**Duval County Public Schools** 

# **Arlington Middle School**



2020-21 TSSSA Plan

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### **Eligibility and Allocation**

### **Eligibility**

Eligibility for 2020-21 TSSSA will be based on 2019 school grades and meeting one of the following criteria: a school implementing a turnaround plan or a turnaround school that has improved to a C or higher and has exited turnaround status within the last two years.

The preliminary allocation is based on a per-FTE funding amount of \$500 or as provided by the General Appropriations Act. Districts are required to complete a district-level plan. In addition, school-level plans are also required. The district and school level plans must be submitted to your school board for approval by August 1. The school board approved plan is due to the Bureau of School Improvement no later than September 1.

### Allocation

School ID	School Name	Implementing ExitedExited Year 1Year 2	Preliminary Allocation	Updated Allocation
2131 Ar	rlington Middle School	Y	\$373,305.00	

### **Plan Assurances**

### Family and Community Partnerships

Assure that the school will implement strategies to establish comprehensive support services that develop family and community partnerships.

YES

### **Academic and Character Standards**

Assure that the school will implement strategies to establish clearly defined and measurable high academic and character standards.

YES

### **Parental Involvement**

Assure that the school will implement strategies to increase parental involvement and engagement in the child's education.

YES

### **Incentives for Instructional Personnel**

Assure that the school will implement strategies to identify, recruit, retain, and reward instructional personnel.

YES

#### **Professional Development**

Assure that the school will implement strategies to provide professional development that focuses on academic rigor, direct instruction, and creating high academic and character standards.

YES

#### **Focused Instruction**

Assure that the school will implement strategies to provide focused instruction to improve student academic proficiency, which may include additional instruction time beyond the normal school day or school year.

YES

### **Plan Items**

### Family and Community Partnerships

Explain how the school will establish comprehensive support services that develop family and community partnerships.

### Community Partners-

Since the school is a full service plus school, students may also participate in wrap around services that may occur during school hours, before or after school. These services allow students to receive counseling services. They may participate in after school programs such as the Communities in Schools Team Up. 75 at-risk 6th graders will be identified to participate in Achievers for Life program. In addition, our Jewish Family and Community Service advocates will service all families referred who are in need of academic and family support. Finally, students and families in need of additional mental health services will be referred through FULL SERVICE to our on site mental health therapist.

### Truancy Officer

To ensure our school adds an additional layer of support and connections for parents, the truancy officer will assist with home visits, phone calls, and monitor attendance and tardy contracts. The truancy officer will ensure that our students have what they need, encourage them to come to school everyday on time, and attend all classes. The truancy officer will also, connect with parents to ensure attendance rates are at 97% or higher during face to face and/ or virtual school time.

#### Faith Based/Business Partners

Arlington Middle School will continue to develop faith-based partnerships who are working to establish a mentorship program. The mentors will serve as role models, assist with developing an

on-campus job fairs with the assistance of our school counselors, and contribute to organizing clothing donation drives. We will also continue to partner with Impact Church to provide support to our students and teachers as they provide volunteer services during school events. Administration will develop business

partnerships with local companies to support school Literacy Day (guest speakers), Career Fair for parents and students. These types of activities can make learning more relevant by providing real-world examples. Both organizations will be instrumental in supporting our VIKING store that will serve as an incentive based program for our students.

School Advisory Council and Parent Teacher Student Association
During School Advisory Council (SAC) Meetings, the school will c

During School Advisory Council (SAC) Meetings, the school will communicate with community stakeholders and design opportunities to create and maintain partnerships that promote education and student achievement. Administration will seek parent volunteers to launch and maintain PTSA. Both organizations will be instrumental in supporting our VIKING

store that will serve as an incentive based program for our students.

Supplemental School Counselor and Supplemental Dean of Students:

These partnerships help strengthen the family and improve behavior and academics for participating families. A third school counselor and a second dean of students will be hired to help coordinate

behavior support and academic services for students and families. The third school counselor will support the ESOL population (almost 100 students) as they transition in the general population. The counselor will ensure that students and families are provided the district resources needed to overcome language and learning barriers at home and school. The counselor will partner with the other 2 counselors to ensure that credit checks and academic progression of assigned students are maintained and achieved. The additional dean will provide focused attention to support student behaviors and keep families informed of student behaviors and interventions used to promote positive behaviors. The dean and counselor will support students and track

tier two and three students to ensure their successful transition into middle school and into high school.

### **Academic and Character Standards**

Explain the strategies the school will implement to establish clearly defined and measurable high academic and character standards.

The 19-20 school year's 5 Essentials Survey shows a need to improve ambitious instruction and the support environment. Improvement in these areas will build academic and character standards for teachers and students. Administration at Arlington Middle School will implement

the following:

- 1. Create and communicate the academic and Positive Behavior and Intervention Plan to all stakeholders (teachers, students and families) early and often.
- a. PBIS Team will develop School-wide guidelines for Success to strengthen school learning environment through behavior management systems.
- b.The deans and behavior interventionist will establish, stock, and maintain the VIKING store as an incentive plan for students and teachers.
- 2. Provide rigorous and relevant professional development that encourages autonomy, but enhances standards based instruction. (More about the professional development plan in the Professional Development section)
- 3. Recruit and retain high quality teachers or provide support to returning teachers via coaching cycles and constructive feedback. This includes building morale and creating a culture and climate of respect and service to students. (More about recruiting and retaining high quality teachers in the Incentives for Instructional Personnel section)
- 4. Monitor and track academic, behavioral, and early warming data to ensure students are on track to enter high school within the appropriate time.
- a. Provide interventions and enrichment opportunities for students. Tier 2 and tier 3 students will receive reading, writing, and math interventions via intervention teachers. Students will participate in blitz and tutoring sessions during the school day with core teachers, the reading interventionist, the reading coach, and math coach.
- 5. Support teachers with all resources which include coaches, deans, school counselors, and assistant principals to support instruction, classroom management, school safety, and family engagement.
- a. Ensure teachers have curriculum and supports to deliver a rigorous instruction and formative assessment.

6. Content Specialists (TSSSA) - To ensure the teachers and students receive the academic support

needed in Reading/ELA, Math, and Science, the school will utilize the supplemental content specialist to support classroom instruction, both whole-group and small group. The supplemental content specialist will support the high academic standards set to ensure every learning experience is aligned to standard-based instruction. Prescribed differentiated Math and Reading blitz and tutoring based upon i-Ready/Achieve data, and module assessments with

continuous monitoring of mastery using the FCIM model.

7. Employ the following positions to support Tier 2 and 3 students:

Supplemental Dean of Students- To provide a support system to students and teachers so that student behaviors can be monitored inside and outside of the classroom. This will ensure that students are placed in safe, conducive, and productive learning environments. The Dean of Students will also plan the positive behavior support systems for students to reinforce positive behaviors to decrease student code of conduct infractions and improve the climate and culture of the school.

Behavior Interventionist (BI)- The BI will be used to further our school's existing strategies and provide behavioral supports to students. The BI will support character development through the use of restorative practices, support circles, PBIS plan, as well as monitoring behaviors in the classrooms of students on our Early Warning Indicator lists. The BI will work and train staff on how to appropriate use the Multi-tiered Support System (MTSS) to ensure positive behaviors and expectations are clear and consistent throughout the school community.

Supplemental School Counselor- This position will be used to concentrate and focus specifically on incoming 6th grade students and ESOL students. This person, with experience, will provide wrap around services and classroom lessons to help 6th graders be able to cope and deal with the transition to middle school. This person will also be responsible for the monitoring of academic, assessment, and attendance data to ensure that 6th grade students are all accounted for and parents have access to a faculty member who will work closely with them to provide the tiered levels of support needed for their students to be successful in middle school.

8. Prescribed Professional Development for teachers based on observations, standards walk-throughs,

teacher needs surveys will be implemented monthly. Admin will complete follow up walkthroughs and activities with teachers to ensure PD is being implemented and utilized.

9. Purchase supplemental materials (MAFS) that are standards aligned to assist with tutoring and blitz sessions.

\*\*\*\*\*See budget line items\*\*\*\*\*

### **Parental Involvement**

Explain the strategies the school will implement to increase parental involvement and engagement in the child's education.

To assure that the school will implement strategies to increase parental involvement and engagement in the child's education, Arlington Middle School will:

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- 1. Employ a Parent and Community Liaison (PCL) to connect and engage with parents and families to ensure events and activities are always communicated, and that resources are made easily accessible to parents. Our PCL will work with parents to provide resources and wrap around services through Full-Service and AMS school counseling office to service and support our families.
- 2. Increase Parent Involvement and support by consistently communicating with families so that they are aware of what is happening at the school and how they can be involved.
- a. Parents will receive a weekly calls from the principal (or designee).
- b. we will become a REMIND school to increase home-to-school communication.
- c. launch the use of social media Facebook to increase home-to-school communication.
- d. post parent involvement activities on the school's website and marguee and
- e. after each meeting, parents will complete an exit ticket or survey to provide feedback on the event/activities.
- 3. Parent support will be solicited through face to face invites during assemblies and school events such as Back-to-School Orientation, Open House, Parent Conference Nights, SAC, PTA, Literacy and Math Night, and quarterly parent engagement activities.
- 4. Parent workshops will be offered throughout the year to provide parents with opportunities to learn researched based strategies to use with their children in order to increase student achievement. We will host monthly school wide events that will allow our families to engage in activities that support increasing student academic achievement.
- 5. We will share volunteer opportunities with the parents, so that they are aware of the many ways that they can volunteer in the school.
- 6. School will partner with TEAM-Up to develop family programs and opportunities for families to support students in the area of arts.

### **Incentives for Instructional Personnel**

Explain the strategies the school will implement to identify, recruit, retain, and reward instructional personnel.

As referenced in the **K-12 ESEA Common Program Guidance**, Recruitment, retention and reward incentives must be based on a three-year aggregate state value-added model (VAM) score. If state VAM is not available, another student growth model may be proposed. The student growth model must be fair and reliable. The LEA must submit the model demonstrating the classification and distribution of non-state VAM teacher scores for approval. Incentives can be part of a structured pay system or a Memorandum of Understanding (MOU); however, the above criteria shall apply. Incentives for attendance and non-instructional personnel are not allowable. Recruitment incentives for teachers with less than one year of experience or for hard to staff positions will be considered on a case by case basis.

To recruit and retain quality instructors and staff, Arlington Middle School administration will:

- 1. Participate in a virtual recruitment fair before non-turnaround schools in June of 2020.
- a. Allow priority transfer teachers with Highly Effective or Effective VAM scores to be placed in vacant positions prior to the official transfer period.
- 2. Provide teachers new to Arlington Middle School a buddy teacher to assist with understanding

the "way of work".

- 3. Provide first and second year teachers a mentor to assist with daily classroom planning, instruction, and management.
- a. Select current AMS high quality teachers to take Clinical Education Training (July 2020) to become certified by the district to mentor new teachers.
- 4. Provide incentives for attendance via monetary and non-monetary means (through

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community partner donations).

- 5. Develop team building exercises will occur throughout the school year to build comradery and
- collegial relationships.
- 6. Establish the weekly "Valiant Viking Award" to be given to staff and teachers each week to recognize their:
- a. above and beyond attitude and actions;
- b. consistent implementation of best practices that serve as a model for their peers;
- c. improved student data;
- d. volunteering and filling in the gaps as needed

### **Professional Development**

Explain the strategies the school will implement to provide professional development that focuses on academic rigor, direct instruction, and creating high academic and character standards.

The strategies the school will implement to provide professional development that focuses on academic rigor, direct instruction, incorporating technology in the classroom, and creating high academic and character standards include the following:

- 1. Review the data: Academic, attendance for teachers and students, discipline to determine needs and interventions that can be employed to improve the data.
- 2. Create a professional development plan with the school Professional Development Facilitator (PDF) that ensures teachers understand how to interpret standards, item specifications, and instructional delivery, and informative assessment.
- 3. Provide the professional development during PLCs and Early Release Days (some additional faculty meetings will be called as necessary).
- 4. Monitor instruction via district use of standards walk throughs with timely feedback
- 5. Discuss trends in data (instruction and assessment) during professional learning communities and collaborative planning.
- 6. The district will provide specific professional development to provide support to teachers in turnaround schools (i.e. content specific or pedagogical related subjects needed to improve learning outcomes.
- 7. Coaching Cycles: Based on weekly observations/walk-throughs, the Reading and Math coach implement coaching cycles to assist teachers with developing rigorous lessons to increase student engagement, promote higher level thinking, and align instruction to Florida state standards. The coaches plan and co-teach lessons with teachers to implement the focus agreed upon. Coaching Cycles include, but are not limited to: rigorous questioning, student engagement, using student data to focus student instruction, and developing data-based small group instruction.
- 8. Employ a Retired Teacher (TSSSA) to mentor new teachers and provide on the job training for teachers to ensure they are equipped with tools and instructional practices to be successful in their content area. This person would also work closely with district MINT program to ensure teachers' needs are met through their participation in the district program.

#### **Focused Instruction**

Explain the strategies the school will implement to provide focused instruction to improve student academic proficiency, which may include additional instruction time beyond the normal school day or school year.

At Arlington Middle School, we will implement to provide focused instruction to improve student academic proficiency, which may include additional instruction time beyond the

normal school day or school year include:

- 1. Ensuring high quality teachers are recruited, retained with support and professional development
- 2. Provide relevant professional development and a quality curriculum and supplemental curriculum that focuses on direct instruction for students at each tier, 1, 2, and 3.
- a. Ensure teacher use the district's curriculum guides and core resources
- b. Utilize coaches to ensure direct instruction supports student learning
- c. Fund direct instruction and blended learning programs
- i. iReady Math, Achieve 3000 Reading, Study Island Science and Social Studies, ACALETICS math, Top Score Writing
- d. Provide reading and math intervention during the school day
- i. Reading Interventionist provided in class and pull out tutoring
- e. Offer tutoring before, after and on Saturdays delivered by certified teachers
- f. Include direct instruction in the school after school Team Up program by certified teachers
- 3. Conduct evaluative and non-evaluative walk-throughs to determine trends in instruction and

#### assessment

- 4. Provide parent information events that explain and support curriculum and tutoring opportunities
- 5. Purchase Supplemental Materials (also listed in Academic and character standards): Acaletics materials and Mathematics Florida Standards (MAFS) books from Curriculum Associates will be purchased to ensure that students and teachers have proven a standards-based instructional support curriculum to assist 6th, 7th, and 8th grade students build capacity and demonstrate growth towards grade level proficiency. Other materials will be used to support tutoring outside of the instructional day as well as supplies that will be needed to provide a layer of support to students working towards meeting mastery of grade level standards.
- 6. Utilize and plan the support of Content Specialists (already listed in Professional Development)

to ensure the teachers and students receive the academic support needed in Reading/ELA, Math, and Science, the school will utilize the supplemental content specialist to support classroom instruction, both whole-group and small group. The supplemental content specialist will support the high academic standards set to ensure every learning experience is aligned to standard-based instruction.

\*\*\*See budget line items\*\*\*

### Part V: Budget

This section will assist in generating a school TSSSA budget for submission based upon each budget item tied to a Plan Item identified in the Part III: Plan Items.

Access the budget by clicking the blue Manage Budget button. This will direct you to the Budget page. This page includes the breakdown of funds by Plan Item.

1	1 III.1. Family and Community Partnerships					\$30,239.62
	Function	Object	Budget Focus	Funding Source	FTE	2020-21
	6100	160-Other Support Personnel	2131 - Arlington Middle School	TSSSA	1.0	\$22,122.78

			Notes: Truancy Officer-This line its and reduction student attendance REQUIREMENTS: Must have a high speak English. Must have two yea in a social services/juvenile justic requiring investigative and/or intedegree in Psychology, Social Worfield. A valid Florida driver's licen maintained during employment in vehicle in good condition for use compensation will be paid.	e and tardiness to s h school diploma wi ars experience work e system, law enfor erviewing skills;OR, k, Social or Behavio se is required prior n this class. May be	chool and ith ability to the cing with second control of the cing with second control of the cing with a point of the cin	class. OPEN to read, write, and econdary students or in a position ate or higher es, or a related tment and must be to furnish a motor
	6100	210-Retirement	2131 - Arlington Middle School	TSSSA		\$2,212.28
			Notes: Truancy Officer Retirement	t Benefits @ 10.00%	6	
	6100	220-Social Security	2131 - Arlington Middle School	TSSSA	1.0	\$1,692.39
			Notes: Truancy Officer Social Sect	urity Benefits @ 7.6	5%	
	6100	231-Health and Hospitalization	2131 - Arlington Middle School	TSSSA		\$3,880.34
			Notes: Truancy Officer Hospitaliza	ation Benefits @ 17.	54%	
	6100	232-Life Insurance	2131 - Arlington Middle School	TSSSA		\$4.42
Notes: Truancy Officer Life Insurance Benefits @ 0.02%						
	6100	240-Workers Compensation	2131 - Arlington Middle School	TSSSA		\$207.95
			Notes: Truancy Officer Workers Co	ompensation Benefi	its @ .94%	
	6100	290-Other Employee Benefits	2131 - Arlington Middle School	TSSSA		\$119.46
			Notes: Truancy Officer Flex Medic	al Benefits @ 0.54%	6	
2	III.2.	Academic and Characte	er Standards			\$194,555.07
	Function	Object	Budget Focus	Funding Source	FTE	2020-21
	6100	130-Other Certified Instructional Personnel	2131 - Arlington Middle School	TSSSA	1.0	\$42,333.06
			Notes: Supplemental Dean of Stu assist with creating a safe and po community. The Dean of Students class 1 and 2 referrals and impler the behaviors of all students. This degree, FLDOE issued professions the dean position. This suppleme candidate for this year.	sitive climate and c s will be used to hel ment a PBIS plan the s positions requires al certificate and pa	culture wit p reduce t at will cele the person ss the dist	hin the school the number of brate and monitor n hold a bachelor's trict screening for
	6100	210-Retirement	2131 - Arlington Middle School	TSSSA		\$4,233.31
			Notes: Dean of Students Retireme	ent Benefits @ 10.0	0%	
	6100	220-Social Security	2131 - Arlington Middle School	TSSSA		\$3,238.48
			Notes: Dean of Students Social Se	ecurity Benefits @ 7	7.65%	
	6100	231-Health and Hospitalization	2131 - Arlington Middle School	TSSSA		\$7,425.22

	7.54%	zation Benefits @ 1	Notes: Dean of Students Hospital		
\$8.47		TSSSA	2131 - Arlington Middle School	232-Life Insurance	6100
	02%	rance Benefits @ 0.	Notes: Dean of Students Life Insu		
\$397.93		TSSSA	2131 - Arlington Middle School	240-Workers Compensation	6100
		ent Benefits @ .94%	Notes: Dean of Students Retireme		
\$228.60		TSSSA	2131 - Arlington Middle School	290-Other Employee Benefits	6100
	1%	lical Benefits @ 0.54	Notes: Dean of Students Flex Med		
\$50,000.00	1.0	TSSSA	2131 - Arlington Middle School	130-Other Certified Instructional Personnel	6100
work day will be nentation of age behaviors. min such as but rson in this	of the was, implements mana ned by add ty, The pe	avioral supports. 80 ral classroom setting t circles to help stud ther duties as assign n ISSP, cafeteria dut degree, FLDOE certi	Notes: Behavior Interventionist-Ti all grade levels who will need beh used to support students in gener restorative practices, and support 20% of the day will be spent on o not limited to classroom lessons i position should hold a bachelor's passed screening for dean position		
\$5,000.00		TSSSA	2131 - Arlington Middle School	210-Retirement	6100
	ي 10.00%	etirement Benefits @	Notes: Behavior Interventionist Re		
\$3,825.00		TSSSA	2131 - Arlington Middle School	220-Social Security	6100
%	its @ 7.65	ocial Security Benefi	Notes: Behavior Interventionist So		
\$8,770.00		TSSSA	2131 - Arlington Middle School	231-Health and Hospitalization	6100
4%	its @ 17.5	ospitalization Benefi	Notes: Behavior Interventionist H		
\$10.00		TSSSA	2131 - Arlington Middle School	232-Life Insurance	6100
6	s @ 0.02%	fe Insurance Benefit	Notes: Behavior Interventionist Li		
\$470.00		TSSSA	2131 - Arlington Middle School	240-Workers Compensation	6100
s @ .94%	n Benefits	orkers Compensatio	Notes: Behavior Interventionist W		
\$270.00		TSSSA	2131 - Arlington Middle School	290-Other Employee Benefits	6100
	@ 0.54%	ex Medical Benefits	Notes: Behavior Interventionist Fl		
\$50,000.00	1.0	TSSSA	2131 - Arlington Middle School	130-Other Certified Instructional Personnel	6100
SOL/ ESE master's degree temporary	ademic, Es uld hold a ssional or	levels who need acc es. This person shot urrent FLDOE profe:	Notes: Supplemental School Cour students and parents in all grade supports, and wrap around servic in school counseling and have a c certificate in school counseling. B		
\$5,000.00		TSSSA	2131 - Arlington Middle School	210-Retirement	6100

			1			
			Notes: School Counselor Retireme	ent Benefits @10.00	)%	
	6100	220-Social Security	2131 - Arlington Middle School	TSSSA		\$3,825.00
			Notes: School Counselor Social Se	ecurity Benefits @ 7	.65%	
	6100	231-Health and Hospitalization	2131 - Arlington Middle School	TSSSA		\$8,770.00
			Notes: School Counselor Hospital	ization Benefits @ 1	7.54%	
	6100	232-Life Insurance	2131 - Arlington Middle School	TSSSA		\$10.00
	_		Notes: School Counselor Life Insu	rance Benefits @ 0.	02%	
	6100	240-Workers Compensation	2131 - Arlington Middle School	TSSSA		\$470.00
	Notes: School Counselor Workers Compensation Benefits @ .94				1%	
	6100	290-Other Employee Benefits	2131 - Arlington Middle School	TSSSA		\$270.00
			Notes: School Counselor Flex Med	dical Benefits @ 0.5	4%	
3	III.3.	Parental Involvement				\$0.00
4	4 III.4. Incentives for Instructional Personnel				\$0.00	
5	III.5.	.5. Professional Development				\$24,385.89
	Function	Object	Budget Focus	Funding Source	FTE	2020-21
	6400	130-Other Certified Instructional Personnel	2131 - Arlington Middle School	TSSSA	1.0	\$20,563.20
			Notes: Retired Teacher Mentor-Th time by mentoring new teachers their knowledge and areas of exp support, instructional and conter successfully exit the MINT progra Qualifications for this position inc and hold a FLDOE Certificate. Thi tremendously last year.	at AMS. The person ertise to ensure tea nt knowledge, and ro m and gain professi llude, teaching expe	in this po chers are esources i onal certi erience, ba	sition would use provided the needed to fication. achieved to the fication.
	6400	210-Retirement	2131 - Arlington Middle School	TSSSA		\$2,056.32
			Notes: Retired Teacher Mentor Re	tirement Benefits @	10.00%	
	6400	220-Social Security	2131 - Arlington Middle School	TSSSA		\$1,573.08
	Notes: Retired Teacher Mentor Social Security Benefits @ 7.65%					%
	6400	240-Workers Compensation	2131 - Arlington Middle School	TSSSA		\$193.29
	Notes: Retired Teacher Mentor Workers Compensation Benefits .94%				.94%	
6	III.6.	Focused Instruction				\$124,124.42
	Function	Object	Budget Focus	Funding Source	FTE	2020-21

6100	130-Other Certified Instructional Personnel	2131 - Arlington Middle School	TSSSA	0.46	\$46,648.17
		Notes: Two Content Specialists - Tacademic support needed in Reautilize the supplemental content whole-group and small group. The high academic standards set to standard-based instruction.	ding/ELA, Math, and specialist to suppor e supplemental con	l Science, t classrooi tent speci	the school will m instruction, both alist will support
5100	510-Supplies	2131 - Arlington Middle School	TSSSA		\$54,758.90
		Notes: ACALETICS materials: Scie shipping an handling is \$2,282.4 shipping and handling is \$4,620.9 plus shipping and handling is \$47	5 Algebra I Books ar 95 Grades 6-8 Math	nd Packets Books an	s - (82) plus d Packets - (791)
5100	510-Supplies	2131 - Arlington Middle School	TSSSA		\$2,903.19
		Notes: MAFS books 6th, 7th, and booklets and Teacher editions to supplemental and an additional la instruction.	be used for small gi	roup instru	ıction. This is
5100	330-Travel	2131 - Arlington Middle School	TSSSA		\$500.00
	1	Notes: In-County Travel funds for	two Content Specia	alist to visi	t Middle Schools
5100	510-Supplies	2131 - Arlington Middle School	TSSSA		\$1,114.35
		Notes: Supplies - The line item wimath. These supplies are needed face-to-face or virtual, and to enlinstruction; Please see the attach remaining \$4.97 will be used to o supplies.	for engagement st nance and support of ted quote for 1114.3	rategies, d differentia 35 (withou	demonstrations ted small group It tax). The
6100	210-Retirement	2131 - Arlington Middle School	TSSSA		\$4,664.82
•	•	Notes: Two Content Specialists Be	enefits Retirement a	at 10.00%	
6100	220-Social Security	2131 - Arlington Middle School	TSSSA		\$3,568.59
<b>'</b>	•	Notes: Two Content Specialists Be	enefits Social Securi	ity at 7.65	%
6100	231-Health and Hospitalization	2131 - Arlington Middle School	TSSSA		\$8,182.09
<b>'</b>	•	Notes: Two Content Specialists Be	enefits Group Health	h at 17.54	%
6100	232-Life Insurance	2131 - Arlington Middle School	TSSSA		\$9.33
<u> </u>	1	Notes: Two Content Specialists Benefits Life Insurance at .02%			
6100	240-Workers Compensation	2131 - Arlington Middle School	TSSSA		\$438.49
		Notes: Two Content Specialists Benefits Workers Compensation at .94%			
6100	290-Other Employee Benefits	2131 - Arlington Middle School	TSSSA		\$251.90
·		Notes: Two Content Specialists Be	enefits Benefits Flex	Medical a	at .54%

	5100	510-Supplies	2131 - Arlington Middle School	TSSSA		\$1,084.59
Notes: Storeroom supplies, paper, pencils, envelopes, folders, memo pads, ste pads, composition books					memo pads, steno	
					Total:	\$373,305.00