FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: PICKETT ELEMENTARY SCHOOL

District Name: Duval

Principal: Carol Brown

SAC Chair: Debra Baldwin

Superintendent: Ed Pratt-Daniels

Date of School Board Approval:

Last Modified on: 10/16/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

PART I: CURRENT SCHOOL STATUS

STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

ADMINISTRATORS

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
		B.S in Early Childhood/			Principal: Pickett Elementary 2011-2012 FCAT Grade: D Reading Level of Satisfactory Performance: 34% Math Level of Satisfactory Performance: 45% Writing Level of Satisfactory Performance: 63% Science Level of Satisfactory Performance: 32% Learning Gains in Reading: 61% Learning Gains in Math: 69% Bottom Quartile Reading Gains: 50% Bottom Quartile Math Gains: 61% 2010-2011 FCAT Grade: C Reading Proficiency was 53%, Math proficiency 75%, Writing proficiency 84% And Science 44% White, Black and Economically Disadvantaged students Did not make AYP in reading. White and Economically Disadvantaged students did not make AYP in math.

	Principal Carol Brown Master in Elementary Education Master in Elementary Education AP: George Washington Carver 2009-2010 FCAT Grade: C Reading Proficiency was 43%, N proficiency 55%, Writing proficie And Science 35% There are less students in the White, Hispanic, ELL, and Indian subgroups. Blad Economically Disadvantaged stu Did not make AYP in reading or Students with disabilities did no 2008-2009 FCAT Grade: B Reading proficiency was 44%, r proficiency 55%, writing proficie and Science proficiency 32%. T less than ten students in the WH Hispanic, ELL, and Indian. Black and Economically Disadvantage did not MYP in math. All other a NCLB subgroups made AYP: Ge Washington Carver Elementary	Math ency 96% s than ten ck and udents math. bt make AYP math ency 88%, There are hite, ks, SWD, s students hile SWDs pplicable eorge
--	---	---

INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Math Coach	Keith Johnson	BA Elem. Education/ 1-6	3	8	Math Coach: Pickett Elementary 2011-2012 FCAT Grade: D Reading Level of Satisfactory Performance: 34% Math Level of Satisfactory Performance: 45% Writing Level of Satisfactory Performance: 63% Science Level of Satisfactory Performance: 32% Learning Gains in Reading: 61% Learning Gains in Math: 69% Bottom Quartile Reading Gains: 50% Bottom Quartile Math Gains: 61% Math Coach Pickett Elementary 2010-2011 FCAT Grade: C Reading Proficiency was 53%, Math proficiency 75%, Writing proficiency 84% And Science 44% White, Black and Economically Disadvantaged students Did not make AYP in reading. White and Economically Disadvantaged students did not make AYP in math. Math Coach Pickett Elementary 2009-2010 FCAT Grade B Reading proficiency was 58%, math proficiency 68%, writing proficiency 97%, and Science proficiency 24%. There are less than ten students in the SWD, Hispanic, ELL, and Indian. Blacks, and Economically Disadvantage students did not make AYP in reading. All other applicable NCLB subgroups made AYP. Math Coach Henry F. Kite Elementary 2008-2009 FCAT Grade A Math proficiency 67%. All NCLB subgroups made AYP. Math Coach Henry F. Kite Elementary 2007-2008 School Grade A Math proficiency 52%. All NCLB subgroups made AYP. Reading Coach: Pickett Elementary 2011-2012 FCAT Grade: D
					Reading Level of Satisfactory Performance:

Reading Coach	Melanie Poag	BA Elem. Education/K-6	14	8	Math Level of Satisfactory Performance: 45% Writing Level of Satisfactory Performance: 63% Science Level of Satisfactory Performance: 32% Learning Gains in Reading: 61% Learning Gains in Math: 69% Bottom Quartile Reading Gains: 50% Bottom Quartile Reading Gains: 50% Bottom Quartile Math Gains: 61% Reading Coach: Pickett Elementary 2010-2011 FCAT Grade: C Reading Proficiency was 53%, Math proficiency 75%, Writing proficiency 84% And Science 44% White, Black and Economically Disadvantaged students Did not make AYP in reading. White and Economically Disadvantaged students did not make AYP in math. Reading Coach: Pickett Elementary 2009-2010 FCAT Grade B Reading proficiency was 58%, math proficiency 68%, writing proficiency 97%, and Science proficiency 24%. There are less than ten students in the SWD, Hispanic, ELL, and Indian. Blacks, and Economically Disadvantage students did not make AYP in reading. All other applicable NCLB subgroups made AYP. Reading Coach: Pickett Elementary 2008-2009 FCAT Grade C Reading proficiency was 54%, math proficiency 48%, writing proficiency 94%, and Science proficiency 32%. There are less than ten students in the SWD, Hispanic, ELL, and Asian. All other applicable NCLB subgroups made AYP through Safe Harbor Reading Coach: Pickett Elementary 2007-2008 FCAT Grade D Reading Coach: Pickett Elementary 2007-2008 FCAT Grade D Reading Proficiency 33%, writing proficiency 72%, and Science proficiency 15%. There are less than ten students in the White, Hispanic, ELL, and Indian. Blacks, Whites, and Economically Disadvantage students did not make AYP in reading or math.
------------------	--------------	---------------------------	----	---	--

EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1	Regular meetings of new teachers with Principal and Coaches	Principal/Coaches	ongoing	
2	2. Partnering new teachers with veteran staff	PDF	ongoing	
3	PLC's and school based-professional development on shared inquiry and student engagement.	Coaches	ongoing	
4	4. Participation in district based-professional development.	District Coaches	ongoing	

Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Provide the Number of strategies staff and that are paraprofessional being that are implemented teaching outto support of-field/ and the staff in who are not becoming highly highly effective. effective No data submitted

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading		% ESOL Endorsed Teachers
22	4.5%(1)	13.6%(3)	36.4%(8)	45.5%(10)	36.4%(8)	0.0%(0)	0.0%(0)	0.0%(0)	4.5%(1)

Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee	Rationale	Planned Mentoring
	Assigned	for Pairing	Activities
Melanie Poag	Dena Payne	3	Monthly meetings/Modeling

ADDITIONAL REQUIREMENTS

Coordination and Integration

Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Services are provided to ensure students requiring additional remediation are assisted through after-school programs or summer school. The district coordinates with Title II and Title III in ensuring staff development needs are provided.

Title I, Part C- Migrant

Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Dropout Prevention programs. Pickett Elementary is a designated center for S.T.A.R. Program.

Title II

District receives supplemental funds for improving basic education programs through the purchase of equipment to supplement education programs. New technology (Smart Boards) in classrooms will increase the instructional strategies provided to students and new instructional software will enhance literacy and math skills of struggling students. The District purchased SuccessMaker and Compass Odyessy to integrate with instruction. In addition, professional development for SuccessMaker will be provided.

Title X- Homeless

District Homeless Social Worker provides resources (clothing, school supplies, and social services referrals) for students identified as homeless under the Paxon Full Service Program and United Way to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide Summer Reading Academy for Level 1 and Level 2 students, along with primary students identified in the red/yellow according to FAIR. SAI funds will be used to hire a retired Gifted teacher to work with our proficient students in grades 3-5 and an additional teacher will be hired to work with our Level 1 students.

Violence Prevention Programs

Safe and Drug Free Schools: District provides funds for programs (Foundations/CHAMPS, etc.) that support prevention of violence in and around the school. These programs prevent the use of alcohol, tobacco, drugs and foster a safe, drug free learning environment supporting student achievement. We will also use the Second Step curriculum for Bullying Prevention

Nutrition Programs

Breakfast is provided to each student. A Health Fair and Food Drive will be held for parents in conjunction with our Parent Nights.

Housing Programs
Head Start
Adult Education
A Parent Resource Room is set up for parents to utilize during the day. A Health Drive and a Job Fair is organized for parents in conjunction with our monthly Parent Nights.
Career and Technical Education
Guidance will present a Career Program through Classroom Guidance.
Job Training
Other

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

School-based MTSS/RtI Team

Identify the school-based MTSS leadership team.

Identify the school-based RtI Leadership Team.

Carol Brown, Principal

Elandra Jones and Amy Taylor, General Education Teachers

Nakia Reed, Exceptional Student Education (ESE) Teacher

Melanie Poag, and Keith Johnson, Instructional Coach(es) Reading/Math

Susan Smith, Math Interventionist

Megan Paxton, Reading Interventionist

Michelle Bradner, School Counselor

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The Leadership Team will focus meetings around one question: How do we develop and maintain a problem-solving system

to bring out the best in our school, our teachers, and in our students? The Leadership Team will attend all district RtI training, provide trainings to the faculty on information learned at District meetings, continuously review student achievement data and identify school-wide needs as well as specific grade level needs, and implement the three-tiered MTSS/RtI model. The team will meet bi-weekly to engage in the following activities:

Review universal screening data and link to instructional decisions. We will also review progress-monitoring data at the classroom level. The team will then identify professional development and resources needed. The team will also collaborate regularly, problem solve, share effective practices, evaluate implementation, make decisions, and practice new processes and skills. The team will also facilitate the process of building consensus, increasing infrastructure, and making decisions about implementation.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The MTSS/RtI Leadership Team will meet with the School Advisory Council (SAC) and principal to help develop the SIP. The team will provide data on: Tier 1, 2, and 3 targets; academic and social/emotional areas that need to be addressed; help set clear expectations for instruction (Rigor, Relevance, and Relationship) and align processes and procedures.

-MTSS Implementation-

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Baseline data: FAIR, DRA2, Florida Comprehensive Assessment Test (FCAT), Summatives, Benchmark Assessments Discipline Referrals

Progress Monitoring: Progress Monitoring Assessments, Module Assessments, Performance Task, Discipline Referrals

Midyear: FAIR, DRA2, FCAT Practice Test, Benchmark Assessment

End of year: FAIR, FCAT, DRA2, Benchmark

Frequency of Data Days: monthly for data analysis

Describe the plan to train staff on MTSS.

Professional development will be provided during teachers' common planning time and small sessions will occur throughout the year.

The MTSS/RtI team will also evaluate additional staff PD needs during the bi-weekly RtI Leadership Team meetings.

Describe the plan to support MTSS.

We have a dedicated time during the school day on each teacher's schedule to implement MTSS/RtI. Reading and Math interventionists review and monitor data and push into classrooms to work with targeted students. Data chats occur every nine weeks with the classroom teacher and the school-based MTSS/RtI Team.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Identify the school-based Literacy Leadership Team (LLT).

Carol Brown, Principal

Nakia Reed, Exceptional Student Education (ESE) Teacher

Megan Paxton, Reading Interventionist

Melanie Poag, and Keith Johnson, Instructional Coach(es) Reading/Math/Science

Michelle Bradner, School Counselor

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The school based LLT meets every Monday at 11:30am. We discuss Reading and Math data for all grade levels and all subgroups. We have representation from all content area coaches and EESS. The team makes decisions on what professional development is needed, what students need to be targeted, what classrooms need modeling, and what types of dialogue

What will be the major initiatives of the LLT this year? Our major initiatives this year are: Increasing the level of satisfactory performance in Reading for all students and implementing a Shared Inquiry Model of instruction. Public School Choice
Increasing the level of satisfactory performance in Reading for all students and implementing a Shared Inquiry Model of instruction.
Public School Choice
Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 9/6/2012)
*Elementary Title I Schools Only: Pre-School Transition
Describe plans for assisting preschool children in transition from early childhood programs to local elementary school progran applicable.
Pickett Elementary will offer a basic education Pre-school program this school year. A highly qualified teacher and paraprofessional are in place. They will follow a district provided curriculum based around the Sunshine State Standards to children. This will allow our students to transition into our two basic kindergarten classes the following year.
*Grades 6-12 Only
200 1002 412/6) F.S.
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teac
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teac *High Schools Only
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teach thing is schools only Note: Required for High School - Sec. 1003.413(g)(j) F.S. How does the school incorporate applied and integrated courses to help students see the relationships between subjects are
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teac *High Schools Only Note: Required for High School - Sec. 1003.413(g)(j) F.S. How does the school incorporate applied and integrated courses to help students see the relationships between subjects are relevance to their future? How does the school incorporate students' academic and career planning, as well as promote student course selections, so is students' course of study is personally meaningful?
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teaching schools Only Note: Required for High School - Sec. 1003.413(g)(j) F.S. How does the school incorporate applied and integrated courses to help students see the relationships between subjects are relevance to their future? How does the school incorporate students' academic and career planning, as well as promote student course selections, so the school incorporate students' academic and career planning, as well as promote student course selections, so the school incorporate students' academic and career planning, as well as promote student course selections, so the school incorporate students' academic and career planning, as well as promote student course selections, so the school incorporate students' academic and career planning.
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teaching schools. Only Note: Required for High School - Sec. 1003.413(g)(j) F.S. How does the school incorporate applied and integrated courses to help students see the relationships between subjects are elevance to their future? How does the school incorporate students' academic and career planning, as well as promote student course selections, so its tudents' course of study is personally meaningful?

PART II: EXPECTED IMPROVEMENTS

Reading Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)). Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1a. FCAT2.0: Students scoring at Achievement Level 3 in In Grades 3-5, we will increase our level of satisfactory reading. performance students (FCAT Level 3) in Reading from 15% to 20%. Reading Goal #1a: 2012 Current Level of Performance: 2013 Expected Level of Performance: 15% (16) 20%(20) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy Reading Curriculum not 1.1. Principal Monthly Progress **Progress** Coaches rigorous enough Monitoring Data Monitoring Comprehension Tool Kits Reading Assessments Interventionist SuccessMaker(dedicatied Benchmark Data teacher to monitor program implementation)

Principal

Coaches

Parent Liason

OnCourse Attendance

Classroom Walk-throughs Classroom

Data

Destination Reading

Time For Kids(use in conjunction with comprehension tool kits)

Shared Inquiry using Comprehension and Collaboration Inquiry Circles in Action

Tutoring (Team Up)-hire

a dedicated teacher to

monitor successful

implementation of SuccessMaker during

Breakfast in the classroom

District Attendance

Phone contact via Parent

Provide free pediculosis

Expose students to more Principal

treatment kits

Florida Ready

Team Up

Officer

Liason

Students with excessive

Absences/ Tardies

Lack of background

(Implement with fidelity)

Guided Reading

FAIR data

OnCourse

3				Cla	ssroom tead	chers	Monitoring Data		Progress Monitoring Data
	on the analysis of s provement for the fol		t achievement data, and r group:	efer	ence to "Gu	iiding	Questions", identify a	and d	define areas in need
	lorida Alternate Ass ents scoring at Leve		nent: 5, and 6 in reading.						
Readi	ing Goal #1b:								
2012	Current Level of Pe	erforn	nance:		2013 Ехре	ected	d Level of Performar	nce:	
		Pr	oblem-Solving Process	to I	ncrease St	uder	nt Achievement		
Antic	Person or Process Used to Determine Effectiveness of Strategy Monitoring				uation Tool				
			No D	ata S	Submitted				
	on the analysis of s provement for the fol		t achievement data, and r group:	efer	ence to "Gu	iiding	Questions", identify a	and d	define areas in need
Level	CAT 2.0: Students s 4 in reading. ing Goal #2a:	scorin	g at or above Achievem	nent	In Grades 3		we will increase our hi nd 5) in Reading from		
2012	Current Level of Pe	erforn	nance:		2013 Expe	ected	d Level of Performar	nce:	
21% ((20)				23% (24)				
		Pr	oblem-Solving Process	to I	ncrease St	uder	nt Achievement		
	Anticipated Barr	rier	Strategy	R	Person or Position esponsible Monitoring	for	Process Used to Determine Effectiveness o Strategy		Evaluation Tool
	Reading Curriculum rigorous enough	not	Comprehension Tool Kits SuccessMaker(dedicatied teacher to monitor program implementation)	Coa	ncipal aches achers		Monthly Progress Monitoring Data		Progress Monitoring Assessments
			Destination Reading	Ме	dia Specialis	st			Benchmark Data
			Guided Reading (Implement with fidelity)						FAIR data
1			Time For Kids(use in conjunction with comprehension tool kits)						
			Shared Inquiry using Comprehension and Collaboration Inquiry Circles in Action						

knowledge

3

non-fiction text

Coaches and Monthly Progress Classroom teachers Monitoring Data

Coaches

feedback forms

		Florida Ready			
		Full-time Media			
	Students with excessive Absences/ Tardies		Parent Liason District Attendance Officer		OnCourse
2		classroom District Attendance Officer			
		Phone contact via Parent Liason			
		Provide free pediculosis treatment kits			
3	Lack of Background Knowledge	Expose students to more non-fiction text	Coaches Teachers	Monitoring Data	Feedback forms Progress
		Full time Media	Media Specialist		Monitoring Data

Based on the analysis of s of improvement for the fol	student achievement data, and llowing group:	d refer	ence to "Gi	uiding Questions", identify	and define areas in need
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in reading. Reading Goal #2b:					
2012 Current Level of Po	erformance:	2013 Expected Level of Performance:			
	Problem-Solving Proces	ss to I	ncrease St	tudent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data S	Submitted		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

3a. FCAT 2.0: Percentage of students making learning gains in reading.

Reading Goal #3a:

In Grades 3-5, we will increase the percentage of students making learning gains by 7%

2012 Current Level of Performance:

2013 Expected Level of Performance:

61% (53)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Reading Curriculum not rigorous enough	Soar to Success Success Maker Destination Reading Guided Reading Reading Recovery trained Reading Interventionist Coaches Pull-out Time for Kids Test Ready RtI Groups Corrective Reading Comprehension Tool-Kits	Principal Coaches Reading Interventionist Media Specialist Classroom Teachers	Monthly Progress Monitoring Data	Progress Monitoring Assessments Benchmark Data FAIR data
2	Students with excessive Absences/ Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Principal Coaches Guidance Counselor Parent Liason District Attendance Officer		OnCourse
3	Lack of Background Knowledge	Following the district learning schedule and creative explicit lessons	Principal Coaches	Classroom Walk-throughs and Monthly Progress Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Based on the analysis of student achievement data, and refe of improvement for the following group:	erence to "Guiding Questions", identify and define areas in need
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in reading. Reading Goal #3b:	
2012 Current Level of Performance:	2013 Expected Level of Performance:
Problem-Solving Process to	Increase Student Achievement

Anticipated Barrier	Strategy	Responsible	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
	No Data Submitted							

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in reading. Reading Goal #4:	In Grades 3-5, we will increase our learning gains in Reading from our Lowest 25% by 8%					
2012 Current Level of Performance:	2013 Expected Level of Performance:					
43%(13)	50%(16)					

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Reading Curriculum not rigorous enough			Strategy Monthly Progress Monitoring Data	Progress Monitoring Assessments Benchmark Data FAIR data
		Pull out Groups with Coaches FCAT Test Ready			
2	Students with excessive Absences/ Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason	Principal Coaches Parent Liason District Attendance Officer	OnCourse Attendance Data.	OnCourse

	Provide free pediculosis treatment kits			
knowledge	J	Coaches	Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Based	I on Amb	itious but Achie	vable Annual	Measurable Ob	jectiv	ves (AMOs), AM	IO-2, F	Reading and Math Po	erformance Target
Measu	urable Ob I will red	but Achievable bjectives (AMOs uce their achiev). In six year	Reading Goal #	#				<u></u>
Baseline data 2011-2012 2012-2013		2013-201	4	2014-201	5	2015-2016	2016-2017		
		analysis of stud		ent data, and re	efere	nce to "Guiding	J Ques	tions", identify and	define areas in need
5B. S Hispa satisf	tudent s anic, Asia	subgroups by ean, American I progress in rea	thnicity (Wh		k	black students k In grades 3-5, v	oy 109 we wil	% using Safe Harbor	ent of non-proficient
2012	Current	Level of Perfo	rmance:		2	2013 Expected	d Leve	el of Performance:	
54%(i 47%(i	,					48%(28)W 42%(24)B			
			Problem-Sol	ving Process	to I n	crease Studer	nt Ach	ievement	
	Antic	ipated Barrier	St	rategy		Person or Position sponsible for Monitoring		Process Used to Determine Iffectiveness of Strategy	Evaluation Tool
	Reading rigorous	Curriculum not enough	Success M Destination			cipal ches		nly Progress oring Data	Progress Monitoring Assessments
			Guided Rea	_					Benchmark Data
			Differentia	ted Instruction					FAIR data
1			Compass (Odyssey					
			Text Talk						
			Time for Ki	ds					
			FCAT Test	Ready					
			Reading Tu	ıtor					
			RtI Groups						
			Pull out Gr Coaches	oups with					
2	1	s with excessiv es/ Tardies	Breakfast	SES/Team Up) offered before he cafeteria	Coa	cipal ches dance Counselor	Data.	ourse Attendance	On-Course

3	Lack of Background Knowledge	l	Following the district learning schedule and creative explicit(rigorou lessons	Со	ncipal aches		Classroom Walk-thro and Monthly Progre Monitoring Data		Classroom Feedback forms Progress Monitoring Data
	on the analysis of sprovement for the fo		t achievement data, and subgroup:	l refer	ence to "G	uiding	Questions", identify	and o	define areas in need
			rs (ELL) not making						
satisf	factory progress in	readi	ng.						
Readi	ing Goal #5C:								
2012	Current Level of P	erforn	nance:		2013 Exp	ected	Level of Performa	nce:	
		Pr	oblem-Solving Proces	s to I	ncrease S	tuden	t Achievement		
Antic	cipated Barrier	Strat	egy	Posit Resp for	on or tion ponsible toring	Dete Effe	eess Used to ermine ctiveness of tegy	Eval	uation Tool
			No		Submitted	_			
5D. S satisf	provement for the for tudents with Disab factory progress in ing Goal #5D:	ilities	(SWD) not making						
2012	Current Level of P	erforn	nance:		2013 Ехр	ected	Level of Performa	nce:	
		Pr	oblem-Solving Proces	s to I	ncrease S	tuden	t Achievement		
Antic	Positicipated Barrier Strategy Resp		on or tion oonsible toring	Dete Effe	ess Used to ermine ctiveness of tegy	Eval	uation Tool		
			No	Data	Submitted				
	on the analysis of sprovement for the fo		t achievement data, and	l refer	ence to "G	uiding	Questions", identify	and o	define areas in need
			ged students not maki	ng					
satisfactory progress in reading.				In Grades 3-5, we will decrease our non-proficient Economically Disadvantaged students (FCAT Level 3) in Reading by 10%.					
Treatming Coar in CE.					2013 Expected Level of Performance:				

52% (55)	47% (54)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	Reading Curriculum not rigorous enough	Success Maker Counselor RtI Groups	Principal Coaches	Monthly Progress Monitoring Data	Progress Monitoring Assessments
		Reading Tutor			Benchmark Data
		FCAT Test Ready			FAIR data
		Pull out Groups with Coaches			
		Guided Reading			
		Soar to Success			
		Differentiated Instruction			
		Compass Odyssey			
		Text Talk			
		Time for Kids			
2	Students with excessive Absences/ Tardies	Tutoring (SES/ Team Up)	Principal Coaches Guidance	OnCourse Attendance Data.	OnCourse
		Breakfast offered before school in the cafeteria			
3	Lack of Background Knowledge	Following the district learning schedule and create explicit (rigorous) lessons	Principal Coaches	Classroom Walk-throughs and Monthly Progress Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g., PLC,	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
1.All Grades/Reading	Melanie Poag-		Early Release Dates are: 9/5/12 9/19/12 10/3/12 10/17/12 11/7/12	Montioring and coaching to see	
2.All Grades/Reading 3.Grades K-	Reading Coach Megan Paxton-	Reading school- wide	11/28/12 12/12/12 1/9/13 1/23/13 2/6/13 2/20/13	strategies being implemented in classroom Student artifacts	All members of the leadership team
	1.All Grades/Reading 2.All Grades/Reading	1.All Grades/Reading Melanie Poag-Reading Coach 2.All Grades/Reading Megan Paxton-Reading Interventionist	Grade Level/Subject PD Facilitator and/or PLC Leader (e.g., PLC, subject, grade level, or school-wide) 1.All Grades/Reading Melanie Poag- Reading Coach Grades/Reading Megan Paxton- Reading Interventionist Reading school- wide	Grade Level/Subject PD Facilitator and/or PLC Leader PD Participants (e.g., PLC, subject, grade level, or school-wide) 1.All Grades/Reading Melanie Poag-Reading Coach Grades/Reading Grades/Reading Interventionist PD Participants (e.g., PLC, subject, grade level, or school-wide) Early Release Dates are: 9/5/12 9/19/12 10/3/12 10/17/12 11/7/12 11/7/12 11/7/12 11/7/12 11/28/12 10/17/13 1/28/13 1/23/13 1/23/13 2/66/13 2/20/13	Grade Level/Subject PD Facilitator and/or PLC Leader PD Facilitator and/or PLC Leader PD Participants (e.g., pLC, subject, grade level, or school-wide) Follow-up/Monitoring Early Release Dates are: 9/5/12 9/19/12 10/3/12 10/17/12 Montioring and coaching to see strategies being limplemented in classroom PD Participants (e.g., early release) and Schedules (e.g., frequency of meetings) Early Release Dates are: 9/5/12 9/19/12 10/3/12 10/17/12 montioring and coaching to see strategies being limplemented in classroom Reading Interventionist 2/6/13 Student artifacts 2/20/13

Toolkit			3/20/13	
	4.Grades 3-		4/10/13	
	5/Reading		5/1/13	
4.IntermediateComprehension	_		5/22/13	
Toolkit				

Reading Budget:

Evidence-based Program(s)/N	Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
Comprehension Toolkits	Heinmann Publishing Company	General/Turnaround	\$1,000.00
			Subtotal: \$1,000.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Vertical Team Literature	Content specific literature for book studies	General	\$1,000.00
			Subtotal: \$1,000.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
FCAT field trips	FCAT field trip for students who reach levels of satisfactory performance		\$5,000.00
			Subtotal: \$5,000.00
			Grand Total: \$7,000.00

End of Reading Goals

Comprehensive English Language Learning Assessment (CELLA) Goals

When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).				
Students speak in English	sh and understand spoken En	glish at grade lev	vel in a manner similar to) non-ELL students.
1. Students scoring pro	oficient in listening/speak	ling.		
CELLA Goal #1:				
2012 Current Percent (of Students Proficient in lis	stening/speaki	ng:	
Problem-Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

No Data Submitted

Students read in English at grade level text in a manner similar to non-ELL students.						
2. Students scoring pro	oficient in reading.					
CELLA Goal #2:						
2012 Current Percent	of Students Proficient in r	reading:				
	Problem-Solving Proce	ss to Increase S	tudent Achievement			
Anticipated Barrier	Anticipated Barrier Strategy Person or Position Responsible for Monitoring Process Used to Determine Effectiveness of Strategy Evaluation Tool					
	No	o Data Submitted				
Students write in English	at grade level in a manner	similar to non-El	LL students.			
3. Students scoring pro	oficient in writing.					
CELLA Goal #3:						
2012 Current Percent	of Students Proficient in v	writing:				
Problem-Solving Process to Increase Student Achievement						
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
	No Data Submitted					

CELLA Budget:

Evidence-based Program(s)/Material(s)					
Strategy	Description of Resources	Funding Source	Available Amount		
No Data	No Data	No Data	\$0.00		
			Subtotal: \$0.00		
Technology					
Strategy	Description of Resources	Funding Source	Available Amount		

No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Professional Developmen	t		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CELLA Goals

Elementary School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics.

In Grades 3-5, we will increase our proficient students (FCAT Level 3) in Math from 28% to 33%

2012 Current Level of Performance:

2013 Expected Level of Performance:

28% (19)

33% (34)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Staff new to grade level	Continuing the SuccessMaker(done with fidelity with a dedicated teacher in lab to monitor progress) Test Ready FCIM/RtI Block Small groups(groups will be more fluid based on most current data) Math Interventionist working with small groups Compass Odyssey	Principal	Monthly progress monitoring data	Progress Monitoring Assessments Benchmark data Module Assessments Teacher Made Assessments FCAT Test Maker
2	Students with excessive Absences/Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Principal Coaches Parent Liason District Attendance Officer Guidance Counselor	On-Course Attendance Data.	On-Course
3	Lack of Background Knowledge	Implement strategies learned from using book Classroom Discussions Using Math Talk to Help Students Learn	Principal Coaches	Classroom Walk-throughs and Monthly Progress Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1b. Florida Alternate As					
Students scoring at Levels 4, 5, and 6 in mathematics.					
Mathematics Goal #1b:					
2012 Current Level of Performance:		2013 Exp	2013 Expected Level of Performance:		
	Problem-Solvin	g Process to I	ncrease St	udent Achievement	
for			Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	No Data Submitted				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. Mathematics Goal #2a:	In Grades 3-5, we will increase our proficient students (FCAT Level 4 and 5) in Math from 17% to 19%			
2012 Current Level of Performance:	2013 Expected Level of Performance:			
17% (17)	19% (20)			

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Staff new to grade level	Continuing the SuccessMaker(done with fidelity with a dedicated teacher in lab to monitor progress) Test Ready FCIM/RtI Block Small groups(groups will be more fluid based on most current data) Math Interventionist working with small groups Compass Odyssey		Monthly progress monitoring data	Progress Monitoring Assessments Benchmark data Module Assessments Teacher Made Assessments FCAT Test Maker
	Students with excessive Absences/Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the	Parent Liason District Attendance Officer	On-Course Attendance Data.	On-Course

2		classroom			
		District Attendance Officer			
		Phone contact via Parent Liason			
		Provide free pediculosis treatment kits			
3	Lack of Background Knowledge	learned from using book	,	Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in mathematics. Mathematics Goal #2b: 2012 Current Level of Performance: 2013 Expected Level of Performance: Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Responsible Anticipated Barrier Strategy **Evaluation Tool** Effectiveness of for Strategy Monitoring No Data Submitted

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 3a. FCAT 2.0: Percentage of students making learning gains in mathematics. In Grades 3-5, we will increase the percentage of students making learning gains by 4% Mathematics Goal #3a: 2012 Current Level of Performance: 2013 Expected Level of Performance: 69% (71) 73%(75) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Responsible for Effectiveness of

Lack of Background

Staff new to grade level Continuing the

Knowledge

Monitoring

Principal

Coaches

Principal

Implement strategies

learned from using book

Classroom Discussions

Using Math Talk to Help

Students Learn

Strategy

Classroom Walk-throughs

and Monthly Progress

Monitoring Data

Monthly progress

Classroom

Progress

Progress

Feedback forms

Monitoring Data

2		teacher in lab to monitor progress) Test Ready FCIM/RtI Block Small groups(groups will be more fluid based on most current data) Math Interventionist working with small groups Compass Odyssey	Guidance	monitoring data RtI Data Chats	Monitoring Assessments Benchmark data Module Assessments Teacher Made Assessments
3	Students with excessive Absences/Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Parent Volunteer Guidance Counselor	On-Course Attendance Data.	On-Course

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics. Mathematics Goal #3b:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Proces	ss to I r	ncrease St	udent Achievement	
Anticipated Barrier Strategy Posit Resp for			ion onsible	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:							
	In Grades 3-5, we will increase the percentage of students making learning gains in our Lowest 25% by 3%						

2012 Current Level of Performance:			2013 Expected Level of Performance:			
51%(20)				66% (22)		
	Pr	oblem-Solving Process t	to I r	ncrease Studen	nt Achievement	
	Anticipated Barrier	Strategy	Re	Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	Staff new to grade level	Continuing the SuccessMaker(done with fidelity with a dedicated teacher in lab to monitor progress) Test Ready FCIM/RtI Block Small groups(groups will be more fluid based on most current data) Math Interventionist working with small groups Compass Odyssey	Coaa	ncipal aches	Monthly progress monitoring data RtI Data Chats	Progress Monitoring Assessments Benchmark data Module Assessments Teacher Made Assessments
2	Students with excessive Absences/Tardies	Tutoring (Team Up)-hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Coa Gui	ncipal aches dance	On-Course Attendance Data.	On-Course
3	Lack of Background Knowledge	Implement strategies learned from using book Classroom Discussions Using Math Talk to Help Students Learn		ncipal aches	Classroom Walk-throughs and Monthly Progress Monitoring Data	Classroom Feedback forms Progress Monitoring Data

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target									
5A. Ambitious Measurable Ob school will red by 50%.	ojectives (AMO	s). In six year	Elementary School N	Mathematics Goal #		_			
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017			

5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in mathematics. Mathematics Goal #5B:				In Grades 3-5, we will decrease the percent of non-proficient white students by 10% using Safe Harbor target.					
2012	Current Level of Pe	erform	nance:		2013 Expe	ected	d Level of Performan	nce:	
	(17) W (18) B				29% (17) V 29% (19) E				
		Pro	oblem-Solving Process	s to I	ncrease St	uder	nt Achievement		
	Anticipated Barr	rier	Strategy	R	Person or Position Pesponsible Monitoring	for	Process Used to Determine Effectiveness of Strategy		Evaluation Tool
1	2nd year of implementation of no math curriculum and supplementing with rigorous instruction/materials	ew d	Continuing the professional developmen of new math curriculum and rigorous instruction Success Maker FCAT Test Ready Everyday Counts Destination Math Small groups Compass Odyssey Pull out groups with Coaches	nt Co	ncipal aches		Monthly progress monitoring data RtI Data Chats		Progress Monitoring Assessments Benchmark data Module Assessments Teacher Made Assessments FCAT Test Maker
2	Students with exces Absences/Tardies	ssive	Tutoring (SES/Team Up) Breakfast offered before school in the cafeteria	Co	ncipal aches idance		On-Course Attendand Data.	ce	On-Course
3	Lack of Background Knowledge		Following the district learning schedule and creative explicit lessons		ncipal aches		Classroom Walk-throu and Monthly Progress Monitoring Data	6	Classroom Feedback forms Progress Monitoring Data
of imp 5C. E satis	provement for the foll	lowing earner	rs (ELL) not making	refer	rence to "Gu	iiding	g Questions", identify a	and d	lefine areas in need
2012	Current Level of Pe	erform	nance:		2013 Expe	ected	d Level of Performan	nce:	
		Pro	oblem-Solving Process	s to I	ncrease St	uder	nt Achievement		
Antio	cipated Barrier	Strate	egy I	Posit Resp for	on or tion oonsible toring	Dete Effe	cess Used to ermine ectiveness of litegy	Eval	uation Tool

Based on the analysis of improvement for the		nt data, and refe	rence to "G	Guiding Questions", iden	tify and define areas in need
5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics.					
Mathematics Goal #5[D:				
2012 Current Level of Performance:			2013 Exp	pected Level of Perfor	mance:
	Problem-Solv	ing Process to I	ncrease S	Student Achievement	
Anticipated Barrier	Strategy	Posi Resp for	on or tion ponsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		No Data	Submitted		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:						
			In Grades 3-5, we will increase our Economically Disadvantaged proficiency (FCAT Level 3) in Math by 10%			
2012 Current Level of Performance:			2013 Exp	ected Level of Performa	ance:	
69%(67)			79%(76)			
	Problem-Solving Pro	ocess to I	ncrease St	tudent Achievement		
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted						

End of Elementary School Mathematics Goals

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus Le	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
---------------------------------------	------------------------	--	---	--	--	--

Classroom Discussions: Using Math Talk to Help Students Learn	K-5 Math Teachers	Math Coach	All Math teachers	Early Release dates: 9/5/12 9/19/12 10/3/12 10/17/12 11/7/12 11/28/12 12/12/12 1/9/13 1/23/13 2/6/13 2/20/13 3/6/13 3/20/13 4/10/13 5/1/13	Classroom monitoring by leadership team Student artifacts Coaching and mentoring Lesson plans	Leadership team members
--	----------------------	------------	-------------------	--	---	----------------------------

Mathematics Budget:

Evidence-based Program(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Early Release PLC	Use Classroom Discussions by Math Solutions materials to conduct book study	General	\$800.00
	•	•	Subtotal: \$800.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$800.00

End of Mathematics Goals

Elementary and Middle School Science Goals

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
1a. FCAT2.0: Students scoring at Achievement Level 3 in science. Science Goal #1a:	In Grade 5, we will increase students achieving proficiency (FCAT Level 3)in Science from 27% to 34%					
2012 Current Level of Performance:	2013 Expected Level of Performance:					
27% (7)	34% (10)					
Problem-Solving Process to Increase Student Achievement						

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Lack of Background Knowledge New Science curriculum		Principal District Science Coach Team-Up Coordinator Science Lead Teacher	Student data Lesson plans Classroom Walk- throughs and Monthly Progress Monitoring Data	Performance tasks Progress Monitoring Assessments Teacher-made Assessments Classroom Feedback forms Progress Monitoring Data
2	Students with excessive Absences/Tardies	District Attendance Officer	Parent Liason Guidance Counselor District Attendance Officer	On-Course Attendance Data.	On-Course

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
1b. Florida Alternate	Assessment:				
Students scoring at L	evels 4, 5, and 6 in science	ce.			
Science Goal #1b:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Process	s to I	ncrease S	student Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in science. Science Goal #2a:	In Grade 5, we will increase students achieving above proficiency (FCAT Level 4 and 5)in Science from 4% to 5%				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
4% (1)	5%(2)				

	Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Lack of background knowledge New Science Curriculum	Team-Up	Principal District Science Coach Science Lead Teacher	Student data Lesson plans	Performance tasks Progress Monitoring Assessments Teacher-made Assessments	
2	Students with excessive Absences/Tardies	Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Guidance Counselor Parent Liason District	On-Course Attendance Data.	On-Course	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in science. Science Goal #2b:					
2012 Current Level of Performance:			2013 Exp	pected Level of Perform	mance:
	Problem-Solving Proces	s to I	ncrease S	tudent Achievement	
Anticipated Barrier Strategy Posi for		on or tion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	No Data Submitted				

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

		Target Dates	
		Talget Dates	
		J	

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	(e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Attend all district level training for new science curriculum	All Grades	District Coaches	Representative from primary and intermdiate	On going	Classroom artifacts	District Coaches Leadership Team Lead Science Teacher

Science Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Science Goals

Writing Goals

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
o.o and migner in writing.		In Grade 4, we	In Grade 4, we will increase students achieving satisfactory performance in Writing (3.0 or higher) by 1%		
2012 Current Level of Performance:		2013 Expected	2013 Expected Level of Performance:		
63%(22) O scored at Level 4 or above		64%(23) 10%(3)	` '		
Problem-Solving Process to			o Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

1	New writing teacher in fourth grade with less experience.	Step Up to Writing implement with fidelity Conferencing with more intensive reflection. Will meet with groups daily Smaller adult to student ratio	Interventionist	Lesson Plans Conference Logs Student Writing District Writing Prompts Use of new Calibration Scoring Guide	Prompts Use of new Calibration Scoring Guide
2	Students with excessive Absences/Tardies	Tutoring (Team Up)- hire a dedicated teacher to monitor successful implementation of SuccessMaker during Team Up Breakfast in the classroom District Attendance Officer Phone contact via Parent Liason Provide free pediculosis treatment kits	Principal Coaches Guidance counselor District Attendance Officer Parent Liason	On-Course Attendance Data.	On-Course
3	Lack of Background Knowledge	Step Up to Writing implemented with fidelity More exposure to informational text Cross-curricular writing	Principal Coaches Teachers	Classroom Walk- throughs and Monthly Progress Monitoring Data Lesson Plans Conference Logs Student Writing District Writing Prompts Use of new Calibration Scoring Guide	Classroom Walk- throughs and Monthly Progress Monitoring Data

Based on the analysis of in need of improvement	f student achievement data for the following group:	, and r	eference to	o "Guiding Questions",	identify and define areas
1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.					
Writing Goal #1b:			00405		
2012 Current Level of Performance:			2013 Exp	ected Level of Perfor	rmance:
	Problem-Solving Proces	ss to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Si			Submitted		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Writing to Improve Reading and Listening Comprehension		Megan Paxton- Reading Interventionist Susan Law	K-3 ELA Teachers	On going	groups with	Megan Paxton- Reading Interventionist

Writing Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
·			Subtotal: \$0.00
			Grand Total: \$0.00

End of Writing Goals

Attendance Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:			
	During the 2012-2013, we will decrease our students with excessive absences by 5%		
2012 Current Attendance Rate:	2013 Expected Attendance Rate:		

87%	87% (191)			88%(223)		
	2012 Current Number of Students with Excessive Absences (10 or more)			2013 Expecte Absences (10	d Number of Students or more)	with Excessive
131				118		
2012 Current Number of Students with Excessive Tardies (10 or more)			2013 Expecte Tardies (10 o	ed Number of Students r more)	with Excessive	
58	58			52		
	Prol	olem-Solving Process	to I	ncrease Stude	ent Achievement	
	Anticipated Barrier	Strategy	R	Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	Parent transportation	Parent Liason to call	Pa	rent Liason	Genesis Data	Genesis Data
1		Red Wagon Incentive Plan		uidance ounselor		
2	Inconsistent parent contact due to lack of updated phone numbers	Home visits	Pa	rent Liason	Genesis Date	Genesis Data

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Red Wagon incentive plan	All Grades	Guidance Counselor	School wide	Pre-Planning	Weekly attendance data	Guidance Counselor CRT Operator

Attendance Budget:

Evidence-based Program(s)/Material(s)						
Description of Resources	Funding Source	Available Amount				
No Data	No Data	\$0.00				
•		Subtotal: \$0.00				
Description of Resources	Funding Source	Available Amount				
No Data	No Data	\$0.00				
		Subtotal: \$0.00				
Description of Resources	Funding Source	Available Amount				
No Data	No Data	\$0.00				
	Description of Resources No Data Description of Resources No Data Description of Resources	Description of Resources Funding Source No Data Description of Resources Funding Source No Data Description of Resources Funding Source Funding Source Funding Source				

			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Incentives	Tangible rewards	Grant	\$500.00
		•	Subtotal: \$500.00
			Grand Total: \$500.00

End of Attendance Goal(s)

Suspension Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of susp provement:	ension data, and referen	ice to "Guiding C	Questions", identify and defi	ne areas in need	
1. Su	spension		During the O	012 2012 cohool was	will dogrades aug	
Susp	ension Goal #1:			2012-2013 school year we volume to suspensions by 5%	will decrease our	
2012	Total Number of In-Sc	hool Suspensions	2013 Exped	cted Number of In-Schoo	l Suspensions	
0			0			
2012	Total Number of Stude	ents Suspended In-Sch	ool 2013 Expec School	cted Number of Students	Suspended In-	
0			0			
2012	Number of Out-of-Sch	ool Suspensions		2013 Expected Number of Out-of-School Suspensions		
40			38	38		
2012 Scho	Total Number of Stude	ents Suspended Out-of	- 2013 Experiof-School	2013 Expected Number of Students Suspended Out- of-School		
40			38	38		
	Prol	blem-Solving Process t	to Increase Stu	ident Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible f Monitoring	Process Used to Determine or Effectiveness of Strategy	Evaluation Tool	
1	Transition times	CHAMPS implemented with fidelity	Classroom teachers Guidance	Classroom CHAMPS Charts	Referrals	
		Positive behavior plans in all classrooms				
2	Student common areas	Complement coins CHAMPS implemented with fidelity	Classroom teachers Paras Coaches	Classroom and common area CHAMPS Charts Classroom complement jars	Referrals	

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Positive Behavior Training	All Grades	Guidance Counselor	School wide	Pre-planning	Walk throughs Submitted behavior plans	Guidance Counselor Classroom Teachers Principal

Suspension Budget:

Evidence-based Program(s)/Ma	terial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Incentives Data Collection Tools	Tangible Rewards Visual supports	General	\$2,500.00
			Subtotal: \$2,500.00
			Grand Total: \$2,500.00

End of Suspension Goal(s)

Parent Involvement Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:

1. Parent I nvolvement

Parent I nvolvement Goal #1:

**Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.

During the 2010-2011 school year, we will increase our Parent participation at school academic/enrichment activities by 20%.

2012 Current Level of Parent I nvolvement:

2013 Expected Level of Parent I nvolvement:

19% (87)	23% (106)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	Transportation	Parent nights/ FCAT Parent Night	Principal/ Coaches/	Participation data	Sign-in sheets
		Make and Takes	Guidance/ Volunteer Coordinator	Parent Surveys	Surveys Student data
1		Volunteer Workshops			(FAIR/ Benchmark assessments/
		Community Needs Events			DAR2/ Progress Monitoring Assessments/
		Parent Resource Room			Module Assessments)
		Varying meeting times			
	Work hours of parents	Parent nights/FCAT Parent Night	Principal/ Coaches/ Guidance/	Participation data	Sign-in sheets
		Make and Takes	Volunteer Coordinator	Parent surveys	Surveys Student data
2		Volunteer Workshops	Coordinator		(FAIR/ Benchmark
		Community Needs Events			DAR2/ Progress Monitoring Assessments/
		Parent Resource Room			Module Assessments)
		Varying meeting times			
	Re-structuring of PTA Year 2	New officers	Principal/ PTA	Monthly PTA meetings	Sign In sheets
		Monthly meetings			School/Parent Compact
		Parent Nights/FCAT			Student data
3		School/Parent Compact			(FAIR/ Benchmark assessments/
		Varying meeting times			DAR2/ Progress Monitoring Assessments/ Module
					Assessments)

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

Evidence-based Progr	arright material (e)		Available
Strategy	Description of Resources	Funding Source	Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	<u> </u>		Subtotal: \$0.00
			Grand Total: \$0.00

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define areas in need of improvement:					
1. STEM					
STEM Goal #1:					
	Problem-Solving Proces	ss to Increase S	tudent Achievement		
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted					

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
---	------------------------	--	---	--	--	--

No Data Submitted

STEM Budget:

Evidence-based Progr			Available
Strategy	Description of Resources	Funding Source	Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
·	<u> </u>		Subtotal: \$0.00
			Grand Total: \$0.00

End of STEM Goal(s)

Additional Goal(s)

Safety Goal:

	d on the analysis of studeed of improvement for the		nd reference to "G	uiding Questions", identif	y and define areas		
	fety Goal ty Goal #1:		Decrease the r	Decrease the number of accidents by 50%.			
2012	? Current level:		2013 Expecte	d level:			
2 acc	ident reports		1 accident rep	1 accident report			
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Unforseen circumstances	CHAMPS Review of safety instructions for common areas	Classroom teachers Assigned monitors Resource teachers	Number of accident reports filed	Number of accident reports filed		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g. , PLC,	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
CHAMPS	All Grades	Elmore Guidance Counselor	School wide	Un anina	Monitoring accident reports	Principal Ms. Kelly

Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Safety Goal(s)

FINAL BUDGET

Evidence-based Pr	ogram(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Comprehension Toolkits	Heinmann Publishing Company	General/Turnaround	\$1,000.00
				Subtotal: \$1,000.00
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Professional Devel	opment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Vertical Team Literature	Content specific literature for book studies	General	\$1,000.00
Mathematics	Early Release PLC	Use Classroom Discussions by Math Solutions materials to conduct book study	General	\$800.00
				Subtotal: \$1,800.00
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	FCAT field trips	FCAT field trip for students who reach levels of satisfactory performance		\$5,000.00
Attendance	Incentives	Tangible rewards	Grant	\$500.00
Suspension	Incentives Data Collection Tools	Tangible Rewards Visual supports	General	\$2,500.00
				Subtotal: \$8,000.00
				Grand Total: \$10,800.00

Differentiated Accountability

School-level Differentiated Accountability Compliance



Are you a reward school: † Yes † No

A reward school is any school that improves their letter grade or any school graded A.

View uploaded file (Uploaded on 9/14/2012)

School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Describe projected use of SAC funds Amount								
No data submitted								
Describe the activities of the School Advisory Council for the upcoming year								

AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

SCHOOL GRADE DATA

No Data Found

Duval School District PICKETT ELEMENTARY 2010-2011	SCHOOL					
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	53%	75%	85%	44%	257	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	50%	70%			120	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?		67% (YES)			110	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					487	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					С	Grade based on total points, adequate progress, and % of students tested

Duval School District PICKETT ELEMENTARY	SCHOOL					
2009-2010	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	58%	72%	92%	24%	246	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	59%	78%			137	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	60% (YES)	80% (YES)			140	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					523	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					В	Grade based on total points, adequate progress, and % of students tested