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FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: GERALD ADAMS ELEMENTARY SCHOOL

District Name: Monroe

Principal: Dr. Fran Herrin

SAC Chair: Mrs. Lorraine Grobarek

Superintendent: Mr. Mark Porter

Date of School Board Approval: November 2012

Last Modified on: 11/8/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

PART I: CURRENT SCHOOL STATUS

STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

ADMINISTRATORS

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
					Principal of Gerald Adams Elementary 2002-current 2011-2012: Grade A-Overall performance. Learning gains showed great improvement. The inclusion of SWD and ELL in proficiency levels brought those areas down slightly. Proficiency levels: Reading 55%; Math 66%; Writing 78%; and Science 48%. Learning Gains: Reading 78%; Math 84%; and Low 25-Learning Gains: Reading 82%; and Math 83%. 2010-2011: Grade B Reading Mastery: 79%, Math Mastery: 80%, Science Mastery: 61%, Writing Mastery: 88%. AYP: 67%, No subgroup made AYP in reading; and only the Black subgroup made AYP in math.
		Doctorate of			matii.

INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
					2011-2012: Grade A-Overall performance. Learning gains showed great improvement. The inclusion of SWD and ELL in proficiency levels brought those areas down slightly. Proficiency levels: Reading 55%; Math 66%; Writing 78%; and Science 48%. Learning Gains: Reading 78%; Math 84%; and Low 25-Learning Gains: Reading 82%; and Math 83%.
					2010-2011: Grade B: Reading Mastery: 79%, Math Mastery: 80%, Science Mastery: 61%, Writing Mastery: 88%. AYP: 67%, No subgroup made AYP in reading; and only the Black subgroup made AYP in math.
					2009-2010: Grade A: Reading Mastery: 77%, Math Mastery: 87%, Science Mastery: 50%, Writing Mastery: 96%. AYP: 90%, ELL, SWD, Black,and ED did not make AYP in reading: All subgroups made AYP in math (achieved via safe harbor).
Math	Carol Schmidlin	MS in Administration and Supervision	10	6	2008-2009: Grade A: Reading Mastery: 84%, Math Mastery: 87%, Science Mastery: 75%, Writing Mastery: 88%. AYP: 85%, ELL and SWD did not make AYP in reading; and ELL, SWD, Black, and FRPL did not make AYP in math.
					2007-2008: Grade A: Reading Mastery: 82%, Math Mastery: 90%, Science Mastery: 63%, Writing Mastery: 64%. AYP: 90%, ELL and SWD did not make AYP in reading; and SWD did not make AYP in

	1				math.
					2006-2007: Grade A: Reading Mastery: 81%, Math Mastery: 80%, Science Mastery: 62%, Writing Mastery: 70%. AYP: 97%: All subgroups made AYP in reading; and only ELL did not make AYP in math.
					2005-2006: Grade B: Reading Mastery: 79%, Math Mastery: 75%, Writing Mastery: 71%. AYP: 100%.
					2004-2005: Grade C: Reading Mastery: 72%, Math Mastery: 71%, Writing Mastery: 64%. AYP: 100%.
					2011-2012: Grade A-Overall performance. Learning gains showed great improvement. The inclusion of SWD and ELL in proficiency levels brought those areas down slightly. Proficiency levels: Reading 55%; Math 66%; Writing 78%; and Science 48%. Learning Gains: Reading 78%; Math 84%; and Low 25-Learning Gains: Reading 82%; and Math 83%.
Reading	Rob Taylor	M. Ed. University of Florida	4	2	2010-2011: Grade B: Reading Mastery: 79%, Math Mastery: 80%, Science Mastery: 61%, Writing Mastery: 88%. AYP: 67%, No subgroup made AYP in reading; and only the Black subgroup made AYP in math.
					2008-2010 Reading/Language Arts/ RtI Program specialist for MCSD. "A" District, (average over 2 yrs) 75% of students meeting high standards in reading, 64% making learning gains in reading, 60% of lowest 25% making learning gains in reading.
					2007-2008 Instructional coach at Gerald Adams. "A" school, 82% of students meeting high standards in reading, 65% making learning gains in reading, 64% of lowest 25% making learning gains in reading.

EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1	Regular Meetings of new teachers with Principal (SW 5)	Principal	on-going	
2	Assignment of a mentor to work with new staff members. We have a differentiated mentoring program to meet the needs of our new and/or beginning teachers (SW 5)	Principal/Mentors	on-going	
3	Culture of participation and shared decision-making (SW 5)	Principal/BLPT	on-going	
4	e-recruiting (SW 5)	HR Director	on-going	
5	Professional Development (SW 4, SW 5)	Principal/Academic Coaches	on-going	
6	Team Leader Support (SW 5)	Building Level Planning Team Representatives	on-going	

Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out-of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
No data submitted	

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading	% National Board Certified Teachers	% ESOL Endorsed Teachers
40	5.0%(2)	10.0%(4)	40.0%(16)	45.0%(18)	37.5%(15)	100.0%(40)	100.0%(40)	5.0%(2)	90.0%(36)

Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee	Rationale	Planned Mentoring
	Assigned	for Pairing	Activities
Lynn Gallagher Linda Marston	Celina Perez Yvette Toledo Kristen Logan	Same Grade Level Experienced Mentor Same Grade Level Experienced Mentor	Completion of our New Teacher Program to include modeling of highly effective classroom strategies, classroom management and student discipline support strategies, assisting with curriculum planning, use of pacing guides and instructional focus calendars. Providing guidance on school and district policies and procedures.

ADDITIONAL REQUIREMENTS

Coordination and Integration

Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

School-Wide Model: Title 1 funds are utilized to support school efforts to ensure that all children have a fair, equal and significant opportunity to obtain a high quality education. Title 1 funds supplement academic programs and provide additional resources to students and teachers at qualifying schools. Title 1 services provide additional assistance for students performing below grade level including academic assistance during the school day. Parental involvement is a key factor in the successful implementation of Title 1 programs, and Title 1 funds are utilized to enhance involvement opportunities. Parents are encouraged to attend SAC meetings, family reading events, student performances, and various academic fairs throughout the school year.

Title I, Part C- Migrant

NA

Title II

Title II funds are utilized to support professional development and efforts to move all teachers to in-field effective teacher status. Funds are expended for numerous initiatives including bonuses for teachers who complete the Reading and ESOL Endorsement, support from a Professional Development contact at school site, stipends for professional development, Reading Specialist at district level to provide technical assistance and training, materials and supplies for training sessions, and reimbursement of testing fees and courses to remain or become highly qualified.

Title III

Services are provided through the district for educational materials and ELL district support services to improve the education of immigrant and English Language Learners. A Haitian Creole, Parent Liaison has been employed to improve communication and school-to-home relationships with the Haitian population.

Title X- Homeless

Transportation for after school programs, school supplies, backpacks, children and youth qualify for free/reduced lunch without application, referrals, CHIPS contact in every school, Student Residency Questionnaire to identify homeless children and youth.

Supplemental Academic Instruction (SAI)

Supplemental Academic Instruction (SAI) dollars are prioritized according to specific needs of students failing to achieve academically and advance as expected according to the district's Student Progression Plan. Specialized dropout prevention programs are funded according to articulated needs and program outcomes. In addition, every school, including charter schools, has an SAI dollar amount allocated for staffing academic support and intervention according to the needs of the school and the documented success of current initiatives. The Principal determines use of the SAI dollars in school-based allocations. Currently, these dollars are being used for salary/benefits of Reading Coaches, Academic Coaches, Intensive Reading Teachers, Intensive Math Teachers, paraprofessionals, and data management staff directly related to progress monitoring and academic intervention with non-proficient students and support for professional staff.

Violence Prevention Programs

Monroe County School District is committed to providing a safe and secure environment that encourages learning. One strategy is to utilize behavior shaping programs to ensure a safe-school climate which include Positive Behavior Support and Professional Crisis Management. Another strategy is to ensure students have access to learn the skills necessary to be good decision makers. Students are provided curriculum in character education that aides in the students' core developmental on fundamental life issues. Programs offered by MCSD and/or our community partners seek to increase the protective factors in youth while reducing risk factors. Those programs may include:

Mentoring (Take Stock in Children or the BIGS programs)

Service Learning Projects

Assemblies

Challenge Day/Be The Change Transition Programs

PEACEJAM

Too Good For Violence

Anti-Bullying Programs

Nutrition Programs

The Monroe County School Health Advisory Council collaborates with MCSD to ensure students and families are provided information to make healthy decisions both at school and at home regarding nutrition and physical activity. MCSD offers a balanced school breakfast and lunch program with access to free and reduced pricing for students-in-need. The school community is committed to offering only healthy snacks at all times on the school campus.

Housing Programs

NΑ

Head Start

Head Start is a national, federally funded program, providing comprehensive services to preschool children and their families. These services include educational, social, medical, vision, dental, nutritional, and mental health services.

Adult Education

NA

NA			

Job Training

NA

Other

We also have 1 Pre-K ESE class and 2 Voluntary Pre-K class.

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (Rtl)

School-based MTSS/RtI Team-

Identify the school-based MTSS leadership team.

Our RtI Leadership Team consists of:

Principal, Fran Herrin--The role of the Principal is to provide direction for the use of data-based decision-making, to direct or conduct assessments of RtI skills of school staff, to support and review intervention support and documentation, to open the calendar for professional development to support RtI implementation, and to communicate with parents regarding school-based RtI plans and activities. Oversees all processes. RtI Coach, Lance Benson-- The coach's role includes providing quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to supporting interventions (at Tier 1, 2 and 3), the RtI Coach continues to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success. She also tracks time lines. Coordinate the SST process and chairs the meetings.

ESE Staffing Specialist, Gretchen Weiss--Oversees the ESE program and works with teachers and therapists on interventions for academics and behavior Reading Coach, Rob Taylor- Provides guidance on K-12 reading plan; facilitates and supports data collection activities; assists in data analysis; provides professional development and technical assistance to teachers regarding data-based instructional planning; supports the implementation of Tier 1, Tier 2, and Tier 3 intervention plans. Oversees the reading program and assists teachers in creating interventions for all areas of reading. Academic Coaches: (Taylor and Carol Schmidlin) Develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assists in the design and implementation for progress monitoring, data collection, and data analysis; participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring. Can act as the facilitator on the School-Based RtI Leadership Team to guide the members through the problem solving process.

Academic Coach (Math), Carol Schmidlin--Oversees the math program and assists teachers in creating interventions as they relate to math. She also serves as the data coach and can facilitate data reporting.

General Education Teacher: (Primary and Intermediate): Provides information about core instruction, participates in student data collection, delivers Tier 1 instruction/intervention, collaborates with other staff to implement Tier 2 interventions, and integrates Tier 1 materials/instruction with Tier 2/3 activities. Special Education Teacher: Participates in student data collection, integrates core instructional activities/materials into Tier 2 and 3 instruction, and collaborates with general education teachers through such activities as co-teaching. ELL Teachers: Educate the team on the role language acquisition plays in curriculum, assessment, and instruction, assists in the selection of screening measures; and helps identify systemic patterns of student need with respect to language acquisition skills. Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities. School Psychologist, Dave Fappiano--Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities. School health personnel-Star Norris and Beth Oropeza ensure that health screenings and health related issues are properly addressed and monitor any issues that can affect students academic and emotional growth. Behavior Specialist, MaryAnn Nichol--provides strategies and suggests behavioral interventions.

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

Our School-Based RtI Leadership Team meets on a weekly basis to monitor the implementation of the school-wide Problem Solving/Response to Instruction Program(PS/RtI). First, we work to consistently build consensus and maintain the

infrastructure necessary for successful continuation of PS/RtI through training, professional development and coaching. As we fully implement PS/RtI, the School-Based RtI Leadership Team is responsible for routinely reviewing Tier 1, 2 and 3 data as a team and will use that data to inform the problem solving process that will be used to ensure student success at every tier. The team will also ensure treatment fidelity/integrity by providing the support necessary to teachers and staff for all instruction and intervention plans developed through the problem solving process. To provide a structure for team meetings, each RtI Leadership Team member will be assigned a role and corresponding responsibilities: • Chair: Oversees the implementation of PS/RtI school-wide and helps to coordinate and effectuate the efforts and action plans of the School-Based RtI Leadership Team. • Facilitator: Supports the team's efforts through active involvement, reporting team efforts to staff, and leading the team in the problem solving process at School-Based RtI Leadership Team meetings.

- Time Keeper: Manages the time spent in meetings on a specific topic, issue or problem. Helps to move the meetings along and ensure that we use the time we have efficiently and effectively.
- Tier 1 and Tier 2 & 3 Case Managers: The case managers will monitor the progress of action plans developed by the School-Based RtI Leadership Team for their respective tiers between meetings and report results to the team. *Depending on the number of team members this role can be filled by one or multiple people i.e. A Tier 1 Case Manager and a Tier 2 & 3 Case Manager, a Tier 1, 2 & 3 Case Manager or a Case Manager for each Tier.
- Recorder: Creates meeting agendas, takes meeting minutes and creates action plans during problem solving sessions and communicates them to the team and appropriate personnel.

The Principal is responsible for coordinating the RtI Leadership team. The first step in the process is for teachers to identify a problem and implement interventions. Any member of the RtI can assist the teacher for assistance. If adequate progress is not achieved, the teacher will then complete a referral packet including pre and post test data, descriptions of the interventions, parent conferences, etc. A meeting with the parents, teacher and the RtI Team will be scheduled to determine if further interventions will be done or if the child will move forward in the evaluation process. A case manager is assigned to observe and follow up with the teacher.

Academic coaches facilitate grade level meetings once a week. These meetings are used to analyze data, share best practices and to discuss progress of individual students and problem solve.

The school administration meets with each grade level at least once per month. Grade level performance data, classroom walk-through data, professional development and best practices are shared at these meetings. Overall school achievement goals are tracked by grade level and many issues will be brought to the BLPT as part of the school-wide decision-making model and vertical communication model. Learning communities are scheduled once a month. All instructional staff are assigned to a committee based on each person's strength areas. There is representation from each grade level as well as special areas. Data and strategies are shared at these meetings to assess progress on the School Improvement Plan and to allow for vertical teaming.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The team will be involved with the creation of the SIP. Their responsibilities include:

- Analysis of school-wide and disaggregated data.
- Development of the RtI portion of the plan.
- Organizing/Developing Tier 1, 2 and 3 services and supports.
- Professional Development needs and planning.

The RtI Leadership Team reviews the implementation of the School Improvement Plan (SIP) with learning communities on a monthly basis. If changes need to be made in the plan, recommendations are made to the Building Level Planning Team (BLPT) and the SAC Chair. These changes are processed through BLPT and presented at SAC for input. Changes are made as necessary. In the spring of each year, the learning communities review the plan and make recommendations for the new SIP based on the data received from Performance Matters, FCAT, Text or Teacher-made assessments and the FOCUS mini assessments. These recommendations are presented for discussion to SAC who also have input into the final writing of the plan.

MTSS Implementation-

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Baseline Data: K-2 Reading FAIR in Reading; Performance Matters in Math, Reading and Science Universal Screening: • Reading – FAIR (PMRN), K-5 (Performance Matters), K-5 (STAR & Early Literacy) • Math – K-5 (Performance Matters) Progress Monitoring: • Reading – FAIR (PMRN), K-5 (Performance Matters – CBM's and progress monitoring assessments), K-2 (District Harcourt Assessment Team Materials *tests, directions and graphs will be available on the RtI SharePoint site shortly, https://portal.monroe.k12.fl.us/PortalSites/rti/default.aspx. • Math – K-5 (Performance Matters – CBM's and progress

monitoring assessments) FOCUS mini assessments in grades 3-5. Diagnostic Assessments: • Reading –FAIR (PMRN), DAR Science Grades 5, Performance Matters Progress Monitoring Assessment in science (grade 5 only) and previous year's FCAT data. Writing Grade 4,SMILE Writing Curriculum and Quarterly assessments and previous year's FCAT data. Grades K-5--Teach Me Writing--School-based progress checks Frequency of Data Days: Once a month for data analysis

Describe the plan to train staff on MTSS.

The District RtI Leadership Team will continually provide training and technical assistance to School-Based RtI Leadership Teams. The trainings provided will be outlined in the MCSD Problem Solving and Response to Instruction Plan and will include training modules such as the Problem Solving Process, data analysis and instructional decision making guidelines as well and the general education and special education laws. After the trainings are provided the School-Based RtI Leadership Team will be responsible to train their entire school staff and provide any coaching, professional development and technical assistance necessary.

Professional development has been provided as GAE was a pilot school in RTI through the University of South Florida. This professional development will continue via the District RTI Coach and the RTI Coordinator. Training will take place in monthly faculty meetings and in grade level or pod meetings. The focus of the training for this school year will be 1) RTI: Problem-Solving Model--Building Consensus, Implementing and Sustaining Problem-Solving/RTI and 2) RTI: Challenges to Implementation Data Based Decision-making, and Supporting and Evaluating Interventions. The RTI Coach will continue to offer training in data analysis and technology to supporting data analysis as needed. Other PD may be offered if need arises from grade level or school-wide team input.

Describe the plan to support MTSS.

The district MTSS team meets throughout the year to provide direction to school-wide teams. The school principal, Fran Herrin, serves as a member of this team. Additionally, the allocation of a guidance counselor to facilitate the MTSS processes and professional development for teachers as multiple programs have been integrated to take a full-service approach to the problem-solving process.

Literacy Leadership Team (LLT)

-School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Rob Taylor-Reading Coach
Carol Schmidlin-Academic Coach
Gretchen Brown-Media Specialist
Kathy Collins-ESE Specialist
Fran Herrin-Principal
Ann Marie Dillon – General Education Teacher
Gloria Pascual (ELL Teacher)

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT meets quarterly to review school-wide reading and writing data, focusing on trend data. Professional Development opportunities are planned aligning with the data trends. Whole-school student reading and writing initiatives are developed or adjusted based on the data and the success of prior initiatives.

What will be the major initiatives of the LLT this year?

The LLT will review Assessment Period 1 school-wide data once the students have completed the assessments to determine school-wide needs. Based on trends from last year, we are expecting to focus energy and resources toward strengthening the differentiated instruction model throughout the school by focusing on the Lesson Study approach to build teacher confidence in the planning process which results in appropriate instruction for all students, regardless of their ability level. We will also continue to focus on ensuring that our Tier 1 instruction in all grade levels is at the appropriate level and support the classrooms which are unable to attain or maintain the 80% mark. The CWT process will be utilized to insure appropriate instructional techniques are being utilized to achieve higher literacy rates throughout the school. Student reading and writing initiatives will include: Accelerated Reading goals, School-wide writing prompts, PAKER nights, and parental involvement lunches.

Public School Choice

Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 10/11/2012)

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

The GAE Faculty works closely with district personnel and local Pre-School directors to share information regarding curriculum standards, social-emotional target levels, and health/safety issues in order to increase readiness to start school.

Students who are enrolled in VPK, Head Start, and Pre-K ESE receive instruction from certified teachers who are able to recognize at-risk and high performing 4 year olds. Progress is monitored through the Galileo program throughout the year.

Events such as parent information meetings, Kindergarten Round-Up (early registration), and Pre K ESE transitional IEP meetings are held each spring. Teachers, parents, staffing specialists, and representatives from community agencies such as the Early Learning Coalition of Miami-Dade/Monroe as well as Easter Seals and Wesley House Family Services work together to assess and plan for the needs of the individual student to ensure a smooth transition and positive start to Kindergarten. MCSD has a formal agreement with the Early Learning Coalition of Miami-Dade/Monroe and Wesley House Family Services.

Continual collaboration between staff/parents/agencies has proven to be successful. When the need arises, Pre-K ESE students are enrolled in an extended-year Summer Program to help these at-risk students maintain their progress. VPK summer classes are offered to qualifying 4 year olds.

*Grades 6-12 Only
Sec. 1003.413(b) F.S.
For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.
*High Schools Only
Note: Required for High School - Sec. 1003.413(g)(j) F.S.
How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?
How does the school incorporate students' academic and career planning, as well as promote student course selections, so that
students' course of study is personally meaningful?
Postsecondary Transition
Note: Required for High School - Sec. 1008.37(4), F.S.
Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

Currently 57% (120 students) of our grade 3-5 students are on track to be proficient in reading per the 2012 1a. FCAT2.0: Students scoring at Achievement Level 3 in state/federal data. Test data from the 2012 FCAT demonstrate that we need to address weaknesses in the reading. following content clusters: Grade 3: Reading Application; Grade 4: Reading Application, and Literary Analysis Reading Goal #1a: (Fiction/Non-Fiction) Grade 5: Vocabulary, Reading Application, Literary Analysis (Fiction/Non-Fiction, and Informtional Text. (SW 1) 2012 Current Level of Performance: 2013 Expected Level of Performance: In 2012, 57% (120 of 212) of the students in grades 3-5 64% (142 students) of students in grades 3-5 will achieve a scored a level 3 on the Florida Comprehensive Assessment Level 3 or higher on the FCAT 2.0 Test in Reading. (SW 1)

			Person or	Process Used to	
	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	Time for Professional Development Reduction in personnel to adequately support initiative	Teaching by Charlotte Danielson.	Fran Herrin/Carol Schmidlin-PLC Coordinators Rob Taylor/Mary Ellen Richichi Lesson Study Facilitators	Minutes of meetings and teacher feedback CWTs to see the components and strategies being implemented. Authentic student work samples that show effective use of marking the text.	FCAT Scores Increased achievement on Performance Matters from baseline to end of year results
2	Reduction in Support Staff	Implement an intervention time to maximize the use of personnel and facilitate the differentiated instructional groups. (SW 9)	Fran Herrin, Principal	CWT's, Progress Monitoring Assessments 1,2 and 3	Performance Matters-Data Reports; Conferences and grade level meetings.
3	A high percentage of at- risk students that lack pre-requisite skills	Extended Learning Opportunities (ELO's) in grades K-5 through our tutoring Program. (SW 9 and SW 2)	Principal, Fran Herrin	Progress Monitoring Assessments 1, 2, and 3. Intervention Success Rate throught RTI Process	FCAT Scores, Performance Matters Reports, Focus Mini- Assessments
4	New FCAT 2.0higher level of analysis required	Infuse Model Lessons and Document Based Questions using the Leveled History Theme Baskets (SW 8, SW 3)	Teachers	CWT's, Progress Monitoring Assessments 1,2 and 3	FCAT Scores

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

5	Century 21 Program not renewed.	Use Title One funds to run a mimimal program.	,	Student progress monitoring and unit test scores	FCAT Scores
6	responsibility for	chats and goal setting to		Number of students who make quarterly goals.	Goal sheets

1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in reading. Reading Goal #1b:	1 of 6 students scored a level, 4, 5, or 6 on the FAAequating to 17%. With 5 of 6 scoring a Level 4 or higher which equates to 83%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
1 of 6 students scored a level, 4, 5, or 6 on the FAAequating to 17%.	50% of our students taking the FAA will score a level 4-6.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Reduction in staff		Fran Herrin, Principal	Progress Monitoring	FAA Scores

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in reading. Reading Goal #2a:	25% of the students will achieve a level 4 or 5 on the FCAT Reading Test. (SW1)
2012 Current Level of Performance:	2013 Expected Level of Performance:
16% (32 of 203) of our students scored a level 4 on the 2012 FCAT Test.	25% (110)of students in grades 3-5 will achieve a level 4 or higher in FCAT 2.0

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	extension and enrichment activities.	2.1 Tiered Instructional delivery in the form of whole class, small group and individual instruction will be used in the form of the Differentiated Instruction model throughout the school. (SW 3, SW 2, SW 9, SW 8) Grade level instructional blocks that are differentiated to facilitate	Academic Coaches	, , , , , , , , , , , , , , , , , , ,	FCAT Data

		the necessary enrichment/extension to move or maintain a level 4 or 5 (SW 8)			
2	Century 21 after school Program not renewed.		Academic Coaches		FCAT Data
3	Student regression from level 4 or higher.	Track student achievement data, set realistic goals and use data chats to focus student learning.	J	quarterly goals.	FCAT Scores/learning gains

2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in reading. Reading Goal #2b:	4 of 6 (67%) students scored at or above a level 7 on the FAA in 2012.
2012 Current Level of Performance:	2013 Expected Level of Performance:
4 of 6 students scored at or above a level 7 on the FAA in 2012.	80% of our students taking the FAA will score a level 7 or higher on the FAA.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		Use inclusion teachers to support multi-grade intervention blocks.	Principal	Fidelety checks	FAA Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

3a. FCAT 2.0: Percentage of students making learning gains in reading. Reading Goal #3a:	In 2012, 78% (210) of the students in grades 3-5 made learning gains on the FCAT reading test.(SW 1)
2012 Current Level of Performance:	2013 Expected Level of Performance:
In 2012, 70% (142 of 203) of the students in grades 3-5 made learning gains on the FCAT reading test. (SW 1)	In 2013, 78% (162) will make learning gains in reading on FCAT 2.0.

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
3.1. The anticipated barrier to our students achieving Reading Goal #3 is students receiving targeted instruction, based on student data that reflects Tier 1, 2 and 3 instructuional	Tiered instructional delivery in the form of whole class, small group and individual instruction will be used in the form of the Differentiated Instructional Model throughout the school.	Academic Coaches	review, progress monitoring student data reviews followed by Classroom walkthroughs.	3.1. Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings

1	needs, throughout the teaching cycle	(SW 3, SW 8, SW 9) Grade level instructional blocks that are differentiated to facilitate the necessary enrichment/extension to move or maintain a level 4 or 5. (SW 2)		focused on student achievement data
2	Reduction in instructional staff members that provided interventions and academic support	Co-planning for grade level teachers (SW 5, SW 8) Utilization of paraprofessionals and inclusion teachers to optimize time in academic schedules. (SW 2) Grade level intervention blocks that are differentiated by skill level.	Lesson Plan review; CWTs	FCAT Scores

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in neer of improvement for the following group:

3b. Florida Alternate Assessment:

Percentage of students making Learning Gains in

reading.

4 of 6 students made learning goals in the FAA.

Reading Goal #3b:

2012 Current Level of Performance:

2013 Expected Level of Performance:

4 of 6 students made learning goals in the FAA.

80% of our students taking the FAA will make learning gains.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	needs of students and a		Principal	Progress data	FAA Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2013 Expected Level of Performance:
In 2013, 80% (30 students) of the lowest 25% in grades 3-E will make learning gains in reading on FCAT 2.0.
In 2

Problem-Solving Process to Increase Student Achievement

Person or

Process Used to

	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	4.2. Tier 1, 2 and 3 instructional plans developed at the RtI meetings must be carried out by educational professionals at the classroom level.	4.2. Documentation of student progress, both individual and small group, must occur and the ongoing Problem Solving Process must occur to insure consistent positive Response to Intervention. (SW 2)	4.2. Intervention and Inclusion teachers , Academic Coaches, Administration.	4.2. Weekly Lesson Plan review, progress monitoring student data reviews followed by Classroom walkthroughs.	4.2. Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings focused on student achievement data
2	Chronic tardies and high rates of truancy that interfere with the continuity of instruction	Work to involve students in school leadership roles such as safety patrol and/or the morning announcement to encourage coming to school and being on time. Work with parents and community agencies to remove obstacles that prevent regular school	Intervention and Inclusion teachers, Coaches and Administration	Review of weekly attendance and individual conferences with students as needed.	Pinnacle Reports
3	4.1. Appropriate Tier 2 and/or 3 identification and instruction must occur for students in the lowest 25% of grades 3-5 to achieve learning gains.	attendance. (SW 6) 4.1. Problem-solving steps in the course of RTI and pod meetings will be followed, using student data to guide the decision-making process. (SW 8)		4.1. Weekly lesson plan review, progres monitoring and student data reviews, followed by classroom walk-throughs	4.1. Progress monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBMs), Problem Solving meetings focused on student achievement data

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target Reading Goal # 5A. Ambitious but Achievable Annual In 2011, 57% of the students were proficient. The data Measurable Objectives (AMOs). In six year below shows our growth model. By 2017, 79% of our students school will reduce their achievement gap will be proficient. by 50%. 5A: Baseline data 2011-2012 2012-2013 2013-2014 2014-2015 2015-2016 2016-2017 2010-2011 57 64 68 71 75 Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making The current level of performance for the various groups represents the following: all subgroups met the reading satisfactory progress in reading. target except our white subgroup. However, they did making reading gains.(SW 1) Reading Goal #5B: 2012 Current Level of Performance: 2013 Expected Level of Performance: 64% (142 students) of all ethnic subgroups (White, Black an Hispanic) will score a level 3 or higher on the FCAT Reading White: 61% (54); Black 49% (43); Hispanic 52% (82); Asian Assessment. Additionally, we will consider adequate progress (NA); and American Indian (NA). (SW 1) for 2012--lowering the percentages of students performing below grade level in ethnic subgroup by a minimum of 10%.

L						
		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	1	barrier with ethnic subgroups overlaps with the ELL group. Targeted language instruction, precise Problem Solving processes and high-quality instruction must	Instructional delivery system, which develops	5A.1. ESOL teacher, RtI Coach, Academic Coach, Classroom Teacher, Administration	monitoring student data reviews followed by Classroom walkthroughs.	5A.1. Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings focused on student achievement data
	2	5A.2. Tier 1, 2 and 3 instructional plans developed at the RtI meetings must be carried out by educational professionals at the classroom level.	student progress, both individual and small	5A.2 RtI coach, Academic Coaches, Administration.	monitoring student data reviews followed by Classroom walkthroughs.	5A.2. Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings focused on student achievement data

5C. English Language Learners (ELL) not making satisfactory progress in reading. Reading Goal #5C:	The percent of ELL students below grade level in reading in 2011 was 54% (31 students). This year with the updated tests and standards, 44% of our ELL population were proficient.
2012 Current Level of Performance:	2013 Expected Level of Performance:
44% (26 students) of the ELL group is currently on track to be proficient in reading.	44% (32 students) of ELL students will be proficient in readin on the 2013 FCAT 2.0 Reading Assessment. For 2013, we will consider adequate progress to be a 10% reduction of ELL students performing below grade level.

	Anticipated Barrier	ated Barrier Strategy		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	5B.1. The anticipated barrier includes a distinct need for targeted language instruction, precise Problem Solving processes and high-quality instruction must be in place to support Reading Goal #5B.		Classroom teacher, RtI Coach, Academic coaches, Administrators.	monitoring student data reviews followed by Classroom walkthroughs,	5B.1. Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings focused on student achievement data
2	Lack of resources to support Haitian Creole Students	Continue to find translators that can make home connections and translate instructional materials.	ELL Teachers	La Fame' Parent Group and inventory of materials available to parents	Climate Surveys and group discussions with Haitian families

Prerequisite reading skills Use of the Fast Forward need to be strengthened. Reading Inervention Program Pending Coach Program Pending Coach			Continue to acquire print materials as they become available.			
	3	need to be strengthened.	Reading Inervention	Teacher Reading Coach	Improvement in FF scores	FCAT scores

5D. Students with Disabilities (SWD) not making satisfactory progress in reading. Reading Goal #5D:	The percentage of proficient SWD students was targeted to be 23%.
2012 Current Level of Performance:	2013 Expected Level of Performance:
32% (34 students) of the SWD group were proficient on the 2012 FCAT.	30% (25 students) of SWD students will be proficient in reading on the 2013 FCAT 2.0 Reading Assessment. We will consider a 10% reduction in the SWD subgroup performing below grade level to be adequate progress for 2013.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Lack of Pre-requisite skills.	Tiered Instructional delivery in the form of whole class, small group and individual instruction will be used in the form of the Differentiated Instruction model throughout the school. (SW 2) Intervention blocks to address gaps in curriculum; and use of the grade level inclusion teacher to support the DI and IEP goals. (SW 9)	ESE teacher, RtI Coach.	Weekly Lesson Plan review, progress monitoring student data reviews followed by Classroom walk-throughs. Targeted observations Review of IEP goals	Progress Monitoring and other assessments review (FAIR, Performance Matters, FOCUS, CBM), Problem Solving meetings focused on student achievement data FCAT Scores
2	Lack of Pre-requisite skills.	Use of the FAST Forward Intervention Program.	Teacher Reading Coach	Improvement in scores from FF.	FCAT Scores

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in reading. Reading Goal #5E:	The percentage of proficient Economically Disadvantaged students target tobe proficient was 46%. (SW 1)				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
49% (65 students) of the Economically Disadvantaged group is currently on track to be proficient in reading. (SW 1)	51% (80 students) of Economically Disadvantaged students will be proficient in reading on the 2013 FCAT 2.0 Reading Assessment. Adequate Progress for 2012 would be considered a 10% decrease in the number of students below grade level in this subgroup.				
Problem-Solving Process to Increase Student Achievement					

,	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
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1	barrier to our students achieving Reading Goal #5D is students receiving targeted instruction, based on student data that reflects Tier 1, 2	and individual instruction	Teacher, RtI Coach, Academic Coaches, Administrator.	monitoring student data reviews followed by Classroom walk-throughs, and targeted observations.	Monitoring and other assessments review (FAIR,
2	to support instruction at	Utilize our Title One after school program to facilitate academic support	Title 1 Tutors Principal	CWTs during ELOs Grade Level meetings- teacher feedback	Grades FCAT Scores

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible fo Monitoring
Smart Centers	K-2	Jeanne Sanford/Michael Robinson	K-2 academic teachers	Pre-planning PD, after-school PD	Lesson plans CWTs	Reading Coach
Marking the Text, PLC	K-5	Rob Taylor	All academic teachers	School-scheduled early release days	Artifacts Progress monitoring student work samples	Reading Coach BLPT Members
FCAT 2.0	3-5	Rob Taylor	All academic teachers	School-scheduled early release days	Artifacts Progress monitoring student work sample	Reading Coach Principal

Reading Budget:

Strategy	Description of Resources	Funding Source	Available Amount
Smart Centers	Social studies reading centers	district funding	\$32,000.00
FCAT 2.0 Resources	Pre-post tests, intervention books	Title 1 funds	\$2,500.00
			Subtotal: \$34,500.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Smart Board supplies	Light bulbs, pens, batteries	Title 1	\$500.00
			Subtotal: \$500.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Marking the Text, PLC	Supplies	discretionary funding	\$100.00
			Subtotal: \$100.00

Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00

Subtotal: \$0.00

End of Reading Goa

Grand Total: \$35,100.00

Comprehensive English Language Learning Assessment (CELLA) Goals * When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)). Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students. 1. Students scoring proficient in listening/speaking. In all grade levels, we will score a minimum of 70% proficient on the listening/speaking portion of the CELLA. CELLA Goal #1: 2012 Current Percent of Students Proficient in listening/speaking: Spring 2012 CELLA Data shows the following: KG-8% proficient; Grade 1-47% proficient; Grade 2-100%-proficient; Grade 3-35%-proficient; Grade 4-53% proficient; and Grade 5-67% proficient. Additionally, in all grades levels there are high percentages of "High Intermediate" scoring students. Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy Reinforce strategies Progress Monitoring Reduction in personnel ELL Teachers CELLA Scores to work individually or in that grade level small groups to assist teachers should be Observations students using based on their population of ELL students Students come to our Use of introductory Technician and Data Reports CELLA Scorea software to support school from varying ELL Teachers countries with vastly newcomers. different levels of educational experiences and readiness.

Stude	Students read in English at grade level text in a manner similar to non-ELL students.					
2. Stu	udents scoring proficie	nt in reading.	U	hool year, we will see ar		
CELL	A Goal #2:		reading profice	ncy in all grades levels b	y 10%.	
2012	2012 Current Percent of Students Proficient in reading:					
low ir	Spring CELLA Data reflect entermediate group. In gradient; Grade 4-60% (9/15	de 1-20% (3/15) were p	proficient; Grade 2-	47% (7/15) proficient; G	0 0	
	Prol	olem-Solving Process t	to Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	Technology	Work with IT to get	ELL Teachers/TRT	Data Reports	CELLA Scores	

1	compatability issues that make ELL software unavailable to students			
2	Poor attendance or long trips to native countries that create learning gaps		Attendance Records	FCAT Scores

Stude	Students write in English at grade level in a manner similar to non-ELL students.					
3. Stu	udents scoring proficie	nt in writing.				
CELL	A Goal #3:		- U	During the 2013, all grade levels will increase proficiency in writing by 10%.		
2012	2012 Current Percent of Students Proficient in writing:					
2012 Spring CELLA data reflect a need to improve overall writing skills. In grade K-9% (0/13) were proficient in writing. In grade 1-29% (4/14) were proficient; Grade 247% (7/15) were proficient; Grade 3-40% (6/15) were proficient; Grade 460% (9/15) were proficient; and Grade 5-55% (6/11) were proficient in writing.						
	Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Reduction in personnel- -difficult to provide strategic interventions in all classrooms.	Use of intervention blocks to co-teach students from multiple teachers.	ELL Teachers	Data Chats Progress Monitoring	CELLA Writing scores	

CELLA Budget:

Strategy	Description of Resources	Funding Source	Available Amount
Use of Fast Forward Program		Title One	\$16,800.00
			Subtotal: \$16,800.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Fast Forward PD			\$6,450.00
			Subtotal: \$6,450.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$23,250.00

Elementary School Mathematics Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics.

Mathematics Goal #1a:

Currently 66% (134 students)of our students scored a level or higher on the FCAT Mathematics Test. The only subgroup that did not make the target score was the Black subgroup. However, they did show improvement in math. (SW 1)

2012 Current Level of Performance:

2013 Expected Level of Performance:

Students scoring at level 3 in 2011 were: Grade 3 (36% - 24 students); Grade 4 (43% - 29 students); and Grade 5 (35%-26 students). Grades 5 also showed a large percentage (30%) of students scoring in level 2. (SW 1)

69% (146 students)of students in grades 3-5 will score a level 3 or higher on the FCAT 2.0.

			Person or	Process Used to	
	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	Time for Professional Development Reduction in personnel to adequately support initiative	Create a Professional Learning Community (PLC) to study the 22 Components of Great Teaching by Charlotte Danielson. Initiate Lesson Study for the cadres (4-5 teachers); (2-3 teachers) and (K-1) with an emphasis on "marking the text" to increase comprehension and to guide children to making sense of the essential ideas within the text.	Fran Herrin/Carol Schmidlin-PLC Coordinators Rob Taylor/Mary Ellen Richichi Lesson Study Facilitators	Minutes of meetings and teacher feedback CWTs to see the components and strategies being implemented. Authentic student work samples that show effective use of marking the text.	FCAT Scores Increased achievement on Performance Matters from baseline to end of year results
2	1.1. Integration of Common Core Standards Change of FCAT 2.0 format	1.1. Continued training in series. (SW 4) Continue to infuse SUMS curriculum to supplement Core Instruction. (SW 2) Use of Destination Math to reinforce skills.	Principal	Ensure that teachers are using materials offered in the adopted text. Check plan books/CWT Grade level data meetings. PM data	assessment. End of unit tests Grade level assessments linke to New Generatior Sunshine State Standards. (Performance Matters) Benchmark assessment used to monitor studen progress and predict success of FCAT FCAT data in grades 3-5
	Absenteeism and tardies that break the continuity of instruction	Teachers will monitor and report students that fall into these categories.	Classroom Teacher Rtl Coach	Review of weekly attendance Teacher SST Referrals	Pinnacle Reports Grades

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

attendance SW 2)	3	Recruit students who are not attending regularly or on time into leadership role such as safety patro or TV news to encourage attendance SW 2)	
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1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in mathematics. Mathematics Goal #1b:	2 of 6 (33%) students who took the FAA scored in levels 4, 5, or 6.
2012 Current Level of Performance:	2013 Expected Level of Performance:
2 of 6 (33%) students who took the FAA scored in levels 4, 5, or 6.	50% of our students taking the FAA will score in Levels 4-6.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Reduction in staff	Use inclusion teachers in the full-time classrooms for intervention support.	Principal	Progress Monitoring	FAA Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. Mathematics Goal #2a:	We currently find a decrease in the number of students at grade 3 and 5 that are able to maintain a level 4 or 5 on the FCAT Test. (SW 1)		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
The current level of performance for students scoring levels 4-5 is: Grade 3 (25%17 students); Grade 4 (37%25 students); and Grade 5 (15%11 students). (SW 1)	The percent of students scoring a level 3 or 5 will increase by 10% in each respective grade level.		

H						
		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
Γ		2.1.	2.1.	2.1 Principal	2.1.	2.1.
			Continued training in series. (SW 4) Implementing the	Classroom teacher	Ensure that teachers are using materials offered in	0 0
	1		Differentiated instructional groups that	Carol Schmidlin		Enrichment kit fror Harcourt Math
		Next Generation Sunshine State Standard	allow for extension of curriculum. (SW 2, SW 3)	(math coach)	academic expectations.	Benchmark assessment used to monitor studen
		Change of FCAT 2.0 format				progress and predict success or

				meetings.	FCAT Scores
2	enrichment activities.	planning. (SW 5)	teachers. Carol Schmidlin	Differentiated instruction Grade level data meetings.	Benchmark assessment used to monitor studen progress and predict success or FCAT

2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in mathematics. Mathematics Goal #2b:	4 of 6 (67%) scored a level 6 or higher.
2012 Current Level of Performance:	2013 Expected Level of Performance:
	67% of our students who take the FAA will score a level 7 or higher.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		Use of inclusion teachers to facilitate interventions in the full time VE classrooms.		Progress Monitoring	FAA Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

3a. FCAT 2.0: Percentage of students making learning gains in mathematics. Mathematics Goal #3a:	In 2012, 84% (171 of 203 students) made learning gains in math. This is an increase of 27% from 2011. We will increase our learning gains to 70%. (SW 1)
2012 Current Level of Performance:	2013 Expected Level of Performance:
In 2012, 84% (171) of our students made learning gains as measured by the FCAT. (SW 1)	The percent of students making learning gains will maintain at 84% (178 students).

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Time needed to identify deficient math strands.	Small, flexible groups in order to teach targeted strands. (SW 9, SW 2) Common planning time for grade levels. (SW 5)	Classroom Teacher	Check plans /pacing guides CWTs Grade level data meetings Targeted skills assessment	Beginning, middle and end of year assessment test Benchmark assessment used to monitor studen progress and predict success or FCAT FCAT Scores

2	Additional time needed for grade level activities or enrichment.	Extension Groups offered to high performing students to maintain high levels of performance (SW 2)	teachers	meetings Targeted skills assessment	Performance Matters Assessments FCAT Scores
3	Diverse student popluation that requires extensive differentiation of instruction	Use of Accelerated Math (AM) (SW 3, SW 8) ELO Program that addresses skills acquisition (SW 9)		Targeted skills assessment	FCAT Scores

3b. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics. Mathematics Goal #3b:	4 of 6 students (67%) made learning gains in math as measured by FAA.
2012 Current Level of Performance:	2013 Expected Level of Performance:
4 of 6 students (67%) made learning gains in math as measured by FAA.	75% of our students will make learning gains as measured by the FAA.

Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Reduction in ESE staff.	Use of grade level inclusion teachers to support ESE rooms.	Principal	Progress monitoring data grades	FAA Data

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in mathematics. Mathematics Goal #4:	In 2012, 83% of our low 25 made gains in math. This percentage is increased by 12%. (SW 1)
2012 Current Level of Performance:	2013 Expected Level of Performance:
In the 2012 school year, 83% (42) of our lowest 25% made learning gains in mathematics. (SW 1)	85% (31 students)of our lowest 25% will make learning gains in math as measured by the FCAT.

ı	I			
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
New FCAT 2.0Next Generation Standards.	Differentiated grouping in mathematics to address student needs. (SW 9) Professional development for teachers of the new format and standards. (SW 4) Orientation for parents and students as to the	Principal	skill acquisition through Accelerated Math, Performance Matters and Harcourt Assessments	Performance Matters Focus Assessments FCAT Scores

1		changes and expectations. (SW 6) After school program to provide instructional support. (SW 9, SW 2) Use of Accelerated Math Program to set and track appropriate learning goals for students. (SW 3)			
2	Lack of Pre-requisite skills.	Use of ELO program to scaffold necessary skills in a pre-teaching model and then reinforce the skills per the pacing guide. (SW 9, SW 2) Differentiated classroom groups with each grade level during the daily intervention block. (SW 9)	Grade Level Teachers Academic Coach	skill acquisition through Accelerated Math, Performance Matters and	Performance Matters Focus Assessments FCAT Scores

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target

5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%			Elementary School I We will use t achievement s	the state provided	d AMOs to close t	he
by 50%.			5A :			▼
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
	66	69	72	75	78	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in mathematics.

The only subgroup to make anticipated target was the Black subgroup. All subgroups made gains in math. (SW 1)

Mathematics Goal #5B:

2012 Current Level of Performance:

2013 Expected Level of Performance:

Our ethnic group performance was as follows: White (62%); Black (62%); and Hispanic (57%). (SW 1)

We have set the following targets for our subgroups in 2013: White (66%); Black (65%); and Hispanic (61%. (SW 1)

		Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		Many of our Black and Hispanic students have limited language acquisition.	Incorporate visual cues and learning aides such as the SMART Boards into instruction. (SW 2) Build academic vocabulary (SW 3)	Teachers ELL teachers	Progress monitoring testing CWTs Monthly data meetings	FCAT Scores
2		Lack of pre-requisite skills	Use ELO Program to pre- teach and remediate skill deficiencies (SW 9)		CWTs in ELO Data Meetings to track	FCAT Scores

progress Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5C. English Language Learners (ELL) not making Our school has a diverse group of ELL students representing satisfactory progress in mathematics. 35 different countries. Our main languages are Spanish and Creole. (SW 1) Mathematics Goal #5C: 2012 Current Level of Performance: 2013 Expected Level of Performance: 61% (38) of our ELL students scored a level 3 or higher on 66% (41 students)of our ELL students will score a level 3 or last year's FCAT. (SW 1) higher on the FCAT. Problem-Solving Process to Increase Student Achievement Process Used to Person or Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy Lack of Pre-requisite ELO Program after school ClasroomTeachers Progress Monitoring Data FCAT Scores skills SW 9, SW 3) ELL teachers Differentiated learning groups (SW 8) Intervention blocks to teach prerequisite skills (SW 9) Lack of home-school Use of bilingual staff to Principal La Familia' and Le Fame Climate Surveys facilitate communication meetings with Parents connection due to and share academic language issues. expectations with parents. (SW 6) Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics. 47% (25) of SWDs were proficient in 2012. (SW 1) Mathematics Goal #5D: 2012 Current Level of Performance: 2013 Expected Level of Performance: 47% (25) of our students with disabilities scored at or above 47% (27 students) of our students with disabilities will score level 3 on the FCAT in 2012. (SW 1) a level 3 or higher on the FCAT Math Test. Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy Pre-requisite skills are Intervention Blocks Grade level Lesson Plans **FCAT Scores** during the day to lacking inclusion teachers reinforce skills. **CWTs** ELO Program to reinforce skills and to teach preskills needed for the pacing guide. (SW 9)

of improvement for the following subgroup:	
E. Economically Disadvantaged students not making satisfactory progress in mathematics. Mathematics Goal E:	60% (91) of the students in the economically disadvantaged subgroup made AYP in 2012. Gerald Adams made its projected target. (SW 1)
2012 Current Level of Performance:	2013 Expected Level of Performance:
60% (91) of our students performed at a level 3 or higher on the 2012 FCAT Math Test. (SW 1)	61% (93 students) of our grade 3-5 students will score at or above Level 3 on the 2013 FCAT Math Test.

Problem-Solving Process to Increase Student Achievement

			Person or	Process Used to	
	Anticipated Barrier	Strategy	Position Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	Lack of Pre-requisite skills.	Tiered instructional delivery in the form of whole class, small group and individual instruction will be provided in the form of our school-wide differentiated model. Intervention blocks as part of the daily schedule to address gaps in the curriculum; (SW 9) Use of the grade level inclusion teacher and paraprofessional to facilitate the DI model and IEP goals. (SW 3) Use of SMART Boards to provide the visual clues and representations that facilitate learning. (SW 2)		Weekly lesson plan review, progress monitoring, student data chats, CWTs and targeted observations. Review of IEP goals Monthly data meetings	Progress Monitoring and other assessments FCAT Scores

End of Elementary School Mathematics Goa

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /To and/or PLC Foc	oic Grade us Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
FCAT 2.0/Common Core Implementatdepth and rigor	3-5 (FCAT)	Carol Schmidlin	school-wide and grade level	Faculty meetings/grade level meetings	CWTs Lesson Plans	Principal

Mathematics Budget:

Evidence-based Program(s)/Material(s)					
Strategy	Description of Resources	Funding Source	Available Amount		
No Data	No Data	No Data	\$0.00		

			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
PLC-Common Core and FCAT 2.0 standards	Supplies	Discretionary	\$100.00
			Subtotal: \$100.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$100.00

End of Mathematics Goals

Elementary and Middle School Science Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of studes in need of improvement			Guiding Questions", ider	ntify and define
1a. FCAT2.0: Students scoring at Achievement Level 3 in science. Science Goal #1a:			scoring levels expected to so school year. A rigor and pacin evidenced by must continue implement a Pl	d to decrease the number of and 2 by 30%. Grade core level 3 or above in additionally, there is a nearly in the overall school of the low percentages in the implement a school-K-5 science curriculum trequisite knowledge and	5 students are the 2012-2013 eed to address curriculum. This is evels 4 and 5. We wide model to that provides the
2012	2 Current Level of Perfo	ormance:	2013 Expecte	ed Level of Performan	ce:
The percent of students scoring level 3 or above decreased by 16% points. 45% (33) of our students in scored a level 3 or higher. Though we experienced a decrease in proficiency, we did have 26% of our students scoring in level 2. Many of these scores were within 5 points of level 3. (SW 1) 55% (40 students) of the students in grade 5 will be proficient in science as measured by the FCAT Science Test(Level 3 or higher).					
	Prob	lem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Students lack prerequisite science background knowledge and academic vocabulary to master the curriculum. The master schedule prohibits adequate time for advancement of science.	The master schedule will reflect increased science instructional minutes for all fifth classes and provide for daily interaction between fifth grade science teacher and fifth grade students. (SW 2) Quarterly monitoring through the use of K-4 Science Quarterly Tests.		Weekly Monitorng of Lesson Plans Require use of FCAT Science Explorer/FCAT FOCUS Mini- Assessments Monthly Monitoring of Instructional Focus Calendar Monthly Data Chats with Science Teacher	FCAT Scores, Classroom Observation Classroom Walk Throughs Performance Matters (Progress Monitoring Tool)

	<u> </u>		-	<u> </u>	<u> </u>
2	Data analysis shows 57% of students scored levels 1 or 2 on Science FCAT.	Data chat with fifth grade science teacher. Identify possible barriers to meeting 2012-2013 Science FCAT goals. (SW 9, SW 3, SW 2) Identify strategies and research-based best practices to address barriers. Strategically address individual student science misconception and needs for remediation. Addressed in Instructional Focus Calendar. (SW 2)		Rely on Focus mini- assessments as targeted intervention for annually assessed benchmarks. Use data to provide additional supports as needed. Performance Matters assessments will be the major data source discussed in data chats as well as new standards and FCAT 2.0 format.	Involve all fifth grade teachers in data discussions using data from above evaluation tools. Fifth grade team decides what/how modifications are need for current strategies. FCAT Scores
3	Instructional Time to properly address the Science Curriculum with fidelity in grades K-5.	Incorporate non-fiction science content into the 90 minute reading block. Focus on grade level "BIG Ideas in Science" to include academic vocabulary.	Classroom Teacher	Weekly Monitoring of Lesson Plans Monthly Monitoring of Instructional Focus Calendar	Classroom Observation Classroom Walk Throughs

1	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
Stud	Florida Alternate Assestents scoring at Levels			students scored in levels	s 4-6 on the FAA.	
2012 Current Level of Performance:			2013 Expecte	2013 Expected Level of Performance:		
1 of 3	3 (33%) students score	AA. 50% of our stu 4-6.	50% of our students taking the FAA will score in levels 4-6.			
	Prob	lem-Solving Process t	o Increase Stude	ent Achievement		
		Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Reduction in ESE staffing	Use of inclusion teachers to support full-time classrooms	Principal	Progress Monitoring Data	FAA Data	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in science. Science Goal #2a:	In 2012, 13% (9) of our students scored a level 4 or 5. (SW 1)			
2012 Current Level of Performance:	2013 Expected Level of Performance:			
48% of the students were proficient in science in 2012. Weak science literacy demonstrated by students entering fourth grade. (SW 1)	20% (15 students) of our grade 5 students will score a level 4 or 5 on the FCAT Science test.			
Problem-Solving Process to Increase Student Achievement				

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Teacher recruitment/willingness in developing and coordinating science lessons/kits and rotation.	1	Principal and Grade Level Building Level Planning Team Members	Monthly meetings with grade level BLPT members. SIP science support team will assist in the development of science lessons/kits and problem solving process. Review grade level meeting minutes for science instruction discussion/planning. Principal assists with determining needs for effective science teaching. Adopted Textbook Assessments Performance Matters (progress monitoring tool)	FCAT Scores
2	Adequate time for enrichment.	Collaborate and develop targeted science lessons that create extension activities. (SW 3)	Science teacher	Data Meetings, focus assessments	FCAT Scores

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
Stud in sc	Torida Alternate Asses ents scoring at or abo ience. nce Goal #2b:		1 of 3 (33%)	1 of 3 (33%) of our students scored a level 7 or higher on the FAA Science test.		
2012 Current Level of Performance:			2013 Expecte	ed Level of Performan	ce:	
1	1 of 3 (33%) of our students scored a level 7 or higher on the FAA Science test.			67% of the students will score a Level 7 or higher on the FAA.		
	Prob	lem-Solving Process t	o Increase Stude	ent Achievement		
			Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Reduction in staff	Include full-time access students into science labs and experiental learning groups	Inclusion teachers	Progress Monitoring	FAA Data	

(PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Science Core Program Implementation	K-5	Science	faculty meetings grade level meetings	Early release days		Principal

Science Budget:

Evidence-based Progra	ım(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
Science Kits	Science funding	district2 years ago	\$200.00
			Subtotal: \$200.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$200.00

End of Science Goals

Writing Goals

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			
1a. FCAT 2.0: Students scoring at Achievement Level 3.0 and higher in writing. Writing Goal #1a:	The diverse needs of our student population which include a high percentage of ELL and SWD students, has created a need to implement a school-wide writing program beginning in grade K. Additionally, an intensive focus on language acquisition and vocabulary in all grade levels must occur to increase academic vocabulary and address lacking prerequisite skills. (SW 1)		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
Based on the 2012 FCAT Writing scores, 78% of our students scored a 3.5 or better. (SW 1)	On the 2013 administration of the FCAT Writing Test, 75% (49 students) in the 4th grade students will be proficient in area of writing. (Scoring a 4 or higher)		
Problem-Solving Process to Increase Student Achievement			

			Person or Position	Process Used to	
	Anticipated Barrier	Strategy	Responsible for Monitoring	Determine Effectiveness of Strategy	Evaluation Tool
1	Time for adequate planning and monitoring	A designated block of time will be alloted for writing in K-5	Administration/Teachers	CWTs, lesson plan reviews	Prompts given monthly
2	Lack of confidence in teaching process writing that gradually moves to formulaic writing.	Teachers in grade K-4 will implement The Teaching Me Writing Curriculum and strategies. Grade 4 will use the Rapid Results portion of the SMILE program (SW 2)		CWTs, lesson plan reviews	Examination of student work by teachers, Academic Coach and Principal
3	Students lacking adequate academic vocabulary and exposure to a print rich environment to increase that vocabulary	Expand classroom libraries, take-home reading materials and exposure to an array of fiction and nonfiction literature that will facilitate growth in academic vocabulary. (SW 2) Extended Media Hours to encourage student and parental involvement. (SW 6) Family Reading Nights. (SW 6) Use of the ELO Program to facilitate our motivational AR Program. (SW 9)	Classroom Teachers, Media Specialist, Teachers and parents	Review of Accelerated Reader Goals and choice of recreational reading materials	Percentage of students meeting Accelerated Reading Goals and parent participation in PAKER (Family Reading Nights).
4	Students lacking prerequisite writing skills	Teachers in grade K-4 will implement The Teach Me Writing Curriculum and strategies. Grade 4 will use the Rapid Results portion of the SMILE program (SW 2) Continuation of the Writing Camp for all 4th graders. (SW 3) Teachers will conduct post-writing conferences with students to review their writing and to provide students the opportunity to reflect on their work and to edit the piece. (SW 9)	Administration/Teachers	CWTs, lesson plan reviews	FCAT Scores

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.

Writing Goal #1b:

2012 Current Level of Performance:

2013 Expected Level of Performance:

We only had one student take the FAA Writing test and that student scored an 8.

	Problem-Solving Process to Increase Student Achievement							
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
1	Reduction in ESE Staff	Use of inclusion teachers to include students in writing camp and writing activities.	Inclusion Teacher-grade 4	Writing samples	FAA Data			

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Rubric training on the revised FCAT 2.0 rubric.	Grades 3-4	Rob Taylor	Grades 3-4	LATTER -SCHOOL	Rubric scoring of writing samples	FCAT Writes scores

Writing Budget:

Evidence-based Program(s)	/ water ar(s)		
Strategy	Description of Resources	Funding Source	Available Amount
SMILE Writing Materials	Writing support materials	discretionary	\$3,200.00
			Subtotal: \$3,200.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
PLC on Rubric Scoring	Supplies	Discretionary	\$100.00
			Subtotal: \$100.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$3,300.00

End of Writing Goals

Attendance Goal(s)

 $^{^{\}star}$ When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of atte	ndance data, and referer	nce to "Guiding Que	estions", identify and def	fine areas in need	
	tendance					
	ndance Goal #1:			DA was reviewed and thations in our attendance		
2012	2 Current Attendance R	ate:	2013 Expecte	ed Attendance Rate:		
The a	average daily attendance was 96.9%. (SW 1)	(ADA) for the 2012 scho	ool The average d year will be 97	aily attendance (ADA) fo .50%.	or the 2013 school	
	2 Current Number of Sto ences (10 or more)	udents with Excessive	2013 Expecte Absences (10	ed Number of Students or more)	with Excessive	
	(159 students in grade K g the 2012 school year.	-5) had excessive tardie	s absences. Dur	the number of students ing the 2013 school year ur students will reach 10	, only 15% (77	
	2 Current Number of Stolies (10 or more)	udents with Excessive		2013 Expected Number of Students with Excessive Tardies (10 or more)		
	(160 students in grade P g the 2012 school year.	k-5) had excessive tardi	es tardies. During	the number of students the 2013 school year, a will reach 10 or more of	16% (80 students)	
	Pro	blem-Solving Process t	to Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Cultural Barriers	Work with parents to address a plan to get students to school and have them arrive on time. (SW 6) Educate parents on the importance of school and creating positive work habits. (SW 6)	Guidance Counselor	Parent Surveys Attendance Data reviewed monthly.	Attendance Data	
2	Transportation Issues	Collaborate with transportation to increase and improve communication with parents. (SW 10)	Principal	Fewer parent complaints	Parent Surveys	

	Anticipated Barrier	Strategy	Responsible for Monitoring	Effectiveness of Strategy	Evaluation Tool
1	Cultural Barriers	Work with parents to address a plan to get students to school and have them arrive on time. (SW 6) Educate parents on the importance of school and creating positive work habits. (SW 6)	Guidance Counselor	Parent Surveys Attendance Data reviewed monthly.	Attendance Data
2	Transportation Issues	Collaborate with transportation to increase and improve communication with parents. (SW 10)	Principal	Fewer parent complaints	Parent Surveys
3	Established patterns are difficult to break	Use of parent meetings to facilitate action plans. (SW 6) Positive Behavioral Support Plans for individual students (SW 9) Use of motivational/leadership programs to facilitate change. These include Safety Patrol and TV Announcement Program (SW 2) Implement the new truancy program with fidelity.	Club Sponsors Principal	Review Monthly Attendance/Tardy reports	Annual Reports on Attendance
4	Parent Work Schedules	Later Start Time for school (with early morning program for parents who need it).	District Director	Parent Surveys Examination of Tardy and Absentee rates on	Annual Reports of attendance

				a monthly basis	
5	throughout city	Be flexibledo not schedule reading or math at the beginning of the day	5		Student grade reports

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Parent learning activity on scope and sequence of curriculum and the importance of regular attendance	PK-5	Guidance Counselor	Parents	November	Use Adams Topics and Individual parent conferences as needed. Attendance Liaison	Guidance Counselor

Attendance Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Attendance Goal(s)

Suspension Goal(s)

Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

1 0			Gerald Adams	School has implemented	the Positive	
	Suspension Suspension Goal #1:			Behavior System with success. We anticipate the continuation of this program and continued reductions in referrals that result in suspension (in and out of school). (SW 1)		
2012	Total Number of In-Sc	hool Suspensions	2013 Expecte	d Number of In-School	Suspensions	
	g the 2012 school year, 4 given. (SW 1)	19 in-school suspensions		3 school year, the numberill be reduced to 35.	er of ISS	
2012	Total Number of Stude	ents Suspended I n-Sch	2013 Expecte School	d Number of Students	Suspended In-	
	9 in-school suspension ants in our school.	ssignments involved 24		model currently in-place, students receiving ISS to		
2012	Number of Out-of-Sch	ool Suspensions	2013 Expecte Suspensions	d Number of Out-of-Sc	hool	
The total number of out-of-school suspensions was 36.			\	We will reduce the total number of out-of-school suspensions to 30.		
2012 Scho	Total Number of Stude	ents Suspended Out-of-	- 2013 Expecte of-School	2013 Expected Number of Students Suspended Out- of-School		
The 3	36 OSS days involved 14	students.	We will reduce to 10.	We will reduce the number of students being suspended to 10.		
	Prol	olem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Reduction in personnel to supervise the non- structured parts of the day (lunch, recess, etc).	School-wide implementation of PBS. (SW 2)	Principal	Review of monthly discipline data. Meeting with parprofessionals to review and modify supervision plan if necessary.	End-of Year OSS and ISS data.	
2	High population of SWD students.	RTI Training on behavioral interventions (SW 2)	District Behavior Specialist General Ed and Inclusion Teachers	SST minutesTier 2 and Tier 3 Interventions	SST Minutes	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g., PLC,	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Positive Behavioral Support	IPK - 5	Guidance Counselor	School-wide	LEACHITY MEETINGS	CWTs, Referral data	Principal

Suspension Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

Parent Involvement Goal(s)

^{*} When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:						
1. Pa	rent Involvement					
Parent Involvement Goal #1: *Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.				As a Title One School, we complete the on-line Title 1 version of the Parent Involvement Plan.		
2012	Current Level of Parer	nt Involvement:	2013 Expecte	2013 Expected Level of Parent I nvolvement:		
We m	et our goals for the 2012	2 School Yearsee on li	See on line pla	See on line plan(SW 6)		
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	See plan	na	na	na	na	

Please note that each Strategy does not require a professional development or PLC activity.

Conten and/o	PD nt /Topic 'or PLC ocus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
	No Data Submitted						

Parent Involvement Budget:

Evidence-based Progr	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

 $^*\ When\ using\ percentages,\ include\ the\ number\ of\ students\ the\ percentage\ represents\ (e.g.,\ 70\%\ (35)).$

Base	d on the analysis of school	ol data, identify and de	fine areas in need of	improvement:	
STEM Goal #1:		proficient in ma overall learning also made gain where only 489 Our STEM Goal	Our needs assessment shows that 66% of all 3-5 are proficient in math. Additionally 82% of our students made overall learning gains in math; and 82% of our low 25% also made gains. The area of concern is that of science where only 48% of our students were proficient. Our STEM Goal 1: We will maintain or improve our math performance, and raise our proficiency in science to 75%.		
Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine Effectiveness of	Evaluation Tool

			Monitoring	Strategy	
1	Teachers lack content knowledge to effectively teach science skills.	Science pull-out program and content area training on grade level standards.	Principal District Science Coordinator	Progress Monitoring data FOCUS Data	FCAT Scores
2		for teachers into our PD ModelUse PD 360	School TRT Principal	CWTs Data Chats	FCAT Scores Usage Reports

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
		N	lo Data Submitte	d		

STEM Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

Additional Goal(s)

No Additional Goal was submitted for this school

FINAL BUDGET

Evidence-based Pr	ogram(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Smart Centers	Social studies reading centers	district funding	\$32,000.00
Reading	FCAT 2.0 Resources	Pre-post tests, intervention books	Title 1 funds	\$2,500.00
CELLA	Use of Fast Forward Program		Title One	\$16,800.00
Science	Science Kits	Science funding	district2 years ago	\$200.00
Writing	SMILE Writing Materials	Writing support materials	discretionary	\$3,200.00
				Subtotal: \$54,700.00
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Smart Board supplies	Light bulbs, pens, batteries	Title 1	\$500.00
				Subtotal: \$500.00
Professional Devel	opment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Marking the Text, PLC	Supplies	discretionary funding	\$100.00
CELLA	Fast Forward PD			\$6,450.00
Mathematics	PLC-Common Core and FCAT 2.0 standards	Supplies	Discretionary	\$100.00
Writing	PLC on Rubric Scoring	Supplies	Discretionary	\$100.00
				Subtotal: \$6,750.00
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
				Grand Total: \$61,950.00

Differentiated Accountability

School-level Differentiated Accountability Compliance

jn Priority jn Focus	j∩ Prevent	j ∩ NA	
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Are you a reward school: jn Yes jn No

A reward school is any school that improves their letter grade or any school graded A.

No Attachment (Uploaded on 10/15/2012)

School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Describe projected use of SAC funds	Amount
No data submitted	

Describe the activities of the School Advisory Council for the upcoming year

The SAC will review and monitor the implementation of the 2012-2013 School Improvement Plan. Members will actively participate in creating a Needs Assessment to determine the needs of parents as well as the training most appropriate and most appealing. Using the school-based managment model, parents will be trained in shared decision-making and the role of SAC. They will also have input in the selection and implementation of programs, fund-raisers and school-wide activities. Finally, the SAC will have input in reviewing and modifying the School SIP and Parent Involvement Plan and the parent input and climate survey for 2011-2012 school year. This datum and overall academic data will be used by the SAC in the formation of the 2013 School Improvement Plan.

AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

SCHOOL GRADE DATA

No Data Found

Monroe School District GERALD ADAMS ELEMENTARY SCHOOL 2010-2011									
	Reading	Math	Writing	Scionco	Grade Points Earned				
% Meeting High Standards (FCAT Level 3 and Above)	79%	80%	85%	61%		Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.			
% of Students Making Learning Gains	55%	57%			112	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2			
Adequate Progress of Lowest 25% in the School?		55% (YES)			95	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.			
FCAT Points Earned					512				
Percent Tested = 100%						Percent of eligible students tested			
School Grade*					В	Grade based on total points, adequate progress, and % of students tested			

Monroe School District GERALD ADAMS ELEMENTARY SCHOOL 2009-2010								
	Reading	Math	Writing	Science	Grade Points Earned			
% Meeting High Standards (FCAT Level 3 and Above)	77%	87%	82%	50%	296	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.		
% of Students Making Learning Gains	66%	70%			136	3 ways to make gains: Improve FCAT Levels Maintain Level 3, 4, or 5 Improve more than one year within Level 1 or 2		
Adequate Progress of Lowest 25% in the School?	66% (YES)	78% (YES)			144	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.		
FCAT Points Earned					576			
Percent Tested = 100%						Percent of eligible students tested		
School Grade*					А	Grade based on total points, adequate progress, and % of students tested		