# FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN 

School Name: CORAL REEF ELEMENTARY SCHOOL<br>District Name: Dade<br>Principal: Mrs. Christina Guerra<br>SAC Chair: Mrs. Martha Vera-Llano

Superintendent: Mr. Alberto Carvalho
Date of School Board Approval: PENDI NG


Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street
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Last Modified on: 10/ 12/ 2012

## PART I: CURRENT SCHOOL STATUS

## STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

| School Grades Trend Data |
| :--- |
| Florida Comprehensive Assessment Test (FCAT)/ Statewide Assessment Trend Data |
| High School Feedback Report |

K-12 Comprehensive Research Based Reading Plan

## ADMINISTRATORS

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25\%), and Ambitious but achievable annual measurable objective (AMO) progress.

| Position | Name | Degree(s)/ Certification(s) | \# of Years at Current School | \# of Years as an <br> Administrator | Prior Performance Record (include prior School Grades, FCAT/ Statewide Assessment Achievement Levels, Learning Gains, Lowest 25\% ), and AMO Progress along with the associated school year) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Certifications/Endorsements: <br> - Master of Science degree in Educational Leadership <br> - Bachelor of |  |  | School Grade '12: A <br> High Standards Rdg. '12: 77 <br> High Standards Math '12: 78 <br> Lrng Gains-Rdg. '12: 77 <br> Lrng Gains-Math '12: 81 <br> Gains -Rdg-25\% '12: 75 <br> Gains-Math-25\% '12: 66 <br> School Grade '11: C <br> AYP '11:N <br> High Standards Rdg. '11: 53 <br> High Standards Math '11: 66 <br> Lrng Gains-Rdg. '11: 52 <br> Lrng Gains-Math '11: 60 <br> Gains -Rdg-25\% '11: 47 <br> Gains-Math-25\% '11: 76 |


| Principal | CHRISTINA GUERRA | Science degree in Management Information Systems <br> - Certifications: Computer Science Grades K-12 <br> Mathematics grades 5-9 Educational Leadership (all levels) | 1 | 14 | School Grade '10: CAYP '10 : N High Standards Rdg. '10: 53 High Standards Math '10: 64 Lrng Gains-Rdg. '10: 58 Lrng Gains-Math '10: 51 Gains -Rdg-25\% '10: 67 Gains-Math-25\% '10: 61 <br> School Grade '09: C AYP '09: N High Standards Rdg. '09: 54 High Standards Math '09: 62 Lrng Gains-Rdg. '09: 59 Lrng Gains-Math '09: 67 Gains -Rdg-25\% '09: 66 Gains-Math-25\% '09: 80 <br> School Grade '08: D AYP '08: N High Standards Rdg. '08: 57 High Standards Math '08: 49 Lrng Gains-Rdg. '08: 59 Lrng Gains-Math '08: 47 Gains -Rdg-25\% '08: 54 Gains-Math-25\% '08: 56 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assis Principal | RACHEL PIERRELOUIS | 2012 <br> Certifications/Endorsements: <br> - Bachelor in Arts Degree <br> INT'L BUSINESS <br> - Teaching Certification ELEM . <br> EDUCATION <br> Grades 1-6 <br> - Master of <br> Science Degree <br> in ED. <br> LEADERSHIP | 4 | 9 | School Grade '12: A High Standards Rdg. '12: 77 High Standards Math '12: 78 Lrng Gains-Rdg. '12: 77 Lrng Gains-Math '12: 81 Gains -Rdg-25\% '12: 75 Gains-Math-25\% '12: 66 <br> School Grade '11: A AYP '11: N High Standards Rdg.'11:91 High Standards Math '11: 90 Lrng Gains-Rdg. '11: 71 Lrng Gains-Math '11: 73 Gains -Rdg-25\% '11: 58 Gains-Math-25\% '11: 56 <br> School Grade '10: A AYP '10: N High Standards Rdg.'10:89 High Standards Math '10: 83 Lrng Gains-Rdg. '10: 77 Lrng Gains-Math '10: 58 Gains -Rdg-25\% '10: 61 Gains-Math-25\% '10: 53 <br> School Grade '09: A AYP '09: N High Standards Rdg. '09: 90 High Standards Math '09: 85 Lrng Gains-Rdg. '09: 74 Lrng Gains-Math '09: 74 Gains -Rdg-25\% '09: 70 Gains-Math-25\% '09: 57 <br> School Grade '08: A AYP '08: N High Standards Rdg. '08: 64 High Standards Math '08: 68 Lrng Gains-Rdg. '08: 62 Lrng Gains-Math '08: 65 Gains -Rdg-25\% '08: 54 Gains-Math-25\% '08: 69 |

## INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest $25 \%$ ), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

|  | Name | Degree(s)/ Certification (s) | \# of Years at Current School | \# of Years as an I nstructional Coach | Prior Performance Record (include prior School Grades, FCAT/ Statewide <br> Assessment Achievement Levels, Learning Gains, Lowest 25\% ), and AMO progress along with the associated school year) |
| :---: | :---: | :---: | :---: | :---: | :---: |

## EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

|  | Description of Strategy | Person <br> Responsible | Projected <br> Completion <br> Date | Not Applicable (If not, please <br> explain why) |
| :--- | :--- | :--- | :--- | :--- |
| 1 | l. Every effort is made to retain every highly qualified <br> teacher by ensuring they are provided with all necessary <br> tools/resources needed to feel successful with our students. | Administration | Ongoing <br> through June <br> 2013 |  |
| 2 | 3. Administration, Support Staff, and Leadership Team will <br> provide support to new, inexperienced teachers on a regular <br> basis. | Administration | Ongoing <br> through June <br> 2013 |  |
| 3 | 4. Principal and Assistant Principal will provide opportunities <br> for data review and administrative feedback following <br> classrooms observations with all teachers on a regular basis. | Administration | Ongoing <br> through June <br> 2013 |  |

## Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).
*When using percentages, include the number of teachers the percentage represents (e.g., 70\% [35]).

| Number of <br> staff and <br> paraprofessional <br> that are <br> teaching out- <br> of-field/ and <br> who are not <br> highly <br> effective. | Provide the strategies <br> that are being <br> implemented to <br> support the staff in <br> becoming highly <br> effective |
| :--- | :--- |
| Four teachers are <br> currently updating their <br> certification to achieve <br> Highly Qualified status. <br> Seven are teaching out- <br> of-field and have waivers <br> on file. | Professional Development <br> towards appropriate <br> certification is being <br> monitored by <br> administration. |

## Staff Demographics

Please complete the following demographic information about the instructional staff in the school.
*When using percentages, include the number of teachers the percentage represents (e.g., 70\% (35)).

| Total Number of I nstructional Staff | \% of First-Year Teachers | \% of Teachers with 1-5 Years of Experience | \% of Teachers with 6-14 Years of Experience | \% of Teachers with 15+ Years of Experience | \% of Teachers with Advanced Degrees | \% Highly Effective Teachers | \% Reading Endorsed Teachers | $\left\lvert\, \begin{array}{cc} \% & \text { National } \\ \text { Board } \\ \text { Certified } \\ \text { Teachers } \end{array}\right.$ | \% ESOL <br> Endorsed <br> Teachers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 54 | 1.9\% (1) | 13.0\% (7) | 42.6\% (23) | 42.6\% (23) | 42.6\% (23) | 79.6\% (43) | 13.0\% (7) | 3.7\% (2) | 61.1\%(33) |

## Teacher Mentoring Program/ Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

| Mentor Name | Mentee <br> Assigned | Rationale <br> for Pairing | Planned Mentoring <br> Activities |
| :--- | :--- | :--- | :--- |
| Jacqueline Martinez-Perez | Christian <br> Roman-SPED <br> Teacher | Mrs. Perez is <br> an <br> experienced <br> Special <br> Education <br> Eteacher. | Mrs. Perez will provide <br> mentoring, support, <br> collaboration <br> opportunities, and guided <br> reflection activities to Mr. <br> Roman. |
| Elena Regalado | Mrs. <br> Regalado is <br> an <br> experienced <br> Kindergarten <br> Teacher. | Mrs. Regalado will provide <br> mentoring, support, <br> collaboration <br> opportunities, and guided <br> reflection activities to Mrs. <br> Roman. |  |

## ADDITIONAL REQUIREMENTS

## Coordination and Integration

Note: For Title I schools only
Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A
$\square$
Title I, Part C- Migrant
$\square$
Title I, Part D
$\square$
Title II
$\square$
Title III
$\square$
Title X- Homeless
$\square$
Supplemental Academic Instruction (SAI)
$\square$

## Violence Prevention Programs

$\square$
Nutrition Programs
$\square$
Housing Programs
$\square$

## Head Start

$\square$
Adult Education
$\square$

Career and Technical Education
$\square$
J ob Training
$\square$
Other
$\square$

```
-School-based MTSS/ Rtl Team
Identify the school-based MTSS leadership team.
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MTSS/Rtl is an extension of the school's Leadership Team, strategically integrated in order to support the administration through a process of problem solving as issues and concerns arise through an ongoing, systematic examination of available data with the goal of impacting student achievement, school safety, school culture, literacy, attendance, student social/emotional well being, and prevention of student failure through early intervention.

1. MTSS/Rtl leadership is vital, therefore, in building our team we have considered the following:

- Administrator(s) who will ensure commitment and allocate resources: Principal and Assistant Principal
-Teacher(s) and Coaches who share the common goal of improving instruction for all students: Select General Education Teachers
-Team members who will work to build staff support, internal capacity, and sustainability over time: Grade level chairpersons (K-5)

2. The school's MTSS/RtI Leadership Team will include additional personnel as resources to the team, based on specific problems or concerns as warranted, such as:

- Reading: Reading Liaisons
- Math: Instructional Math Liaison
- Science: Instructional Science Liaison
- Behavior Specialists
- Special education personnel
- School guidance counselor
- School psychologist
- School social worker
- Member of advisory group: EESAC members
- Community stakeholders: Dade Partner Businesses

3. MTSS/Rtl is a general education initiative in which the levels of support (resources) are allocated in direct proportion to student needs. MTSS/RtI uses increasingly more intense instruction and interventions.

- The first level of support is the core instructional and behavioral methodologies, practices, and supports designed for all students in the general curriculum.
- The second level of support consists of supplemental instruction and interventions that are provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support.
- The third level of support consists of intensive instructional and/or behavioral interventions provided in addition to and in alignment with effective core instruction and the supplemental instruction and interventions with the goal of increasing an individual student's rate of progress academically and/or behaviorally.

There will be an ongoing evaluation method established for services at each tier to monitor the effectiveness of meeting school goals and student growth as measured by benchmark and progress monitoring data.

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The following steps will be considered by the school's MTSS/RtI Leadership Team to address how we can utilize the Rtl process to enhance data collection, data analysis, problem solving, differentiated assistance, and progress monitoring. The Leadership Team will:

1. Use the Tier 1 Problem Solving process to set Tier 1 goals, monitor academic and behavior data evaluating progress at least three times per year by addressing the following important questions:

- What will all students learn? (curriculum based on standards)
- How will we determine if the students have learned? (common assessments)
- How will we respond when students have not learned? (Response to Intervention, problem solving process and monitoring progress of interventions)
- How will we respond when students have learned or already know? (Enrichment opportunities).

2. Gather and analyze data at all Tiers to determine professional development for faculty as indicated by group or individual student diagnostic and progress monitoring assessment.
3. Hold regular team meetings. Use the four step problem solving process as the basis for goal setting, planning, and program evaluation during all team meetings that focus on increasing student achievement or behavioral success.
4. Gather ongoing progress monitoring (OPM) for all interventions and analyze that data using the Tier 2 problem solving process after each OPM.
5. Maintain communication with staff for input and feedback, as well as updating them on procedures and progress.
6. Support a process and structure within the school to design, implement, and evaluate both daily instruction and specific interventions.
7. Provide clear indicators of student need and student progress, assisting in examining the validity and effectiveness of program delivery.
8. Assist with monitoring and responding to the needs of subgroups within the expectations for meeting Annual Measurable Objectives.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the Rtl Problem-solving process is used in developing and implementing the SIP?

In order to implement the Rtl process, the MTSS/RtI Leadership Team at Coral Reef Elementary will:

1. Monitor and adjust the school's academic and behavioral goals through data gathering and data analysis.
2. Monitor the fidelity of the delivery of instruction and intervention.
3. Provide levels of support and interventions to students based on data.

## -MTSS I mplementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

1. Data will be used to guide instructional decisions and system procedures for all students to:

- adjust the delivery of curriculum and instruction to meet the specific needs of students
- adjust the delivery of behavior management system
- adjust the allocation of school-based resources
- drive decisions regarding targeted professional development
- create student growth trajectories in order to identify and develop interventions

2. Managed data will include:

Academic

- FAIR assessment (Broad Screening, Progress Monitoring, Targeted Diagnostic Indicators, Broad Diagnostic Indicators,

Ongoing Progress
Monitoring Tools, Phonics Screening Inventory

- Oral Reading Fluency Measures
- Voyager Checkpoints
- Voyager Benchmark Assessments
- Baseline Benchmark Assessments
- Success Maker Utilization and Progress Reports
- Interim assessments
- State/Local Math and Science assessments
- FCAT
- Student grades
- School site specific assessments


## Behavior

- Student Case Management System
- Detentions
- Suspensions/expulsions
- Referrals by student behavior, staff behavior, and administrative context
- Office referrals per day per month
- Team climate surveys
- Attendance
- Referrals to special education programs

Describe the plan to train staff on MTSS.

1. Training for all administrators in the MTSS/Rtl problem solving, at Tiers 1, 2, and 3 (SST), using the Tier Problem Solving Worksheet, Tier 2 Problem Solving Worksheet, and Tier 3 Problem Solving Worksheet and Intervention Plan
2. Providing support for school staff to understand basic MTSS/Rtl principles and procedures
3. Providing a network of ongoing support for MTSS/RtI
4. among school service personnel through feeder patterns.
feeder patterns

Describe the plan to support MTSS.
Based upon the information from http://www.florida-rti.org/educatorResources/MTSS_Book_ImplComp_012612.pdf, but not limited to the following:

1. Effective, actively involved, and resolute leadership that frequently provides visible connections between a MTSS framework with district \& school mission statements and organizational improvement efforts.
2. Alignment of policies and procedures across classroom, grade, building, district, and state levels.
3. Ongoing efficient facilitation and accurate use of a problem-solving process to support planning, implementing, and evaluating effectiveness of services.
4. Strong, positive, and ongoing collaborative partnerships with all stakeholders who provide education services or who otherwise would benefit from increases in student outcomes.
5. Comprehensive, efficient, and user-friendly data-systems for supporting decision-making at all levels from the individual student level up to the aggregate district level.
6. Sufficient availability of coaching supports to assist school team and staff problem-solving efforts.
7. Ongoing data-driven professional development activities that align to core student goals and staff needs.
8. Communicating outcomes with stakeholders and celebrating success frequently.

## Literacy Leadership Team (LLT)

## -School- Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

The principal will promote the LLT as an integral part of the school literacy reform to promote a culture of reading by including representation from all curricular areas on the LLT, selecting team members who are skilled and committed to improving literacy and offering professional growth opportunities for team members.

The selected Literacy Leadership Team will work towards supporting capacity of reading knowledge within the school building and focus on areas of literacy concern across the school. This team will strive to impact student learning positively by transferring teacher learning into the classroom. It consists of:

- Ms. Guerra, Principal
- Ms. Pierre-Louis, Assistant Principal
- Ms. Bienes, Bilingual Chairperson \& Reading Liaison
- Ms. Blanco, SPED Teacher \& Reading Liaison
- Ms. Pastrana, 5th Grade Teacher \& Science Liaison
- Ms. Barbato, 5th Grade Teacher \& Mathematics Liaison
- Ms. Castel, SPED Teacher \& Professional Development Liaison
- Ms. Martinez-Perez, SPED Chairperson
- Ms. K.Valdes, Technology Chairperson
- Ms. Sirota, Student Services Chairperson

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).
In order to create a collaborative environment that fosters sharing and learning, develop a school wide organizational model that supports literacy instruction in all classes and encourage the use of data to improve teaching and student achievement. The Coral Reef Elementary Literacy Leadership Team will meet monthly to:

- Review/discuss pertinent data to make teaching decisions regarding the utilization of resources based on data analysis that indicates the
needs of students
- Provide time for collegial discussion and dialogue about improving instruction
- Interprets the needs of teachers through data analysis
- Stay current on educational trends and developments
- Plan to model quality instructional practices at meetings
- Provide opportunities for staff to attend and actively participate in professional development and other learning opportunities
- The team will consider student assessment data, classroom observational data, and the professional development listed on the teachers
IPEGS Goal Setting form, and School Improvement Plan, when planning professional development for the school

What will be the major initiatives of the LLT this year?

This 2012-2013 school year, the LLT will focus on:

- Cultivating the vision for increased school-wide literacy across all content areas by implementing balanced Literacy for students to read and write across the curriculum
- Creating a school-wide focus on literacy and reading achievement by establishing model classrooms; conferencing with Literacy Team, teachers and administrators; and providing professional development.
- Provide opportunities for members of the Literacy Team to share their expertise in reading instruction, assessment and observational data to assist the team in making instructional and programmatic decisions.
- Ensure the Reading Coach works with the Reading Leadership Team to guarantee fidelity of implementation of the K-12 CRRP.
- Encourage teachers to engage in higher order thinking and discussion using a variety of formats and texts

The principal will use instructional data in collaboration with the Literacy Team ensuring teacher and student needs are being met.

## Public School Choice

Supplemental Educational Services (SES) Notification
No Attachment

## *Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.
$\square$
*Grades 6-12 Only
Sec. 1003.413(b) F.S.
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.
$\square$

## *High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.
How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?
$\square$

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?
$\square$

## Postsecondary Transition

Note: Required for High School - Sec. 1008.37(4), F.S.
Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report
$\square$

## PART II: EXPECTED IMPROVEMENTS

## Reading Goals

* When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 1a. FCAT2.0: Students scoring at Achievement Level $\mathbf{3}$ in | The results of the 2012 FCAT 2.0 Reading assessment <br> indicate that 19\% of students achieved proficiency (Level 3). <br> reading. <br> Reading Goal \#la: |
| :--- | :--- |
| 2012 Current Level of Performance: | Our goal for the 2012-2013 school year is to increase the <br> percentage of students achieving proficiency (Level 3) by 2 <br> percentage points to $21 \%$. |
| $19 \%(86)$ | 2013 Expected Level of Performance: |

Problem-Solving Process to Increase Student Achievement

|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1.1. <br> The area of deficiency as noted on the 2012 administration of the FCAT 2.0 Reading Test was Reporting Category 1 - Vocabulary. | 1.1. <br> Emphasize reading strategies such as Reciprocal Teaching which help students determine the meaning of words by using context clues. <br> Instruction will provide students with opportunities to read in all content areas, with increased emphasis on cross- content reading <br> Reading teachers will use concept maps to introduce and reinforce concepts such as multiple meaning of words, synonyms and antonyms, and roots and affixes derived from Greek and Latin to determine the meanings of unfamiliar words. Students will maintain word banks and vocabulary notebooks to use in their writing. | $\begin{aligned} & 1.1 . \\ & \text { LLT } \end{aligned}$ | 1a. 1. <br> Following the FCIM model, the reading coach and teachers will review assessment data weekly and adjust instruction as needed. <br> The LLT will review data bi- weekly and make recommendations based on needs assessment. | 1a. 1. <br> Formative: FAIR, weekly teacher generated assessments, and computer assisted reports from Riverdeep and FCAT Explorer. <br> Summative: <br> Results from the 2013 FCAT 2.0 Reading Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

## 1b. Florida Alternate Assessment:

Students scoring at Levels 4, 5, and 6 in reading.
Reading Goal \#1b:

The results of the 2012 Florida Alternate Assessment (FAA) indicate that $14 \%$ of students scored at levels 4,5 and 6 in reading.

Our goal for the 2012-2013 school year is to maintain the percentage of students achieving levels 4,5 and 6 in reading FAA

|  |  |  | at 14\%. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 14\% (2) |  |  | 14\% (2) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1b. 1. <br> The percentage of students maintaining Level 4, 5, 6 or moving to Levels 7, 8 or 9 on the 2013 FAA is affected by their inabilities to decode text. | 1b. 1. <br> Teachers will increase use of picture walks to assist students in making predictions of a reading selection. Students will have continuous review/ practice when learning reading concepts and will be provided with visual choices as presented in the Florida Alternate Assessment (FAA). | 1b. 1. <br> SPED Chairperson, Administration | 1b. 1. <br> Monitoring of Teacher Lesson Plans Ongoing Walkthroughs | 1b. 1. <br> Formative: <br> Student participation <br> Summative: Results from the 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

|  |  |  | Reading Goal \#2 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in reading. <br> Reading Goal \#2a: |  |  | The results of the 2012 FCAT 2.0 Reading assessment indicate that 57\% of students achieved levels 4 and 5 proficiency. <br> Our goal for the 2012-2013 school year is to increase the percentage of achieving levels 4 and 5 proficiency by 1 percentage point to $58 \%$. |  |  |
| 2012 Current Level of Performance: 2 |  |  | 2013 Expected Level of Performance: |  |  |
| 57\% (254) |  |  | 58\% (259) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2a. 1. <br> The area which showed minimal growth and would require students to maintain or improve performance as noted on the 2012 administration of the FCAT 2.0 Reading Test was Category 2, Reading Application. | 2a.1. <br> Use project based learning to provide additional opportunities for students to analyze stated vs. implied main ideas. <br> Increase use of Reading Plus as a computerbased silent reading intervention to practice Reading application skills. | 2.1. <br> Administrators, and LLT | 2.1. <br> Following the FCIM model, the LLT will conduct ongoing classroom assessments/observations focusing on students' ability to complete assignments focusing on analyzing stated vs. implied main ideas. | 2.1. <br> Formative: <br> Student work samples utilizing rubrics, miniassessments, District Interim Assessments and Reading Plus Reports <br> Summative: Results from the 2013 FCAT 2.0 Reading Test |


| Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2b. Florida Alternate Assessment: <br> Students scoring at or above Achievement Level 7 in reading. <br> Reading Goal \#2b: |  |  | The results of the 2012 Florida Alternate Reading Assessment indicate that $86 \%$ of students scored at or above Level 7. <br> Our goal for the 2012-2013 school year is to maintain the percentage of students scoring at or above Level 7 at $86 \%$. |  |  |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 86\% (12) |  |  | 86\% (12) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2b.1. <br> The percentage of students scoring at or above Level \& in reading on the FAA is affected by students' lack of reading fluency. | 2b. 1 . <br> Teachers will introduce vocabulary to students with pictures and print. Pictures should be faded for long term comprehension and retention. <br> Teachers will provide students with visual choices as presented in the Florida Alternate Assessment (FAA). | 2b.1. <br> SPED Chairperson, Administration | 2b. 1. <br> Monitoring of Teacher Lesson Plans Ongoing Walkthroughs | 2b. 1. <br> Formative: <br> Student participation <br> Summative: <br> Results from the <br> 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

3a. FCAT 2.0: Percentage of students making learning gains in reading.

Reading Goal \#3a:

|  | $p$ |
| :--- | :--- |
| 2012 Current Level of Performance: | 2 |
| $78 \%(221)$ | 83 |

Problem-Solving Process to I ncrease Student Achievement

| Problem-Solving Process to Increase Student Achievement |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Anticipated Barrier | Strategy | Person or <br> Position <br> Responsible for <br> Monitoring | Process Used to <br> Determine <br> Effectiveness of <br> Strategy | Evaluation Tool |

$78 \%$ of students made learning gains.

Our goal for the 2011-2012 school year is to increase the number of students achieving learning gains by 5 percentage points to $83 \%$.

2013 Expected Level of Performance:

83\% (235)

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 3b. Florida Alternate Assessment: Percentage of students making Learning Gains in reading. <br> Reading Goal \#3b: |  |  | The results of the 2012 Florida Alternate Reading Assessment indicate that $60 \%$ of students made learning gains. <br> Our goal for the 2012-2013 school year is to increase the percentage of students making learning gains by 10 percentage points to $70 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 60\% (6) |  |  | 70\% (7) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 3b. 1. <br> Students lack the ability to remain engaged and make choices to demonstrate understanding. | 3b. 1. <br> Teachers will give students the opportunity to make choices using concrete objects, real pictures and symbols paired with words. Students will respond to questions or tasks by, eye gaze, vocalizations, pointing and assistive technology. | 3b. 1. <br> SPED Chairperson, Administration | 3b. 1. <br> Monitoring of Teacher Lesson Plans Ongoing Walkthoughs | 3b. 1. <br> Formative: <br> Student participation <br> Summative: <br> Results from the <br> 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 4. FCAT 2.0: Percentage of students in Lowest $25 \%$ making learning gains in reading. <br> Reading Goal \#4: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that $75 \%$ of students in the lowest 25\% made learning gains. Our goal for the 2012-2013 school year is to increase the lowest $25 \%$ achieving learning gains by 5 percentage points to 80\%. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 75\% (53) |  |  | 80\% (57) |  |  |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 4a. 1. <br> The area of deficiency as noted on the 2012 administration of the FCAT 2.0 Reading Test for students in the Lowest 25\% making learning gains was Reporting Category 1 Vocabulary. | 4a. 1. <br> Implementing tutoring during school hours 5 times per week utilizing Voyager and/or SuccessMaker. | 4a. 1. <br> Administrators, and LLT | 4a. 1. <br> Review bi- weekly Voyager Checkpoint logs and SuccessMaker data reports to ensure progress is being made and adjust intervention as needed. | 4a. 1. <br> Formative: <br> Voyager Checkpoint logs and SuccessMaker reports, District Interim Assessments <br> Summative: Results from the 2013 FCAT 2.0 Reading Test |


|  |
| :--- | :--- | :--- | :--- | :--- |


| Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by $50 \%$. |  |  | Reading Goal \# <br> The baseline data from FCAT $2.02010-2011$ indicates that <br> $83 \%$ of students scored at level 3 and above. <br> Our goal is to reduce the percentage of students not <br> 5A : <br> scoring at level 3 or above by $50 \%$ by the year 2015-2016. |  |  |  |  |
| $\begin{gathered} \text { Baseline data } \\ 2010-2011 \end{gathered}$ | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 |  |
|  | 78 | 80 | 82 | 84 | 86 |  |  |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

| 5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading. <br> Reading Goal \#5B: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that students in the <br> Black, Hispanics and Asians subgroups have not made satisfactory progress in reading <br> Our goal for the 2012-2013 school year is to increase the percentage of Black, Hispanic and Asian students making satisfactory progress. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| Black: 48\% (30) <br> Hispanic: 76\%(142) <br> Asian: 76\%(15) |  |  | Black: 55\% (34) <br> Hispanic: <br> 80\% (150) <br> Asian: 85\%(17) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5B. 1. <br> As noted on the results from the 2012 FCAT 2.0 Reading Test, the Black, Hispanic and Asian subgroups failed to meet the expected AMO 2 targets. <br> Students in these subgroup need remediation in Reporting Category 1, Vocabulary | 5B.1. <br> Utilize available data to identify tier 2 and 3 students for appropriate interventions within the first week of the 20122013 school year and monitor student progress monthly. | 5B. 1. <br> Administrators, MTSS/RtI Team and LLT | 5B.1. <br> MTSS/RtI Team and LLT will meet monthly to monitor student progress and the effectiveness of program delivery using data from prescribed intervention assessments. | 5B. 1. <br> Formative: FAIR, School-site assessment data, District Interim Assessments <br> Summative: <br> Results from the 2013 FCAT 2.0 Assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5C. English Language Learners (ELL) not making satisfactory progress in reading.

Reading Goal \#5C:

The results of the 2012 FCAT 2.0 Reading Test indicate that 47\% of students in the ELL subgroup have made satisfactory progress in reading.

Our goal for the 2012-2013 school year is to increase the percentage of ELL students making satisfactory progress by 11 percentage points to $58 \%$.

| 47\% (13) |  |  | 58\% (16) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5C. 1. <br> As noted on the results from the 2012 FCAT 2.0 Reading Test, the ELL subgroup has failed to meet the expected AMO 2 targets. <br> Students in the ELL subgroup need remediation in Reporting Category 1, Vocabulary. | 5C. 1. <br> Utilize available data to identify tier 2 and 3 students for appropriate interventions using ESOL strategies and monitor student progress monthly. | 5C. 1 . <br> Administrators, MTSS/RtI Team and LLT | 5C. 1. <br> MTSS/RtI Team and LLT will meet monthly to monitor student progress and the effectiveness of program delivery using data from prescribed intervention assessments. | 5C. 1. <br> Formative: FAIR, School-site assessment data, District Interim Assessments <br> Summative: <br> Results from the 2013 FCAT 2.0 Assessment |


| Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5D. Students with Disabilities (SWD) not making satisfactory progress in reading. <br> Reading Goal \#5D: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that $41 \%$ of students in the SWD subgroup have made satisfactory progress in reading. <br> Our goal for the 2012-2013 school year is to increase the percentage of SWD students making satisfactory progress by 12 percentage points to $53 \%$. |  |  |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 41\% (23) |  |  | 53\% (30) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5D. 1. <br> As noted on the results from the 2012 FCAT 2.0 Reading Test, the SWD subgroup failed to meet the expected AMO 2 targets. <br> Students in the SWD subgroup have limited decoding skills, which hinders reading fluency and comprehension. | 5D. 1. <br> The SPED Team will identify/target students based on academic ability and place them in appropriate resource/inclusion model to address the needs of all learners (phonics, phonemic awareness, fluency, oral language, vocabulary, and comprehension). | 5D. 1. <br> MTSS/RtI <br> Leadership Team | 5D. 1. <br> MTSS/RtI Leadership Team will meet with SPED teachers weekly to monitor student progress and the effectiveness of SPED programs. | 5D. 1. <br> Formative: FAIR, District and School-site assessment data, intervention assessments <br> Summative: Results from the 2013 FCAT 2.0 Assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in reading.

Reading Goal \#5E:

The results of the 2012 FCAT 2.0 Reading Test indicate that $58 \%$ of students in the ED subgroup have made satisfactory progress in reading.

Our goal for the 2012-2013 school year is to increase the percentage of ED students making satisfactory progress by 6 percentage points to 64\% .

| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 58\% (92) |  |  | 64\% (101) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5E.1. <br> As noted on the results from the 2012 FCAT 2.0 Reading Test, the ED subgroup failed to meet the expected AMO 2 targets. <br> Students in the ED subgroup have limited decoding skills, which hinders reading fluency and comprehension. | 5E. 1. <br> The Literacy Leadership Team identifies students based on academic ability and places them in appropriate intervention program to address phonics, phonemic awareness, fluency, oral language, vocabulary, and comprehension. | 5E. 1. <br> MTSS/RtI <br> Leadership Team | 5E.1. <br> MTSS/RtI Leadership Team will meet with SPED teachers weekly to monitor student progress and the effectiveness of SPED programs. | 5E.1. <br> Formative: FAIR, District and School-site assessment data, intervention assessments <br> Summative: Results from the 2013 FCAT 2.0 Assessment |

## Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| ```PD Content / Topic and/ or PLC Focus``` | Grade Level/ Subject | PD <br> Facilitator and/ or PLC Leader | PD Participants (e.g. , PLC, subject, grade level, or schoolwide) | Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings) | Strategy for Followup/ Monitoring | Person or Position Responsible for Monitoring |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vocabulary- <br> Analyzing Words in Text | K-5 | Reading Liaisons | Teachers Grade K-5 | November 14, 2012 | Evidenced in teacher lesson plans <br> Student application of strategies in reading assignments and review of formative assessments | Literacy Leadership Team |
| Identifying <br> Topics and Themes Within and Across Texts. | K-5 | Reading Liaisons | Teachers Grade K-5 | November 14, 2012 | Evidenced in teacher lesson plans <br> Student application of strategies in reading assignments and review of formative assessments | Literacy Leadership Team |

## Reading Budget:

| Strategy | Description of Resources | Funding Source | Available <br> Amount |
| :--- | :--- | :--- | ---: |
| No Data | No Data | No Data | $\$ 0.00$ |
|  |  |  | Subtotal: $\$ \mathbf{0 . 0 0}$ |
| Technology |  |  |  |


| Strategy | Description of Resources | Funding Source | Available Amount |
| :---: | :---: | :---: | :---: |
| Accelerated Reader Vocabulary Component | Web Based Program | Book Fair Fundraising | \$1,800.00 |
| Subtotal: \$1,800.00 |  |  |  |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Train the Trainer | Model School Conference-Orlando, FL | PTA Fundraisers | \$1,536.00 |
| Subtotal: \$1,536.00 |  |  |  |
| Other |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Grand Total: \$3,336.00 |  |  |  |

## Comprehensive English Language Learning Assessment (CELLA) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70\% (35)).

| Students speak in English and understand spoken English at grade level in a manner similar to non- ELL students. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Students scoring proficient in listening/ speaking. CELLA Goal \#1: |  |  | Based on the 2012 CELLA data, $56 \%$ of students were proficient in Oral Skills (listening and speaking). <br> Our goal for the 2012-2013 school year is to increase the percentage of students proficient in Oral Skills by 2 percentage points to $58 \%$ on the CELLA. |  |  |
| 2012 Current Percent of Students Proficient in listening/ speaking: |  |  |  |  |  |
| 56\% (39) |  |  |  |  |  |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | $\qquad$ | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1.1. <br> ELL students are exposed to minimal rich and meaningful oral language activities. | 1.1. <br> Teachers will provide Meaningful Language Practice by encouraging ELL students to speak in class as much as possible and structuring conversations around books and subjects that build vocabulary. | 1.1. <br> Administration <br> and ESOL <br> Teacher | 1.1. <br> Monitoring lesson plans Walkthroughs | 1.1. <br> Formative: FAIR, School-site assessment data <br> Summative: <br> Results from the 2013 CELLA <br> Assessment |

Students read in English at grade level text in a manner similar to non- ELL students.

## 2. Students scoring proficient in reading. <br> CELLA Goal \#2:

Based on the 2012 CELLA data, $40 \%$ of students were proficient in Reading.

Our goal for the 2012-2013 school year is to increase the percentage of students proficient in Reading by 2 percentage points to $42 \%$ on the CELLA.

2012 Current Percent of Students Proficient in reading:

| 40\% (28) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2.1. <br> Students lack the ability to understand reading passages, including passages that present academic information. | 2.1. <br> Teachers will vary the complexity of assignments Differentiated Instruction (DI) to meet students' varying readiness levels, learning preferences, and interests. | 2.1. <br> Administration <br> and ESOL <br> Teacher | 2.1. <br> Monitoring lesson plans Walkthroughs | 2.1. <br> Formative: FAIR, School-site assessment data <br> Summative: <br> Results from the <br> 2013 CELLA <br> Assessment |


| Students write in English at grade level in a manner similar to non- ELL students. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3. Students scoring proficient in writing. <br> CELLA Goal \#3: |  |  | Based on the 2012 CELLA data, 46\% of students were proficient in Writing. <br> Our goal for the 2012-2013 school year is to increase the percentage of students proficient in Writing by 2 percentage points to $48 \%$ on the CELLA. |  |  |
| 2012 Current Percent of Students Proficient in writing: |  |  |  |  |  |
| 46\% (32) |  |  |  |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 3.1. <br> Students lack the ability to identify errors in grammar, mechanics and word choice. | 3.1. <br> Teachers will provide students with opportunities to practice Process Writing through teacher conferences and peer editing in order to master skills related to English grammar, sentence structure and word choice. | 3.1. <br> Administration and ESOL Teacher. | 3.1. <br> Monitoring lesson plans Walkthroughs | 3.1. <br> Formative: FAIR, School-site assessment data <br> Summative: <br> Results from the 2013 CELLA <br> Assessment |

## CELLA Budget:

## Evidence-based Program(s)/ Material(s)

| Strategy | Description of Resources | Funding Source | Available <br> Amount |
| :--- | :--- | :--- | ---: |
| After School Tutoring | Small Group Intervention | Title III Grant | $\$ 2,500.00$ |
|  |  | Subtotal: $\mathbf{\$ 2 , 5 0 0 . 0 0}$ |  |


| Technology | Description of Resources | Funding Source | Available <br> Amount |
| :--- | :--- | :--- | ---: |
| Strategy | No Data | No Data | $\$ 0.00$ |
| No Data |  |  | Subtotal: $\mathbf{\$ 0 . 0 0}$ |
|  | Description of Resources | Funding Source | Available <br> Amount |
| Professional Development | No Data | No Data | $\$ 0.00$ |
| Strategy |  |  | Subtotal: $\$ \mathbf{0 . 0 0}$ |
| No Data | Description of Resources | Funding Source | Available <br> Amount |
|  | No Data | No Data | $\$ 0.00$ |
| Other |  |  | Srand Total: $\mathbf{\$ 2 , 5 0 0 . 0 0}$ |
| Strategy |  |  |  |

## Elementary School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 1a. FCAT2.0: Students scoring at Achievement Level $\mathbf{3}$ in <br> mathematics. <br> Mathematics Goal \#1a: | The results of the 2012 FCAT 2.0 Mathematics assessment <br> indicate that $23 \%$ of students achieved proficiency (Level 3). |
| :--- | :--- |
| $\mathbf{2 0 1 2}$ Current Level of Performance: | Our goal for the 2012-2013 school year is to increase the <br> percentage of students achieving proficiency (Level 3) by 1 <br> percentage point to 24\%. |
| $23 \%(102)$ | 2013 Expected Level of Performance: |

Problem-Solving Process to Increase Student Achievement

|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1a. 1. <br> According to the results of the 2012 FCAT 2.0 Mathematics assessment the areas of greatest difficulty by grade level were: <br> Grade 3: Number: <br> Fractions <br> Grade 4: Number: Operations \& Problems Grade 5: Number: Based Ten \& Fractions | 1 1a. 1. <br> Increase opportunities for students to model equivalent representations of given numbers using manipulatives. Increase the use of writing in mathematics to help students communicate their understanding of difficult concepts, reinforcing skills and allowing for correction of misconceptions. <br> Furthermore, engage students in activities using technology (such as SuccessMaker, Gizmos, Riverdeep or the National Library of Virtual Manipulatives) that include visual stimulus to develop conceptual understanding of numbers. | 1a. 1. <br> Administrators, Math Liaison | 1a. 1. <br> Results of biweekly assessments will be reviewed by department/grade level chairs to ensure progress. Adjustments to curriculum focus will be made as needed. <br> District Interim Data reports will be reviewed by EESAC and adjustments to strategies made as | 1a. 1. <br> Formative: <br> Biweekly assessments and District Interim Data reports <br> Summative: Results from the 2013 FCAT 2.0 Mathematics assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 1b. Florida Alternate Assessment: <br> Students scoring at Levels 4, 5, and 6 in mathematics. <br> Mathematics Goal \#1b: | The results of the 2012 Florida Alternate Assessment (FAA) <br> indicate that 20\% of students scored at levels 4, 5 and 6. <br> Our goal for the 2012-2013 school year is to maintain level 4, |
| :--- | :--- |
| 5, and 6 student proficiency at 20 percentage points. |  |,


| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1b. 1. <br> The percentage of students scoring at levels 4, 5 and 6 on the Math FAA is impacted by insufficient use of classroom manipulatives and materials, such as counters. | 1b. 1. <br> Teachers will provide students with multiple opportunities to learn concepts using manipulatives, visuals, number lines and assistive technology. The students will be provided with visual choices as presented in the Florida Alternate Assessment (FAA). | 1b. 1. <br> SPED Chairperson, Administration | 1b.1. <br> Monitoring of Teacher Lesson Plans Ongoing Walkthroughs | 1b. 1. <br> Formative: <br> Student participation <br> Summative: Results from the 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. <br> Mathematics Goal \#2a: |  |  | The results of the 2012 FCAT 2.0 Mathematics Test indicate that 54\% of students achieved level $4 \& 5$ proficiency. Our goal for the 2012-2013 school year is to maintain level 4 \& 5 student proficiency at 54 percentage points. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 54\% (241) |  |  | 54\% (241) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2a. 1. <br> According to the results of the 2012 FCAT 2.0 Mathematics assessment, the areas of greatest difficulty by grade level were: <br> Grade 3: Number: <br> Fractions <br> Grade 4: Number: <br> Operations \& Problems <br> Grade 5: Number: Based Ten \& Fractions | 2a. 1. <br> Students will be provided with opportunities for mathematical exploration and the development of understanding of number and operations. <br> Students will participate in enrichment activities through the Math Club and SECME. | 2a.1. <br> Administrators, Math Liaison | 2a. 1. <br> Results of biweekly assessments will be reviewed by department/grade level chairs to ensure progress. Adjustments to curriculum focus will be made as needed. <br> District Interim Data reports will be reviewed by EESAC and adjustments to strategies made as | 2a. 1 <br> Formative: <br> Biweekly assessments and District Interim Data reports <br> Summative: Results from the 2013 FCAT 2.0 Mathematics assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 2b. Florida Alternate Assessment: <br> Students scoring at or above Achievement Level 7 in <br> mathematics. <br> Mathematics Goal \#2b: | lhe results of the 2012 FAA Mathematics Assessment <br> indicate that 80\% of students scored at or above Level 7. <br> Our goal for the 2012-2013 school year is to maintain the <br> percentage of students at or above Level 7 at 80 percentage <br> points. |
| :--- | :--- |
| $\mathbf{2 0 1 2}$ Current Level of Performance: | $\mathbf{2 0 1 3}$ Expected Level of Performance: |
|  |  |


| 180\% (12) |  |  | 80\% (12) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2b.1. <br> Students lack long term retention of math concepts learned. | 2b.1. <br> Teachers will help students review for long term learning math concepts such as rote counting, fact fluency and tools for measurement. | 2b.1. <br> SPED Chairperson, Administration | 2b. 1 <br> Monitoring of Teacher Lesson Plans Ongoing Walkthroughs | 2b. 1. <br> Formative: <br> Student participation <br> Summative: Results from the 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 3a. FCAT 2.0: Percentage of students making learning gains in mathematics. <br> Mathematics Goal \#3a: |  |  | The results of the 2012 FCAT 2.0 Mathematics Test indicate that $82 \%$ of students made learning gains in mathematics. Our goal for the 2012-2013 school year is to increase the number of students making learning gains in mathematics by 5 percentage points to $87 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 82\% (234) |  |  | 87\% (248) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 3a. 1. <br> The area of deficiency as noted on the 2012 administration of the FCAT 2.0 Math Test was Reporting Category 1, Number and Operations. | 3a. 1. <br> Provide students the instructional support needed for students to develop quick recall of addition facts and related subtraction facts, and multiplication and related division facts, and fluency with multi- digit addition and subtraction, and multiplication and division of whole numbers, as well as addition and subtraction of fractions and decimals | 3a. 1. <br> Administrators, <br> Math Liaison | 3a. 1. <br> Teacher/Leadership Team Data Chats <br> Hands- on and timed math fact activities listed in lesson plans. | 3a. 1. <br> Formative: Informal Assessments, District Interim Assessments <br> Summative: Results from the 2013 FCAT 2.0 test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 3b. Florida Alternate Assessment: <br> Percentage of students making Learning Gains in <br> mathematics. <br> Mathematics Goal \#3b: | The results of the 2012 FAA Mathematics Test indicate that <br> $50 \%$ of students made learning gains in mathematics. <br> Our goal for the 2012-2013 school year is to increase the <br> number of students making learning gains by 10 percentage <br> points to 60\%. |
| :--- | :--- |
| 2012 Current Level of Performance: | 2013 Expected Level of Performance: |
|  |  |


| 50\% (5) |  |  | 60\% (6) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 3b. 1. <br> Students lack the ability to demonstrate mastery of math concepts. | 3b. 1. <br> Teachers will provide students with continuous repetition/practice when learning math concepts. The students will be provided with visual choices as presented in the Florida Alternate Assessment (FAA). | 3b. 1. <br> SPED Chairperson, Administration | 3b. 1. <br> Monitoring of Teacher Lesson Plans Ongoing Walkthroughs | 3b. 1. <br> Formative: <br> Student participation <br> Summative: <br> Results from the <br> 2013 FAA Test |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:
4. FCAT 2.0: Percentage of students in Lowest $\mathbf{2 5 \%}$ making learning gains in mathematics.

Mathematics Goal \#4:

|  | nu <br> in |
| :--- | :--- |
| $\mathbf{2 0 1 2}$ Current Level of Performance: | $\mathbf{2 0}$ |
| $66 \%(45)$ | $71 \%$ |
|  |  |

Problem-Solving Process to Increase Student Achievement

|  | Anticipated Barrier | Strategy | Person or <br> Position <br> Responsible for <br> Monitoring | Process Used to <br> Determine <br> Effectiveness of <br> Strategy | Evaluation Tool |
| :--- | :--- | :--- | :--- | :--- | :--- |


| Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by $50 \%$. |  |  | ```Elementary School Mathematics Goal # The baseline data from FCAT 2.0 2010-2011 indicates that 83% of students scored at level 3 and above. Our goal is to reduce the percentage of non-proficient students by 50% by the year 2016-2017.``` |  |  |  |  |
| Baseline data 2010-2011 | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 |  |


|  | 76 | 81 | 83 | 85 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: |  |  |  |  |  |
| 5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in mathematics. <br> Mathematics Goal \#5B: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that students in the Black and Asians subgroups have not made satisfactory progress in mathematics <br> Our goal for the 2012-2013 school year is to increase the percentage of Black and Asian students making satisfactory progress in mathematics. |  |  |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| Black: 43\% (27) <br> Asian: 88\% (18) |  |  | Black: 57\% (35) <br> Asian: 93\%(19) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5B. 1. <br> Students in the Black subgroup lack a deep understanding of concepts in Reporting Category 1, Number and Operations. | 5B. 1. <br> Students will receive additional practice with Number and Operations during differentiated instruction and the use of SuccessMaker before and during school hours. | 5B.1. <br> Leadership Team | 5B.1. <br> SuccessMaker reports and evidence of small group instruction during administrator walkthroughs. | 5B.1. <br> Formative: Informal Assessments, District Interim Assessments <br> Summative: Results from the 2013 FCAT 2.0 Mathematics Assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

| 5C. English Language Learners (ELL) not making satisfactory progress in mathematics. <br> Mathematics Goal \#5C: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  | 2013 Expected Level of Performance: |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |
| Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| No Data Submitted |  |  |  |  |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

| 5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics. <br> Mathematics Goal \#5D: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that $43 \%$ of students in the SWD subgroup have made satisfactory progress in mathematics. <br> Our goal for the 2012-2013 school year is to increase the percentage of SWD students making satisfactory progress by 11 percentage points to $54 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 43\% (25) |  |  | 54\% (31) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5D. 1. <br> Students have not mastered pre-requisite math skills in Reporting Category 1, Numbers and Operations, and have difficulty grasping meanings of numbers to create strategies for solving problems and responding to practical situations. | 5D. 1. <br> Foster the use of meanings of numbers to create strategies for solving problems and responding to practical situations through the use of models, placevalue, and properties of operations. <br> Demonstrate these mathematical situations through the use of Gizmos. | 5D. 1. <br> Leadership Team | 5D. 1. <br> Review Gizmos Reports. Evidence of focus in teacher lesson plans. | 5D. 1. <br> Formative: Informal Assessments, District Interim Assessments <br> Summative: Results from the 2013 FCAT 2.0 Mathematics Assessment |


| Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5E. Economically Disadvantaged students not making satisfactory progress in mathematics. <br> Mathematics Goal \#5E: |  |  | The results of the 2012 FCAT 2.0 Reading Test indicate that $57 \%$ of students in the ED subgroup have made satisfactory progress in mathematics. <br> Our goal for the 2012-2013 school year is to increase the percentage of ED students making satisfactory progress by 5 percentage points to $62 \%$. |  |  |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 57\% (90) |  |  | 62\% (98) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 5E. 1 <br> As noted on the results from the 2012 FCAT 2.0 Math Test, the E.D. subgroup failed to meet the expected AMO target. <br> Limited access to Research- based tutorial software offered online by the district constitutes a barrier. | 5E. 1 <br> Engage students before and during school in activities to use technology (i.e. GoMath, Gizmos and SuccessMaker) that include visual stimulus to help students develop conceptual understanding of number patterns and extend their knowledge of properties of numbers and operations. | 5E. 1 <br> Leadership Team | 5E. 1 <br> Review Gizmos Reports Evidence of focus in teacher lesson plans | 5E. 1 <br> Formative: Miniassessments and tutorial software reports <br> Summative: Results from the 2013 FCAT 2.0 Assessment |

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

|  | Grade Level/Subject | PD Facilitator and/or PLC Leader | PD Participants (e.g. , PLC, subject, grade level, or schoolwide) | Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings) | Strategy for Followup/ Monitoring | Person or Position Responsible for Monitoring |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GizmosUsing virtual Math manipulatives | Grades 4-5 | Mathematics Liaison/Media Specialist | Grades 4-5 Teachers | October 17, 2012 | Grade level planning sessions/Reports from Computer Assisted Program | Administrators/ Mathematics Liaison |
| SuccessMaker | Grades 4-5 | Mathematics Liaison/Media Specialist | Grades 4-5 Teachers | $\begin{gathered} \text { September 6, } \\ 2012 \end{gathered}$ | Intervention <br> Schedule/Reports from SuccessMaker | Administrators/ Mathematics Liaison |
| Using Data to Improve Instruction | Grades K-5 | Mathematics Liaison | Grades K-5 Teachers | November 6, 2012 | Classroom Walkthroughs | Administrators |

Mathematics Budget:

| Evidence-based Program(s)/ Material(s) |  |  |  |
| :---: | :---: | :---: | :---: |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
|  |  |  | total: \$0.00 |
| Technology |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| I nteractive Technology | Smart Board | PTA | \$11,188.88 |
|  |  |  | \$11,188.88 |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Using Data to Improve Instruction | Model Schools Conference, Orlando, FL | PTA | \$1,000.00 |
|  |  |  | 1: \$1,000.00 |
| Other |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Grand Total: \$12,188.88 |  |  |  |

End of Mathematics Goals

## Elementary and Middle School Science Goals

* When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 1a. FCAT2.0: Students scoring at Achievement Level 3 in science. <br> Science Goal \#1a: |  |  | The results of the 2012 FCAT 2.0 Science assessment indicate that $33 \%$ of 5 th Grade students achieved proficiency (FCAT Level 3) <br> The goal for the 2013 FCAT 2.0 Science assessment is to increase 5th Grade students achieving proficiency (FCAT Level 3 ) by 3 percentage points to $36 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 34\% (50)33\% (48) |  |  | 36\% (52) |  |  |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1a. 1. <br> The area of deficiency noted on the 2012 Science FCAT 2.0 is Category 1: The Nature of Science. Students need more opportunities to practice with the scientific process. | 1a. 1. <br> Increase opportunities for authentic hands- on science experiences with emphasis on observation and the development of testable hypotheses. Students will participate in quarterly Science Camps using experiments, science games and GIZMOs in different modes to increase opportunities to apply concepts in a variety of scenarios. | 1a. 1. <br> Administrators, <br> Science Liaison | 1a.1. <br> Data from schoolbased assessments and District Interims will be analyzed monthly by administration and shared with teachers to determine if students are making adequate progress toward the goal. Adjustments to instructional focus will be made as appropriate. | 1a. 1. <br> Formative: School based assessment and District Baseline and Interim assessments <br> Summative: <br> Results from the 2013 FCAT 2.0 Science assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 1b. Florida Alternate Assessment: <br> Students scoring at Levels 4, 5, and 6 in science. <br> Science Goal \#1b: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  | 2013 Expected Level of Performance: |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |
| Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| No Data Submitted |  |  |  |  |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:
|The results of the 2012 FCAT 2.0 Science assessment

| 2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in science. <br> Science Goal \#2a: |  |  | indicate that 29\% of 5th Grade students achieved above proficiency (FCAT Levels $4 \& 5$ ) <br> The goal for the 2012 FCAT 2.0 Science assessment is to increase 5th Grade students achieving above proficiency (FCAT Levels $4 \& 5$ ) by 2 percentage points to $31 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 29\% (43) |  |  | 31\% (45) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 2.1. <br> The area of most difficulty was Reporting Category 1: The Nature of Science <br> Students need additional opportunities for inquiry- based and independent investigations. | 2.1. <br> Students in Grade 5 will be given opportunities to pursue independent projects and participate in a school- wide science fair in preparation for the District Elementary Science Fair. <br> From the beginning of the school year, support will be provided for students to propose, develop and present independent investigations. Teachers will monitor progress toward completion of projects on a biweekly schedule. | 2.1. <br> Science Liaison | 2.1 <br> Data from schoolbased assessments and District Interims will be analyzed monthly by the administration and shared with teachers to determine if students are making adequate progress toward the goal. Adjustments to instructional focus will be made as appropriate. | 2.1. <br> Formative: School based assessment and District Baseline and Interim assessments <br> Summative: <br> Results from the 2013 FCAT 2.0 <br> Science assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

| 2b. Florida Alternate Assessment: <br> Students scoring at or above Achievement Level 7 in science. <br> Science Goal \#2b: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  | 2013 Expected Level of Performance: |  |  |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |
| Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| No Data Submitted |  |  |  |  |

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| $\begin{array}{c}\text { PD } \\ \text { Content / Topic } \\ \text { and/ or PLC } \\ \text { Focus }\end{array}$ | $\begin{array}{c}\text { Grade } \\ \text { Level/ Subject }\end{array}$ | $\begin{array}{c}\text { PD Facilitator } \\ \text { and/ or PLC } \\ \text { Leader }\end{array}$ | $\begin{array}{c}\text { PD Participants } \\ \text { (e.g., PLC, } \\ \text { subject, grade } \\ \text { level, or school- } \\ \text { wide) }\end{array}$ | $\begin{array}{c}\text { Target Dates } \\ \text { (e.g., early } \\ \text { release) and } \\ \text { Schedules } \\ \text { (e.g., } \\ \text { frequency of } \\ \text { meetings) }\end{array}$ | $\begin{array}{c}\text { Person or } \\ \text { up/ Monitoring }\end{array}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Position |  |  |  |  |  |
| Responsible for |  |  |  |  |  |
| Monitoring |  |  |  |  |  |$\}$

## Science Budget:

| Evidence-based Program(s)/ Material(s) |  |  |  |
| :---: | :---: | :---: | :---: |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Science Fair | Ribbons \& Awards | EESAC | \$729.00 |
|  |  |  | I: \$729.00 |
| Technology |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Robotics Club | Robots \& Materials | EESAC | \$900.00 |
|  |  |  | I: \$900.00 |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
|  |  |  | otal: \$0.00 |
| Other |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Grand Total: \$1,629.00 |  |  |  |

End of Science Goals

## Writing Goals

[^0]| Writing Goal \#la: |  |  | and higher). <br> Our goal is to increase the number of students achieving at or above proficiency by 1 percentage point to $91 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Level of Performance: |  |  | 2013 Expected Level of Performance: |  |  |
| 90\% (131) |  |  | 91\% (133) |  |  |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1a. 1. <br> The area of deficiency as noted on the 2012 administration of the FCAT was the reluctance of students to revise and refine the draft for use of ideas and content, logical organization, voice (e.g., formal or informal), point of view, and word choice. | 1a. 1. <br> During reading and writing instruction teachers will provide students opportunities for revising/editing via teacher conferencing, or peer editing by: - Evaluating a draft for the use of ideas and content <br> - Rearranging words, Sentences \& paragraphs <br> - Creating clarity by using combination sentence structures to improve sentence fluency <br> - Substituting active verbs for common verbs - Revising specific words for general words - Circling spelling approximations to correct <br> - Using appropriate grabbers and endings - Deleting repetitive text | 1a. 1. <br> Reading/Writing Liaison, Assistant Principal | 1a. 1. <br> Classroom walkthroughs <br> On- going monitoring of monthly writing samples generated in 4th grade classrooms. | 1a. 1. <br> Formative: <br> Students' scores on monthly writing assessment, pre and mid-year District Writing Assessments <br> Summative: Results from the 2013 FCAT Writing Assessment |

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:
1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.

Writing Goal \#1b:

| 2012 Current Level of Performance: |  | 2013 Expected Level of Performance: |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |
| Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| ```PD Content / Topic and/ or PLC Focus``` | Grade Level/ Subject | PD <br> Facilitator and/ or PLC Leader | PD Participants (e.g. , PLC, subject, grade level, or schoolwide) | Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings) | Strategy for Followup/ Monitoring | Person or Position Responsible for Monitoring |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Creating Interest When Revising and Refining the Draft | K-5 | Reading/ <br> Writing <br> Liaison | K-5 Teachers | October 26, 2012 | Monitoring of student writing portfolios, Classroom Walkthroughs | Reading/Writing Liaison |
| Using Exemplar Papers to Model Effective Writing Stategies | K-5 | Reading/ <br> Writing <br> Liaison | K-5 Teachers | October 26, 2012 | Monitoring of student writing portfolios, Classroom Walkthroughs | Reading/Writing Liaison |

Writing Budget:

| Evidence-based Program(s)/ Material(s) |  |  |  |
| :---: | :---: | :---: | :---: |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Provide teachers with CD of Exemplar Papers | CDs | PTA | \$20.00 |
|  |  |  | al: \$20.00 |
| Technology |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
|  |  |  | tal: \$0.00 |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Writing FCAT 2.0 | Substitute Coverage- District PD | EESAC | \$200.00 |
|  |  |  | I: \$200.00 |
| Other |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
|  |  |  | tal: \$0.00 |
| Grand Total: \$220.00 |  |  |  |

## Attendance Goal(s)

[^1]| 1. Attendance <br> Attendance Goal \#1: |  |  | The attendance rate during the 2011-2012 school year was $97.56 \%$. Ninety-two students had excessive absences and 127 students had excessive tardies. <br> Our goal for this year is to maintain or improve the attendance rate and to decrease the number of students with excessive absences (10 or more), by 5 students and excessive tardies (10 or more) by 6 students. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 Current Attendance Rate: |  |  | 2013 Expected Attendance Rate: |  |  |
| 97.56\% (822) |  |  | 97.56\% (822) |  |  |
| 2012 Current Number of Students with Excessive Absences (10 or more) |  |  | 2013 Expected Number of Students with Excessive Absences (10 or more) |  |  |
| 92 |  |  | 87 |  |  |
| 2012 Current Number of Students with Excessive Tardies (10 or more) |  |  | 2013 Expected Number of Students with Excessive Tardies (10 or more) |  |  |
| 127 |  |  | 121 |  |  |
| Problem-Solving Process to I ncrease Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1.1. <br> The attendance rate is generally affected by student illnesses (i.e. stomach flu, lice). <br> Students who tend to be tardy usually lack an effective morning routine. | 1.1. <br> Identify students who appear to be developing a pattern of nonattendance due to frequent illnesses and provide parents with information for KidCare Insurance program. <br> Collaborate with the Food \& Nutrition manager to increase student participation in the school's free breakfast program. | 1.1. <br> Administration, Cafeteria Manager and Counselor | 1.1. <br> Monitoring the implementation of health education/prevention strategies throughout the school. <br> Monitoring student participation in the school's free breakfast program. | 1.1. <br> Attendance <br> rosters |

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| ```PD Content / Topic and/ or PLC Focus``` | Grade Level/ Subject | PD Facilitator and/ or PLC Leader | PD Participants (e.g. , PLC, subject, grade level, or school-wide) | Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings) | Strategy for Followup/ Monitoring | Person or Position Responsible for Monitoring |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Monitor |  |


| PD by <br> Alliance for a <br> Healthier <br> Generation | K-5 | School <br> Counselor/Physical <br> Education Teachers | School-wide | October 3, <br> 2012 | implementation of <br> policies and systems <br> recommended by <br> Alliance for Healthier <br> Generation |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Attendance Budget:

| Evidence-based Program(s)/ Material(s) |  |  |  |
| :---: | :---: | :---: | :---: |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Incentives and rewards for students | Attendance Certificates and celebrations | EESAC | \$600.00 |
| Subtotal: \$600.00 |  |  |  |
| Technology |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Wellness | Sub Coverage for two PE teachers | PTA | \$200.00 |
| Subtotal: \$200.00 |  |  |  |
| Other |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Grand Total: \$800.00 |  |  |  |

End of Attendance Goal(s)

## Suspension Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:
\(\left.$$
\begin{array}{|l|l|}\hline \text { 1. Suspension } & \begin{array}{l}\text { In 2011-2012, the Total Number of In-School } \\
\text { Suspensions was 1. Our goal is to maintain this number. } \\
\text { The Total Number of Students Suspended } \\
\text { In - School was 1. Our goal is to maintain this number. }\end{array}
$$ <br>
Suspension Goal \#1: <br>
The Total Number of Out- of- School Suspensions was 20. <br>
Our goal is to decrease Out- of- School Suspensions to 18. <br>
The Total Number of Students Suspended <br>
Out- of- School was 12 <br>

Our goal is to decrease this number to 11.\end{array}\right\}\)| The Total Number of Out- of- School Suspensions was 8. |
| :--- |
| Our goal is to decrease Out- of- School Suspensions to 7. |
| The Total Number of Students Suspended |
| Out- of- School was 6 |
| Our goal is to decrease this number to 5. |



Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| PD <br> Content / Topic <br> and/ or PLC <br> Focus | Grade <br> Level/ Subject | PD Facilitator <br> and/ or PLC <br> Leader | PD Participants <br> (e.g., PLC, <br> subject, grade <br> level, or school- <br> wide) | Target Dates <br> (e.g., early <br> release) and <br> Schedules (e.g., <br> frequency of <br> meetings) | Strategy for <br> Follow- <br> up/ Monitoring | Person or <br> Position |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| RPSponsible for <br> Monitoring |  |  |  |  |  |  |
| Success K-5 | K-5 Teachers | Administration | School-wide | October 3, 2012 | Monitor monthly <br> SPOT Success <br> Report | Leadership <br> Team |
| Alternatives <br> to <br> Suspension <br> Strategies | K-5 | Behavior <br> Intervention <br> Specialist, <br> Counselor | K-5 Teachers | October 3, 2012 | Suspension <br> Reports | Leadership <br> Team |



End of Suspension Goal(s)

## Parent Involvement Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:

1. Parent I nvolvement

Parent Involvement Goal \# 1:
*Please refer to the percentage of parents who
participated in school activities, duplicated or unduplicated.

| $\mathbf{2 0 1 2}$ Current Level of Parent I nvolvement: | $\mathbf{2 0 1 3}$ Expected Level of Parent I nvolvement: |
| :--- | :--- |
| $70 \%$ (576 parents) | $75 \%$ (631 parents) |

Problem-Solving Process to Increase Student Achievement

|  | Anticipated Barrier | Strategy | Person or <br> Position <br> Responsible for <br> Monitoring | Process Used to <br> Determine <br> Effectiveness of <br> Strategy | Evaluation Tool |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1 | 1.1. <br> Lack of participation in <br> school wide activities <br> by parents of students <br> living out-of area <br> (School of Choice <br> Transfer).1.1. <br> Mentor parents of <br> students living outside <br> school boundaries <br> encouraging <br> participation in school <br> events. | 1.1. <br> Administration/ <br> Teachers/PTA <br> board | 1.1. <br> Review sign-in sheets <br> to determine number of <br> parents attending <br> school events. | 1.1. <br> Sign- in sheets |  |

Use Connect Ed and classroom incentives to inform stakeholders of upcoming events.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| PD |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Content/ Topic <br> and/ or PLC <br> Focus | Grade <br> Level/ Subject | PD <br> Facilitator <br> and/ or PLC <br> Leader | PD Participants <br> (e.g., PLC, <br> subject, grade <br> level, or school- <br> wide) | Target Dates <br> (e.g., early <br> release) and <br> Schedules (e.g., <br> frequency of <br> meetings) | Strategy for <br> Follow- <br> up/ Monitoring | Person or <br> Position <br> Responsible for <br> Monitoring |
| Parent <br> Portal/Using <br> Technology <br> to Enhance <br>  <br> Math Skills at <br> Home | K-5 |  | Parent <br> Academy | Parents |  |  |
| Encouraging <br> Parental <br> Involvement | K-5 | Principal | Teachers K-5 | Monitoring Sign-in <br> Sheets to determine <br> the number of <br> parents attending. | Administration/ <br> Teachers |  |

Parent I nvolvement Budget:


## Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

[^2]Based on the analysis of school data, identify and define areas in need of improvement:

| 1. STEM <br> STEM Goal \#1: |  |  | Based on the 2011-2012 Mathematics FCAT 2.0, the percentage of students at or above proficiency levels 3, 4, and 5 was $77 \%$. Additionally, based on the 2011-2012 Science FCAT 2.0, the percentage of students achieving proficiency levels 3,4 , and 5 was $62 \%$. <br> The goal for 2012-2013 is to stimulate students' interest in STEM to ensure they develop the integrative thinking, problem solving and communication skills necessary to succeed. |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Problem-Solving Process to Increase Student Achievement |  |  |  |  |  |
|  | Anticipated Barrier | Strategy | Person or Position Responsible for Monitoring | Process Used to Determine Effectiveness of Strategy | Evaluation Tool |
| 1 | 1.1. <br> Students need additional opportunities for project- based learning integrating mathematics, science, and technology skills. | 1.1. <br> Recruiting high performing students to participate in afterschool clubs and activities such as Robotics and Math and Science Club. | 1.1. <br> Mathematics and Science Liaisons | 1.1 <br> Monitor participation of students in the Robotics Team and Math \& Science Club. | 1.1. <br> Formative: Inhouse and district- wide competitions <br> Summative: <br> Students' performance in school- wide, district and state competitions. |

## Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

| PD <br> Content / Topic <br> and/ or PLC <br> Focus | Grade <br> Level/ Subject | PD Facilitator <br> and/ or PLC <br> Leader | PD Participants <br> (e.g., PLC, <br> subject, grade <br> level, or school- <br> wide) | Target Dates <br> (e.g., early <br> release) and <br> Schedules (e.g., <br> frequency of <br> meetings) | Strategy for <br> Follow- <br> up/ Monitoring | Person or <br> Pospition <br> Rensible for <br> Monitoring |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Integrating <br> Project- <br> Based <br> Learning and <br> Technology | All grade levels <br> and subjects | Math and <br> Science Liaisons, |  |  |  |  |
| Technology <br> Chairperson <br> Teachers | Grade K-5 | October 26, 2012 | Classroom <br> walkthroughs | Administrators |  |  |

## STEM Budget:

| Evidence-based Program(s)/ Material(s) |  |  |  |
| :---: | :---: | :---: | :---: |
| Strategy | Description of Resources | Funding Source | Available Amount |
| Materials for Math and Science Club | Materials necessary for labs and experiments PTA \$250.00 | Materials necessary for labs and experiments PTA | \$250.00 |
| Subtotal: \$250.00 |  |  |  |
| Technology |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |
| Professional Development |  |  |  |
| Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |


| Other | Description of Resources | Funding Source | Available <br> Amount |
| :--- | :--- | :--- | ---: |
| Strategy | No Data | No Data | $\$ 0.00$ |
| No Data |  |  | Subtotal: $\$ 0.00$ |
|  |  | Grand Total: $\mathbf{\$ 2 5 0 . 0 0}$ |  |

## Additional Goal(s)

No Additional Goal was submitted for this school

FINAL BUDGET

| Evidence-based Program(s)/ Material(s) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Goal | Strategy | Description of Resources | Funding Source | Available Amount |
| CELLA | After School Tutoring | Small Group Intervention | Title III Grant | \$2,500.00 |
| Science | Science Fair | Ribbons \& Awards | EESAC | \$729.00 |
| Writing | Provide teachers with CD of Exemplar Papers | CDs | PTA | \$20.00 |
| Attendance | Incentives and rewards for students | Attendance Certificates and celebrations | EESAC | \$600.00 |
| Suspension | Parents will receive the Student Code of Conduct and an overview of the policies | Printing of the Student Code of Conduct | EESAC | \$50.00 |
| Parent Involvement | End-of-Year Parent Volunteer Breakfast | Certificates and Awards | PTA | \$200.00 |
| STEM | Materials for Math and Science Club | Materials necessary for labs and experiments PTA \$250.00 | Materials necessary for labs and experiments PTA | \$250.00 |
|  |  |  |  | ubtotal: \$4,349.00 |
| Technology |  |  |  |  |
| Goal | Strategy | Description of Resources | Funding Source | Available Amount |
| Reading | Accelerated Reader Vocabulary Component | Web Based Program | Book Fair Fundraising | \$1,800.00 |
| Mathematics | Interactive Technology | Smart Board | PTA | \$11,188.88 |
| Science | Robotics Club | Robots \& Materials | EESAC | \$900.00 |
|  |  |  |  | total: \$13,888.88 |
| Professional Development |  |  |  |  |
| Goal | Strategy | Description of Resources | Funding Source | Available Amount |
| Reading | Train the Trainer | Model School <br> Conference-Orlando, FL | PTA Fundraisers | \$1,536.00 |
| Mathematics | Using Data to Improve Instruction | Model Schools Conference, Orlando, FL | PTA | \$1,000.00 |
| Writing | Writing FCAT 2.0 | Substitute CoverageDistrict PD | EESAC | \$200.00 |
| Attendance | Wellness | Sub Coverage for two PE teachers | PTA | \$200.00 |
| Parent Involvement | Parents will learn how to enforce use of Computer based programs at home | Printing of handouts to access Computer based programs | PTA | \$50.00 |
|  |  |  |  | ubtotal: \$2,986.00 |
| Other |  |  |  |  |
| Goal | Strategy | Description of Resources | Funding Source | Available Amount |
| No Data | No Data | No Data | No Data | \$0.00 |
| Subtotal: \$0.00 |  |  |  |  |
| Grand Total: \$21,223.88 |  |  |  |  |

## Differentiated Accountability

School-level Differentiated Accountability Compliance
j $\cap$ Priority
jn Focus
j’ Prevent
j NA

Are you a reward school: j Yes j No

A reward school is any school that improves their letter grade or any school graded A.

## School Advisory Council

School Advisory Council (SAC) Membership Compliance
The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.
$\checkmark$ Yes. Agree with the above statement.

| Projected use of SAC Funds | Amount |
| :--- | :---: | :---: |
| The EESAC is fundamental in facilitating the development, approval, implementation and monitoring of the SIP. We <br> estimate EESAC funds to approximate $\$ 4,040$ based on our student enrollment of 841 students. The funds will be <br> utilized to: • School wide student recognition programs S1,200.00 $\cdot$ Robotics Club $\$ 900.00 \cdot$ Odyssey of The Mind <br> $\$ 963.00 \cdot$ Science Fair $\$ 729.00 \cdot$ FCAT supplemental materials $\$ 413.00$ | $\$ 4,205.00$ |

Describe the activities of the School Advisory Council for the upcoming year

The regular meetings of the council will be held at least four times a year. In the event a special meeting is needed, the principal, chairperson, and a majority of the council members at a meeting may establish special meetings or additional meetings as needed.

1. Review the School Improvement Plan.
2. Review data.
3. Discuss effectiveness of strategies being implemented.

## AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012
Adequate Yearly Progress (AYP) Trend Data 2010-201
Adequate Yearly Progress (AYP) Trend Data 2009-2010
SCHOOL GRADE DATA
No Data Found

Dade School District
CORAL REEF ELEMENTARY SCHOOL
2010-2011

|  | Reading | Math | Writing | Science | Grade <br> Points <br> Earned |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| \% Meeting High <br> Standards (FCAT <br> Level 3 and Above) | $89 \%$ | $90 \%$ | $89 \%$ | $75 \%$ | 343 | Writing and Science: Takes into account the \% scoring 4.0 and above on <br> Writing and the \% scoring 3 and above on Science. Sometimes the <br> District writing and/or science average is substituted for the writing and/or <br> science component. |
| \% of Students Making <br> Learning Gains | $74 \%$ | $77 \%$ |  |  | 151 | 3 ways to make gains: <br> Improve FCAT Levels <br> I <br> Maintain Level 3, 4, or 5 <br> Improve more than one year within Level 1 or 2 |
| Adequate Progress of <br> Lowest 25\% in the <br> School? | $59 \%$ (YES) | $71 \%$ (YES) |  |  | 130 | Adequate Progress based on gains of lowest 25\% of students in reading <br> and math. Yes, if 50\% or more make gains in both reading and math. |
| FCAT Points Earned |  |  |  |  | 624 |  |
| Percent Tested = <br> $100 \%$ |  |  |  |  |  | Percent of eligible students tested |
| School Grade* |  |  |  |  | A | Grade based on total points, adequate progress, and \% of students <br> tested |

## Dade School District

CORAL REEF ELEMENTARY SCHOOL
2009-2010

|  | Reading | Math | Writing | Science | Grade Points Earned |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% Meeting High Standards (FCAT Level 3 and Above) | 89\% | 83\% | 93\% | 65\% | 330 | Writing and Science: Takes into account the \% scoring 4.0 and above on Writing and the \% scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component. |
| \% of Students Making Learning Gains | 77\% | 58\% |  |  | 135 | 3 ways to make gains: <br> - Improve FCAT Levels <br> - Maintain Level 3, 4, or 5 <br> - Improve more than one year within Level 1 or 2 |
| Adequate Progress of Lowest 25\% in the School? | 61\% (YES) | 53\% (YES) |  |  | 114 | Adequate Progress based on gains of lowest $25 \%$ of students in reading and math. Yes, if $50 \%$ or more make gains in both reading and math. |
| FCAT Points Earned |  |  |  |  | 579 |  |
| $\begin{aligned} & \text { Percent Tested = } \\ & 100 \% \end{aligned}$ |  |  |  |  |  | Percent of eligible students tested |
| School Grade* |  |  |  |  | A | Grade based on total points, adequate progress, and \% of students tested |


[^0]:    * When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

    Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

    1a. FCAT 2.0: Students scoring at Achievement Level
    3.0 and higher in writing.

[^1]:    * When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

    Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:

[^2]:    * When using percentages, include the number of students the percentage represents (e.g., 70\% (35)).

