FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: COUNTRY CLUB MIDDLE SCHOOL

District Name: Dade

Principal: Jose Fernandez

SAC Chair: Erika Leon

Superintendent: Alberto M. Carvalho

Date of School Board Approval: Pending

Last Modified on: 10/16/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

PART I: CURRENT SCHOOL STATUS

STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

ADMINISTRATORS

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
Principal	Jose Fernandez	Bachelor's Degree in Elementary Education, Masters Degree in Educational Leadership/Areas of Certification: Elementary Education and Educational Leadership	3	10	'12 '11 '10 '09 '08 School Grade B B A A A AYP N/A N N N High Standards Reading 50 63 63 62 60 High Standards Math 48 58 65 64 63 Lrng Gains-Rdg. 65 61 66 66 65 Lrng Gains-Math 68 61 73 66 74 Gains-Rdg-25% 68 70 72 72 72 Gains-Math-25% 71 69 79 63 79
Assis Principal	Carol S. Jeffery	BA in Elementary Education MS in Educational Leadership Certification in Educational Leadership	3	9	'12 '11 '10 '09 '08 School Grade B B A A C AYP N/A N N N N High Standards Reading 50 63 63 85 43 High Standards Math 48 58 65 83 60 Lrng Gains-Rdg. 65 61 66 76 79 Lrng Gains-Math 68 61 73 73 71 Gains-Rdg-25% 68 70 72 65 76 Gains-Math-25% 71 69 79 68 65
		Bachelor of Science in			'12 '11 '10 '09 '08

\ c c i c	Principal	Viviana
12212	Рппсра	Lebena

Special Education -Master of Science in Special Education -Educational

6

Leadership Certification School Grade B B A A A AYP N/A N N N N High Standards Reading 50 63 63 58 63 High Standards Math 48 58 65 63 54 Lrng Gains-Rdg. 65 61 66 65 70 Lrng Gains-Math 68 61 73 74 69 Gains-Rdg-25% 68 70 72 75 72 Gains-Math-25% 71 69 79 76 69

INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Yamilka Galue	Bachelor of Science in Elementary Education Certification: Reading Endorsed (K-12) Certification: Elementary (K-6) Education w/ESOL Endorsement, Reading K-12 Endorsement and ESE K-12	2	3	'12 '11 '10 '09 '08 School Grade B B A A D AYP N/A N N N High Standards Reading 64 63 63 62 29 High Standards Math 50 58 65 64 54 Lrng Gains-Rdg. 75 61 66 66 52 Lrng Gains-Math 54 61 73 66 72 Gains-Rdg-25% 83 70 72 72 61 Gains-Math-25% 55 69 79 63 71

EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1	Providing Supplemental stipends. Facilitating Professional Development opportunities Soliciting National Board Certified Teachers A Accommodating teacher's instructional preferences	Principal Principal Assistant	On-Going On-Going On-Going On-Going	

Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out- of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
There are no teachers teaching out of field.	
There are no teachers that have received less than an effective rating.	

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees		% Reading Endorsed		% ESOL Endorsed Teachers
69	0.0%(0)	30.4%(21)	42.0%(29)	27.5%(19)	46.4%(32)	75.4%(52)	11.6%(8)	1.4%(1)	15.9%(11)

Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee	Rationale	Planned Mentoring
	Assigned	for Pairing	Activities
N/A			

ADDITIONAL REQUIREMENTS

Coordination and Integration

Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Title I, Part A

At Country Club Middle School, services are provided to ensure students requiring additional remediation are assisted through after-school programs and summer school. The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to students. Curriculum Coaches develop, lead and evaluate school core content standards/programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Other components that are integrated into the school-wide program include an extensive Parental Program; Supplemental Educational Services; and special support services to special needs population.

Title I, Part C- Migrant

N/A

Title I, Part D

The District receives funds to support the Educational Alternative Outreach programs. Country Club Middle School refers students and parents to several local outreach programs when necessary.

Title II

The District uses supplemental funds for improving basic education as follows: Training to certify qualified mentors for the New Teacher (MINT) Program Training for add-on endorsement programs, such as Reading, Gifted, ESOL Training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC), as well as Lesson Study Group implementation and protocols.

Title III

At Country Club Middle School, services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners. Country Club Middle School provides after school tutoring, monthly parent outreach meetings held in the cafetorium, and in-house professional development on best practices for ESOL and content area teachers. In addition, the ELL students currently utilize the Achieve 3000 Language program here at Country Club Middle School. • The Homeless Assistance Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community.

• All schools are eligible to receive services and will do so upon identification and classification of a student as homeless.

• Project Upstart, Homeless Children & Youth Program assists schools with the identification, enrollment, attendance, and transportation of homeless students.

• The Homeless Liaison provides training for school registrars on the procedures for enrolling homeless students and for school counselors on the McKinney Vento Homeless Assistance Act-ensuring homeless children and youth are not to be stigmatized or separated, segregated, or isolated on their status as homeless-and are provided with all entitlements.

• Project Upstart provides a homeless sensitivity, awareness campaign to all the schools - each school is provided a video and curriculum manual, and a contest is sponsored by the homeless trust-a community organization.

· Project Upstart provides tutoring and counseling to twelve homeless shelters in the community.

• Project Upstart will be proposing a 2011 summer academic enrichment camp for students in several homeless shelters in the community, pending funding.

• The District Homeless Student Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth.

• Each school will identify a school based homeless coordinator to be trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Supplemental Academic Instruction (SAI)

Country Club Middle School will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP).

Violence Prevention Programs

Country Club Middle School provides Student Support Services which oversees non-violence and anti-drug programs to students that incorporate Red Ribbon Week, community service and counseling. These programs prevent the use of drugs and violence to ensure a safe learning environment supporting student achievement.

Nutrition Programs

Country Club Middle School adheres to and implements the nutrition requirements stated in the District Wellness Policy. Nutrition education, as per state statue, is taught through Physical Education. The School Food Service Program, school breakfast and school lunch, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy

Housing Programs

N/A

Head Start

N/A

Adult Education

N/A

Career and Technical Education

Country Club Middle School provides Career Cruiser which uses FACT.org to help compile information from a variety of resources to create a four year academic and elective plan that supports their internal post-secondary goals.

Using the Career Cruiser, students will complete a survey through Social Studies that will help determine a compatible career field based on certain personal interest and how they relate to various career opportunities. By promoting career pathways and high school programs of study students will take ownership as at what career or technical pathway they should consider in high school and post-secondary education. Additionally, this will provide the students a better understanding and appreciation of the post -secondary opportunities available and plan for how to acquire the skills necessary to take advantage of those opportunities.

Job Training

N/A

Other

Parental

Country Club Middle School will involve parents in the planning and implementation of Title I Program and extend an open invitation to our school's parent resource center in order to inform parents regarding available programs, their rights under No Child Left Behind and other referral services.

Increase parental engagement/involvement through developing (with on-going parental input) our Title I School-Parent Compact (for each student); our school's Title I Parental Involvement Policy; scheduling the Title I Orientation Meeting (Open House); and other documents/activities necessary in order to comply with dissemination and reporting requirements.

Conduct informal parent survey to determine specific needs of our parents, and schedule workshops. Parent Academy Courses, etc., with flexible times to accommodate our parents' schedule as part of our goal to empower parents and build their capacity for involvement.

Complete Title I Administration Parental Involvement Monthly School Reports (FM-6914 Rev. 06-08) and the Title I Parental Involvement Monthly Activities Report (FM-691303-07), and submit to Title I Administration by the 5th of each month as documentation of compliance with NCLB Section 1118.

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

-School-based MTSS/Rtl Team-

Identify the school-based MTSS leadership team.

Identify the school-based RtI Leadership Team.

Principal/Assistant Principal-: Ensure commitment of school-based team, skills of school staff, implementation of intervention support and documentation, allocates resources, provides adequate professional development to support RtI implementation, and communicates with

parents regarding school-based RtI plans and activities.

Department Chairpersons-: Provide information about core instruction, contribute to the collection of student data, implement Tier 1 instruction/intervention, conspire with other staff to deliver Tier 2 interventions, and incorporate Tier 1 materials/instruction with Tier 2/3 activities.

Exceptional Education Teacher: Contributes in the collection of student data, implements core instructional materials/experiences into Tier 3 instruction, and conspires with general education teachers through co-teaching and consultation.

Reading Coach: Develop, imply, and assess school core content standards/programs; identify and analyze existing information on scientifically based curriculum/behavior assessment and intervention methods. They identify diagnostic patterns of student need while working with district personnel to determine appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the planning and implementation for progress monitoring, data collection, and data analysis; participate in the planning and delivery of professional development; and provide support for assessment implementation monitoring.

Exceptional Education Coordinator: Educates the team in the role exceptionalities play in curriculum, assessment, and instruction, as a foundation for appropriate program design; assists in the selection of screening measures; and helps identify diagnostic patterns of student need with respect to exceptionalities.

School guidance counselor/Community Involvement Specialists-: Provide exceptional services and knowledge on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, community involvement specialists continue to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success.

Media Clerk: Establishes or intermediates technology necessary to manage and display data; provides professional development and technical support to teachers and staff regarding data management and display.

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The RtI Leadership Team will focus meetings are the following questions: How do we enhance data collection, data analysis, problem-solving, differentiated assistance, and programs monitoring to elicit the best in our teachers and students? Data will be gathered and analyzed with such instruments as needs assessment surveys in order to determine appropriate professional development for faculty. The RtI Leadership Team will meet regularly and maintain communication with staff for input and feedback, as well as updating staff on procedures and progress. In addition, the RtI Leadership Team will support the process to design, implement and evaluate both daily instruction and specific interventions.

Clear indicators of student needs and student progress and assistance in examining the validity and effectiveness of program delivery will also be provided.

Finally, the RtI Leadership Team will also assist in monitoring and responding to the needs of subgroups within the expectations for adequate yearly progress.

The RtI Leadership Team met with the School Advisory Council (SAC) to discuss the monitoring and adjustments to the school's academic and behavioral goals through data gathering and data analysis. The team provided data on the 2009-2010 FCAT areas of weakness and determined which strategies were most effective

at improving student achievement. The RtI Leadership Team will provide levels of support and interventions to students based on data in order to assist in setting clear expectations for instruction. Additionally, the RtI Leadership Team will facilitate the development of a systematic approach to teaching that aligns to processes and procedures.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The RtI Leadership Team met with the School Advisory Council (SAC) to discuss the monitoring and adjustments to the school's academic and behavioral goals through data gathering and data analysis. The team provided data on the 2010-2011 FCAT areas of weakness and determined which strategies were most effective at improving student achievement. The RtI Leadership Team will provide levels of support and interventions to students based on data in order to assist in setting clear expectations for instruction. Additionally, the RtI Leadership Team will facilitate the development of a systematic approach to teaching that aligns to processes and procedures.

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Data will be used to guide instructional decisions and system procedures for all students to :

- · adjust the delivery of curriculum and instruction to meet specific needs of students
- · adjust the delivery of behavior management system
- · adjust the allocation of school-based resources
- · drive decisions regarding targeted professional development
- · create student growth trajectories in order to identify and develop interventions

Managed Data will include Academic:

- F.A.I.R Assessment through PMRN in Reading
- Interim Assessment through EDUSOFT for Reading, Mathematics, Science, and Writing
- State/Local Mathematics , Reading and Science assessments
- FCAT Assessment
- Student grades
- School site specific assessments
- Baseline Data
- Monthly Progress Monitoring
- Mid-Term Assessment
- Final Assessment

Behavior

- Attendance
- Detentions
- Administrative Detentions
- Student Case Management System
- Suspensions/Expulsions
- Referrals to alternative education
- Referrals to special education programs
- School Climate Survey

Describe the plan to train staff on MTSS.

Country Club Middle School will provide development will be provided during teachers' common planning time, on early release days and in small sessions during department meetings throughout the year.

The RtI Leadership Team will also discuss and address additional professional development staff needs after reviewing collected data during the regularly scheduled RtI meetings. Such development training will address problem solving and data analysis for all administrators as well as offer the staff a clear understanding of basic RtI principles and procedures and provide a network of ongoing support organized through the feeder pattern.

Describe the plan to support MTSS.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team-----

Identify the school-based Literacy Leadership Team (LLT).

The Literacy Leadership Team consists of the following members: Jose Fernandez (Principal), Viviana Lebeña (APC), Carol Jeffrey (Assistant Principal), Yamilka Galue (Reading Coach), Linda Belkin (L. Arts Chair), Lisa Spicer (Science Chair), Laura Lee (S. Studies Chair), Samantha Alfred-Duverny (Math Chair), Steven Hankins (Data Specialist), Anne Knight (Reading Chair), Gustavo Gil (Advanced Academics Liaison).

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The purpose of our Literacy Leadership Team is to create an increase in the capacity of reading knowledge within the school site and focus on areas of literacy concern across the curriculum. The principal, assistant principal, reading coaches, mentor reading teachers, and teachers from all content areas serve on this team to study scientifically based reading research, develop a school-based literacy plan of action including school-wide professional development, inquire and reflect on reading practices school-wide, and discuss and utilize school and district test data to make teaching decisions.

What will be the major initiatives of the LLT this year?

1. School-wide focus on Reading daily – Class novels are read to promote pleasure reading and reading for purpose. Reading selections are both teacher and student selected.

 School-wide focus on applying various reading strategies in differentiated homerooms across the core academic areas -The strategies include previewing and predicting before reading, analyzing questions, interacting with text using the Say Something and Questioning Strategies during reading and using the process of elimination when answering test questions.
 Departmental Focus on vocabulary strategies such as Vocabulary Maps, Concept of Definition, Prediction-Association-Verification-Evaluation (PAVE) procedure and Vocabulary Trees (focus on Root Words). "Word of the Week" will be implemented in order to develop vocabulary in writing.

4. School-wide implementation of teacher and student Think-Alouds – This reading strategy helps make thinking before, during and after reading explicit. In order to help all students, teachers and students must demonstrate the comprehension processes and the strategies used to make sense of text.

5. Professional Learning Community and Professional Development activities within each core department area will be implemented to discuss various classroom teaching techniques that will result in a high level of student achievement. The following topics will be discussed weekly within these groups: setting high academic expectations, planning that ensures academic achievement, structuring, delivering and engaging students during lessons, creating a strong classroom culture, setting and maintaining high behavioral expectations, character building and trust, improving pacing and challenging students to think critically.

6. Compass Learning implemented via Language Arts – This supplemental reading program is utilized to build a reading culture at the school and makes reading practice more effective by providing students with a way to improve their reading skills.

Public School Choice

Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 10/15/2012)

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

*Grades 6-12 Only

Sec. 1003.413(b) F.S.

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Every teacher at Country Club Middle School is provided with reading strategies to be implemented during classroom

instruction through Professional Development on early release days and bi-weekly departmental meeting between Language Arts Reading, Science and Social Studies teachers. Professional development for teachers will focus on Response to Intervention, Best Practices through Differentiated Instruction and Reading through the Content Areas facilitated by the Reading Coach and Literacy Team. Additionally through CRISS strategies, teachers will have the ability to contribute to every student's learning style to achieve reading improvement in all academic subjects. Teachers will receive training on how to appropriately adjust their strategies and instructional materials to meet the various needs of all students in their weekly /biweekly department meetings with the Leadership Team. The Reading Coach will provide multiple opportunities for modeling and coaching for all classroom teachers regardless of subject area to promote Best Practices among staff and engage student learning.

*High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

N/A

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

N/A

Postsecondary Transition

Note: Required for High School - Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School</u> <u>Feedback Report</u>

N/A

PART II: EXPECTED IMPROVEMENTS

Reading Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

1a. FCAT2.0: Students scorin reading. Reading Goal #1a:	28% of students the 2012-2013	The results of the 2012 FCAT 2.0 Reading exam indicate tha 28% of students achieved Level 3 proficiency. Our goal for the 2012-2013 school year is to increase our level 3 proficiency rate to 35%.			
2012 Current Level of Perform	2013 Expected	Level of Performance:			
28% (370)		35% (467)			
Pi	roblem-Solving Process t	o Increase Studer	nt Achievement		
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest improvement is Informational Text/Research Process. Students require additional practice answering FCAT-like questions. Students are in need of differentiated instruction.	documents to identify text features (subtitles, headings, charts, graphs, diagrams, etc.) and to locate, interpret and organize information. Help students recognize the characteristics of reliable and valid information. Valid information is correct or	School Administrators MTSS/RtI Leadership Team Literacy Leadership Team Reading Coach	Interim Assessment and Mini-Assessments data to gauge mastery and progression in learning on a monthly basis. Teachers will facilitate student data chats to consult with students regarding their performance on mini and district assessments. Reading Coach and the Language Arts teachers will analyze all assessment data to determine the effectiveness of the strategies utilized and will decide to continue or	District Interim Assessments Edusoft Report Summative: 2013 FCAT Readin Assessment Literacy Leadersh Team will Conduc classroom visits to observe student responsiveness to activities and monitor teachers' delivery of instruction	

Learning and Florida FOCUS to reinforce		
learning by differentiating instruction.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in reading. Reading Goal #1b:	The results of the 2012 FAA Reading exam indicate that 44% of students achieved levels 4-6. Our goal for the 2012-2013 school year is to increase our performance to rate to 49%			
2012 Current Level of Performance:	2013 Expected Level of Performance:			
44%(7)	49%(8)			

	Problem-Solving Process to Increase Student Achievement							
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
1	Students experience difficulty Identifying characters, settings, and actions in read-aloud fiction.	Students require multiple reads of a selection prior to responding to comprehension questions. A variety of story maps will be used.	Administrators MTSS Leadership Team Literacy Leadership Team	classroom formative Assessment data to gauge mastery and progression in learning on	Assessment			

	on the analysis of studen provement for the following	t achievement data, and re group:	ference to "Guiding	Questions", identify and	define areas in need	
Level	CAT 2.0: Students scorin 4 in reading. ing Goal #2a:	ig at or above Achieveme	The results of the 20% of the stud	t The results of the 2012 FCAT Reading exam indicate that 20% of the students achieved Levels 4 and 5 proficiency. In 2012-2013 the rate will increase to 23%.		
2012 Current Level of Performance:			2013 Expected	2013 Expected Level of Performance:		
20% (262)			23% (307)	23% (307)		
	Pr	oblem-Solving Process to	o Increase Studer	it Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine Effectiveness of	Evaluation Tool	

Anticipated Barrier	Strategy	Responsible for Monitoring	Effectiveness of Strategy	Evaluation Tool
According to the 2012 FCAT 2.0 Reading results, the set of benchmarks in	projects that require			Monthly formative Assessments
need of the greatest improvement is	problem, design and	RTI Leadership Team		District Interim
	report the results/solutions. Also,	Literacy Team	Teachers will facilitate	Edusoft Report

1	to be embedded in lessons to increase and maintain capable reader practices. Students need instructors to model how	world. Engage students in CCSS Close Analytical Reads to integrate CCSS. During reading, students will monitor their comprehension by completing active note taking strategies and by participating in completing graphic organizers. Teachers will demonstrate how to answer high complexity questions by facilitating think alouds.	Reading Coach	student data chats to consult with students regarding their performance on mini and district assessments. Reading Coach and the Language Arts teachers will analyze all assessment data to determine the effectiveness of the strategies utilized and will decide to continue or alter the plan of action. Data will be used to guide differentiated instruction. PLCs will be conducted among grade levels to share Best Practices and engage in inquiry based meetings to problem solve.	Summative 2013 FCAT Reading Assessment Literacy Leadership Team will Conduct classroom visits to observe student responsiveness to activities and monitor teachers' delivery of instruction including DI and integration of CCSS.
		After reading, students will reflect and expand their knowledge by completing conclusion/support notes and help to develop their own assessments by utilizing FCAT 2.0 task cards.			
		Use FCAT Explorer, Odyssey Compass Learning and Florida FOCUS to reinforce learning by differentiating instruction.			

Based on the analysis of student achievement data, and refe of improvement for the following group:	erence to "Guiding	Questions", identify and de	efine areas in need
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in reading. Reading Goal #2b:	The results of the 2012 FAA Reading exam indicate that 19 ⁴ of students achieved levels 7-9. Our goal for the 2012-2013 school year is to increase our performance to rate to 22%.		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
19%(3)	22%(4)		
Problem-Solving Process to	Increase Studer	t Achievement	
	Person or	Process Used to	

	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	Students demonstrate difficulty retaining vocabulary over time without visual cues provided by teacher.	with pictures and print. Pictures will be faded for long term comprehension and retention.	MTSS Leadership Team Literacy Leadership Team	formative classroom data to gauge mastery and progression in learning on a monthly basis.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need
of improvement for the following group:3a. FCAT 2.0: Percentage of students making learning
gains in reading.
Reading Goal #3a:The results of the 2012 FCAT Reading exam indicate that
66% of students made Learning Gains. Our goal for the 2012-
2013 school year is to increase the percentage of students
making learning gains to 71%.2012 Current Level of Performance:2013 Expected Level of Performance:66% (791)71% (851)

Problem-Solving Process to Increase Student Achievement					
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest improvement is Informational	Use how-to articles, brochures, fliers and other real-world documents to identify text features (subtitles, headings, charts, graphs,	School Administrators RTI Leadership Team	Teachers will review Interim Assessment and Mini-Assessments data to gauge mastery and progression in learning on a monthly basis.	Interim	
Text/Research Process.	diagrams, etc.) and to locate, interpret and organize information. Help students recognize	Literacy Team Reading Coach	Teachers will facilitate student data chats to	Edusoft Report	
additional practice answering FCAT-like questions.	the characteristics of reliable and valid information. Valid information is correct or sound. Reliable		regarding their performance on mini and district assessments.	Summative 2013 FCAT Reading Assessment	
Students need direct instruction while engaged with the text. Students are in need of	information is dependable. Use supporting facts within and across texts.		Reading Coach and the Language Arts teachers will analyze all assessment data to	Literacy Leadership Team will Conduct classroom visits to observe student responsiveness to	
differentiated instruction.	Continue utilizing FCAT 2.0 Task Cards to construct discussion questions during instruction and after reading to promote higher		strategies utilized and will decide to continue or alter the plan of action.	activities and monitor teachers' delivery of instruction including DI and integration of	
1	engage students in CCSS Close Analytical Reads to		guide differentiated instruction.	CCSS.	
	Engage students in		among grade levels to share Best Practices and engage in inquiry based meetings to problem		
I	Engage students in	I	Incennys to problem	I I	

Before, During and After Reading active reading activities. Use graphic organizers, concept maps, to analyze text and respond to questions indicating what they have learned.	solve.	
Utilize the Edusoft Data Management System to monitor student growth on monthly mini- assessments and identify areas of weakness to re- teach in small group.		
Use FCAT Explorer, Odyssey Compass Learning and Florida FOCUS to reinforce learning by differentiating instruction.		

ased on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need improvement for the following group:					
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in reading. Reading Goal #3b:	The results of the 2012 FAA Reading exam indicates that 14% of students achieved are making Learning Gains. Our goal for the 2012-2013 school year is to increase our performance to rate to 24%				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
14%(2)	24%(3)				

	Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Students demonstrate difficulty retaining vocabulary over time without visual cues provided by teacher.	Vocabulary will be introduced to students with pictures and print. Pictures should be faded for long term comprehension and retention.	Team Literacy Leadership Team	continuously review formative classroom data to identify to gauge mastery and progression in learning on a monthly	Summative FAA 2013 Reading Assessment	

Based on the analysis of student achievement data, and refer of improvement for the following group:	rence to "Guiding Questions", identify and define areas in need
4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in reading. Reading Goal #4:	The results of the 2012 FCAT Reading exam indicate that 68% of students in the Lowest 25% made learning gains. Our goal for the 2012-2013 school year is to increase the percentage of students in the lowest 73%.
2012 Current Level of Performance:	2013 Expected Level of Performance:

68% (215)

73% (231)

	Pr	oblem-Solving Process 1	to Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest improvement is Informational Text/Research Process. Pupils read at two or more years below grade level, demonstrating a lack of sufficient reading development (phonemic awareness, phonics, fluency, vocabulary and comprehension). Additionally, students require additional practice answering FCAT-like and high complexity questions.	Implement research- based reading programs (Voyager, Language! and the Inside) to address reading development deficiencies in the Intensive Reading Courses. Facilitate guided reading to model practices of capable readers Read alouds to model higher order thinking skills. Utilize graphic organizers before, during and after guided reading instruction. Build background knowledge thru the use of short readings such as magazines and news articles, videos, class discussions, visuals, the internet and Discovery Education. Include differentiated instruction in classrooms to target skill deficiencies based FAIR Assessments Decision Tree and District Assessments. Utilize supplemental reading software such as PRJ Solo Voyager, Reading Plus, Achieve 3000 and/or Imagine learning to reinforce learning.		Note students' performance progress in the Research Based Reading Programs: * Language * Voyager (Benchmark Assessments) *Hampton Brown Edge Inside Unit Assessments Reading Coach, Language Arts and Reading teachers will analyze District Interim Assessment data and Florida Assessment In Reading (FAIR) test. Data to determine the effectiveness of the strategies utilized and will decide to continue or alter the plan of action based on pupil progression. Data will guide differentiated instruction. Teachers will facilitate student data chats to consult with students regarding their performance FAIR and district and formative mini- assessments. PLCs will be conducted among grade levels to share Best Practices and engage in inquiry based meetings to problem solve.	Assessments

Based on Amb	Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target						
5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six yea school will reduce their achievement gap by 50%.			proficient st	e school will incr cudents on the FC nts will read at p nool- year.	AT Reading exam.	As a result,	
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
	55	59	63	67	71		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5B. Student subgroups by eth Hispanic, Asian, American I no satisfactory progress in readi	dian) not making	Our goal for the	s in the Black subgroup ac 2012-2013 school year is of Black students to 55%	to increase the		
Reading Goal #5B:	5	50% of students proficiency. Our	The results of the 2012 FCAT Reading exam indicate that 50% of students in the Hispanic subgroup achieved proficiency. Our goal for the 2012-2013 school year is to increase the proficiency rate of Hispanic students to 59%.			
2012 Current Level of Perforr	nance:	2013 Expected	Level of Performance:			
White: 53% (22) Black: 48% (133) Hispanic: 50% (493) Asian: 52%(11) American Indian: N/A	oblem-Solving Process t	White: 63% (26) Black: 55% (153) Hispanic: 59% (582) Asian: 82%(17) American Indian: N/A	t Achievement			
Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine Effectiveness of	Evaluation Too		
According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest improvement is Reporting Category 4: Informational Text/Research Process There is a lack of resources to target this subgroup in isolation. Students require additional practice answering FCAT-like questions. Differentiated instruction needs to be instituted.	headings, charts, graphs, diagrams, etc.) and to locate, interpret and organize information. Help students recognize the characteristics of reliable and valid information. Valid information is correct or sound. Reliable information is dependable. Use	Team Reading Coach	district and formative mini-assessments on a monthly basis. Reading Coach, Language Arts and Reading teachers will analyze District Interim Assessment data and Florida Assessment In Reading (FAIR) test. Data will be used to determine the effectiveness of the strategies utilized and will decide to continue or	classroom visits t observe student responsiveness to		

Engage students in Before, During and After Reading active reading activities. Use graphic organizers, concept maps, to analyze text and respond to questions indicating what they have learned. Use Reading Plus, FCAT Explorer, and Odyssey Compass Learning to reinforce learning through differentiated instruction.

	provement for the following					
5C. English Language Learners (ELL) not making satisfactory progress in reading. Reading Goal #5C:			23% of students achieved profici	The results of the 2012 FCAT Reading exam indicate that 23% of students in the English Language Learner subgroup achieved proficiency. Our goal for the 2012-2013 school yea		
				is to increase the proficiency rate of English Language Learners to 33%.		
2012	2 Current Level of Perform	nance:	2013 Expected	Level of Performance:		
23%	(35)		33% (51)			
	Pr	oblem-Solving Process t	to Increase Studer	it Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Too	
	According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest	Implement the research- based reading program Inside to address reading development deficiencies	School Administrators	Teachers will note students' performance in the Research Based Reading Programs:	District Interim Assessments	
	improvement is Informational Text/Research Process.	through the ESOL Developmental courses. Include vocabulary strategies to foster	Team	* Language (Content Mastery Assessments) * Voyager (Benchmark Assessments)	Edusoft Reports (Mini- Assessments)	
	Students lack language acquisition necessary to achieve proficiency. Students need reading	language development. Facilitate guided reading to model the practices of capable readers and	Reading Coach	*Inside (Unit Post-Test) Mini-Assessments will be administered to measure	Florida Assessmei In Reading (FAIR) Test	
	language development (phonemic awareness, phonics, fluency, vocabulary,	interpretation of text. Read aloud to students. Utilize graphic organizers before, during and after		mastery and progression in learning on a monthly basis.	Voyager's Benchmark Assessments	
1	comprehension) Students need explicit and systematic instruction in English.	instruction. Include differentiated instruction in classrooms to target skill		Reading Coach, Language Arts and Reading teachers will analyze	Language!'s Content Mastery Assessments	
•		deficiencies. Use the Achieve 3000 and/or Imagine Learning		District Interim Assessment data and Florida Assessment In	Inside's Unit Post Test	

and reinforce learning.	will be used	2013 FCAT Reading
Extend time or shorten	to determine the	Assessment
assignments as needed	effectiveness of	
to allow additional	strategies utilized and will	Literacy Leadership
processing time.	decide to continue or	Team Conduct
Utilize visuals and	alter the plan of action	classroom visits
kinesthetic strategies to	based on pupil	observe student
address varying learning	progression. Data will	responsiveness to
styles.	guide differentiated	activities and
Build background	instruction.	monitor teachers'
knowledge thru the use		delivery of
of short readings, videos,	PLCs will be conducted	instruction.
class discussions, visuals,	among grade levels to	
the internet, Discovery	share Best Practices.	
Education.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5D. Students with Disabilities (SWD) not making satisfactory progress in reading. Reading Goal #5D:	The results of the 2012 FCAT Reading exam indicate that 33% of the pupils in the Students with Disabilities subgroup achieved proficiency. Our goal for the 2012-2013 school year is to increase the proficiency rate of Students with Disabilities to 40%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
33% (35)	40% (42)

Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	According to the 2012 FCAT Reading results, the set of benchmarks in need of the greatest improvement is Informational Text/Research Process Pupils have difficulty processing large amounts and complex information. Many are two or more years below grade level. Students have difficulty concentrating and answering high complexity questions.	Utilize graphic organizers and before, during and after instruction strategies Implement research- based reading programs (Voyager or Language!) to address reading development deficiencies through the Intensive Reading courses. Facilitate guided reading to model the practices of capable readers Read aloud to students Include differentiated instruction in classrooms to target skill deficiencies After reading, students will have opportunities to both indicate what they've learned and ask questions by completing exit slips and reading reflection logs. Extend time or shorten assignments as needed to allow additional processing time as needed. Utilize visuals and kinesthetic strategies to address varying learning styles. Break larger/longer assignments into multiple	Administrators MTSS Leadership Team Literacy Leadership Team Reading Coach	progression in learning on a monthly basis.	Assessments Languagel's Content Mastery Assessments Inside's Unit Post- Test Summative 2013 FCAT Reading Assessment Literacy Leadership

smaller/shorter assignments. Use Reading Plus, FCAT Explorer and Odyssey Compass Learning to reinforce learning Build background knowledge thru the use of short readings, videos, class discussions, visuals, the internet, Discovery Education.	among grade levels to share Best Practices.	
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

satisfactory progress in reading. Reading Goal #5E:	The results of the 2012 FCAT Reading exam indicate that 48% of the pupils in the Economically Disadvantaged subgroup achieved proficiency. Our goal for the 2012-2013 school year is to increase the proficiency rate of students who are Economically Disadvantaged to 57%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
48% (552)	57% (656)

Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy Utilize FCAT 2.0 Task Mini-Assessments will be According to the 2012 School District Interim FCAT Reading results, Cards to construct Administrators administered to measure Assessments the set of benchmarks in discussion questions mastery and progression need of the greatest during instruction and MTSS Leadership in learning. IPEGS's informal improvement is after reading to promote Team evaluation. Informational higher order thinking Literacy Leadership Team Text/Research Process skills. Literacy Leadership Conduct classroom visits Edusoft Reports There is a lack of Team observe student (Miniresources to target this Utilize graphic organizers responsiveness to Assessments) and before, during and Reading Coach activities and monitor subgroup in isolation. Students require after instruction teachers' delivery of Florida Assessment additional practice strategies. instruction. In Reading (FAIR) answering FCAT-like Facilitate guided reading Test questions. Also, to model the practices of Reading Coach, Language differentiated instruction capable readers Arts and Reading Summative Include differentiated 2013 FCAT Reading needs to be instituted teachers will analyze based on monthly mini-District Interim instruction in classrooms Assessment. assessment data. to target skill deficiencies Assessment data and Student data chats need Florida Assessment In 1 to be facilitated. Reading (FAIR) test. Data Utilize the Edusoft Data Students need direct will be used to determine instruction while engaged Management System to the effectiveness of e in the text. monitor student growth strategies utilized and will on mini-assessments to decide to continue or identify areas of alter the plan of action weakness to re-teach in based on pupil progression. Data will small group. guide differentiated Teachers will consult instruction. with students regarding PLCs will be conducted their performance on mini and district assessments. among grade levels to share Best Practices. Use Reading Plus, FCAT Explorer and Odyssey Compass Learning to reinforce learning

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
ELA Common Core State Standards – Close Analytical Reads	6-8 Language Arts/Reading	Reading Coach/Language arts Dept. Chair	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Data Analysis for Small Group Differentiated Instruction	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Data Driven "Best Practices"	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Discovery Education	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Rigor: QAR & Webb's Depth of Knowledge	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Odyssey Compass Learning in Language Arts	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Achieve 3000	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- June 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Imagine Learning	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- October 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team
Reading Plus	6-8 Language Arts/Reading	Reading Coach	Language Arts and Reading Teachers	August 2012- October 2013	Grade level planning sessions/Department and PLC Meetings	Leadership Team

Reading Budget:

Evidence-based Program(s)/Mater	ial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Provide Professional Development	Substitute Funding	School Based Budget	\$800.00
			Subtotal: \$800.00

Other Strategy

Increase Reading Plus usage in

FCAT Level 1 and 2 students

Description of Resources

Student Motivational incentives

Funding Source

EESAC

Available

\$500.00

Amount

Subtotal: \$500.00

Grand Total: \$1,300.00

End of Reading Goals

Comprehensive English Language Learning Assessment (CELLA) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.						
 Students scoring proficient in listening/speaking. CELLA Goal #1: 	The results of the 2012 CELLA Listening/Speaking indicate that 49% of English Language Learner (ELL) students achieved proficiency level. Our goal for 2012- 2013 school's year is to increase our proficiency level rate to 52%.					

2012 Current Percent of Students Proficient in listening/speaking:

49%(75)

	Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	According to the 2012 CELLA Listening/Speaking results, the listening section in need of the greatest improvement is the Listening Comprehension - Extended Speech. The Speaking section in need of the greatest improvement is Speaking – Extended Speech. ELL students need explicit and systematic instruction in English.	Folktales & CDS, Language & Selection	MTSS Leadership Team ELL Chairperson	Hampton Brown chapter assessments Teacher made formative assessments. Read aloud to students ACHIEVE 3000/TEENBIZ Reading Plus Imagine Learning The results from this assessment /evaluation tool will be used to guide and differentiate instruction on a monthly basis by teachers.	Unit Assessments. CELLA Assessment 2013.		

Students read in English at grade level text in a manner similar to non-ELL students.

CELLA Goal #2:

(ELL) achieved proficiency. Our goal for the 2012-2013 school year is to increase the proficiency rate of ELLs to 23%.

2012 Current Percent of Students Proficient in reading:

20%(31)

	Problem-Solving Process to Increase Student Achievement							
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
1	According to the 2012 CELLA Reading results, the set of benchmarks in need of the greatest improvement are Reporting Category 1: Vocabulary and Reporting Category 2: Reading Application.	Activate Prior Knowledge Word Banks/Vocabulary Notebooks Focus on Key Vocabulary Use Task Cards Graphic Organizers Reciprocal Teaching Cooperative Learning (Group Reports/Projects) Visual Heritage Language/English Dictionary Summarizing		Inside Practice Book Inside Assessment Handbook Middle school FCAT 2.0 Questions Task Cards The results from this assessment /evaluation tool will be used to guide and differentiate instruction on a monthly basis by ELL teachers.	Reading (FAIR) Summative			

 Students write in English at grade level in a manner similar to non-ELL students.

 3. Students scoring proficient in writing.

 CELLA Goal #3:

The results of the 2012 CELLA Writing assessment section indicate that 25% of the English Language Learner (ELL) students achieved proficiency.
Our goal for the 2012-2013 school year is to increase the proficiency rate of ELLs to 27%.

2012 Current Percent of Students Proficient in writing:

25%(38)

	Problem-Solving Process to Increase Student Achievement								
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
	Students inability to	Explicit instructions in	Leadership Team	Inside Grammar	District Interim				
	answers questions	spelling		Language	Assessments				
	related to English	rules/strategies, root	RTI Leadership	Transparency					
	grammar, sentence	words, prefixes,	Team		Florida				
	structure, write	suffixes, Greek and		Inside Writing	Assessment for				
	sentences and	Latin root words,	ELL Chairperson	Transparencies	Instructional				
	paragraphs	multiple meaning.			Reading (FAIR)				
				Develop and maintain a					
	5	Use prewriting			Summative				
	preventing ELL students			Journal and/or portfolio.					
	to write	ideas and formulate a			Reading				
	expository/persuasive	plan.			Assessment				
	essay.			Use a variety of graphic					
		Maintain a writer's		organizers, outlines,	Writing Baseline				

1	notebook/folder. Use revising/editing charts, teacher conferencing, or peer editing. Create lists of sensory words, rhyming words, words with multiple meaning, idioms to assist in writing. Review writing samples to be able to identify punctuation, subject/verb agreement errors.	The results from this assessment /evaluation	Unit Assessments.
	Use of graphic organizers		

CELLA Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Increase Achieve 3000 Student Usage	Student Motivational Incentive	EESAC	\$500.00
Improve Vocabulary	Dictionaries (translators)	EESAC	\$500.00
			Subtotal: \$1,000.00
			Grand Total: \$1,000.00

End of CELLA Goals

The deficiency was due

differentiated instruction. and data analysis

to the lack of

1

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

on experiences with

grade-level appropriate

measurement, geometry,

concepts. Teachers & students will

analyze data, determine

areas for growth and chose classroom activities based on their

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics. Mathematics Goal #1a:				The results of 2012 FCAT 2.0 Mathematics Test indicate that 28% of students achieved Level 3 proficiency. Our goal for the 2012-2013 school year is to increase Level 3 student proficiency by 4 percentage points to 32%.		
2012 Current Level of Performance:				2013 Expected	Level of Performance:	
28% (371)				32% (428)		
	Pr	oblem-Solving Process t	to I n	ncrease Studer	nt Achievement	
	Anticipated Barrier	Strategy		Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	The area of deficiency as noted on the 2012 administration of the FCAT 2.0 Mathematics Test was Geometry and Measurement.	opportunities to develop	Matl	dership Team h Chair	to ensure strategy is addressing targeted deficiencies.	Formative: monthly assessments; District Interim data reports; student authentic work, math

analyze/compare Interim journals

weakness in lesson plans. Assessment.

Summative:

Results from the

2013 FCAT 2.0

Mathematics

data using Edusoft and

record use of classroom

activities to support

benchmarks based on

students' areas of

		areas of weakness, and place students in differentiated groups based on data.						
	l on the analysis of studen provement for the following	t achievement data, and re g group:	eference to "Guidir	g Questions", identify and	define areas in need			
Stude	lorida Alternate Assessr ents scoring at Levels 4, ematics Goal #1b:	nent: 5, and 6 in mathematics	 44% of studer goal for the 20 	The results of 2012 FCAT 2.0 Mathematics Test indicate that 44% of students achieved Level 4,5 and 6 proficiency. Our goal for the 2012-2013 school year is to increase Level 4, 5 and 6 student proficiency by 5 percentage points to 49%.				
2012	Current Level of Perform	mance:	2013 Expecte	2013 Expected Level of Performance:				
44%(7)		49%(8)	49%(8)				
	Pr	oblem-Solving Process 1	to Increase Stude	ent Achievement				
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
	Students have difficulty counting past twenty	Increase rote counting opportunities by	Leadership Team	Review formative classroom assessment	Formative: Classroom			

	without the assistance of			assessments
	manipulatives.	into cross-content	progress is being made	
		lessons.	and adjust instruction on	
				2013 FAA
	Students have difficulty	Build fact fluency by		Mathematics
1	adding and subtracting	increasing teacher	Leadership team will do	
	without assistive	scaffolding.	focused weekly	
	technology.	_	classroom walkthroughs	
		Increase use of	to evaluate student's	
	Students also have	manipulative in identifying	responsiveness to	
	difficulty identifying	and adding money	lessons.	
	money value without	values.		
	teacher assistance.			

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. Mathematics Goal #2a:	The results of 2012 FCAT 2.0 Mathematics Test indicate that 19% of students achieved proficiency (Level 4 and 5). Our goal is to maintain and/or increase student proficiency by 2% points to 21%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
19% (251)	21% (281)

	Problem-Solving Process to Increase Student Achievement									
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool					
1	The Level 4 and 5 students showed an area of deficiency in Number Operations as noted on the 2012 administration of the FCAT 2.0 Mathematics Assessment. The deficiency is due to limited classroom opportunities to develop exploration and inquiry activities.		Leadership Team Math Chair	meet monthly to evaluate and analyze progress in targeted content clusters. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate	Formative: monthly assessments; District Interim data reports; student authentic work, math journals Summative: Results from the 2013 FCAT 2.0 Mathematics Assessments.					

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in nee of improvement for the following group:					
ir mathematics.		The results of 2011-2012 FCAT 2.0 Mathematics Test indicate that 6% of students achieved proficiency level at or above 7. Our goal is to increase student proficiency by 3% points to 9%.				
	2012 Current Level of Performance:	2013 Expected Level of Performance:				
	6%(1)	9%(1)				

	Problem-Solving Process to Increase Student Achievement								
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
	Students have difficulty counting past twenty without the assistance of manipulatives.	into cross-content lessons.	Leadership Team SPED Chair	data reports to ensure progress is being made and adjust instruction on a monthly basis.	2013 FAA				
1	Students have difficulty adding and subtracting without assistive technology. Students also have difficulty identifying money value without teacher assistance.	Build fact fluency by increasing teacher scaffolding. Increase use of manipulative in identifying and adding money values.		Leadership team will do focused weekly classroom walkthroughs to evaluate student's responsiveness to lessons.	Mathematics				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: On the 2012 FCAT 2.0 Mathematics Test 69% of students 3a. FCAT 2.0: Percentage of students making learning made learning gains. Our goal for the 2012-2013 school year gains in mathematics. is to provide appropriate interventions, remediation and enrichments opportunities in order to increase the Mathematics Goal #3a: percentage of students making learning gains by 5% percentage points to 74%. 2012 Current Level of Performance: 2013 Expected Level of Performance: 69% (831) 74% (891) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy As noted on the 2012 Review formative interim Formative: monthly Provide more Leadership Team FCAT 2.0 Mathematics opportunities to utilize data reports on a assessments; administration, the area differentiated Math Chair monthly basis to ensure District Interim of deficiency is Geometry instructional strategies progress is being made data reports; and Measurement. which support the ability and adjust instruction as student authentic of students to learn at needed. work, math Students' understanding their own pace and journals of conversions in the through different Focused weekly meetings metric and customary by grade level teachers modalities Summative: systems is disconnected to ensure strategy is Results from the from real life situations as addressing targeted 2013 FCAT 2.0 1 demonstrated in real deficiencies. Mathematics world problems. Assessment. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate alignment to the pacing guide.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

Perce math	Torida Alternate Assessn entage of students makir nematics. nematics Goal #3b:		students who w Assessment ma school year is t remediation and increase the pe	On the 2012 FCAT 2.0 Mathematics Test 22% of the students who were administered the Florida alternative Assessment made learning gains. Our goal for the 2012-2013 school year is to provide appropriate interventions, remediation and enrichments opportunities in order to increase the percentage of students making learning gains by 10% percentage points to 32%.			
2012	2 Current Level of Perform	nance:	2013 Expected	d Level of Performance:			
22%(3)		32%(5)				
	Pr	oblem-Solving Process	to Increase Stude	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Students also have difficulty rote counting without manipulative assistance	Ity rote counting opportunities by ut manipulative integrating the concept SI		Review formative classroom assessment data reports to ensure progress is being made and adjust instruction on a monthly basis. Leadership team will do focused weekly classroom walkthroughs to evaluate student's responsiveness to lessons.	Formative: Classroom assessments Summative: 2013 FAA Mathematics		
of im 4. FC maki	d on the analysis of studen provement for the following AT 2.0: Percentage of st ng learning gains in mat nematics Goal #4:	g group: udents in Lowest 25%	On the 2012 FC made learning g is to provide ap opportunities ir	g Questions", identify and o CAT 2.0 Mathematics Test gains. Our goal for the 2012 propriate interventions and n order to increase the per g gains by 5 percentage po	71% of students 2-2013 school year d remediation centage of students		
2012	Current Level of Perform	nance:	2013 Expected	d Level of Performance:			
71%	(230)		76% (246)				
	Pr	oblem-Solving Process	to Increase Stude	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	On the 2012 FCAT 2.0 MathematicsIdentify students in the Lowest 25% group and develop pull-out, push-in and tutoring programs for identified students in this category.The students weakest area was Geometry and Measurement apply geometrical and metric ideas to solve real world problems.The students weakest and metric ideas to solve real world problems.The performance is dueThe students will attend the performance is due		Math Chair	monitor monthly assessments. Review formative interim data reports on a monthly basis to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student	assessment data reports; informal assessments; computer based tutorial assessments		
	to the lack of effective use of manipulatives and	work on mathematical investigations that		responsiveness to activities and denote			

Based	l on Ambi	itious but Achie	evable Annual	Measurable Obj	jectiv	es (AMOs), AM	0-2, R	eading and Math Pe	rformance Target
Measu	urable Ob I will redu	but Achievable jectives (AMOs uce their achiev	s). In six year	Annually proficie: Mathemat	, the nt s ics.	tudents on th As a result,	incr ne FCA 73%	ease its total po T 2.0, EOCs, or 1 of students will 2016-2017 school	FAA Level. be at
	ine data D-2011	2011-2012	2012-2013	2013-2014	4	2014-201	5	2015-2016	2016-2017
		51	55	60		64		69	
		analysis of stud at for the follow		ent data, and re	eferei	nce to "Guiding	Quest	ions", identify and c	define areas in need
5B. S Hispa satisf	tudent s anic, Asia factory p	ubgroups by e an, American I progress in ma Goal #5B:	ethnicity (Wh ndian) not m		r p a C 5	nathematics ind proficiency as fo and Asian Stude Dur goal is to ir	dicate bllows: ents 67 ncrease dents t	e the percentage of o 48% , Hispanic st	ogroups achieved 15% Hispanic 49% White students to
2012	Current	Level of Perfo	ormance:		4	2013 Expected Level of Performance:			
White 53%(! Black: 45%(' Hispai 49% (Asian: 67% (Ameri	55) 125) nic: (485)	n: N/A			5 4 7 7	Vhite: 55%(23) Black: 18%(133) Hispanic: 57% (564) Asian: 17% (16) American Indian	:: N/A		
			Problem-Sol	ving Process t	oIn	crease Studer	nt Achi	ievement	
	Antic	ipated Barrier	St	rategy	Re	Person or Position sponsible for Vonitoring		rocess Used to Determine ffectiveness of Strategy	Evaluation Tool
1	instructi	on has not bee nted with	n small group during the instruction data collect interim and assessmen During sma instruction instruction	d monthly it data.	Lead Math	S Team Iership Team n Chair	data r month progre and a neede Leade weekl classr to obs	5	Formative: monthl assessments; District Interim data reports; student authentic work. Summative: Results from the 2013 FCAT 2.0 Mathematics Assessment
			Individualiz technology projects wi and monito teacher.	/-based ill be assigned				ties and evaluate nent to the pacing	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5C. English Language Learners (ELL) not making	The results of the 2012 FCAT 2.0 Mathematics Test indicate
satisfactory progress in mathematics.	that 28% of students in the English Language Learners
	subgroup achieved proficiency. Our goal is to increase
Mathematics Goal #5C:	student proficiency 36%.

2012 Current Level of Performance:	2013 Expected Level of Performance:
28% (43)	36% (55)

	Pr	oblem-Solving Process 1	to Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	On the 2012 FCAT 2.0 Mathematics administration, the ELL subgroup has not made AMO when compared to the 2011 FCAT Mathematics administration. The ELL subgroup lacked an understanding of the problem solving skills in the English language, which has impeded student growth.	for mathematical explorations and develop student understanding through the support of literature, oral discussions, and videos. The students will be	MTSS/RtI Team Leadership Team Math Chair ELL Chair	MTSS/RtI Team members will monitor monthly assessments.	Formative: Monthly assessments; Interim Assessments Summative: 2013 FCAT Mathematics Assessment

Based on the analysis of student achievement data, and refer of improvement for the following subgroup:	rence to "Guiding Questions", identify and define areas in need
5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics. Mathematics Goal #5D:	The results of the 2012 FCAT 2.0 Mathematics Test indicate that 27% of students in the SPED subgroup achieved proficiency. Our goal is to increase student proficiency to 36%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
27% (29)	36% (38)

	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	The SPED subgroup lacked an understanding of the problem solving skills, which has impeded student growth.	for mathematical explorations and develop student understanding through the support of literature, oral	Math Chair SPED Chair	Review formative interim data reports to ensure progress is being made and adjust instruction after monthly topic Assessments and district assessments. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate alignment to the pacing guide. The results will be used to make adjustments to teaching strategies, differentiated instruction and remediation	Formative: Monthly assessments; Interim Assessments Summative: 2013 FCAT Mathematics Assessment

		approaches.	

	l on the analysis of studen provement for the following		eference to "Guiding	g Questions", identify and o	define areas in need		
5E. Economically Disadvantaged students not making satisfactory progress in mathematics. Mathematics Goal #5E:			47% of student achieved profic	The results of the 2012 FCAT Mathematics Test indicate that 47% of students in the Students with Disabilities subgroup achieved proficiency. Our goal is to increase student proficiency to 53%.			
2012	Current Level of Perform	nance:	2013 Expected	d Level of Performance:			
47% ((543)		53% (612)				
	Pr	oblem-Solving Process 1	to Increase Studer	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Position Determine Evaluation To Responsible for Effectiveness of			
		Implement a schedule for small group instruction during the mathematics instructional block using data collected from interim and monthly assessment data. During small group instruction, differentiated	Leadership Team Math Chair	Review formative interim data reports on a monthly basis to ensure progress is being made and adjust instruction after monthly topic Assessments and district assessments.	Formative: Monthly assessment data reports; informal assessments; computer based tutorial assessments Summative: 2013		
1		instruction, differentiated instruction will focus on students' deficient areas. Individualized technology-based projects will be assigned and monitored by teacher.		Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate alignment to the pacing guide.	FCAT Mathematics Assessment		
				The results will be used to make adjustments to teaching strategies, differentiated instruction and remediation approaches for small groups.			

End of Middle School Mathematics Goals

Algebra End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and refer of improvement for the following group:	ence to "Guiding Questions", identify and define areas in need
 Students scoring at Achievement Level 3 in Algebra. Algebra Goal #1: 	The results of 2012 Algebra EOC indicate that 57% of students achieved Level 3 proficiency. Our goal for the 2012-2013 school year is to maintain and/or increase Level 3 student proficiency.
2012 Current Level of Performance:	2013 Expected Level of Performance:
57%(17)	57%(17)

				,	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	of Course assessment data indicates a need for improvement in the area of Rationals, Radicals, Quadratics, and Discrete Mathematics. Students demonstrate difficulty in being able to successfully complete problems involving Rationals, Radicals, Quadratics, and Discrete Mathematics. Limited access of appropriate	graphing calculator as a tool for exploration and investigation. Mathematics teachers will attend the training for the Algebra I. Utilize warm-up exercises and reinforcement activities	Leadership Team Math chair	Review formative interim data reports on a monthly basis to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and alignment to the pacing guide.	Formative: monthly assessments; District Interim data reports; student authentic work, math journals Summative: Results from the 2013 Algebra EOC Assessment.

Т

 Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

 2. Students scoring at or above Achievement Levels 4 and 5 in Algebra.

 Algebra Goal #2:

 2012 Current Level of Performance:

 2013 Expected Level of Performance:

 94%(15)

	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	more practice in using coordinate geometry to			Review formative interim data reports to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate alignment to the pacing guide	Formative: monthly assessments; District Interim data reports; student authentic work, math journals Summative: Results from the 2013 Geometry EOC.

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target

3A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.		proficie Mathemat	nt s ics	students on th As a result	ne FCA	Tease its total p AT 2.0, EOCs, or of students will 2016-2017 school	FAA Level.		
	line data 0-2011	2011-2012	2012-2013	2013-201	4	2014-2015		2015-2016	2016-2017
		51 5	5	60		64		69	
		analysis of stude nt for the followir			efere	ence to "Guiding	J Ques	tions", identify and (define areas in need
3B. S Hisp satis	Student s anic, Asi	subgroups by et an, American Ir progress in Alge	hnicity (Wh	nite, Black,		mathematics in proficiency as for and Asian Stude Our goal is to in	dicate ollows: ents 6 ncreas dents	e the percentage of to 48%, Hispanic stu	bgroups achieved 45%, Hispanic 49% White students to
2012	2 Current	t Level of Perfor	mance:			2013 Expected	d Leve	el of Performance:	
Asian 67%	(55) :: (125) anic: (485) 1:	an: N/A				White: 55%(23) Black: 48%(133) Hispanic: 57% (564) Asian: 77% (16) American Indiar	n: N/A		
		F	roblem-Sol	lving Process 1	to I r	ncrease Studer	nt Ach	ievement	
	Antic	cipated Barrier	St	crategy		Person or Position esponsible for Monitoring		rocess Used to Determine ffectiveness of Strategy	Evaluation Tool
1	the 201 of Cours data ind improve of Ratio Quadrat Mathem Student difficulty success problem Rationa Quadrat Mathem student opportu	ts demonstrate y in being able to fully complete is involving ls, Radicals, tics, and Discrete natics. The is lacked the unity to receive ion using varied	warm-up e reinforcem r as a mean mastery of related ber well as, ut programs t understanc jegeometric identified in Algebra 1 description the use of Interactive Response o order to in	exercises and hent activities is to achieve f Algebra 1 nchmarks. As illize computer to help d algebraic and concepts n NGSSS course is. Maximize the e Boards and devices in increase the of instruction for	Lea	SS/RtI Team dership Team	data progr and a neede focus classr to ob respo activi align guide	reports to ensure ess is being made adjust instruction as	Formative: monthly assessments; District Interim data reports; student authentic work. Summative: Results from the 2013 Algebra EOC.
		analysis of stude nt for the followir			efere	ence to "Guiding	J Ques	tions", identify and o	define areas in need
3C. E	English L	anguage Learne	ers (ELL) no						
satis	ractory	progress in Alge	ebra.			N/A			

Algebra Goal #3C:

2012 Current Level of Performance:

0010			~	
2013	Expected	Level	OŤ	Performance:

N/A		N/A			
Problem-Solving Process to Increase Student Achievement					
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:					
3D. Students with Disabilities (SWD) not making satisfactory progress in Algebra. Algebra Goal #3D:			N/A		
2012 Current Level of Performance:			2013 Exp	ected Level of Perform	mance:
N/A			N/A		
	Problem-Solving Pro	ocess to I	ncrease St	tudent Achievement	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

	I on the analysis of studen provement for the following	t achievement data, and ro g subgroup:	eference to "Guiding	g Questions", identify and o	define areas in need	
satisi	conomically Disadvantag factory progress in Algel ora Goal #3E:	ged students not making ora.	47% of student achieved profic	The results of the 2012 FCAT Mathematics Test indicate tha 47% of students in the Students with Disabilities subgroup achieved proficiency. Our goal is to increase student proficiency to 53%.		
2012	Current Level of Perform	nance:	2013 Expected	d Level of Performance:		
47%(543)			53%(612)	53%(612)		
	Pr	oblem-Solving Process	to Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	the 2012 Algebra EOC assessment data indicates a need for improvement in the area of Rationals, Radicals,	Provide students with the opportunity to develop the meaning of mathematics, math vocabulary and terms/concepts through direct and systematic vocabulary instruction.	MTSS/RtI Team Leadership Team	Review formative interim data reports to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly	Formative: monthly assessments; District Interim data reports; student authentic work. Summative:	

difficulty in being able to successfully complete 1 problems involving Rationals, Radicals, Quadratics, and Discrete	Develop clear expectations on note taking strategies, require students to take notes in a journal in math and maintain/monitor the students' journal (notebook).	classroom walkthroughs to observe student responsiveness to activities and evaluate teacher' alignment to th pacing guide.	Results from the 2013 Algebra EOC.
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End of Algebra EOC Goals

Geometry End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of stude ed of improvement for the		nd reference to "G	uiding Questions", identify	y and define areas	
			students achie	The results of 2012 Geometry EOC indicate that 6 % of students achieved Level 3 proficiency. Our goal for the 2012-2013 school year is to maintain the Level 3 student proficiency.		
2012	Current Level of Perfo	rmance:	2013 Expecte	ed Level of Performance	2:	
6%(1)		6%(1)			
	Prob	olem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	noted on the 2012 administration of the Geometry EOC data indicates a need for improvement in the area of Trigonometry and Discrete Mathematics. Students demonstrate difficulty in being able to successfully complete problems involving finding the converse,	Implement the pacing guide and instructional focus calendar for Geometry. Mathematics teachers will attend the training for the Geometry item specifications. Increase use of the Computer Lab utilizing FCAT Explorer and Riverdeep. Increase the number of opportunities for students to practice the EOC exams online.	Leadership Team Math Chair	Review formative interim data reports to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to activities and evaluate alignment to the pacing guide.	District Interim data reports; student authentic work, math journals Summative: Results from the 2013 Geometry	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

Geometry Goal #2:
4 and 5 in Geometry.
2. Students scoring at or above Achievement Levels

2012 Current Level of Performance:

2013 Expected Level of Performance:

Problem-Solving Process to Increase Student Achievement						
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
No Data Submitted						
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance						

	arget							
3A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.		Geometry Goal # N/A 3A :						
	Baseline data 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017		

Based on the analysis of student achievement data, and in need of improvement for the following subgroup:	reference to "Guiding Questions", identify and define areas
3B. Student subgroups by ethnicity (White, Black,	The results of 2012 FCAT 2.0 Test, EOCs, or FAA—for
Hispanic, Asian, American Indian) not making	mathematics indicate that our student subgroups
satisfactory progress in Geometry.	achieved proficiency as follows: White 53%, Black 45%,
Geometry Goal #3B:	Hispanic 49% and Asian Students 67%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
White:	White:
53%(55)	55%(23)
Black:	Black:
45%(125)	48%(133)
Hispanic:	Hispanic:
49% (485)	57% (564)
Asian:	Asian:
67% (14)	77% (16)
American Indian: N/A	American Indian: N/A

Problem-Solving Process to Increase Student Achievement

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
noted on the 2012 administration of the Geometry EOC was . The students lack and ability to apply learned geometrical skills to real world problems.	individual student's weaknesses. In class, create problem solving	Math Chair	interim data reports to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to	District Interim data reports; student authentic work. Summative: Results from the 2013 GeometryEOC.

		small group schedule.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:					
3C. English Language Learners (ELL) not making satisfactory progress in Geometry. Geometry Goal #3C:		N/A			
2012 Current Level of Performance:			2013 Expected Level of Performance:		
N/A			N/A		
Problem-Solving Process to Increase Student Achievement					
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

3	f student achievement data, for the following subgroup:	and r	eference to	o "Guiding Questions", i	dentify and define areas
3D. Students with Disabilities (SWD) not making satisfactory progress in Geometry. Geometry Goal #3D:		N/A			
2012 Current Level of Performance:			2013 Expected Level of Performance:		
N/A			N/A		
Problem-Solving Process to Increase Student Achievement					
Anticipated Barrier	Strategy	Person or Position Responsib for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define area in need of improvement for the following subgroup:					
3E. Economically Disadvantaged students not making satisfactory progress in Geometry. Geometry Goal #3E:					
2012 Current Level of Performance:	2013 Expected Level of Performance:				

	Pro	blem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	The area of deficiency noted on the 2012 administration of the Geometry EOC was . Students are not comfortable with, and have limited access to technology. This creates a problem with regards to computer based testing.	other, similar computer based test to build student's capacity. Maximize the use of the Geobra, Interactive	Math Chair	interim data reports to ensure progress is being made and adjust instruction as needed. Leadership team will do focused weekly classroom walkthroughs to observe student responsiveness to	District Interim data reports; student authentic work. Summative: Results from the 2013 Geometry EOC.

End of Geometry EOC Goals

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require	re a professional development or PLC activity.
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PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Differentiated Instruction	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
Common Core	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
Math Structured Block	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
Student Data Analysis	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
NGSSS Study (Effective Utilization of District Mathematics Pacing Guides)	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
Compass Learning (Technology Based Instruction)	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team
Edusoft Training (Student Data Analysis)	6-8 Math	Mathematics Department Chair	Math Teachers	August 2012- June 2013	Grade level planning sessions/Department meetings	Leadership Team

Mathematics Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount

Mathematics Activity books	Everglades Wylie K-12 Activity Books	Title I	\$6,800.00
			Subtotal: \$6,800.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Paper	Resources for student work application	ESSAC	\$500.00
			Subtotal: \$500.00
			Grand Total: \$7,300.00

End of Mathematics Goals

Elementary and Middle School Science Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of stud in need of improvemen			Guiding Questions", ider	ntify and define	
1a. FCAT2.0: Students scoring at Achievement Level 3 in science. Science Goal #1a:			of the student The expected	On the 2012 administration of the Science FCAT, 34% of the students achieved proficiency (FCAT Level 3). The expected level of performance for 2013 is 38% achieving proficiency.		
2012	2 Current Level of Perfo	ormance:	2013 Expecte	ed Level of Performant	ce:	
34%	(153)		38% (171)	38% (171)		
	Prob	lem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	The area of deficiency according to the 2012 Science FCAT assessment has been in Nature of Science and Earth Space Science.	Provide students opportunities to develop independent and/or experimental projects and schedule bi-weekly lab time through instructional block utilizing Essential Labs and Inquiry based labs using GLOBE concepts.	will monitor process monthly	Grade-level projects including in-class experiments reviewed using a department- generated rubric to ensure student progress in Nature of Science and Earth Science. Create Focus Calendar outlining lab dates and rotate	Formative: Interim Assessments Summative: 2013 Science FCAT	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1b. Florida Alternate Assessment:

L

classes into lab activity.

Students scoring at Levels 4, 5, and 6 in science. Science Goal #1b:			N/A		
2012	2012 Current Level of Performance:			ed Level of Performanc	ce:
N/A			N/A		
	Prob	lem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Students have difficulty identifying science concepts with the use of visuals.	Increase identification of key scientific concepts through the use of pictures and real-life objects.	School Administrators MTSS/RTI Leadership Team Literacy Leadership Team SPED Department Chair	Teachers will continuously review classroom formative Assessment data to gauge mastery and progression in learning on a monthly basis. Literacy Leadership Team will Conduct classroom visits weekly to observe student responsiveness to activities and monitor teachers' delivery of instruction.	Formative Classroom Assessments Summative FAA 2013 Reading Assessment

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

	On the 2012 administration of the Science FCAT, 8% of the students achieved proficiency (FCAT Level 4 and 5). The expected level of performance for 2013 is 9% achieving proficiency.
2012 Current Level of Performance:	2013 Expected Level of Performance:
8% (34)	9% (42)

	Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	The area of deficiency according to the 2012 Science FCAT assessment has been in Nature of Science. Students lack the ability to develop higher order thinking skills that correlate knowledge between math and science concepts to improve in the area of Nature of Science.	opportunities to participate in school- wide and district-wide competitions. Provide students real- world experiences utilizing technology.	Department Chair will monitor	projects, including the use of technology such as Discovery Education and ExploreLearning GIZMOS, will be used to enhance student	Mini Assessments		

area	areas in need of improvement for the following group:						
Stu in s	Florida Alternate Asses dents scoring at or abo cience. ence Goal #2b:		I 7 N/A	N/A			
201	2 Current Level of Perf	ormance:	2013 Expecte	ed Level of Performanc	ce:		
N/A			N/A				
	Prob	to Increase Stude	ent Achievement				
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Students have difficulty identifying science concepts without the use of text and visuals.	Increase identification of key scientific concepts through the use of text, pictures and real-life objects.	Team Literacy Leadership Team	Teachers will continuously review classroom formative Assessment data to gauge mastery and progression in learning on a monthly basis. Literacy Leadership Team will Conduct classroom visits weekly to observe student responsiveness to activities and monitor teachers' delivery of instruction.	Formative Classroom Assessments Summative FAA 2013 Reading Assessment		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
PLC focused on Nature of Science and Earth/Space Science concepts (GLOBE)		Science Teachers and Dept Head	Science Teachers		Monitor Agendas and PLC Logs	Administration

Science Budget:

Evidence-based Program(s)/Material(s) Strategy Description of Resources Funding Source Available Amount						
No Data	No Data	No Data	\$0.00			
			Subtotal: \$0.00			

Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Science Goals

Writing Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
3.0 ai	1a. FCAT 2.0: Students scoring at Achievement Level3.0 and higher in writing.Writing Goal #1a:			e 2012 -2013 school yea e of students achieving a el 3.0-6.0 by 3 percentaç	t or above
2012	Current Level of Perfo	rmance:	2013 Expecte	d Level of Performance	2:
72% (320) 75% (332)					
	Prol	olem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	Assessment indicate that the Writing Process is an area of deficiency. Developing Focused writing with	Develop and maintain with students a Writer's Notebook, Journal and/or Portfolio which contains brainstorming in a variety of ways: using graphic organizers, drawing, generating and grouping ideas, listing, formulating questions, outlining, free writing, group discussions, and printed material. Assist students to identify the purpose and intended audience for writing, and provide opportunities for them to write for a variety of purposes and audiences (to entertain, to inform, to communicate, to	Leadership Team Literacy Leadership Team Reading Coach Language Arts Chair	Administer a pre and a mid-year test to assess components of the writing process. Monitor assessment holistically through teacher/student conferences and on- going writing assignment, using a state rubric and Anchor papers. Baseline data will be analyzed by members of the PLC. Data will be utilized to inform instruction and improve student achievement through on-going writing assignments designed to target specific areas of weaknesses.	(District Baseline Assessment Test and Mid-year Assessment Test) Rubrics: State Summative assessments 2013 FCAT Writing

	persuade).		
	Encourage students to use a variety of graphic organizers, outlines,	PLC members will meet weekly to participate in collegial sharing of best practices.	
	and charts to create a plan for writing that identifies main idea and		
	supporting details, and helps them to organize their writing.		
	Develop a prewriting plan to develop the main idea(s) and supporting details.		
	Assist students to organize their ideas into a logical sequence.		
1	Model effective writing for students.		
	Use mentor text and anchor papers as springboards for creative, effective writing and as a means to understand and		
	apply voice and word choice.		
	Ask students to revise for clarity of content, organization, and word choice.		
	Incorporate a selection of sentence variety and sentence combining activities.		
	Conduct peer sharing and editing, as well as student-teacher writing conferences using		
	editor's checklist. Improve connections between main ideas and details by changing words and adding transitional words to clarify meaning or to add interest.		
	Prepare students to write in a format appropriate to audience and purpose using required spacing and margins, graphics and		
	illustrations as needed.		
	Allow students to share writing with the intended audience for or al and written		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

Writi	ng Goal #1b:				
2012	2012 Current Level of Performance:			ed Level of Performance	2:
N/A			A N/A		
	Prot	olem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		Students will use visuals to identify topic sentences.	Leadership Team Literacy Leadership Team Reading Coach	LTT and MTTS/RtI will continuously review classroom formative Assessment data to gauge mastery and progression in learning. Literacy Leadership Team will Conduct classroom visits to observe student responsiveness to activities and monitor teachers' delivery of instruction.	Classroom Formative assessments 2013 FAA Writing Summative assessment

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Pretest Debriefings	8/Language Arts	PLC Leader	8th grade Language Arts Teachers	Sept-Oct weekly PLC Meetings	PLC-discussion groups	Leadership Team
Rubric/Anchor Calibration	8/Language Arts	8th Grade Teachers		Department Meetings/Early Release/Interdisciplinary Department Meetings	8/Language Arts	Leadership Team
Writing Strategies	8/Language Arts	8th Grade Teachers	Language Arts Teachers	Department Meetings/Early Release/Interdisciplinary Department Meetings October-February	Collegial Discussion and sharing Administer and analyze results of Mid-year Essay Test	Leadership Team

Writing Budget:

Evidence-based Progr	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		·	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00

			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Writing Pull-Out Intervention	Hourly Teacher	Title 1	\$16,000.00
			Subtotal: \$16,000.00
			Grand Total: \$16,000.00

End of Writing Goals

Civics End-of-Course (EOC) Goals

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* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of stude ed of improvement for the		nd reference to "Gu	uiding Questions", identify	y and define areas	
	udents scoring at Achie s Goal #1:	evement Level 3 in Civi	were proficient	The 2012 Baseline Civics data show that 0% of students were proficient. Our goal is to raise the level of proficiency in the Civics EOC to 25%.		
2012	Current Level of Perfo	rmance:	2013 Expecte	ed Level of Performance	2:	
0% (())		25% (116)			
	Pro	blem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Too	
1	The area of deficiency was student prior knowledge on the structure of the United States government. Students also require additional practice answering FCAT 2.0 style questions.	Utilize the Social Studies FCAT Task Cards during lessons to help improve higher order level thinking. Monitor and share data with students gathered through Edusoft on mini-assessments. Utilize graphic organizers, KWL Charts, Reading Concept Maps to activate students' prior knowledge.	Department Chair	Utilize Edusoft data results from the Civics EOC Pre-Test and mini- assessments throughout the school year. Conduct weekly classroom walkthroughs to ensure appropriate instruction and activities are being delivered to students. The individuals responsible for monitoring the effectiveness of strategies will be the Social Studies Chair, Data Manager, and administrative team on a monthly basis.	Chapter/Unit Assessments Civics Post Test Summative Civics EOC	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2. Students scoring at or above Achievement Levels

	4 and 5 in Civics. Civics Goal #2:			The 2012 Baseline Civics data show that 0% of students were proficient. Our goal is to raise the level of proficiency in the Civics EOC to 10%.		
2012	2 Current Level of Perfo	ormance:	2013 Expecte	ed Level of Performance	2:	
0% (0% (0)					
	Pro	blem-Solving Process t	to Increase Stud	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	The area of deficiency was student prior knowledge on the structure of the United States government. Students also require additional practice answering FCAT 2.0 style questions.	Teachers will develop activities/lessons to address students' lack of prior knowledge on the United States government. Increase differentiated instruction to address different learner styles.	Leadership Team	Utilize Edusoft data results from the Civics EOC Pre-Test and mini- assessments throughout the school year. Conduct classroom weekly walkthroughs to ensure appropriate instruction and activities are being delivered to students. The individuals responsible for monitoring the effectiveness of strategies will be the Social Studies Chair, Data Manager, and administrative team on a monthly basis.	Chapter/Unit Assessments Civics Post Test Classroom walkthroughs 2013 Civics EOC	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Civics Next Generation Sunshine State Standards	7th/Civics	Social Studies Department Chair	Social Studies Teachers	August 16, 2012 – June 2013		Social Studies Department Chair, Leadership Team
New Textbook Overview	7th/Civics	Social Studies Department Chair	Social Studies Teachers	August 16, 2012 – June 2013		Social Studies Department Chair, Leadership Team
Edusoft, Data, and Technology	7th/Civics	Social Studies Department Chair	Social Studies Teachers	August 16, 2012 – June 2013		Social Studies Department Chair, Leadership Team

vidence-based Program(s	s)/Material(s)		
trategy	Description of Resources	Funding Source	Available Amount
o Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
echnology			
trategy	Description of Resources	Funding Source	Available Amount
o Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
ofessional Development			
trategy	Description of Resources	Funding Source	Available Amount
o Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
:her			
trategy	Description of Resources	Funding Source	Available Amount
o Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Civics Goals

Attendance Goal(s)

Based on the analysis of attendance data, and referenc of improvement:	e to "Guiding Questions", identify and define areas in need
1. Attendance Attendance Goal #1:	Our goal for this year is to increase attendance to 95.65% by minimizing absences due to illnesses and truancy, and to create a climate in our school where parents, students, and faculty feel welcomed and appreciated. In addition, our goal for this year is to decrease the number of students with excessive absences (10 or more) from 422 to 401, and excessive tardies (10 or more) from 234 to 222.
	In addition, our goal for this year is to decrease the number of students with excessive absences (10 or more) from 417 to 396, and excessive tardies (10 or more) from 245 to 233.
2012 Current Attendance Rate:	2013 Expected Attendance Rate:
95.15% (1348)	95.65% (1355)
2012 Current Number of Students with Excessive Absences (10 or more)	2013 Expected Number of Students with Excessive Absences (10 or more)
422	401
2012 Current Number of Students with Excessive Tardies (10 or more)	2013 Expected Number of Students with Excessive Tardies (10 or more)
234	222

<u> </u>	Drob	olem-Solving Process t	o Increase Stude	nt Achievement	
	FIO	Siem-Solving Flocess (o micrease stude	ant Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Truancy increased from the previous year. This is attributed to lack of parental monitoring of students' attendance.	Identify and refer students who may be developing a pattern of truancy to a member of the leadership team for intervention services. Provide students the opportunity to enter a raffle every 9-weeks. The 10 students selected would receive a gift card for good attendance.		attendance reports for accuracy. Review monthly truancy	Attendance Rosters Participation Log in incentive activities
2	Excused absences have increased from the previous year. This may be attributed to inaccurate classifications of absences due multiple individuals being responsible for attendance.	responsibilities to one	Administrators Team Counselors Attendance Manager		Attendance Rosters

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Truancy Prevention	6-8/All Subjects	Student Services	Faculty and Staff	August 2012 –	implementation of this	Assistant Principal

Attendance Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00

			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Truancy Prevention	Provide incentives for students with improved attendance	EESAC	\$500.00
			Subtotal: \$500.00

Grand Total: \$500.00

End of Attendance Goal(s)

Suspension Goal(s)

	d on the analysis of susp provement:	ension data, and referen	ce to "Guiding Que	estions", identify and defi	ne areas in need	
	ispension ension Goal #1:			Our goal for the 2012-2013 school year is to decrease the total number of suspensions by 10%.		
2012	Total Number of In–Sc	hool Suspensions	2013 Expecte	d Number of In-School	Suspensions	
124			112			
2012	2 Total Number of Stude	ents Suspended In-Sch	ool 2013 Expecte School	ed Number of Students	Suspended In-	
90			81			
2012	Number of Out-of-Sch	ool Suspensions	2013 Expecte Suspensions	2013 Expected Number of Out-of-School Suspensions		
217			195	195		
2012 Scho	? Total Number of Stude ol	ents Suspended Out-of	- 2013 Expecte of-School	2013 Expected Number of Students Suspended Out- of-School		
139			125	125		
	Pro	olem-Solving Process t	to Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Students are not complying with M-DCPS Student Code of Conduct.	Provide incentives for compliance with the Student Code of Conduct through the use of SPOT Success Recognition program. Grade Level Assembly to inform students of behavioral expectations through behavioral contracts.	Administrative Team Counselors	SPOT Success Reports Monthly monitoring of suspension reports by Administrative Team	In-house End of the Year Suspension Reports.	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Student Code of Conduct	6-8/All Subjects	Teachers		August 2012 –June 2013	SPOT Success Monthly Report	Administrative Team

Suspension Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

Parent Involvement Goal(s)

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:				
1. Parent Involvement				
Parent Involvement Goal #1:				
*Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.	N/A-Title I School-See PIP			
2012 Current Level of Parent Involvement:	2013 Expected Level of Parent Involvement:			
N/A-Title I School-See PIP	N/A-Title I School-See PIP			

	Problem-Solving Proces	s to Increase S	tudent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data Submitted	- -	·

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
SPOT Success	6-8/All Subjects	Administration/ Student Services	Faculty and Staff	5	SPOT Success Monthly Report	Administrative Team
Student Code of Conduct	6-8/All Subjects	Teachers	School wide		SPOT Success Monthly Report	Administrative Team

Parent Involvement Budget:

Evidence-based Program(s)/I	Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.0
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Provide Parents School Involvement opportunities	Community Involvement Specialist	Title I	\$23,000.00
			Subtotal: \$23,000.0
			Grand Total: \$23,000.00

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define areas in need of improvement:				
1. STEM	Increase the number of STEM applied learning activities			
STEM Goal #1:	and enhance project based Learning by increasing the opportunities for students to participate in competitions.			

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		Students will be provided with opportunities to engage in hands-on, real world STEM applications through projects, activities, and competitions.	SECME Sponsor	Students' participation involving hands-on activities and projects will be monitored to ensure that students are being offered opportunities to participate in competitions and apply their knowledge.	Monitoring of STEM program

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Technology based Projects	6-8	Science Chair	Science Teachers	August 2012 – June 2013		Administrative team

STEM Budget:

Evidence-based Progr	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amoun
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.0
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.0
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	·	-	Subtotal: \$0.0
Other			
Strategy	Description of Resources	Funding Source	Available Amoun
No Data	No Data	No Data	\$0.00

Career and Technical Education (CTE) Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define a	reas in need of improvement:	
1. CTE	Increase project based learning activities and rigorous	
	planning activities to support CTE by articulating with feeder pattern high schools.	

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	students and staff who would like to participate		Leadership Team Club Sponsors		Student participation roster

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
CTE opportunities	6-8	PLC Leader	6-8 teachers	August 2012-June 2013		Assistant Principal

CTE Budget:

Description of Resources	Funding Source	Available Amount
No Data	No Data	\$0.00

echnology

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	•	Subtotal: \$0.00
Professional Developme	nt		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CTE Goal(s)

Additional Goal(s) No Additional Goal was submitted for this school

FINAL BUDGET

Evidence-based Progra	am(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amoun
Mathematics	Mathematics Activity books	Everglades Wylie K-12 Activity Books	Title I	\$6,800.00
				Subtotal: \$6,800.0
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Professional Developm	nent			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Provide Professional Development	Substitute Funding	School Based Budget	\$800.00
				Subtotal: \$800.0
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Increase Reading Plus usage in FCAT Level 1 and 2 students	Student Motivational incentives	EESAC	\$500.00
CELLA	Increase Achieve 3000 Student Usage	Student Motivational Incentive	EESAC	\$500.00
CELLA	Improve Vocabulary	Dictionaries (translators)	EESAC	\$500.00
Mathematics	Paper	Resources for student work application	ESSAC	\$500.00
Writing	Writing Pull-Out Intervention	Hourly Teacher	Title 1	\$16,000.00
Attendance	Truancy Prevention	Provide incentives for students with improved attendance	EESAC	\$500.00
Parent Involvement	Provide Parents School Involvement opportunities	Community Involvement Specialist	Title I	\$23,000.00
				Subtatal \$41 EOO O

Subtotal: \$41,500.00

Grand Total: \$49,100.00

Differentiated Accountability

School-level Differentiated Accountability Compliance

jn Priority	jn Focus	jn Prevent	jn NA	
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Are you a reward school: jn Yes jn No

A reward school is any school that improves their letter grade or any school graded A.

No Attachment (Uploaded on 10/16/2012)

School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Projected use of SAC Funds	Amount
Student Incentives	\$2,000.00
Student Dictionaries	\$500.00

Describe the activities of the School Advisory Council for the upcoming year

The EESAC is the sole body responsible for final decision-making at the school relating to the implementation of the school improvement plan. Additionally, the ESSAC assists Country Club Middle School with the following. The ESSAC supports the administrative efforts to improve students' achievement and budgets financial resources to support their efforts. It also recommends and actively supports ongoing professional development that assists instructional staff members in meeting student needs. ESSAC provides support for the school's enhancement of the instructional program by encouraging the acquisition of academic and technological resources to promote increased student achievement. It supports the school's effort to recruit and hire highly qualified faculty members and offers support in the school's endeavors in providing a high quality educational program. It encourages and recommends that the faculty continue to develop the practices of departmental self-reflection and examination of best practices as more faculty members are hired.

AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010 SCHOOL GRADE DATA

No Data Found

Dade School District COUNTRY CLUB MI DDL 2010-2011	E SCHOOL					
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	63%	58%	75%	44%		Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	61%	61%			122	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?		69% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					501	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					в	Grade based on total points, adequate progress, and % of students tested

	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	63%	65%	84%	37%		Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/o science component.
% of Students Making Learning Gains	66%	73%			139	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	72% (YES)	79% (YES)			151	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					539	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					A	Grade based on total points, adequate progress, and % of students tested