FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: CARRIE P. MEEK/WESTVIEW ELEMENTARY SCHOOL

District Name: Dade

Principal: Tracey D. Crews

SAC Chair: Betty D. Johnson

Superintendent: Alberto Carvalho

Date of School Board Approval: October 19, 2012

Last Modified on: 10/12/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

PART I: CURRENT SCHOOL STATUS

STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

ADMINISTRATORS

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
Principal	Tracey D. Crews	BS, Rockford College: Elementary Education w/ Minor in Psychology MS, Nova Southeastern University: ESOL and Educational Leadership (All Levels) Certification: Elementary Educational Leadership (All Levels) And Educational Leadership (All Levels)	12	12	12 '11 '10 '09 '08 School Grade C C C C C AYP N N N N N High Standards Rdg. 38 51 51 54 52 High Standards Math 52 74 64 58 65 Lrng Gains-Rdg. 62 57 51 66 55 Lrng Gains-Math 73 64 67 50 61 Gains-Rdg-25% 60 48 53 79 58 Gains-Math-25% 82 65 80 39 71
					12 '11 '10 '09 '08 '07 '06
		BA, University of Miami, Bachelors			School Grade C C C
		of	1		CCCC

		Communications and University of Southern Mississippi, Masters of Education	1	8	AYP N N N N N N N High Standards Rdg. 38 33 33 31 n/a n/a High Standards Math 74 64 58 65 69 56 Lrng Gains-Rdg. 62 45 47 53 n/a n/a Lrng Gains-Math 73 66 73 75 n/a n/a Gains-Rdg-25% 60 52 46 56 n/a n/a Gains-Math-25% 82 60 67 70 n/a n/a	
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INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading Coach	Maria Levasseur	BA, University of Miami, Biology and Elementary Education, MS Florida International University Educational Leadership Certification: Elementary Education/ (Grades K-6) Reading Endorsement K-12 Educational Leadership K-12 ESOL ENDORSEMENT	1	2	12'11 '10 '09 '08 '07 '06 School Grade C B A A A A AYP N N N N N Y High Standards Rdg. 38 56 67 72 73 High Standards Math 62 47 70 72 73 Lrng Gains-Rdg. 73 79 62 66 55 72 73 Lrng Gains-Rdth 64 67 50 61 76 88 Gains-Rdg-25% 48 53 79 58 69 71 Gains-Math-25% 65 80 39 71 82 N/A

EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1	1. Partnering newer teachers with veteran staff 2. Five Day Coach Model: Day 1 (Observe), Day 2 (Debrief), Day 3 (Model), Day 4 (Co-teach), Day 5 (Debrief/Plan) 3. Provide individualized Professional Development Opportunities 4. Conduct grade level data chats to increase knowledge management across the curriculum	Principal, Assistant	On-Going, June, 2013 On-Going, June, 2013 On-Going, June, 2013 On-Going, June, 2013	

Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching outof-field/ and who are not highly

Provide the strategies that are being implemented to support the staff in becoming highly effective

effective.	
There are (0)0 % of non-effective teachers. There are currently (3) 5% of the staff that are teaching out- of-field.	Administration and the Leadership Team will partner teachers with veteran staff. The Leadership Team will conduct the Five Day Coach model: Day 1 (observe), Day 2 (debrief), Day 3 (model), Day 4(co-teach), Day 5 (debrief/support). Individualized Professional Development opportunities will be provided. The sharing of best practice will be conducted during grade levels and whole staff meeting.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading	Board	% ESOL Endorsed Teachers
39	12.8%(5)	33.3%(13)	30.8%(12)	23.1%(9)	43.6%(17)	100.0%(39)	15.4%(6)	0.0%(0)	51.3%(20)

Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Ms. Lynda Escarment	Jennifer Croes	Ms. Croes is a first year teacher. Ms. Escarment, Buddy Teacher will support Ms. Croes in all aspects of effective implementations of classroom strategies.	The Buddy Teacher and Reading Coach will meet weekly to discuss evidence-based strategies for differentiated instruction, grouping mechanisms, effective planning, Common Core Standards, and progress monitoring that will enhance the instructional delivery across the curriculum for Ms. Croes' classroom. Also, the mentor will model how to infuse high yield strategies across the curriculum, center rotations, and assigning students to groups based on their learning needs/styles.
Ms. Lynda Escarment	Ms. Artavia Smith	Ms. Smith is a second year teacher. Ms. Escarment, Buddy Teacher will support Ms. Smith in all aspects of effective implementations of classroom strategies in for first grade.	The Buddy Teacher and Reading Coach will meet weekly to discuss evidence-based strategies for differentiated instruction, grouping mechanisms, effective planning, Common Core Standards, and progress monitoring that will enhance the instructional delivery across the curriculum for Ms. Smith's classroom. Also, the mentor will model how to infuse high yield strategies across the curriculum, center rotations, and assigning students to groups based on their learning needs/styles.

Ms. Karen Goldfarb	Ms. Bushra Hafeez	Ms. Hafeez is a first year teacher. Ms. Goldfarb, Buddy Teacher will support Ms. Hafeez in all aspects of effective implementations of classroom strategies.	The Buddy Teacher and Reading Coach will meet weekly to discuss evidence-based strategies for differentiated instruction, grouping mechanisms, effective planning, Common Core Standards, and progress monitoring that will enhance the instructional delivery across the curriculum for Ms. Hafeez' classroom. Also, the mentor will model how to infuse high yield strategies across the curriculum, center rotations, and assigning students to groups based on their learning needs/styles.
Ms. Carline Die	Mr. Marquis Harvard	Mr. Harvard is a first year teacher. Ms. Goldfarb, Buddy Teacher will support Mr. Harvard in all aspects of effective implementations of classroom strategies for SPED-Varying Exceptionality students.	The Buddy Teacher and Reading Coach will meet weekly to discuss evidence-based strategies for differentiated instruction, grouping mechanisms, effective planning, Common Core Standards, IEP procedure, progress monitoring that will enhance the instructional delivery across the curriculum for Mr. Harvard 's classroom. Also, the mentor will model how to infuse high yield strategies across the curriculum, center rotations, and assigning students to groups based on their learning needs/styles.
Ms. Goldfarb	Ms. Dahiane Rondon	Ms. Rondon is a first year teacher. Ms. Goldfarb, Buddy Teacher will support Ms. Rondon in all aspects of effective implementations of classroom strategies.	The Buddy Teacher and Reading Coach will meet weekly to discuss evidence-based strategies for differentiated instruction, grouping mechanisms, effective planning, Common Core Standards, and progress monitoring that will enhance the instructional delivery across the curriculum for Ms. Rondon's classroom. Also, the mentor will model how to infuse high yield strategies across the curriculum, center rotations, and assigning students to groups based on their learning needs/styles.

ADDITIONAL REQUIREMENTS

Coordination and Integration

Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Title I, Part A

Title I, Part A, funds school-wide services to Karen M. Siegel Academy. The Title I funds provide supplemental instructional resources and interventions for students with academic achievement needs. The district coordinates with Title II and Title III to ensure that staff development needs are addressed accordingly.

Carrie P. Meek/Westview K-8 Center through the Title I, Part A funds provides services to ensure students requiring additional remediation are assisted through extended learning opportunities (after-school programs, Saturday Academy and/or summer school). The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided for after-school and summer instructional programs, supplemental instructional materials, resource teachers, technology for students, professional development for the staff, and resources for parents. The school based, Title I funded Community Involvement Specialist (CIS), serves as a bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CIS schedules meetings and activities, encourages parents to support their child's education, provides materials and encourages parental participation in the decision making processes at the school site. Curriculum Coaches develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of students need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Parents participate in the design of their school's Parent Involvement Plan (PIP – which is provided in three languages at all schools), the School Improvement Process, the life of the school and the annual Title I Annual Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program over the course of the year and to facilitate an evaluation of the parent involvement program to inform planning for the following year. An all-out effort is made to inform parents of the importance of this survey via CIS, Title I District and Region meetings, Title I Newsletter for Parents, and Title I Quarterly Parent Bulletins. This survey, available in English, Spanish and Haitian-Creole, will be available online and via hard copy for parents (at schools and at District meetings) to complete. Other components that are integrated into the school-wide program include an extensive Parental Program; Title I CHESS (Challenging Higher Education for Students in our Schools); Florida Kidcare Initiative; Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Title I, Part C- Migrant

Title I, Part C- Migrant

Carrie P. Meek/Westview K-8 Center provides services and support to migrant students and parents. The District Migrant Liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met. Students are also provided extended learning opportunities (before-school and/or after-school, and summer school) by the Title I, Part C, and Migrant Education Program.

Title I, Part D

Title I, Part D

The District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Dropout Prevention programs.

Title II

Title II

The District uses supplemental funds for improving basic education as follows:

- training to certify qualified mentors for the New Teacher (MINT) Program
- training for add-on endorsements programs, such as Reading, Gifted, ESOL training and substitute release time for Professional Development Liaisons (PDL). This will also be focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols.

Title III

Title III

Services are provided through the district for ELL education materials and district support services to improve the education of immigrant and English Language Learners. Tutorial programs, parent outreach activities through the Bilingual Parent Outreach Program (The Parent Academy) and coaching/mentoring for the content area teachers (K-8).

Title X- Homeless

Title X- Homeless

The Homeless Assistance Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools and the community. The school social worker provides training for the school registrar on the procedures for enrolling homeless students in the McKinney Vento Homeless Assistance Act. Also, the school social worker provides resources (clothing, school supplies, and social services referrals) for students at Carrie P. Meek/Westview K-8

Center whom are identified as homeless under the McKinny-Vento Act. This insures that homeless children and youth are not stigmatized or segregated on their status and are provided with all entitlements.

Supplemental Academic Instruction (SAI)

Supplemental Academic Instruction (SAI)

Carrie P. Meek/Westview K-8 Center will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP) allocation.

Violence Prevention Programs

Safe and Drug-Free Schools Violence Prevention

Carrie P. Meek/Westview K-8 Center offers the Safe and Drug-Free Schools Program that addresses violence and drug prevention. Intervention services for students are offered through curriculum implemented by classroom teachers, and an elementary counselor.

Training and technical assistance is available for elementary and middle school teachers, administrators, and counselor. The Safe and Drug-Free Schools Program addresses violence and drug prevention and intervention services for students through curriculum implemented by classroom teachers, elementary counselors, and/or TRUST Specialists. Training and technical assistance for elementary, middle, and senior high school teachers, administrators, counselors, and/or TRUST Specialists is also a component of this program.

Combating Student Sexting Curriculum

The program emphasis is to prevent sexting by promoting awareness through training for staff, student, parent, and community. The minimum of two lessons from the positive curriculum will be administered by every grade level teacher on SEXTING and cyber safety.

Nutrition Programs

Nutrition Programs

- 1) Carrie P. Meek/Westview K-8 Center adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education, as per state statute, is taught through physical education.
- 3) The School Food Service Program, school breakfast, school lunch, and after-care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

Housing Programs

Housing Programs

The Homeless Liaison provides training for school registrars on the procedures for enrolling homeless students and for school counselors on the McKinny Vento Homeless Assistance Act-ensures homeless children and youth are not stigmatized or separated, segregated, or isolated on their status as homeless and provided with all entitlements. Additionally, the Home Assistance Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community.

Head Start

Head Start

Carrie P. Meek/Westview K-8 Center offers a Voluntary Pre-Kindergarten (VPK) program. The Houghton Mifflin Pre-K Early Growth Indicators Benchmark Assessment is administered to all Pre-Kindergarten students as a pre and post-test. The low performing students are targeted for further assessment, particularly to identify strengths and weaknesses. Once identified, teachers will tailor lessons to meet the individual needs of students. The staff will provide parents with packets of suggested activities, registration materials, and offers workshops to train parents to effectively assist in their child's development at home. This early identification, teacher intervention and parental assistance enable the majority of low performing students to make a smooth transition to Kindergarten. Title I and VPK affords students the opportunity to obtain the necessary prerequisite skills to enter Kindergarten with a clear academic advantage. The program will be monitored by formal and informal observations conducted throughout the school year. Additionally, the Florida Continuous Improvement Model (FCIM) will be utilized to evaluate the quality and effectiveness of the program via ongoing monitoring

Adult Education

N/A

Career and Technical Education

N/A

Other

Other

Carrie P. Meek/Westview K-8 Center will offer Health Connect in Our Schools (HCiOS). This program offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on the school grounds. Teams at designated school sites are staffed by a School Social Worker (shared between schools), a Nurse (shared between schools) and a full-time Health Aide. HCiOS services will reduce or eliminate barriers to care, connect eligible students with health insurance and a medical home, and provide care for students who are not eligible for other services. Also, HCiOS delivers coordinated social work and mental/behavioral health interventions in a timely manner. HCiOS enhances the health education activities provided by the schools and by the health department, therefore offering a health team that is qualified to perform the assigned duties related to a quality school health care program.

Carrie P. Meek/Westview K-8 Center will use AIDS: GET THE FACTS! This is a curriculum that provides a series of general objectives, lessons, activities and resources for providing HIV/AIDS instruction in grades K-12. HIV/AIDS curriculum is consistent with state legislation, as well as school policy and procedures including: Florida Statute 1003.46, Health education; instruction in acquired immune deficiency syndrome, School Board Policy: 6Gx13-5D-1.021 Welfare; School Health Services Program, the M-DCPS Worksite HIV/AIDS Hand Book, and Control of Communicable Disease in School Guidebook for School Personnel.

HIV/AIDS curriculum content is also in alignment with Florida Sunshine State Standards. HIV/AIDS content teachers are trained on the curriculum and can participate in yearly professional development about health and wellness related topics. The students at Carrie P. Meek/Westview K-8 Center will use the Bruce Heiken Children's Vision Program which provides free complete optometric exams conducted at school sites via vision vans and corrective lenses to all failed vision screenings if the parent /guardian cannot afford the exams and/or the lenses.

HIV/AIDS Curriculum: AIDS Get the Facts!

The Counselor at Carrie P. Meek/ Westview K-8 Center will disseminate to staff, students and community new information relating to health and wellness topic. The AIDS: GET the Facts curriculum will be implemented by Homeroom teachers to create awareness among all the students.

The Miami Lighthouse / Heiken Children's Vision Program provides free optometric exams for students and correctives lenses for students who failed the screening if parents are unable to afford the exam or the lenses.

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

School-based MTSS/RtI Team-

Identify the school-based MTSS leadership team.

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MTSS/RtI leadership is vital, therefore, in building our team we have considered the following:

- Principal and Assistant Principal as the administrator(s) who will ensure commitment and allocate resources;
- Kindergarten Grade Level Chairperson, Grade Level 1 Chairperson, Grade Level 2 Chairperson, Grade Level 3 Chairperson, Grade Level 4 Chairperson, and Grade Level 5 Chairperson, and Reading Coach will extend and report on meeting the goals of the leadership team at grade level meetings.
- Media Specialist and Art Teacher are additional team members who will meet to review goals as needed.

The School Leadership Team will include additional personnel as resources to the team, based on specific problems or concerns as warranted, such as:

- · Special Education Chair,
- · School Guidance Counselor,
- School Psychologist
- · School Social Worker
- Members of school advisory group

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The MTSS/RtI Leadership Team will debrief monthly to develop and implement strategies that promote and sustain a high culture of learning and problem solving of the general education initiative. The levels of support (resources) are allocated in direct proportion to student needs. MTSS/RtI uses increasingly more intense instruction and interventions.

- The first level of support is the core instructional and behavioral methodologies, practices, and supports designed for all students in the general curriculum.
- The second level of support consists of supplemental instruction and interventions provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support.
- The third level of support consists of intensive instructional and/or behavioral interventions provided in addition to and in alignment with effective core instruction and the supplemental instruction and interventions with the goal of increasing an individual student's rate of progress academically and/or behaviorally.

The MTSS/RtI Leadership Team will conduct continuous analysis of data and discuss opportunities for improvement regarding student performance at each tier level, program evaluations, curriculum adjustments, professional development, researchbased strategies, progress monitoring, and collaborate effective approaches for building capacity amongst staff. The Rtl four step problem-solving models will be used to plan, monitor, and revise instruction and intervention. The four steps are: 1) problem identification, 2) problem analysis, 3) intervention implementation, and 4) response evaluation. The MTSS/RtI team will collaborate with Professional Learning Communities to facilitate the interaction and networking of school-based teachers to share teaching techniques and optimize student growth in reading, mathematics, science and writing. The Principal will monitor the implementation of MTSS/RtI, conducting root-cause analysis of data, and determining appropriate target areas across the curriculum. Additionally, the principal also will discuss in-depth opportunities for improvement, and highlight regional and district updates on current research and evidence-based strategies. Monthly meetings will be held to share a common vision for the use of data-based decision-making, ensuring that the school-based team is implementing MTSS/RtI, conducting assessment of MTSS/RtI skills of school staff, ensuring implementation of intervention support and on-going progress monitoring, ensuring adequate professional development to support MTSS/RtI implementation, and communicating with parents regarding school-based MTSS/RtI plans and activities. The Assistant Principal will communicate with parents regarding activities and acts as a liaison between families and staff. The Assistant Principal will also conduct and monitor assessments and assists with data analysis across grade levels. The Reading Coach will provide professional development for teachers and parents. In doing so, the coach will model, demonstrate, and collaborate using evidenced-based instructional practices and strategies. Also, assist with progress monitoring and lesson demonstration to enhance student

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The MTSS/RtI Leadership Team will meet monthly (second Wednesday of the month) with the Educational Excellence School Advisory Council (EESAC) committee to provide updates regarding student data and to solicit strategies to improve student performance across the curriculum. The Leadership Team will monitor and adjust the school's academic and behavioral goals through data gathering and data analysis. Additionally, the team will monitor the fidelity of the delivery of instruction and intervention, discuss the concepts that can be shared school-wide, and provide levels of support and interventions to students based on data.

-MTSS Implementation-

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

The Leadership Team will monitor and adjust the school's academic and behavioral goals through data gathering and data analysis. Additionally, the team will monitor the fidelity of the delivery of instruction and intervention, discuss the concepts that can be shared school-wide, and provide levels of support and interventions to students based on data.

Describe the plan to train staff on MTSS.

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MTSS/RtI workshops will be customized to meet the needs of the school. Teachers will be required to take the on-line MTSS/RtI courses provided by the district. The district professional development and support will include:

- Training for all administrators in the MTSS/RtI problem solving at Tiers 1, 2, and 3 (SST), using the Tier 1 Problem Solving Worksheet, Tier 2 Problem Solving Worksheet, and Tier 3 Problem Solving Worksheet and Intervention Plan
- Providing support for school staff to understand basic MTSS/RtI principles and procedures; and
- Providing a network of ongoing support for MTSS/RtI organized through feeder patterns.

Additionally, on-going professional development will be provided during teachers' common planning time throughout the school year. Two professional development sessions entitled "MTSS/RtI: Challenges to implementation Data-based Decision-making, and Supporting and Evaluating Interventions" will take place in September and October of the 2012-2013 school year.

Describe the plan to support MTSS.

- Effective, actively involved, and resolute leadership that frequently provides visible connections between a MTSS framework with district & school mission statements and organizational improvement efforts.
- · Alignment of policies and procedures across classroom, grade, building, district, and state levels.
- Ongoing efficient facilitation and accurate use of a problem-solving process to support planning, implementing, and evaluating effectiveness of services.
- Strong, positive, and ongoing collaborative partnerships with all stakeholders who provide education services or who otherwise would benefit from increases in student outcomes.
- Comprehensive, efficient, and user-friendly data-systems for supporting decision-making at all levels from the individual student level up to the aggregate district level.
- Sufficient availability of coaching supports to assist school team and staff problem-solving efforts.
- · Ongoing data-driven professional development activities that align to core student goals and staff needs.
- · Communicating outcomes with stakeholders and celebrating success frequently.

Literacy Leadership Team (LLT)

-School-Based Literacy Leadership Team-

Identify the school-based Literacy Leadership Team (LLT).

Mrs. Tracey Crews, Principal, Mrs. Kenyetta Black, Assistant Principal, Mr. Moises Peguero, Counselor, Ms. Maria Lavasseur, Reading Coach, Ms. Shamika Myles, Kindergarten Grade Level Chairperson, Lynda Escarment, Grade 1 Level Chairperson, Joyce McIntosh, Grade 2 Level chairperson, Ms. Sonji Allen, Grade 3 Level Chairperson, Ms. Kimberly Marshall, Grade 4 Level Chairperson and Ms. Dorraine Alexander, Grade 5 Level, Dr. Barbara Hollinger, Media Specialist, and Mrs. Odalys Rodriguez, Art Teacher.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The Literacy Leadership Team (LLT) will meet bi-weekly to analyze data trends particularly; identify strengths and weaknesses taken from assessments throughout the school year in order to sustain a high culture of learning. In doing so, the LLT will discuss opportunities for improvement in reading across the curriculum in grades K-7 in the following areas:

- The utilization of the Media Center for Accelerated Reader to expand student knowledge developing and implementing instructional routines that use complex text and incorporate text dependent questions.
- Multi-disciplinary teams will develop lessons that provide students with opportunities for research therefore incorporating writing throughout the curriculum in alignment with the Common Core Standards. The use of on-going modification of the monthly instructional focus calendar and analysis of data trends as it relates to targeted deficiencies and research-based strategies will be used to develop lessons.
- Supplemental Educational Service (SES) providers will meet regularly with the LLT to enhance supplemental curriculum/instructional approaches to increase student achievement.

What will be the major initiatives of the LLT this year?

The principal will promote the LLT as an integral part of the school's literacy reform to promote a culture of reading by:

- Including representation from all curricular areas on the LLT; mainly to identify strengths and weakness when implementing reading across the curriculum for all grade levels.
- •selecting team members who are skilled and committed to improving literacy.
- Offering professional growth opportunities for team members through lesson studies and individualized professional development.
- Creating a collaborative environment that fosters sharing and learning for all stakeholders.
- •Developing a school-wide organizational model that supports literacy instruction in all classes by implementing a DEAR (Drop Everything And Read), Book of the Month (selected by Principal), and AR (Accelerated Reader) Incentives for each grade levels.
- •Encouraging the use of data to improve teaching and student achievement across the curriculum and all grade levels.

Public School Choice

Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 10/12/2012)

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

Carrie P. Meek/Westview K-8 Center offers a Voluntary Pre-Kindergarten (VPK) program and Headstart. The Houghton Mifflin Pre-K Early Growth Indicators Benchmark Assessment will be administered to all Pre-Kindergarten students as a pre and post test. Screening data will be collected and aggregated prior to September 10, 2012. Data will be used to plan daily academic and social/emotional instruction for all students and for groups of students who may need intervention beyond core instruction. The low performing students are targeted for further assessment, particularly to identify strengths and weaknesses. Once identified, teachers tailor lessons to meet the individual needs of students. The staff provides parents with packets of suggested activities, registration materials, and offers workshops to train parents to effectively assist in their child's development at home. The early identification, teacher interventions and parental assistance enables the majority of low performing students to make a smooth transition to Kindergarten. Title I, VPK and Headstart affords students the opportunity to obtain the necessary prerequisite skills to enter Kindergarten with a clear academic advantage. The program will be monitored by screening tools administered mid-year and at the end of the year in order to determine student learning gains and the need for changes to the instruction/intervention program. Additionally, the Florida Continuous Improvement Model (FCIM) will be utilized to evaluate the quality and effectiveness of the program via on-going progress monitoring. Title I Administration assists the school by providing supplemental funds beyond the State of Florida funded Voluntary Pre-Kindergarten (VPK). Funds are used to provide extended support through full time highly qualified teachers and paraprofessionals. This will provide young children with a variety of meaningful learning experiences in environments that will give them opportunities to create knowledge through initiatives shared with supportive adults. The Title I Program further provides assistance for preschool transition through the Home Instruction for Parents of Preschool Youngster (HIPPY) Program. HIPPY provides in-home training for parents to become more involved in the educational process of their three and four year old children.

*Grades 6-12 Only

Sec. 1003.413(b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

The Reading Coach will provide a Creating Independence through Student-Owned Strategies (CRISS) staff training to all sixth and seventh grade teachers; particularly so students can easily incorporate active reading strategies across the curriculum. Through the utilization of CRISS, evidence-based strategies, such as "think-aloud", reciprocal teaching and the utilization of various concept maps. Also, cross-content word walls and leveled readers will be infused into the daily instructional block. Furthermore, to ensure students have reading strategies, tools, and techniques to better understand, organize, navigate, evaluate, and synthesize content material across the curriculum, teachers will facilitate the "Twenty Minutes and Out" instructional approach based on their class content. Additionally, Scholastic Classroom Libraries have been purchased for every teacher to promote independent reading.

*High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

N/A

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

N/A

Postsecondary Transition

Note: Required for High School - Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in reading.

In grades 3-6, 20 % (50) of students achieved proficiency (FCAT Level 3) on the 2012 administration of the FCAT 2.0 Reading Test. The Expected Level of Performance for 2012-2013 school year is 28 % (69).

2012 Current Level of Performance:

2013 Expected Level of Performance:

20% (50)

Problem-Solving Process to Increase Student Achievement

			I		I
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1a.1 Grade 3 experienced difficulty answering questions relating to Reading Application skills. Grade 4 experience difficulties in Literary Analysis/Fiction/Nonfiction. Grade 5 needs improvement in Vocabulary: multiple meanings and word analysis. Grade 6 needs improvement in Vocabulary: multiple meanings and word analysis.	1a.1. The use of cross-content grade level reading materials such as River Deep and Time for Kids will be implemented in grades 3-7 to improve student's proficiency in reading. In third grade students will use grade-level appropriate texts that include identifiable author's purpose and conveying a particular mood. They will also focus on strategies to identify stated or implied Main idea and become familiar with text structures such as cause/effect, compare/contrast, and chronological order. Students in fourth grade will increase understanding of character development, use how-to articles, brochures, fliers and other real-world documents to identify text features. Students in fifth grade will use sentence and word context to determine meaning and pay special attention to the familiar roots and affixes derived from	1a.1. Principal, Assist. Principal, Reading Coach, Literacy Leadership Team (LLT).	1a.1. Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi- Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	(FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Greek and Latin to determine meanings of unfamiliar complex words.
Students in sixth grade will use sentence and word context to determine meaning and bay special attention to the familiar roots and affixes derived from Greek and Latin to determine meanings of unfamiliar complex words.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: In grades 3-6, 25% (3) of students achieved proficiency 1b. Florida Alternate Assessment: (FAA Level 4, 5, and 6) on the 2012 administration of the Students scoring at Levels 4, 5, and 6 in reading. FAA Reading Test. Our goal for the 2012-2013 school year is to increase Reading Goal #1b: proficiency for FAA Level 4, 5, and 6 students by 5 percentage points. 2012 Current Level of Performance: 2013 Expected Level of Performance: 25% (3) 30% (4) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Strategy Monitoring 1b.1. Students in grades 3 - 6 Students will read aloud, Principal, Assist. Following FCIM process **FORMATIVE** require multiple reads of auditory tapes and text Principal, Reading the Reading Coach will Administration and a selection prior to readers that provide print Coach, Literacy develop Instructional teachers will utilize responding to with visuals and or Leadership Team Focus reports from comprehension questions. symbols. The use of Florida Alternative (LLT) Calendars aligned with picture walks will be used the Assessment, to assist students in Access Points. When Unique Learning making predictions of a visiting classrooms, System, and reading selection. Administrators and LLT Success Maker to Students will have will review the monitor data continuous implementation of aligned trends, student review/practice when progress, and focus strategies and examine student learning reading determine concepts. Visuals will be data effectiveness. used as presented in the to insure fidelity to the Florida Alternate stated objective. Bi-SUMMATIVE Weekly data chats will be 2013 Florida Assessment (FAA) conducted in order to Alternate determine the Assessment effectiveness of the Results strategies.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

	In grades 3-6, 14% (35) of students achieved above
Reading Goal #2a:	proficiency (Levels 4, 5) on the 2012 administration of the FCAT 2.0 Reading Test. The Expected Level of Performance for 2012-2013 school year is 17 % (42).
2012 Current Level of Performance:	2013 Expected Level of Performance:

140((25)	170((42)
14% (35)	17% (42)

Problem-Solving Process to Increase Student Achievement

Person or Position	Process Used to Determine	
Anticipated Barrier Strategy Responsible for Monitoring	Effectiveness of Strategy	Evaluation Tool
Students in grades 3-6 experienced difficulty applying a wide variety of reading strategies that will help with the conceptualization and interpretation of text features, graphical information, plot development, literary elements and other forms of descriptive language from Categories 3 and 4 (Literary Analysis/Fiction/Nonfiction & Informational Text/ Research Process). A wide variety of reading evidence-based strategies and enrichment activities will be implemented through technology-based programs such as FCAT Explorer and Success Maker; particularly the Reading Adventures and Investigations components. In doing so, students will be provided with multiple Nonfiction & Informational passages. Also, a series of open-end questions with a moderate to level	the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to	(FCAT 2.0), Floridal Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 2b. Florida Alternate Assessment: In grades 3-6, 50 % (6) of students achieved proficiency Students scoring at or above Achievement Level 7 in (FAA at or above Level 7-9) on the 2012 administration of the FAA Reading Test. reading. Our goal for the 2012-2013 school year is to increase proficiency for FAA Level 7-9 or higher by 3 percentage Reading Goal #2b: points 2012 Current Level of Performance: 2013 Expected Level of Performance: 50% (6) 53% (6) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy

2b.1.

Principal, Assist.

Coach, Literacy

Principal, Reading

2b.1.

develop

Following FCIM process

the Reading Coach will

2b.1.

FORMATIVE

Administration and

teachers will utilize

2b.1.Students in grades

3 - 6 need guidance in

2b.1.

reading fiction, nonfiction opportunities to read

and informational text to various text of high

Students will have

1	identify the differences.	interest, below frustration level with continuous review and practice of reading comprehension skills. Students will be provided with visual as presented in the Florida Alternate Assessment (FAA).	Leadership Team (LLT)	Calendars aligned with the Access Points When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the	progress, and determine effectiveness. SUMMATIVE
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1 00 1	
3a. FCAT 2.0: Percentage of students making learning gains in reading. Reading Goal #3a:	In grades 3-6, 62% (110) of students made Learning Gains on the 2012 administration of the FCAT 2.0 Reading Test. The Expected Level of Performance for 2012-2013 school year is 67% (119).
2012 Current Level of Performance:	2013 Expected Level of Performance:
62%(110)	67% (119)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	of root words and affixes	drills/assignments based on their reading needs. Struggling readers will be	3a.1. Principal, Assist. Principal, Reading Coach, Literacy Leadership Team (LLT), MTSS/RtI team.	3a.1. Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and

Perce	lorida Alternate Assessmentage of students makir ng. ing Goal #3b:		in reading on th Test. However, our go	There is no data available for students making learning gains in reading on the 2012 administration of the FAA reading Test. However, our goal for the 2012-2013 school year is to increase learning gains in reading in the FAA.		
2012	Current Level of Perforn	nance:	2013 Expected	d Level of Performance:		
NA			NA	NA		
Problem-Solving Process to I			o Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	engage in the same reading selection to	3b.1. Students will have opportunities to make choices using concrete objects, real pictures and symbols paired with words. Student will respond to questions using eye gaze, vocalization and assistive technology. Students will be provided with visual as presented in the Florida Alternate Assessment (FAA).	Team (LLT)	3b.1. Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Access Points. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Unique Learning System, and Success Maker to monitor data trends, student progress, and determine effectiveness.	

	d on the analysis of studen provement for the following	it achievement data, and reg group:	eference to "Guidino	g Questions", identify and	define areas in need	
4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in reading. Reading Goal #4:			made Learning Mathematics To Our goal for the	In grades 3-6, 65% (19) of students in the Lowest 25% made Learning Gains on the 2011 administration of the FCAT Mathematics Test. Our goal for the 2012-2013 school year is to increase learning gains in the Lowest 25% for mathematics to 70% (20).		
2012 Current Level of Performance:			2013 Expected	2013 Expected Level of Performance:		
65%	65% (19)			70% (20)		
	Pr	roblem-Solving Process t	to Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	4a.1. Grade 3 -6 experienced difficulty answering questions relating to Informational Text/Research Process and Reading Application.	4a.1. Students will be provided with multiple opportunities to answer questions with a moderate to high complexity of difficulty from customized lesson	4a.1. Principal, Assist. Principal, Reading Coach, Literacy Leadership Team (LLT), MTSS/RtI team.	4a.1. Following the FCIM process, the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core	4a.1. FORMATIVE Administration and teachers will utilize reports from Florida Comprehensive Assessment Test	

taken from FCAT Test Maker during the instructional block, tutorials, and pull-outs within set time frames. Additional SES tutoring and Saturday Academy will be available for students. At the beginning of the school year students will start Success Maker. In doing so, they will complete daily customized practice drills/assignments based on their reading needs. Struggling readers will be tracked as to their weaknesses. Furthermore, Soar to Success will be used to focus on building reading comprehension and vocabulary using Reciprocal Reading strategies. Students will also participate in DEAR (Drop Everything And Read), the Book of the	Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies. SUMMATIVE 2013 Florida Comprehensive Assessment Test (FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri-Weekly Assessments), and Success Maker to monitor data trends, student progress, and determine effectiveness.
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Measurable O	but Achievabl bjectives (AMC duce their achi	s). In six year	of the Achi	-6, 42% of student evable Annual Meas stration of the FC	urable Objectives	
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2016-2017	
	42	48	53	58	63	
	9	dent achievem wing subgroup:	,	ence to "Guiding Que	stions", identify and	define areas in need
5B. Student subgroups by ethnicity (Wh Hispanic, Asian, American Indian) not m satisfactory progress in reading. Reading Goal #5B:				The results of the 20 indicate that 38% (8 achieved FCAT Level 2013 school year is to 47% (101). The results of the 20 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved FCAT Level 2013 school year is to 100 indicate that 38% (1 achieved 2013 school year is to 100 indicate that 38% (1 achieved 201	1) of the Black subg 3 proficiency. Our go to increase Level 3 s 112 FCAT Reading Te 1) of the Hispanic su 3 proficiency. Our g	goal for the 2012- tudent proficiency est in grades 3-6 ubgroup students goal for the 2012-
2012 Current Level of Performance:				2013 school year is to increase Level 3 student proficie to 53% (15). 2013 Expected Level of Performance:		
Black 38% (81)				Black: 47% (101)		
Hispanic: 38% (11)				Hispanic: 53% (15)		
		Problem-So	Iving Process to I	ncrease Student Ac	nievement	

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target

Reading Goal #

	I		T		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	5B.1. Students in the Black and Hispanic subgroups in Grade 3-6 experienced difficulty answering questions relating to Informational Text/Research Process and Reading Application.	5B.1. Students will be provided with multiple opportunities to answer questions with a moderate to high complexity of difficulty from customized lessons taken from FCAT Test Maker during the instructional block, tutorials, and pull-outs within set time frames. Additional SES tutoring and Saturday Academy will be available for students. At the beginning of the school year students will start Success Maker. In doing so, they will complete daily customized practice drills/assignments based on their reading needs. Struggling readers will be tracked as to their weaknesses. Furthermore, Soar to Success will be used to focus on building reading comprehension and vocabulary using Reciprocal Reading strategies. Students will also participate in DEAR (Drop Everything And Read), the Book of the Month Program, the AR (Accelerated Reader Program) as a means to increase reading fluency and comprehension.	5B.1. Principal, Assist. Principal, Reading coach, Literacy Leadership Team (LLT), MTSS/RtI team.	5B.1. Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5C. English Language Learners (ELL) not making The results of the 2012 FCAT Reading Test in grades 3-6 indicate that 26% (10) of the ELL subgroup students satisfactory progress in reading. achieved FCAT Level 3 proficiency. Our goal for the 2012-2013 school year is to increase Level 3 student proficiency Reading Goal #5C: to 33% (13) 2012 Current Level of Performance: 2013 Expected Level of Performance: 26(10) 33% (13) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 5C.1. 5C.1. 5C.1. 5C.1. 5C.1. Students in grades 3-6 of Principal, Assist. Following FCIM process **FORMATIVE** the ELL not making Students will be provided Principal, Reading the Reading Coach will Administration and

coach, Literacy

develop

teachers will utilize

satisfactory progress and with multiple

with to ide from	using context clues entify vocabulary fictional and ctional passages.	opportunities to analyze and interpret a wide variety questions related to identifying the main idea through customized activities from Success Maker technology program and Voyager Passport Curriculum. In doing so, students will answer practice questions that convey a particular mood when identifying the main idea/point, author's purpose, text structures, and chronological order through anchor/minilessons from FCAT Test Maker and various leveled readers.	(LLT), MTSS/RtI team.	Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the	(FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need

of improvement for the following subgroup:

5D. Students with Disabilities (SWD) not making

The results of the 2012 FCAT Reading Test in grades 3-6 satisfactory progress in reading. indicate that 32% (9) of the ELL subgroup students achieved FCAT Level 3 proficiency. Our goal for the 2012-2013 school Reading Goal #5D: year is to increase Level 3 student proficiency to 43% (12). 2012 Current Level of Performance: 2013 Expected Level of Performance: 32% (9) 43% (12) 43% (12) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy 5D.1. 5D.1. 5D.1. 5D1. 5D.1. Principal, Assist. **FORMATIVE** Students in grades 3-6 of Students will be provided Principal, Reading Following FCIM process Administration and the SWD Subgroup with multiple Coach, Literacy the Reading Coach will teachers will utilize experienced difficulty opportunities to analyze Leadership Team develop reports from identifying the main idea and interpret a wide (LLT), MTSS/RtI Instructional Focus Florida (stated/implied), relevant variety questions related team. Calendars aligned with Comprehensive to identifying the main details, and text the Assessment Test structures/features from idea through customized Common Core Standards. (FCAT 2.0), Florida fictional and nonfictional activities from Success When visiting classrooms, Assessment for Instruction in passages. Maker technology program and Voyager Administrators and LLT Reading (FAIR), Passport Curriculum. In will review the Edusoft (District implementation of aligned Interims/Tridoing so, students will answer practice focus strategies Weekly and examine student questions that convey a Assessments), and particular mood when data Success Maker to identifying the main to insure fidelity to monitor data the stated objective. Biidea/point, author's trends, student purpose, text structures, Weekly data chats will be progress, and conducted in order to determine and chronological order through anchor/minidetermine the effectiveness. lessons from FCAT Test effectiveness of the SUMMATIVE Maker and various leveled strategies. 2012-2013 Florida readers. Comprehensive Assessment Test (FCAT 2.0) results

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in reading.

Reading Goal #5E:

The results of the 2012 FCAT Reading Test in grades 3-6 indicate that 37% (88) of the Black subgroup students achieved FCAT Level 3 proficiency. Our goal for the 2012-2013 school year is to increase Level 3 student proficiency to 46% (110).

2012 Current Level of Performance:

2013 Expected Level of Performance:

46% (110)

Problem-Solving Process to Increase Student Achievement

Person or Process Used to

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	the Economically Disadvantaged Subgroup experience difficulty identifying the main idea (stated/implied), relevant details, and text structures/features from	and interpret a wide variety questions related to identifying the main idea through customized	Principal, Reading Coach, Literacy Leadership Team (LLT), MTSS/RtI team.	5E.1. The Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Assessment Test (FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g., PLC,	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Addressing Reading Improvement Using Data	Reading K-7	Reading Coach	School-wide	Professional Development will be conducted monthly on the second Wednesday of each month.		Principal,

Understanding Common Core Standards in Reading	Reading K-7	Reading Coach	School-wide	Professional Development will be conducted monthly on the second Wednesday of each month.	Principal,
Reading Plus Success Maker Training	Reading K-7	Reading Coach	School-wide	Professional Development will be conducted monthly on the second Wednesday of each month.	Principal,

Reading Budget:

Strategy	Description of Resources	Funding Source	Available Amount
To provide students additional practice in reading comprehension	Grade 3-5 Houghton Mifflin Reading Practice Workbooks	Title I	\$1,300.00
To provide students additional practice in content area reading.	Grades 3-7 Coach Books	Title I	\$3,000.00
To provide students additional practice in context clues for reading.	Grade 3-7, After School Reading Tutoring	Title I	\$0.00
			Subtotal: \$4,300.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
To progress monitor student achievement in reading	FCAT Test Maker	Title I	\$1,000.00
			Subtotal: \$1,000.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$5,300.0

End of Reading Goals

Comprehensive English Language Learning Assessment (CELLA) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.

1. Students scoring proficient in listening/speaking.

CELLA Goal #1:

CELLA Goal #1:

The Expected Level of Performance for the 2013 school year is to increase the level of CELLA proficiency by 5%.

2012 Current Percent of Students Proficient in listening/speaking:

Problem-Solving Process to Increase Student Achievement

			Person or	Process Used to	
	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	who were not proficient in listening had difficulty with understanding connotative language as it relates to vocabulary.	Experience Approach), Modeling, and TPR (Total Physical Response) in order to improve on their listening skills. Students will implement Brainstorming, Role- play, Teacher/Student Modeling to improve on their speaking skills.		1.1 Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	1.1 FORMATIVE Administration and teachers will utilize reports from the Florida Comprehensive Assessment Test (FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive Assessment Test and Comprehensive English Language Learning Assessment.

Students read in English at grade level text in a manner similar to non-ELL students.						
2. Students scoring proficient in reading. CELLA Goal #2:			Reading on the Expected Leve	In grades 3-6, 19% (11) of students scored proficient in Reading on the 2012 administration of the CELLA . The Expected Level of Performance for the 2013 school year is to increase the level of CELLA proficiency by 5%.		
2012	Current Percent of Stu	idents Proficient in read	ding:			
19%	19% (11)					
	Pro	blem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	2.1 Students in grades 3-6 experienced difficulty identifying the main idea (stated/implied), relevant details, and text structures/features from fictional and	2.1 Students will implement the Picture Walk strategy of looking at pictures to gain and understanding of the story. Also, the QAR (Question-Answer-Relationship) will be	2.1 Principal, Assist. Principal, Reading Coach, Literacy Leadership Team (LLT), MTSS/RtI team.	2.1 Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When	2.1 FORMATIVE Administration and teachers will utilize reports from the Florida Comprehensive Assessment Test (FCAT 2.0),	

nonfictional passages.	used as a strategy. This includes "In the Book- Right There", "In the Book-Think and Search" and "In your Head - Author and You."	visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive Assessment Test and Comprehensive English Language Learning Assessment.
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Stude	ents write in English at gr	ade level in a manner sin	nilar to non-ELL st	udents.	
3. Students scoring proficient in writing. Un grades 3-6, 14% (9) of students scored proficient Writing on the 2012 administration of the CELLA. The Expected Level of Performance for the 2013 scho year is to increase the level of CELLA proficiency by 5				ne CELLA . the 2013 school	
2012	? Current Percent of Stu	dents Proficient in writ	ing:		
14%	(9)				
	Prol	blem-Solving Process t	to Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	2.1. Students in grades 3-6 experienced difficulty in the area of spelling and summarizing.	the use of Dialogue	2.1. Principal, Assist. Principal, Reading Coach, Literacy Leadership Team (LLT), MTSS/RtI team.	Pollowing FCIM process Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	2.1 FORMATIVE Administration and teachers will utilize reports from the Florida Comprehensive Assessment Test (FCAT 2.0), Florida Assessment for Instruction in Reading (FAIR), Edusoft (District Interims/Tri- Weekly Assessments), and Success Maker to monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive Assessment Test and

Comprehensive
English Language
Learning
Assessment

CELLA Budget:

Strategy	Description of Resources	Funding Source	Available
	Description of Resources		Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CELLA Goals

Elementary School Mathematics Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics.

Mathematics Goal #1a:

In grades 3-5, 26% (63) students achieved proficiency (Level 3) on the 2012 administration of the FCAT Mathematics Test.

Our goal for the 2012-2013 school year is to increase student proficiency in mathematics for FCAT Level 3 to 32% (79).

2012 Current Level of Performance:

26% (63)

32% (79)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1a.1. Students experienced difficulty in Fractions in grade 3, Geometry and Measurement in grade 4 and Expression, Equations and Statistics in grade 5.	1a.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based instructional strategies that provide students with mathematical explorations and hands- on manipulative/activities to facilitate the conceptual learning of fractions, including in problem situation; use geometric knowledge and spatial reasoning to develop foundations for understanding expression, equations and statistics.	1a.1. MTSS/RtI Leadership Team	and examine student data to insure fidelity to	Assessments, On- Target Assessments, Benchmark Assessments Data and Success Maker to monitor data trends, student

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: In grades 3-5, 45% (5) students achieved proficiency (Level 1b. Florida Alternate Assessment: 4, 5, and 6)) on the 2012 administration of the FAA Students scoring at Levels 4, 5, and 6 in mathematics. Mathematics Test. Our goal for the 2012-2013 school year is to increase Mathematics Goal #1b: student proficiency in mathematics for FAA Levels 4, 5, and 6 to 50% (6). 2012 Current Level of Performance: 2013 Expected Level of Performance: 45% (5) 50% (6) Problem-Solving Process to Increase Student Achievement

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1b.1. Students in grade 3-5 experienced difficulty with Repetition for long term learning of math concepts such as rote counting, fact fluency and tools for measurement.	The use of research-based instructional strategies targeting continuous repetition/practice when learning math concepts. The students must be provided with visual choices as presented in the Florida Alternate Assessment (FAA).	1b.1. Principal, Assist. Principal, MTSS/RtI team.	1b.1. Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Assessments, On- Target Assessments, Benchmark Assessments Data and Success Maker to monitor data

	on the analysis of studen provement for the following		eference	e to "Guidino	g Questions", identify and o	define areas in need	
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. Mathematics Goal #2a:			ent pro the Our	In grades 3-5, 22% (53) students achieved above proficiency (Levels 4 and 5) on the 2012 administration of the FCAT Mathematics Test. Our goal for the 2012-2013 school year is to increase student proficiency for FCAT Levels 4 and 5 to 24% (59).			
2012	Current Level of Perforn	nance:	20	13 Expecte	d Level of Performance:		
22% (22% (53)				24% (59)		
	Pr	oblem-Solving Process t	to Incre	ease Studei	nt Achievement		
	Anticipated Barrier	Strategy	P Resp	erson or osition onsible for nitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	and methodology to	2a.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based instructional strategies and infuse FCAT Explorer and Success Maker, technology-based programs, to provide students with mathematical application and exploration activities. Also, hands-on manipulative will be used. Lessons will be infused	Princip, team.	al, Assist. al, MTSS/Rti	When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student	Assessments, On- Target	

k t c r i	into the instructional block, using pull-out, and tutorials to facilitate the conceptual learning of math operational skills including problem solving, reasoning applications and investigation.		determine the effectiveness of the strategies.	
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	on the analysis of studer provement for the following	nt achievement data, and reg g group:	efere	ence t	o "Guiding	Questions", identify and o	define areas in need
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in mathematics. Mathematics Goal #2b:				In grades 3-5, 36% (4) students scoring at or above 7-9 in mathematics on the 2012 administration of the FAA Math Test. Our goal for the 2012-2013 school year is to increase number of students scoring at or above 7-9 in the FAA mathematics in the FAA for 39% (4).			
2012	Current Level of Perform	mance:		2013	Expected	d Level of Performance:	
36% (4)				39%	(4)		
	Pı	roblem-Solving Process	to I r	ncrea	se Studer	nt Achievement	
	Anticipated Barrier	Strategy	Re	Pos espor	on or ition isible for toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	2b.1. Students in grades 3-5 need to review for long term learning math concepts such as rote counting, fact fluency and tools for measurement.	2b.1. The use of research-based instructional strategies targeting continuous repetition/practice when learning math concepts. The students must be provided with visual choices as presented in the Florida Alternate Assessment (FAA).		ncipal, ncipal,	Assist. MTSS/RtI	When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			
3a. FCAT 2.0: Percentage of students making learning gains in mathematics. Mathematics Goal #3a:	In grades 3-5, 73% (128) of students made Learning Gains on the 2012 administration of the FCAT Mathematics Test. Our goal for the 2012-2013 school year is to increase student Learning Gains for FCAT 78% (137).		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
73% (128)	78% (137)		

	Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	3a.1. Students were not able to identify correct steps to compute number sense problems.	3a.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based instructional strategies and infuse FCAT Explorer and Success Maker, technology-based programs, to provide students with daily customized practice drills/assignments based on the steps to compute number sense problems.	1 '		Tri-Weekly Assessments, On- Target Assessments, Benchmark Assessments Data and Success Maker to monitor data	

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics. Mathematics Goal #3b:				in ma Test. Howe	thematics ver, our go	a available for students ma on the 2012 administratio oal for the 2012-2013 schoo g gains in Math in the FAA	n of the FAA Math
2012	Current Level of Perforr	nance:		2013	Expected	Level of Performance:	
NA				NA			
	Pr	oblem-Solving Process t	to I r	ncrea	se Studer	nt Achievement	
	Anticipated Barrier	Strategy	Re	Pos espon	on or ition sible for toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Students in grades 3-5 need to review for long term learning math concepts such as rote counting, fact fluency and tools for measurement	The use of research- based instructional strategies targeting continuous repetition/practice when learning math concepts. The students must be provided with visual choices as presented in the Florida Alternate Assessment (FAA)		ncipal, ncipal,	Assist. MTSS/RtI	3b.1. Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	trends, student progress, and determine effectiveness.

	the stated objective. Bi- Weekly data chats will be conducted in order to determine the effectiveness of the strategies.
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: In grades 3-5, 82% (38) of students in the Lowest 25% 4. FCAT 2.0: Percentage of students in Lowest 25% made Learning Gains on the 2012 administration of the FCAT making learning gains in mathematics. Mathematics Test. Our goal for the 2012-2013 school year is to increase Mathematics Goal #4: learning gains in the Lowest 25% for mathematics to 87% 2012 Current Level of Performance: 2013 Expected Level of Performance: 82% (38) 87% (40) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 4a.1 4a.1. 4a.1. 4a.1. 4a.1 Provide multiple Principal, Assist. Following the FCIM Students in grade 3 opportunities through Principal, MTSS/RtI process, the Principal, **FORMATIVE** math drills (customized Assist. Principal and District Interims, experienced difficulty team. benchmark fractions, classroom teachers will Tri-Weekly answering questions related to fractions. In geometry and develop Instructional Assessments, Ongrade four students need measurement during Focus Target additional support in differentiated instruction, Calendars aligned with Assessments, Geometry and pull-out tutorials, and FCAT Test Maker, Measurement while grade Success Maker Common Core Standards. and Success Maker When visiting classrooms, to monitor data 5 needs support in technology component to Expression, Equation and apply strategies and trends, student Statistics. approaches. Also, Administrators will review progress, and the implementation of determine mathematical explorations and handsaligned focus strategies effectiveness. on manipulative/lessons and examine student SUMMATIVE will be provided to help data to insure fidelity to 2013 Florida the stated objective. Bi-Comprehensive students conceptualize Expressions, equations Weekly data chats will be Assessment Test and statistics. In doing conducted in order to (FCAT 2.0) results determine the so, infuse Go-Math resources for Tier 2 and effectiveness of the 3 students. strategies

Based on Amb	assed on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target					
5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.			Achievable Ar	its meet the perfo	ormance Target of Objectives (AMOs) O Math Test.	
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
	52	57	61	65	70	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making

The results of the 2012 FCAT Math Test in grades 3-5 indicate that 50% (107) students of the Black subgroup and

satisfactory progress in mathematics. Mathematics Goal #5B:	65% (18) students of the hispanic subgroup achieved FCAT level 3 proficiency. Our goal for the 2012-2013 school year is to increase student proficiency to 56% (119)in the black subgroup and 68% (19) in the hispanic subgroup.
2012 Current Level of Performance:	2013 Expected Level of Performance:
White: NA Black: 50% (107) Hispanic: 65%(18) Asian: NA American Indian: NA	White: NA Black: 56% (119) Hispanic: 68% (19) Asian: NA American Indian: NA

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	difficulty answering questions related to order of operations and explorations because of limited memorization of	5B.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based instructional strategies and infuse FCAT Explorer and Success Maker, technology-based programs, to provide students with daily customized practice drills/assignments based on the needs to perform multiplication and division	Leadership Team	Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be	monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5C. English Language Learners (ELL) not making satisfactory progress in mathematics.

Mathematics Goal #5C:

The results of the 2012 FCAT Math Test in grades 3-5 indicate that 49% (19) of the ELL subgroup students achieved FCAT level 3 proficiency. Our goal for the 2012-2013 school year is to increase student proficiency to 58% (22).

2012 Current Level of Performance:

2013 Expected Level of Performance:

49% (19)

58% (22)

Problem-Solving Process to Increase Student Achievement

L					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	5C.1. ELL students not making satisfactory progress are having difficulties with vocabulary and number sense.	Form Grade Level	Principal, Assist. Principal, MTSS/RtI Leadership Team	Following the FCIM process, the Principal, Assist. Principal and classroom teachers will develop Instructional Focus	5C.1. FORMATIVE District Interims, Tri-Weekly Assessments, On- Target Assessments, and Success Maker to
		and Success Maker, technology-based			monitor data

1	c d o	programs, to provide tudents with daily ustomized practice drills/assignments based on vocabulary and number sense.		Administrators will review the implementation of aligned focus strategies	determine effectiveness. SUMMATIVE 2013 Florida Comprehensive Assessment Test
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics. Mathematics Goal #5D: 2012 Current Level of Performance: 2013 Expected Level of Performance: Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 5C.1. 5C.1. 5C.1. 5C.1. Students With Disabilities Start Success Maker at RtI Leadership Monitor the Summative: the beginning of the implementation of experience difficulty Team District Interims, answering questions school year. In doing so, research-based Tri-Weekly related to mathematics complete daily instructional strategies Assessments, Onoperations and customized math practice Target team to determine explorations because of drills/assignments based effectiveness of strategy Assessments, limited memorization of on their reading needs. FCAT Test Maker, multiplication and division Also, complete and Success Maker prerequisites. anchor/mini-lessons to monitor data related differentiated trends, student instruction. progress, and determine effectiveness. Formative: 2011-12 Florida Comprehensive Assessment Test

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			
5E. Economically Disadvantaged students not making satisfactory progress in mathematics. Mathematics Goal #5E:	The results of the 2012 FCAT Math Test in grades 3-5 indicate that 50% (119) of the ELL subgroup students achieved level 3 FCAT proficiency. Our goal for the 2012-2013 school year is to increase student proficiency to 57% (135).		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
50% (119)	57% (135)		
Problem-Solving Process to Increase Student Achievement			

<u> </u>					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	5E.1. Students experienced difficulty answering questions related to mathematics operations and explorations because of limited memorization of multiplication facts and division prerequisites			the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	to monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida

End of Elementary School Mathematics Goals

Middle School Mathematics Goals

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

ı	provement for the following	n achievement data, and re g group:	ererence to Guiding	g Questions , identify and t	denne areas in need	
1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics. Mathematics Goal #1a:			on the 2012 ad Test. Our goal for the	In grade 6, 26% (63) students achieved proficiency (Level 3) on the 2012 administration of the FCAT 2.0 Mathematics Test. Our goal for the 2012-2013 school year is to increase student proficiency in mathematics for FCAT Level 3 to 32%		
2012	Current Level of Perform	mance:	2013 Expected	2013 Expected Level of Performance:		
26% (63)			32% (79)	32% (79)		
	Р	roblem-Solving Process t	to Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	1a.1. Students in Grade 6 experienced difficulty with Fractions, Ratio/Proportional Relationship, and Statistics.	Ta.1. Form Grade Level Mathematic Community of Instructional Practices teams to facilitate the implementation of grade level Lessons Plans that help students understand ratios, fractions and statistics. Infuse the Step-It-Up Problem Solving Protocol into daily instruction to equip	Leadership Team	1a.1. Following the FCIM process, the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review	progress, and determine	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need

1	students with strategies to solve problems with fractions, ratio//proportional relationships and statistics. Use the Pacing Guide aligned Topic Assessments and the FLDOE Florida Achieves! Focus Resources to progress monitor students' mastery of targeted grade level objectives and essential	the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies. SUMMATIVE 2013 Florida Comprehensive Assessment Test (FCAT 2.0) result conducted in order to determine the effectiveness of the strategies.
	content.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: In grade 6, 45% (5) students achieved proficiency (Level 4, 1b. Florida Alternate Assessment: 5, and 6)) on the 2012 administration of the FAA Students scoring at Levels 4, 5, and 6 in mathematics. Mathematics Test. Our goal for the 2012-2013 school year is to increase Mathematics Goal #1b: student proficiency in mathematics for FAA Levels 4, 5, and 6 to 50% (6). 2012 Current Level of Performance: 2013 Expected Level of Performance: 45%(5) 50%(6) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy 1b.1. 1b.1 1b.1. 1b.1. 1b.1. FORMATIVE The use of research-Principal, Assist. Following the FCIM Students have difficulties based instructional Principal, MTSS/RtI process, the Principal, Administration and review for long term strategies targeting team Assist. Principal and teachers will utilize learning math concepts classroom teachers will reports from continuous such as rote counting, repetition/practice when develop Instructional Florida Alternative fact fluency and tools for learning math concepts. Focus Assessment, The students will be measurement. Calendars aligned with Unique Learning, provided with visual and Success Maker choices as presented in Common Core Standards. to monitor data When visiting classrooms, trends, student the Florida Alternate Assessment (FAA). progress, and Administrators will review determine the implementation of effectiveness. aligned focus strategies SUMMATIVE and examine student 2013 Florida data to insure fidelity to Alternate the stated objective. Bi- Assessment Weekly data chats will be Results conducted in order to determine the effectiveness of the strategies.

22%(53) 24%(59)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	2a.1. Students experienced difficulty with Expression and Equations as it relates to applying and extending previous understandings of Multiplication.	2a.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based instructional strategies and infuse FCAT Explorer, FCAT Explorer-Achieves and Success Maker, technology-based programs, to provide students with understanding expression and equations as it relates to applying and extending previous understandings of Multiplication. Develop hands on activities that help students to understand operations with integers. Develop thematic projects (model scale construction) that help students to understand the relative size of numbers through the use of manipulatives.	Leadership Team	Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

	In grade 6, 36% (4) students scoring at or above 7 in mathematics on the 2012 administration of the FAA Math Test. Our goal for the 2012-2013 school year is to increase number of students scoring at or above 7 in the FAA mathematics in the FAA for 39 % (4)	
2012 Current Level of Performance:	2013 Expected Level of Performance:	
36%(4)	39%(4)	

Problem-Solving Process to Increase Student Achievement

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
2b.1.	2b.1.		2b.1. Following FCIM process	2b.1	
Students in grade 6	Established programs will			FORMATIVE	
experienced difficulty	demonstrate that skills	team	Principal and classroom	District Interims,	
	taught in the classroom		teachers will develop	Tri-Weekly	
operation to use in simple	will transfer into real		Instructional Focus	Assessments, On-	
real life math problems.	world situations		Calendars aligned with	Target	
	(Community Based		the	Assessments, and	

	Instruction, CBI). The	Common Core Standards. Success Maker to
	students will be provided	When visiting classrooms, monitor data
1	with visual choices as	trends, student
'	presented in the Florida	Administrators will review progress, and
	Alternate Assessment	the implementation of determine
	(FAA).	aligned focus strategies effectiveness.
		and examine student
		data to insure fidelity to SUMMATIVE
		the stated objective. Bi- 2013 Florida
		Weekly data chats will be Comprehensive
		conducted in order to Assessment Test
		determine the (FCAT 2.0) results
		effectiveness of the
		strategies

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: In grade 6, 73% (128) of students made Learning Gains on 3a. FCAT 2.0: Percentage of students making learning the 2012 administration of the FCAT Reading Test. 2.0 gains in mathematics. Mathematics Our goal for the 2012-2013 school year is to increase Mathematics Goal #3a: student Learning Gains for FCAT 78% (137). 2012 Current Level of Performance: 2013 Expected Level of Performance: 73%(128) 78%(137) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Strategy Monitoring 3a.1. 3a.1. 3a.1. 3a.1. 3a.1 Principal, Assist. Students have difficulties Form Grade Level Following the FCIM FORMATIVE with Expression and Mathematic Community Principal, MTSS/Rtl process, the Principal, Assist. Principal and District Interims, Equation as it relates to of Instructional Practices Leadership Team using strategies to solve teams to implement classroom teachers will Tri-Weekly multi-level number sense research-based develop Instructional Assessments, Onproblems. instructional strategies Focus Target and infuse FCAT Explorer, Calendars aligned with Assessments, and FCAT Explorer and the Success Maker to Success Maker, Common Core Standards. monitor data technology-based When visiting classrooms, trends, student programs, to provide progress, and students with practice in Administrators will review determine expression and equation the implementation of effectiveness. problems. Also, hands-on aligned focus strategies SUMMATIVE manipulatives will be and examine student used. Lessons will be data to insure fidelity to 2013 Florida infused into the the stated objective. Bi-Comprehensive instructional block, pull-Weekly data chats will be Assessment Test conducted in order to out, and tutorials to (FCAT 2.0) results facilitate the conceptual determine the learning of math effectiveness of the operational skills including strategies. in problem situation.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in ne of improvement for the following group:				
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics. Mathematics Goal #3b:	There is no data available for students making learning gains in math on the 2012 administration of the FAA math Test. However, our goal for the 2012-2013 school year is to increase learning gains in reading in the FAA.			
2012 Current Level of Performance:	2013 Expected Level of Performance:			

N	NA	NA	NA			
	Pro	oblem-Solving Process t	to Increase Studer	crease Student Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Students in grade 6 experienced difficulty solving simple problems involving joining or separating set of objects.	3b.1. Established programs will demonstrate that skills taught in the classroom will transfer into real world situations (Community Based Instruction, CBI). The students will be provided with visual choices as presented in the Florida Alternate Assessment (FAA).	3b.1. Principal, Assist. Principal, MTSS/RtI Leadership Team	3b.1. Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to	monitor data trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive	

conducted in order to

determine the effectiveness of the Assessment Test (FCAT 2.0) results

data to insure fidelity to 2013 Florida

				strategies.		
	l on the analysis of studen provement for the following	t achievement data, and reg group:	eference to "Guiding	Questions", identify and o	define areas in need	
4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in mathematics. Mathematics Goal #4:			Learning Gains Mathematics Te Our goal for the	In grades 6, 82% (38) of students in the Lowest 25% made Learning Gains on the 2012 administration of the FCAT Mathematics Test. Our goal for the 2012-2013 school year is to increase learning gains in the Lowest 25% for mathematics to 87% (40).		
2012	Current Level of Perform	mance:	2013 Expected	Level of Performance:		
82%	(38)		87% (40)			
	Pr	oblem-Solving Process t	to Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	4a.1. Students experienced difficulty answering questions related to mathematics operations and explorations.	4a.1. Provide multiple opportunities through math drills (customized benchmark activities with multiplication/division domains embedded) during differentiated instruction, pull-out tutorials, and Success Maker technology component to apply strategies and approaches. Also, mathematical	Leadership Team	When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student	progress, and	

explorations and hands-

on manipulative/lessons will be provided to help students conceptualize learning word and analysis problems. In doing so, infuse Go-Math resources for Tier 2 and 3 students.	the stated objective. Bi- Weekly data chats will be conducted in order to determine the effectiveness of the strategies. Comprehensive Assessment Test (FCAT 2.0) results
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Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target Middle School Mathematics Goal # 5A. Ambitious but Achievable Annual In grade 6, 52% of students met the performance Target of Measurable Objectives (AMOs). In six year the Achievable Annual Measurable Objectives (AMOs) in 2012 school will reduce their achievement gap administration of the FCAT 2.0 Mathematics Test. 5A: Our goal for the 2016--2017 school year is to increase by 50%. Baseline data 2011-2012 2012-2013 2013-2014 2014-2015 2015-2016 2016-2017 2010-2011 52 61 70 57 65

Based on the analysis of student of improvement for the following		ference to "Guiding	Questions", identify and o	define areas in need
5B. Student subgroups by ethic Hispanic, Asian, American Ind satisfactory progress in mathe Mathematics Goal #5B:	ian) not making	that 50% (107) FCAT Level 3 pr	ne 2012 FCAT Math Test i of the Black subgroup stu oficiency. Our goal for the ase student proficiency to	idents achieved 2012-2013 school
2012 Current Level of Perform	nance:	2013 Expected	Level of Performance:	
White: NA Black: 50% (107) Hispanic: 65% (18) Asian: NA American Indian: NA	oblem-Solving Process to	White: NA Black: 56% (119 Hispanic: 68% (Asian: NA American Indian O Increase Studer	19) : NA	
		Person or	Process Used to	<u> </u>

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	and explorations because	Success Maker, at the beginning of the school year. In doing so, complete daily customized math practice	Principal, MTSS/RtI Leadership Team	the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive

5C. English Language Learners (ELL) not making			The regulte of the	The grounds of the 2010 FOAT Made Test to ground 7 to disable			
satisfactory progress in mathematics. Mathematics Goal #5C: 2012 Current Level of Performance:				The results of the 2012 FCAT Math Test in grade 6 indicate that 49% (19) of the ELL subgroup students achieved FCAT Level 3 proficiency. Our goal for the 2012-2013 school year is to increase student proficiency to 58% (22). 2013 Expected Level of Performance:			
			Level 3 proficies				
			2013 Expected				
49% (19)			58% (22)				
	Pr	oblem-Solving Process t	to Increase Studer	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
	5C.1. ELL students not making satisfactory progress are having difficulties with vocabulary and number	5C.1. Form Grade Level Mathematic Community of Instructional Practices teams to implement research-based			5c.1 FORMATIVE District Interims, Tri-Weekly Assessments, On- Target		

aligned focus strategies

data to insure fidelity to the stated objective. Bi-Weekly data chats will be Comprehensive

and examine student

conducted in order to determine the

effectiveness of the

strategies.

effectiveness.

Assessment Test

(FCAT 2.0) results

drills/assignments based

on vocabulary and

number sense.

Based on the analysis of student of improvement for the following		eference to "Guidino	g Questions", identify and	define areas in need
5D. Students with Disabilities (satisfactory progress in mathematics Goal #5D:	satisfactory pro 2.0 Mathematic Our goal for the number of stud	In grade 6, 46% (13) of students in the SWD did not make satisfactory progress on the 2012 administration of the FCAT 2.0 Mathematics Test. Our goal for the 2012-2013 school year is to decrease the number of students not making satisfactory progress to 48%		
2012 Current Level of Perform	nance:	(13). 2013 Expected	d Level of Performance:	
46% (13)		48% (13)		
Pro	oblem-Solving Process t	to Increase Stude	nt Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
Students With Disabilities experienced difficulty answering questions related to mathematics operations and explorations because of	Mathematic Community of Instructional Practices teams to implement research-based instructional strategies and infuse FCAT Explorer		5D.1 Following the FCIM process, the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the	5D.1. FORMATIVE District Interims, Tri-Weekly Assessments, On- Target Assessments, FCAT Test Maker, and Success Maker

1		technology-based programs, to provide students with daily customized practice drills/assignments based on multiplication and division skills.		Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be	trends, student progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive
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	l on the analysis of student provement for the following		eference to "Guiding	g Questions", identify and c	lefine areas in need
5E. Economically Disadvantaged students not making satisfactory progress in mathematics. Mathematics Goal #5E:			indicate that 50 achieved level 3	he 2012 FCAT Math Test ir 1% (119) of the ELL subgro 3 FCAT proficiency. Our go ar is to increase student pr	oup students al for the 2012-
2012 Current Level of Performance:			2013 Expected	d Level of Performance:	
50% (119)			57% (135)		
	Pr	oblem-Solving Process t	to Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	5E.1. Students experienced difficulty answering questions related to mathematics operations and explorations because of limited memorization of multiplication facts and division prerequisites	the beginning of the school year. In doing so, complete daily customized math practice	Leadership Team	Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to	progress, and determine effectiveness. SUMMATIVE 2013 Florida Comprehensive

End of Middle School Mathematics Goals

Algebra End-of-Course (EOC) Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

 Students scoring at Achievement Level 3 in Alge 	bra.
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Algebra Goal #1:

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

2012 Current Level d	of Performance:		2013 Ex	pected Leve	el of Performar	nce:
	Problem-	Solving Process	to Increase S	Student Ach	nievement	
Anticipated Barrier	Strategy	Po Ri fo	erson or osition esponsible or lonitoring	Process l Determin Effective Strategy	ie	Evaluation Tool
		No Da	ata Submitted			
of improvement for the	e following group:			Guiding Ques	stions", identify a	and define areas in need
 Students scoring a and 5 in Algebra. 	at or above Achie	evement Levels 4	4			
Algebra Goal #2:						
2012 Current Level c	of Performance:		2013 Ex	pected Leve	el of Performar	nce:
	Problem-	Solving Process	to Increase S	Student Ach	nievement	
Anticipated Barrier	Problem-:	Po Po	erson or osition esponsible	Process l Determin Effective	Jsed to le ness of	Evaluation Tool
Anticipated Barrier		Po Po R fc M	erson or osition esponsible or lonitoring	Process l Determin	Jsed to le ness of	Evaluation Tool
Anticipated Barrier		Po Po R fc M	erson or osition esponsible or	Process l Determin Effective	Jsed to le ness of	Evaluation Tool
	Strategy	Po Po Ro fo M	erson or osition esponsible or lonitoring ata Submitted	Process Unetermine Effective Strategy	Jsed to le ness of	
Based on Ambitious bu	Strategy ut Achievable Annu	Po Po Ro fo M No Da Jual Measurable Ob	erson or osition esponsible or lonitoring ata Submitted jectives (AMO	Process Unetermine Effective Strategy	Jsed to le ness of	Evaluation Tool th Performance Target
	Strategy ut Achievable Annu ievable Annual (AMOs). In six ye	No Dalament Algebra Goal #	erson or osition esponsible or lonitoring ata Submitted jectives (AMO	Process Unetermine Effective Strategy	Jsed to le ness of	
Based on Ambitious bu 3A. Ambitious but Achi Measurable Objectives school will reduce their	Strategy ut Achievable Annu ievable Annual (AMOs). In six yer achievement gap	No Da No Da Algebra Goal #	erson or osition esponsible or lonitoring ata Submitted jectives (AMC	Process Unetermine Effective Strategy	Jsed to le ness of	th Performance Target
Based on Ambitious but Achi Measurable Objectives school will reduce their by 50%. Baseline data	Strategy ut Achievable Annu ievable Annual (AMOs). In six yer achievement gap	No Da No Da Algebra Goal #	erson or osition esponsible or lonitoring ata Submitted jectives (AMC	Process Unetermin Effective Strategy	Jsed to lee ness of	th Performance Target
Based on Ambitious but Achi Measurable Objectives school will reduce their by 50%. Baseline data 2010-2011	Strategy ut Achievable Annual ievable Annual (AMOs). In six yer achievement gap	No Da No Da Algebra Goal # Sar 2013-201	erson or osition esponsible or lonitoring ata Submitted	Process Unetermin Effective Strategy	Jsed to the ness of the ness o	th Performance Target 2016-2017
Based on Ambitious but Achi Measurable Objectives school will reduce their by 50%. Baseline data 2010-2011 Based on the analysis of improvement for the	Strategy ut Achievable Annual (AMOs). In six yer achievement gar 2012 2012-201 of student achiever achiever achievement gar	No Da No Da No Da No Da Algebra Goal # Bar 3A : 2013-201 Ement data, and reup:	erson or osition esponsible or lonitoring ata Submitted	Process Unetermin Effective Strategy	Jsed to the ness of the ness o	th Performance Target
Based on Ambitious but Achi Measurable Objectives school will reduce their by 50%. Baseline data 2010-2011 Based on the analysis	Strategy It Achievable Annual (AMOs). In six yer achievement gap 2012 2012-201 of student achieve following subgroups by ethnicity (erican Indian) no	No Date of the property of the	erson or osition esponsible or lonitoring ata Submitted	Process Unetermin Effective Strategy	Jsed to the ness of the ness o	th Performance Target 2016-2017

2012 Current Level of Performance:		2013 Expected Level of Performance:			
	Problem-Solving Pro	ocess to I	ncrease St	rudent Achievement	
	<u> </u>	Dama		T	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		No Data S	Submitted		
Based on the analysis of of improvement for the fo	student achievement data, ollowing subgroup:	and refer	ence to "Gu	uiding Questions", identif	fy and define areas in ne
3C. English Language L satisfactory progress ir	earners (ELL) not makin n Algebra.	g			
Algebra Goal #3C:					
2012 Current Level of P	Performance:		2013 Exp	ected Level of Perform	ance:
	Problem-Solving Pro	ocess to I	ncrease St	tudent Achievement	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		No Data S	Submitted		,
Based on the analysis of of improvement for the fo	student achievement data, ollowing subgroup:	and refer	ence to "Gu	uiding Questions", identii	fy and define areas in ne
	pilities (SWD) not making	9			
satisfactory progress ir Algebra Goal #3D:	т Агдерга.				
2012 Current Level of P	Performance:		2013 Expected Level of Performance:		
	Problem-Solving Pro	ocess to I	ncrease St	tudent Achievement	
				ı	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	,	'	Submitted	•	

Based on the analysis of s of improvement for the fol	student achievement data, and Ilowing subgroup:	refere	ence to "Gu	uiding Questions", identify	and define areas in need
3E. Economically Disadv satisfactory progress in	vantaged students not maki Algebra.	ng			
Algebra Goal #3E:					
2012 Current Level of Po	erformance:		2013 Expe	ected Level of Performa	nce:
	Problem-Solving Proces	s to I	ncrease St	udent Achievement	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data S	Submitted		
					End of Algebra EOC Goals
Geometry End-of-Co	ourse (EOC) Goals				
* When using percentages, in	nclude the number of students th	ne perce	entage repre	sents (e.g., 70% (35)).	
Based on the analysis of s in need of improvement for	student achievement data, and or the following group:	d refer	ence to "Gu	uiding Questions", identify	and define areas

1. Students scoring at Achievement Level 3 in Geometry. Geometry Goal #1: 2012 Current Level of Performance: 2013 Expected Level of Performance: Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy Responsible **Evaluation Tool** Effectiveness of Strategy Monitoring No Data Submitted

Based on the analysis of student achievement data, and r in need of improvement for the following group:	eference to "Guiding Questions", identify and define areas
2. Students scoring at or above Achievement Levels4 and 5 in Geometry.Geometry Goal #2:	
2012 Current Level of Performance:	2013 Expected Level of Performance:

	Problen	n-Solving Proces	s to I	ncrease S	tudent	Achievement	
Anticipated Barrier	Strategy	,	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy		Evaluation Tool
		No	Data	Submitted			
Based on Ambitious but	Achievable	e Annual Measurab	ole Ob	jectives (A	MOs), i	AMO-2, Reading a	and Math Performance
BA. Ambitious but Achie Annual Measurable Obj (AMOs). In six year sch reduce their achieveme 50%.	ectives ool will	Geometry Goal #					<u> </u>
Baseline data 2011-2012	12-2013	2013-2014		2014-20	15	2015-2016	2016-2017
Based on the analysis on need of improvement BB. Student subgroup Hispanic, Asian, Amer Batisfactory progress Geometry Goal #3B:	for the fol s by ethni ican India	lowing subgroup: city (White, Blac an) not making		ererence to	o "Guid	ing Questions", id	lentify and define area
2012 Current Level of	Performa	nce:		2013 Exp	ected	Level of Perform	nance:
	Problen	n-Solving Proces	s to I	ncrease S	tudent	Achievement	
Anticipated Barrier Strategy			Posi Resp for	on or tion Determine Effectiveness of Strategy		mine iveness of	Evaluation Tool
		No	Data	Submitted			
Based on the analysis on need of improvement			and r	eference to	o "Guid	ing Questions", id	lentify and define area
3C. English Language satisfactory progress		_	9				
Geometry Goal #3C:							
2012 Current Level of	Performa	nce:		2013 Exp	ected	Level of Perform	nance:

	Problem-Solving	Process to Increase	Student Achievemen	t			
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
No Data Submitted							
Based on the analysis (of student achievemen	at data, and reference	to "Guiding Ouestions"	, identify and define areas			

Based on the analysis of student achievement data, and referen in need of improvement for the following subgroup:				o "Guiding Questions", id	entify and define areas
3D. Students with Disabilities (SWD) not making satisfactory progress in Geometry.					
Geometry Goal #3D:					
2012 Current Level of	Performance:		2013 Exp	ected Level of Perform	nance:
	Problem-Solving Proces	s to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data			Submitted		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas n need of improvement for the following subgroup:					
3E. Economically Disadvantaged students not making satisfactory progress in Geometry.					
Geometry Goal #3E:					
2012 Current Level of	Performance:		2013 Expected Level of Performance:		
	Problem-Solving Process	s to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Submitted			

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Developments and Trends in Education	K-7	CYNTHIA DORIS PADRON	Mathematics Teachers	10/25/2012 (1:45PM-3:45PM) 12/13/2012 (1:45PM-3:45PM) 01/17/2013 (1:45PM-3:45PM	Literacy Leadership Team, and Literacy Leadership Team (LLT)	Principal, Assistant Principal, and Reading Coach

Mathematics Budget:

Evidence-based Program(s)/Mate	erial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
To provide additional practice with all benchmarks in mathematics.	On-Target	Title I	\$4,500.00
To provide additional practice with all benchmarks in mathematics.	Grades 3-7 Math Coach Books	Title I	\$2,500.00
			Subtotal: \$7,000.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
To provide progress monitoring in mathematics to improve student achievement in mathematics.	FCAT Testmaker	Title I	\$1,000.00
			Subtotal: \$1,000.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$8,000.00

End of Mathematics Goals

Elementary and Middle School Science Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in science.

Science Goal #1a:

In grade 5, 31% (21) of students achieved proficiency (Level 3) on the 2012 administration of the FCAT 2.0 Science Test. The Expected Level of Performance for 2013 school year is 36% (24).

 $^{^{\}star}$ When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

31%	(21)		36%(24)	36%(24)			
	Prob	olem-Solving Process t	o Increase Stude	ent Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	1a.1. Students experienced difficulty answering questions as it relates to Nature of Science.	1a.1. Develop Professional Learning Communities (PLC) of the elementary science teachers in order to research, collaborate, design, and implement instructional strategies to increase rigor through inquiry-based learning in the nature of science. Provide activities for students to design and develop science and engineering projects to increase scientific thinking, and the development and implementation of inquiry-based activities that allow for testing of hypotheses, data analysis, explanation of variables, and experimental design in Scientific Thinking. Provide a variety of hands-on inquiry- based learning opportunities for students to analyze, draw appropriate conclusions, and apply key instructional concepts. Provide opportunities for students to experience the scientific method by participating in the District Science Fair.		team will monitor effectiveness through teacher lesson plans, instructional delivery,	1a.1. FORMATIVE Administration and teachers wi use reports from FCAT Explorer (Science Station), River Deep, and, Edusoft particularly; District Interims Tri-Weekly Assessments, and Lab Reports to monitor data trends, student progress, and effectiveness. SUMMATIVE 2013 Florida Comprehensive Assessment Tes (FCAT 2.0) results.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in science. Science Goal #1b:	There are no available data; however the Expected Level of Performance for 2013 school year is increase students levels 4, 5, and 6 in FAA.					
2012 Current Level of Performance:	2013 Expected Level of Performance:					
NA	NA					
Problem-Solving Process to Increase Student Achievement						

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Students need support with exploration and identification of key scientific concepts.	Students will have hands on practice to manipulate and explore	at Level 4, 5,	Community of Instructional Practices team will monitor effectiveness through teacher lesson plans, instructional delivery,	FORMATIVE Administration and teachers will utilize reports from Florida Alternative Assessment, Unique Learning, and student progress, and determine effectiveness. SUMMATIVE 2013 Florida Alternate Assessment Results

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: Science Goal #2a: 2a. FCAT 2.0: Students scoring at or above In grade 5, 3% (2) of students achieved above proficiency (Levels 4 and 5) on the 2012 administration Achievement Level 4 in science. of the FCAT 2.0 Science Test. The Expected Level of Performance for 2013 school Science Goal #2a: year is 5% (3). 2012 Current Level of Performance: 2013 Expected Level of Performance: 3% (2) 5% (3) Problem-Solving Process to Increase Student Achievement Process Used to Person or Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 2a.1. 2a.1. 2a.1. 2a.1. Principal, Administration Principal, Assistant Principal, and and teachers will An area of deficiency Develop Professional Assistant the Grade Level utilize reports Has been Scientific Learning Communities Principal, and Science Community of from Florida Thinking. Students (PLC) to provide Instructional Practices Comprehensive LLT. needs support in opportunities for team will monitor Assessment Test higher order thinking scientific experimental effectiveness through (FCAT 2.0), skills as related to activities for students teacher lesson plans, (District science. to design and develop instructional delivery, Interims/Triscience and and group rotations to Weekly engineering projects to ensure rigorous Assessments), increase scientific instruction is being and student thinking, and the progress, and implemented. Also, development and determine classroom implementation of walkthroughs will be effectiveness. inquiry-based activities conducted to monitor SUMMATIVE that allow for testing student engagement of hypotheses, data and science centers 2013 Florida analysis, explanation of Comprehensive rubrics to ensure variables, and instruction is occurring Assessment Test experimental design in with fidelity. (FCAT 2.0)

Life Science. The use of Guizmo and Science Builders (located in the Learning Village) as a supplemental		results.
curriculum materials that support state standards.		

	d on the analysis of students in need of improvemen			eference to "(Guiding Questions", ider	ntify and define
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in science. Science Goal #2b:				There are no available data, however the Expected Level of Performance for 2013 school year is increase students levels above 7 in FAA.		
2012	Current Level of Perfo	ormance:	20	013 Expecte	ed Level of Performand	ce:
NA			NA	А		
	Prob	lem-Solving Process t	to Inc	rease Stude	ent Achievement	
	Anticipated Barrier	Strategy	Resp	erson or Position ponsible for onitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	2b.1. Students have difficulty to determine scientific outcomes through observation of real time activities.	2b.1. Students will have continuous opportunities to conduct, observe, review and practice when learning science concepts through real life experiments. The students will be provided with visual choices as presented in the Florida Alternate Assessment (FAA).	Princi Leade (LLT)	ipal, Assist. ipal, Literacy ership Team	2b.1. Following FCIM process the Reading Coach will develop Instructional Focus Calendars aligned with the Access Points. When visiting classrooms, Administrators and LLT will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Administration and teachers will utilize reports from Unique Learning System, and student progress, and determine effectiveness. SUMMATIVE 2013 Florida Alternate Assessment

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
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Differentiated Instruction/ Implementing Effective Science Centers	Science K-7	Ms. Alexander	School-wide	Third Wednesday of the month	data analysis, classroom	Principal and Assistant Principal
Lesson Study: Utilizing Science Data to Group/Regroup Students	Science K-7	Ms. Alexander	School-wide	Third Wednesday of the month	Administration will monitor implementation and follow-up through data analysis, classroom walkthroughs and weekly planning sessions.	Principal and Assistant Principal
Lesson Study: Infusing Essential Labs and Technology- based Activities into the Instructional Block	Science K-7	Ms. Alexander	School-wide	Third Wednesday of the month	data analysis, classroom	Principal and Assistant Principal

Science Budget:

Evidence-based Progra			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Science Goals

Writing Goals

Writing Goal #1a:

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

Writing Goal #1a:

In grade 4, 80% (45) of students achieved proficiency (FCAT Levels 3.0-6.0) on the 2012 administration of the FCAT 2.0 Writing Test. Our goal for the 2012-2013 school year is to achieve 82% (46) proficiency in Writing (FCAT Levels 3-6.

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

			students will p goal for the 20	available data. However, prepare for the 8th grade 013-2014 school year is in FCAT Writing Levels 3-6.	Writing Test. Our
2012	Current Level of Perfo	rmance:	2013 Expect	ed Level of Performance	e:
80%	. ,	olem-Solving Process t	85% (52)	ont Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine Effectiveness of	Evaluation Tool
1	skills to organize information into a logical sequence and combining or deleting sentences to enhance clarity. Students have difficulty with writing narratives based on real or	Also, implement weekly writing institute and writing club to enhance creativity and voice.	Monitoring 1a.1. Principal, Assist. Principal and LLT	Strategy 1a.1 Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Weekly Assessments).
2	Students entering Grade 7 lack the ability to edit their writing for the correct use of spelling, knowledge of root words, prefixes, suffixes and knowledge of Greek and Latin root words.		1a.1. Principal, Assist. Principal and LLT	Ta.1 Following FCIM process the Principal, Assist. Principal and classroom teachers will develop Instructional Focus Calendars aligned with the Common Core Standards. When visiting classrooms, Administrators will review the implementation of aligned focus strategies and examine student data to insure fidelity to the stated objective. Bi-Weekly data chats will be conducted in order to determine the effectiveness of the strategies.	Weekly Assessments).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1b. Florida Alternate Assessment: Students scoring There are no available data, however the Expected Level at 4 or higher in writing. of Performance for 2013 school year is increase students levels above 7 in FAA. Writing Goal #1b: 2012 Current Level of Performance: 2013 Expected Level of Performance: NA NA Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 1b.1. 1b.1. 1b.1. 1b.1. 1b.1. FORMATIVE Develop creative writing Principal, Assist. Following FCIM process through journaling, Principal, Reading the Reading Coach will Administration Students have difficulty letter writing. The use Coach, Literacy develop Instructional and teachers will with expressing thought of graphic organizer will Leadership Team Focus utilize reports about familiar events in facilitate continuous Calendars aligned with (LLT) from Florida writing repetition/practice the Alternative when learning writing Access Points. When Assessment, concepts. visiting classrooms, Unique Learning The students will be Administrators and LLT System, and provided with visual will review the student progress, choices as presented in implementation of and determine the Florida Alternate aligned focus strategies effectiveness. Assessment (FAA). and examine student SUMMATIVE data 2013 Florida to insure fidelity to the Alternate stated objective. Bi-Assessment Weekly data chats will Results be conducted in order to determine the effectiveness of the

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

strategies.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Lesson Study: Effective Writing Strategies Grades K-7	Writing K-7	Reading Coach	School-wide	Every 2nd and 4th Tuesday of the month.	Team (LLT) will monitor implementation and follow-	Principal, Assistant Principal, and Reading Coach
				Quarterly:		

Teach Me Writing: Creativity Concepts	Writing K-7	Teach Me Writing Provider/ Reading Coach	School-wide	August 23, 2012 November 5, 2012 February 4, 2012 May 6, 2012	implementation and follow-	Principal, Assistant Principal, and Reading Coach
Lesson Study: Utilizing Data to Plan Effectively during the Writing Block/ Writing Centers	Writing K-7	Reading Coach	School-wide	Every 2nd and 4th Tuesday of the month.	implementation and follow- up through data analysis,	Principal, Assistant Principal, and Reading Coach

Writing Budget:

Evidence-based Program(s)/Ma		· · · · · · · · · · · · · · · · · · ·	A
Strategy	Description of Resources	Funding Source	Available Amount
To provide students and teachers with a snapshot of strengths and weaknesses in writing	Learning Express Folio Writing	Title I	\$750.00
			Subtotal: \$750.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$750.00

End of Writing Goals

Civics End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1. Students scoring at Achievement Level 3 in Civics.
Civics Goal #1:

In grade 7, 0% (0) of students achieved proficiency (Level 3) on the 2013 administration of District Spring Assessments for Civics. Our goal for the 2013-2014 school year is to achieve 10% (6)

2012 Current Level of Performance:

2013 Expected Level of Performance:

10% (6)

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.1. Students need to describe the functions of government and making policies.	Utilize District-published lesson plans with assessments aligned to the End of Course Exam Benchmarks to maximize opportunities for students to master tested content.	Literacy Leadership Team (LLT) will monitor implementation	Principal, Assistant Principal	1.1. FORMATIVE District Spring Assessment for Civics SUMMATIVE Mini- Assessments, Pre-Test and Post-Test

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:							
o o	or above Achievement Le	evels					
4 and 5 in Civics.							
Civics Goal #2:							
2012 Current Level of		2013 Expected Level of Performance:					
	Problem-Solving Proces	s to I	ncrease S	tudent Achievement			
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
	No Data Submitted						

PD Content /T and/or P Focus	Facilitator	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
				Administration, Reading	

Social Studies-AAH and Author Gilbert King Civics/History	Civics, Grade 7	SHERRILYN ANITA SCOTT	Teachers that teach Social Studies, Civics and History.	11/2012	Team (LLT) will monitor implementation and follow-	Principal, Assistant Principal, and Reading Coach
Social Studies Best Practices - AAH Workshop	Civics, Grade 7	SHERRILYN ANITA SCOTT	Teachers that teach Social Studies, Civics and History.	10/12/2012	Team (LLT) will monitor implementation and follow-	Principal, Assistant Principal, and Reading Coach

Civics Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		<u> </u>	Subtotal: \$0.00
			Grand Total: \$0.00

End of Civics Goals

Attendance Goal(s)

Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:

The overall average daily attendance rate for the 2011-2012 school year for students in grades K-6 was 96.19% (475).

Our goal for the 2012-2013 school year is to increase the Current Attendance Rate to 96.69% (478).

1. Attendance

Attendance Goal #1:

ATTENDANCE GOAL #2

The number of students with excessive tardies for the 2011-2012 school year in grades K-6 was 165 students. The goal for 2012-2013 will be 157 students.

2012 Current Attendance Rate:

2013 Expected Attendance Rate:

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

96.19	%/475		96.69%/478		
	Current Number of Stunces (10 or more)	udents with Excessive	2013 Expecte Absences (10	ed Number of Students or more)	with Excessive
122			116		
	Current Number of Stues (10 or more)	udents with Excessive	2013 Expecte Tardies (10 o	ed Number of Students r more)	with Excessive
165			157		
	Prol	olem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		1.1. Provide incentives for perfect attendance and utilize bulletin boards and P.A. System to reward students and classes with 100% attendance	1.1. Principal, Assistant Principal, Community Involvement Specialist, and Social Worker	1.1. Meet quarterly to discuss and adjust the effectiveness of strategy with Principal, Assistant Principal, Community Involvement Specialist, and Social Worker.	1.1. Principal, Assistant Principal, and attendance committee will monitor COGNOS attendance reports to determine effectiveness of strategy.
2		Provide incentives for on time arrivals and utilize bulletin boards and P.A. System to reward students and classes with on time arrivals. Involve Kid Care.	Principal, Assistant Principal, Community Involvement Specialist, and Social Worker	Meet quarterly to discuss and adjust the effectiveness of strategy with Principal, Assistant Principal, Community Involvement Specialist, and Social Worker.	Principal, Assistant Principal, and the attendance committee will monitor COGNOS attendance reports to determine effectiveness of

strategy.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Effective Mechanisms for Improving Attendance	K-7	Principal, Assistant Principal, and Community Involvement Specialist	School-wide	Quarterly	Principal, and attendance committee will monitor COGNOS attendance reports to determine effectiveness of	Principal, Assistant Principal, and attendance committee will monitor COGNOS attendance reports.

Attendance Budget:

Strategy	Description of Resources	Funding Source	Available Amount
To improve daily student attendance.	Incentives will be provided to promote daily student attendance.	EESAC	\$500.00
		-	Subtotal: \$500.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$500.00

End of Attendance Goal(s)

Suspension Goal(s)

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:				
Suspension Suspension Goal #1:	The overall number of Out-of- School Suspensions for the 2011-2012 school year for students in grades K-6 was 26. Our goal for the 2012-2013 school year is to decrease the Overall Number of Out-of-School Suspensions To 23.			
2012 Total Number of In-School Suspensions	2013 Expected Number of In-School Suspensions			
7	6			
2012 Total Number of Students Suspended In-School	2013 Expected Number of Students Suspended In- School			
3	3			
2012 Number of Out-of-School Suspensions	2013 Expected Number of Out-of-School Suspensions			
43	39			
2012 Total Number of Students Suspended Out-of- School	2013 Expected Number of Students Suspended Out- of-School			

	26	23	
- 1			

Problem-Solving	g Process	to Increase	Student	Achievement
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	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.1 Indoor suspensions: Students need to improve their social and conflict resolution skills in order to solve problems.		1.1. Indoor Suspensions: Principal, Assistant Principal, Counselor and Social Worker.	1.1. Indoor Suspensions: Principal, Assist. Principal, Guidance counselor and social worker will monitor COGNOS Suspension Reports monthly, schedule classroom visits and monitor individual behavior plans.	1.1. Indoor Suspensions: COGNOS Suspension Reports.
2	Out-of -School Suspensions: Students need to improve their social and conflict resolution skills in order to solve problems	'	Out-of -School Suspensions: Principal, Assistant Principal, Counselor and Social Worker	Out-of -School Suspensions: Principal, Assist. Principal, Guidance counselor and social worker will monitor COGNOS Suspension Reports monthly, schedule classroom visits and monitor individual behavior plans.	Out-of -School Suspensions: COGNOS Suspension Reports.

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school- wide)	release) and Schedules	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Strategies for Enhancing Social Skills/Problem Solving Techniques		Principal, Assistant Principal, and Counselor	School-wide	Second Tuesday	Principal, Assistant Principal, Counselor and Social Worker will monitor COGNOS Suspension Reports.	Principal, Assistant Principal, Counselor and Social Worker will monitor COGNOS Suspension Reports.

Suspension Budget:

Evidence-based Prograr	m(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount

No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

Parent Involvement Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of in need of improvement	of parent involvement data, a :	and re	ference to	"Guiding Questions", i	dentify and define areas
1. Parent Involvemen	t				
Parent Involvement Goal #1: *Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.			The level of Parent Involvement for the 2011 school year is 65%. Our goal for the 2011-2012 school year is to increase the Level of Parent Involvement by 5 percentage points.		
2012 Current Level of Parent Involvement:			2013 Expected Level of Parent Involvement:		
65%			70%		
	Problem-Solving Proces	ss to I	ncrease S	tudent Achievement	t
Anticipated Barrier Strategy Posi for		son or Sition Determine Effectiveness of Strategy Evaluation Tool		Evaluation Tool	
	No	Data	Submitted		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
		N	No Data Submitted	d		

Parent Involvement Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

 $^*\ When\ using\ percentages,\ include\ the\ number\ of\ students\ the\ percentage\ represents\ (e.g.,\ 70\%\ (35)).$

Base	d on the analysis of school	ol data, identify and defir	ne areas in need of	f improvement:			
1. ST	EM		need to be inv	The students at Carrie P. Meek/Westview K-8 Center need to be involved in subjects taught with rigor.			
STEN	1 Goal #1:		club. In 2012-2	Currently we have 12 students involved in the Science club. In 2012-2013, our goal will be to increase this number by 5%.			
	Pro	blem-Solving Process t	to Increase Stude	ent Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
	1.1. Students need to become more aware of the program functions and benefits.	1.1. Integrate STEM into the focus calendar to ensure standards are taught with rigor. Students will participate in Science Fair. Create a Computer Tech Club, a	1.1. Principal, Assist. Principal, Faculty and Staff.	1.1. Administration, Literacy Leadership Team (LLT) will monitor implementation and follow-up through data analysis, classroom walkthroughs and weekly planning	1.1. Administration will conduct periodic quick, mini tests to insure subjects are taught with rigor.		

	Herpetology Club, a	sessions.	
1	Reptile club and a		
	Dinosaur club. Continue		
	with Science Club.		
	Invite representatives		
	from the feeder middle		
	schools, high schools,		
	Miami Zoo, Miami		
	Children's Museum to		
	address these groups		
	each month to maintain		
	interest.		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Intro to Explore Learning Gizmos Math/Science	3-12	SANDRA R DESORMEAU	Math and Science teachers, grades 3-12	12/13/2012	Administration, Reading Coach, RtI Leadership Team, and Literacy Leadership Team (LLT) will monitor implementation and follow-up through data analysis, classroom walkthroughs and weekly planning sessions.	Principal, Assistant Principal, and Reading Coach

STEM Budget:

Description of Resources	Funding Source	Available Amount
No Data	No Data	\$0.00
		Subtotal: \$0.00
Description of Resources	Funding Source	Available Amount
No Data	No Data	\$0.00
		Subtotal: \$0.00
nt		
Description of Resources	Funding Source	Available Amount
No Data	No Data	\$0.00
		Subtotal: \$0.00
Description of Resources	Funding Source	Available Amount
No Data	No Data	\$0.00
-		Subtotal: \$0.00
	No Data Description of Resources No Data nt Description of Resources No Data Description of Resources	No Data Description of Resources No Data No Data No Data No Data No Data No Data Description of Resources No Data No Data No Data Description of Resources Funding Source No Data Description of Resources Funding Source

Career and Technical Education (CTE) Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define areas in need of improvement: 1. CTE Our goal for the 2012-2013 school year is to increase CTE Goal #1: student's awareness of different career paths. Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Effectiveness of Responsible for Monitoring Strategy 1.1. 1.1. 1.1. 1.1. Students need to be Administrator and Administrator monitors Principal, Continue to implement made aware of Career Day. Expand CTE teacher. the effective Assistant Principal, will pathways to a career in student awareness of implementation of monitor reports to technology, business, pathways to different lessons and timely culinary arts and instruction in the CTE determine careers. consumer business. classrooms through effectiveness of common planning. strategy.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
		Ν	No Data Submitted	d		

CTE Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount

\$0.00	No Data	No Data	No Data
Subtotal: \$0.00			
Grand Total: \$0.00			

End of CTE Goal(s)

Additional Goal(s)

No Additional Goal was submitted for this school

FINAL BUDGET

Evidence-based Pro	ogram(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	To provide students additional practice in reading comprehension	Grade 3-5 Houghton Mifflin Reading Practice Workbooks	Title I	\$1,300.00
Reading	To provide students additional practice in content area reading.	Grades 3-7 Coach Books	Title I	\$3,000.00
Reading	To provide students additional practice in context clues for reading.	Grade 3-7, After School Reading Tutoring	Title I	\$0.00
Mathematics	To provide additional practice with all benchmarks in mathematics.	On-Target	Title I	\$4,500.00
Mathematics	To provide additional practice with all benchmarks in mathematics.	Grades 3-7 Math Coach Books	Title I	\$2,500.00
Writing	To provide students and teachers with a snapshot of strengths and weaknesses in writing	Learning Express Folio Writing	Title I	\$750.00
Attendance	To improve daily student attendance.	Incentives will be provided to promote daily student attendance.	EESAC	\$500.00
				Subtotal: \$12,550.00
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	To progress monitor student achievement in reading	FCAT Test Maker	Title I	\$1,000.00
Mathematics	To provide progress monitoring in mathematics to improve student achievement in mathematics.	FCAT Testmaker	Title I	\$1,000.00
				Subtotal: \$2,000.00
Professional Develo	opment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
0.41				Subtotal: \$0.00
Other Goal	Strategy	Description of	Funding Source	Available Amount
		Resources		
No Data	No Data	No Data	No Data	\$0.00 Subtotal: \$0.00
				Grand Total: \$14,550.00

Differentiated Accountability

School-level Differentiated Accountability Compliance

jn Priority jn Focus	j∩ Prevent	jn NA
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Are you a reward school: jn Yes jn No

A reward school is any school that improves their letter grade or any school graded A.

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School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Describe projected use of SAC funds	Amount
No data submitted	

Describe the activities of the School Advisory Council for the upcoming year

All strategies and opportunities for improvement are reviewed monthly by the EESAC to ensure the School Improvement Plan is implemented with fidelity. Student data is provided to the EESAC committee from Interim Assessments, Florida Comprehensive Assessment Test 2.0 (FCAT) and Florida Assessments for Instruction in Reading (FAIR); in order to heighten awareness, modify strategies and solicit input from all stakeholders. EESAC will provide student incentives such as stickers, erasers, pencils and certificates of achievement to promote student achievement for the 2012-2013 school year.

AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

SCHOOL GRADE DATA

No Data Found

Dade School District CARRIE P. MEEK/WES ⁻¹ 2010-2011	TVIEW ELE	MENTARY S	CHOOL			
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	51%	74%	88%	27%	240	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	57%	64%			121	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?		65% (YES)			113	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					474	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					С	Grade based on total points, adequate progress, and % of students tested

2009-2010	Dandina	N 4 - + I-	\A/!+!	C-!	Grade	
	Reading	Math	writing	Science	Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	51%	64%	78%	9%	202	Writing and Science: Takes into account the % scoring 4.0 and above or Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/o science component.
% of Students Making Learning Gains	51%	67%			118	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	53% (YES)	80% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					453	
Percent Tested = 100%						Percent of eligible students tested
School Grade*						Grade based on total points, adequate progress, and % of students tested