FLORIDA DEPARTMENT OF EDUCATION



School Improvement Plan (SIP) Form SIP-1

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: SCHOOL INFORMATION

School Name: McKitrick Elementary	District Name: Hillsborough
Principal: Allison Cline	Superintendent: Mary Ellen Elia
SAC Chair: Debbie Manrique	Date of School Board Approval:

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Principal	Allison Cline	BA Elem. Ed. 1-6/ESOL MS The Principalship Educational Leadership/All Levels	3	7	10-11: A 100% AYP, 09-10: A 100% AYP, 08-09: A 95% AYP, 07-08 A 92% AYP
Assistant Principal	Cathy Bishop	BS/PE K-12/Nursery-K Elem. Ed.1-6/ESOL M.ED Educational Leadership/All Levels	4	5	10-11: A 100% AYP 09-10: A 100% AYP, 08-09: A 100% AYP, 07-08: C 79% AYP

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Rebekah Howard	BA/Elem Ed. 1-6 ESOL	< 4	5	10-11: A 100% AYP, 09-10: A 100% AYP, 08-09: A 100% AYP, 07-08: F 69% AYP

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
Teacher Interview Day	General Directors	June 2012	
1. MAP	Supervisor of Data Analysis	July 2012	
2. New Teachers meet with Administration on a regular basis	Principal	On-going	
3. Partner new teachers with veteran staff	Assistant Principal	On-going	
4. District Mentor Program	District Mentors	Ongoing	
5. District Peer Program	District Peers	Ongoing	
6. Opportunities for teacher leadership	Principal	Ongoing	
7. Regular time for teacher collaboration	Principal	Ongoing	

Non-Highly Qualified Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out- of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
2	In compliance through in-service points.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
71	7%(5)	10%(7)	38%((27)	45%(32)	33%(24)	99%(70)	1%(1)	15%(11)	77%(55)

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
	Ellyse Rowland Charles Jansen		
	Matthew Moffitt Brittany Giglio		

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A
Title I, Part C- Migrant
Title I, Part D
Title II
Title III
Title X- Homeless
Supplemental Academic Instruction (SAI)
Violence Prevention Programs
Nutrition Programs
Housing Programs
Head Start
Adult Education
Career and Technical Education

Job Training	
Other	

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

The school-based leadership team consists of the principal, assistant principal, school psychologist, guidance counselor, reading coach, ESE specialist, speech therapist, ESE representative and K-5 grade-level representatives

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

- The purpose of the MTSS team in our school is to provide high quality instruction/intervention matched to student needs and using performance and learning rate over time to make important education decisions to guide instruction. The RtI team functions to address the progress of low performing students help meet AYP and help students stay in regular education setting and improve long term outcomes. The team uses a problem solving model and all decisions are made with data.
- Our MTSS Team will be called the Academic Support Leadership (ASLT) Team and will meet to:
 - Use the MTSS/RtI problem solving model to:
 - Oversee a multi-tiered model of service delivery (Core/Tier 1, Tier 2, and Tier 3)
 - o Determine scheduling needs, curriculum and intervention resources
 - o Review/interpret student data (Academic and Behavior)
 - o Organize and support systematic data collection.
 - O Strengthen the Tier 1 (core curriculum) instruction:
 - Through the implementation of PLCs
 - Through the use of school-based Reinforcement Calendars, Mini Lessons and Mini Assessments
 - Through the use of Common Assessments given every 6-9 weeks.
 - Through the implementation of research-based, scientifically validated instruction/interventions. This year our RtI team will focus on Differentiated Instruction practices.
- Plan, implement and oversee the supplemental and intensive interventions for student progression in Tier 2 and Tier 3.
- Monitor interventions and data assessment in Tier 2 and Tier 3.
- · Work collaboratively with the PLCs in the implementation of the Continuous Improvement Model and progress monitoring
- Coordinate/collaborate with other working committees such as the Reading Leadership Team
- Assist in the implementation and monitoring of the Differentiated Accountability Model
- Identify professional development needs and resources

• Collect and review grade level assessment data and provide feedback regarding data driven instructional planning and goal setting

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- The co-chair of the Academic Support Team attends SAC meetings as an ASLT (Academic Support Leadership Team) representative.
- The Academic Support Team along with the faculty and SAC were involved in School Improvement Plan development.
- The Academic Support Team worked collaboratively to write the MTSS goals included in this School Improvement Plan.

The School Improvement Plan is the document that guides the work of the Academic Support Team. The large part of the work of the Academic Support Team is outlined in the Action Steps, Evaluation Process, Evaluation Too, and Professional Development of the School Improvement Plan

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior. Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

- The ASLT rep will attend SAC meetings
- The ASLT and SAC were involved in the School Improvement Plan development that was initiated prior to the end of the 2011-12 school year and during preplanning for the 2012-13 school year.
- The School Improvement Plan is the working document that guides the work of the ASLT. The large part of the work of the team is outlined in the Expected Improvements/Problem Solving Process sections (and related professional development plans) for school-wide goals in Reading, Math, Writing, Science, Attendance and Suspension/Behavior.
- MTSS will be implemented school wide, Tuesdays through Fridays, for 30 minutes daily. RTI interventions and enrichment will be provided based on data driven instructional needs.
- Given that one of the main tasks is to monitor student data related to instruction and interventions, the ASLT will monitor the effectiveness of the strategies developed in problem solving plans by reviewing student data as well as data related to various levels of fidelity. Using data gathered from PLCs, the team will monitor the data and make progress statements on the School Improvement Plan at the end of the first, second and third nine weeks. The ASLT will use the Fidelity rubric to evaluate effectiveness:

Indicator	Strategy Fidelity Check	Strategy Data Check
Not Evident	Teacher monitoring indicates strategy implementation has not begun.	Student data indicate that strategy implementation is showing no positive effect on student achievement.

Emerging	Some (25-75%) of the intended teachers are implementing the strategy with fidelity. Evidence indicates early or preliminary stages of implementation.	Student data indicate that strategy implementation is showing minimal or poor effect on student achievement.
Operational	Most (>75%) of the intended teachers are implementing the strategy with fidelity. Evidence indicates active implementation.	Student data indicate that strategy implementation is mostly showing a positive effect on student achievement.
Highly Functional	Teacher monitoring indicates that all of the intended teachers are implementing the strategy with fidelity. Evidence exists that the strategy is fully integrated and effectively/consistently implemented.	Student data indicate that strategy implementation is showing a significant positive effect on student achievement.

- The ASLT will communicate with and support the PLCs in implementing the proposed strategies by assigning ASLT members as consultants to the PLCs to facilitate planning and implementation. Once strategies are put in place, PLCs will periodically report on their efforts and student outcomes to the larger ASLT team through the subject area ASLT representatives.
- The ASLT and PLCs both use the problem solving process: Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:
 - o review and analyze screening and collateral data
 - o develop and test hypotheses about why student/school problems are occurring (changeable barriers)
 - o develop and target interventions based on confirmed hypotheses
 - o establish methods to track students' progress with appropriate progress monitoring assessments at intervals matched to the intensity of the interventions and/or enrichment
 - develop progress monitoring goals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensify interventions and/or enrichments)
 - $\circ \quad \text{review goal statements to ensure they are ambitious, time-bound and meaningful (e.g., SMART goals)}\\$
 - o assess the fidelity of instruction/intervention implementation and other PS/RtI processes

Describe the plan to train staff on MTSS.

Describe plan to support MTSS.

- The ASLT team will provide resources and collaborate with teachers to ensure they are following MTSS/RtI procedures.
- Teachers may review the RtI PowerPoint presented to Principals during School Improvement Training.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Principal, Assistant Principal, Guidance Counselor, Reading Coach, School Psychologist, ESE Representative, PLC Facilitators for grades K-5.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

LLT meets weekly to discuss student needs and progress of Tier 2/3 students

What will be the major initiatives of the LLT this year?

To continue to collect data for progress monitoring purposes.

Professional Development

Co-planning, modeling and observation of research based strategies

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

*High Schools Only

Note: Required for High School-Sec. 1003.413(g)(j) F.S.
How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?
How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?
Postsecondary Transition
Note: Required for High School- Sec. 1008.37(4), F.S. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u> .

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Reading Goals		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
1. FCAT 2.0: Students scoring proficient in reading (Level 3-5). Reading Goal #1: In grades 3-5, The percentage of students scoring a Level 3 or higher on the 2013 FCAT Reading will increase from 89% to 90% 2012 Current Level of Performance:* 89% 90% 90%	the Core Continuous	to strengthen the core curriculum. Students' reading comprehension will improve through teachers using the Core Continuous Improvement Model (C-CIM) with core curriculum and	-PSLT -Reading Coach -Teacher How -PLC data and logs turned into ASLT. ASLT reviews and provides feedback HCPS Informal Observation Pop-In Form (EET tool).	evaluation data at monthly PLC meetings. PLC facilitator will share data with the Academic Support Leadership Team. The Problem-Solving Leadership Reading/ Leadership Team will review assessment data. PLC's reflect on lesson outcomes and data used to	1.1 3x per year -FAIR During nine weeks -Comprehension Strategy mini Assessments -Student Work -Monthly Running Records - Macmillan/McGraw-Hill unit of study Assessment -School generated review nine week assessment (by course) of all mini skills		
	1.2.	1.2.	1.2.	1.2.	1.2.		

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"Guiding Questions", identifing improvement for the	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scor	ring Achievem	nent Levels 4	2.1.	2.1.	2.1.	2.1.	1.1.
or 5 in reading.					<u>Who</u>	PLCs – Periodic (weekly	3x per year
21000111g	Level of Performance:*		with higher order questioning techniques.	Action Steps Action Steps for this strategy are outlined on grade level content area PLC action plans.	-Reading Coach How Monitored -PLC notes turned into administration. Administration provides feedbackHCPS Informal Observation Pop-In Form (EET tool) (HOT strategy on the form.) PLC Logs First Nine Week Check	or bi-weekly) progress monitoring of assessment scores to determine the number of students demonstrating proficiency toward benchmark attainment. PLCs will review unit assessments and chart the increase in the number of students reaching at least 80% mastery on units of instruction. PLC facilitator will share data with the Problem Solving assessment (by course) of all mini skills covered during the nine weeks. Data is used to drive teacher support and student supplemental instruction	-FAIR During nine weeks -Comprehension Strategy mini Assessments -Student Work -Monthly Running Records - Reading A, B, C Assessment -School generated review nine week assessment (by course) of all mini skills covered during the nine weeks
			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3

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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the	Student Evaluation Tool	
	TO TO THE RESERVE OF THE PARTY		2.1	2.1	2.1	effectiveness of strategy?	2.1
3. FCAT 2.0: Points for stu Gains in reading.	3. FCAT 2.0: Points for students making Learning Gains in reading.		3.1.	3.1.	3.1.	3.1.	3.1.
Reading Goal #3: Points earned from students making learning gains on the 2013 FCAT Reading will increase from 73 points to 75 points	2012 Current Level of Performance:* 73 points	Performance:*	techniques.	Action Steps: 1. Identify students performing above proficiency (FCAT, FAIR, and DRA2). 2. Administer teacher training/resource needs assessment to determine support plan. 3. Schedule training and plan for resources. 4. Grade level PLCs meet and come to consense regarding progress.	. Who -Principal -AP -Reading Coach -PLC Facilitators How Monitored -PLC notes turned into administration. Administration provides feedbackHCPS Informal Observation Pop-In Form (EET tool) -Evidence of strategy in teachers' lesson plans First Nine Week Check		- Macmillan/McGraw-Hill unit of study Assessment -School generated review nine week assessment (by course) of all mini skills covered during the nine weeks.
			3.2.	3.2.	3.2.	3.2.	3.2.

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			.3.		3.3.	33.	3.3.
Based on the analysis of studen "Guiding Questions", identify and for the fol			Anticipated t Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
4. FCAT 2.0: Points for st	udents in Low	rest 25%	4.1.	4.1.	4.1.	4.1.	4.1.
making learning gains in r			- Lack of common	Teachers will provide an additional 30 minutes each instructional day to	<u>Who</u> -Reading Coach	Teachers analyze mini assessment data on skills	3x per year -FAIR
Reading Goal #4: Points earned from students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	to analyze mini lesson data.	remediate. Teachers will embed rigorous tasks in lesson plan	-Principal	taught/reviewed during iii time. Teachers review data at PLC meetings. PLC	-Comprehension Strategy
in the bottom quartile making learning gains on the 2013 FCAT Reading	55	58	of	Action Steps 1. Through data analysis of FCAT, FAIR, baseline data, classroom	-Reading Coach	facilitator will share data with the Problem Solving Leadership Team. The	mini Assessments -Student Work -Monthly Running Records
will increase from 55 points to 58 points.	points	points	of Differentiated	assessments and student performance, PLCs identify essential tested benchmarks for their students that need	<u>-PLC's</u>	Problem Solving Leadership Team/Reading Leadership Team will	- Macmillan/McGraw-Hill unit of study Assessment
			Instruction (both with the low performing and high	reinforcement and/or remediation. 2. Based on the data, PLCs develop an instructional timeline/calendar for teaching the essential skills and/or	-PLC notes turned into administration.		-School generated review nine week assessment (by course) of all mini skills covered during the nine
			performing students).	1	Administration provides feedback. -HCPS Informal Observation Pop-In Form	First Nine Week Check	weeks.
				activity in their PLCs, teachers identify	(EET tool) (HOT		
				l	teachers' lesson plans First Nine Week Check		
				4. Teachers implement the mini lessons and mini assessments. 5. Teachers bring assessment data back	and the week effects		
				to the PLCs. 6. As a Professional Development activity in their PLCs, teachers use the			
				mini assessment data and classroom assessments to adjust the			
				timeline/calendar. Based on mini assessment data, skills are moved to a maintenance or re-teaching schedule.			

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			4.2.	4.2.	4.2.	4.2.	4.2.	
			4.3	4.3.	4.3.	4.3.	4.3.	
"Guiding Questions", identify and d	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:				Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eva	luation Tool
Based on Ambitious but Achieval (AMOs), Reading and Math Performa		surable Objectives	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5. Ambitious but Achievable Objectives (AMOs). In six ye achievement gap by 50%. Reading Goal #5:								
5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading. Reading Goal #5A: The percentage of Asian students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 88% to 89%. The percentage of Hispanic students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will lincrease from 88% to 89%. The percentage of Hispanic students scoring proficient/satisfactory on the 2013		5A.1. White: Black: Hispanic: Asian: American Indian:	See Goals 1, 2, 3, & 4	5A.1.	5A.1.	5A.1.		
FCAT/FAA Reading will increase from 86% to 87%.			5A.2.	5A.2	5A.2	5A.2	5A.2	
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.	

Based on the analysis of student ach "Guiding Questions", identify and det for the followin	fine areas in need	nd reference to of improvement	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
SB. Economically Disadvantaged studes satisfactory progress in reading. Reading Goal #5B: The percentage of Economically Disadvantaged students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 76% to 78%.		2013 Expected Level of Performance:* 78%	5B.1.	See Goals 1, 2, 3, & 4	5B.1.	5B.1.	5B.1.
			5B.2. 5B.3.	5B.2. 5B.3.	5B.2. 5B.3.	5B.3.	5B.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5C. English Language Learners (ELL) not making satisfactory progress in reading. Reading Goal #5C: N/A 2012 Current Level of Performance:* Performance:* Performance:*		5C.1.	5C.1.	5C.1.	5C.1.	5C.1.	
			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement			Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data	Student Evaluation Tool
for the following		or improvement	Barrier			be used to determine the	
						effectiveness of strategy?	
5D. Students with Disabilities	5D. Students with Disabilities (SWD) not making		5D.1.	5D.1.	5D.1.	5D.1.	5D.1.
satisfactory progress in readin	ıg.				XX 71		
		2013 Expected	Need to	SWD student achievement improves	<u>Who</u>	Teacher Level Teachers reflect on lesson	3x per year - FAIR
		Level of		through the effective and consistent use	Principal	outcomes and use this	- FAIK
scoring proficient/satisfactory on	Performance:*	Performance:*	school		Assistant Principal	knowledge to drive future	
the 2013 FCAT/FAA Reading will	72%	75%	organization		-	instruction.	During the Grading Period
increase from 72% to 75%	1270	15%	structure and	,	ESE Specialist	instruction.	- Common assessments
			procedure for			PLC Level	(running records, pre, post,
			regular and on-	will review students' IEPs to ensure that		-Using the individual teacher	mid, unit, and intervention
				implementation is consistent.	IEP Progess Reports	data, PLCs calculate the	checks)
			students' IEPs			SMART goal data across all	
			by both the	-Teachers work to improve upon the		classes/courses.	
				ability to effectively implement the		-PLCs reflect on lesson	
				IEP/SWD strategies and modifications into lessons.		outcomes and data used to	
			ESE teacher.	into lessons.		drive future instruction.	
						Leadership Team	
						Data is used to drive teacher	
						support and student	
						supplemental instruction.	
			5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
			5D.3	5D.3	5D.3	5D.3	5D.3

Reading Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						
Differentiated Instruction	K-5	-PLC Facilitators Reading Coach	All Teachers Ongoing PLCs	On-going	Classroom Walkthroughs	Administrations						

End of Reading Goals

Elementary or Middle School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Elementary School			Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student a "Guiding Questions", identi-	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
Triansport	2012 Current Level of Performance:* 83%	2013 Expected Level of Performance:* 85%	- and to analyze mini lesson data. - Lack of understanding of when and how to implement the mini lessons within the	strategy is to strengthen the core curriculum. Students' math skills will improve through teachers using the Core Continuous Improvement Model (C-CIM) with core curriculum and providing Differentiated Instruction (DI) as a result of the problem-solving model. Students' math achievements improve through use of technology and hands on activities to implement the Core State Standards. Action Steps 1. As a Professional Development activity in their PLCs, teachers spend time sharing, researching, teaching, and modeling researched-based DI best-practice strategies. 3. PLC teachers instruct students	-PLCs How -PLC logs turned into administration. Administration provides feedbackClassroom walk-through observing this strategyEvidence of strategy in teachers' lesson plans seen during administration walk-through PLC calendars/timeline/logs of targeted skills reviewed by the administration PSLT will review the calendars/logs and make	I.1. PLCs will review miniassessment data. Miniassessment data recorded in a course specific PLC data base (excel spread sheet). PLCs will review evaluation data. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team reviews data that includes all skills covered during the nine week period. First Nine Week Check	1.1. -3x Per Year District Baseline and Mid-Year Testing During Nine Weeks Chapter tests Benchmark miniassessments -Unit and/or Segment assessments - School-generated nine week assessment of all mini lesson skills covered during the nine weeks.	
			1.2.	1.2.	1.2.	1.2.	1.2	

			l				
			1.3.	1.3.	1.3.	1.3.	1.3.
"Guiding Questions", identi	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scor or 5 in mathematics.			2.1 Teachers are at varying skill levels	Strategy/Task Students' math achievement	2.1. Who -Administration Team	2.1. PLCs examine student work and data from HOT and	2.1. 2-3x Per Year District Baseline and Mid-Year Testing During Nine Weeks Chapter tests Benchmark mini- assessments -Unit and/or Segment assessments - School-generated nine week assessment of all mini lesson skills covered during the nine weeks.
Mathematics Goal #2: The percentage of students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	with HOT (higher order thinking and questioning techniques).	improves through frequent participation in higher order questions/discussion activities to deepen and extend student	-Team Leaders/ PLC facilitators How	questioning. -Data from review of unit assessments and interactive	
scoring a Level 4 or higher in the 2013 FCAT Math will increase from 59% to 61%	59% 61%	61%	- PLC meetings do not focus on higher order questioning stude	knowledge. These quality questions/prompts thinking by students, assisting them to arrive (at new understandings of complex material.	-HCPS Informal Observation Pop-In Form (EET tool) -PSLT will create a higher order thinking monitoring tool that includes all of Webb's levels. These materials will be used to train the entire faculty.	notebooks will be analyzed at	
			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
3. FCAT 2.0: Points for str gains in mathematics.				Fier 1 – The purpose of this strategy is to strengthen the core	Who Principal		3.1. 2-3x Per Year District Baseline and Mid-
i omis carned from students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	based mini lessons	curriculum. Students' math skills will improve through teachers using the <u>Core Continuous</u> Improvement Model (C-CIM)	-PLCs	assessment data recorded in a course specific PLC data base (excel spread sheet).	Year Testing During Nine Weeks
making learning gains on the 2013 FCAT Math will	74	76 points	and mini assessments - and to analyze mini lesson data Lack of understanding of when and how to implement the mini lessons within the	Improvement Model (C-CIM) with core curriculum and providing Differentiated Instruction (DI) as a result of the problem-solving model. Action Steps 1. As a Professional Development activity in their PLCs, teachers spend time sharing, researching, teaching, and modeling researched-based DI best-practice strategies. 3. PLC teachers instruct students using the core curriculum, incorporating DI strategies from their PLC discussions. 4. At the end of the unit, teachers give a common assessment identified from the core curriculum material. 5. Teachers bring assessment data back to the PLCs. 6. Based on the data, teachers discuss strategies that were effective. 7. Based on the data, teachers a) decide what skills need to be retaught in a whole lesson to the entire class, b) decide what skills need to be moved to mini-lessons	How PLC logs turned into administration. Administration provides feedbackClassroom walk-through observing this strategyEvidence of strategy in teachers' lesson plans seen during administration walk-through PLC calendars/timeline/logs of targeted skills reviewed by the administrationASLT will review the calendars/logs and make progress statements at the end of each nine weeks. First Nine Week Check	PLCs will review evaluation data. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team reviews data that includes all skills	During Nine Weeks Chapter tests Benchmark mini- assessments -Unit and/or Segment assessments - School-generated nine week assessment of all mini lesson skills covered during the nine weeks.
				or re-teach for the whole class and c) decide what skills need to re-taught to targeted students. 8. Teachers provide Differentiated Instruction to targeted students through Kagan			

2012-2013 School Improvement Plan (SIP)-Form SIP-1

				cooperative grouping strategies using the Kagan resource book and strategy cards (remediation and enrichment). 9. PLCs record their work in logs. 10. Teachers will present Higher Order Thinking strategies and critical thinking strategies at monthly faculty meetings in Math			
			3.3.		3.2.	33.	3.3.
Based on the analysis of student "Guiding Questions", identi improvement for t	fy and define area he following grou	s in need of p:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Enter narrative for the goal in this box. Points earned from students in the bottom quartile making learning	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	4.1. Not always a direct correlation between what the student is missing in the regular classroom and instruction during RTi.	through receiving RTi supplemental instruction on targeted skills that are not at the mastery level. Action Step -Classroom teachers will communicate with RTi teachers regarding specific skills that students have not masteredRTi teachers identify lessons for students that are not at the mastery level -Students will attend RTi session taking place 30 minutes per day -Progress will be monitored and communicated back to regular classroom teacher.	First Nine Week Check	4.1 Administrators will review the PLC data and provide feedback to teachers.	4.1. 2-3x per year -mini assessments -K-5 Curriculum Based Measurement (CBM)
			4.2.	4.2.	4.2.	4.2.	4.2.

			4.3	4.3.	4.3.	4.3.	4.3.
Based on the analysis of student ach "Guiding Questions", identify a improvement for the fo	and define areas in		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Based on Ambitious but Achievable (AMOs), Reading and Math Performan		ble Objectives	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016 2016-2017
5. Ambitious but Achievable Objectives (AMOs). In six yes their achievement gap by 50% Math Goal #5:	ar school will 1						
5A. Student subgroups by eth Hispanic, Asian, American Ind satisfactory progress in math Reading Goal #5A: The percentage of White students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 84% to 86%. The percentage of Hispanic students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 77% to 79%.	ian) not makinematics 2012 Current Level of Performance:* White:84% Black: Hispanic:77% Asian: American Indian:	2013 Expected Level of Performance: * White: 86%	5A.1. White: Black: Hispanic: Asian: American Indian:	See Goals 1, 2, 3, & 4	5A.1.	5A.1.	5A.1.
			5A.2.	5A.2.	5A.2.	5A.2.	5A.2.
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
Based on the analysis of student ach "Guiding Questions", identify a improvement for the fo	and define areas in		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool

5B. Economically Disadvanta	ged students 1	not making	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
satisfactory progress in mathe				Cools 1			
Mathematics Goal #5B:	2012 Current Level of	2013 Expected		See Goals 1, 2, 3, & 4			
	Performance:*	Level of		2 8-1			
		Performance:		$[2, 5, \infty, 4]$			
The percentage of Economically	620 (<u>*</u>					
Disadvantaged_students scoring proficient/satisfactory on the 2013	63%	67%					
FCAT/FAA Math will increase							
from 63% to 67%.							
			5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
Based on the analysis of student achi	evement data. and	reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify a	nd define areas in	need of	i i i i i i i i i i i i i i i i i i i	, and a second	Who and how will the	How will the evaluation tool data	Student Evaluation 1001
improvement for the fol	llowing subgroup:				fidelity be monitored?	be used to determine the effectiveness of strategy?	
5C. English Language Learne	ers (ELL) not	making	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.
satisfactory progress in mathe							
Mathematics Goal #5C:	2012 Current Level of	2013 Expected					
NT/A	Performance:*	Level of					
N/A		Performance:					
		_					
			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student achi	evement data and	reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify a	nd define areas in	need of	Amucipateu Darrier	Suategy	Who and how will the	How will the evaluation tool data	
improvement for the fol	lowing subgroup:				fidelity be monitored?	be used to determine the effectiveness of strategy?	
						effectiveness of strategy:	

Student with Disabilities (satisfactory progress in mathematics Goal #5D: The percentage of SWD scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 63% to 67%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:* 67%	fidelity -Understanding data and the students' disability to make instructional decisions -For general education teachers, understanding the IEP and instructional accommodations	Strategy: Strategy SWDs math skills will improve by connecting individual needs to instruction as outlined in the IEP. Actions Steps 1. General Ed. and/or SWD teachers will familiarizing themselves with each student's IEP goals, strategies and accommodations. 2. Every nine weeks the General Ed and/or SWD teacher reviews students' IEPs to ensure that all students' IEPs to ensure that all students' IEP goals, strategies and accommodations are being implemented with fidelity. 3. As a Professional Development activity in their PLCs, teachers discussing implementation of IEP strategies and modifications.	Principal, Site Administrator, Assistance Principal How IEP Progress Reports reviewed by Administration	5D.1. PLCs will review unit assessments and chart the increase in the number of SWD students reaching at least 80% mastery on units of instruction. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team/Math Committee will review assessment data for positive trends at a minimum of once per nine weeks	5D.1. -3x Per Year 3x per year On-going Progress Monitoring During the nine weeks - Unit assessments for SWD students
			5D.2. 5D.3	PLCs, teachers discussing implementation of IEP strategies and modifications. 4. PLC teachers instruct students implementing IEP strategies and accommodations. 5. Teachers provide Differentiated Instruction to targeted students (remediation and enrichment). 6. PLCs record their work in logs.	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3

End of Elementary or Middle School Mathematics Goals

<u>Algebra End-of-Course (EOC) Goals *(Middle and High Schools ONLY)</u>

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

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Revised July, 2012

Algebra	EOC Goals	S		Problem-Solving 1	Process to Increase	Student Achievement	;
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Alg1. Students scoring pr 5). Algebra Goal #1: Enter narrative for the goal in this box.	Level of of Performance:*		1.1.	1.1.	1.1.	1.1.	1.1.
			1.2.	1.2.	1.2.		1.2.
Based on the analysis of studer "Guiding Questions", identify an for the fo			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Algebra. Algebra Goal #2: Enter narrative for the goal in this box.	Algebra Goal #2: Level of Performance:* Enter narrative for the goal in this		2.1.	2.1.	2.1.	2.1.	2.1.
			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3

End of Algebra EOC Goals

Mathematics Professional Development

	Alasiemasies I o desistema Development											
Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						

End of Mathematics Goals

Elementary and Middle School Science Goals

Science Goals	S		Problem-Solving Pr	ocess to Increase	e Student Achievement	
Based on the analysis of student achievemer "Guiding Questions", identify and defin improvement for the followin	ne areas in need of	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scoring profin science. Science Goal #1: The percentage of students scoring a Level 3 or higher on the 2013 FCAT Science will increase from 75% to 77% 75	rent 2013 Expected Level of Performance:*	of in the use of inquiry and the 5E lesson plan model. Lack of common planning time to facilitate and hold PLCs for like courses.	Students' science skills will improve through participation in the <u>5E</u> instructional model. Action Steps 1. Through data analysis of formative assessments, baseline data, classroom assessments and student performance, PLCs identify	1.1. Who Teacher Principal AP PLC Facilitator How 1. Evidence of strategy in teachers' lesson plans. 2.PLC logs First Nine Week Check	1.1PLCs will review miniassessment data. Miniassessment data recorded in a course specific PLC data base (excel spread sheet). PLCs will review evaluation data. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team reviews data that includes all skills covered during the nine week period.	1.1. 2-3x Per Year District Baseline and Mid-Year Testing During Nine Weeks 1.Teacher Observations 2.Unit Assessments 3.Performance based assessments
			1.2.	1.2.		1.2.
		1.3.	2101	2.001	1.0.	1.0.

"Guiding Questions", identify	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			f	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scori or 5 in science. Science Goal #2:	ing Achieven	2013Expected Level of Performance:*	2.1 Lack of common planning time to develop/identify PLC based mini lessons and mini assessments (using curriculum based materials) geared toward on-going progress monitoring Lack of common planning time to analyze data	purpose of this strategy is to strengthen the core curriculum. Students will develop problem-solving and creative thinking skills while constructing new knowledge. To achieve this goal, science teachers will increase the number of inquiry based instruction (such as student engagement, explore time,	2.1. Who Teacher Principal AP PLC Facilitator How 1. Evidence of strategy in teachers' lesson plans. 2.PLC notes First Nine Week Check		2.1. 2-3x Per Year District Baseline and Mid-Year Testing During Nine Weeks 1.Teacher Observations 2.Unit Assessments 3.Performance based assessments
			2.2.	the core curriculum material.	2.2.	2.2.	2.2.
l h							

Science Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						
Technology and Hands-on Activities	Science Chair K-5 Technology Resource		Science PLCs On-Going		Targeted Walk-throughs	Administration Team						

End of Science Goals

Writing/Language Arts Goals

Writing/Language Arts Go	als		Problem-Solving Pr	cocess to Increas	e Student Achievement	
Based on the analysis of student achievement data, a "Guiding Questions", identify and define areas improvement for the following group:	n need of	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
of Performance:*	-Teacher plannin PLCs to deficier -All tea to score accurate 2013 sc	hers lack common ing time to meet in to discuss common encies in writing. eachers need training ately during the 2012-school year using nation provided by the	Strategy Tier 1 – The purpose of this strategy is to strengthen the core curriculum. Students' writing skills will improve through participation of best practices for teaching writing. Best practices include PLC instructional calendars, Differentiated Instruction and effective holistic scoring methods. Students' use of modespecific writing will improve through use of Writer's Workshop/daily instruction with a focus on modespecific writing. Action Steps 1. Professional Development for instructional delivery of mode specific writing. (mood, mode, moodle). 2. Teachers to a consensus	Principal APC How PLC logs turned into administration. Administration provides feedback. Classroom walk-through observing this strategy. Evidence of strategy in teachers' lesson plans seen during administration walk-through. District (Writing team Supervisors, Writing Resources, Academic Coaches, and DRTs.) First Nine Week Check	(deficiencies and growth) in student writing performance and collaborate to modify the instructional calendar to provide differentiated instruction as appropriate. PLCs - Review of monthly formative writing assessments to determine number and percent of students scoring	1.1. 2-3x Per Year -Monthly demand writes, student daily drafts, conferencing notes-Student revisions -Student portfolios During Nine Weeks

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			Do: -Daily/ongoing models and application of appropriate mod-specific writing based on teaching pointsDaily /ongoing conferencing			
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.

Writing/Language Arts Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						
Writing Holistic Scoring Training	K-5		Language Arts Teachers PLC –grade level/vertical teams	On-going		Principal Assistant Principal PLC Facilitators						

End of Writing Goals

Attendance Goal(s)

Atten	dance Goal(s)		Problem-solvi	ing Process to In	crease Attendance	
	Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:			Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
96.6% in 2011-2012 to 96.7% in 2012-2013. The number of students who have 10 or more <u>unexcused</u> absences throughout the school year will decrease from 8 in 2011-2012 to 7 in 2012-2013. The number of	Attendance Rate:* 96.6 2012 Current Number of Students with Excessive Absences (10 or more) 8 2012 Current Number of Students with Excessive Tardies (10 or more)	96.7 2013 Expected Number of Students	during instructional days.	1.1. Attendance referrals monitored by Administration, Guidance Counselor, Social Worker, Teachers and Data Processor.	1.1. Administration Guidance Social Worker Teacher Data Processor		1.1. Monthly District Attendance Reports
tardies to school throughout the school year will decrease from 58 in 2011-2012 to 55 in 2012-2013.			1.2.	1.2.	1.2.	1.3.	1.2.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity										
	Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic	PD Content /Topic Grade PD Facilitator PD Participants Target Dates and Schedules Strategy for Follow-up/Monitoring Person or Position Responsible for									

and/or PLC Focus	Level/Subject	and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		Monitoring
			,	meetings)		
	K-5/Attendance	Administration PLC Leaders Guidance Social Worker School Psych.			Daily printouts of absences/tardies Monthly attendance reports for SDHC	Administration PLC Leaders Guidance Social Worker School Psychologist

End of Attendance Goals

Suspension Goal(s)

Suspension Goal(s)		Problem-solvi	ing Process to D	ecrease Suspension	
Based on the analysis of suspension data, and reference to "Guidin Questions", identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Suspension Goal #1: Out-of-Suspensions (including ATOSS) will decrease from 2 in 2012-2013. Out-of-School Suspensions Out-of-School Suspended Out-of-School	appropriate manners in the lunchroom in addition to class instruction/student engagement in every classroom.	classrooms -teachers will assist one another fin managing student behavior -teachers will contact either the	Guidance Counselor Administration School Psychologist Social Worker Staff Observation	1.1Fewer behavior concerns listed on student planner -Fewer "Ns" behavior indicators on report cards -Conference Summary form indicates fewer or no concerns	Report Card

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2	0					
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.

Suspension Professional Development

Profe	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.												
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring							
Guidance Activities	K-5 Behavior	All	School-wide	I daily to weekly as needed	Student planner/office referrals/calls to parents by staff	All staff member							

End of Suspension Goals

Dropout Prevention Goal(s)

Note: Required for High School- F.S., Sec. 1003.53

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Dropout Prevention Goal(s)		Problem-solving Process to Dropout Prevention					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
*Please refer to the percentage of students who dropped out during the 2011-2012 school year.	Not Applicable	1.1.	1.1.	1.1.	1.1.		
Enter narrative for the goal in this box. 2012 Current Dropout Rate:* 2013 Expected Dropout Rate:*							

	2012 Current Graduation Rate:*	2013 Expected Graduation Rate:*					
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.

Dropout Prevention Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.												
PD Content /Topic and/or PLC Focus Grade Level/Subject Grade Level/Subject PD Facilitator and/or PLC subject (e.g., PLC, subject, grade level, or school-wide) PD Participants (e.g., Early Release) and Schedules (e.g., Early Release) and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings) Strategy for Follow-up/Monitoring Person or Position Responsib Monitoring													

End of Dropout Prevention Goal(s)

Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Parent Involvement Goal(s)		Problem-solving Process to Parent Involvement					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:			Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. Parent Involvement Parent Involvement Goal #1: Enter narrative for the goal in this box. 2012 Current level of Parent Involvement:* Linvolvement:* Linvolvement Linvolvement		1.1. NOT Applicable	1.1.	1.1.	1.1.	1.1.	
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.

Parent Involvement Goal(s)		Problem-solving Process to Parent Involvement					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:			Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	2012 Current 2013 level of Parent level	3 Expected 1 of Parent olvement:*	2.1.	2.1.	2.1.	2.1.	2.1.
			2.1.	2.1.	2.1.	2.1.	2.1.
			2.1.	2.1.	2.1.	2.1.	2.1.

Parent Involvement Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	PD Content /Topic PD Facilitator PD Participants Target Dates and Schedules											

End of Parent Involvement Goal(s)

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional	l Goal(s)		Problem-Solving P	rocess to Increas	se Student Achievemen	t
Based on the analysis of school data, identify and define areas in need of improvement:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Treatm and Timess Coar #1.	012 Current evel :* 2013 Expected Level :* 89		1.1Students will engage in 150 minutes of physical education per week in grades K-5.	1.1. Administration Classroom teachers Physical Education Teachers	1.1. Informal classroom observations Class schedules	1.1Classroom teachers document, in their lesson plans, their 90 minutes of "teacher directed" physical education that students have per week -master schedule reflects 60 minutes of mandated 150 minutes of Physical Education
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.

Health and Fitness Goals Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring								

Continuous Improvement Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

<u> </u>	al Goal(s)		The same of the sa	Problem-Solving P	<u> </u>	se Student Achievemen	t
	Based on the analysis of school data, identify and define areas in need of improvement:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. Continuous Improveme	1. Continuous Improvement Goal		-There is still confusion on	-The leadership tem will become	1.1. <u>Who</u> - leadership team	1.1.	1.1.
Goal #1:	2012 Current Level :* 51.7%	2013 Expected Level:* 55%	focused on deepening the knowledge base of teachers and improving student performance by implementation of the Plan-Do-Check-Act modelStill confusion on how the Plan Do Check Act model worksTime constraints for PLCs -Confusion on exactly what best method is for progress monitoring of student achievement	trained on the use of the PLC "Unit of Instruction" log that	How - leadership team aggregates the data		
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.

Continuous Improvement Goals Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						
Plan-Do-Check-Act Model	Leadership Team All Teachers	Leadership Team Subject Area Leaders PLC Facilitators		and 3 rd Tuesday of every	Administrator and leadership walk- through Leadership attendance at PLCs PLC Survey Data	Leadership Team						

End of Additional Goal(s)

NEW Goal(s) For the 2012-2013 School Year

NEW Reading Florida Alternate Assessment Goals

scoring proficient i Reading Goal A:	te Assessment: Students in reading (Levels 4-9). 2012 Current Level of Performance:* 2013 Expected Level of Performance:*					A.1.
						A.2. A.3.
B Florida Alternat	te Assessment	B.1.	B.1.	B.1.	B.1.	B.1.
Percentage of students making Learning Gains in reading. Reading Goal B: Enter narrative for the goal in this box. 2012 Current Level of Performance:* Performance:*						
						B.2.
		B.3.	В.3.	В.3.	В.3.	В.3.

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA	A Goals		Problem-Solving Pr	ocess to Increase	e Language Acquisition	1
Students speak in English and un- level in a manner simila		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
C. Students scoring proficion	ent in Listening/Speaking.	1.1.	1.1	1.1.	1.1.	1.1.
	Proficient in Listening/Speaking:	The majority of teachers are unfamiliar with the CALLA approach.	ESOL aid will provide opportunities for teachers to have access to the CALLA Handbook in order to facilitate instruction.	School Administrators		-FAIR -CELLA
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.		1.5.	1.5.
Students read in English at grade non-ELL		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
D. Students scoring profici	ent in Reading.	2.1.	2.1.	2.1.	2.1.	2.1.
CELLA Goal #D: The percentage of students scoring proficient on the 2013 Reading section of the CELLA will increase from 27% to 32%. 2012 Current Percent of Students Proficient in Reading: 27% 6 students		-Lack of an on site ESOL Resource Teacher	-Professional Development to all content area teachers on how to embed CALLA into core content lessons.	School Administrators	-Teachers reflect on lesson outcomes and use this to drive instruction.	-Core curriculum end of core common unit/segment tests.
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

Hillsborough 2012 Rule 6A-1.099811

Students write in English at grade level in a manner similar to non- ELL students.		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
E. Students scoring profic	ient in Writing.	2.1.	2.1	2.1.	2.1.	2.1.
CELLA Goal #E: The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from 27% to 32%	250/	-Teachers need support to drill down their writing assessments to the ELL level.	-improvement of student achievement through teachers' implementation of the Plan-Do-Check-Act model in order to plan/carry out lessons/assessments.	-School based administrators -PLC Facilitators	-PLC's reflect on lesson outcomes and data used to drive future instructionData to be used to drive teacher support and student supplemental instruction.	-core curriculum end of core common unit/segment tests with data.
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

NEW Math Florida Alternate Assessment Goals

reference to "Guiding Ques	student achievement data stions", identify and defin- ent for the following group	e areas		be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
F. Florida Alternate	Assessment: Studen	ts F.1.	F.1.	F.1.	F.1.	F.1.
		F.2.	F.2.	F.2.	F.2.	F.2.

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

			1			1	ı
			F.3.	F.3.	F.3.	F.3.	F.3.
G. Florida Alternate	e Assessment:	Percentage	G.1.	G.1.	G.1.	G.1.	G.1.
of students making l	Learning Gai	ns in					
mathematics.							
	2012 Current	2013 Expected					
<u>G:</u>	Level of Performance:*	Level of Performance:*					
	remormance.	refromance.					
Enter narrative for the goal in this box.							
goar in unis box.							
			G.2.	C 2	G.2.	G 2	G.2
			G.2.	G.2.	G.2.	G.2.	G.2.
			G.3.	G.3.	G.3.	G.3.	G.3.

NEW Geometry End-of-Course Goals *(High School ONLY)

Geometry	y EOC Goa	ls	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
H. Students scoring in the middle or upper third (proficient) in Geometry.		1.1.	1.1.	1.1.	1.1.	1.1.		
Geometry Goal H: Conter narrative for the goal in this 2012 Current Level of Performance:* 2013 Expected Level of Performance:*								

box.			1.2.	1.2.	1.2.	12	1.2.
			1.3.		1.3.		1.3.
"Guiding Questions", identify and for the following	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
<u> </u>	2012 Current	2013 Expected Level of Performance:*					2.1.
			2.2.	2.2.			2.2.
			2.3	2.3	2.3	2.3	2.3

End of Geometry EOC Goals

NEW Science Florida Alternate Assessment Goal

Elementary, Middle and High Science Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool

	J. Florida Alternate Assessment: Students scoring at proficient in science (Levels 4-9).		J.1.	J.1.	J.1.	J.1.	J.1.
5 0 10 110 0 0 0 0 1	Level of	2013 Expected Level of Performance:*					
box.	Enter numerical	Enter numerical data for expected level of performance in this box.					
			J.2.	J.2.	J.2.	J.2.	J.2.
			J.3.	J.3.	J.3.	J.3.	J.3.

NEW Biology End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Biology E	OC Goals		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
K. Students scoring in the r	niddle or upp	er third	1.1.	1.1.	1.1.	1.1.	1.1.	
(proficient) in Biology.								
Biology Courts.		2013 Expected Level of						
Enter narrative for the goal in this		Performance:*						
box.								
			1.2.	1.2.	1.2.	1.2.	1.2.	
			1.3.	1.3.	1.3.	1.3.	1.3.	

Based on the analysis of student achievement data, and reference "Guiding Questions", identify and define areas in need of improvement for the following group:	e to Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
L. Students scoring in upper third in Biology.	2.1.	2.1.	2.1.	2.1.	2.1.
Biology Goal L: Enter narrative for the goal in this box. 2012 Current Level of Performance:* Performance:* 2013 Expect Level of Performance:*					
	2.2.	2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3	2.3

NEW Writing Florida Alternate Assessment Goal

Writing Goals	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9). Writing Goal M: Enter narrative for the goal in this box. 2012 Current Level of Performance:* Performance:* 2013 Expected Level of Performance:*	M.1.	M.1.	M.1.	M.1.	M.1.	
	M.2.	M.2.	M.2.	M.2.	M.2.	
	M.3.	M.3.	M.3.	M.3.	M.3.	

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)		Problem-Solving P	se Student Achievemen	t	
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1:	1.1.	1.1.	1.1.	1.1.	1.1.
Implement/Expand project/problem based learning in math and science.	Common planning time for PLC's in Math and Science	-Explicit direction for STEM professional learning communities to be establishedPLC's document planning and strategiesSchool participates in district STEM project initiatives	PLC Facilitators	-Administrative walk-throughs -Core curriculum assessments	-PLC data collection logs -Administrative walk-throughs
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
Project-based learning	K-5	IPL (' Hacilitator	Science math and technology							

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)		t			
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
CTE Goal #1: Increase student interest in career opportunities and program selection prior to middle school.		1.1. Provide field trips to local business or CTE student competitions -BizTown -Great American Teach-In -Jr. Achievement -Martinez visit – collaborate with FFA program	1.1.	1.1.	1.1. Maintain log of presentations/visits.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status						
Priority	Focus	Prevent				

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes		No
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If No, describe the measures being taken to comply with SAC requirements.					

Describe the use of SAC funds.				
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount	
Reading Goal 1.1	Addition to funds for school day ELP with certified teachers instructing, purchase of	TBA approx.		
Mathematics Goal 4.1	technology based programs and equipment to assist with initiatives. (pending approval)	\$2,715.00		
Final Amount Spent				