FLORIDA DEPARTMENT OF EDUCATION



School Improvement Plan (SIP) Form SIP-1

Robinson High School

2012-2013 SCHOOL IMPROVEMENT PLAN

1

PART I: SCHOOL INFORMATION

School Name: Robinson High School	District Name: Hillsborough
Principal: Johnny Bush	Superintendent: MaryEllen Elia
SAC Chair: Brenda Wash	Date of School Board Approval:

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.) Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.) High School Feedback Report K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of Years	Prior Performance Record (include prior School Grades,	
		Certification(s)	Years at	as an	FCAT/Statewide Assessment Achievement Levels, Learning Gains,	
			Current School	Administrator	Lowest 25%), and AMO progress along with the associated school	
					year)	Commented [DP2]: Wow! Very impressive
Principal	Johnny Bush	Ed Leadership (K-12),	2 years, 8	9 years	07-08 C (Prof, R=44%, M=70%, Wr=86%, Sci=40%, LG,R=52%,	
_		Hearing Impaired (K-12),	months	-	LG,M=74%, BQ,R=42%, BQ,M=67%) AYP= No 72% (Brandon)	
		School Social Work (K-			08-09 C (Prof, R=43%, M=71%, Wr=83%, Sci=38%, LG,R=46%,	
		12)			LG,M=72%, BQ,R=45%, BQ,M=61%) AYP= No 74% (Brandon)	
					09-10 B (same as above) AYP= No 95% (RHS)	
					10-11 B (Prof, R=59%, M=86%, Wr=81%, Sci=60%, LG, R=56%,	
					LG M=84%, BQ R=33%, BQ M=76%) AYP=87%	
					11-12 Pending (Prof, R=61%, M=70%, Wr=88%, Sci=N/A, 11-12	
					only, LG, R=69%, M=47%, BQ, R=64%, M=61%)	
Assistant	Gary Brady	Ed Leadership (K-12),	8 months	4 years	09-10 C (Prof, R=51%, M=76%, Wr=82%, Sci=39%, LG, R=54%,	
Principal		English (6-12), ESOL			LG, M=73%, BQ, R=43%, BQ, M=56%) (Strawberry Crest High	
		Endorsement			School)	

Hillsborough 2012 Rule 6A-1.099811

Revised July, 2012

Commented [DP1]: Mr. Bush, I enjoyed reading your school improvement plan and can tell that you and your leadership team put a lot of time and effort into it. Any comments that must be corrected for the SIP to be complete and meet minimum requirements will be highlighted in yellow. Thank you!

Principal		Social Sciences (6-12)			
Assistant	Brian Hoover	Ed Leadership (K-12),	3 months	3 months	Pending
Assistant Principal	Niki Lockett	Ed Leadership (K-12), Reading Endorsement, Family Consumer Science (6-12)	2 years 3 months	2 years 3 months	07-08 B (Prof, R=49%, M=81%, Sci=51%, W=89%, LG, R=57%, LG, M=81%, BQ,R=53%, BQ,M=76% AYP= No 90% (Tampa Bay Tech) 08-09 B (Prof, R=44%, M=79%, W=88%, Sc=42%, LG,R=51%, LG, M=77%, BQ,R=49%, BQ,M=64%, AYP= No 87% (Tampa BayTech) 09-10 B (Prof, R=46%, M=82%, W=89%, SC=48%, LG,R=50%, LG,M=78%; BQ,R=46%, BQ,M=65% AYP= No (Tampa Bay Tech) 10-11 B (Prof, R=59%, M=86%, Wr=81%, Sci=60%, LG, R=56%, LG M=84%, BQ R=33%, BQ M=76%) AYP=87% 11-12 Pending (Prof, R=61%, M=70%, Wr=88%, Sci=N/A, 11-12 only, LG, R=69%, M=47%, BQ, R=64%, M=61%)
Assistant Principal	Marcia Monk	PE 6-12, Ed Leadership (K-12)	7 years	12 years	07-08 B (same as above) AYP= No 97% 08-09 B (same as above)AYP= No 82% 09-10 B (same as above)AYP= No 95% 10-11 B (Prof, R=59%, M=86%, Wr=81%, Sci=60%, LG, R=56%, LG M=84%, BQ R=33%, BQ M=76%) AYP=87% 11-12 Pending (Prof, R=61%, M=70%, Wr=88%, Sci=N/A, 11-12 only, LG, R=69%, M=47%, BQ, R=64%, M=61%)
Assistant Principal	Johan von Ancken	Ed Leadership (K-12), English (6-12), ESOL Endorsement, Political Science (6-12)	3 months	7 years	10-11 B (Prof, R=50%, M=80%, Wr=78%, Sci=38%, LG, R=46%, M=79%, BQ, R=43%, M=61%) (Strawberry Crest High School) 11-12 Pending (Prof, R=61%, M=70%, Wr=88%, Sci=N/A, 11-12 only, LG, R=69%, M=47%, BQ, R=64%, M=61%) 07-08 B (Prof, R=49%, M=81%, Sci=51%, W=89%, LG, R=57%, LG, M=81%, BQ,R=53%, BQ,M=76% AYP= No 90% (Tampa Bay Tech) 08-09 B (Prof, R=44%, M=79%, W=88%, Sc=42%, LG,R=51%, LG, M=77%, BQ,R=49%, BQ,M=64%, AYP= No 87% (Tampa Bay Tech) 09-10 B (Prof, R=46%, M=82%, W=89%, SC=48%, LG,R=50%, LG,M=78%; BQ,R=46%, BQ,M=65% AYP= No (Tampa Bay Tech) 10-11 B (Prof., R=51%, M=82%, Wr=79%, Sci=44%, LG, R=50%, M=80%, BQ, R=46%, M=64%) (Tampa Bay Tech) 11-12 Pending (Prof, R=61%, M=70%, Wr=88%, Sci=N/A, 11-12 only, LG, R=69%, M=47%, BQ, R=64%, M=61%)

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instru

ctional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades,
Area		Certification(s)	Years at	an	FCAT/Statewide Assessment Achievement Levels, Learning
			Current School	Instructional Coach	Gains, Lowest 25%), and AMO progress along with the
					associated school year)
Reading	Michael Martin	English 6-12	7	7	В
		Reading Endorsement			BQ 64 Yes
		ESOL			

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1. New Staff Breakfast and Orientation	Principal/Teachers/Assistant	August	
	Principals		
2. "Buddy Teacher" Program	Principal/Veteran Teachers	ongoing	
3. TIP/ACP Mentoring and Training	Assistant Principal/Mentors	ongoing	
4. Teacher Interview Day	Principal, APC's, Dept heads	June	
5. MAP and Performance Pay	Principal and Teachers	October/June	
6. District Peer Program	District Peers	ongoing	

Non-Highly Qualified Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out- Provide the strategies that are being implemented to support the staff in becoming highly effective

of-field/ and who are not highly effective.	
Teachers	Depending on the needs of the teacher, one or more of the following strategies are implemented.
• 8 out of field	Administrators
	Meet with the teachers four times per year to discuss progress on:
	 Preparing and taking the certification exam
	• Completing classes need for certification
	 Provide substitute coverage for the teachers to observe other teachers
	• Discussion of what teachers learned during the observation(s)
	Academic Coach
	• The coach co-plans, models, co-teaches, observes and conferences with the teacher on a regular
	basis
	Subject Area Leader/PLC
	The teachers will attend PLC meetings for on-going adult learning, striving to understand how they as an
	individual teacher and PLC member can improve learning for all.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
101	1.9%	12.8%	49.5%	35.6%	49.5%	92%	3.9%	7.9%	16.8%
	(2)	(13)	(50)	(36)	(50)	(93)	(4)	(8)	(17)

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Deborah Issac (District EET Mentor)	Aline Loges – First Year Teacher	The district-based mentor is with the EET initiative. The mentor has strengths in the areas of leadership, mentoring, and increasing student achievement.	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assessments, conferencing and problem solving.

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012 **Commented [DP3]:** Since you have new teachers, please make sure to list their names and mentor's names and mentoring activities.

Beth Burgess (District EET Mentor)	Helene Lacascade – Second Year Teacher	The district-based mentor is with the EET initiative. The mentor has strengths in the areas of leadership, mentoring, and	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assessments, conferencing
		increasing student achievement.	and problem solving.
Deborah Issac (District EET Mentor)	Diane Marazzo	The district-based mentor is with the EET initiative. The mentor has strengths in the areas of leadership, mentoring, and increasing student achievement.	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assessments, conferencing and problem solving.
Deborah Issac (District EET Mentor)	Christen Garcia	The district-based mentor is with the EET initiative. The mentor has strengths in the areas of leadership, mentoring, and increasing student achievement.	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assessments, conferencing and problem solving.
Niki Lockett (TIP Mentor)	Rebekah Buskirk	The district-based mentor is with the TIP initiative. The mentor has strengths in the areas of leadership, mentoring, and increasing student achievement.	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assessments, conferencing and problem solving.

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A	
Title I, Part C- Migrant	
Title I, Part D	
Title II	
Title III	
Title X- Homeless	

Supplemental Academic Instruction (SAI)
Violence Prevention Programs
Nutrition Programs
Housing Programs
Head Start
Adult Education
Career and Technical Education
Job Training
Other

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team
Identify the school-based MTSS Leadership Team.
The RtI Leadership team (Problem Solving Leadership Team – PSLT) includes:
• Principal (J. Bush)
Assistant Principal for Curriculum (G. Brady; J. VonAncken)
Assistant Principal for Administration (M. Monk)
Assistant Principal for Student Affairs (B. Hoover; N. Lockett)
Guidance Counselors (L. Blake; C. McCarthy; E. Arizu)
• School Psychologist (J. Guida)
Social Worker (C. Jaksec)
Academic Coach for Reading (M. Martin)
• ESE Specialist (C. Parker)
• Department Heads (S. Smith; B. Gonedridge; K. Chiodo; L. McDowell; G. Earle; J Kaloostian; A. Kersey; R. Reid; V. Cardoso)
• ELP Coordinator (L. Blake)
Media Specialist (P. Marczynski)
(Note that not all members attend every meeting, but are invited based on the goals for the meeting)

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

Weekly meetings are held with PSLT members. This leadership team receives information regarding curriculum, instruction and school needs and then brainstorms and determines actions and solutions for this data. They also share with the rest of the stakeholders the topics that are discussed. This leadership team (Department heads, guidance, Tech resource, Administrative Staff, Reading Coach, ESE team member and Tech Resource) also brings needs and concerns to the RTI team that meets monthly and as needed so that concerns and needs are brought forth from the rest of the school staff to resolve needs and manage the day to day tasks for instruction and implementation of school demands. The purpose of the PSLT in our school is to ensure high quality instruction and intervention that is matched to student needs, using data to drive instruction and support for students. The PSLT reviews school-wide data to address all levels of student coursework. The major goals are to see all students achieve adequate yearly progress and to improve other long-term outcomes like attendance and student discipline. Our team uses the collaborative Culture Problem Solving Model and ALL decisions are guided by the review of data. The PSLT is considered the main leadership team in our school. The PSLT will meet monthly and use the problem solving process to:

• Oversee the multi-layered model of service delivery (Tier 1/Core, Tier 2/Supplemental and Tier 3/Intensive)The Problem Solving Leadership Team uses the Early Warning Systems to examine whole school data that includes attendance, retention, credits, grade point average, and suspensions. This data is monitored monthly by the Problem Solving Leadership Team to determine if students are responding to interventions. Action Plans are developed based on student needs. Students are provided with additional invention based on the data.

- Based on student data, recommend, coordinate and implement supplemental services (Tiers 2 and 3) that match students' non-mastery of skills through:
 - 0 Tutoring during the day in small group pull-outs in reading,
 - o Extended Learning Programs during and after school
 - Intensive Reading and Math classes
- The PSLT consults with teachers through PLC's with support of academic coaches (reading, math, etc.) to coordinate supplemental services such as the Extended Learning Program and tutoring. These decisions are based on the data provided through the Early Warning Systems. Progress monitored is used to monitor gains.
- Create, manage, and update available school resources
- Determine scheduling needs, curriculum materials and intervention resources based on identified needs derived from data analysis
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals
- Review and interpret student data (academic, behavior and attendance) at the school and grade levels
- Organize and support systematic data collection as needed
- Strengthen the Tier 1 (core curriculum) instruction through the:
 - Implementation and support of PLCs
 - o Use of school-based Reinforcement Instructional Calendars, Mini-Lessons and Mini-Assessments
 - o Use of Mini Assessments (data will be collected by PLCs and entered and compiled for analysis by members of the PSLT)
 - o Use of Common Core Assessments at the end of segments/chapters (data will be collected by PLCs and entered and compiled for analysis by members of the PSLT)
 - o Implementation of research-based, scientifically validated instructional strategies and/or interventions (e.g., Differentiated Instruction)
 - o Communication with major stakeholders (e.g., parents, business partners, etc.) regarding student outcomes through data summaries and conferences
- At the end of each Grading Period, assist in the evaluation of teacher fidelity data and student achievement data collected during the Grading Period.
- Assist with planning, implementing, and evaluating the outcomes of supplemental and intensive interventions in conjunction with PLCs.
- Work collaboratively with the PLCs in the implementation of the C-CIM (Core Continuous Improvement Model) and F-CIM (Florida Continuous Improvement Model on specific tested benchmarks) and progress monitoring.

- Coordinate/collaborate/*integrate* with other working committees, such as the Leadership Team (which is charged with developing a plan for embedding/integrating reading and writing strategies across all other content areas).
- Use intervention planning forms to communicate initiatives between the PSLT and PLCs.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problemsolving process is used in developing and implementing the SIP?

Both our SIP team and our PSLT team were involved in the School Improvement Plan development both during pre-planning and periodically throughout the year. All stakeholders were involved in reviewing school wide data, reviewing last year's plan, writing this year's plan and will be responsible for implementing the strategies that were targeted.

Our SIP plan is a working document that is reviewed and revised as needed. Fidelity checks will be done at the end of each quarter. A rubric will be used to evaluate the fidelity process. The PSLT team and PLC's will use the problem solving process. Reviewing and analyzing data; Developing and testing probable causes for school or student problems that are identified; Developing interventions ; Establishing methods to track the progress of those interventions at regular defined intervals; setting goals to determine when students need more or less support; review goals that are SMART goals; and conduct fidelity checks.

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Core Curriculum (Tier 1)

Data Source	Database	Person (s) Responsible
FCAT released tests	School Generated Excel Database	Reading Coach, LA SAL, Math SAL, Science SAL, APC
Baseline and Midyear District Assessments	Scantron Achievement Series Data Book	PSLT, PLCs, individual teachers
Subject-specific assessments generated by District-level Subject Supervisors in Reading, Math, Writing and Science	Scantron Achievement Series Data Book	PSLT, PLCs, individual teachers
Program Generated Assessments	Software in Fast Forward; SAT prep;	Individual teachers
FAIR	Progress Monitoring and Reporting Network Data Wall	Reading Coach/ Reading PLC Facilitator
CELLA	Sagebrush (IPT)	ELL PSLT Representative
Common Assessments* (see below) of chapter/segments tests using adopted curriculum resources	Subject Area Generated Database	SALS, individual teachers, PSLT
Nine Week Exams	Subject Area Generated Excel Database	SALs, individual teachers, PSLT
Semester Exams	Subject Area Generated Excel Database	SALs, individual teachers, PSLT

Hillsborough 2012

Rule 6A-1.099811 Revised July, 2012

 Mini-Assessments on specific tested
 Subject Area Generated Excel
 Individual teachers

 Benchmarks
 Database

*A Common Assessment covers a "chunk" of instruction within the District adopted curriculum. It covers all of the skills taught within a certain time period. The purpose of the Common Assessment is to assess students' knowledge of the core curriculum. The results of the Common Assessment are used to:

- Determine if the lesson plans and teaching strategies used to teach the core curriculum were effective or need to be modified.
- Determine which skills need to be taught with alternative strategies.
- Determine which skills need to be re-taught within the core curriculum and which skills need to be moved to the Reinforcement Instructional Calendar.
- Determine which students need Differentiated Instruction within the classroom and which students might need Supplemental Services.

Supplemental/Intensive Instruction (Tiers 2 and 3)

Data Source	Database	Person (s) Responsible for Monitoring
Extended Learning Program (ELP)*	School Generated Database in Excel	PSLT/ ELP Facilitator
(see below) Ongoing Progress		
Monitoring (mini-assessments and		
other assessments from adopted		
curriculum resource materials)		
FAIR OPM	School Generated Database in Excel	PSLT/ Reading Coach
Ongoing assessments within Intensive	Database provided by course	PSLT/PLC/Individual Teachers
Courses	materials (for courses that have one),	
	School Generated Database in Excel	
Other Curriculum Based	School Generated Database in Excel	PSLT/PLCs
Measurement** (see below)		

*Students receiving pull-out tutoring during the school day or Extended Learning Program (ELP) after school will receive instruction on the specific skills they have not mastered in the core curriculum. As students work on these specific skills, they will be assessed during tutoring and ELP to ensure mastery of skills. In order to make this process effective, a communication system between classroom teacher and the tutor/ELP teacher will be developed by the PSLT and monitored for effectiveness throughout the school year. As students progress through Supplementary Support and Intensive Instruction, the number/type of supplemental services, time spent in the supplemental services and frequency of assessment will increase in duration.

** In addition to Core assessments, progress monitoring the outcomes of intensive interventions requires additional Curriculum Based Measures (CBM) that:

- assess the same skills over time
- have multiple equivalent forms

are sensitive to small amounts of growth over time.

Using Sagebrush; Achievement Series; and the Education Portal, data is reviewed as needed by all instructional staff and discussed in monthly PLC and leadership team meetings.

Describe the plan to train staff on MTSS.

The Teacher Training Modules, as posted under the RtI Icon, were delivered to faculty members over the course of several faculty meetings during the 2012-2013 school year. PSLT members who attended the district level RtI trainings and/or the end of the 2011-2012 school year training session served as consultants to the PLCs to guide the process of data review and interpretation. The Problem Solving Leadership Team will continue to work to build consensus with all stakeholders regarding a need for and a focus on school improvement efforts. The Problem Solving Leadership Team will work to align the efforts of other school teams that may be addressing similar identified issues.

As the District's RtI Committee develops resources and staff development trainings on PSLT/RtI, these tools and staff development sessions will be conducted with staff when they become available. Professional Development sessions. as identified by teacher needs assessment and/or EET evaluation data, will occur during faculty meeting times or rolling faculty meetings. Our school will invite our area RtI Facilitator to visit quarterly to review our progress in implementation of PS/RtI and provide on-site coaching and support to our PSLT/PLCs. New staff will be directed to participate in trainings relevant to PLCs and PS/RtI as they become available. At our first RTI meeting this year(Friday, January 11th) the PSLT was retrained by our school psychologist accompanied by Dia Davis.

Describe plan to support MTSS.

1. Response to Intervention (RtI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our schools, we will:

- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, Steering, and SAC meetings).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT). Johnny Bush, **Gary Brady**, Michael Martin, Susan DiFederico, Dawn McPeak, Paula Marczynski, Val Cardoso, Tom Dusold, Micah Maddox, Karen Vallerschamp

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions). The RHS Literacy Team meets monthly to review, brainstorm and articulate our school-wide literacy goals. The team also monitors FAIR and FCAT test scores for trending information concerning RHS's bottom quartile students. The team has set goals and activities for the year and all committee members are engaged and involved in the implementation of those goals and activities. The school action plan is a guideline the committee follows.

What will be the major initiatives of the LLT this year? Reading Tree, Monthly reading strand activities (Robinson Reads), Student to Student Tutoring, ~, Data Mining, FCAT/ACT Tutoring, and Bottom Quartile Plan Monitoring. Robinson Reads Book Club, Vocabulary and Word Structure PowerPoint playing in the Media Center.

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012 **Commented [DP4]:** Please review this entire section and make it your own. What does MTSS look like at Robinson? The dates here are from the 2010-2011.

Commented [DP5]: Please be sure to add and modify this section throughout the year[©]

*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Project CRISS, Level 1 training, which is a 12 hour initial training with a mandatory six hour follow-up component, is offered annually by the district. Sites that do not have a nationally approved Project CRISS District Trainer on site have the opportunity to send teachers to district-offered Project CRISS, Level 1 trainings throughout the school year. The last training was conducted during the last school year.

The reading coach is required as a part of his/her job description to provide on-site support of the implementation of the Project CRISS Strategic Lesson Plan model through professional development opportunities, as well as, coaching opportunities. A yearly action plan is created by the reading coach that outlines what Project CRISS professional development will be offered. A monthly written update allows the reading supervisor to monitor the progress of each coach's action plan.

Content-specific (mathematics, social studies, science and language arts) Project CRISS follow-up trainings are offered on request at school sites and as district-offered trainings throughout the school year.

Demonstration (Model) classroom opportunities focusing on the implementation of content-based literacy strategies are mandated by the K-12 Comprehensive Reading Plan at each site. The reading coach is responsible for scheduling and facilitating pre-observation, during observation, and post-observation activities and discussion. This year Demonstration classrooms will focus on Higher Order Thinking Skills/Costas Level of Questioning and Vocabulary Development and other benchmarks and standards identified as a need through the FAIR data.

A Reading Leadership Team is mandated by the K-12 Comprehensive Reading Plan at each site. The principal is the chairperson of the committee and the reading coach is an integral member, guiding the data review, creation of an action plan, progress monitoring of the plan and evaluation of the plan each school year. The RLT has representation from each content area and is responsible for reporting back to the school their findings and instructional decisions. Minutes from the monthly meetings are shared school-wide.

Each Subject Area PLC is responsible for reviewing their students' literacy data and creating lessons that are responsive to identified student needs. PLCs are responsible for the creation and implementation of the Florida Continuous Improvement Model Reinforcement Instructional Calendars, Mini-Lessons, and Mini-Assessments and re-teach lessons based on the on-going collection of student data. Formative assessments, FAIR data and pre- tests are used to identify effective reading strategies and guide instruction for re-teach or enrichment.

Reading coaches are responsible for assisting content teachers with the integration of differentiated instruction strategies into their content area classrooms. With content teachers, Reading coaches co-plan, co-teach, observe and provides feedback as needed.

All costs incurred for reading professional development at the school sites (stipends, consultant contracts, substitutes, materials) are paid for by the K-12 Comprehensive Reading Plan funds.

*High Schools Only

Note: Required for High School-Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

Courses and coursework are established in Small Learning Communities, Professional Learning Communities, Career Academies, Career Pathways, Program Completers, the Magnet Program and AVID classes to help students see the relationships both cross-curricular and within subjects to establish relevance to a student's future. Many of these programs help guide and establish a student for post-secondary readiness (Industry Certifications, College credit, job skills, etc.).

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

RHS will hold annual elective fairs with present and incoming students. Based on interest, they will establish Course Selection Sheets and courses offerings to best meet their needs. The Guidance Department, ESE Specialist, AVID Coordinator, Department Heads, teachers and APCs will then articulate with feeder schools and assist students in signing up for courses and programs based on their Automatic Course Requests and their individual interests. Guidance Counselors will visit classes to review the curriculum guide and course descriptions. They will distribute Course Selection Sheets and provide information about selecting courses for the following school year. These Course Selection Sheets are then sent home for parent review and signature.

On an annual basis, RHS will review new course offerings at the State and District Level to continue to offer Rigorous and Relevant coursework and to meet the State Standards.

Postsecondary Transition

Note: Required for High School- Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

T.R. Robinson High School is committed to prepare students for post-secondary college preparedness. Our population is multi-cultural with approximately 46% of students on Free or Reduced Lunch. In 2011 RHS had an 89% graduation rate. In the past year, 37.8% of students were enrolled in AP classes.
The number of 9th, 10th and 11th graders taking the 2010 PSAT exceeded the district average. In 2010, 90% of all juniors took the PSAT. The district average was 87%. We exceeded the district average. The percentage of 11th grade students who took the SAT during 2010/2011 was 81.5%. The district average was 67.1%. Again, we exceeded the district average. SAT scores are close or surpass the Florida average. 84% of the 2011seniors took the SAT and 67% of the 2011 seniors took the ACT. Per Senior final transcript requests, 95.5% will attend a college, university, community college or a tech school. This does not include students who signed up for the military.
ACT scores have increased based on a five year report from ACT even with an increase in the number of students taking the ACT. 45% of the 2011 graduates qualified for the Florida Bright Futures Scholarship. Robinson holds annual Senior/Parent College and Career Nights.
To support students in achieving college preparation success, Robinson offers the AVID program, SLC, ELP, dual enrollment opportunities at the community college campus, and fifteen AP offerings. All teachers serve on committees to enhance student progress such as AP PLC, AVID, SLC and other professional learning committees.
For the 2011-2012 school year, RHS is committed to increasing the number of students qualifying for college readiness without remediation.

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Reading Goals	Problem-Solving	Process to Increase Student Achieven	ent	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier Strategy	Fidelity Check Strategy Data Check Who and how will the fidelity be monitored? How will the evaluation tool be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. FCAT 2.0: Students scoring proficient in reading (Level 3-5). Reading Goal #1: The percentage of students scoring a Level 3 or higher on the 2013 FCAT Reading will increase from 61% to 64%. 61 %	 will take a leading role in this transition. used in the content curricula and share complex texts with all students. <u>All</u> <u>content area teachers are</u> <u>responsible for</u> <u>implementation.</u> <u>Action Steps</u> First formal education on Common Core standards on 08/2012. PLC follow-ups throughout the school year. 	-Subject Area Leaders instruction. -PLC facilitators of like -Teachers use the on-line ttgrades and/or like courses grading system data to	English teachers. During the Grading Period - Common assessments provided by the curriculum: 9 th grade(IRA), 10 th grade(Plugged In), 11 th grade(IR3), 12 th her grade(IR4); (pre, post, mid, section, end of unit, intervention checks) - Teacher Made Common Assessments (pre, post, mid, section, end of unit, intervention checks) - SpringBoard Embedded s - Area	
	1.2 FCAT 2.0 to 1.2. transition to Common Core Standards starting Core Standards starting Strategy Across all Content Areas Content Areas	1.2. 1.2. Who Teacher Level -Principal -Teachers reflect on lesson -AP outcomes and use this	1.2. <u>3x per year</u> - FAIR FAIR for Reading and	

2012-2013 School Improvement Plan (SI

begin to educate staff	Questions of all types and	-Instruction Coaches	knowledge to drive future	English teachers
on this transition this	levels are necessary to	-Resource Teachers	instruction.	English teachers
school year. PLC's	scaffold students'	-Subject Area	-Teachers use the on-line	
will take a leading role		Leaders/Department	grading system data to	During the Grading Period
in this transition.	text. Teachers need to	Heads	calculate their students'	- Common assessments
and transition.	understand and use higher-			provided by the
	order, text-dependent		development of their	curriculum: 9 th grade(IRA).
	questions at the		individual/PLC SMART Goal	10 th grade(Plugged In) 11 th
		-Language Arts PLC	PLC Level	grade(IR3), 12 th
		Logs		grade(IR4); (pre, post,
	(Webb's, Bloom, Costas).	-Social Studies PLC Logs		mid, section, end of unit,
	Student reading	-Elective PLC Logs	SMART goal data across all	intervention checks)
	comprehension improves	-PLCS turn their logs into	classes/courses.	- Teacher Made Common
	when students are required	administration and/or	-PLCs reflect on lesson	Assessments (pre, post,
	to provide evidence to	coach after a unit of		mid, section, end of unit,
	support their answers to	instruction is complete.	drive future instruction.	intervention checks)
	text-dependent questions.	-PLCs receive feedback	-For each class/course, PLCs	- SpringBoard Embedded
		on their logs.	chart their overall progress	Assessments
		-Reading Coach	towards the SMART Goal.	
	through well-crafted text-	observations and walk-	Leadership Team Level	
		throughs	-PLC facilitator/ Subject Area	
	students in discovering and		Leader/ Department Heads	
	achieving deeper	throughs looking for	shares SMART Goal data	
		implementation of	with the Problem Solving	
			Leadership Team.	
	content area teachers are	consistency.	-Data is used to drive teacher	
	responsible for	-Administrator and	support and student	
		Reading Coach aggregate	supplemental instruction.	
		the walk-through data		
		school-wide and shares		
		with staff the progress of		
	Common Core standards on	strategy implementation.		
	08/2012. PLC follow ups			
	throughout the school year.			
1.3.	1.3.	1.3.	1.3.	1.3
FCAT 2.0 to transition		Who	Teacher Level	<u>3x per year</u>
to Common Core	Strategy Across all	-Principal	-Teachers reflect on lesson	- FAIR
Standards starting this	Content Areas	-AP	outcomes and use this	- FAIR for Reading and
year. We will begin to	Teachers need to understand			English teachers.
educate staff on this	how to design and deliver a		instruction.	
transition this school	close reading lesson.	-PLC facilitators of like	-Teachers maintain their	
year.	Student reading	grades and/or like courses	assessments in the on-line	
	comprehension improves		grading system.	During the Grading Period
	when students are engaged	How Deadline Lease	-Teachers use the on-line	- Common assessments
	in close reading instruction	-Reading Logs	grading system data to	provided by the
	using complex text. Specific close reading	-Language Arts Logs -Social Studies Logs	calculate their students' progress towards the	curriculum: 9 th grade(IRA), 10 th grade(Plugged In), 11 th

				08/2012. PLC follow ups	-PLCS turn their logs into administration and/or coach after a unit of instruction is complete. -PLCs receive feedback on their logs. Administration shares the positive outcomes observed in PLC meetings on a monthly basis. -Reading Coach observations and walk- throughs -Administrative walk- throughs looking for implementation of strategy with fidelity and consistency.	Goal. <u>PLC Level</u> -Using the individual teacher data, PLCs calculate the SMART goal data across all classes/courses. -PLCs reflect on lesson outcomes and data used to drive future instruction. - For each class/course, PLCs chart their overall progress towards the SMART Goal. <u>Leadership Team Level</u> -PLC facilitator/ Subject Area Leader/ Department Heads shares SMART Goal data with the Problem Solving Leadership Team. -Data is used to drive teacher	grade(IR3), 12 th grade(IR4); (pre, post, mid, section, end of unit, intervention checks) - Teacher Made Common Assessments (pre, post, mid, section, end of unit, intervention checks) - SpringBoard Embedded Assessments
	define areas in n lowing group:	need of improvement	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
The percentage of students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	transition to Common Core Standards starting this year. We will begin to educate staff on this transition this school year. PLC's will take a leading role in this transition.	2.1. <u>Common Core</u> <u>Reading Strategy Across</u> <u>all Content Areas</u> Reading comprehension improves when <u>students are</u> <u>engaged in grappling with</u> <u>complex text</u> . Teachers need to understand how to <u>select/identify</u> complex text. <u>shift the amount of</u> informational text used in the content curricula, and <u>share complex texts with all</u> <u>students. <u>All content area</u> <u>teachers are responsible</u> <u>for implementation.</u></u>	Who -Principal -AP -Instruction Coaches -Subject Area Leaders -PLC facilitators of like grades and/or like courses How -Reading PLC Logs -Language Arts PLC Logs -Social Studies PLC Logs	2.1. <u>Teacher Level</u> -Teachers reflect on lesson outcomes and use this knowledge to drive future instruction. -Teachers use the on-line grading system data to calculate their students' progress towards their PLC and/or individual SMART Goal. <u>PLC Level</u> -Using the individual teacher data, PLCs calculate the SMART goal data across all classes/courses.	 2.1. <u>3x per year</u> FAIR for Reading and English teachers. During the Grading Period Common assessments provided by the curriculum: 9th grade(IRA), 10th grade(Plugged In), 11th grade(IR3), 12th grade(IR4); (pre, post, mid, section, end of unit, intervention checks)

				Action Steps First formal education on Common Core standards on 08/2012. PLC follow ups throughout the school year.	coach after a unit of instruction is complete. -Administration and coach rotate through PLCs looking for complex text discussion. -Administration shares the positive outcomes observed in PLC meetings on a monthly basis.	drive future instruction. -For each class/course, PLCs chart their overall progress towards the SMART Goal. Leadership Team Level -PLC facilitator/ Subject Area Leader/ Department Heads shares SMART Goal data with the Leadership Team. -Data is used to drive teacher support and student supplemental instruction.	
				2.2.	2.2.		2.2.
			2.3	2.3	2.3	2.3	2.3
Based on the analysis of studen "Guiding Questions", identify an for the fo			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
3. FCAT 2.0: Points for students making Learning Gains in reading. Reading Goal #3: 2012 Current Level of Performance:* Points earned from students making learning gains on the 2013 FCAT Reading will increase from 69 points to 71 points. 0013 FCAT Reading will increase from 69 points to 71 points.			See Goals 1, 3, & 4	3.1.	3.1.	3.1.	
points.	pomo		3.2.	3.2.	3.2.	3.2.	3.2.
				3.3.	3.3.		3.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool

Commented [DP8]: Great job remembering to use points instead of percentages.

									-
4. FCAT 2.0: Points for st learning gains in reading.	udents in Lov	west 25% making		4.1.	4.1.	4.1.	4.1.		
learning gains in reading.				See Goals- 1, 3, & 4					Commented [DP9]: You have a goal and data but are minimum the rest to the right such as barriers, strategies, etc. You might
Reading Goal #4:	2012 Current Level of	2013 Expected Level of Performance:*		1 0 0 4					just wanted to put See Goals and forgot®
Points earned from students in	Performance:*	of Fertormance.		1, 3, & 4					
the bottom quartile making	()	((
learning gains on the 2013	64	66							
FCAT Reading will increase from 64 points to 66 points.	noints	points							
nom o'r poinis to oo poinis.	points	pomus							
			4.2.	4.2.	4.2.	4.2.	4.2.	_	-
			4.2.	4.2.	4.2.	4.2.	4.2.		
			4.3	4.3.	4.3.	4.3.	4.3.	_	-
Based on the analysis of stude	nt achievement da	ta and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Eva	aluation Tool	-
"Guiding Questions", identify an	nd define areas in		F	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Who and how will the	How will the evaluation tool data			
for the foll	owing subgroup:				fidelity be monitored?	be used to determine the effectiveness of strategy?			
Based on Ambitious but Achi		Measurable Objectives	s 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1
(AMOs), Reading and Math Perfor	mance Target								
5. Ambitious but Achieval									
Objectives (AMOs). In six		vill reduce their							
achievement gap by 50%. Reading Goal #5:									Commented [DP10]: Great job with your subgroup data
2011 % NOT satisfactor	a must doci	roaco by balf by	,						
2017; amount of impro	•								
evenly by 6 years from 5A. Student subgroups by			5A.1.	5A.1.	5A.1.	5A.1.	5A.1.	_	4
Hispanic, Asian, American					5A.1.	JA.1.	<i>J7</i> 1 .1.		
progress in reading.	indian) not in	aking satisfactory		See Goals					
Reading Goal #5A:	2012 Current			1 0 0 4					
	Level of Performance	<u>Level of</u> <u>Performance:*</u>		See Goals 1, 3, & 4					
The percentage of White stude scoring proficient/satisfactory	1110		-						
the 2013 FCAT/FAA Reading	will Black:30%	6 Black:37%							
increase from 71% to 74%.		52% Hispanic:57%							
The percentage of Black stude	nts Asian: Tar	rget Asian:							
r	Goal Met								

and data but are missing gives, etc. You might have

scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 30% to 37%.	American Indian: NA	American Indian:					
The percentage of Hispanic students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 52% to 57%.			5A.2.	5A.2	5A.2	5A.2	5A.2
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
Based on the analysis of student ach "Guiding Questions", identify and def for the following	fine areas in need		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvantag		not making	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
satisfactory progress in readin Reading Goal #5B:		2013 Expected		See Goals			
reduing Gour #5D.	Level of	Level of Performance:*		1, 3, & 4			
The percentage of Economically			-	1, 3, & 4			
proficient/satisfactory on the 2013 FCAT/FAA Reading will increase	42%0	48%					
from 42% to 48%.							
			5B.2.	5B.2.	5B.2.	5B.2.	5B.2.
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
Based on the analysis of student ach			Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify and def for the following		d of improvement			Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	
5C. English Language Learne		making	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.
satisfactory progress in readin Reading Goal #5C:		2013 Expected	-	See Goals 1, 3, & 4			
literating of the second secon	Level of	Level of					
		Performance:*	-	1, 3, & 4			
scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will	15%	24%					
increase from 15% to 24%.							

			5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.
Based on the analysis of student ac "Guiding Questions", identify and de for the followin 5D. Students with Disabilities satisfactory progress in readin <u>Reading Goal #5D:</u> The percentage of Students with Disabilities scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 24% to 32%.	fine areas in neecong subgroup: (SWD) not n ng. 2012 Current Level of Performance:* 249%	l of improvement	Anticipated Barrier 5D.1. 5D.2.	strategy SD.1. See Goals 1, 3, & 4	Fidelity Check Who and how will the fidelity be monitored? 5D.1.	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? SD.1.	Student Evaluation Tool 5D.1. 5D.2.
			5D.3	5D.3	5D.3	5D.3	5D.3

Reading Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	nt or PLC activity. Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring								
FAIR Data Training for reading teachers	9-12	Mike Martin	All reading teachers	Preplanning and Quarter 1	Classroom walk-throughs by reading coach and administration	APC and Reading coach						
Reading Formative Tool Presentation	9-12 Reading	Johnny Bush	All Reading Teachers	Quarter 1	Data Chats an FCIM Strategies	Reading teachers, APC, and Reading coach						
Costas	9-12	Matt Ketchum	School-Wide	Semester 2 Quarter 3	Classroom walk-throughs by administration	SPC						

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

Commented [DP11]: Great job aligning your PD with your reading goals. Love the PLC one at the bottom. Way to go!

2012-2013 School Improvement Plan (SIP)-Form SIP-1									
Vocabulary Development	9-12	Mike Martin	All Reading Teachers	Quarters 1-4	Data Chats	Reading teachers, APC, and Reading coach			
PLC Meetings	9-12	Mike Martin	All Reading Teachers	Quarters 1-4	Data Chats	Reading teachers, APC, and Reading coach			

End of Reading Goals

Algebra End-of-Course (EOC) Goals *(Middle and High Schools ONLY)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

<u> </u>	EOC Goal			Problem-Solving		se Student Achievement			
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Alg1. Students scoring pr 5). Algebra Goal #1: The percentage of students scoring a Level 3 or higher on the 2013Algebra EOC will increase from 30% to 32%.	oficient in Al	2013 Expected Level of Performance:* 32%	with the FCIM model. - Teachers' implementation of the FCIM model is not consistent across math classes. - Lack of common planning time to develop/identify PLC	1.1. Teachers will practice, starting in April 2013, with students and use DOE Item Spec examples. Students will address reading challenges in the content area while using math skills using the provided <u>FCIM</u> units. Yearlong PowerPoints provided by the district will be utilized in each unit to target instruction on low- performing items.	administration. Administration provides feedback. -Classroom walk- throughs observing this strategy. -Evidence of strategy in teachers' lesson plans seen during administration walk- throughs.	 PLCs will review himi- assessment data. Mini- assessment data recorded in a course specific PLC data base (excel spread sheet). For the mini-assessments, PLCs will chart the increase in the number of students reaching at least 80% mastery on each mini-assessment. PLCs will review evaluation data. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team reviews data that includes all skills covered during the nine week period. 	1.1. 2x per year District Baseline and Mid- Year Testing <u>Semester Exams</u> <u>During the Grading Period</u> - Common assessments (pre. post, mid, section, end of unit)		

Based on the analysis of student achieveme	ant data, and reference to	1.2. 1.3. Anticipated Barrier	1.2. 1.3. Strategy	targeted skills reviewed by the administration. - PSLT will review the calendars/logs and make progress statements at the end of each nine weeks. 1.2. 1.3. Fidelity Check	1.2. 1.3. Strategy Data Check	1.2. 1.3. Student Evaluation Tool
"Guiding Questions", identify and define are for the following group	eas in need of improvement up:			Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation 1001
Alg2. Students scoring Achievemer Algebra. Algebra Goal #2: The percentage of students scoring a Level 4 or 5 on the 2013Algebra EOC will increase from 4% to 6%.	nt 2013 Expected Level of Performance:*	FCIM model. - Teachers' implementation of the FCIM model is not consistent across math classes. - Lack of common planning time to develop/identify PLC based mini lessons and mini assessments (using curriculum	differentiate instruction by providing challenging applications such as the MARS activity systems of equations. Teachers will practice, starting in April 2013, with students and use DOE Item Spec examples (revised 9/2012). Students will hone reading vocabulary in the content area while using math skills while including the provided <u>FCIM</u> units.	Who - Teacher -Principal -APC -Math Department Head How -PLC logs turned into administration. Administration provides feedback. -Classroom walk-throughs observing this strategy. -Evidence of strategy in teachers' lesson plans seen during administration walk-throughs. -PSLT will create a walk-	 2.1. PLCs will review mini- assessment data. Mini- assessment data recorded in a course specific PLC data base (excel spread sheet). For the mini-assessments, PLCs will chart the increase in the number of students reaching at least 80% mastery on each mini-assessment. PLCs will review evaluation data. PLC facilitator will share data with the Problem Solving Leadership Team. The Problem Solving Leadership Team reviews data that includes all skills covered during the nine week period. 	2.1. 2x per year District Baseline and Mid- Year Testing Semester Exams During the Grading Period - Common assessments (pre. post, mid, section, end of unit

				1			
		2.2.	2.2.	weeks. -Another fidelity tool will be the PLC calendars/timeline/logs of targeted skills reviewed by the administration. - PSLT will review the calendars/logs and make progress statements at the end of each nine weeks. 2.2.		2.2.	
"Guiding Questions", identify and for the follo	t achievement data, and reference to d define areas in need of improvement owing subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eva	
	vable Annual Measurable Objectives	s 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
(AMOs), Reading and Math Perform	nance Target						
achievement gap by 50%. Math Goal #5: 2011 % NOT satisfactor	year school will reduce their y must decrease by half by vement needed is divided 2012 through 2017.	54.1.	54.1.	5A.1.	54.1.	54.1.	
	ndian) not making satisfactory			JA.1.	54.1.	54.1.	
progress in mathematics	nutan) not making sausfactory		See Goal				
Mathematics Goal #5A: The percentage of Black studen scoring proficient/satisfactory o the 2013 FCAT/FAA Math will increase from 42% to 48%.	n White: Target White:		1				

	American Indian: NA	American Indian:					
			5A.2.	5A.2.	5A.2.	5A.2.	5A.2.
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
"Guiding Questions", identify and d	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvanta satisfactory progress in math Mathematics Goal #5B: NA I wrote NA because the 2012 was 61% and the Minimum SIP Goal for 2013 is 57%.		2013 Expected Level of Performance:*	5B.1.	5B.1.	5B.1.		5B.1.
			5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
"Guiding Questions", identify and d	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:				Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5C. English Language Learn satisfactory progress in math Mathematics Goal #5C: NA I wrote NA because the 2012 was 58% and the Minimum SIP Goal for 2013 is 48%.		making 2013 Expected Level of Performance:*	SC.1.	5C.1.	SC.1.	5C.1.	5C.1.

			5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.	5C.2. 5C.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	
5D. Student with Disabilities (SWD) not making satisfactory progress in mathematics. Mathematics Goal #5D: The percentage of Students with Disabilities scoring proficient/satisfactory on the 2013 FCAT/FAA Mathematics will increase from 38% to 44%.		5D.1.	See Goal	SD.1.	5D.1.	5D.1.	
			5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3

End of Algebra EOC Goals

Mathematics Professional Development

Profes	ssional Devel	opment (PD)) aligned with Strategies	through Professional	Learning Community (PLC)) or PD Activity					
	Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
Instructional Materials	Grades 9-12	Math DH	Math Teachers	-Professional Study Day -Monthly Department Meetings	Administrators conduct targeted walk- throughs	Administration Team					
Analyzing first semester exams	(radac 0 17)	Math DH APC	Math Teachers – PLCs	After the administration of the test	PLC logs	АРС					

Hands-On Activities	Grades 9-12	Math DH	Math Teachers – PLCs	Course specific PL(Administrators conduct targeted walk- throughs to monitor Hands-On Activity implementation	Administration Team
PLC Meeting	Grades 9-12	Math DH	Math Teachers – PLCs	Course specific PLC meetings – on-going	PLC Logs	АРС

End of Mathematics Goals

Writing/Language Arts Goals

Writing/L	anguage Arts	Goals		Problem-Solving P	rocess to Increas	e Student Achievement	,
Based on the analysis of st "Guiding Questions", improvement 1. Students scoring higher in writing. Writing/LA Goal #1: Students' scores at	udent achievement d identify and define a nt for the following g	ata, and reference to areas in need of roup:	Anticipated Barrier 1.1. – Teachers lack understanding of the new FCAT writing assessment and holistic scoring rubric.	Strategy 1.1. – Teachers will review updated calibrated scoring guide and current anchor papers for samples of successful writing. PLCs will participate in rubric norming sessions to identify teacher barriers impeding effective holistic scoring.	Fidelity Check Who and how will the fidelity be monitored? 1.1. – Principal; APC; LA SAL (language arts subject area leader); LA PLCs; Evidence of strategy in teachers' lesson plans seen during administration walk-throughs; HCPS Informal Observation Pop-In form (EET tool); Springboard walk-through Observation Form; EET Observation Form.	student writing performance and collaborate to modify the instructional calendar to provide differentiated instruction as needed.	Student Evaluation Tool 1.1. –PLC holistic scoring norming session results.
			1.2. - New teachers may not have FCAT writing training.	 1.2. New teachers are required to take Springboard Language Arts training which covers FCAT writing. 		 1.2. PLCs will identify trends in student writing performance and collaborate to modify the instructional calendar to provide differentiated instruction as needed. 	1.2. - Students' quarterly formative writing assessment results; PLC holistic scoring norming session results.

		1.3. – Teachers will implement peer editing of student papers to streamline grading process.	subject area leader);	1.3. – PLCs review quarterly formative writing assessments to determine the number of students reaching a 4.0 or above on quarterly writing prompt.	1.3. - Students' quarterly formative writing assessment results.
	deficiencies in writing	to discuss common deficiencies in student writing and implement Springboard-based writing workshops to remedy these deficiencies.	subject area leader); LA PLCs; Evidence of strategy in teachers' lesson plans seen during administration walk-throughs; HCPS	1.4. - PLCs will identify trends in student writing performance and collaborate to modify the instructional calendar to provide differentiated instruction as needed; PLCs review quarterly formative writing assessments to determine the number of students reaching a 3.0 (4.0?) or above on quarterly writing prompt.	1.4. - Students' quarterly formative writing assessment results; PLC rubric norming session results.

	EET Observation Form.	
	i orm.	

Writing/Language Arts Professional Development

Commented [DP12]: Good job with writing and math PD.

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
 During PLC Meetings teachers will: practice holistic scoring; reach a consensus regarding student trends, scores, and needs by connecting student writing with state anchors. 	9-12	Department Head	All English Teachers	Quarters 1-4	Data Chats	APC				
- Teachers will participate in district-level training for new writing assessment standards and new holistic scoring rubric.		Department Head	All English Teachers	Quarters 1-4	Data Chats	APC				

End of Writing Goals

Attendance Goal(s)

Atte	ndance Goal((s)		Problem-solv	ing Process to In	crease Attendance	
Based on the analysis of Questions", identify an	· · · · ·	0	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Attendance Attendance Goal #1: Attendance Goal #1: I.1 The attendance rate will increase from a 94.06 % in 2011-2012 to 94.5% in 2012-2013. I.2 The number of students who have 10 or more unexcused absences throughout the school year will decrease from 195 in 201-2012 to 190 in 2012-2013. I.3 The number of students who have 10 or	94.06%	Attendance Rate:* 94.5% 2013 Expected	unexcused absences (10 or more) have serious personal or family issues that are impacting attendance.	Beginning at the 3 th absence, classroom teacher calls home to a parent. The 5 th absence an attendance referral is sent to the Office of Student Affairs. The attendance clerk generates a 5 th absence letter that is mailed home to the parent that outlines the state statute that requires parents to send students to school and notify the school if a student trill be absence	 1.1. AP will run Attendance meetings with the Response to Intervention Team to address the attendance clerk will verify absences of students and call parents at the 5th absence. AP will contact parents and schedule meetings with students about absences. 	1.1. Administration Team and RTI Team will examine data monthly.	1.1. Attendance Report Tardy Report Attendance Plan
more unexcused tardies to school throughout the school year will decrease from 146 in 2011-2012 to 140 in 2012-2013.			1.2. When a student reaches 3 days of absences and / or unexcused tardies to school, parents, and guardians are notified that future absences /tardies must have a doctor's note or other reason outlined in the Student Handbook to receive an excused absence /tardy and must be approved through an administrator. A parent-administrator-student conference is scheduled and held regarding these procedures. The goal of the conference is to create a plan for assisting the students to	1.2. AP will conduct tardy lock outs periodically.	1.2. AP will monitor monthly.	1.2. See 1.1	1.2.

improve his/her attendance/tardies.				
1.3. All teachers will post their attendance on EASI (which updates Edline) on a regular basis, allowing parents to monitor attendance.	attendance system.	1.3. AP	1.3.	1.3.

Profes	ssional Devel	opment (PD)	aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC) at or PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Attendance Goals

Suspension Goal(s)

Suspension Goal(s)		Problem-solv	ing Process to De	ecrease Suspension	
Based on the analysis of suspension data, and reference to "Gu Questions", identify and define areas in need of improvement		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. Suspension	1.1. A school-wide common set of rule, expectations	1.1. PSLT will assign a subgroup to review school-wide	00	1.1. PSLT "Managing and Motivating" subgroup will	1.1. "UNTIE" ODR and suspension data cross-
Suspension Goal #1: 2012 Total Number of In-School Suspensions will decrease by 10%. 2013 Expected Number of In-School Suspensions	and procedures for students needs to be followed by all stakeholders.	expectations and rules, discuss with teachers and staff in committee or through surveys, and provide training to staff in methods for teaching and aniforming the		review data on Office Discipline Referrals (ODRs) and out of school suspensions monthly.	referenced with mainframe discipline data
2. The total number of students receiving In-School Suspension throughout the school year will decrease by 10%. 2012 Total Number of Students Number of Students Suspended In-School In-Schol In-School In-School In-School In-School		teaching and reinforcing the school-wide rules and expectations.			
3. The total number of of-School Supersions 2013 Expected 3. The total number of of-School Number of Number of					

Out-of-School Suspensions will decrease by 10%.	338	Suspensions 304					
4. The total number of students receiving Out- of-School Suspensions throughout the school year will decrease by	<u>of Students</u> Suspended Out- of- School	2013 Expected Number of Students Suspended Out- of-School 172					
10%.	191	1/2	1.2	1.2.	1.2	1.2	1.2
					1.2.	1.2. 1.3.	1.2.
			1.5.	1.5.	1.5.	1.5.	1.5.

Suspension Professional Development

Profes	sional Devel		aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC) of to r PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Suspension Goals

Dropout Prevention Goal(s)

Note: Required for High School- F.S., Sec. 1003.53

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

"Guiding Questions", identify and define areas in need of improvement: Who and how will the fidelity be monitored? How will the evaluation tool data be used to determine the effectiveness of strategy?	Dropout Prevention Goal(s)		Problem-solv	oblem-solving Process to Dropout Prevention			
improvement: fidelity be monitored? be used to determine the effectiveness of strategy?	sed on the analysis of parent involvement data, and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
effectiveness of strategy?	"Guiding Questions", identify and define areas in need of			Who and how will the	How will the evaluation tool data		
	improvement:			fidelity be monitored?	be used to determine the		
					effectiveness of strategy?		
. Dropout Prevention [1.1 High numbers of [1.1 The Guidance Dept. [1.1 Drop Out [1.1 Track number of Students [1.1 High School Grad	Propout Prevention	1.1 High numbers of	1.1 The Guidance Dept.	1.1 Drop Out	1.1 Track number of Students	1.1 High School Graduation	
absences with students along with the RTI team will Prevention Specialist, that have entered Career Rates and Drop Out R		absences with students	along with the RTI team will	Prevention Specialist,	that have entered Career	Rates and Drop Out Rates	
Dropout Prevention Goal #1: that are disinterested with target At-Risk groups and Asst. Principal for Centers and Specialized	out Prevention Goal #1:	that are disinterested with	target At-Risk groups and	Asst. Principal for	Centers and Specialized		
*Please refer to the percentage of students who dropped school and looking for schedule quarterly visits to Student Affairs, SRO, programs.	ase refer to the percentage of students who dropped a	school and looking for	schedule quarterly visits to	Student Affairs, SRO,	programs.		
options. Limited space in local Career Centers to APC, Teachers,	luring the 2011-2012 school year.	options. Limited space in	local Career Centers to	APC, Teachers,			

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Revised July, 2012

Commented [DP13]: Remember to go back to this section when you receive your data.

			Center entrance	options within the district.	Guidance Counselors, College and Career		
decrease from% in 2011-2012 to% in 2012-2013. The graduation rate will increase from% in 2011-2012 to% in	Dropout Rate:* 2012 Current	2013 Expected Dropout Rate:* 2013 Expected Graduation Rate:*	requirements.		Specialists		
2012-2013. The 2011-2012 Data for			1.2.	1.2.	1.2.	1.2.	1.2.
Dropout Prevention is not currently available.				1.2.			1.2.

Dropout Prevention Professional Development

Profes	ssional Devel	opment (PD)	aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC) nt or PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Exploring other alternatives(Career Center) in order for the students to meet the requirements identified in the pupil progression plan.	9-12	Guidance		Beginning of the 1 st nine weeks and at the end of each semester.	Contact from career center regarding student's acceptance	APC and Guidance

End of Dropout Prevention Goal(s)

Parent Involvement Goal(s)

Title I Schools – Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Parent Involvement Goal(s)	Problem-solving Process to Parent Involvement	
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Based on the analysis of parent in "Guiding Questions", identii improv			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. Parent Involvement			1.1.	1.1.	1.1.	1.1.	1.1.
Parent Involvement Goal #1	<u>.</u>						
NA (not a DA School: No Goal	level of Parent leve	13 Expected rel of Parent volvement:*					
Needed)			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.
Parent Involv	ement Goal(s))		Problem-solv	ing Process to Pa	arent Involvement	
Based on the analysis of parent in "Guiding Questions", identia improv			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. Parent Involvement			2.1.	2.1.	2.1.	2.1.	2.1.
Parent Involvement Goal #2	-						
NT A	level of Parent leve	13 Expected rel of Parent volvement:*					
INA							
(not a DA School: No Goal Needed)			2.1.	2.1.	2.1.	2.1.	2.1.
			2.1.	2.1.	2.1.	2.1.	2.1.

Parent Involvement Professional Development

Profes	sional Devel		aligned with Strategies the Please note that each Strategy does not		Learning Community (PLC) at or PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Parent Involvement Goal(s)

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
During the 2012-2013 school	113 Expected vel.* 0%		1.1. High School students will engage in a minimum of two semesters of physical education in grades 9-12.	1.1. Principal Guidance Counselors APC	1.1. Checking of student schedules	1.1. Student schedules Master schedule.	
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Health and Fitness Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade PD Facilitator and/or Level/Subject PI C Leader School-wide) Target Data (e.g. , East School-wide) Target Data (e.g. , East School-wide)		Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		

Continuous Improvement Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Addition	al Goal(s)	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
Continuous Improvement <u>Goal #1:</u> The percentage of <u>teachers</u> who strongly agree with the indicator that "teachers meet on a regular basis to discuss their student's learning, share best practices, problem solve	2012 Current 2013 Expected Level :* Level :* 37.4% 40%	1.1 Not enough time to meet	1.1. PLCs will meet on a monthly basis after school.	1.1. <u>Who</u> Administration <u>How</u> - Administration will review PLCs logs and provide feedback.	feedback from all PLCs and determine next steps in the PLC process.	1.1. PLC Facilitators will provide feedback to PLST team on progress of their PLC.	
and develop lessons/assessments that improve student performance" will increase from 37.4% in 2012 to 40% in 2013.		1.2. 1.3.	1.2. 1.3.	1.2. 1.3.	1.2. 1.3.	1.2.	

Commented [DP14]: This data here does not match the data in the chart on the left. Please correct.

Continuous Improvement Goals Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		
PLC's								
Plan-Do-Check-Act Model	Leadership Teams All teachers	Leadership Team Subject Area Leaders	School-wide	PLCs meet every three weeks for Plan-Do-Check-	Administrator and leadership team walk-throughs Administrator and leadership Attendance at PLC meetings	Leadership Team		

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PLC Facilitators		PLC Survey data	

End of Additional Goal(s)

NEW Goal(s) For the 2012-2013 School Year

NEW Reading Florida Alternate Assessment Goals

scoring proficient in Reading Goal A:	e Assessment: Students a reading (Levels 4-9). 2012 Current 2013 Expected Level of Level of Performance:* Performance:*	A.1.	A.1.	A.1.	A.1.	A.1.
		A.2.	A.2.	A.2.	A.2.	A.2.
		A.3.	A.3.	A.3.	A.3.	A.3.
Gains in reading. Reading Goal B:	2012 Current 2013 Expected Level of Level of Performance:* Performance:*					B.1.
		B.2.	B.2.	B.2.	B.2.	B.2.
		В.3.	B.3.	B.3.	B.3.	B.3.

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA G	Goals		Problem-Solving Pr	ocess to Increase	e Language Acquisition	l
	Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
The percentage of students	in Listening/Speaking. 2 Current Percent of Students ficient in Listening/Speaking:		See Reading ELL Goal 5C.1, 5C.2, 5C.3 and 5C.4	1.1.	1.1.	1.1.
		1.2.	1.2. 1.3.	1.2.	1.2. 1.3.	1.2.
Students read in English at grade leve non-ELL stud		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	2 Current Percent of Students ficient in Reading :		See Reading ELL Goal 5C.1, 5C.2, 5C.3 and 5C.4	2.1.	2.1.	2.1.

2012-2013 School Improven	ment Plan (SIP)-Form SIP	-1				
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3
Students write in English at grade ELL st		Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
E. Students scoring profici	ent in Writing.	2.1.				2.1.
	2012 Current Percent of Students Proficient in Writing :		See			
The percentage of students scoring proficient on the 2013 Writing section of the CELLA	-		Reading			
will increase from 42% to	4270		ELL Goal			
44%.			5C.1, 5C.2, 5C.3 and			
			5C.3 and			
			5C.4			
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

NEW Math Florida Alternate Assessment Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	F.1.	F.1.	F.1.	F.1.	F.1.
scoring at in mathematics (Levels 4-9). Mathematics Goal F: 2012 Current Level of Performance:* NA					

		F.3.		F.2. F.3.	F.2. F.3.
of students making 1 mathematics. Mathematics Goal	e Assessment: Percentage Learning Gains in 2012 Current Level of Performance:* 2013 Expected Level of Performance:*		G.1.		G.1.
		G.2.	G.2. G.3.		G.2. G.3.

NEW Geometry End-of-Course Goals *(High School ONLY)

Geomet	ry EOC Goa	ls	Problem-Solving Process to Increase Student Achievement				
	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement			Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data	Student Evaluation Tool
for the following group:					fidelity be monitored?	be used to determine the effectiveness of strategy?	
	(proficient) in Geometry.			1.1. Strategy Tier 1 – Teachers will	1.1. Who - Teacher	1.1. -PLCs will review mini- assessment data Mini-	1.1. 2x per year District Baseline and Mid-
Geometry Goal H:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	- Teachers'	2013, with students and use	-Principal -APC -Math Resource/Contact	assessment data recorded in a course specific PLC data base (excel spread sheet).	<u>Year Testing</u> Semester Exams

The percentage of students	78%	79%	FCIM model is not		District Math Team	E d · · ·	During the Grading Period
	10/0	1 / 10		skills using the provided	-Math DH	-For the mini-assessments,	- Common assessments (pre
hird on the 2013 End-of-			classes.	FCIM units yearlong.		PLCs will chart the increase	post, mid, section, end of ur
Course Geometry Exam will			 Lack of common 	Reading in the content area		in the number of students	
ncrease from 78% to 79%.			planning time to	strategies will be		reaching at least 80% mastery	
			develop/identify PLC	1	-PLC logs turned into	on each mini-assessment.	
			based mini lessons and	lessons.	administration.		
			mini assessments			PLCs will review evaluation	
			(using curriculum	Action Steps.	feedback.	data. PLC facilitator will	
			based materials) geared	1. Through data analysis of	-Classroom walk-	share data with the Problem	
			toward on-going	FCAT, baseline data,	throughs observing this	Solving Leadership Team.	
			progress monitoring.	classroom assessments and	strategy.	The Problem Solving	
			- Lack of common	student performance, PLCs		Leadership Team reviews	
			planning time to	identify essential tested		data that includes all skills	
			analyze mini lesson	benchmarks for their	seen during	covered during the nine week	
			data.	students that need	administration walk-	period.	
			- Lack of	reinforcement and/or	throughs.	r	
			understanding of when		-PSLT will create a walk-		
				2. Based on the data, PLCs	through fidelity		
				develop a 10 day projected	monitoring tool that		
			the District pacing	timeline/calendar for re-	includes all of the SIP		
			guide.	teaching the essential skills	strategies. This walk-		
			guiuc.		through form will be used		
				the core curriculum.	to monitor the		
				3. As a Professional			
					implementation of the SIP strategies across the entire		
				Development activity in			
				their PLCs, teachers identify			
					will be reviewed every		
				and mini assessments for	nine weeks.		
				benchmarks. PLCs use a	Another fidelity tool will		
					be the PLC		
				school-generated mini	calendars/timeline/ logs of		
				lessons/assessments.	targeted skills reviewed		
				4. Teachers implement the	by the administration		
				mini lessons and mini	and/or Math Coach.		
				assessments.	 PSLT will review the 		
				Teachers bring	calendars/logs and make		
				assessment data back to the	progress statements at the		
				PLCs.	end of each nine weeks.		
				As a Professional			
				Development activity in			
		1		their PLCs, teachers use the			
				mini assessment data and			
				classroom assessments to			
				adjust the timeline/calendar.			
		1		Based on mini assessment			
	1	1	1	data, skills are moved to a	1	1	1

		1.2.	maintenance or re-teaching schedule. 7. As a PLC, teachers develop a school-based assessment that covers all mini lesson skills taught within the nine week period. 8. PLCs record their work in logs. 1.2.	1.2.	1.2.	1.2.
Based on the analysis of student achieven "Guiding Questions", identify and define an for the following gr	areas in need of improvement roup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
I. Students scoring in the upper t Geometry Goal I: The percentage of students scoring in the upper third on the 2013 End-of-Course Geometry Exam will increase from 40% to 41%.	rent 2013 Expected Level of Performance:*	- Teachers at varying skills levels with the FCIM model. - Teachers' implementation of the FCIM model is not consistent across math classes. - Lack of common planning time to develop/identify PLC based mini lessons and	Teachers will practice, starting in April 2013, with students and use DOE Item Spec examples but will differentiate instruction by providing challenging applications such as the MARS activity on wineglass volume. Students will address reading challenges in the content area while using math skills using the provided <u>FCIM</u> units yearlong.	-Principal -APC -Math Resource/Contact District Math Team -Math DH -Nath DH -PLC logs turned into administration. Administration provides feedback. -Classroom walk- throughs observing this strategy.	2.1. -PLCs will review mini- assessment data. Mini- assessment data recorded in a course specific PLC data base (excel spread sheet). -For the mini-assessments,	2.1. 2x per year District Baseline and Mid- Year Testing Semester Exams During the Grading Period - Common assessments (pre. post, mid, section, end of unit)

			to monitor the implementation of the SIP strategies across the entire faculty. Monitoring data will be reviewed every nine weeks. -Another fidelity tool will be the PLC calendars/timeline/ logs of targeted skills reviewed by the administration and/or Math Coach. - PSLT will review the calendars/logs and make progress statements at the end of each nine weeks.		
	2.2.	2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3	2.3

End of Geometry EOC Goals

NEW Science Florida Alternate Assessment Goal

Elementary, Midd	le <mark>and High</mark> Sci	ence Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
J. Florida Alternate As proficient in science (L		s scoring at	J.1.	J.1.	J.1.	J.1.	J.1.
<u>Science Goal J:</u> NA	Level of Performance:* Enter numerical data for current	2013 Expected Level of Performance:* Enter numerical data for expected level of					
	level of performance in this box.	level of performance in this box.					

	J.2.	J.2.	J.2.	J.2.	J.2.
	J.3.	J.3.	J.3.	J.3.	J.3.

NEW Biology End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Biology EOC Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
K. Students scoring in the middle or upper third (proficient) in Biology.	1.1. -Teachers are at varying skill levels in the use of inquiry and the 5E lesson plan model. -Lack of common planning time to facilitate and hold PLCs for like courses.	1.1. Strategy Students' science skills will improve through participation in the <u>5E</u> instructional model. Action Steps - Teachers will attend District Science training and share 5 E Instructional Model information with their PLCs. -PLCs write SMART goals based for units of instruction. -As a Professional Development activity in their PLCs, teachers spend time collaboratively building 5E Instructional Model for upcoming lessons. -PLC teachers instruct students using the 5E Instructional Model. -At the end of the unit, teachers give a common assessment identified from	1.1. Who Principal APC Science Coach (where available) Science SAL <u>How Monitored</u> -Classroom walk- throughs observing this strategy.	effectiveness of strategy? 1.1. <u>Teacher Level</u> -Teachers reflect on lesson outcomes and use this knowledge to drive future instruction. -Teachers use the on-line grading system data to calculate their students' progress towards their PLC and/or individual SMART Goal.	-Core Curriculum Assessments (pre, mid, end of unit, chapter, intervention checks, etc.)
		the core curriculum material. -Teachers bring assessment		the Problem Solving Leadership Team.	

Based on the analysis of student achiever "Guiding Questions", identify and d	ment data, and reference to lefine areas in need of	1.2. 1.3. Anticipated Barrier	data back to the PLCs. -Based on the data, teachers discuss effectiveness of the 5E Lesson Plans to drive future instruction. 1.2. 1.3. Strategy	1.2. 1.3. Fidelity Check Who and how will the	-Data is used to drive teacher support and student supplemental instruction. 1.2. 1.3. Strategy Data Check How will the evaluation tool data be used to determine the	1.2. 1.3. Student Evaluation Tool
improvement for the follow L. Students scoring in upper th Biology Goal L: The percentage of students scoring a Level 4 or higher on the 2013 FCAT Science will increase from 48% to 50%.	hird in Biology. Current 2013 Expected of Level of Performance:* 9%	2.1. -Not all teachers have received the CCLS for Science overview. -Not all teachers understand how to integrate close reading with the 5E instructional model. -Not all PLCs routinely look at curriculum materials beyond those posted on the curriculum guide.	Students' comprehension of science text improves when students are engaged in close reading techniques using on- grade-level content-based text (textbooks and other supplemental texts). Science teachers engage students in the <u>close reading model</u>	Reading Coach Reading Leadership Team CCLS Science Team Science SAL/DH <u>How Monitored</u> Administration,	effectiveness of strategy? 2.1. Science PLC Resource meetings Reading Leadership Team PLCs will track achievement on the benchmark attached to the Close Reading passage	2.1. <u>3x-per year</u> District level baseline, mid- year, and pre-EOC administration Semester Exams <u>During the Grading Period</u> -mini-assessments -unit assessments

development provided by the district/school on text complexity and close reading models that are most applicable to science classrooms and support the SE instructional model. In PLCs/Department -Teachers work in their PLCs to locate, discuss, and disseminate appropriate texts to supplement their textbooks. -PLCs review Close Reading Selections to determine word count and high-Lexile. -PLCs assign appropriate NGSSS benchmark to Close
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count and high-Lexile. -PLCs assign appropriate
-PLCs assign appropriate
NGSSS benchmark to Close
Reading passage
-To increase stamina,
teachers select high-Lexile,
complex and rigorous texts
that are shorter and progress
throughout the year to longer
texts that are high-Lexile,
complex and rigorous
- Teachers debrief lesson
implementation to determine
effectiveness and level of
student comprehension and
retention of the text.
Teachers use this information
to build future close reading
lessons.
During the lessons,
teachers:
-Guide students through text
without reading or explaining
the meaning of the text using
the following:
Introducing critical
vocabulary to ensure
comprehension of text.
Stating an essential
question prior to reading
Using questions to check

	for understanding. Using question to engage students in discussion. Requiring oral and written responses to text. -Ask text-based questions that require close reading of the text and multiple reads of the text. During the lessons, students: -Grapple with complex text. -Re-read for a second purpose and to increase comprehension.			
	Engage in discussion to answer essential question using textual evidence. -Write in response to essential question using			
	textual evidence. 2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3

NEW Writing Florida Alternate Assessment Goal

Wr	iting Goals	Problem-Solving Process to Increase Student Achievement					
"Guiding Questions", i	Ident achievement data, and reference to identify and define areas in need of t for the following group:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9).		M.1.	M.1.	M.1.	M.1.	M.1.	
	2012 Current Level 2013 Expected <u>f Performance:</u> * <u>Performance:</u> *						

	M.2.	M.2.	M.2.	M.2.	M.2.
	М.З.	M.3.	M.3.	M.3.	M.3.

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)		Problem-Solving P	rocess to Increa	se Student Achievemen	t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
science and CTE/STEM electives.	1.1. Need common planning time for math, science, ELA and other STEM teachers.	 1.1. -Explicit direction for STEM professional learning communities to be established. -Documentation of planning of units and outcomes of units in logs. -Increase effectiveness of lessons through lesson study and district metrics, etc. 		Head walk-throughs	1.1. Logging number of project- based learning in math, science and CTE/STEM elective per nine week. Share data with teachers.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	Please note that each Strategy does not PD Participants (e.g., PLC, subject, grade level, or school-wide)	require a professional development Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	nt or PLC activity. Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
Project-based learning	9-12	Department Heads	Science, math, Department Heads and technology teachers PLCs	On-going	Administrator walk-throughs	Administration				

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)		t			
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
CTE Goal #1: Number of CTE Industry certifications garnered at the end of the school year.		1.1. Aggregate and Analyze student certification data at the end of the year to determine next steps for increased certifications.	1.1. CTE Teachers	1.1. Aggregate and analyze the data every quarter to develop next steps	1.1. Log number of student certifications in Auto Tech, Culinary, Business, Travel and Tourism, and Early Childhood Education.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring			
Establishing or growing a CTSO.	9-12	District	CTE Teachers	October, 2012	Log of events and attendance	CTE Contact Teacher			

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status							
Priority	Focus	X Prevent					

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

X Yes 🗌 No

If No, describe the measures being taken to comply with SAC requirements.

Describe the use of SAC funds.			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Final Amount Spent			