# FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: DOVER SHORES ELEMENTARY

District Name: Orange

Principal: Dr. Randall Hart

SAC Chair: Amy DuBois

Superintendent: Barbara M. Jenkins

Date of School Board Approval: Pending

Last Modified on: 11/12/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

#### PART I: CURRENT SCHOOL STATUS

#### STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

#### **ADMINISTRATORS**

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (Include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
Principal	Randall Hart	BS in Social Studies Group Major, Minor in Elementary Education MS in Educational Leadership PhD in Educational Leadership  Certification: ESE Educational Leadership	5.5	22	2011-2012 Grade A 50% Meeting High Standard Reading 58% Meeting High Standard Math  2010-2011 Grade B 74% AYP 63% Meeting High Standard Reading 62% Meeting High Standard Math  2009-2010 Grade A 79% AYP 74% Meeting High Standard Reading 628% Meeting High Standard Math

BS in Elementary Education, Minor in Math MS in Secondary Roseanne  2011-2012 Grade A 49% Meeting High Standard Reading 51% Meeting High Standard Math  2010-2011 Grade A 90% AYP 70% Meeting High Standard Reading 71% Meeting High Standard Math	Grade A 85% AYP 65% Meeting High Standard Reading 68% Meeting High Standard Math					
Assis Principal  Galvin- Prepretit  Certifications: ESOL Educational Leadership  Certifications: ESOL Educational Leadership  2009-2010 Grade A 85% AYP 70% Meeting High Standard Reading 71% Meeting High Standard Math  2008-2009 Grade A 100% AYP 71% Meeting High Standard Reading	2011-2012 Grade A 49% Meeting High Standard Reading 51% Meeting High Standard Math  2010-2011 Grade A 90% AYP 70% Meeting High Standard Reading 71% Meeting High Standard Math  2009-2010 Grade A 85% AYP 70% Meeting High Standard Reading 71% Meeting High Standard Math  2008-2009 Grade A 100% AYP	.5	.5	Education, Minor in Math MS in Secondary Education Math MS in Educational Leadership  Certifications: ESOL Educational	Galvin-	Assis Principal

#### INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Instructional & Reading	Amy DuBois	Early Childhood and Elementary Ed. BS Endorsements: ESOL Reading	2	12	2011-2012 Grade A 50 Meeting High Standard in Reading 58 Meeting High Standard in Math  2010-2011 Grade A 71% AYP 86% Meeting High Standard in Reading  2009-2010 Grade A 72% AYP 92% Meeting High Standards in Reading  2008-2009 Grade A 77% AYP 90% Meeting High Standards in Reading
Math & Writing	Sandra Hayes	Elementary Ed, BS Elementary Ed,MEd Certifications: Elementary Ed. NBCT(MC Gen.) Endorsements: ESOL Gifted	1		2011-2012 Grade A 58% Meeting High Standard in Math  2010-2011 Grade A 95% AYP 88% Meeting High Standard in Math  2009-2010 Grade A 95% AYP 91% Meeting High Standards in Math  2008-2009 Grade A 97% AYP 92% Meeting High Standards in Math

#### EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)

1	Paring veteran teachers with new teachers to help	Instructional Coach	6/2013
2	Mentoring programs	Instructional Coach	6/2013
3	Monthly meeting with new teachers	Instructional Coach	6/2013
4	Lesson Studies and Professional Learning Communities	Instructional Coach	6/2013

#### Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out- of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
none	

#### Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of  % of  Teachers  with 6-14  With 15+  Years of  Experience		% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading	% National Board Certified Teachers	% ESOL Endorsed Teachers
46	4.3%(2)	39.1%(18)	30.4%(14)	26.1%(12)	37.0%(17)	100.0%(46)	6.5%(3)	6.5%(3)	76.1%(35)

#### Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Heather Jones	Cindy Hahn	-19 years of teaching experience - Teaches the same grade level as the mentee - knows the curriculum of the grade level - Mentor has been highly successful in the past with students	- New teacher meetings - Monthly meetings with instructional coach and - On-going trainings for classroom management - Master teacher observations and conferences
Krystal Halker	Amy DuBois	-20 years of teaching experience - Experience in Resource and CRT and Instructioanl Coach - Knows the curriculum of the grade level - Mentor has been highly successful in the past with	- New teacher meetings - Monthly meetings with instructional coach and - On-going trainings for classroom management - Master teacher observations and conferences

#### ADDITIONAL REQUIREMENTS

#### Coordination and Integration

#### Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Students requiring additional remediation are provided services within the school day using a school-wide and whole-child individual needs approach. Services provided includes but are not limited to academic remediation, counseling services, and physiological needs. Additionally, the district and area superintendent's office assist with coordination of Title III and Title III funds.

Title 1 funds will be used to purchase additional Smartboards technology, a Reading Coach and Science Teacher. All students will be impacted.

Title I, Part C- Migrant

The LEP Support Team (CCT/Staffing Coordinator) provides support to students and home support to parents.

Title I, Part D

To support the middle and high schools in our feeder pattern, Dover Shores Elementary partners with Guidance to ensure adequate preparatory training is provided for the fifth grade students to transition to sixth grade.

Title II

Title II funds are used for staff development activities that are designed to improve student achievement and substitute.

Title III

Title III funds are used to provide support for the ELL population. Services are provided through the district for education materials and ELL District support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

The Homeless Education Program, provided through the McKinney Vento Act allows our students services such as transportation and counseling if they are classified as homeless. In addition, Dover Shores has an in house food pantry and clothes closet that was started and maintained by the school staff to assist our homeless and impoverished students.

Supplemental Academic Instruction (SAI)

SAI funds will be utilized to provide teachers with resource materials that will be used for school-wide interventions.

Violence Prevention Programs

The school offers non-violence education through the S.U.P.E.R Kids program provided to us by School Resource Officer. In addition, Dover Shores participates each year in Red Ribbon Week activities to educate our students on making drug free choices. Dover Shores also educates our students in strategies for making personal positive behavior choices through PBS (Positive Behavior Support).

**Nutrition Programs** 

Dover Shores offers breakfast and lunch programs that are in compliance with the USDA Breakfast and Lunch Program. Nutrition and Health Lessons are also taught by our Physical Education staff.

Housing Programs

none

Head Start

none

Adult Education

	none
(	Career and Technical Education
	none
,	Job Training
	none
(	Other
	none

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

School-based MTSS/RtI Team-

Identify the school-based MTSS leadership team.

Randall Hart: Principal, Roseanne Galvin-Prepetit: Assistant Principal, Sonya Stokes: Behavior Specialist, Amy DuBois: CRT, Winona Dennis: SLD, Kindergarten: Kristy Fleming, First Grade: Kim Sondel, Second Grade: Alyson Simons, Third Grade: Casey Shufelt, Fourth Grade: Samantha New, Fifth Grade: Megan Smith, Jennifer Sullivan: Special Area Teacher, Amy Reddick: ESE Teacher, Marisol Mejia-Ruiz: Speech/Language

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The MTSS/RtI Leadership Team will conduct monthly meetings to plan and monitor the implementation of the MTSS/RtI process for all grade levels. The MTSS/RtI Leadership Team members will each be assigned to a specific grade level as an MTSS/RtI Coach. The team members will meet monthly with their grade levels to assist in the implementation of differentiated instruction with all students in tier 1. Coaches will assist in the identification of tier 2 and tier 3 students based on current data. Together teachers will work collaboratively, to determine suitable interventions, to work with the teachers to monitor assessments and to collaborate in the expansion of progress monitoring plans for students needs in tier 2 and 3.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The MTSS/RtI Leadership Team meets to review all FCAT data and other assessment data. The MTSS/RtI Leadership Team then determines the subject area needs for improvement in reading, math, writing, science and behaviors. Once these are determined, a plan of action is written for each area of need. Finally, the RtI Leadership Team planned for the presentation and facilitation of staff development trainings and activities to provide our teachers with the knowledge and skills to empower them with the necessary tools to increase learning for all students.

#### -MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Baseline data: Florida Assessment for Instruction in Reading (FAIR), Florida Comprehensive Assessment Test (FCAT), Edusoft Benchmark Assessments, Write Score, Curriculum Based Assessment (CBA),

Mid Year: FAIR, Edusoft Benchmark Assessments, Curriculum Based Assessment (CBA), Write Score

Diagnostic: Development Reading Assessment (DRA), Write Score Year-End: FAIR, Edusoft, FCAT, Curriculum Based Assessment (CBA)

Frequency: Monthly data meetings

Describe the plan to train staff on MTSS.

Professional development on MTSS/RtI will be provided regularly during the teachers' common planning time throughout the year. The trainers for this professional development will be the school staff members who have completed district level training on RtI and the grade level team RtI Coaches.

Describe the plan to support MTSS.

Administrative team will meet weekly to in our PLC meetings to discuss data analaysis, identify and implement the instructional practices across all tiers.

#### Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Principal: Randall Hart, Writing Coach: Sandra Hayes, Kindergarten: Maria Rios, First Grade: Haydee Rivera, Second Grade: Dana West, Third Grade: Debra Burton, Fourth Grade: Kathryn Milton, Fifth Grade: Megan Smith, Marisol Ruiz: Speech/Language

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The Literacy Leadership Team will meet monthly to discuss ways in which the 90 minute Direct Instruction and Intervention times can become more effective.

What will be the major initiatives of the LLT this year?

Major initiatives will be:

- 1. Lesson Studies
- 2. Lesson Planning
- 3. Response to Intervention

#### Public School Choice

Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 10/1/2012)

#### \*Elementary Title | Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

none

\*Grades 6-12 Only

Sec. 1003.413(b) F.S.

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

none

\*High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

none

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

none

Note: Required for High School - Sec. 1008.37(4), F.S.
Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School</u>
Feedback Report

Postsecondary Transition

none

#### PART II: EXPECTED IMPROVEMENTS

of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in

## Reading Goals

reading.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need

reading.  Reading Goal #1a:				By July 2013, 53% of the students taking FCAT Reading at Dover Shores Elementary will score a level 3.				
2012	Current Level of Perfor	mance:	2013 Ex	pected	Level of Performan	nce:		
NONE			NONE					
	Р	roblem-Solving Process	to Increase	Studer	nt Achievement			
	Anticipated Barrier	Strategy	Person Positio Responsib Monitor	on ole for	Process Used to Determine Effectiveness o Strategy	Evaluation Tool		
1	Students lacking transportation to events Interference with work schedule	Organize 2 family reading activities to promote literacy throughout the community	Reading Con	nmittee	Parent feedback and Attendance roster	Sign-in Sheets		
2	Lack of proficiency in analysis of data. Identifying approprate instuctional levels.	analysis of data. Monitoring with teachers RT weekly to evaluate Te			Analyze FAIR & Benchmark data to determine progress.	FAIR & myOn		
		nt achievement data, and r	eference to "	Guiding	Questions", identify	and define areas in need		
1b. F	provement for the following forida Alternate Assessions scoring at Levels 4 and Goal #1b:	ment:	none					
2012	Current Level of Perfor	mance:	2013 Ex	2013 Expected Level of Performance:				
none			none	none				
	Р	roblem-Solving Process	to Increase	Studer	nt Achievement			
Antic	nticipated Barrier Strategy Pos for		erson or osition esponsible or Ionitoring	Dete Effe	cess Used to ermine ctiveness of tegy	Evaluation Tool		
		No D	ata Submitted	l				

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

of im	provement for the fol	lowing	group:						
2a. F Leve	scorin	t By July 2013, 33% of all students taking FCAT will receive a							
Reading Goal #2a:					level 4 or 5.				
2012	Current Level of Pe	erforn	nance:		2013 Expe	ected	d Level of Performar	nce:	
NONE					NONE				
		Pr	oblem-Solving Proces	s to I	ncrease St	uder	nt Achievement		
	Anticipated Barr	rier	Strategy	F	Person or Position Responsible Monitorin	e for	Process Used to Determine Effectiveness o Strategy		Evaluation Tool
1	Lack of data for new students	V	Analyze FCAT Reading scores to determine areas of weakness		ncipal and adership Tea	am	Examine Benchmark and EasyCBM	data	Benchmark data
2	Lack of materials		Continue the utilization CARS, STARS, SRC and Reading A-Z.		ncipal, CRT achers	and	Monitor SRI scores throughout the year.		SRI and Easy CBM
	d on the analysis of s provement for the fol		t achievement data, and group:	l refe	rence to "Gu	uiding	Questions", identify	and o	define areas in need
2b. F	lorida Alternate Ass	sessn	nent:						
	_	bove	Achievement Level 7 i	in					
readi	ng.				none				
Read	ing Goal #2b:								
2012	Current Level of Pe	erforn	nance:		2013 Expected Level of Performance:				
none					none				
		Pr	oblem-Solving Proces	s to I	ncrease St	uder	nt Achievement		
Anticipated Barrier Strategy Resp for			on or tion ponsible itoring	on Determine Effectiveness of Strategy		uation Tool			
			No	Data	Submitted				
	d on the analysis of s provement for the fol		t achievement data, and group:	l refei	rence to "Gu	uiding	Questions", identify	and d	define areas in need
3a. F	Dec leste on	10 -	70/ 25 200 445		de abodente ( )				
gains in reading.							7% of our 4th and 5tl t Dover Shores Eleme		
Reading Goal #3a:					gains.				
2012	Current Level of Pe	erforn	nance:		2013 Expected Level of Performance:				
Ath = 70% (52 students): 5th = 74% (70 students)					75% (122 students)				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need

	Problem-Solving Process to Increase Student Achievement								
	Anticipated Barrier Strategy		Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
1	Identifying appropriate reading levels.	Students will use appropriate lexile leveled books in the independent reading times.	Coaches, Teachers and CRT	SRI reports and FAIR	Teacher made rubric				
2	Use of Technology ability to students	Teachers will use FCAT Test Maker to monitor the areas in need of improvement.	Principal and Teacher	Reports will be ran through FCAT Test Maker	FCAT Test Maker				

2	to students	Test Maker to monitor the areas in need of improvement.	Tea	acher	through FCAT Te	st Maker	
	d on the analysis of s provement for the fol	tudent achievement data, an lowing group:	d refer	ence to "Gu	uiding Questions", iden	tify and o	define areas in nee
Perce read	9	sessment: making Learning Gains in		none			
2012	Current Level of Pe	erformance:		2013 Expected Level of Performance:			
none				none			
		Problem-Solving Proces	ss to I	ncrease St	rudent Achievement		
Antio	cipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Eval	uation Tool
		No	Data :	Submitted			

l——	Mornitoring									
	No Data Submitted									
	-	-			-					
	d on the analysis of studer provement for the following	nt achievement data, and r g group:	eference to "Gui	ding Questions", identify	and define areas in need					
4. FC	CAT 2.0: Percentage of st	udents in Lowest 25%								
mak	ing learning gains in read	ding.			% of the students taking entary will make learning					
Reading Goal #4:			gains.	ig at bover shores Elem	entary will make learning					
2012	2012 Current Level of Performance:			2013 Expected Level of Performance:						
72%	72% (80 students)			75% (76 students)						
	P	roblem-Solving Process	to Increase Stu	udent Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible Monitoring	Determine for Effectiveness	Evaluation Tool					
1	Lack of trained personnel.	Provide intervention for students who are performing below grade level.	Principal, CRT, Coaches, Teach	Analyze Benchmark ners and FAIR	data Benchmark data and FAIR					
	Ability to progress	Classroom Teachers will	Assistant Princi	pal, Evaluate ongoing	Progress					

2	J	be assisted by RTI leadership in conducting ongoing progress monitoring with students who are below grade level.		progress monitoring tools to determine its effectiveness with the students	Monitoring
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Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target									
5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.				DSE will decreas					
Baseline data 2011-2012 2012-2013			2013-2014	2014-2015	2015-2016	2016-2017			
	50%	58%	63%	67%	71%				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading.				By July 2013, 58% of all students taking FCAT will receive a level 3 or above.			
Read	ing Goal #5B:						
2012	Current Level of Perforn	nance:	2013 Expected	Level of Performance:			
Black: 25% Hispanic: 47% White: 70% LEP: 29% ESE: 0% F/R: 44%  Problem-Solving Process to I			Black: 31% Hispanic: 44% White: 78% LEP: 27% ESE: 25% F/R: 49%	Hispanic: 44% White: 78% LEP: 27% ESE: 25%			
	Anticipated Barrier Strategy Re		Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1			Principal, CRT and Literacy Team	Parental survey and sign- in sheets	Survey and parent sign-in sheets.		
2	New student achievement placement.	Provide intensive small group reading instruction for students who are scoring below grade level.		Analyze Edusoft data to ensure effective instruction is taking place.	Edusoft, FAIR and SRI		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in nee of improvement for the following subgroup:					
5C. English Language Learners (ELL) not making satisfactory progress in reading.  Reading Goal #5C:	By July 2013, 21% of ELL student will score 3 or above on Reading FCAT.				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
82% (33 students)	21% (23 students)				
Problem-Solving Process to Increase Student Achievement					

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Students lack of attendance. Lack of teacher proficiency with stratgies.	Incorporate LEP stratgies based on IMS reseource.	1 1	Analyze Curriculum based assessments	Common Assessment
2	Limited background knowledge	O .	Principal, Assistant Principal, CRT and Teachers		Common Assessment

based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need fimprovement for the following subgroup:					
5D. Students with Disabilities (SWD) not making satisfactory progress in reading.  Reading Goal #5D:			none		
2012 Current Level of Performance:			2013 Expe	ected Level of Performar	nce:
none			none		
	Problem-Solving Proces	ss to I i	ncrease St	udent Achievement	
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Subm					

	No Data Submitted							
	on the analysis of studen provement for the following	t achievement data, and re subgroup:	efere	ence to "Guiding	Questions", identify and	define areas in need		
5E. Economically Disadvantaged students not making satisfactory progress in reading.				By July 2013, 50% of our economically disadvantaged students will make satisfactory progress in reading.				
Readi	ng Goal #5E:							
2012	Current Level of Perforn	nance:		2013 Expected	d Level of Performance:			
53% (116 students)				50% (58 students)				
	Pr	oblem-Solving Process t	to I r	ncrease Studer	nt Achievement			
	Anticipated Barrier	Strategy		Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Lack of data for certain students.	Use data to drive instruction by having the PLC's meet weekly to determine how the results of progress monitoring data can be used to enhance instruction	Principal, Administrative Team, PLC, Reading Coach		Analyze progress monitoring tools	FCAT and Benchmark data		
	Lack of consistency with	Encourage students in	Prin	ncipal and	Monitor student writing	Teacher made		

2	5	grades 3-5 to read biographies and participate in the principal's monthly biography club meeting.		and presentation techniques	writing rubric.
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Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Technology based programs	k-5	CRT/Coach/AP/		3 times per year	Classroom visits	
Teacher Evaluation Process	k-5		resource personel	For Lesson Study Teachers will meet 1 per 2 semester for a		CRT
Lesson Study	3-5	CRT		2 day cycle.		

#### Reading Budget:

Evidence-based Program(s)/Mate			Available
Strategy	Description of Resources	Funding Source	Amoun
Use of OCPS adopted reading series	Houghton Mifflin Workbooks	176 – SAI	\$5,916.1
Use of OCPS adopted reading series	Houghton Mifflin Workbooks & Assessment Books	115 – Instructional Materials	\$992.6
		Sub	total: \$6,908.7
Technology			
Strategy	Description of Resources	Funding Source	Available Amoun
Progress Monitoring & Reteaching	SRI, SRC, Smart Boards	none	\$0.00
Study Island	Additional Practice & Targeted Intervention	001 – General Fund	\$966.67
		Su	ıbtotal: \$966.6
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amoun
PLCs focusing on lesson study & data analysis	Houghton Mifflin, Assessment Data	none	\$0.00
			Subtotal: \$0.0
Other			
Strategy	Description of Resources	Funding Source	Available Amoun
N/A	N/A	none	\$0.00
			Subtotal: \$0.0
		Grand 1	otal: \$7,875.4

End of Reading Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)). Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students. 1. Students scoring proficient in listening/speaking. To increase the percentage of ELL students using spoken CELLA Goal #1: English at grade level. 2012 Current Percent of Students Proficient in listening/speaking: 50% (69 students) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy Classroom Teacher observations Student willingness to To use ELL strategies Checklist of speak English effectively in the Teachers, CRT, strategies classroom to create a Coach safe-learning environment for those students Parents unable to To share ELL strategies Classroom Communicate with Parent and how parents can support English Teachers parents conference notes speaking in the home offer home support

Stude	Students read in English at grade level text in a manner similar to non-ELL students.				
		To increase the level.	To increase the number of ELL students reading on grade level.		
2012	Current Percent of Stu	dents Proficient in read	ding:		
30%(	30%(41 students)				
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Compliance with use of ELL strategies in the classroom	Provide appropriate reading material and provide immediate feedback	Classroom teachers, Support teachers	Progress monitor reading levels	Reading assessments, mini-benchmark tests

Students write in English at grade level in a manner similar to non-ELL students.			
3. Students scoring proficient in writing.	To increase the number of ELL students writing at grade		
CELLA Goal #3:	To increase the number of ELL students writing at grade level.		
2012 Current Percent of Students Proficient in writing:			
24% (33 students)			

	Prol	blem-Solving Process t	o Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Proficiency level of teachers in use of ELL strategies for writing	Use ELL strategies for writing	Classroom teachers, Support teachers	Progress monitor	Writing prompts, other assessments

#### CELLA Budget:

Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
Professional Developr	nent		
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CELLA Goals

## Elementary School Mathematics Goals

	1 using percentages, inc	clude the number of students t	ne perc	centage repres	sems	(e.g., 10% (35)).		
	d on the analysis of sto provement for the follo	tudent achievement data, ar owing group:	nd refer	rence to "Gu	ıiding	Questions", identify	and d	lefine areas in need
			By July 201	By July 2013, 63% of the students taking the FCAT Math test at Dover Shores Elementary will scores a level 3 or				
2012	Current Level of Per	rformance:		2013 Expe	ected	l Level of Performar	nce:	
NONE				NONE				
		Problem-Solving Proce	ess to I	Increase St	uden	nt Achievement		
	Anticipated Barri	ier Strategy	F	Person or Position Responsible Monitoring	for	Process Used to Determine Effectiveness o Strategy		Evaluation Tool
1	Lack of scores for so students.	Meet with teachers in PLC to discuss learning gains.		Principal, AP and Coach		Analyze of scores		FCAT data
2	Lack of proficiency ir analysis of data.		for Te	Principal, AP, Teachers, CRT, Math Coach		Analyze FCAT data a Benchmark data to determine if strategionare working.		FCAT data and Benchmark Data
3	Coordinating schedul and curriculum	les Established a departmentalized math program in Grade 5. Teachers are teaching math and science or reading and social studies.	h Co	Principal, AP and Coach		FCAT		FCAT Data
	d on the analysis of strorovement for the follo	tudent achievement data, ar owing group:	nd refe	rence to "Gu	ıiding	Questions", identify	and d	lefine areas in need
	lorida Alternate Ass ents scoring at Leve	sessment: els 4, 5, and 6 in mathema	itics.	none				
Math	ematics Goal #1b:							
2012	Current Level of Per	rformance:		2013 Expected Level of Performance:				
none			none					
		Problem-Solving Proce	ess to I	Increase Stu	uden	nt Achievement		
Anticipated Barrier Strategy Posit Resp. for		son or ition ponsible itoring	Dete Effe	cess Used to ermine ctiveness of itegy	Evalı	uation Tool		
No Data Submitted								

of im	provement for the following	group:				
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics. Mathematics Goal #2a:				By June 2012 33% of the students taking the FCAT Math at Dover Shores Elementary will score a 4 or 5.		
2012	Current Level of Perforn	nance:	20	013 Expected	Level of Performance:	
NONE			N	ONE		
	Pr	oblem-Solving Process t	to Inc	rease Studer	t Achievement	
	Anticipated Barrier	Strategy	Res	Person or Position ponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Lack of data on new students	Ensure that all students lacking prior year FCAT scores are given a baseline math assessment.		nistration, ners, CRT	Analyze data from envision, FCAT & Benchmark, to determine if strategies are working	Envision assessment, FCAT Benchmark
2	Lack of Information	Meet with teachers to desegregate and analyze data.		nistration, ners, CRT	Analyze data	Envision assessment, FCAT, Benchmark
Teacher familiarity and comfort level with Smart Boards  Ongoing staff development and lesson study, focused on the varying uses of Smart Boards during instruction  Administration, CRT Envision assessment, FCAT, Benchmark, Teacher & student feedback.  Envision assessment, FCAT, Benchmark, Teacher & student feedback.				assessment, FCAT,		
	I on the analysis of studen provement for the following		eferen	ice to "Guiding	Questions", identify and	define areas in need
	lorida Alternate Assessn ents scoring at or above					

Based on the analysis of sof improvement for the fo	student achievement data, and Ilowing group:	d refer	ence to "Gu	uiding Questions", identify	and define areas in need	
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in mathematics.  Mathematics Goal #2b:		none				
2012 Current Level of Performance:			2013 Exp	2013 Expected Level of Performance:		
none			none			
	Problem-Solving Proces	ss to I	ncrease St	tudent Achievement		
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted						

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
	By July 2013, 86% of the students will make learning gains as measured by the FCAT math test			

2012 Current Level of Performance:			2013 Expected	2013 Expected Level of Performance:		
83% (237 students)			86% (262 stude	86% (262 students)		
	Pi	roblem-Solving Process t	to Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Teacher knowledge on data desegregation and how to drive instruction	PLCs and staff development opportunities focusing on data desegregation and how to drive instruction	Administration, Teachers, CRT	Analyze data from envision, FCAT & Benchmark, to determine if strategies are working. Teacher & student feedback	Envision assessment, FCAT, Benchmark	
2	Lack of technology	Ongoing staff development and lesson study, focused on the varying uses of Smart Boards during instruction	Administration, Teachers, CRT	Analyze data from envision, FCAT & Benchmark, to determine if strategies are working. Teacher & student feedback	Envision assessment, FCAT, Benchmark	
3	Time Management	Focus on small group, differentiated instruction for all levels.	Administration, Teachers, CRT	Analyze data from envision, FCAT & Benchmark, to determine if strategies are working. Teacher & student feedback	Envision assessment, FCAT, Benchmark	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics.  Mathematics Goal #3b:		none			
2012 Current Level of Performance:			2013 Expected Level of Performance:		
none		none			
	Problem-Solving Proces	s to I	ncrease St	udent Achievement	
Anticipated Barrier	Strategy	Persor Positio Respor for Monito		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Based on the analysis of student achievement data, and refer of improvement for the following group:	rence to "Guiding Questions", identify and define areas in need
	By July 2013, 78% of the lowest 25% of the students taking FCAT Reading at Dover Shores Elementary will make learning gains.

2012	Current Level of Perform	mance:	2013 Expected	2013 Expected Level of Performance:			
75%	(214 students)		78% (238 stude	78% (238 students)			
	Pr	oblem-Solving Process t	to Increase Studer	it Achievement			
			Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Lack of training in the use of thinking maps & differentiated instruction	Use Thinking Maps and other graphic organizers to build concepts, reflective thinking, and clarity of information	Administration, CRT	Classroom walk through	Envision assessment, FCAT, Benchmark		
2	Student absences on assessment day	Provide differentiated instruction to meet the needs of individual students	I	Monitor assessment to ensure students are receiving the instruction needed	Envision assessment, FCAT,Benchmark		
3	Teacher knowledge on data desegregation and how to drive instruction	PLCs and staff development opportunities focusing on data desegregation and how to drive instruction		Envision assessment, FCAT, Benchmark, Teacher & student feedback.	Envision assessment, FCAT, Benchmark		

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target										
5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.			-	Mathematics Goal # DSE will decreas tified subgroup.						
Baseline data 2011-2012 2012-2013			2013-2014	2014-2015	2015-2016	2016-2017				
	49%	53%	58%	63%	67%					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making By July 2013, 53% of all students taking FCAT will receive a satisfactory progress in mathematics. level 3 or above. Mathematics Goal #5B: 2012 Current Level of Performance: 2013 Expected Level of Performance: Black: 18% Black: 32% Hispanic: 33% Hispanic: 44% . White: 72% White: 77% LEP: 18% LEP: 32% ESE: 13% ESE: 28% F/R: 34% F/R: 45% Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy Limited use of hands-on Administration, CRT Classroom walkthroughs Classroom walk Continue integration of manipulatives to see the use of hands throughs hands on manipulatives,

on learning

technologies, and web-

based

		resources while implementing mathematical practices.			
2		Provide staff development and activities involving best mathematical practices in teaching mathematics with an emphasis on small group, differentiated instruction		assessment and	Envision assessment, Benchmark
3	Attendence	Members of the leadership team will reach this goal through intensive tutoring of our lowest Black math students in grades 3-5.	Leadership team		Envision assessment, FCAT, Benchmark

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5C. English Language Learners (ELL) not making satisfactory progress in mathematics. By June 2013, all ELL students taking the FCAT Math test will make satisfactory progress. Mathematics Goal #5C: 2012 Current Level of Performance: 2013 Expected Level of Performance: 25% (46 students) 80% (40 students) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Strategy Monitoring Attendance Provide differentiated Administration, Monitor attendance and Envision instruction to meet the Leadership team assessment to ensure assessment, needs of individual students are receiving Benchmark students and encourage the instruction needed attendance and participation. Review PLC notes and Review PLC notes and Teacher capability to Administration, Lesson plans differentiate instruction monitor K-5 lesson plans Leadership team lesson plans, teacher and apply ESOL on a weekly basis, to feedback strategies effectively. ensure that ESOL strategies are being used in every classroom

Based on the analysis of student achievement data, and refer of improvement for the following subgroup:	ence to "Guiding Questions", identify and define areas in need
5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics.	none
Mathematics Goal #5D:	
2012 Current Level of Performance:	2013 Expected Level of Performance:
none	none
Problem-Solving Process to I	ncrease Student Achievement

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool					
No Data Submitted									

	d on the analysis of studen provement for the following		eference to "Guiding	g Questions", identify and o	define areas in need	
satis	onomically Disadvantage factory progress in math ematics Goal E:			By June 2013, 80% of our students who are Economically Disadvantaged will make satisfactory progress in math.		
2012	Current Level of Perforn	nance:	2013 Expected	d Level of Performance:		
55%	(172 students)		80% (228 stude	80% (228 students)		
	Pr	oblem-Solving Process	to Increase Studer	nt Achievement		
	Anticipated Barrier	Anticipated Barrier Strategy R		Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Lack of Materials	Continue integration of hands on manipulatives, technologies, and webbased resources.	Principals, CRT	Classroom walkthroughs to see the use of hands on learning.	Classroom Walkthroughs	
2	Wide range of capabilities	PLCs focused on data desegregation, grouping and targeted intervention		Teachers will assess students using FCAT test maker, Envision assessment, and Benchmark	Envision assessment, FCAT, Benchmark	
3	Lack of proficiency in analysis of data.	Provide intervention and remediation resources for students working below grade level.	Administration, CRT	Envision assessment, FCAT, Benchmark, Student & Teacher Feedback	Envision assessment, FCAT, Benchmark	

End of Elementary School Mathematics Goals

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Technology & Smart Boards	K-5	Math Coach	School-wide	Monthly	Teacher Conference & Data Talks	Administration & Coaches
PLCs Data Desegregation & Lesson Study	K-5	Math Coach	School-wide	Ongoing	Teacher Conferences & Data Talks	Administration & Coaches

Mathematics Budget:

Evidence-based Program(s)/Ma	iterial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
Use of OCPS adopted reading series	enVision Series	none	\$0.00
	•	•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Study Island	Additional Practice & Targeted Intervention	001 - General	\$966.67
		-	Subtotal: \$966.67
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
			Grand Total: \$966.67

End of Mathematics Goals

## Elementary and Middle School Science Goals

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	ed on the analysis of start as in need of improvem			reference	to "Guiding Questions	", identify and define	
					By July 2013, the number of 5th grade students proficient in Science will raise by 3%.		
201	2 Current Level of Pe	erformance:		2013 Exp	pected Level of Perfo	rmance:	
NON	JE			NONE			
	Pr	oblem-Solving Proce	ss to Ir	ncrease S	Student Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Level of teacher proficiency in analyzing FCAT Science test results.	Analyze FCAT Science scores to determine content area deficiencies.	Principa team, ! teache	5th grade	Meet with PLC team to agree on the analysis	Write Score Science Tests, 5th grade End of Unit Tests	
2	Excessive absences for lower performing students	Target areas of need for lower performing students. Use hands- on/peer science activities to build concept knowledge	Principal, RTI team, 5th grade teachers		Meet weekly with grade level teachers to discuss effectiveness of the lessons (use resources provided through IMS)	Give performance assessments, or alternative assessments (matched to targeted benchmarks/standards)	
3	Understanding the NGSSS and how to incorporate them into age appropriate	Use on line resources to increase student involvement with inquiry lessons	CRT, S Lab tea 5th gra teache	acher, ade	Monthly meetings with grade level teams	Student Mini- Assessments, Write Score Science Tests	

Ш	lessons								
			dent achievement da t for the following gi		nd reference	to "	Guiding Questions",	, ider	ntify and define
	Florida Alternate . dents scoring at L		ssment: 4, 5, and 6 in scie	nce.	none				
Scie	ence Goal #1b:				110110				
201	2 Current Level of	Perf	ormance:		2013 Exp	ecte	ed Level of Perforr	mano	ce:
none	2				none				
		Prob	olem-Solving Proce	ess to	Increase S	tude	ent Achievement		
Ant	icipated Barrier	Stra	tegy	Pos Res	rson or sition sponsible mitoring	Det Effe	cess Used to ermine ectiveness of ategy	Eva	luation Tool
		•	N	lo Data	a Submitted				
			dent achievement da t for the following gr		nd reference	to "	Guiding Questions",	, ider	ntify and define
Achi	FCAT 2.0: Student ievement Level 4 ence Goal #2a:		o .			By July 2013, the number of 5th grade students receiving levels 4 or 5 by 3%			
201	2 Current Level of	Perf	ormance:		2013 Ехр	2013 Expected Level of Performance:			
NON	E				NONE	NONE			
		Prob	olem-Solving Proce	ess to	Increase S	tude	ent Achievement		
	Anticipated Bar	rier	Strategy	1	Person o Position Responsible Monitorir	e for	Process Used to Determine Effectiveness of Strategy		Evaluation Tool
1	Limited use of technology		To use on line resources and interactive lessons with Smart Boards	t	CRT, Media Specialist, Science Lab eacher, 5th grade teache	rs	Classroom visits, teacher observatio	on	Student mini- benchmark and science lab results
2	Use of old text boguided by older standards	oks	Use lessons that incorporate the use the scientific methor and process skills	e of t	CRT, Science eacher, 5th grade teache		Classroom visits, Teacher Observation	ons	Guided Inquiry science labs
			dent achievement da t for the following gi		nd reference	to "	Guiding Questions",	, ider	ntify and define
Stud	2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in science.				7 none				
Scie	Science Goal #2b:								

2012 Current Level of Performance:			2013 Expected Level of Performance:			
none			none			
Anticipated Barrier	Strategy	Perso Positi Respo for Monit		Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted						

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Essential Science elementary labs	K-2	CRT, Coach	K-2 teachers		Classroom visits – observe teachers, discuss in monthly grade level meetings	Principal, CRT, Coach
Review curriculum standards and align with district's CIA and pacing schedule	3-5	CRT, Coach	3-5 teachers	September – May 2013	Attend lesson planning meetings- monitor instructional practices	CRT, Coach, Teachers
Florida Science Fusion lessons and assessments – aligned to current Big Ideas in science	K-5	CRT, Coach	K-5	September – May 2013	Observe teachers implementing assessments. Monitor how those assessments guide instruction & student learning	Asst. Principal, CRT, Coach, Teachers

Science Budget:

Strategy	Description of Resources	Funding Source	Available Amount
Use of OCPS adopted reading series	Science Fusion	none	\$0.00
Ongoing Assessment	Write Score, Science	115 - Instructional Materials	\$2,308.08
		Subtot	al: \$2,308.08
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Study Island	Additional Practice & Targeted Intervention	001 - General	\$966.67
		Subt	otal: \$966.67

Strategy	Description of Resources	Funding Source	Available Amount
PLCs focusing on lesson study & data analysis	Science Fusion, Write Score - Science	none	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
N/A	N/A	none	\$0.00
			Subtotal: \$0.00
			Grand Total: \$3,274.75

End of Science Goals

## Writing Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of stude ed of improvement for the		nd reference to "Gu	uiding Questions", identify	y and define areas	
3.0 a	CAT 2.0: Students scor nd higher in writing. ng Goal #1a:	ing at Achievement Le	By July 2013,	By July 2013, 86% of all students taking the FCAT Writing Test at Dover Shores Elementary will score 4.0 or above.		
2012	Current Level of Perfo	rmance:	2013 Expecte	2013 Expected Level of Performance:		
83%			86% (93 stude	86% (93 students)		
	Prol	blem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Student absences; proficiency in holistic scoring	Write Score for 4th grade	CRT	Analyze scores and determine areas that need improvement.	Write Score test data	
2	Schedule constraints	Each homeroom will follow the "Writing Process" to publish student writing during prescribed writing block	Principal CRT	Monthly review of writing. Track writing samples every 9 weeks	Rubrics for student writing	

based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			
1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.  Writing Goal #1b:	none		
2012 Current Level of Performance:	2013 Expected Level of Performance:		
none	none		
Problem-Solving Process to Increase Student Achievement			

Anticipated Barrier	Strategy	tor	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted					

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g. , PLC,	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Implementing the cycle of "Writing Process" per OCPS model	all	Coach	All homeroom teachers	Weekly	review student samples bi/weekly	Coach

#### Writing Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Writing Goals

## Attendance Goal(s)

Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:

1. Attendance

During the 2012-13 school year, this number will be reduced to an average of 4.0 tardies and 7 absences per

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Atter	ndance Goal #1:		student per ye	student per year.		
2012	Current Attendance Ra	ate:	2013 Expecte	d Attendance Rate:		
94.2%	6		95%	95%		
	Current Number of Stunces (10 or more)	udents with Excessive	2013 Expecte Absences (10	d Number of Students or more)	with Excessive	
268			235	235		
	Current Number of Studes (10 or more)	udents with Excessive		2013 Expected Number of Students with Excessive Tardies (10 or more)		
196	196			121		
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
Lack of current contact parents, whose children information.  Pri are tardy, will receive a phone message that stresses the importance of regular and punctual attendance.		Registrar	We will analyze attendance reports generated from the Educational Data Warehouse on a monthly basis.	Educational Data Warehouse/SMS		
2	Insufficient information met for student to qualify for transportation standards.	We will conduct home visits and arrange transportation assistance if necessary for those students who continue to gain excessive tardies.	Principal, Behavior Specialist, Registrar, Social Worker	We will analyze attendance reports generated from the Educational Data Warehouse or SMS on a monthly basis after the home visit has been done.	Educational Data Warehouse/SMS	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	(e.g. , PLC,	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Policy and Procedure Development	K-5	Behavior	Dover Shores Elementary Faculty and Staff Members		Teacher and Parent Feedback	Behavior Specialist

Attendance Budget:

Evidence-based Program(s)/Material(s)				
Strategy	Description of Resources	Funding Source	Available Amount	
No Data	No Data	No Data	\$0.00	

			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Attendance Goal(s)

## Suspension Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

			, , ,			
	d on the analysis of susp provement:	ension data, and reference	ce to "Guiding Que	stions", identify and defi	ne areas in need	
	ension Goal #1:			By July 2013, our number of referrals will decrease from 761(total number of level 1-4 referrals received) to 661.		
2012 Total Number of In-School Suspensions			2013 Expecte	d Number of In-Schoo	l Suspensions	
37			29	29		
2012 Total Number of Students Suspended In-School			2013 Expecte School	d Number of Students	Suspended In-	
32			24	24		
2012	Number of Out-of-Sch	nool Suspensions	2013 Expecte Suspensions	2013 Expected Number of Out-of-School Suspensions		
26			18	18		
2012 Scho		ents Suspended Out-of-	2013 Expecte of-School	2013 Expected Number of Students Suspended Out- of-School		
38			30	30		
	Pro	blem-Solving Process to	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	Some teachers do not	Develop and Implement	Behavior	We will analyze the PBS	EDW- PBS	

	strategies and interventions provided.	a school wide behavior initiative (PBS) that illustrates interventions, and strategies to be used by the school staff.	·	Month report.	Discipline Referrals by Month Report
2	Finding the time in the schedule to teach class lessons on positive behavior	promote and model	Specialist/	Month report.	EDW-PBS Discipline Referrals by Month Report

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
PBS School Wide Training and Bully Prevention	K - 5	Behavior Specialist/Dean	Dover Shores Elementary	Fall 2012	Teacher and Parent Feedback	Assistant Principal, Behavior Specialist/Dean, Discipline Team

#### Suspension Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

### Parent Involvement Goal(s)

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Parei *Plea partio	rent Involvement  Int Involvement Goal #7  Ise refer to the percental  Cipated in school activitie  Colicated.	ge of parents who	Elementary wil	By July 2013, 72% of the parents at Dover Shores Elementary will participate in two activities throughout the school year.		
2012	Current Level of Parer	nt Involvement:	2013 Expecte	d Level of Parent Invo	Ivement:	
67%	(423 students)		72% (430 stud	72% (430 students)		
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Parents who are unable to read notifications sent home, receive phone calls or have limited access to technology		Principal, Assistant Principal and Title I Coordinator	Will analyze the school's Climate Survey.	Climate Survey	
2	Some parents may not know it is available to them.	We will offer a year round food pantry and clothes closet for our students and their families.	Principal, Assistant Principal and Title I Coordinator.	Will analyze the school's Climate Survey.	Climate Survey	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Cultural Sensitivity	K-5	Behavior Specialist	School Wide	Spring 2013	Teacher Feedback	Assistant Principal & Behavior Specialist
Building Better Bonds between Home and School	K-5	Behavior Specialist	School Wide	Spring 2013	Teacher Feedback	Assistant Principal & Behavior Specialist

Parent Involvement Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

			Grand Total: \$0.00
			Subtotal: \$0.00
No Data	No Data	No Data	\$0.00
Strategy	Description of Resources	Funding Source	Available Amount
Other			
			Subtotal: \$0.00
No Data	No Data	No Data	\$0.00
Strategy	Description of Resources	Funding Source	Available Amount
Professional Developme	ent		
			Subtotal: \$0.00
No Data	No Data	No Data	\$0.00
Strategy	Description of Resources	Funding Source	Available Amount

End of Parent Involvement Goal(s)

### Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Base	d on the analysis of scho	ol data, identify and defi	ne areas in need of	improvement:			
1. ST	EM Л Goal #1:			By 2012 all grade level teachers will be introduced to STEM activities and how to incorporate them into their curriculum.			
	Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Lack of background knowledge	Introduce STEM to all grade level teachers	CRT, Coach	Observe teachers, meet for planning STEM lessons	Teacher, student surveys		
2	Existing curriculum demands and how to infuse STEM into daily schedule	Plan and use a STEM lesson each marking period	Grade level teachers, CRT, Coach	Meet as grade level once a marking period, share experiences about effectiveness of STEM lessons	STEM student assessments, student reflections		
3	Lack of background knowledge for parents/students	Plan a Science/Math Night for parents and students	Science/Math committee	Attendance	Student/Parent feedback		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

#### STEM Budget:

Evidence-based Progra			Available
Strategy	Description of Resources	Funding Source	Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of STEM Goal(s)

## Additional Goal(s)

## Students will be reading on grade level by age nine. Goal:

	d on the analysis of studed of improvement for the	ent achievement data, a e following group:	nd reference to "G	uiding Questions", identif	y and define areas
nine.	ents will be reading on	on grade level by age grade level by age nin		80% of our students will age nine.	be reading on
2012	Current level:		2013 Expecte	ed level:	
44%	(47 students)		80% (85 stude	ents)	
	Pro	blem-Solving Process t	to Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Current achievement gap - students already reading a year or more below grade level.	Develop differentiated lessons to meet individual student needs in reading.	CRT, Reading Coach, all teachers	Use FAIR and Benchmark data to determine student progress.	FAIR & Benchmark data
2	Excessive absences, lack of parental support with struggling readers.		Principal, CRT, Reading Coach and Teachers	online progress monitoring tools, MyOn reading records.	Progress monitoring data.
3	lack of proficiency with administering PAST & CORE mini-reading assessments.	Train teachers to use CORE and PAST mini reading assessments to diagnois specific reading skills that need improvement.	CRT, Reading Coach	Give struggling students pre-and post tests from CORE and PAST to monitor progress.	
4	reluctance to use technology	Provide training for teachers to use Reading A-Z(online resource) to match students to appropriate texts - leveled readers.	CRT, Reading Coach	FAIR, Benchmark and other common assessments (teacher created to match skills)	results from FAIR, Benchmark and other assessments.
5					
6					
7					
8					
9					

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Train Teachers to use PAST and CORE reading Assessments - to target skills	K-3	CRT, Reading Coach	all teachers, Reading Coach, CRT	September - October early release Wednesday	review PAST and CORE mini assessment data.	CRT, Reading Coach
Train teachers to use Easy CBM	K-3	RTI leader (asst. principal)CRT, Reading Coach	all teachers, Reading Coach, CRT	September - staff development Wednesday	Progress monitor - Easy CBM	Principal, Asst. principal, CRT, Reading Coach, teachers
PLC - team planning, identify student reading needs - intervention groups	K-3	CRT, Reading Coach	all teachers, Reading Coach, CRT	August - May (weekly)	FAIR, Edusoft, common reading assessments	CRT, Reading Coach, teachers

#### Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Students will be reading on grade level by age nine. Goal(s)

### Students will be be fluent in math operations. Goal:

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1. Students will be be fluent in math operations. Goal

Stud #1:	ents will be be fluent ir	n math operations. Goal	By July 2013, operations.	60% of the students will	be fluent in math	
2012	Current level:		2013 Expecte	ed level:		
56% (60 students)			60% (61 stude	60% (61 students)		
	Pro	olem-Solving Process t	o Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	There is not enough data on students K-3	Identify students not making learning gains; progress monitor monthly or biweekly with PLC	Principal, Teachers, CRT	Analyze FCAT data and Benchmark data to determine areas of need	FCAT data and Benchmark data	
2	Teachers maybe reluctance to locate and use intervention lessons	Use of Intervention kits supplied with Envision Math.	Principal, Assistant Principal, CRT	Observations, visits to classrooms during intervention time.	Observation tool / checklist	
3	Achievement gap - students not proficient with basic facts that should have already been mastered.	Use of intervention tools, manipulatives, on online resources that support basic facts and mastering math operations.	Principal, CRT,	Progress monitoring, Easy CBM	Results from Progress monitoring and Easy CBM.	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Train teachers on technology focused on increasing fluency and math operations	K-5	Asst. Principal, Math Coach, Teachers	All Teachers	Ongoing	Reports and student recognition	Assistant Principal
Train teachers to progress monitor - Easy CBM	K-5	Asst. Principal, CRT, Math Coach	All teachers	PLC meetings (weekly)ongoing	Progress monitoring online tools, Easy CBM	Principal, Asst. Principal, CRT
PLC - use common assessments to plan instruction for intervention groups	K-5	Math Coach & Teachers	All Teachers	Weekly- Ongoing	Teacher feedback, Common Assessments, Progress Monitoring	Principal, Asst. Principal, Teachers

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Students will be be fluent in math operations. Goal(s)

## Decrease Achievement Gap Goal:

1	I on the analysis of studed of improvement for the		nd reference to "G	uiding Questions", identif	y and define areas	
Decrease Achievement Gap Goal     Decrease Achievement Gap Goal #1:			, ,	By July 2016, our identified subgroups at Dover Shores Elementary achieve gap will decrease by 10%.		
2012	Current level:		2013 Expecte	2013 Expected level:		
ESE= 46% ELL= 29% FRL= 34% Black= 43% Hispanic= 26%  Problem-Solving Process to I			'	ELL= 26% FRL= 31%		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Lack of parental involvement	Promote and host family nights focused on academics	Administration and Teachers	Parent survey and sign in sheets	Survey result of feedback	
2	Increase need for Tier 2 & 3 instructions	Provide PD to teachers for differentiated instruction using various programs such as MyOn	Adminstration, CRT, Coach and Teachers	Walk-throughs, Lessson Plans, PLC meetings	Formal and Informal, FAIR, Assessments, FCAT.	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Provide PD to teachers for differentiated instruction	K-5	Administration	School-wide	Ongoing	PLCs, classroom walkthroughs, progress monitoring, formal and informal assessment	Administration

#### Budget:

Evidence-based Progr	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Decrease Achievement Gap Goal(s)

### Maintain Fine Arts Goal:

	d on the analysis of studeed of improvement for the	ent achievement data, a e following group:	nd reference to "G	uiding Questions", identi	fy and define areas	
1. Ma	intain Fine Arts Goal					
Maintain Fine Arts Goal #1:			Maintain high f	Maintain high fine arts enrollment percentage.		
2012 Current level:			2013 Expecte	2013 Expected level:		
100% of students are enrolled in fine arts classes.			100% of stude	100% of students will be enrolled in fine arts classes.		
Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	Lack of motivation to attend fine arts classes	<u> </u>		Student surverys and feedback	Surveys	

1	through engaging		
	instruction and student		
	recognition		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
No Data Submitted						

#### Budget:

Evidence-based Progr	arri(s)/ waterial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Maintain Fine Arts Goal(s)

## Increase College and Career Goal:

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		
1. Increase College and Career Goal  Destination College: All teachers in Grades 3, 4 and 5 will complete the requirements for year 1 or 2 of Destination		
Increase College and Career Goal #1:	College. All students will receive instruction in the organizational module for their grade level.	
2012 Current level:	2013 Expected level:	

	In 2013 100% of teachers will implement year 1 or 2 requirem	
Problem-Solving Process to I	ncrease Student Achievement	

provided binders,

subject dividers, and homework planners

the needed supplies

% of teachers will be trained and will rear 1 or 2 requirements.

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1		implementing the	Destination College Leader and Teachers	Teacher surveys	Survey results
	Students not having	All students will be	CRT, Destination	Observations, Surveys	Survey results

College Leader, Teachers

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Complete online modules for Year 2 of Destination College		Destination College Leader	3-5 teachers	Monthly team meetings	Observation Team notebooks	Destination College Leader

#### Budget:

Evidence-based Progra	m(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developme	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
			Grand Total: \$0.00

## Decrease Disproportionate ESE Goal:

	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
	ecrease Disproportionate I		classification o	There will be a decrease in the disproportionate classification of students in ESE services by 3% in each identified subgroup by June 2013.			
2012	? Current level:		2013 Expecte	2013 Expected level:			
Black	unch 34% 43% nic 26%		Black 40% (12	F/L lunch 32% (359) Black 40% (125) Hispanic 26% (291)			
	Prol	olem-Solving Process t	to Increase Stude	ent Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Student movement and absences	Process for RtI and MTSS.	Principal, A.P., CRT, Reading Coach, Teachers	Monthy or biweekly PLC data meetings to review the ongoing progress monioring of identified tier 2 and 3 students.	PAST/CORE FAIR Benchmark Easy CBM		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
No Data Submitted						

#### Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

Professional Developme	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Decrease Disproportionate ESE Goal(s)

### Goal:

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

#### Budget:

Evidence-based Program	(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developmen	nt .		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

### FINAL BUDGET

Evidence-based Pro	ogram(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Use of OCPS adopted reading series	Houghton Mifflin Workbooks	176 – SAI	\$5,916.11
Reading	Use of OCPS adopted reading series	Houghton Mifflin Workbooks & Assessment Books	115 – Instructional Materials	\$992.65
CELLA	N/A	N/A	none	\$0.00
Mathematics	Use of OCPS adopted reading series	enVision Series	none	\$0.00
Science	Use of OCPS adopted reading series	Science Fusion	none	\$0.00
Science	Ongoing Assessment	Write Score, Science	115 – Instructional Materials	\$2,308.08
				Subtotal: \$9,216.84
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	Progress Monitoring & Reteaching	SRI, SRC, Smart Boards	none	\$0.00
Reading	Study Island	Additional Practice & Targeted Intervention	001 – General Fund	\$966.67
CELLA	N/A	N/A	none	\$0.00
Mathematics	Study Island	Additional Practice & Targeted Intervention	001 - General	\$966.67
Science	Study Island	Additional Practice & Targeted Intervention	001 - General	\$966.67
				Subtotal: \$2,900.01
Professional Develo	opment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	PLCs focusing on lesson study & data analysis	Houghton Mifflin, Assessment Data	none	\$0.00
CELLA	N/A	N/A	none	\$0.00
Mathematics	N/A	N/A	none	\$0.00
Science	PLCs focusing on lesson study & data analysis	Science Fusion, Write Score - Science	none	\$0.00
	•			Subtotal: \$0.00
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Reading	N/A	N/A	none	\$0.00
CELLA	N/A	N/A	none	\$0.00
Mathematics	N/A	N/A	none	\$0.00
Science	N/A	N/A	none	\$0.00
				Subtotal: \$0.00
				Grand Total: \$12,116.85

## Differentiated Accountability

School-level Differentiated Accountability Compliance

jm Priority jm Focus jm Prevent jm NA	
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Are you a reward school: jn Yes jn No

A reward school is any school that improves their letter grade or any school graded  ${\sf A}.$ 

## School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Projected use of SAC Funds	Amount
	\$0.00

Describe the activities of the School Advisory Council for the upcoming year

One focus for our SAC will be based on responses to our 2011-2012 surveys. Two areas of note were: reports of student bullying; parent interest in information on how to assist their child with homework.

The SAC will explore possible programs to promote character building and bully prevention as well as how to incorporate communicating best homework practices during our various parent activities.

The SAC will also support programs, trainings and resource to help teachers gain knowledge in reducing our academic gaps among subgroups.

The SIP plan will be revisited throughout the year to make sure that we are on track with our goals.

## AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

### SCHOOL GRADE DATA

No Data Found

Orange School District DOVER SHORES ELEME 2010-2011						
	Reading	Math	Writing		Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	68%	68%	83%	46%	265	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	70%	55%			125	3 ways to make gains:  Improve FCAT Levels  Maintain Level 3, 4, or 5  Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?		60% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					524	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					В	Grade based on total points, adequate progress, and % of students tested

Orange School District DOVER SHORES ELEMI 2009-2010						
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	76%	71%	72%	54%	273	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	65%	74%			139	3 ways to make gains:  Improve FCAT Levels  Maintain Level 3, 4, or 5  Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	62% (YES)	77% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					551	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					А	Grade based on total points, adequate progress, and % of students tested