FLORIDA DEPARTMENT OF EDUCATION



J. R. Arnold School Improvement Plan (SIP) Form SIP-1

Proposed for 2012-2013

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: CURRENT SCHOOL STATUS

School Information

School Name: J. R. Arnold High School	District Name: Bay
Principal: Samuel Keith Bland	Superintendent: William V. Husfelt III
SAC Chair: Teresa Dyer	Date of School Board Approval:

Student Achievement Data and Reference Materials:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.) Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.) High School Feedback Report K-12 Comprehensive Research Based Reading Plan

Administrators

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/statewide assessment Achievement Levels, learning gains, lowest 25%), and AMO progress, along with the associated school year)
Principal	Samuel Keith Bland	Degrees: Masters: Education, Specialist Education, Bachelor Education Certifications: School Principal, Ed. Leadership, SLD K-12, Physical Ed 6- 12	3	6	 <u>2011-12</u> Pending grade, 64 % Reading FCAT proficiency, 74% Math FCAT proficiency, 67% Reading Learning gains, 82% Math Learning Gains, 62% in Reading for lowest 25%. AMO: 2010-11: B grade, 61% reading FCAT proficiency, 56% Learning Gains, 43% for lowest 25%, AYP was not met in reading: with 52% of students scoring at or above grade level in reading, 45% of white students and 64% of Economically Disadvantaged students Reading

					Below Grade Level.
					 2009- 2010 J.R. Arnold High School Principal: B grade, 63% reading FCAT proficiency 85% math FCAT proficiency, 58% reading learning gains, 79% math learning gains 46% in reading for lowest 25%, 66% in math for lowest 25%, AYP was not met. 2008-2009 Florida Virtual School Principal (no data) 2007-2008 Florida Virtual School Principal (no data) 2006-2007 Florida Virtual School Principal (no data) 2005-2006 J.R. Arnold High School Assistant Principal: Grade B, 49% reading FCAT proficiency 80% math FCAT proficiency, 57% reading learning gains, 81% math learning gains 57% in reading for
Assistant	Julie Collinsworth	Degrees: Masters:	2	4	lowest 25%, 81% in math for lowest 25%, AYP was provisional 2011-12 Pending grade, 64 % Reading FCAT proficiency, 74%
Principal	June Commsworth	Counseling & Psychology Bachelor: Communication Certifications:	2	4	Math FCAT proficiency, 67% Reading Learning gains, 82% Math Learning Gains lowest 25%, AYP was not met. AMO:
		Ed. Leadership, ESE, Guidance & Counseling			2008-2009 Newpoint Bay Charter High School Assistant Principal: Grade D, 39% Reading FCAT proficiency, 68% Math FCAT proficiency, 38% Reading Learning Gains, 66% Math Learning Gains, 50% in Reading lowest 25%, 57% in Math lowest 25% AYP was not met.
					2007-2008 Southport Elementary School Administrative Assistant: Grade A, 83% Reading FCAT proficiency, 78% Math FCAT proficiency, 68% Reading Learning Gains, 73% Math Learning Gains, 60% in Reading for lowest 25%, 73% in Math for lowest 25% AYP was met., 62% in Reading for lowest 25%. AMO:
					2010-11: B grade, 61% reading FCAT proficiency, 56% Learning Gains, 43% for lowest 25%, AYP <u>was not met in reading:</u> with 52% of students scoring at or above grade level in reading, 45% of white students and 64% of Economically Disadvantaged students Reading Below Grade Level.
					2009- 2010 J.R. : B grade, 63% reading FCAT proficiency 85% math FCAT proficiency, 58% reading learning gains, 79% math learning gains 46% in reading for lowest 25%, 66% in math for

					2011-12 Arnold High School Pending grade, 64 % Reading FCAT proficiency, 74% Math FCAT proficiency, 67% Reading Learning gains, 82% Math Learning Gains, 62% in Reading for lowest 25%. AMO:
Assistant Principal	Gordon Pongratz	Degrees: Masters: Ed. Leadership Certifications: Physical Education K-12	2	3	2010 – 2011 Bay High School. Grade: B. Reading Mastery: 49%, Math Mastery: 77%, Writing Mastery: 75%, Science Mastery: 48%, Learning Gains: Reading 45% and Math 73%. Lowest 25%: Reading 38% and Math 58%. AYP: 82%, None of the subgroups made AYP in Reading. Blacks and ED did not make AYP in Math.
					2009 – 2010 Bay High School. Grade: B Reading Mastery: 47%, Math Mastery: 79%, Writing Mastery: 73%, Science Mastery: 46%, Learning Gains: Reading 45% and Math 76%. Lowest 25%: Reading 35% and Math 66%. AYP: 85%, None of the subgroups made AYP in Reading. Blacks and ED did not make AYP in Math

Instructional Coaches List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Literacy Reading in All H. S. Subjects	Jenne Palmer	Degrees: Bachelors, Masters, Specialist Certifications: Reading/K- 12, Ed. Leadership, ESOL, Ex. Stud/K-12, ELE 1-6	9	5	2011-12 Pending grade, Reading 64 % Satisfactory or higher, Reading points for gains 67%, 62% Reading gains for low 25%. AMO: 2010-11: B grade, 61% reading FCAT proficiency, 56% Learning Gains, 43% for lowest 25% 2009-10: B grade, 63% reading FCAT proficiency, 58% Learning Gains, 46% for lowest 25% 2008 -09: A grade, 62% reading FCAT proficiency, 63% Learning Gains, 63% for lowest 25% 2007-08: B grade, 59% reading FCAT proficiency, 61% Learning Gains, 44% for lowest 25% 2006 -07: B grade, 54% reading FCAT proficiency, 56% Learning Gains, 47% for lowest 25%

Effective and Highly Effective Teachers Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

De	scription of Strategy	Person Responsible	Projected Completion Date
1.	Principal/Administration will meet regularly with new teachers.	Principal/Administration	On-going
2.	New teachers will participate in Bay District's New Teacher Induction Program.	Assistant Principal	May 2013
3.	ESOL Endorsement, Reading Endorsement and NGCAR-PD opportunities provided to all staff members via Bay District initiatives.	Administration/Literacy Coach	On-going
4.	Opportunities for professional development through T2T (Teacher-to-Teacher)	Administration/Literacy Coach	May 2013
5.	Use on online application database for new recruits	Administration	On-going
6.	New teachers may be partnered with veteran staff.	Assistant Principal	On-going

Non-Highly Effective Instructors Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and who received less than an effective rating (instructional staff only). *When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of instructional staff and paraprofessionals that are teaching out-of-field and who received less than an effective rating (instructional staff only).	Provide the strategies that are being implemented to support the staff in becoming highly effective
Two Teacher	Referred to HR in order to add certification to become Highly Qualified. Provide peer instructor for sharing of materials and department aligning of curriculum for each subject offered.

Staff Demographics Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Total number of Instructional Staff	% of first- year teachers	% of teachers with 1-5 years of experience	% of teachers with 6-14 years of experience	% of teachers with 15+ years of experience	% of teachers with Advanced Degrees	% of teachers with an Effective rating or higher	% of Reading Endorsed Teachers	% of National Board Certified Teachers	% of ESOL Endorsed Teachers
73	0	22% (16)	27% (20)	51% (37)	48% (35)	100% (73)	8% (6)	8% (6)	5% (4)

Teacher Mentoring Program/Plan Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Daphne Graham, Staff Training Specialist	Matt Emory	Completing alt certification requirements	Assistance with alt. cert. completion
Terri Lowe, Staff Training Specialist	Frank Padula, Brad McQuagge, Whitney Walker, Laura Thomas, & Kathleen. McNulty	Completing alt certification requirements	Assistance with alt. cert. completion
Jenne Palmer, Literacy Coach	Joseph Bell, Tara Lemieux, Maritza Payano, Victor Payano, Rick Sylvester, Natalie Vogler (CARPD) Sara Register (Reading Endorsement)	Completion of CARPD program or Reading Endorsement	Provide Assistance with completing CARPD program or Reading Endorsement
Suzanne Witham, Staff Training Specialist	New and beginning teachers when applicable	Completing certification requirements	Assistance with cert. completion

Additional Requirements Coordination and Integration-Title I Schools Only ARNOLD IS NOT AN IDENTIFIED TITLE I SCHOOL

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (RtI)

School-Based MTSS/RtI Team

Identify the school-based MTSS leadership team. The core team: Principal Keith Bland; Assistant Principal Gordon Pongratz; Jenne Palmer, MTSS/RtI Chair and Literacy Coach; Alexis Underwood, Reading Dept. Chair; Nancy Dow, Science Dept. Chair; Patty Turbeville, Technology Lead Teacher; and Representatives from other departments as needed during the school year as well as the MTSS/RtI district school coach if available. After district implementation expectations are communicated, the Arnold H.S. <u>Administrator (K. Bland)</u> will provide a common vision for the use of data-based decision-making, ensure that the school-based team is implementing RTI and ensure implementation of intervention support and documentation. <u>Literacy Coach (J. Palmer)</u> will provide guidance, facilitate and support data collection activities; assist in data analysis; provide professional development and technical assistance to teachers regarding data based instructional planning; support the implementation of Tier1, Tier 2, and Tier 3 intervention plans, <u>Guidance Counselor (Jamie Campbell)</u> will provide quality services and expertise on issues ranging from program design to assessment and intervention with individual students; assist the school and families to support the child's academic, emotional, behavioral and social success. <u>Dept. Chairs</u> provide information about core instruction, participate in student data collection, deliver Tier 1 instruction/intervention, collaborate with other staff to implement Tier 2 intervention plans; provide support for intervention fidelity and documentation; provide professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitate data-based decision making activities. <u>ESE teacher and Speech/ Language Pathologist</u> will educate the team in the role language plays in curriculum, assessment, and instruction as a basis for appropriate program design to fscreening measures; and help identify sy

Describe how the school-based MTSS leadership team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts? The Arnold H.S. RtI team will meet as needed to review school data from a variety of sources and identify students that may require interventions and begin the implementation stage of the problem solving process as well as working with other school teams to organize/coordinate RtI efforts.

Describe the role of the school-based MTSS leadership team in the development and implementation of the school improvement plan (SIP). Describe how the RtI problem-solving process is used in developing and implementing the SIP? SIP/SLT members are on the RtI Leadership Team to ensure the problem-solving process is being used in the development and implementation of the SIP. SIP/SLT members will collaborate with Dept. Chairs and lead teachers/specialists on the problem-solving process to provide input into the development and implementation of the SIP. This process will help the team to ensure that SIP includes information about core instruction, participation in student data collection, delivery of Tier 1 instruction/intervention, and collaboration with other staff to implement Tier 2 interventions, and integrate Tier 1 materials/instruction with Tier 2/3 activities.

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior. After the identification of students, a spreadsheet will be compiled to track and monitor all students currently involved in RtI. Baseline data: Discovery Education, FOCUS, Diagnostic Assessment for Reading (DAR) End of year: FCAT and EOCs

Describe the plan to train staff on MTSS. An overview of the RtI process will be shared with staff as needed. On-going Professional development will be provided during teachers' common planning time, such as Teacher to Teacher, and small common planning sessions throughout the year. The Literacy coach or assigned District RtI Coach will brief and update the team as they will attend RtI meetings. All RtI leadership team members will be encouraged to complete the DOE on-line training course.

Describe the plan to support MTSS. School Improvement planning strategies will be implemented to support MTSS as identified and needed to assist teachers with implementing Tier 1 and Tier 2 instruction and intervention.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT). Principal: Keith Bland; Jenne Palmer, LLT Chair and Literacy Coach; Alexis Underwood, Reading Dept. Chair; Chris Smith, Reading Demonstration Teacher; Nancy Dow, Science Dept. Chair; Patty Turbeville, Technology Lead Teacher; and Representatives from the Reading department and other content area departments as needed during the school year.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions). Arnold High School's LLT functions follow the Bay District Comprehensive Reading Plan and State Comprehensive Reading expectations. The purpose of the Literacy Leadership Team is to create capacity of reading knowledge within the school building and focus on areas of literacy concern (s) across the school. The LLT will meet as needed and both the principal (or admin designee) and coach will have the responsibility of determining agendas and facilitating the Literacy Leadership Team meetings. Both the principal and the coach will be active members of the LLT and will be expected to attend all meetings. The principal will support the Literacy Leadership Team as they develop site based guidelines for literacy development. Opportunities for training and support in literacy building will be recommended by the principal to the Literacy Leadership Team. The principal will establish a culture of importance and respect for the Literacy Leadership Team and the decisions and /recommendations thereof. The principal and coach will be expected to meet together regularly to discuss reading data, plan agendas for LLT meetings, and based on the needs reflected in the data, develop an appropriate plan for professional development. While the coach may be responsible for the implementation of the principal will be responsible for follow up of the professional development activities.

What will be the major initiatives of the LLT this year? Support for Quantum Learning strategies across the content areas, CRISS follow-up professional development strategies, introduction into Kagan strategies, and opportunities for observations of the District Secondary Demo Reading teacher and/or a preferred reading/content area teacher will be offered for Content Area Teachers to build capacity in differentiated instruction. 2. Secondary Framework follow-up professional development will be provided to all Reading Teachers to build capacity in differentiated instruction data will be used to drive instructional focus calendars/pacing guides and for MTSS implementation, (if needed).

Public School Choice Not applicable for Arnold High School

• **Supplemental Educational Services (SES) Notification** Upload a copy of the SES Notification to Parents in the designated upload link on the "Upload" page.

**High Schools Only* Note: Required for High School-Sec. 1003.413(2)(g), (2)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

Arnold High School has developed a number of programs, both applied and integrated, that enables student to begin training for various careers. The Workforce Developmental Council Advisory Board and local school board approved implementation of 3 career academies:

Culinary Academy, Performing Arts Academy and Engineering Academy. All will be providing an industry exam.

- Principles of Engineering Academy this program has a both a classroom and hands on component. It introduces students to various career fields, terminology, and methodologies in the field of Engineering.
- Culinary Academy this program has a both a classroom and hands on component. It introduces students to various career fields, terminology, and methodologies in

the field of the Culinary arts.

- Performing Arts Academy has both classroom and hands on component. It introduces students to various career fields, terminologies in the field of the Performing Arts.
- Co-op Program – this program has a both a classroom and hands on component. It introduces students to a variety of career fields. Students are allowed to earn credit and also gain on-the –job training skills at various work locations terminology.
- Advanced Placement Courses these courses allow students to be exposed to the rigor and relevance of college level materials while remaining in a traditional high school classroom setting. Upon the passing of a College Board generated exam, students may receive college credit.

Dual Enrollment Courses – these courses allow students to be exposed to the rigor and relevance of college level materials while remaining in a traditional high school classroom setting. Upon the successful completion of these courses, students earn college credit through Gulf Coast Community College.

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

Arnold High School promotes student involvement and input when developing each student's schedule.

- Allow students to input in the spring semester for the next year's schedule, thus allowing students to select courses that they are interested in.
- Invite representatives from various colleges, both in state and out of state, to discuss entrance requirements, credit transfers, and college life. This allows students to have knowledge and insight when selecting a college.

Within our Collegiate Study Program, students are given the opportunity to take a 2 to 3 day trip to a number of state colleges. On this recruiting trip, students not only learn entrance requirements, they are given a firsthand tour of the campus.

Postsecondary Transition

Note: Required for High School- Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

Arnold High School provides a number of strategies that fosters student readiness for post-secondary that are based on the High School Feedback Report.

- Fostering student/teacher communication regarding graduation requirements, scholarships, career opportunities and counseling. All will be achieved through guidance department and homeroom teachers.
- Provide test prep opportunities for SAT and ACT through classrooms and after school course offerings.
- Identify students in regards to Senate Bill 1908 to prepare them for college readiness in math. Specific course offered-Math for College Readiness.
- Provide CPT (College Placement Test) to determine college readiness for math and language courses.
- Host college and career information sessions for parents and students after school
- Host financial aid and scholarship workshops for parents and students.
- Assist students in college admission process by providing college application and essay workshops.
- Provide opportunity for students to take CTE (Career Technical Exam) in culinary, engineering, drama and technology fields.
- Collaborate with local businesses to provide career exploration.
- Encourage and provide opportunities for students to take the PSAT

- Encourage and provide opportunities for students to take ACT and SAT prep courses
- We offer Advanced Placement and Dual Enrollment classes that allow students to earn college credit while still in high school.

We offer waivers for our economic disadvantaged to take standardized test such as the ACT and SAT free of charge.

PART II: EXPECTED IMPROVEMENTS

<u>Reading Goals</u> * When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Readi	ing Goals		Problem-Solving Process to Increase Student Achievement							
reference to "Guiding Quest	Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
Students scoring at Level 3 in ninth and tenth grade will	in reading. 2012 Current Level of Performance:*	2013 Expected Level of Performance:*	1A.1.New 7 period day increases the amount of work each student must process, possibly decreasing the attention to literacy skills.	e	1A.1. Principal Dept. Chair Literacy Coach	1A.1. Focus calendars/Pacing Guides Classroom observations Discovery Ed. Progress Monitoring	1A.1. FCAT			
increase by 3%(165)			1A.2. Teachers have double the number of students as compared to last year due to change from 90 min. block to 45 min. 7 period day.	1A.2. Teachers will incorporate school-wide	1A.2. Principal Dept. Chair Literacy Coach	1A.2. Focus calendars/Pacing Guides Classroom observations Teacher Growth plans/IPDP Discovery Ed. Progress Monitoring	1A.2.FCAT			
			1A.3. Access is limited to computer based literacy practice and instruction in the same format as the state FCAT.	smart board and book	1A.3. Principal Dept. Chair Literacy Coach	1A.3. Focus calendars/Pacing Guides Classroom observations Discovery Ed. Progress Monitoring	IA.3.FCAT			
Pending due to release of	and 6 in read	ding. 2013 Expected Level of Performance:*	1B.1.		1B.1.	1B.1.	1B.1.			
			1B.2.	1B.2.	1B.2.	1B.2.	1B.2.			

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Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas need of improvement for the following group:	Anticipated Barrier in	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
2A. FCAT 2.0: Students scoring at or above Achievement Levels 4 in reading. Reading Goal #2A: Students scoring at or above level 4 in ninth and tenth grade reading will improve by 3%. (230)	k 	2A.1. Introduce Common Core from Springboard training within school-wide instruction for 9 th and 10 th grade to target advanced literacy skills and incorporate CRISS strategies into lesson plans. work each student must process, possibly decreasing the attention to literacy skills.		2A.1. Focus Calendars/Pacing Guides Classroom observation Teacher Growth Plans/IPDP	2A.1. FCAT Discovery Ed. Progress Monitoring
	2A.2. Teachers have double the number of students as compared to last year due to change from 90 min. block to 45 min. 7 period day.	incorporate and plan		2A.2. Focus Calendars/Pacing Guides Classroom Observation Discovery Ed. Progress Monitoring	2A.2.FCAT
2B. Florida Alternate Assessment: Students scoring at or above Level 7 in reading. Reading Goal #2B: Pending due to release of high school data. 2012 Current Level of Performance:* Pending data	k 	<u>*</u>	2B.1.	2B.1.	2B.1.
	2B.2.	2B.2.	2B.2.	2B.2.	2B.2.

	/R 4	2B.3.	2B.3.	2B.3.	2B.3.

Based on the analysis of reference to "Guiding Questi need of improvemen	ions," identify an	nd define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
3A. FCAT 2.0: Percentagelearning gains in reading.Reading Goal #3A: 2012 C <i>At least 50% (120) of</i> Perform	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	increases the amount of work each student must process, possibly decreasing	Core from Springboard training for school-wide instruction to 9 th and 10 th	Bland, Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer		3A.1.FCAT
		<u> </u>	change from 90 min. block to 45 min. 7 period day.	3A.2. All Teachers will use Quantum strategies such as mind mapping and power pegs to increase the	Underwood Literacy Coach Jenne Palmer	3A.2. Focus calendars Classroom observations Fidelity Checks Discovery Education Progress Monitoring, Maze and/or DAR Teacher Growth Plans/IPDP	3A.2.FCAT
			3A.3. Access is limited to computer based literacy practice and instruction in the same format as the state FCAT.	3A.3. Teachers will utilize and plan collaboratively during common planning to	3A.3. Principal Keith Bland, Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer	3A.3. Focus	3A.3.FCAT
Pending due to release of	arning gains 2012 Current Level of		3B.1.		3B.1.	3B.1.	3B.1.

high school data.	Pending data	Pending data					
			3B.2.	3B.2.	3B.2.	3B.2.	3B.2.
			3B.3.	3B.3.	3B.3.	3B.3.	3B.3.

Based on the analysis of reference to "Guiding Questi need of improvemen	ions," identify an	d define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
least 50% (120) of the	gains in read 2012 Current Level of Performance:*	ding. 2013 Expected Level of Performance:*	increases the amount of work each student must	Core from Springboard training for school-wide instruction to 9 th and 10 th	Underwood Literacy Coach Jenne Palmer	4A.1. Focus calendars/Pacing Guides Classroom observations Teacher to teacher sign in logs, Fidelity Checks, Discovery Education Progress Monitoring, Maze and/or DAR	4A.1. FCAT
			the number of students as compared to last year due to change from 90 min. block to 45 min. 7 period day.	Quantum strategies such as mind mapping and power pegs to increase the	Underwood Literacy Coach Jenne Palmer	4A.2. Focus calendars Classroom observations Fidelity Checks Discovery Education Progress Monitoring, Maze and/or DAR Teacher Growth Plans/IPDP	4A.2. FCAT
			practice and instruction in the same format as the state FCAT.	and plan collaboratively	Bland, Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer	-1.5. 1 OCub	4A.3. FCAT

Objectives (AMOs), iden	achievable Annual Measurable ntify reading and mathematics t for the following years	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5A. In six years school will reduce their achievement gap by 50%. Reading Goal #5A: Th Objective for reading p by 4% or more by 2012 increase each year to re gap.	berformance will increase 3 and will continue to	Target is at 64% Satisfactory	Satisfactory or Higher	Performance Target will be 71% Satisfactory or	AMO Reading Performance Target will be 74% Satisfactory or Higher	Satisfactory	Target will be 81 % Satisfactory or Higher
reference to "Guiding Quest	Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas ir need of improvement for the following subgroups:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluat	ion Tool
5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading. Reading Goal #5B: 2012 Current 2013 Expected Pending due to release of Performance:* Performance:* Night school data. White: White: White: Black: Black: Hispanic: Asian: Asian: American American American		White: Black: Hispanic: Asian: American Indian:				5B.1. 5B.2.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	

Based on the analysis of reference to "Guiding Quest need of improvement	tions," identify an	d define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
5C. English Languag making satisfactory p			5C.1.	5C.1.	5C.1.	5C.1.	5C.1.
Reading Goal #5C: Pending due to release of high school data.	Level of	2013 Expected Level of Performance:* Pending data					
			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of reference to "Guiding Quest need of improvement	tions," identify an	d define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		5D.1.	5D.1.	5D.1.	5D.1.	5D.1.	
			5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
			5D.3.	5D.3.	5D.3.	5D.3.	5D.3.

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas i need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
5E. Economically Disadvantaged students not making satisfactory progress in reading. Reading Goal #5E: The number of economically disadvantaged students not making	increases the amount of work each student must process, possibly decreasing the attention to literacy	-	5E.1. Principal Keith Bland Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer	5E.1. Focus calendars/Pacing guides Classroom observations	5E.1. FCAT
satisfactory progress in reading will be reduced by 3%. Specific data pending due to release of high school data.	the number of students as compared to last year due to change from 90 min. block to 45 min. 7 period day.	and plan collaboratively during common planning to include explicit strategy	5E.2. Principal Keith Bland Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer	5E.2. Focus calendars/Pacing guides Classroom observations Fidelity Checks, Discovery Education and/or DAR	5E.2. FCAT
		new smart boards and available computer labs as much as possible for student	5E.3. Principal Keith Bland Dept. Chair Alexis Underwood Literacy Coach Jenne Palmer	5E.3. Focus calendars/Pacing guides Classroom observations and Fidelity Checks	5E.3. FCAT

Reading Professional Development

Profes	sional Devel	opment (PD)	aligned with Strategies the Please note that each strategy does not		earning Community (PLC) of t or PLC activity.	r PD Activities
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Reading Summer Retreat on Reading Framework	Reading	Literacy Coach	All Reading Teachers	calendar/pacing guide		Dept. Chair, Literacy Coach
Quantum Learning Advanced Levels	ALL	Amy Smith/Facilitator	School-wide	Initial training Jul 31-Aug 3, Week of Quantum learning Aug 21-24	Teacher to teacher, focus calendar/pacing guide	Dept. Chair, Literacy Coach, Admin
Springboard/Pacing Guide training	English/LA	District	All English/LA Teacher	August 6-8, 2012	Dept. and Grade Level Meetings	Department Chairs and Administration
Teacher 2 Teacher/FOCUS/ Quantum Learning/Smart Board, Common Core, RtI, etc	Teacher 2 Lead Teacher All Reading Teachers Once a month Quantum Reading Lead Teacher All Reading Teachers Once a month		Dept. Meetings, Focus calendars/pacing guides	Dept. Chair, Literacy Coach, Admin.		

Reading Budget

Include only school funded activities/materials and exclude district funded activities/materials. AHS WILL PROVIDE AS NEEDED.

End of Reading Goals

Comprehensive English Language Learning Assessment (CELLA) Goals

ARNOLD HAS LESS THAN 15 STUDENTS. HOWEVER WE WILL IDENTIFY STRATEGIES TO HELP THESE STUDENTS AS NEEDED.

CELLA Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities/materials. AHS WILL PROVIDE AS NEEDED.

End of CELLA Goals

High School AMO Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Objectives (AMOs), iden	achievable Annual Measurable ntify reading and mathematics t for the following years	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
A. In six years, school will reduce their achievement gap by 50%.	Baseline data 2010-2011 63%	AMO Mathematics Performance Target is at 74% Satisfactory or Higher	AMO Reading Performance Target will be at 69% Satisfactory or Higher	AMO Reading Performance Target is at 72% Satisfactory or Higher	AMO Reading Performance Target is at 75% Satisfactory or Higher	Performance Target is at	Target is at
by 50% or more.	nce will continue to educe the achievement gap					Satisfactory or Higher	82% Satisfactory or Higher
reference to "Guiding Quest	student achievement data and ions," identify and define areas i for the following subgroups:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluat	ion Tool
making satisfactory p HS Mathematics Goal <u>B:</u>	, American Indian) not rogress in mathematics.	Asian: American Indian:	3B.1.	3B.1.	3B.1.	3B.1.	
release of high school data.	White: White: Black: Black: Hispanic: Hispanic: Asian: Asian: American American Indian: Indian:						

	3B.2.	3B.2.	3B.2.	3B.2.	3B.2.
	3B.3.	3B.3.	3B.3.	3B.3.	3B.3.

Based on the analysis of student achie reference to "Guiding Questions," identify need of improvement for the follow	and define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
C. English Language Learners (making satisfactory progress in HS Mathematics Goal 2012 Current C: Specific data is pending due to release of high school data.	mathematics. 2013 Expected Level of * Performance:* a Pending data		3C.1.	3C.1.	3C.1.	3C.1.
					3C.2. 3C.3.	3C.2. 3C.3.
Based on the analysis of student achier reference to "Guiding Questions," identify need of improvement for the follow	and define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
pending due to release of	2013 Expected Level of	3D.1.	3D.1.	3D.1.	3D.1.	3D.1.
high school data.		3D.2.	3D.2.	3D.2.	3D.2.	3D.2.
		3D.3.	3D.3.	3D.3.	3D.3.	3D.3.

reference to "Guiding Quest	student achievement data and tions," identify and define areas i for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
E. Economically Disadvantaged students no making satisfactory progress in mathematic HS Mathematics Goal 2012 Current E: 2013 Expect Specific data is pending due to release of Performance:*			3E.1.	3E.1.	3E.1.	3E.1.
high school data.						3E.2. 3E.3.

End of HS Mathematics AMO Goals_

Algebra 1 End-of-Course (EOC) Goals (this section needs to be completed by all schools that have students taking the Algebra I EOC)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Algebra 1	l EOC Goa	ıls		Problem-Solving Pro	ocess to Increase Stud	lent Achievement	
Based on the analysis of reference to "Guiding Questi need of improvemen	student achieven ions," identify an	nent data and id define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
Students showing proficiency will improve by at least	2012 Current Level of	t Level 3 in 2013 Expected Level of Performance:* 49% [96]		1.1. Teachers will be trained in Common Core and integrate Quantum Learning Brain-based Instructional Strategies	1.1. Mathematics teachers and Administration	1.1. Classroom Observations based on C. Danielson's model	1.1. End of Course Exam in Algebra 1
1% (96) 9 th and/or 10 th grade EOC			1.2. Math teachers have double the number of students each day compared to last year.	 After school tutoring and/or peer tutoring, Technology based instruction and use of Pacing Guides. 	1.2. Mathematics Teachers and Administration	1.2. Discovery Ed. testing for Fall, Winter and Spring, Dep. testing for monitoring student progress and Action Research Plans (IPDP).	1.2. Curriculum planning guides developed by district math teachers located on AHS I drive
			1.3. Alg. I is no longer split into Alg. IA & Alg. IB, so there is less time to teach the same content.		and Administration	1.3. Individual Professional Development Plans (IPDP)/Action Research	1.3. End of Course Exam in Algebra 1
Based on the analysis of reference to "Guiding Quest need of improvemen	ions," identify an	nd define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
2. Students scoring at Levels 4 and 5 in Alge	ebra 1.		compared to 90 min. in	in Common Core and	2.1. Mathematics Teachers and Administration	2.1. Classroom Observations based on C. Danielson's model	2.1. End of Course Exam in Algebra 1
Students above	<u>Level of</u> Performance:*	2013 Expected Level of Performance:* 33% [65]		integrate Quantum Learning Brain –based Instructional Strategies		Dameison's model	
10 th grade EOC			2.2. Math teachers have double the number of students each day compared	1 0,	2.2. Mathematics Teachers and Administration	2.2. Discovery Ed. Testing and Dept. Testing for progress monitoring	2.2. End of Course Exam in Algebra 1

to last year.	instruction and use of Pacing Guides.			
there is less time to teach the same content.	30 minutes earlier than last	and Administration	2.3. Individual Professional Development Plans (IPDP)/Action Research	2.3. End of Course Exam in Algebra 1

End of Algebra 1 EOC Goals

<u>Geometry End-of-Course Goals (this section needs to be completed by all schools that have students taking the Geometry EOC)</u>

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Geometry	y EOC Go	als		Problem-Solving Pro	ocess to Increase Stud	ent Achievement	
reference to "Guiding Quest	Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
I. Students scoring at Achievement Level 3 in Geometry.Geometry Goal #1: Students taking EOC's will show proficiency and improve by at least 1% (16)2012 Current. 2012 Current. Level of Performance:*2013 Expected Level of Performance:*2013 Expected 2014 Evel of Performance:*2013 Expected 		1.1. 45 min. class period compared to 90 min. in previous year.	1.1. Teachers will be trained in Common Core and use Quantum Learning Brain- based instructional strategies	1.1. Geometry Teachers and Administration	1.1. Classroom Observations based on C. Danielson's model	1.1. End of Course Exam for Geometry	
Based on scoring in the 2^{nd} third.			1.2. Geometry teachers have double the number of students each day compared to last year. 1.3.	1.2. after school and/or peer tutoring1.3.	and Administration	1.2. Discovery Ed. Testing and Dept. Testing for progress monitoring1.3.	1.2. End of Course Exam
Based on the analysis of reference to "Guiding Quest need of improvemen	ions," identify a	nd define areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
2. Students scoring at Levels 4 and 5 in Geo Geometry Goal #2: Students above proficiency will	or above Ac metry. 2012 Current Level of Performance:*	hievement	2.1. 45 min. class period compared to 90 min. in previous year.	2.1. Teachers will integrate Quantum Learning Brain- based Instructional Strategies	and Administration	2.1. Classroom Observations based on C. Danielson's model	2.1. End of Course Exam
Based on scoring in the top third.			double the number of students each day compared to last year.	2.2. after school and/or peer tutoring2.3.		2.2. ClassroomObservations based on C.Danielson's model2.3.	2.2. End of Course Exam2.3.

End of Geometry EOC Goals

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activities									
	Please note that each strategy does not require a professional development or PLC activity.									
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring				
Quantum Learning Advanced Levels	ALL	Amy Smith/Quantum Learning	School-wide	Initial training Jul 31-Aug 3, Week of Quantum learning Aug 21-24	Teacher to teacher, focus calendar/pacing guide	Administration				
Teacher 2 Teacher/FOCUS/ Quantum Learning/Common Core/RtI Problem Solving	Math	Lead Teacher and/or Literacy Coach	All Math Teachers	Once a month	Dept. Meetings, Focus calendars/pacing guides	Dept. Chair, Lead Teacher and Administration				
Smart Board Strategies	Math	Lead Teacher	All Math Teachers	Teacher to Teacher	Dept. Meetings, Teacher to Teacher	Dept. Chair, Lead Teacher and Administration				

Mathematics Professional Development

<u>Mathematics Budget</u> (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Mathematics Goals

Biology 1 End-of-Course (EOC) Goals (this section needs to be completed by all schools that have students taking the Biology I EOC)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Biology 1	EOC Goals			Problem-Solving Pro	cess to Increase Stud	lent Achievement	
Based on the analysis of reference to "Guiding Questi need of improvement	ions," identify and de	efine areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
Achievement Levels are not set for Biology I EOC The percentage of students scoring in the second-third percent will increase by 1% or	evel 3 in <u>3 Expected</u> <u>formance:*</u> % (33) or ore of all plogy udents cing the plogy DC will pre second	1.2. Biology teachers lack	standard based lessons with Read, Retrieve, Connect and Use. RRCU is designed to improve student achievement in science by emphasizing content and developing informational text. Each RRCU identifies one Common Core Reading standard for Science and Technical texts to be addressed by the module Incorporate Science World Readings and CRISS Strategies 1.2. Increase teacher content	Chair; Keith Bland, Principal and Jenne Palmer, Literacy Coach	on RRCU. There are 12 RRCU modules, one for each major standard Discovery Education	 1.1. Keep a Portfolio of students RRCU assessments EOC 1.2. Lesson Plans 	
				monthly meetings with Biology team; collaborate and share ideas, review upcoming weeks pacing guide.	Chair; Keith Bland, Principal	Team Lesson Plans	
			1.3. Motivation of students		1.3. Nancy Dow, Science Chair; Keith Bland, Principal and Jenne Palmer, Literacy Coach		1.3. EOC Discovery Ed.
Based on the analysis of a reference to "Guiding Questi need of improvement	ions," identify and de	efine areas in	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

Achievement level are not set for Biology I EOC The percentage of the students in the highest one-third percent will	ogy 1. 2012 Current Level of Performance:* 57% (63) students taking the Biology I	2013 Expected Level of Performance:* 60% (65) students taking the Biology I	2.1. Wide range of reading levels can be challenging.	World reading monthly into	2.1. Nancy Dow, Science Chair; and Jenne Palmer, Literacy Coach	2.1. Portfolio of Science World readings with student work.	2.1. Portfolio of Science World readings with student work.
			 2.2. Limited exposure to higher order thinking questions 2.3. Lack of access and teacher knowledge to technology like Probe ware for labs. 	by implementing AP	Jenne Palmer, Literacy Coach 2.3. Nancy Dow, Science Chair; Keith Bland,	2.2. Monitor data on Discovery Education2.3. Discovery Education	2.2. EOC Discovery Ed 2.3. Discovery Education

End of Biology 1 EOC Goals

Profes	sional Devel		aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC) nt or PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader		Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Biology Team & Teacher 2 Teacher topics such as Common Core, FOCUS, etc		Nancy Dow &/or lead teacher	All Biology teachers	Meet twice a month for 30 minutes during common planning. Also collaborate and share materials through drop box.		Nancy Dow, Science Chair and administration
U	9-12 all Science	Patty Turbeville	All Science teachers		Use of Smart board technology through-out science classrooms	Nancy Dow; Keith Bland through classroom observations
		Amy Smith Keith Bland	All AHS teachers	August-2012	Lesson Plans for Quantum Week	Keith Bland
Professional Development on Reading in content Strategies	9-12	Jenne Palmer	All Science teachers	Monthly meetings	Meeting notes and sign in sheets	Nancy Dow and Jenne Palmer

Science Professional Development

Science Budget (Insert rows as needed) Include only school-based funded activities/materials and exclude district funded activities/materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Science Goals

Writing Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Writi	ng Goals		Problem-Solving Pro	ocess to Increase Stud	lent Achievement	
reference to "Guiding Quest	student achievement data and ions," identify and define areas i t for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
Level 3.0 and higher i Writing Goal #1A: 83% (250) of 10 th grade students will achieve a level of 3.0	coring at Achievementa writing.2012 Current2013 ExpectedLevel ofLevel ofPerformance:*80%80%83%(247)(250)	1A.1. Due to new 7 period day, teachers have an increased number of students (compared to last year) lacking the grammar and composition skills necessary to excel on the writing exam.	through the Springboard curriculum. Students will be challenged with rigors of	Dept. Chair Sherry Czupryk Literacy Coach Jenne	1A.1. Focus Language Arts pacing guides calendars	1A.1. FCAT writes
or above in writing.		1A.2. Access to computer labs and in class computers are limited to increase motivation and practice grammar and composition skills necessary to improve on the writing exam.	1A.2. Students will receive differentiated instruction with Quantum and CRISS strategies to motivate students as they practice grammar and composition skills. New Smart boards and available computers/labs will be utilized to practice writing.	Dept. Chair Sherry Czupryk Literacy Coach Jenne Palmer	1A.2. Focus Language Arts pacing guides calendars	1A.2. FCAT writes
		1A.3. Teachers have only 45 minutes per class compared to 90 minutes last year to teach students lacking the knowledge and understanding of the grading rubric for the 60 min. FCAT writing exam.	1A.3. Students will receive explicit writing instruction and practice on the writing rubric.	1A.3. Principal Keith Bland Dept. Chair Sherry Czupryk Literacy Coach Jenne Palmer	1A.3. Focus Language Arts pacing guides calendars	1A.3. FCAT writes
scoring at 4 or higher Writing Goal #1B: Specific data pending due to release of high school data.	2012 Current 2013 Expected	IB.1.	1B.1.	1B.1.	IB.1.	1B.1.

	1B.2.	1B.2.	1B.2.	1B.2.	1B.2.
	1B.3.	1B.3.	1B.3.	1B.3.	1B.3.

Writing Professional Development

Profes	ssional Devel	opment (PD)) aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC)	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Springboard/Pacing guide training	English	District	All English Teachers	August 6-8, 2012	Dept. & grade level meetings	Department Chair, Admin
Teacher 2 Teacher Quantum, Focus, Smart Board, Common Core etc.	ALL	Lead Teach, Literacy Coach	All teachers	Once a month	Dept. & grade level meetings	Department Chair, Admin, Literacy Coach
Writing rubric awareness training and common core writing	English	District, Lead Teach, Literacy Coach, Dept. Chair		Fall/Winter 2012 as needed	Dept. & grade level meetings	Department Chair, Admin, Literacy Coach

Writing Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities/materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Writing Goals

U.S. History End-of-Course (EOC) Goals (required in year 2013-2014) Arnold is making preparations for implementation.

Total:

End of U.S. History Goals

Attendance Goal(s)	* When using percentages.	, include the number of students the	percentage represents (e.)	g., 70% [35]).

Attenda	ince Goal(s	5)		Problem-solving Process to Increase Attendance					
Based on the analysis of a "Guiding Questions," iden	Based on the analysis of attendance data and reference to "Guiding Questions," identify and define areas in need of improvement:			Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
Increase attendance rate by 3%	2012 Current Attendance Rate:* 93.6% (1355) 2012 Current Number of Students with Excessive Absences (10 or more) Pending data 2012 Current Number of Students with Excessive Tardies (10 or more) Pending data	2013 Expected Attendance Rate:* 94.6% (1365) 2013 Expected Number of Students with Excessive Absences (10 or more) Pending data 2013 Expected Number of Students with Excessive Tardies (10 or more) Pending data	day schedule. Parental Transportation Arrives Late	μ	1.1. Administration Attendance Clerk Teachers	1.1. Attendance reports Discipline Referrals	1.1. FOCUS reports		
			1.2. Tourist Season Traffic. Spring Break Community Activities/Distractions		1.2. Administration Attendance Clerk	1.2. Attendance reports	1.2.FOCUS reports		
			1.3. Tourism Employment Opportunities	1.3. Use of IRIS to notify parents of student absence	1.3. Administration Attendance Clerk	1.3. Attendance reports	1.3. FOCUS reports		

Attendance Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity										
Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring				
FOCUS/Common Core	All teachers	Literacy Coach and/or Lead Teacher	All teachers	On-going	As needed	Focus or SLT Team & Admin				
Quantum Learning	All teachers	Literacy Coach and/or Lead Teacher	All teachers	On-going	As needed	QUANTUM Team & Admin				

Attendance Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Attendance Goals

Suspension Goal(s)m* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Suspension Goal(s)	Problem-solving Process to Decrease Suspension						
Based on the analysis of suspension data, and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1. Suspension Suspension Goal #1: Decrease number of IN SS and OSS incidents and students involved by 3% Pending Data Pending Data Pending Data Pending Data Pending Data Suspensions Students involved by 3% Pending Data Out-of-School Suspensions Pending Data Pending Data	1.1. Inconsistent classroom management skills	1.1. Quantum Learning	1.1. Administration	1.1. Discipline Referrals	1.1. FOCUS		

Students Suspended Out- of- School	Number of Students Suspended Out- of-School					
Pending Data	Pending Data					
		1.2. Budgets for	1.2. Added Experienced	1.2.Administration	1.2. Discipline Referrals	1.2. FOCUS
		purchasing monitoring	ISS Personnel for new 7-			
		tools and personnel.	period day; Jim Lawson			
		1.3.	1.3.	1.3.	1.3.	1.3.

Suspension Professional Development

Professi	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring			
Fred Jones	ALL	District	New Teachers or those in need	District PD Calendar	Administrative Observations	Principal Keith Bland			
Teacher 2 Teacher Best Practices Classroom Management/FOCUS/Qua ntum Learning/Common Core, etc	ALL	Administration		District & School Based PD Calendar	Administrative Observations	Principal Keith Bland			

Suspension Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Suspension Goals

Dropout Prevention Goal(s) Note: Required for High School- F.S., Sec. 1003.53

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Dropout Prevention Goal(s)		Problem-solv	ving Process to Dropout Prevention		
Based on the analysis of parent involvement data, and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1. Dropout Prevention	1.1. Student motivation and	1.1. CO-OP	1.1. Administration	1.1. Dropout Rate	1.1. FOCUS

				Career connections Community Partnerships Quantum Learning Encourage early interest in clubs, extracurricular activities and possibly STEM & CTE.	Staff		
Dropout Prevention Goal #1: Reduce the number	Dropout Rate:*	2013 Expected Dropout Rate:* Pending data					
of drop outs by 3% and increase the	2012 Current Graduation Rate:*	2013 Expected Graduation Rate:*					
graduation rate by 3% *Please refer to the	Pending data	Pending data	knowledge of academic progress, credit requirements and	1.2. Guidance Counselors and Homeroom teachers assisting with tracking graduation requirements.	Homeroom Teachers	1.2. Credit and Graduation requirement check sheets	1.2. FOCUS
percentage of students who dropped out during the 2011-2012 school year.			1.3. Family financial	Guidance available during lunch in cafeteria. 1.3. Guidance Counselors assist with issues	1.3.Guidance	1.3. Dropout rate	1. 3.FOCUS

Dropout Prevention Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
			Please note that each Strategy does not	require a professional development	nt or PLC activity.				
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader		Target Dates (e.g. , Early Release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring			
Quantum Learning Advanced Levels Training	ALL	Amy Smith Quantum Learning	School-wide	Initial training Jul 31-Aug 3, Week of Quantum learning Aug 21-24	Observation by administration	Dept. Chairs, Keith Bland Principal, SLT			
Teacher 2 Teacher FOCUS/Quantum/ Common Core	ALL	Lead Teacher, Literacy Coach	School-wide	Once per month		Dept. Chairs, Keith Bland Principal, SLT			

Dropout Prevention Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Dropout Prevention Goal(s)

<u>Parent Involvement Goal(s)</u> Upload Option-For schools completing the Parental Involvement Policy/Plan (PIP) please include a copy for this section. Online Template- For schools completing the PIP a link will be provided that will direct you to this plan.

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Parent Involv			· · ·	Problem-solv		arent Involvement	
"Guiding Questions," identif	Based on the analysis of parent involvement data, and reference to "Guiding Questions," identify and define areas in need of improvement:			Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
# <u>1:</u> To improve the parent perception of involvement opportunities by 3% (14) as measured by the NSSE climate survey. Category Positive	2012 Current Level of Parent. Involvement:* 38% (11) strongly agree	2013 Expected Level of Parent Involvement:* 41% (14) will strongly agree	schedule	1.1. Using IRIS SAC Booster Programs Parent Portal School Website	1.1. Administration Staff	1.1. NSSE survey results	1.1. NSSE survey results
School Climate Question #2 Parents respond to "I am offered opportunities to participate on my school's			1.2. Lack of parent education program	1.2. Collegiate Studies monthly meetings and	 1.2. Collegiate Studies and Administration 	1.2. Parent survey CS sign-in sheet Observation	1.2. Parent survey CS sign-in sheet NSSE survey results
advisory council." *Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.				1.3. Moved meetings to meet before well attended parent Collegiate Studies monthly meetings Using IRIS before meetings for reminders Posters advertising need in front office	1.3. Administration		1.3. CS and/or SAC sign-in sheet NSSE survey results

Parent Involvement Professional Development

Profe	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity							
			Please note that each Strategy does not	require a professional development	nt or PLC activity.			
PD Content /Topic and/or PLC Focus								
SLT and SAC Officer Training meetings	PreK-12	Lead Teacher and/or Lit. Coach	SLT and SAC Officers	As Needed	On-Going	Principal Keith Bland and SLT		

Parent Involvement Budget

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)		Problem-Solving P	rocess to Increas	se Student Achievemen	t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
<u>STEM Goal #1:</u> Increase number of students and teachers participating in STEM by 3%.	1.1. Lack of knowledge and awareness of opportunities by students, parents, and teachers			1.1. Observation and number of STEM courses and/or students	1.1. STEM student program completions Meeting academy goals
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic	Grade	PD Facilitator	PD Participants	Target Dates (e.g. , Early Release)		Person or Position Responsible for		
and/or PLC Focus	Level/Subject	and/or	(e.g., PLC, subject, grade level, or	and Schedules (e.g., frequency of	Strategy for Follow-up/Monitoring	Monitoring		
	Level/Subject	PLC Leader	school-wide)	meetings)		Womoning		
Summer STEM 9-12 Region/State Interested Certified Teachers 2 weeks in summer On-going Principal Keith Bland								

STEM Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of STEM Goal(s)

Career and Technical Education (CTE) Goal(s)

CTE Goal(s)		Problem-Solving P	rocess to Increas	se Student Achievement	t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
<u>CTE Goal #1:</u> Increase number of students and teachers participating in CTE by 3%.	1.1. Lack of knowledge and awareness of opportunities by students, parents and teachers	1.1. Showcase activities of CTE in the community	Bland and CTE	offered/number of students	1.1. CTE course program completions & passing CTE (Career Technical Exams)
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity							
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	1	Target Dates (e.g. , Early Release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring		
CTE Teacher Trainings 9-12 District CTE Lead Teachers As available On-going Principal Keith Bland						Principal Keith Bland		

CTE Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of CTE Goal(s)

<u>Safety Goal(s)* (s)</u>	* When using percentages.	, include the number of studer	nts the percentage represents ne	xt to the percentage (e.g. 70% (35)).

Additional Goal(s)			Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:			Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
To maintain a safe and orderly environment as measured by the NSSE	strongly agree	37% (13) will	transition due to change	1.1. Safety Plan posted on the I-drive for faculty. Closed campus at lunch. Parking lot is locked &secured.SRO on campus. Department and SLT meetings	1.1. All staff	1.1. Incident Reports	1.1. FOCUS reports	
		•	1.2. Student lack of knowledge of bullying	1.2. District-wide bullying initiative	1.2. All staff	1.2. Incident Reports	1.2. FOCUS	
			1.3. Students dropped off early by transportation	1.3. Increase supervision Faculty and students trained in CPR.	1.3. All staff Administration	1.3. Incident Reports	1.3. FOCUS	

<u>Safety Goal(s)</u> Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
	Please note that each Strategy does not require a professional development or PLC activity.					
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)			Person or Position Responsible for Monitoring
Teacher 2 Teacher Bullying, FOCUS and Safety Plan	ALL	Administration	ALL	Pre-planning As needed	Drills	Administration

Faculty Meetings ALL	Administration	ALL	Monthly	Observation	Administration
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Safety Goal(s) Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. ARNOLD WILL PROVIDE AS NEEDED.

End of Additional Goal(s)

Final Budget (Insert rows as needed)

Please provide the total budget from each section. ARNOLD WILL PROVIDE AS NEEDED FOR EACH SECTION.

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance <u>ARNOLD IS NOT IN DA STATUS.</u>

Please choose the school's DA Status. (To activate the checkbox: 1. Double click the desired box; 2. When the menu pops up, select *Checked* under "Default value" header; 3. Select *OK*, this will place an "x" in the box.)

School Differentiated Accountability Status					
Priority	Focus	Prevent			

Are you reward school? Yes No ******SCHOOL GRADE IS PENDING. (A reward school is any school that has improved their letter grade from the previous year or any A graded school.)

• Upload a copy of the Differentiated Accountability Checklist in the designated upload link on the Upload page

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting *Yes* or *No* below.

<u>X Yes</u>

If No, describe the measures being taken to comply with SAC requirements.

Describe the activities of the SAC for the upcoming school year.

No

SAC actively participates in helping to write the school improvement plan. SAC explores and reviews grant opportunities in the community to award school wide grants to AHS faculty for

Describe the projected use of SAC funds.	Amount
Based on the availability of grant funds, school wide grants will be offered through application to AHS instructional faculty based on meeting needs	Pending availability
of increasing student performance data as documented in the school improvement plan.	