# FLORIDA DEPARTMENT OF EDUCATION & & THE MANATEE COUNTY SCHOOL DISTRICT





School Improvement Plan (SIP) Form SIP-1 Non-Title I High Schools



Edvantage

# 2012-2013 SCHOOL IMPROVEMENT PLAN

### **PART I: SCHOOL INFORMATION**

School Name: Southeast High School	District Name: Manatee
Principal: Shane M. Hall	Superintendent: Dr. David Gayler
SAC Chair: Allen Converse	Date of School Board Approval: "PENDING"

#### **Student Achievement Data:**

The following links will open in a separate browser window. <u>School Grades Trend Data</u> <u>Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data</u> <u>High School Feedback Report</u> <u>K-12 Comprehensive Research Based Reading Plan</u>

#### **<u>Highly Effective Administrators</u>**

List your school's highly effective administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of	Prior Performance Record (include prior School Grades, FCAT/Statewide
		Certification(s)	Years at	Years as an	Assessment Achievement Levels, Learning Gains, Lowest 25%), and
			Current	Administrat	AMO progress along with the associated school year)
			School	or	
		M.S. Educational Leadership; B.S.			Southeast High School:
		Exceptional Student Education			2012 grade was a [TBA]
					2011 grade was a B
Principal	Shane M. Hall	Certifications: Educational	6	6	2010 grade was a D
		Leadership (All Levels); English (6-			2009 grade was a C
		12); ESE; ESOL			2008 grade was a D
		M.S. Educational Leadership; B.A.			Southeast High School:
		Exceptional Student Education (VE)			2012 grade was a [TBA]

Assistant Principal	Rosa L. Daughtry	Certifications: Educational Leadership (All Levels); ESE	4	4	2011 grade was a B 2010 grade was a D 2009 grade was a C
Assistant Principal	Wendell D. Butler, Jr.	M.S. Educational Leadership; B.A. Political Science/International Relations Certifications: Educational Leadership (All Levels); Social Studies (6-12)	8	2	Southeast High School: 2012 grade was a [TBA] 2011 grade was a B 2010 grade was a D 2009 grade was a C 2008 grade was a D
Assistant Principal	Keith McMahon	M.S. Educational Leadership Certifications: Educational Leadership (All Levels);	1	1	Southeast High School: 2012 grade was a [TBA] Manatee High School: 2011 grade was a B 2010 grade was an A

### **Highly Effective Instructional Coaches**

List your school's highly effective instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number	Number of	Prior Performance Record (include prior School Grades, FCAT/Statewide
Area		Certification(s)	of	Years as	Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO
			Years at	an	progress along with the associated school year)
			Current	Instruction	
			School	al Coach	
		Elementary Education (1-6);			Southeast High School:
Reading	Mary Garcia	Educational Leadership; ESOL	2	2	2012 grade was a [TBA]
		Endorsed; Reading Endorsed			2011 grade was a B
		M.S. Educational Leadership (All			Southeast High School:
Graduation	Patti Hartman	Levels); B.A. Physical Education	1	1	2012 grade was a [TBA]
					Manatee High School:
		Certifications: Health (6-12); Family &			2011 grade was a B
		Consumer Science (6-12)			2010 grade was an A

#### **<u>Highly Effective Teachers</u>**

Describe the school-based strategies that will be used to recruit and retain high quality, highly effective teachers to the school.

De	scription of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1.	Monthly developmental meetings held between New Teachers and the administrative staff.	Shane M. Hall (Principal)	June 10, 2013	
2.	Partnering New Teachers with Mentors (site based)	Administration	Not Applicable (Ongoing)	Ongoing developmental process that will require contact between the new teacher and their mentor consistently and may stretch well into the summer planning months.
3.	Monitor PATS System for High Qualified Teachers applying for positions in the school district	Caroll Routh (Sr. Secretary); Shane M. Hall (Principal)	Not Applicable (Ongoing)	Monitoring of the PATS site depends on the individuals creating profiles and how complete of a profile they develop. Also, monitoring is contingent on open positions.
4.	Work closely with the District Recruitment Specialist to attract high qualified teachers for Southeast High School	Wendell Butler, Asst. Principal	Not Applicable (Ongoing)	Based on needs and projected student population, conversations will take place to determine what is available in the field and where we lack.

#### Non-Highly Effective Instructors

List all instructional staff and paraprofessionals who are teaching out-of-field and/or who are NOT highly effective.

Name	Certification	Teaching Assignment	Professional Development/Support to Become Highly Effective
Estevez Benitez, Oribel	Physics	Science	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Gatchell, Erin	Math	Math	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Gregory, Tracy	English/Social Studies	English	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Nelson, David	Math	Math	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Vickers, Christopher	Social Science; Middle Grades Integrated Curriculum	Social Science	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Rotondo, Carmen	English	English	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.
Zhou, Rong	Foreign Language	Mandarin Chinese	Teacher will complete the necessary ESOL requirements using classes developed through the SBMC Professional Development Dept.

#### Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
86	10% [9]	17% [15]	27% [23]	44% [38]	40% [34]	92% [79]	14% [12]	1% [1]	36% [31]

#### **Teacher Mentoring Program**

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Shelly Foster-DeCesare	Carmen Rotondo Dana Van Bussum	Cross departmental pairing that will provide the new teacher with a wealth of knowledge from a veteran teacher, who is also close in proximity.	Lesson Plan Development Classroom management Differentiated Instruction
Mary Garcia	Stacey Pelham Rebecca Rouse	Mentor will aid in assisting the new teacher in planning and implementing successful learning strategies in accordance with NGSS and CCSS.	Gradual Release Data Analysis
Linda Bogue	Rong Zhou	Cross departmental pairing that will provide the new teacher with a wealth of knowledge from a veteran teacher, who is also close in proximity. Mentor will aid in assisting the new teacher in planning and implementing successful learning strategies.	Lesson Plan Development Classroom management Differentiated Instruction Gradual Release Data Analysis
Linda Bogue	David Nelson	Departmental pairing that will provide the new teacher with a wealth of knowledge from a veteran teacher, who is also close in proximity. Mentor will aid in assisting the new teacher in planning and implementing successful learning strategies in accordance with NGSS and CCSS.	Lesson Plan Development Classroom management Differentiated Instruction Gradual Release Data Analysis

#### **Additional Requirements**

#### Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (RtI)

School-Based MTSS/RtI Team

#### Identify the school-based MTSS Leadership Team.

Rosa Daughtry (AP & Facilitator); Sara Sanders (Psychologist); Millie Casteneda (Social Worker); Mary Garcia (Reading Coach); Robin Laber (Guidance); Karen Furner (ESE Specialist); Jane Toole (ESE Dept Chair); Shelly DeCesare (Test/Data Coordinator); Tina Maxey (ELL); Laura Russin (Gen. Ed).

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The MTSS team will meet three times a month from 8:00-10:00 am. The members will act in the roles of facilitator, recorder, case manager, data manager, and content area consultants. They are to serve as a problem-solving team and the first step for teacher support in conjunction with other organizations on our campus. Team members assist with researching strategies that addresses the need(s) of the student. The data is then given to departments of the school to implement interventions and monitor the progress of students with common behavioral needs at the Tier 1 level.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problemsolving process is used in developing and implementing the SIP?

MTSS will look at Tier I data to determine which areas are to be considered weaknesses at Southeast High School. Based upon that information, problem-solving at the Tier I level will take place.

The RtI problem solving process uses school-wide data from math and reading scores to drive, develop, and implement the SIP. A Tier I intervention in reading will be implemented with concentration on reading benchmarks and AVID strategies school-wide on a monthly basis.

#### **MTSS Implementation**

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior. The data sources used for Reading is FCAT reading scores, Fair assessments, and Benchmark assessments; Mathematics is FCAT, Algebra EOC, and Geometry EOC; Science is Biology I EOC; Writing is Florida Writes Scores and district benchmark assessments; Behavior is FOCUS, PLASCO, and behavior intervention plans.

#### Describe the plan to train staff on MTSS.

A PowerPoint presentation is developed along with forms explaining the data, Tier I interventions, and MTSS process for additional support.

#### Describe plan to support MTSS.

The district will be providing professional development to insure fidelity. Monthly meetings held by the facilitator and/or point person will address any issues and concerns as well as refreshers on the Tier I, MTSS process.

#### Literacy Leadership Team (LLT)

#### School-Based Literacy Leadership Team

#### Identify the school-based Literacy Leadership Team (LLT).

Shane Hall, Principal; Wendell Butler, Asst. Principal; Rosa Daughtry, Asst. Principal; Keith McMahon, Asst. Principal; Leslie Costides, Reading Dept. Head; Mary Garcia, Reading Coach; Lanan Bennett, Reading Teacher; Linda Bogue, Math Dept. Head; Laurie Rose, English Teacher; Chad Allen, Science Teacher;

#### Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The Literacy Team, chaired by Mary Garcia, will meet on a monthly basis to discuss projected data collected through FAIR testing and other district benchmark assessments. Each member of the team brings content area expertise that will allow the group to develop targets focus activities that focus on building reading knowledge across the curriculums. Additionally, this team will aid the administration in developing a sound reading plan that address our current school needs and prepare our school for the implementation of Common Core standards as it relates to reading across the spectrum.

All members will actively analyze data; collaboratively develop an action plan(s); implement the plan(s); evaluate the plans efficacy and reflect on the process using the Florida Continuous Improvement Model and other best practices.

What will be the major initiatives of the LLT this year?

Tentatively, our first initiative is to address the achievement gap at each grade level by fostering a print rich environment and literary environment that will encourage students and staff to read. The use of technology (i.e. Ipads, laptops, tablets, and Smart phones) along with printed novels, academic works, magazines, and professional journals will aid in developing and implementing this plan over the next year.

Our second will focus on Common Core State Standards and developing a FOCUS Calendar to be implemented during the 2012-13 school terms to begin training teachers and students on what the CCSS is and how it will affect the teaching and learning process. Additionally, the Literacy Team will organize professional development sessions covering research driven instructional strategies and best practices that will aid teachers in the learning process and help students successfully navigate the Common Core.

Lesson Study

Lesson Study		
Identify the Lesson Study Plan for your school		
N/A		
Describe how the Lesson Study Plan will be implemented		
N/A		
What will be the major initiatives of the Lesson Study Plan this year?		
N/A		

#### \*High Schools Only

Note: Required for High School-Sec. 1003.413(g) (j) F.S.

#### How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

Applied and integrated courses help students to see and understand the relevant relationships between academic and career/technical subjects and their futures. Southeast High School applies and integrates courses to help students see the relationships between subjects and relevance to their future by:

incorporating the Academy and Small Learning Community (SLC) Model

selection of academy by students in grade 9

incorporating more academic content in vocational courses
vocational and core teachers plan together through their SLCs once a month on Wednesdays to enhance academic competencies in vocational programs
Southeast High School applies and integrates courses to help students see the relationships between subjects and relevance to their future by:
incorporating the AVID Model
students are interviewed and selected during grade 9 from a list identified in the "Academic Middle"
use of academic strategies class and advance level classes help to challenge students and prepare them for college
goal setting and career tracking provide students with a vision of where they desire to be after secondary school

# How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

Career and Academic Advisors go into classes to present upcoming guidance procedures and answer student questions. Guidance Counselors meet individually with students to discuss student interests and plans, chart a course of study while in high school, and give information about steps after high school.

Career and Academic Advisors meet with students in small groups and individually to discuss future plans, investigate careers and post secondary requirements through FACTS.ORG and Office of Post Secondary Education as well as individual college sites, and seek financial assistance.

The advisors also arrange career trips (small group) and career shadows (individual), present at College and Career Day and arrange for students to speak with representatives of post secondary programs during the school day. Four times a year, students participate in a 50 minute "Academy Day" period where they meet with an Academy coach (teacher who does not grade them). That Coach monitors their grades and progress through the Dashboard system meets with them individually as appropriate and presents a lesson tied to the Academy theme.

The Academic and Career Advisor as well as our Graduation Coach, work closely with students to help them identify post Secondary educational options, eligibility requirements, and fill out exam registrations to the SAT/ACT/PERT/TABE. They also help students with financial aid & scholarships, letters of recommendations, and completing college applications for timely consideration.

#### **Postsecondary Transition**

#### Note: Required for High School- Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

At Southeast High School, our MTSS Team, Guidance Counselors, College and Career Advisor and Graduation Coach identify at-risk and college ready students as early as the first three weeks of the school year. These students are provided an opportunity to complete the ACT/PSAT/SAT, PERT and TABE tests to gain entrance in to college or university. Additionally, the score results provide students with an idea of their strengths and weaknesses and are a baseline for the school to analyze and identify areas of need and provide individualized strategies and information that will help them in the post-secondary life.

Freshmen are given an AVID Binder and are introduced to the AVID expectations and encouraged to dream of college as the next logical step. The Freshmen work towards gaining organizational and study skills, along with goal setting and academic planning for a post-secondary experience.

Moreover, students are encouraged to take college tours to many of the state colleges and universities. Southeast High also hosts and annual college fair where representatives from colleges nationwide host a table and provide students with literature and answer questions concerning admissions into their specific school.

### PART II: EXPECTED IMPROVEMENTS

### **Reading Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Reading Goals	Problem-Solving Process to Increase Student Achievement						
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
Reading Goal #1A:       2012 Current       2013Expected         Based on an estimated       336 students testing, by       Performance:*       Performance:*         48% (139)       55% (185)         be a 7% (24) increase in       the number of students         scoring at Levels 3 or       higher in reading.	<ul> <li>1A.1.</li> <li>Students struggle with higher order thinking questions</li> <li>Student Engagement and opportunities for real life application.</li> <li>Implementation of a new School- wide Reading Plan and implementation of the Common Core State Standards (CCSS).</li> </ul>	<ul> <li>1A.1.</li> <li>The Understanding by Design: Backwards Planning Model will be used in all Core classes.</li> <li>Teachers will use essential questions that incorporate higher order thinking questions into their lessons on a daily basis.</li> <li>Retool our approach to using Marzano's High Yield Strategies.</li> <li>Also, provide teachers with more opportunity to receive training on Differentiated Instruction.</li> <li>Develop Literacy Leadership and Common Core Committees who will unpack information and develop a Focus Calendar with our AVID Site Team for classroom instruction.</li> <li>Implement a plan to use text complexity during instructional time, school-wide.</li> </ul>	1A.1. Administrative Team; AVID Coordinator; Mary Garcia, (Reading Coach)	<ul> <li>IA.1.</li> <li>Classroom visits, and results of professional development feedback tools</li> <li>Classroom visits, reflections from teachers attending PD trainings, Creating and evaluation of Action Plans (Individual and Departmental)</li> <li>Collaboration and Feedback Surveys following each instruction session; classroom walks.</li> </ul>	<ul> <li>1A.1.</li> <li>Classroom Walkthrough data, evaluation of lesson plans, and professional development surveys</li> <li>Classroom Walkthrough data, Formal and informal Conferencing/Observation (s), PDP development and completion, and lesson plans.</li> <li>Student work displayed; lesson plan evaluation; Attendance to PLC Meetings; FAIR Data; FCAT Explorer Results; FCAT Test Results.</li> </ul>		

Based on the analysis of student achievement data reference to "Guiding Questions," identify and del areas in need of improvement for the following gro	ne	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
reference to "Guiding Questions," identify and det	he up: king 2A.1. Student Engagement in the Classroom cce:* Research Process is our weakest cteory in both 9th and 10th	2A.1. Develop and use an instructional Focus Calendar that address the underlying learning issues associated with Research Process, Information, Reading Application, Literary Analysis and Text Complexity Rethink instructional practices through continued uses of Marzano's High Yield Strategies and infusing AVID WICOR Strategies into the classroom. (Writing, Inquiry, Collaboration, Organization, Reading). Schedule 9th Grade students into Small Learning Communities for		Effectiveness of Strategy 2A.1. Administration will perform quarterly walkthroughs and week informal walks to monitor instructional environment. Assistant Principal over Testing and Testing Coordinator will monitor FAIR and CELLA data	2A.1. FCAT, ACT, PSAT, & PERT Results FAIR Reports Classroom Walk Data
	successful. Comprehensive Differentiated Instruction. Retention levels of 9th and 10th grade students. Number of students passing the Grade 10 FCAT retakes in Reading Implementation of Common Core	Academic Teaming) Monitor 9th and 10th grade students, who receive two or more F's in the first quarter. Continue using FAIR assessment data to progress monitor ILA and			

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
3A. FCAT 2.0: Percentage of students in	3A.1.	3A.1.	3A.1.	2A.1.	2A.1.
reference to "Guiding Questions," identify and define	<ul> <li>3A.1.</li> <li>Comprehensive Differentiated Instruction</li> <li>Student Engagement in the Classroom</li> <li>Research Process is our weakest category in both 9th and 10th grades (60%).</li> <li>Information is the second weakest category (61%).</li> <li>Improving student performance in Reading Application and Literary Analysis (62%).</li> <li>Number of students entering Southeast in 9th grade without the</li> </ul>		Responsible for Monitoring 3A.1.	Effectiveness of Strategy 2A.1. Administration will perform quarterly walkthroughs and week informal walks to monitor instructional environment. Assistant Principal over Testing and Testing Coordinator will monitor FAIR and CELLA data Consistent monitoring of lesson	2A.1. FCAT, ACT, PSAT, & PERT Results FAIR Reports Classroom Walk Data
	Number of students passing the Grade 10 FCAT retakes in Reading Implementation of Common Core	data to progress monitor ILA and			

## Algebra End-of-Course (EOC) Goals

### \* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Algebra	EOC Goal	s		Problem-Solving l	Process to Increase	Student Achievement	t
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
<ul> <li>"Guiding Questions", identify ar for the for</li> <li><b>1. Students scoring at Ac</b></li> <li>Algebra Goal #1:</li> <li>Based on an estimated 277</li> </ul>	nd define areas in r ollowing group:	vel 3 in Algebra. 2013 Expected Level of Performance:* 45% (125)	<ol> <li>1.1.</li> <li>9th Grade students enter Algebra I at a low level in Math Skills to understand and be successful in Algebra I.</li> <li>Student ability to retain information and math skill over the duration of time needed to perform well on the exam.</li> <li>Linear Equations,</li> </ol>	1.1. Algebra I Boot Camp Provide teachers within the math department with common planning time during the school day and after school to draft lesson plans Continued use of common	Responsible for Monitoring 1.1. Administrative Team, Testing Coordinator, Math Department Chair	Effectiveness of Strategy 1.1. Monitor student attendance through MTSS and the RTTT Data Report on students missing more than 5 days. Monitor types of assessments developed and provide teachers with feedback Consistent monitoring of lesson	1.1. Results on EOC District Benchmark Assessments Classroom Walkthrough Data/Logs Lesson Plan evaluations Formal and informal Conferencing/Observation (s), PDP development and completion
			Implementation of Common Core				

"Guiding Questions", identify and	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
2. Students scoring at or al	oove Achiev	ement Levels 4	2.1.	2.1.	2.1.	2.1.	2.1.
and 5 in Algebra. Algebra Goal #2: Based on an estimated 277	2012 Current Level of Performance:* 7% (19)	2013 Expected Level of Performance:* 15% (42)	9th Grade students enter Algebra I at a low level in Math Skills to understand and be successful in Algebra I. Student ability to retain information and math skill over the duration of time needed to perform well on the exam. Linear Equations, Functions, Rationals &	Algebra I Boot Camp Provide teachers within the math department with common planning time during the school day and after school to draft lesson plans Continued use of common assessments Monitor student attendance through MTSS and the RTTT Data Report on students missing	Administrative Team, Testing Coordinator, Math Department Chair	Monitor student attendance through MTSS and the RTTT Data Report on students missing more than 5 days. Monitor types of assessments developed and provide teachers with feedback Consistent monitoring of lesson plans with evidence of AVID strategies. Administration will perform	<ul> <li>2.1.</li> <li>Results on EOC</li> <li>District Benchmark</li> <li>Assessments</li> <li>Classroom Walkthrough</li> <li>Data/Logs</li> <li>Lesson Plan evaluations</li> <li>Formal and informal</li> <li>Conferencing/Observation</li> <li>(s), PDP development and</li> <li>completion</li> </ul>
			Student Engagement in the classroom Attendance of low performing students	more than 5 days. Work with the District to provide professional development in data analysis and how to apply data to instructional Re-teach Marzano's High Yield Strategies and AVID WICR		quarterly walkthroughs and week informal walks to monitor instructional environment.	

### **Geometry End-of-Course Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Geometry EOC Goals				Problem-Solving Process to Increase Student Achievement			
Based on the analysis of student "Guiding Questions", identify and for the follo			Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1. Students scoring at Achi	ievement Lev	el 3 in	1.1.	1.1.	1.1.	1.1.	1.1.
1. Students scoring at Achi Geometry. Geometry Goal #1: Based on a percentage of baseline data and with an expected 234 students testing, by the end of the 2012-2013 school years, there will be an 8% (19) increase in the number of students scoring at Level 3 in Geometry.	2012 Current Level of Performance:* 32% (104)	2013 Expected Level of Performance:* 40% (94)	Chapter orders and pacing hindered student preparation for EOC Low level math skill due to student minimal to non proficiency in Algebra I Skill and application retention Student Engagement in the classroom Attendance of low performing students Three Dimensional and Two Dimensional Geometry are the weakest		Administrative Team, Testing Coordinator, Math Department Chair	<ul> <li>1.1.</li> <li>Monitor student attendance through MTSS and the RTTT Data Report on students missing more than 5 days.</li> <li>Monitor types of assessments developed and provide teachers with feedback</li> <li>Consistent monitoring of lesson plans with evidence of AVID strategies.</li> <li>Administration will perform quarterly walkthroughs and week informal walks to monitor instructional environment.</li> </ul>	<ul> <li>1.1.</li> <li>Results on EOC</li> <li>District Benchmark</li> <li>Assessments</li> <li>Classroom Walkthrough</li> <li>Data/Logs</li> <li>Lesson Plan evaluations</li> <li>Formal and informal</li> <li>Conferencing/Observation</li> <li>(s), PDP development and</li> <li>completion</li> </ul>

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
2. Students scoring at or a and 5 in Geometry.	8		Chapter orders and pacing	Provide teachers within the	Administrative Team,		2.1. Results on EOC
Definition of the second secon	2012 Current Level of Performance:*	of Performance:*	preparation for EOC Low level math skill due	math department with common planning time during the school day and after school to draft lesson plans	Department Chair	Data Report on students missing more than 5 days.	District Benchmark Assessments
Based on a percentage of baseline data and with an expected 234 students testing, by the end of the 2012-2013 school years, there will be a 4% (9) increase in the number of students scoring at Levels 4 and 5 in Geometry.	13% (42)		Skill and application retention Student Engagement in the classroom Attendance of low performing students Three Dimensional and Two Dimensional Geometry are the weakest areas of performance for	Continued use of common assessments Teacher will work to provide afterschool time for students with poor attendance to re-teach materials. Work with the District to provide professional development in data analysis and how to apply data to instructional practices. Re-teach Marzano's High Yield Strategies and AVID WICR		Monitor types of assessments developed and provide teachers with feedback Consistent monitoring of lesson plans with evidence of AVID	Classroom Walkthrough Data/Logs Lesson Plan evaluations Formal and informal Conferencing/Observation (s), PDP development and completion

### **Biology End-of-Course (EOC) Goals**

Biology EOC Goals			Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
Based on a percentage of	2012 Current Level of	2013 Expected Level of Performance:*	material and students to master the content Attendance for lower performing students Common Assessments Lesson Collaboration Inconsistency in test questions provided on state exam Access and training related to student data in Biology I Student Engagement Lack of communication between the school, state and district about student performance and general area of concern.	Use weekly progress reports to monitor student attendance and performance in class. Require students to attend afterschool and night classes for low performing students Use Critical Friends/Lesson Study concept and Best Practices to help teachers plan lessons and assessments that are meaningful and application based. Provide mini lessons during the class to differentiate instruction Work with the District to provide professional development in data analysis and how to apply data to instructional practices. Re-teach Marzano's High Yield	1.1. Administrative Team, Testing Coordinator, Science Department Chair, District Curriculum Specialist	Monitor student attendance through MTSS and the RTTT Data Report on students missing more than 5 days. Monitor types of assessments developed and provide teachers with feedback Consistent monitoring of lesson plans with evidence of AVID strategies.	<ul> <li>1.1.</li> <li>Results on EOC</li> <li>District Benchmark</li> <li>Assessments</li> <li>Classroom Walkthrough</li> <li>Data/Logs</li> <li>Lesson Plan evaluations</li> <li>Formal and informal</li> <li>Conferencing/Observation</li> <li>(s), PDP development and</li> <li>completion</li> </ul>

Based on the analysis of student achievement data, and reference "Guiding Questions", identify and define areas in need of improvement for the following group:	to Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
<ul> <li>2. Students scoring at or above Achievement Lev 4 and 5 in Biology.</li> <li>Biology Goal #2:</li> <li>Based on a percentage of baseline data and with an expected 333 students testing, by the end of the 2012-2013 school years, there will be an 6% (20) increase in the number of students scoring at Levels 4 and 5 in Biology I.</li> <li>20% (66)</li> </ul>	Time and Pacing to teach material and students to master the content Attendance for lower performing students Common Assessments Lesson Collaboration Inconsistency in test questions provided on state exam	Re-teach Marzano's High Yield		Monitor student attendance through MTSS and the RTTT Data Report	<ul> <li>2.1.</li> <li>Results on EOC</li> <li>District Benchmark</li> <li>Assessments</li> <li>Classroom Walkthrough</li> <li>Data/Logs</li> <li>Lesson Plan evaluations</li> <li>Formal and informal</li> <li>Conferencing/Observation</li> <li>(s), PDP development and</li> <li>completion</li> </ul>

### Writing Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Writing Goa	als		Problem-Solving P	rocess to Increas	e Student Achievement	t
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1a. FCAT: Students scoring at A 3.0 and higher in writing.	1a. FCAT: Students scoring at Achievement Level				1a.1.	1a.1.
	Performance:* ) 90% (302)	Time available to increase opportunities for students to write in a variety of formats across content areas. Implementation of Common Core standards in writing	Implement the use of rubrics across the content areas that mirror the state rubrics used for Florida Writes. Review and evaluate teacher lesson plans to ensure that higher	Common Core Committee, LLT Committee, Department Chairs	data Informal and formal observations and walkthroughs	Walkthrough Data/Logs Benchmark data from District Writes FCAT Scores
school years, there will be a 7% (23) increase in the number of students scoring at Level 3 or higher in writing.		Changes in the state writing	order questions are being asked and students are writing persuasive papers.			Progress Reports

### U.S. History End-of-Course (EOC) Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

U.S. Histor	y EOC Goals		<b>Problem-Solving</b>	Process to Increase	Student Achievemen	t
"Guiding Questions", identify an	at achievement data, and reference to d define areas in need of improveme llowing group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
C.D. History Cour #1.	2012 Current       2013 Expected Le         Level of       of Performance:*         0 (0)       T-Score:         1 <sup>st</sup> Third: 45         2 <sup>nd</sup> Third: 17	of EOC in US History Expected areas of content students must master	Evaluate results of EOC to plan for the 2013-14 school term and student achievement.		1.1. Admin Team and social studies department will plan to have quarterly meetings to discuss student performance Informal and formal walkthroughs Lesson plan evaluation	1.1. District Benchmark Assessments CWT Data/Logs
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

2. Students scoring at or above Achievement Levels 4 and 5 in U.S. History.		2.1. First year implementation	Evaluate results of EOC to plan	2.1. Administrative Team,	2.1. Admin Team and social studies	2.1. District Benchmark	
U.S. History Goal #2: No expected increase is		of Performance:*	of EOC in US History Expected areas of content students must master	for the 2013-14 school term and student achievement	Studies Department Chair	department will plan to have quarterly meetings to discuss student performance	Assessments CWT Data/Logs
provided because no baseline data is available to compare.		T-Score: 1 <sup>st</sup> Third: 45% 2 <sup>nd</sup> Third: 38% 3 <sup>rd</sup> Third: 17%				Informal and formal walkthroughs Lesson plan evaluation	

### **Attendance Goal(s)**

Attendance Goal(s)			ing Process to In	crease Attendance	
Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1. Attendance	1.1	1.1.	1.1.		
Attendance Goal #1:2012 Current Attendance Rate:*2013 Expected Attendance Rate:*Based on a population of 1330 students, by the end of the 2012-2013 school years, there will by a 10% (130) increase in the number of students attending school on a consistent basis.93.04% (1,163)97% (1,290)2012 Current Number of Students with Excessive 	Parental Involvement is limited Transient student population Inaccurate parental contact information	Use marketing through SAC to involve more parents in school functions. Get parents to volunteer for tutoring afterschool and to help with testing during the appropriate timeframes. Work with Impact, MTSS Team, and truancy to target students with excessive absences and tardies and place them on academic and behavior contracts. Uses of Marzano's High Yield Strategies and AVID Strategies to increase the level of student engagement in the classroom.	Discipline Liaisons, Attendance Clerk,	Monitor RTTT Report for 5 days absent Monitor 15 day report Decrease the number of tardies and detentions associated with student performance in class	Weekly RTTT Report that shows a decrease in targeted areas Daily Attendance logs

### Comprehensive English Language Learning Assessment (CELLA) Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.       Anticipated Barrier       Strategy       Person or Position Responsible for Monitoring       Process Used to Determine Effectiveness of Strategy	Evaluation Tool
In Statistics Secting protection       Investigate the use of a new language program in addition to District provided licenses for Rosetta Stone to assist students in learning the English Language.       Investigate the use of a new language program in addition to District provided licenses for Rosetta Stone to assist students in learning the English Language.       Wendell Butler, AP; ESOL       Administration will perform quarterly walkthroughs and week informal walks to monitor instructional environment.         By the end of the 2012-2013 school years, there will be a 5% (4) increase in the number of students scoring Proficient in Listening/Speaking.       Testing       Utilize an ESOL aide in the ESOL classroom when available.       Utilize an ESOL aide in the ESOL classroom when available.       Assistant Principal over Testing and Testing Coordinator will monitor FAIR and CELLA data         Listening/Speaking.       Print deprived home environments       Supplement materials for students and teachers.       Supplement materials for students       Consistent monitoring of lesson	<ul> <li>1.1.</li> <li>FCAT, ACT, PSAT, &amp; PERT Results</li> <li>FAIR Reports</li> <li>Classroom Walk Data</li> <li>Lesson Plan Evaluations</li> <li>Quarterly Progress Reports and Report Cards</li> </ul>

Students read grade-level text in English in a manner similar to non-ELL students.	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
<ul> <li>2. Students scoring proficient in reading.</li> <li>CELLA Goal #2: By the end of the 2012-2013 school years, there will be a 10% (6) increase in the number of students scoring Proficient in Reading.</li> <li>Proficient in Reading.</li> </ul>	ELL Students unable to take DLA or ESOL English class due to availability of credit needs in other core classes. Testing Print deprived home environments Student Engagement and opportunities for real life application. Implementation of a new School- wide Reading Plan and implementation of the Common Core State Standards (CCSS).	<ul> <li>2.1.</li> <li>Investigate the use of a new language program in addition to District provided licenses for Rosetta Stone to assist students in learning the English Language.</li> <li>Utilize an ESOL aide in the ESOL classroom when available.</li> <li>Supplement materials for students and teachers.</li> <li>Look to rework master schedule in future to accommodate the ELL needs.</li> <li>Schedule Level 1 and 2 students in double block Developmental Language Arts</li> <li>Open media center and ESOL Resource room before and after school.</li> <li>Develop Literacy Leadership and Common Core Committees who will unpack information and develop a Focus Calendar with our AVID Site Team for classroom instruction.</li> <li>Implement a plan to use text complexity during instructional time, school-wide.</li> <li>Retool our approach to using Marzano's High Yield Strategies.</li> <li>Also, provide teachers with more opportunity to receive training on Differentiated Instruction.</li> </ul>		Administration will perform quarterly walkthroughs and week informal walks to monitor instructional environment. Assistant Principal over Testing and Testing Coordinator will monitor FAIR and CELLA data Consistent monitoring of lesson plans with evidence of AVID strategies. MTSS will monitor student	<ul> <li>2.1.</li> <li>FCAT, ACT, PSAT, &amp; PERT Results</li> <li>FAIR Reports</li> <li>Classroom Walk Data</li> <li>Lesson Plan Evaluations</li> <li>Quarterly Progress Reports and Report Cards</li> <li>Formal and informal</li> <li>Conferencing/Observation</li> <li>(s), PDP development and completion</li> </ul>

Students write in English at grade level i similar to non-ELL students.	a manner Anticipated Barrier		Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
3. Students scoring proficient in w	iting. 3.1.	writing. 3.1. 3.1.	3.1.	3.1.	3.1.
CELLA Goal #3:       2012 Current Per         By the end of the 2012-2013 school years, there       20% (12)         will be a 10% (6)       20% (12)         increase in the number       of students scoring         Proficient in Writing.       Proficient in Writing.	ng:       ELL Students unable to take D or ESOL English class due to availability of credit needs in o core classes.         Testing       Print deprived home environmed student Engagement and opportunities for real life application.         Implementation of a new Schowide Reading Plan and	Percent of Students       Ianguage program in addition to the DLA or ESOL English class due to availability of credit needs in other core classes.       Ianguage program in addition to District provided licenses for Rosetta Stone to assist students learning the English Language to the English	s, re	quarterly walkthroughs and week informal walks to monitor instructional environment. Assistant Principal over Testing and Testing Coordinator will monitor FAIR and CELLA data Consistent monitoring of lesson plans with evidence of AVID strategies. MTSS will monitor student	FAIR Reports

### **Career and Technical Education (CTE) Goal(s)**

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
CTE Goal #1: By the end of the 2012-2013 school years, there will be a 15% (35) in the number of Industry Certification Exams attempted by students in CTE classes. By the end of the 2012-2013 school years, there will be an 8% (21) in the number of Industry Certification Exams passed by students in CTE classes.	Access to materials and classes needed to increase the number of students taking certification test Industry Certified Instructors	<ul> <li>1.1.</li> <li>Minimize unsuccessful elective classes and provide students with high demand sections (i.e. Engineering I, Culinary, ITT, Photoshop)</li> <li>Provide teachers in-service points to get additional training to become Adobe Certified Trainers, Comptia Trained, etc.</li> </ul>	Principal; Keenan Wooten, Career Advisor, Guidance Counselors, Cindy Rees			

### **Additional Goal(s)**

Additional Goal(s)		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. International Baccalau	reate		1.1. New IB Coordinator	1.1. Coordinator will attend the IB training for coordinators in	1.1. Wendell Butler Jr.,	1.1. D. (D. 11. 1	1.1. D. (D. 11. 1
Additional Goal #1: By the end of the 2012-2013	<u>2012 Current</u> Level :*	2013 Expected Level :*	Change in assessment approach in IB English 4,	U	· · · · · ·	Parent Feedback Program Evaluation Lesson plan evaluation	Parent Feedback Program Evaluation Lesson plan evaluation
school years, there will be a 7% increase in the number of students earning the International Baccalaureate Diploma.	53% (29)	60% (44)	Spanish A1 and French A1.	Language teachers will collaborate to prepare revised lesson plans that address the new information students will need for their assessment periods. Also, additional instructional material will be provided (if funds are available).			

### **Additional Goal(s)**

Additional Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1. Advanced Placement         Additional Goal #1:         By the end of the 2012-2013         school years, there will be a         7% (33) increase in the number         of students scoring at Levels 3         or higher in Advance         Placement Courses.	Time and Pacing to teach material and students to master the content Skill and application retention Student Engagement and opportunities for real life application. Attendance of low performing students	Use weekly progress reports to monitor student attendance and performance in class.	1.1. AP Coordinator, Administrative Team	1.1. Monitor student attendance through MTSS and the RTTT Data Report on students missing more than 5 days. Monitor types of assessments developed and provide teachers with feedback	1.1. Formal and Informal Observations and Walkthroughs AP Test Scores Lesson Plan evaluation Student Feedback

**Dropout Prevention Goal(s)** Note: Required for High School- F.S., Sec. 1003.53

Dropout Prevention Goal(s)	Problem-solving Process to Dropout Prevention					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
Dropout Prevention Goal #1:         *Please refer to the percentage of students who         dropped out during the 2011-2012 school year.         By the end of the 2012-2013 school years, there         will be a 5% (TBA)	The number of student in grade 12 with excessive absences in school. Students who have not met graduation requirements in either FCAT Math or Reading Students lacking sufficient credits or GPA to graduate with a standard diploma Low self-efficacy in students who are struggling	and progress reports. Offer student alternative assessments in SAT/ACT to obtain a concordant score Meet with students to ensure they are taking the appropriate courses. When applicable, place students in courses for credit recovery or			· ·	

#### **Differentiated Accountability**

#### School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status				
Priority	Focus	Prevent		

• Upload a copy of the Differentiated Accountability Checklist in the designated upload link on the "Upload" page

### School Advisory Council (SAC)

#### SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes Xo

#### If No, describe the measures being taken to comply with SAC requirements.

The school consistently promotes parental involvement in the SAC at all sporting events and extracurricular functions. We send out Connect Ed phone calls inviting parents to take part in the meeting and we are actively seeking business partners and community members to help in the process

Describe the activities of the SAC for the upcoming school year	Describe the projected use of SAC funds.
As the sole body responsible for final decision making at the school dealing with funds under SAC, the SAC will assist in the preparation and evaluation of the school improvement plan required pursuant s.1001.42 (18), F.S., and provide funding aligned to the goals in the SOP. SAC will determine how the funds are spent in support of student achievement throughout the school year.	Funds will be used to help market Southeast High School; support Academic programs in competition; and provide additional instructional material to specific programs upon request.