

## 2018-19 Schoolwide Improvement Plan

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## Wekiva High

https://wekivahs.ocps.net/

## School Demographics

## School Type and Grades Served (per MSID File)

High School
9-12

Primary Service Type (per MSID File)

K-12 General Education

2017-18 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)

82\%
No

## 2018-19 Minority Rate

(Reported as Non-white on Survey 2)

## Charter School

No

82\%

School Grades History

| Year | 2017-18 | $2016-17$ | $2015-16$ | $2014-15$ |
| :--- | :---: | :---: | :---: | :---: |
| Grade | C | C | C | $B^{*}$ |

## School Board Approval

This plan is pending approval by the Orange County School Board.

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of $D$ or F .

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of $D$ or $F$ (see page 4). For schools receiving a grade of $A, B$, or $C$, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

## School Mission and Vision

Provide the school's mission statement.
To lead students to success with the support and involvement of families and the community.
Provide the school's vision statement.
To be the top producer of successful students in the nation.

## School Leadership Team

Membership
Identify the name, email address and position title for each member of the school leadership team.:

| Name |  |
| :--- | :--- |
|  | Principal |
| Kispert, George | Assistant Principal |
| Wilson, Demetria | Assistant Principal |
| Ellison, Gwendolynn | Instructional Coach |
| Mindermann, Johnathan | Instructional Coach |
| Shepherd, Valerie | Instructional Coach |
| Brown-Griffin, Keshia | Dean |
| Coffey-Wilson, La'Tanya | Other |
| Russell, Anthony | Assistant Principal |
| Rogers, Theresa | Instructional Coach |
| Young, Rhonda | Assistant Principal |

## Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

The leadership team examines the data from the previous school year and determines appropriate goals for the school improvement plan. Because the leadership team at Wekiva High School is committed to providing the highest quality education for every student, each assistant principal supports specific curriculum areas, and works with the curriculum leaders, PLC team leaders, deans, and instructional coaches to develop an appropriate plan of action to support students. Assistant Principals provide prescriptive feedback to teachers through conducting classroom walk-throughs, informal observations, and formal observations to improve instructional practices that, ultimately impact student achievement. Members of the team also work in conjunction with the School Advisory Council to monitor the progress of the school improvement plan. The deans work closely with teachers in helping to enhance their classroom management skills so that students can meet with optimal success in their classrooms. The instructional coaches support and mentor the teachers in their respective departments. Their work includes model teaching, team teaching, conducting peer observations, researching additional strategies and information to assist teachers, data gathering, facilitating data progress monitoring meetings with PLC team, and celebrating teacher success.

## Early Warning Systems

## Year 2017-18

The number of students by grade level that exhibit each early warning indicator:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 148 | 166 | 156 | 150 | 620 |
| One or more suspensions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 137 | 121 | 81 | 66 | 405 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 316 | 307 | 247 | 140 | 1010 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 286 | 213 | 30 | 21 | 550 |
| 07 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |

The number of students identified by the system as exhibiting two or more early warning indicators:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 23 | 4 | 5 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| Students exhibiting two or more indicators | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278 | 247 | 142 | 97 | 764 |
| The number of students identified as retainees: |  |  |  |  |  |  |  |  |  |  |  |  |


| Indicator | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | Total


| Retained Students: Current Year | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retained Students: Previous Year(s) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | 8 | 8 | 12 | 41 |

## Date this data was collected

Tuesday 7/24/2018
Year 2016-17 - As Reported
The number of students by grade level that exhibit each early warning indicator:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 163 | 119 | 142 | 591 |
| One or more suspensions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 78 | 54 | 36 | 12 | 180 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 168 | 181 | 115 | 29 | 493 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 207 | 167 | 0 | 0 | 374 |

The number of students identified by the system as exhibiting two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Year 2016-17 - Updated
The number of students by grade level that exhibit each early warning indicator:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 163 | 119 | 142 | 591 |
| One or more suspensions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 78 | 54 | 36 | 12 | 180 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 168 | 181 | 115 | 29 | 493 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 207 | 167 | 0 | 0 | 374 |

The number of students identified by the system as exhibiting two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Part II: Needs Assessment/Analysis

## Assessment \& Analysis <br> Consider the following reflection prompts as you examine any/all relevant school data sources, including those in CIMS in the pages that follow.

## Which data component performed the lowest? Is this a trend?

The data component that performed the lowest was in the area of math achievement, specifically algebra. Algebra scores have remained consistent over the past three years: 2016=16\%, 2017=14\%, $2018=18 \%$. Math performance in our feeder elementary and middle schools has been of concern and a topic of collaboration amongst our schools.

## Which data component showed the greatest decline from prior year?

Biology was the component that showed the greatest decline from the prior year. There has not been a consistent trend in the scores, but an irregular pattern of results: 2015=74\%, 2016=55\%, 2017=65\%, and 2018=53\%.

Which data component had the biggest gap when compared to the state average?
The data component that had the biggest gap when compared to the state average was in the area of math achievement. Although gains were made in geometry, scores in algebra dropped.

## Which data component showed the most improvement? Is this a trend?

The data component that showed the most improvement was in math achievement. This was due to the gains made in the area of geometry.

## Describe the actions or changes that led to the improvement in this area.

The increase in the area of math achievement (specifically geometry) was precipitated by the increased use of common planning time for the PLC, along with common assessment construction, data review, remediation and enrichment activities based upon data, and taking time to spiral back on previously taught standards.

## School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

| School Grade Component |  | $\mathbf{2 0 1 8}$ |  |  | $\mathbf{2 0 1 7}$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School | District | State | School | District | State |
| ELA Achievement | $42 \%$ | $54 \%$ | $56 \%$ | $33 \%$ | $51 \%$ | $52 \%$ |
| ELA Learning Gains | $48 \%$ | $51 \%$ | $53 \%$ | $35 \%$ | $47 \%$ | $46 \%$ |
| ELA Lowest 25th Percentile | $36 \%$ | $40 \%$ | $44 \%$ | $28 \%$ | $36 \%$ | $38 \%$ |
| Math Achievement | $31 \%$ | $49 \%$ | $51 \%$ | $25 \%$ | $40 \%$ | $43 \%$ |
| Math Learning Gains | $30 \%$ | $44 \%$ | $48 \%$ | $44 \%$ | $51 \%$ | $39 \%$ |
| Math Lowest 25th Percentile | $30 \%$ | $39 \%$ | $45 \%$ | $52 \%$ | $55 \%$ | $38 \%$ |
| Science Achievement | $55 \%$ | $66 \%$ | $67 \%$ | $56 \%$ | $66 \%$ | $65 \%$ |
| Social Studies Achievement | $61 \%$ | $69 \%$ | $71 \%$ | $63 \%$ | $67 \%$ | $69 \%$ |


| EWS Indicators as Input Earlier in the Survey |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Indicator |  | Grade Level (prior year reported) |  | Total |  |
|  | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ |  |  |
| Attendance below 90 percent | $148(167)$ | $166(163)$ | $156(119)$ | $150(142)$ | $620(591)$ |
| One or more suspensions | $137(78)$ | $121(54)$ | $81(36)$ | $66(12)$ | $405(180)$ |
| Course failure in ELA or Math | $316(168)$ | $307(181)$ | $247(115)$ | $140(29)$ | $1010(493)$ |
| Level 1 on statewide assessment | $286(207)$ | $213(167)$ | $30(0)$ | $21(0)$ | $550(374)$ |
| 07 | $0(0)$ | $0(0)$ | $0(0)$ | $0(0)$ | $0(0)$ |
| 0 | $0(0)$ | $0(0)$ | $0(0)$ | $0(0)$ | $0(0)$ |

## Grade Level Data

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

| ELA |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 09 | 2018 | 41\% | 50\% | -9\% | 53\% | -12\% |
|  | 2017 | 35\% | 49\% | -14\% | 52\% | -17\% |
| Same Grade Comparison |  | 6\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 10 | 2018 | 38\% | 49\% | -11\% | 53\% | -15\% |
|  | 2017 | 39\% | 47\% | -8\% | 50\% | -11\% |
| Same Grade Comparison |  | -1\% |  |  |  |  |
| Cohort Comparison |  | 3\% |  |  |  |  |


| MATH |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- <br> District <br> Comparison | State | School- <br> State <br> Comparison |
|  |  |  |  |  |  |  |
| Grade | Year | School | District | School- <br> District <br> Comparison | State | School- <br> State <br> Comparison |


| BIOLOGY EOC |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year | School | District | School Minus District | State | School Minus State |
| 2018 | 52\% | 62\% | -10\% | 65\% | -13\% |
| 2017 | 64\% | 60\% | 4\% | 63\% | 1\% |
| Compare |  | -12\% |  |  |  |
| CIVICS EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2018 |  |  |  |  |  |
| 2017 |  |  |  |  |  |
| HISTORY EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2018 | 61\% | 65\% | -4\% | 68\% | -7\% |
| 2017 | 57\% | 64\% | -7\% | 67\% | -10\% |
| Compare |  | 4\% |  |  |  |
| ALGEBRA EOC |  |  |  |  |  |
| Year | School | District | $\begin{aligned} & \text { School } \\ & \text { Minus } \\ & \text { District } \end{aligned}$ | State | School Minus State |
| 2018 | 18\% | 61\% | -43\% | 62\% | -44\% |
| 2017 | 14\% | 53\% | -39\% | 60\% | -46\% |
| Compare |  | 4\% |  |  |  |
| GEOMETRY EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2018 | 38\% | 65\% | -27\% | 56\% | -18\% |
| 2017 | 23\% | 43\% | -20\% | 53\% | -30\% |
| Compare |  | 15\% |  |  |  |

## Subgroup Data

| 2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{aligned} & \text { ELA } \\ & \text { LG } \\ & \text { L25\% } \end{aligned}$ | Math Ach. | $\begin{gathered} \text { Math } \\ \text { LG } \end{gathered}$ | $\begin{aligned} & \text { Math } \\ & \text { LG } \\ & \text { L25\% } \end{aligned}$ | Sci Ach. | SS <br> Ach. | MS Accel. |  | C \& C <br> Accel <br> $2016-17$ |
| SWD | 17 | 32 | 29 | 21 | 23 | 18 | 28 | 37 |  | 73 | 31 |
| ELL | 14 | 34 | 38 | 11 | 16 |  | 33 | 30 |  | 80 | 33 |
| ASN | 53 | 53 |  | 50 | 40 |  | 71 | 85 |  | 100 | 64 |
| BLK | 38 | 44 | 38 | 26 | 31 | 32 | 48 | 53 |  | 90 | 33 |
| HSP | 39 | 49 | 34 | 30 | 30 | 35 | 56 | 56 |  | 89 | 46 |
| MUL | 66 | 66 |  | 47 | 31 |  | 62 | 78 |  | 91 | 40 |
| WHT | 54 | 54 | 35 | 42 | 28 | 13 | 66 | 74 |  | 93 | 63 |
| FRL | 42 | 48 | 36 | 31 | 30 | 31 | 55 | 61 |  | 90 | 40 |
| 2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{array}{\|c} \hline \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{array}$ | Math Ach. | $\begin{gathered} \text { Math } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | SS <br> Ach. | MS <br> Accel. |  | C \& C <br> Accel <br> $2015-16$ |
| SWD | 14 | 31 | 29 | 12 | 24 | 29 | 35 | 41 |  | 75 | 27 |
| ELL | 15 | 33 | 28 | 12 | 23 | 28 | 64 | 29 |  | 62 | 33 |
| ASN | 76 | 83 |  | 38 | 33 |  | 92 | 80 |  | 100 | 75 |
| BLK | 33 | 42 | 28 | 15 | 23 | 26 | 56 | 54 |  | 86 | 28 |
| HSP | 34 | 41 | 32 | 16 | 22 | 24 | 69 | 58 |  | 85 | 35 |
| MUL | 44 | 52 |  | 16 | 17 |  | 67 | 60 |  | 86 | 42 |
| WHT | 52 | 51 | 46 | 24 | 22 | 23 | 83 | 74 |  | 92 | 63 |
| FRL | 39 | 45 | 31 | 18 | 22 | 26 | 67 | 60 |  | 86 | 39 |

## Part III: Planning for Improvement

Develop specific plans for addressing the school's highest-priority needs by identifying the most important areas of focus based on any/all relevant school data sources, including the data from Section II (Needs Assessment/Analysis).

## Areas of Focus:

## Activity \#1

| Title | DPLC - District Professional Learning Community <br> All content areas will be asked to take part in the participation of the strategies brought <br> back from teacher leaders that are members of the DPLC. Wekiva will focus on the use of <br> close reading strategies as well as text-dependent questioning to improve student literacy, <br> which in turn will support all content areas. Wekiva students need exposure to complex <br> text. The incorporation of complex text within lessons across all content areas is a <br> necessity. |
| :--- | :--- |
| Rationale of complex text and strategies taught as part of the DLPLC initiatives, |  |

1. Teachers will receive ongoing professional development and training on close read strategies and the use of text-dependent questions, resulting in rigorous oral and written responses from students in all content areas, in accordance with the District Professional Learning Community Plan.
Description 2. Instructional coaches as well as leadership team personnel will provide support with training as well as assist with modeling.
2. DPLC team members will assist the administrative team by working with teachers within content specific PLC groups.

## Person <br> Responsible <br> Michele Erickson (michele.erickson@ocps.net)

## Plan to Monitor Effectiveness

1. The plan will be monitored by observing the use of the strategies by teachers in individual classrooms, and providing support and guidance where needed.
2. Students will be monitored through various progress monitoring assessments, providing

## Description

 data and indicating growth or need for remediation.3. Data will be analyzed by content specific PLC teams and the leadership team to ensure all groups are making progress with the use of close read strategies and the use of complex text.

## Person Responsible

## Activity \#2

| Title | Student Achievement on State Mandated Assessments <br> Wekiva High School's state assessment areas have been inconsistent over the past few <br> years, with some areas showing modest growth, some remaining stagnant, and others <br> falling in performance levels. However, the data indicates that the scores on the |
| :--- | :--- |
| Rationale $\quad$assessments are still far below the expected achievement levels. By assisting all teachers <br> with the consistent use of data to guide and differentiate instruction, all students can <br> progress to the intended level of complexity. By presenting standards-based instruction at <br> the level of rigor required and by providing common assessments, PLC groups can create <br> a sense of accountability that will assist students with academic growth. |  |

## Intended

Wekiva High School will see an overall increase of at least $5 \%$ in each of the various highOutcome stake achievement assessments through an intense focus on standards-based instruction, collaboration, and monitoring of student progress.

Point Person

Michele Erickson (michele.erickson@ocps.net)

## Action Step

Administration and instructional coaches will utilize common collaborative planning within content specific PLC groups to produce high quality and rigorous standards-based Description instruction as well as common assessments in order to facilitate student achievement. Administrators and teachers will review common assessment results and will use data from these assessments to revise instruction in order to meet the needs of students.

## Person

## Responsible

Michele Erickson (michele.erickson@ocps.net)

## Plan to Monitor Effectiveness

Student achievement on common assessments as well as Progress Monitoring Activities (PMA's) from the district will be monitored and analyzed for student progress and need for

## Description

 remediation. Assessment results will be analyzed by standards as well as strands to monitor effectiveness. Classroom walk-throughs as well as coaching and evaluative observations will be conducted to verify instruction is standards-based at the appropriate level of rigor, and being taught with fidelity.Person Responsible

Michele Erickson (michele.erickson@ocps.net)

## Part V: Budget

