# FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: EAST GADSDEN HIGH SCHOOL

District Name: Gadsden

Principal: Dr.Kimball Thomas

SAC Chair: Mrs. Angela Burgess

Superintendent: Mr. Reginald James

Date of School Board Approval: October 23, 2012

Last Modified on: 10/19/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

#### PART I: CURRENT SCHOOL STATUS

#### STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

#### **ADMINISTRATORS**

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
Principal	Dr.Kimball Thomas	B.S. Elementary Ed M.S. Administration/Supervision PhD Educational Leadership	2	12	1993-1997 Kept James S. Rickards High School off FLDOE's 'Critically Low' list during tenure. 2011-2012 East Gadsden High School: Removed school from the F school list by improving the following: % Meeting High Standards in Reading from 18% to 31% % Making Learning gains in Reading from 32% to 48% % of lowest 25% making learning gains in Reading from 40% to 59% Percent of students proficient in writing from 67% to 80%
Assis Principal	Rebecca Gaines	B.S. Criminal Justice MS Elementary Ed. MS Educational Leadership	3	3	Ms. Gaines serves as thew school's assistant principal for curriculum and on the school's Rtl Leadership Team. She provides critical student success data to the Team and has been responsible for implementing the school's Master Schedule. Ms. Gaines also oversees school-wide testing.
			1		Mr. Gay has been employed by the GCSD

Assis Principal	BS Education MS Educational Leadership	9	10	for 21 years, as a classroom teacher, Head Football Coach, Athletic Director, and an Assistant Principal for Discipline. During the subsequent school years of 2010-2012, EGHS has seen a 20% reduction in out-of-school suspensions and zero-tolerance incidents.
Accic Drincinal	BS Psychology/Education MS Educational Leadership	1	3	Mr. Stokes has worked as a teacher, GEAR-UP Coordinator, Dean of Students and an Assistant Principal. He has played a major role in reducing out-of-school suspensions and zero-tolerance incidents at EGHS during the 201102012 school year. He currently leads the EGHS Positive Behavior Support (PBS) initiative at the school.

#### **INSTRUCTIONAL COACHES**

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Myra Grant		2	5	
Science	Melvin Flores	Administration	4	1	Mr. Flores is serving in his first year as Science Coach after serving as a very successful science teacher for several years at EGHS. He 's an outstanding planner and organizer.
Mathematics	Rhonda Cunningham	M.Ed. in Mathematics Education  B.S. in Math and Computer Science National Board Certified	15	2	2009-2010- 100% of my students scored levels 3,4,5 for 10th and 11th graders. above 50% of students in Proficiency in mathematics in math population.  2010-2011-100% of my students scored levels 3,4,5 in FCAT Math for 10th, 11th graders.  2011-2012 Met learning goals for SIP goal set for Algebra I. Provided support so that school grade moved from "F"

#### EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
	Job announcements preferring 'highly qualified' candidates	Principal Principal	08/19/2011	
	CV or Resumes review for certification, experiences, job performance, and specific skills set	assistant	08/19/2011 08/19/2011	
2	All Staff are Highly Qualified under NCLB/FLDOE guidelines.			

### Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Provide the Number of strategies staff and that are paraprofessional being that are implemented teaching outto support of-field/ and the staff in who are not becoming highly highly effective. effective No data submitted

#### Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading Endorsed	% National Board Certified Teachers	% ESOL Endorsed Teachers
56	16.1%(9)	19.6%(11)	30.4%(17)	30.4%(17)	12.5%(7)	100.0%(56)	14.3%(8)	1.8%(1)	12.5%(7)

#### Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Lynn Clark	Gabriel Johnson	Subject Area	Modeling
Delma Campbell	LaTanja Peoples	Subject Area	Modeling
Jeremy Lynch	Diane Frost- Walker	Subject Area	Modeling
John Lubbers	Terrance Milton	Subject Area	Modeling
Shirlean Thomas	Willie McClurkin	Subject	Modeling
Douglas Stephens	Ericka Farmer	Years of Experience	Modeling
Melvin Flores	Dr. Uddell Madden	Science Coach	Modeling
Nakeshia Harris	Mashayla West	Subject Area	Modeling
Glen Soltes	Tracy Champagne	Subject Area	Modeling

### ADDITIONAL REQUIREMENTS

#### Coordination and Integration

#### Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

#### Title I, Part A

EGHS receives funds for improving basic education programs for the purchase of small equipment to supplement education programs. New technology in classrooms will increase the instructional strategies provided to students and new instructional software will enhance literacy and math skills of struggling students. Odyssey software licenses have been purchased and

professional development will be provided for Odyssey Ware.

Title I Director: Rose Raynack

Title I, Part C- Migrant

Migrant Liaison provides services and support to students and parents. The liaison coordinates with Title I and other programs to ensure student needs are met.

Title I, Part D

With the assistance of Title I, Part D, EGHS receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Drop-out Prevention programs.

Title II

The district coordinates with Title II and Title III in ensuring staff development needs are provided.

Title III

Services are provided through the district for educational materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

District Homeless Social Worker, Ms. Sherrie Taylor, provides resources (clothing, school supplies, social services referrals) for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school for Level 1 readers. SAI funds will be used to expand the summer program to all Level 2 students.

Violence Prevention Programs

East Gadsden High offers Youth Crime Watch and Men of Distinction programs to students which include field trips, community service, drug tests, and counseling.

**Nutrition Programs** 

NA

Housing Programs

NA

Head Start

NA

Adult Education

NA

Career and Technical Education

Course choices for career interest and goals are evidenced by students choosing to participate in the Dual Enrollment program, taking advanced placement courses on campus, and participating in the career academy programs offered on campus, at Gadsden Technical Institute, and at the TCC-Pat Thomas Law Enforcement site.

Job Training

Course choices for career interest and goals are evidenced by students choosing to participate in the Dual Enrollment program, taking advanced placement courses on campus, and participating in the career academy programs offered on campus, at Gadsden Technical Institute, and at the TCC-Pat Thomas Law Enforcement site.

Other

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

Identify the school-based MTSS leadership team.

Dr. Kimball Thomas - Principal; Rebecca Gaines - Assistant Principal for Curriculum/Instruction; Carla Wells - Reading Coach; Tammy Sherman - Reading Teacher/Coach; Angela Sapp - Science Coach; Rhonda Cunningham - Math Coach; Julie McEachin - DOE Reading Specialist; Curtis Richardson - SIG Coordinator; Shirlean Thomas - Guidance Chair; Dimitri Salters - Drop-Out Prevention Coordinator; Anthony James - Behavior Specialist, and Linda Thomas - ESE Specialist

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

- 1. Team meets bi-weekly to review ,monitor and implement operational changes regarding student performance data.
- 2. Team or individual members are designated to meet with other school teams(bi-weekly or monthly) to review, monitor and inform of student progressions needs or operational changes.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The RtI Leadership Team reviews student progression data with respect to school improvement needs. Recommended changes based on this data was made to the SIP.

#### MTSS Implementation-

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Data sources that were analyzed were as follows: FLDOE School Grades and AYP Reports, District Baseline Data Reports, Write Scores Report, FAIR Assessment Reports through PMRN and Data Director.

Describe the plan to train staff on MTSS.

Comprehensive In-service and review of Florida's RtI Model.

Describe the plan to support MTSS.

#### Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Dr. Kimball Thomas - Principal; Rebecca Gaines - Assistant Principal for Curriculum/Instruction; Carla Wells - Reading Coach; Tammy Sherman - Reading Teacher/Coach; Angela Sapp - Science Coach; Rhonda Cunningham - Math Coach; Julie McEachin - DOE Reading Specialist; Curtis Richardson - SIG Coordinator; Shirlean Thomas - Guidance Chair; Dimitri Salters - Drop-Out Prevention Coordinator; Anthony James - Behavior Specialist and Linda Thomas- ESE Specialist

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

- 1. Team meets bi-weekly to review ,monitor and implement operational changes regarding student performance data.
- 2. Team or individual members are designated to meet with other school teams(bi-weekly or monthly) to review, monitor and inform of student progressions needs or operational changes.

What will be the major initiatives of the LLT this year?

To review literacy student progression data, i.e. reading and writing scores and make changes to instructional strategies to improve school-wide literacy, which is inclusive of Sustained Silent Reading (across the curriculum) and guided instruction for reading Novels, improving reading rigor through text complexity that will coordinate with Accelerated Reading initiatives.

#### Public School Choice

Supplemental Educational Services (SES) Notification

No Attachment

#### \*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

NA

\*Grades 6-12 Only

Sec. 1003.413(b) F.S.

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

East Gadsden High School's percentage of graduates completing a college prep curriculum, enrolled in Algebra I course before 9th grade, completed at least one level 3 high school math course only 1.2% below the district average, and completed Dual Enrollment (DE) math course was above the district average. These areas are above the state average, but East Gadsden High is focused on creating a greater emphasis on math preparedness. We will also encourage students to take AP, IB, or DE classes by encouraging more teacher discussion on these courses and having each student speak with a guidance counselor regarding their postsecondary plans. This will include sharing information and requirements to become eligible for Bright Futures. During common planning, teachers will review charts tracking graduation requirements and Bright Futures requirements and intervene as necessary.

#### \*High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

We will also encourage students to take AP, IB, or DE classes by encouraging more teacher discussion on these courses and having each student speak with a guidance counselor regarding their postsecondary plans.

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

We will also encourage students to take AP, IB, or DE classes by encouraging more teacher discussion on these courses and having each student speak with a guidance counselor regarding their postsecondary plans.

#### Postsecondary Transition

Note: Required for High School - Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>

# PART II: EXPECTED IMPROVEMENTS

# Reading Goals

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of student provement for the following		eference to "Guiding	Questions", identify and o	define areas in need
read	FCAT2.0: Students scoring ling. ding Goal #1a:	g at Achievement Level 3		number of students scorir ng.	ng at achievement
2012	2 Current Level of Perform	nance:	2013 Expected	d Level of Performance:	
In 20 Read	012 41%(91)students achieving.	ved a level 3 on FCAT		or more students are expec e on FCAT Reading.	ted to maintain a
	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.1 Lack of across disciplines collaboration on common goal for students scoring at FCAT 2.0 Reading Level 3.	1.1 To plan collaboration opportunities strategies/in-service for faculty to develop and implement common goals.	Assistant Principal for Curriculum, Instructional	1.1 In-service/Workshops	1.1 Across Discipline Commor Goal for students scoring @ FCAT 2.0 Reading Level 3.
2	1. Differentiated Instruction is not evident in all classrooms being served, specifically the following components: planning for DI activities (lesson plans), grouping, management. 2. Rigor. 3. Alignment of instruction and interventions being delivered in the double-blocks (i.e., Reading teachers and CARPD teachers).	Instruction will be addressed through PLC's, Lesson Studies, and state/school mandates. The Reading Coach, Myra Grant will be responsible for progress monitoring and data collections of	and the Reading Coach	FAIR,FCAT,FCIM focus lesson assessments. Monitor tardies and absenses. Data chats with students. Classroom walkthroughs.	FAIR, FCAT, Bi- Weekly focus lesson assessments, Lesson Plans IPDPs

	2. Designing more rigorous lessons in lesson Study PLCs. 3. Data Chats between principal and teachers. 4. IPDP meetings with coaches.		
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in reading. NA Reading Goal #1b: 2012 Current Level of Performance: 2013 Expected Level of Performance: NA NA Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy Responsible **Evaluation Tool** Effectiveness of for Strategy Monitoring No Data Submitted

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in reading.

To maintain or increase the number of students scoring at or above Achievement Level 4 in reading.

Reading Goal #2a:

2012 Current Level of Performance: 2013 Expected Level of Performance:

16%(34) students scored at or above Achievement Level 4 in FCAT 2.0 Reading.

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.Lack of across discipline collaboration.	To provide in-service on across discipline collaboration for students scoring at or above Level 4 on FCAT 2.0 Reading.	<ol> <li>Principal,</li> <li>Assistant Principal for Curriculum,</li> <li>Instructional</li> <li>Coaches and</li> <li>Department</li> <li>Chairs.</li> </ol>	1. Inservice/Workshops/Lesson Studys	1. Surveys/ Common Goal across disciplines plan.
	I	classroom which will be	Principal, and Reading Coach	lesson assessments. Monitor tardies and	FAIR, FCAT. Bi- weekly focus lesson assessments, Lesson Plans, IPDPs.

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Based on the analysis of s of improvement for the fol	student achievement data, ar lowing group:	nd refere	ence to "Gu	uiding Questions", identify	and define areas in need
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in reading. Reading Goal #2b:					
2012 Current Level of Pe	erformance:	2013 Expected Level of Performance:			
	Problem-Solving Proce	ess to Li	ncrease St	udent Achievement	
Anticipated Barrier Strategy Posit Resp. for		on or tion Determine Effectiveness of Strategy  Process Used to Determine Evaluation Tool		Evaluation Tool	
No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
3a. FCAT 2.0: Percentage of students making learning gains in reading.  Reading Goal #3a:	To maintain or increase the number of students making learning gains in reading.			
2012 Current Level of Performance:	2013 Expected Level of Performance:			
48% of student made learning gains in reading.	48% or higher of students will make learning gains in reading.			

	Pı	roblem-Solving Process	to Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.Lack of common goals for student success.	To provide PD on common goals across disciplines for student success.	1. Principal, RtI Leadership Team, Instructional Coaches, Department Chairs.	1. In- service/Workshops/Lesson Studys	Common Goal Plan for students making learning gains.
2	Differentiate Instruction is not evident in all classrooms being served, specifically the following components: planning for D.I. activities (lesson plans), grouping, management. 4. Rigor.  Alignment of instruction and interventions being delivered in the double- blocks (i.e., Reading teachers and CARPD teachers.	Differentiated Instruction will be addressed through the model classroom which will be done through Tammy Sherman - reading coach. 2nd, 3rd, 4th period teachers will visit 6th and 7th periods and debrief during lesson study. Teachers will debrief on a bi-weekly basis. Focus on the planning, delivery, assessment, and extension activities of each lesson will be the discussion. Classroom Mobility grouping model in their classroom Level 1 -teach, reteach, remediate Level 2-teach and reteach Level 3 - teach and enrich. Designing more standard aligned assessments lessons in Lesson Study PLCs. Data Chats between principal and teachers. IPDP meetings with coaches.	Principals, and Math Coach	FAIR,FCAT, FCIM focus lesson assessments. Data Chats with students. Classroom walkthroughs. Teachers will monitor lowest quartile students based on miniassessments. Data chats will be held in all math classrooms.	FAIR, FCAT, Weekly focus lesson assessments, Bi- weekly Lesson Plans, IPDPs.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:							
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in reading.							
Reading Goal #3b:							
2012 Current Level of Po	erformance:		2013 Expected Level of Performance:				
	Problem-Solving Proce	ess to Ir	ncrease St	tudent Achievement			
Anticipated Barrier	Strategy	Perso Positi Respo for Monit	ion onsible	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
	No Data Submitted						

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in reading.

Reading Goal #4:

To maintain or increase the percentage of students in the lowest 25% making learning gains in reading.

2012 Current Level of Performance:

2013 Expected Level of Performance:

59% of students in the lowest 25% made learning gains in reading.

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1. Lack of common goals for student success.	To provide PD on across disciplines common planning goals for student success.	1. Principal, RtI Leadership Team and Department Chairs.	1. In-service/Workshops	1. Across Discipline Common Goals Plan for students in the lowest 25 % making learning gains.
2	Differentiate Instruction is not evident in all classrooms being served, specifically the following components: planning for D.I. activities (lesson plans), grouping, management. Rigor.  Alignment of instruction and interventions being delivered in the double- blocks (i.e., Reading teachers and CARPD teachers.	Differentiated Instruction will be addressed through the model classroom which will be run by Reading Coach Tammy Sherman on Tuesdays, Wednesdays, and Thursdays beginning the 2nd Nine weeks. Teachers will sign up to observe 2nd, 3rd, and 4th periods and debrief with Tammy Sherman during the 6th and 7th period the same day of the observation. The debrief session will focus on the planning, delivery, assessment, and extension activities of each lesson. Classroom mobility for all classes: Level 1 students – teach, re-teach, enrich. Level 2 students – teach, re-teach, enrich. Level 3 students – teach, enrich. Designing more rigorous lessons in Lesson Study PLCs. Data Chats between principal and teachers. IPDP meetings with coaches.		absenses. Data Chats	FAIR, FCAT. Bi- weekly focus lesson assessments. Lesson Plans, IPDPs.

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target

school by 50°		uce their achiev	ement gap	5A :					7		
	ine data 0-2011	2011-2012	2012-2013	2013-2014	4	2014-201	5	2015-2016	2016-2017		
	ased on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need fimprovement for the following subgroup:										
Hispa satisf	nic, Asia	ubgroups by ean, American III progress in read #5B:	ndian) not m			o reduce the paratisfactory prog		age of minority stud in reading.	lents not making		
2012	Current	Level of Perfor	mance:		2	2013 Expected	l Leve	l of Performance:			
		ty students mad rease of 13% fr				To increase the satisfactory prog		er of minority studer in reading.	its making		
		F	Problem-Sol	ving Process t	o I n	crease Studer	ıt Ach	ievement			
	Antic	ipated Barrier	St	rategy	Res	Person or Position sponsible for Vonitoring		rocess Used to Determine ffectiveness of Strategy	Evaluation Tool		
1	is not ever classrooms pecificate componer D.I. actiplans), general componer compone	nt of instruction rventions being d in the double- .e., Reading and CARPD	will be add the model which will Reading Co Sherman of Wednesda and Thurso the 2nd Ni Teachers v observe 2r 4th periods with Tammy Sh the 6th an the same o observatio session will on the plan assessmer extension activities of Classroom classes: Le teach, re enrich. Lev teach, re enrich. Lev teach, e Designing I lessons in PLCs. Data Chats	be run by bach Tammy on Tuesdays, ys, days beginning ne weeks. Will sign up to nd, 3rd, and is and debrief erman during do 7th period day of the n. The debrief ill focus nning, delivery, at, and of each lesson. In mobility for all evel 1 students e-teach, wel 2 students e-teach, wel 3 students nrich. In more rigorous Lesson Study is between and teachers.	Asst. Curr. Lead	cipal Principal for RTI Pership Team. Ring Coach.	lessor Monito absen with s Teach lowes and to stude differen	FCAT, FCIM focus in assessments. For tardies and ases. Data Chats students. Classroom are will monitor transport quartile students and entiate instruction dingly.	FAIR, FCAT.Bi- weekly focus lesson assessments, Lesson Plans, IPDPs.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

satisfactory progress in reading. Reading Goal #5C:				N/A		
2012	Current Level of Perforr	nance:		2013 Expecte	d Level of Performance:	
N/A				N/A		
	Pr	oblem-Solving Process	toIr	ncrease Stude	nt Achievement	
	Anticipated Barrier	Strategy	Re	Person or Position sponsible for Vonitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	S	1. To provide PD on ELL students learning strategies	Lead	ncipal, RtI lership Team, L Teacher.	· · · · J ·	1. Across Disciplines Common Goals for ELL students success.
2	N/A	N/A	N/A		N/A	N/A

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 5D. Students with Disabilities (SWD) not making satisfactory progress in reading. N/A Reading Goal #5D: 2012 Current Level of Performance: 2013 Expected Level of Performance: N/A N/A Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier **Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy 1. lack of awareness of 1. Ti provide in-service 1. Principal, ELL 1. Inand training for teachers service/Workshops/Lesson Surveys/Common SWD learning strategies Teacher, RtI and common goals for with respect to common Leadership Team. Goals for ELL Studys. success. goals for SWD success. students' success plan. N/A N/A N/A N/A N/A

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in reading.

Reading Goal #5E:

2012 Current Level of Performance:

2013 Expected Level of Performance:

31% of economically disadvantaged students made satisfactory progress in reading.

To increase the percentage of economically disadvantaged students making satisfactory progress in reading.

	Pı	roblem-Solving Process	to Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Lack of awareness and common goals for students that are economically disadvantaged success.	To provide PD for teachers with respect to success for ED students.	1. Principal, RtI Leadership Team	1. In- service/Workshops/Lesson Studys	1. Common Success Goal Plan for ED students
2	DifferentiatedInstruction is not evident in all classrooms being served, specifically the following components: planning for D.I. activities (lesson plans), grouping, management. Rigor. Alignment of instruction and interventions being delivered in the double-blocks (i.e., Reading teachers and CARPD teachers.	Differentiated Instruction will be addressed through the model classroom which will be run by Reading Coach Tammy Sherman on Tuesdays, Wednesdays, and Thursdays beginning the 2nd Nine weeks. Teachers will sign up to observe 2nd, 3rd, and 4th periods and debrief with Tammy Sherman during the 6th and 7th period the same day of the observation. The debrief session will focus on the planning, delivery, assessment, and extension activities of each lesson. Classroom mobility for all classes: Level 1 students – teach, re-teach, enrich. Level 2 students – teach, re-teach, enrich. Level 3 students – teach, enrich. Level 3 students – teach, enrich. Designing more rigorous lessons in Lesson Study PLCs. Data Chats between principal and teachers.	Asst. Principal for Curriculum Reading Coaches	FAIR, FCAT, FCIM focus lesson assessments. Monitor tardies and absenses. Data Chats with students. Classroom walkthroughs. Teachers will monitor lowest quartile students and target bubble students and differentiate instruction accordingly.	FAIR, FCAT. Bi- weekly focus lesson assessments, lesson plans, IPDPs.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
		1	No Data Submitted			

Evidence-based Program	ı(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developmer	nt		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Reading Goals

# Comprehensive English Language Learning Assessment (CELLA) Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Stude	Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.								
	udents scoring proficie A Goal #1:	nt in listening/speakin	To increase th	To increase the number of ELL students scoring proficient in listening/speaking on the CELLA.					
2012	2012 Current Percent of Students Proficient in listening/speaking:								
NA	NA								
	Pro	blem-Solving Process	to Increase Stude	ent Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
1	Lack of PD for faculty/staff that instruct ELL students.	1. To provide PD for ELL faculty/staff.	Principal, ELL Teacher, District ELL Coordinator.	1. In- service/Workshops.	1. The increase of ELL students scores on the CELLA in listening/speaking.				

Students read in English at grade level text in a manner similar to non-ELL students.							
2. Students scoring proficient in reading.							
To increase the number of ELL students scoring profic in reading on the CELLA.							
2012 Current Percent of Students Proficient in reading:							

NA					
	Prol	olem-Solving Process t	o Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	<ol> <li>Lack of PD for ELL faculty/staff.</li> </ol>	<ol> <li>To provide PD for ELL faculty/staff.</li> </ol>	1.Principal, District ELL Coordinator.		1. Increased CELLA results in students scoring proficient in reading.

Stud	Students write in English at grade level in a manner similar to non-ELL students.								
3. St	udents scoring proficie	nt in writing.	T- ! 41-	- mount on a C Ellisation land					
CELLA Goal #3:			in writing on th	e number of ELL studen ne CELLA.	ts scoring proficien				
2012	2012 Current Percent of Students Proficient in writing:								
NA									
	Pro	blem-Solving Process t	to Increase Stude	ent Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool				
1	1. lack of PD for ELL faculty/Staff.	1. To provide PD for ELL faculty/staff.	Principal,     District's ELL     Coordinator.	1. In- service/Workshops	1. Increased CELLA Writing Proficiency results of ELL students				

# CELLA Budget:

Evidence-based Program	m(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developme	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-		Subtotal: \$0.00
Other			

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CELLA Goals

# Florida Alternate Assessment High School Mathematics Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas

in need of improvement	for the following group:			g =	, , , , , , , , , , , , , , , , , , ,
1. Florida Alternate As Levels 4, 5, and 6 in m	ssessment: Students scori nathematics.	ng at			
Mathematics Goal #1:					
2012 Current Level of Performance:			2013 Exp	ected Level of Perform	nance:
	Problem-Solving Proces	s to I	ncrease S <sup>.</sup>	tudent Achievement	
Anticipated Barrier	Strategy	Positi Resp for	on or tion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data	Submitted		
Based on the analysis of in need of improvement	f student achievement data, for the following group:	and r	eference to	"Guiding Questions", id	entify and define areas
2. Florida Alternate As	ssessment: Students scori	ng at			
or above Level 7 in ma	athematics.				
Mathematics Goal #2:					
2012 Current Level of	Performance:		2013 Expected Level of Performance:		
	Problem-Solving Proces	s to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Posit Resp for	on or tion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data	Submitted		
Based on the analysis of in need of improvement	f student achievement data, for the following group:	and r	eference to	"Guiding Questions", id	entify and define areas
3. Florida Alternate As	ssessment: Percent of stu	dents			
making learning gains	in mathematics.				
Mathematics Goal #3:					
2012 Current Level of	Performance:		2013 Exp	ected Level of Perform	nance:

	Problem-Solving Proces	s to Increase S	tudent Achievement		
Anticipated Barrier	1	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted					

# Algebra End-of-Course (EOC) Goals

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

1. St	udents scoring at Achiev	ement Level 3 in Algebra	a. In June 2012- F	Projected 19% (35 students	s) Algebra I FOC
Alge	bra Goal #1:			187) will score FCAT Level	
2012	2 Current Level of Perforn	nance:	2013 Expected	d Level of Performance:	
	oring (May) 2012- State res oficiency level on the Algeb			2013 - Projecting 50% of ents will score FCAT Level 3	
	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.1 Lack of across disciplines collaboration on common goal for students scoring at FCAT 2.0 Reading Level 3.	1.1 To plan collaboration opportunities strategies/in-service for faculty to develop and implement common goals.	Assistant Principal for Curriculum, Instructional	1.1 In-service/Workshops	1.1 Across Discipline Common Goal for students scoring @ FCAT 2.0 Reading Level 3.
2	1. Lack of Pacing of instruction and focus on lessons were not targeted accurately for the category of the test that was most tested which was Linear Equations, Inequalities and Functions	Lesson Study with Rigor as the focus     Monthly Lesson plans with complexity of problems, activities and assessments are submitted to the math coach for review  Refocus focus calendar  Classroom walkthrough to make sure pacing guide and calendars are focused and followed	Principal, Dr. Thomas  Math Coach, Mrs. Rhonda Cunningham  ETO Specialist, Lillie Stokes  DOE Math Specialist-Martha Gioeilli	Classroom walkthrough     Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	•DOE and Math Coach Walkthroug  •Principal observation  •Progress Monitoring Results of Student Performance on District Baseline, Midyear and Spring Assessments  •Student performance growth points on School Quarter Assessments
	2)Teacher need assistance and training with linking skills/chunking skills	<ul><li>Lesson Study and PLC with Rigor as the focus</li><li>Monthly Lesson plans</li></ul>	<ul><li>Principal, Dr. Thomas</li><li>Math Coach, Mrs.</li></ul>	Lesson plans     Teacher Assessments	•DOE and Math Coach Walkthroug

3	strategies	with complexity of problems, activities and assessments are submitted to the math coach for review  Refocus focus calendar  Classroom walkthrough to make sure pacing guide and calendars are focused and followed	Rhonda Cunningham  •ETO Specialist, Lillie Stokes  •DOE Math Specialist-Martha Gioeilli	•Classroom walkthrough •Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	Principal observation  Progress Monitoring Results of Student Performance on District Baseline, Midyear and Spring Assessments  Student performance growth points on School Quarter Assessments
4	3)Lack of instructing rigorous problems, teaching using Complexity of problems and EOC assessments	Lesson Study and PLC with Rigor as the focus     Monthly Lesson plans with complexity of problems, activities and assessments are submitted to the math coach for review	Principal, Dr. Thomas  Math Coach, Mrs. Rhonda Cunningham  ETO Specialist, Lillie Stokes  DOE Math Specialist-Martha Gioeilli	Lesson plans  Teacher Assessments  Classroom walkthrough  Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	DOE and Math Coach Walkthrough      Principal observation      Progress Monitoring Results of Student Performance on District Baseline, Midyear and Spring Assessments      Student performance growth points on
5	Traditional classroom teaching. Teachers will continue to incorporate research based instructional strategies	Teachers will continue to incorporate research based instructional strategies and professional development learning  Teachers will deliver lessons via SMART Board Activities, FCAT Explorer, in conjunction with math textbooks and other resources.	Principal, Dr. Thomas  Math Coach, Mrs. Rhonda Cunningham  ETO Specialist, Lillie Stokes  DOE Math Specialist-Martha Gioeilli	Lesson plans     Teacher Assessments     Classroom walkthrough     Teacher to Teacher     Lesson study/PLC     documentation (i.e.     pictures, videos.     observations forms,     outline and lesson     revisions)	School Quarter Assessments  •DOE and Math Coach Walkthrough  •Principal observation  •Progress Monitoring Results of Student Performance on District Baseline, Midyear and Spring Assessments  •Student performance growth points on School Quarter Assessments
	Lack of Differentiated instruction activities in the classroom	Differentiated Instruction will be addressed through the model classroom which will be done through lesson study with teachers and visitation of math and science classes. 4th period planning teachers will observe 3rd period teachers teaching and 3rd period planning teachers will observe 4th period teachers teaching on a bi-weekly basis. At the end of each lesson study a meeting will be held once a month to debrief with math coach. Focus on the planning,	Thomas  •Math Coach, Mrs. Rhonda Cunningham  •ETO Specialist, Lillie Stokes  •DOE Math Specialist-Martha	Lesson plans  Teacher Assessments  Classroom walkthrough  Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	DOE and Math Coach Walkthrough      Principal observation      Progress Monitoring Results of Student Performance on District Baseline, Midyear and Spring Assessments      Student performance growth points on School Quarter Assessments

6	delivery, assessment, and extension activities of each lesson will be the discussion. Classroom Mobility grouping model in their classroom		
	Level 1 students (low performing level students)- teachers will teach, reteach, remediate		
	Level 2 (medium performing) students- teachers will teach and reteach		
	Level 3 (high performing students)-teachers will teach and enrich.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

a.i.a o ii.7 iigoz. a.	In June 2012- Projected 19% (35 students) Algebra I EOC students total (187) will score FCAT Level 3 or higher on Algebra 1 EOC
2012 Current Level of Performance:	2013 Expected Level of Performance:
at proficiency level on the Algebra 1 FOC	In Spring (May) 2013 - Projecting 50% (200 students) Algebra 1 students will score FCAT Level 3 or higher on the Algebra 1 EOC

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.Lack of across discipline collaboration.	To provide in-service on across discipline collaboration for students scoring at or above Level 4 on FCAT 2.0 Reading.	<ol> <li>Principal,</li> <li>Assistant Principal for Curriculum,</li> <li>Instructional</li> <li>Coaches and</li> <li>Department Chairs.</li> </ol>	1. Inservice/Workshops/Lesson Studys	Surveys/ Common Goal across disciplines plan.
2	Lack of technology and technological interaction in classrooms	Provide Smartboard Interactive training to motivate teachers to incorporate technology tools in their lessons to ensure effective learning and enrichment and engagement	Principal ,Dr. Thomas  Mathematics Coach, Rhonda Cunningham  Educational Transformation Office (ETO), Lillie Stokes  DA Mathematics/STEM Instructional Specialist, M. Gioielli	Class implementation of interactive technology use for students and teachers  Teacher to Teacher	Classroom walkthrough/ Lesson study/PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)
	Provide teachers with Common Core Introduction through the Eight Mathematical Practices, and Algebra I standards.	Teacher to Teacher PLC with Math Coach as facilitator on 8- mmathematical practices Coach Regional meetings	Principal ,Dr. Thomas Mathematics Coach, Rhonda Cunningham	Lesson plan strategies     Classroom implementation of the practices     Teacher to Teacher Lesson study/PLC	<ul><li>Lesson plans</li><li>Classroom walkthrough/</li><li>Lesson study/PLC documentation</li></ul>

3		materials implemented in Classroom by teachers	Transformation	documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	(i.e. pictures, videos. observations forms, outline and lesson revisions)
4	Increase us of hands-on projects and enrichment activities through STEM training		Principal ,Dr. Thomas  Mathematics Coach, Rhonda Cunningham  Educational Transformation Office (ETO), Lillie Stokes  DA Mathematics/STEM Instructional Specialist, M. Gioielli	*Lesson plan strategies     *Classroom implementation of the practices     *Teacher to Teacher PLC and Lesson study on STEM practices PLC documentation (i.e. pictures, videos. observations forms, outline and lesson revisions)	*Lesson plans     *Classroom     walkthrough/     *Lesson study/PLC     documentation     (i.e. pictures,     videos.     observations     forms, outline and     lesson revisions)

3A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.			Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target  Algebra Goal #  Decrease level 1 and 2 students and increase level 3 students using professional learning communities and school wide professional development to assist with instructional strategies.					
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017		
	0-20% 29%							
ased on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need f improvement for the following subgroup:								

	d on the analysis of studen provement for the following		eference to "Guiding	Questions", identify and o	define areas in need
3B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in Algebra.  Algebra Goal #3B:					
2012	Current Level of Perforr	nance:	2013 Expected	d Level of Performance:	
	Pr	oblem-Solving Process	to Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	•Lack of Rigorous assessments used in the	<ul> <li>Lesson Study with Rigor as the focus</li> </ul>	•Principal ,Dr. Thomas	•Lesson Study with Rigor as the focus	•Student Performance on

Mathematics

Coach, Rhonda

Cunningham

District/School

and Spring

Assessments

baseline, Midyear

•Teacher to Teacher

lesson Study/ PLC

Lesson plans with

classroom and complexity

·Lesson plans with

activities and

assessments are

complexity of problems,

of items aligned to EOC.

1		submitted will be submitted to the math coach for review	complexity of problems, activities and assessments are submitted will be submitted to the math coach for review	•Student Performance EOC State Assessments proficieny results •Classroom observation tools
2	•Provide training for clarification and sample math lessons to demonstrate to teachers what differentiation instruction looks like.	*Training teachers in differentiated activities from FDLRS and Teacher to Teacher PLC      *Lesson plans with differentiated activities      *Classroom implementation of differentiated activities	Training teachers in differentiated activities from FDLRS and Teacher to Teacher PLC      Lesson plans with differentiated activities      Classroom implementation of differentiated activities	•Student Performance on District/School baseline, Midyear and Spring Assessments •Student Performance EOC State Assessments proficieny results •Classroom observation tools

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

2012 Current Level of Performance:  •State results: 41% Percentage of students making learning gains •State results: 45% Percent of lowest 25% making learning	
gains	2013 Expected Level of Performance:
gains at proficiency level in mathematics  State Results: 49% Percentage of students (total) scoring	50% of Algebra ELL students will perform Level 3 or higher on Algebra EOC

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.Lack of awareness and common goals for ELL students.	students learning	1.Principal, RtI Leadership Team, ESOL Teacher.	1. In- service/Workshops/Lesson Studys	1. Across Disciplines Common Goals for ELL students success.
2	Training to teacher for teaching ELL students	teachers	District personnel over NcarPD training ESE Specialist Reading Coach	Implementation in classroom	School and State Assessment performance of students

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 3D. Students with Disabilities (SWD) not making In 2011-2012: State results only 33% of all Algebra satisfactory progress in Algebra.

Algebra Goal #3D:

students who took the Algebra EOC pass with Level 3 or higher

2012	2 Current Level of Perforr	mance:	2013 Expecte	d Level of Performance:	
gains •Stat gains •Stat at pro •Stat	e results: 41% Percentage e results: 45% Percent of at proficiency level in mat e Results: 49% Percentago ficiency level in mathema e Results: 33% of student 3 or higher on Algebra EO	lowest 25% making learning thematics e of students (total) scoritics in Algebra performed at	ng 50% of the SW	/D (Students with disabilitie ogress in Algebra will be pla	
	Pr	roblem-Solving Process	to Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1. lack of awareness of SWD learning strategies and common goals for success.	1. Ti provide in-service and training for teachers with respect to common goals for SWD success.	1. Principal, ELL Teacher, RtI Leadership Team.	1. In- service/Workshops/Lesson Studys.	1. Surveys/Common Goals for ELL students' success plan.
2		Students will be placed in an Access algebra course		Math Coach will provide needed textbook and resources to teachers as needed	Assessments by ESE Specialist
2012	bra Goal #3E: 2 Current Level of Perforr		2013 Expecte	Algebra EOC who were enro	nied in Algebra I.
satis Algel 2012		bra.	In 2011-2012 (3 or higher on 2013 Expecte	33% of all Algebra students Algebra EOC who were enro d Level of Performance:	
gains •Stat at pro •Stat	te results: 45% Percent of at proficiency level in mat e Results: 49% Percentag oficiency level in mathema e Results: 33% of student 3 or higher on Algebra EO	chematics e of students (total) scori tics s in Algebra performed at C	2012-2013-509 ng Level 3 or high	% of all math students in Al er on Algebra 1 EOC.	gebra I will score a
	Pr	roblem-Solving Process	to Increase Stude	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1. Lack of awareness and common goals for students that are economically disadvantaged success.	1. To provide PD for teachers with respect to success for ED students.	1. Principal, RtI Leadership Team	1. In- service/Workshops/Lesson Studys	Common     Success Goal Plan     for ED students
2	Teachers have a training of culture teaching students of all backgrounds	Students will be enrolled in Algebra I and inclusion students will also be enrolled in Algebra I and other learning challenged students will be enrolled in Access Algebra	Principal ESE Specialist	Math Coach will provide needed textbook and resources to teachers as needed	ESE Specialist Teacher evaluation State performance on EOC
		Teachers have a training of culture teaching students of all backgrounds			

### Geometry End-of-Course (EOC) Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1. Students scoring at Achievement Level 3 in In Spring (May) 2013-Projecting 35% (275 students) Geometry. Geometry students will score FCAT Level 3 or higher on the Geometry EOC Geometry Goal #1: 2012 Current Level of Performance: 2013 Expected Level of Performance: In Spring (May) 2013-Projecting 35% (275 students) In Spring (May) 2012- State results: 17% (22) students Geometry students will score FCAT Level 3 or higher on were at state average 50 or higher on the Geometry EOC the Geometry EOC Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Effectiveness of Responsible for Monitoring Strategy 1.1 Lack of across 1.1 To plan 1.1 Principal, 1.1 In-1.1 Across disciplines collaboration collaboration Assistant Principal service/Workshops Discipline for Curriculum, Common Goal for opportunities on common goal for students scoring at strategies/in-service Instructional students scoring FCAT 2.0 Reading Level for faculty to develop Coaches and @ FCAT 2.0 and implement common Department Chairs. Reading Level 3. goals. ·Pacing Guide ·Lesson study with Principal, Dr. ·Lesson plans •DOE and Math Thomas nstruction and focus on Rigor as the focus Coach Walkthrough lessons were not •Classroom targeted accurately for •Monthly lesson plans Mathematics Walkthrough the category of the with complexity of Coach, Rhonda Principl test that was most •Teacher to Teacher Observation problems, activities and Cunningham tested two dimensional assessments are Lesson study/PLC geometry submitted to the math ETO, Lillie Stokes documentation (i.e. Progress coach for review videos, pictures, Monitoring observation forms. Results of Refocus focus calendar DA outline and lesson Student Performance on Mathematics/STEM revisions) Classroom walkthrough Instructional District baseline. to make sure pacing Specialist, M. Midyear and guide and calendars are Gioielli Spring focused and followed Assessments Student performance growth points on School Quarter Assessments Teacher need Lesson study with Principal, Dr. ·Lesson plans •DOE and Math assistance with linking Rigor as the focus Thomas Coach and chunking skills Classroom Walkthrough strategies through Monthly lesson plans Mathematics Walkthrough with complexity of Coach, Rhonda Principl hands-on were Observation demonstrated during problems, activities and Cunningham •Teacher to Teacher monthly PLCs and assessments are Lesson study/PLC Lesson Studies as submitted to the math ETO, Lillie Stokes documentation (i.e. Progress facilitaed by Math coach for review videos, pictures, Monitoring Coach observation forms, Results of Refocus focus calendar DA outline and lesson Student 3 Mathematics/STEM revisions) Performance on Classroom walkthrough Instructional District baseline, to make sure pacing Specialist, M. Midyear and guide and calendars are Gioielli Spring focused and followed Assessments

Student

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

4	•Lack of instructing rigorous problems, teaching using complexity of problems and EOC assessments	Lesson Study and PLC with Rigor as the focus  Monthly Lesson plans with complexity of problems, activities and assessments are submitted to the math coach for review	Thomas  Mathematics Coach, Rhonda	Lesson plans and Teacher Assessments  Classroom Walkthrough  Teacher to Teacher Lesson study/PLC documentation (i.e. videos, pictures, observation forms, outline and lesson revisions)	performance growth points on School Quarter Assessments  •DOE and Math Coach Walkthrough  •Principl Observation  •Progress Monitoring Results of Student Performance on District baseline, Midyear and Spring Assessments
	Lack of Teacher use of	Differentiated	Principal Dr	•FDLRS Training	•Student performance growth points on School Quarter Assessments •DOE and Math
5	Lack of Teacher use of differentiation activities in the classroom			materials  •Lesson plans and Teacher Assessments  •Classroom Walkthrough  •Teacher to Teacher Lesson study/PLC documentation (i.e.	DOE and Math Coach Walkthrough     Principl Observation     Progress Monitoring Results of Student Performance on District baseline, Midyear and Spring Assessments     Student performance growth points on School Quarter Assessments

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

	nd 5 in Geometry. ometry Goal #2:			In Spring (May) 2013-Projecting 35% (275 students) Geometry students will score FCAT Level 3 or higher on the Geometry EOC			
201	2012 Current Level of Performance:			2013 Expe	cted Level of Performance:		
	Spring (May) 2012- State e at state average 50 o				lay) 2013-Projecting 35% (2 tudents will score FCAT Level ry EOC		
	Р	roblem-Solving Proce	ss to I	ncrease Stu	ident Achievement		
	Anticipated Barrier	Strategy	P Resp	erson or osition onsible for onitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Too	
1	1.Lack of across discipline collaboration.	1. To provide inservice on across discipline collaboration for students scoring at or above Level 4 on FCAT 2.0 Reading.	for Cur Instruc Coache	nt Principal riculum, ctional	1. Inservice/Workshops/Lesson Studys	Surveys/ Common Goal across disciplines plan.	
2	•Lack of technology and technological interaction in classrooms	their lessons to ensure effective learning and enrichment and engagement	•Mather Coach, Cunnin •Educa Transfo Office, Stokes •DA Mather Instruct	ematics Rhonda gham ational ormation (ETO), Lillie	*Lesson plan strategies     *Classroom Walkthrough     *Teacher implementation in classroom interactive technology use for students and teachers     *Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos, observation forms, outline and lesson revisions)	*Lesson plans  *CLassroom walkthrough  *Lesson study/PLC Documentation (i.e. pictures, videos, observations forms outline and lesson revisions)	
3	Provide teachers with Common Core Instruction through the 8-mathematical practices and Algebra I standards	PLC with facilitation by Math Coach on 8- mathematical practices Coach Regional Common Core Mathematical materials implementation during PLC	•Mather Coach, Cunnin •Educa Transfo Office, Stokes •DA Mather Instruct	ematics Rhonda gham ational prmation (ETO), Lillie matics/STEM	Classroom instruction implementation  Common Core Learning goals plan  Teacher implementation in classroom interactive technology use for students and teachers  Teacher to Teacher Lesson study/PLC documentation (i.e. pictures, videos, observation forms, outline and lesson revisions)		

Train the mathematics •Principal, Dr.

concept. Collaboration Cunningham

Thomas

Coach, Rhonda

department on how

STEM can increase

through STEM training motivation of students •Mathematics

to learn math

Increase us of hands-

enrichment activities

on projects and

revisions)

strategies

•Classroom

observations

•Lesson plan

Lesson plan strategies

•Classroom instruction

•Common Core Learning

implementation

4	among math and science teacher on STEM activities.	•DA Mathematics/STEM Instructional	goals plan  •Teacher implementation in classroom of hands-on experiments, projects and other STEM related activities  •Teacher to Teacher Lesson study/PLC on STEM activities documentation (i.e. pictures, videos, observation forms, outline and lesson revisions)	•Teacher implementation in classroom interactive technology use
				and lesson revisions)

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target Geometry Goal # 3A. Ambitious but Achievable Quarter Assessments and District School Baseline, midyear \_ Annual Measurable Objectives and spring assessments will reflect a learning goal of 15-(AMOs). In six year school will 20 point increase after implementation of Professional reduce their achievement gap by Learning Communities and Professional Development. 50%. Baseline data 2012-2013 2013-2014 2014-2015 2015-2016 2016-2017 2011-2012 No data availabl Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 3B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in Geometry. Geometry Goal #3B: 2012 Current Level of Performance: 2013 Expected Level of Performance: Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy

#### Lack of Rigorous Lesson Study with Principal, Dr. Lesson study with Student assessments used in rigor as the focus Thomas rigor as the focus Performance on the classroom and District/School complexity of items Lesson plans with Mathematics Teacher to Teacher baseline, Midyear aligned to EOC. complexity of problems, Coach lesson study/PLC and Spring activities and Rhonda assessments assessments are Cunningham ·Lesson plans with submitted to the math complexity of problems, Student Performance on coach for review •ETO, Lillie Stokes activities and **EOC** State assessments are submitted to the math assessments •DA Mathematics coach for review proficiency Instructional results and

			Specialist, Martha Gioielli		learning gains •Classroom
					observation tools
	•Provide training for clarification and sample math lessons to demonstrate to teachers what differentiation instruction looks like	Training teachers in differentiated activities from FDLRS  Math Teacher to Science Teacher observation of classrooms	•Mathematics Coach Rhonda Cunningham	Training teachers in differentiated activities from FDLRS and Teacher to Teacher PLC      Lesson plans with differentiated activities	District/School baseline, Midyear and Spring assessments
2		•Classroom implementation of differentiated activities •STEM training assistance for teachers at regional meetings.	•DA Mathematics Instructional Specialist, Martha	•Classroom implementation of differentiated activities	Performance on EOC State assessments proficiency results and learning gains  •Classroom observation tools

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 3C. English Language Learners (ELL) not making satisfactory progress in Geometry. Data Not available from the District Geometry Goal #3C: 2012 Current Level of Performance: 2013 Expected Level of Performance: •State results: 41% Percentage of students making learning gains •State results: 45% Percent of lowest 25% making learning gains at proficiency level in mathematics In Spring (May) 2013-Projecting 35% (275 students) Geometry students will score FCAT Level 3 or higher on •State Results: 49% Percentage of students (total) the Geometry EOC scoring at proficiency level in mathematics •State Results: 17% of students in Geometry performed at state avg 50 or higher on Geometry EOC Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 1.Lack of awareness 1. To provide PD on 1.Principal, Rtl 1. In-1. Across Leadership Team, service/Workshops/Lesson Disciplines and common goals for ELL students learning ELL students. strategies ESOL Teacher. Studys Common Goals for ELL students success. Training to teach ELL NcarPD training for all District personnel Implementation in School and State students teachers over NcarPD classroom Assessment training performance of students **ESE Specialist** 

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		
3D. Students with Disabilities (SWD) not making satisfactory progress in Geometry.  Geometry Goal #3D:	No data available for this group as of September 27, 2012	
2012 Current Level of Performance:	2013 Expected Level of Performance:	

In 2011-2012: State results only 17% of Geometry students who took the Geometry passed with level 3 or higher

2012-2013- 33% of the Geometry students will perform 3 or high on the Geometry EOC

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	lack of awareness of SWD learning strategies and common goals for success.	Ti provide in-service and training for teachers with respect to common goals for SWD success.			1. Surveys/Common Goals for ELL students' success plan.
2		Student will will be placed in Access Algebra course		'	Assessments by ESE Specialist

Based on the analysis of student achievement data, and r in need of improvement for the following subgroup:	reference to "Guiding Questions", identify and define areas
3E. Economically Disadvantaged students not making satisfactory progress in Geometry.  Geometry Goal #3E:	In 2011-2012- 33% of all Algebra students performed at Level 3 or higher on Algebra EOC who were enrolled in Algebra 1.
2012 Current Level of Performance:	2013 Expected Level of Performance:
State results: 41% Percentage of students making learning gains	
State results: 45% Percent of lowest 25% making learning gains at proficiency level in mathematics	2012-2013 - 50% of all math students in Algebra I will
State Results: 49% Percentage of students (total) scoring at proficiency level in mathematics	score a level 3 or higher on Algebra 1 EOC.
State Results: 17% of students in Geometry performed at state avg 50 or higher on Geometry EOC	

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1. Lack of awareness and common goals for students that are economically disadvantaged success.	To provide PD for teachers with respect to success for ED students.	1. Principal, Rtl Leadership Team	1. In- service/Workshops/Lesson Studys	1. Common Success Goal Plan for ED students
2	Training of teachers to reach all modalities of learners and various background of students	enrolled in Algebra I and inclusion students	Principal, Dr. Thomas Math coach, Rhonda Cunningham ESE Specialist, Mrs. Linda Thomas	Teachers will have training to teach all students	Classroom walkthrough Lesson plans Lesson study/ PLC

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

#### Mathematics Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Mathematics Goals

# Florida Alternate Assessment High School Science Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
2013 Expected Level of Performance:					

Problem-Solving Process to Increase Student Achievement							
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
No Data Submitted							

ased on the analysis of student achievement data, and reference to "Guiding Questions", identify and define reas in need of improvement for the following group:					
2. Florida Alternate Assessment: Students scoring at or above Level 7 in science.					
Science Goal #2:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Proces	ss to I	ncrease S	Student Achievemen	t
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

## Biology End-of-Course (EOC) Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1. Students scoring at Achievement Level 3 in Biology. On the 2012 Biology 1 EOC 37% of the students performed at Tier 2 and T3 proficiency levels. Biology Goal #1: 2012 Current Level of Performance: 2013 Expected Level of Performance: 37% (T2 and T3) On the Biology 1 EOC 42% of the students will score at 31% (T2) 59 students T2 and T3 proficiency levels. 6% (T3) 12 students Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy 1.1 Lack of across 1.1 To plan 1.1 Principal, 1.1 In-1.1 Across disciplines collaboration collaboration Assistant service/Workshops Discipline on common goal for Principal for Common Goal for opportunities

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

1	students scoring at FCAT 2.0 Reading Level 3.	strategies/in-service for faculty to develop and implement common goals.	Curriculum, Instructional Coaches and Department Chairs.		students scoring @ FCAT 2.0 Reading Level 3.
2	Inadequate non- traditional classroom experiences	Provide students with in depth exposure to activities, guest speakers and fieldtrips to enhance their background knowledge to assist in real world application of concepts and develop critical thinking skills as related to science.	Science Department Chairperson	Assessment and monitoring tools will include, but not be limited to following: Teacher feedback, Post Tests, Mini Lesson Assessments, Daily informal classroom observations, weekly review of lesson plans, cluster meetings, science rubric assessments and quarterly review of growth made by students.	
3	Lack of rigorous instruction	Teachers will continue to incorporate research based instructional strategies learned during NGCARPD, AP, and Bioscopes professional development, Biology Partnership, Lesson Study and Common Core State Standards.  Teachers will deliver lessons via SMART Board Activities, FCAT Explorer, GIZMO in conjunction with science textbooks and other resources.  AP class, and two STEM academies are available to provide avenues of acceleration for advanced learners.  Biology teachers use lesson plans that have been collaboratively created and developed by science teachers in Lesson Studies, Bioscopes, Curriculum Track and Biology partnership.  Professional Development on adopted science curriculum for full use of all components. Biology- Pearson Environmental — Pearson Chemistry —Pearson Physical Science — Pearson  Professional Development on supplemental planning for labs or stations in	Principal Curriculum, Science Coach, Science Department Chairperson	Assessment and monitoring tools will include, but not be limited to following: Teacher feedback, Post Tests, Mini Lesson Assessments, Daily informal classroom observations, weekly review of lesson plans, cluster meetings, science rubric assessments and quarterly review of growth made by students.	

		Chemistry, Physical Science and Earth Space Science		
4	Lack of laboratory experiences	Teachers will conduct laboratory experiences at least twice a week.  Labs supplies and materials have been ordered according to teachers' request and more are available upon request.		Improvement on the science miniassessments and district assessments.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
2. Students scoring at or above Achievement Levels 4 and 5 in Biology.					
Biology Goal #2:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Proces	s to I	ncrease S	Student Achievement	t
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No Data Submitted				

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

	Grade BI/Subject PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
--	--	--	--	--	--

#### Science Budget:

			Available
Strategy	Description of Resources	Funding Source	Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.0
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Science Goals

### Writing Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1a. FCAT 2.0: Students scoring at Achievement Level 3.0 and higher in writing. To increase the percentage of students scoring proficiency in writing by 3%. Writing Goal #1a: 2012 Current Level of Performance: 2013 Expected Level of Performance: 80% 84% Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy Writing across the All teachers will use RtI Leadership Monthly writing prompt FCAT Writing. curriculum with fidelity. preselected guided Principal, Asst. writing prompts on given days to assure Principal, Reading fidelity. Coach.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.  Writing Goal #1b:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving	Process to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Posi: Resp for	on or tion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

### Writing Budget:

Evidence-based Progra	m(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Professional Developme	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00

# U.S. History End-of-Cource (EOC) Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

<ol> <li>Students scoring at Achievement Level 3 in U.S. History.</li> <li>U.S. History Goal #1:</li> </ol>				To score at the State's Baseline average.				
2012	Current Level of Perfo	rmance:		2013 Expe	cte	d Level of Perform	ance	e:
NA				To score at	the	: State's Baseline av	verag	je.
	Prol	olem-Solving Process	to I	ncrease Stu	ude	nt Achievement		
	Anticipated Barrier	Strategy	Re	Person or Position esponsible f Monitoring		Process Used to Determine Effectiveness c Strategy		Evaluation Tool
1	1.1 Lack of across disciplines collaboration on common goal for students scoring at FCAT 2.0 Reading Level 3.	opportunities strategies/in-service fo	Ass for Ins Coa De	1.1 Principal, Assistant Principal for Curriculum,		1.1 In- service/Workshops		1.1 Across Discipline Common Goal for students scoring @ FCAT 2.0 Reading Level 3.
2	Lack of PD for Social Science teachers.	Provide PD fore Social Science Teachers.	k-1 So	ncipal, Distri l 2 Director, cial Science partment Ch	ce		ops.	U.S. History EOC State's baseline results compared to EGHS results.
	d on the analysis of studeed of improvement for the		nd r	eference to	"Gu	iding Questions", ide	entify	y and define areas
4 and	udents scoring at or abd 5 in U.S. History. History Goal #2:	ove Achievement Lev	els	NA				
2012	Current Level of Perfo	rmance:		2013 Expected Level of Performance:				
NA				NA				
	Prol	olem-Solving Process	to I	ncrease Stu	ude	nt Achievement		
Anticipated Barrier Strategy Posit Resp for			onsible E	Dete Effe	cess Used to ermine ctiveness of tegy	Eval	uation Tool	
No Data Subm								

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring			
No Data Submitted									

#### U.S. History Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of U.S. History EOC Goals

## Attendance Goal(s)

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:					
Attendance     Attendance Goal #1:	To increase the attendance rate from the previous year.     To reduce the number of excessive absences(10) or more and excessive tardies(10) or more.				
2012 Current Attendance Rate:	2013 Expected Attendance Rate:				
95	97				

<u> </u>							
	Current Number of Stunces (10 or more)	udents with Excessive		2013 Expected Number of Students with Excessive Absences (10 or more)			
254			204				
	Current Number of Stues (10 or more)	udents with Excessive	2013 Expecte Tardies (10 or	d Number of Students more)	with Excessive		
291			239	239			
	Prol	olem-Solving Process t	o Increase Stude	Increase Student Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	1.1. Students apathy regarding school attendance and tardiness.	1.1. Students will be given incentives during the grading period to attend school and to be on time for class.	1.1. Drop-out Prevention Coordinator and Behavior Specialist	1.1. Daily attendance reports will be reviewed and students will be counseled with respect to attendance/tardy progress.	Daily attendance reports.		
2	1.2. parent apathy regarding school attendance/tardies.	1.2. Parents will be contacted when students miss school and get tardy referrals.	1.2. Drop-Out Prevention coordinator and Behavior Specialist	1.2 Daily Attendance Reports will be reviewed and parents called accordingly.	Daily attendance reports. Teacher call records. Automatic dialer reports.		
3	1.3. Teacher attendance record keeping.	1.3. Teachers will be required to keep accurate daily attendance.	1.3. Teachers, Drop-Out Prevention Coordinator and BehaviorSpecialist	1.3 Teachers' daily attendance record per AS400 reports.	AS400 reports and teacher gradebooks.		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring			
No Data Submitted									

#### Attendance Budget:

Evidence-based Program(s)/Material(s)							
Strategy	Description of Resources	Funding Source	Available Amount				
No Data	No Data	No Data	\$0.00				
			Subtotal: \$0.00				
Technology							
Strategy	Description of Resources	Funding Source	Available Amount				

No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Attendance Goal(s)

# Suspension Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of susp provement:	ension data, and referen	nce t	o "Guiding Que	stions", identify and defi	ne areas in need
	spension ension Goal #1:			To reduce the number of students' in-school and out-of-schools suspensions from the previous year.		
2012	Total Number of In-Sc	hool Suspensions		2013 Expecte	d Number of In-School	Suspensions
534				208		
2012	Total Number of Stude	ents Suspended I n-Sch		2013 Expecte School	d Number of Students	Suspended In-
309				128		
2012	Number of Out-of-Sch	ool Suspensions		2013 Expected Number of Out-of-School Suspensions		
719				220		
2012 Scho	Total Number of Stude ol	ents Suspended Out-of		2013 Expected Number of Students Suspended Out- of-School		
338				130		
	Prol	olem-Solving Process	to I r	ncrease Stude	nt Achievement	
	Anticipated Barrier	Strategy		Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	1.1. Students lack os respect for each other, adult authority and school rules.	1.1. Students will receive consistent review of school rules per the code of Student Conduct by teachers and via grade-	and	ministration I teachers	1.1 Student referrals, ISS, OSS reports will be reviewed bi-weekly.	Student referrals,ISS, OSS reports

level assembles.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring			
No Data Submitted									

#### Suspension Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

## Dropout Prevention Goal(s)

Note: Required for High School - F.S., Sec. 1003.53

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:

1. Dropout Prevention

Dropout Prevention Goal #1:

\*Please refer to the percentage of students who dropped out during the 2011-2012 school year.

To reduce the percentage of dropouts by 2.7% and increase the percentage of graduates by 7%.

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

2012 Current Dropout Rate:				2013 Expected Dropout Rate:			
3.4%				0.7%			
2012 Current Graduation Rate:				2013 Expected Graduation Rate:			
74&				81%			
	Pro	blem-Solving Process t	to I i	ncrease Stude	nt Achievement		
	Anticipated Barrier	Strategy		Person or Position esponsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	1.2. High number of FCAT Retakers/Adult students	1.2 Provide FCAT ReTake tutorials for FCAT ReTakers including Adult Students	Pre Cod Beh	2. Drop-Out evention ordinator and havior ecialist	1.2.1.1. FCAT Retakers will be identified by EWS reviews and assigned to tutoring in after-school and Saturday prep class.	FCAT-retake scores	

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
No Data Submitted						

#### Dropout Prevention Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		·	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

End of Dropout Prevention Goal(s)

Grand Total: \$0.00

# Parent Involvement Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of pare	ent involvement data, and	reference to "Guid	ding Questions", identify	and define areas
Parei *Plea partio	rent Involvement  nt Involvement Goal #  ase refer to the percenta  cipated in school activition  plicated.	age of parents who		e low percentage by end n Parents workshops an	
2012	Current Level of Pare	nt Involvement:	2013 Expecte	ed Level of Parent Invo	olvement:
35%			50%		
	Pro	blem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Parents not attending school events	Strategy 1.1. Encourage parents to participate in Family Reading Nights and Parents Workshops.  2. Offer monthly Reading Nights (9th Grade Academy)  3. Every Reading teacher calls parents within first three weeks of school to discuss students performance in class  4. Continue the School Advisory (SACO Parent EXPO's, Grade Level Parent Night Out's and School Parent Teacher Association (PTSA)  5. Investigate and implement the Golden School Award Program	Reading Coach and Parent Liaison Volunteer Coordinator	Collect participation data and survey families  Administration will review parent-calling logs.  Agenda and Participation logs.	Parent Attendance Sign- In Sheets  Documented sign- in data from meetings and activities.

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

#### Parent Involvement Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	•	•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Parent Involvement Goal(s)

## Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, id	dentify and define areas in need of improvement:
1. STEM STEM Goal #1:	<ol> <li>To increase the number of students participating in Level 3 STEM courses.</li> <li>To increase the number of students that participate in science and engineering fairs.</li> <li>To increase the number of students that compete in Regional/State science and engineering fairs.</li> <li>To provide STEM PD for all teachers.</li> <li>To provide PD for teachers in order to implement the integration of STEM reading and writing in study centers.</li> <li>To provide STEM Pathway opportunities for students in feeder schools.</li> <li>To increase partnership opportunities for STEM students.</li> </ol>
Problem-So	Iving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	engineering Regional/State fairs and competition.  4.1 Lack of knowledge and awareness. 5.1 Lack of PD and implementation strategies of teachers in order to integrate STEM reading/writing in study centers. 6.1 Lack of knowledge and awareness of STEM Pathway opportunities to feeder school students.	encourage their participation in STEM courses. 2.1 To promote and encourage science students participation in science and technology fairs. 3.1 To promote and encourage students to participation in science and technology fairs. 4.1 To provide faculty and staff with PD that makes them more knowledgeable and aware of STEM. 5.1 To provide PD for teachers in order to integrate STEM reading and writing in study centers. 6.1 To provide workshops/activities related to STEM	Coach, Math Coach, Tech.Specialist, District RTTT Director, K-12 Director 3.1 Principal,Science Coach, Math Coach, Tech.Specialist, District RTTT Director, K-12 Director 4.1 Principal, Science Coach, Math Coach, District RTTT Director And FLDOE STEM Specialist.	1.1 Workshops/Surveys 2.1 Science/Engineering Fairs student workshops and field trips. 3.1 Science/Engineering Fairs student workshops and field trips 4.1 Lesson Studys. 5.1 Observations/PLCs 6.1 STEM Pathways workshops/Activities for feeder school students. 7.1 STEM Partnerships opportunities workshops/Activities for students .	1.1 Increased student enrollment Level 3 STEM courses records. 2.1 Increased number of students participating in science and engineering fairs. 3.1 Increased number of students participating in Regional/State science and engineering fairs. 4.1 Survey/Questionnaires 5.1 CWTs, Formative Evaluations 6.1 Increased number of STEM Pathways opportunities for feeder school students. 7.1 Increased number of STEM partnership opportunities for students.

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring	
No Data Submitted							

#### STEM Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of STEM Goal(s)

# Career and Technical Education (CTE) Goal(s)

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define areas in need of improvement:						
1. C	TE Goal #1:		2. To incre Certificatio 3. To incre CARPD/NG	<ol> <li>To increase the number of registered CAPE Programs.</li> <li>To increase the number of teachers with Industry Certification.</li> <li>To increase the number of teachers with CARPD/NGCARPD training.</li> <li>To develop a CTE Advisory Council.</li> </ol>		
	Problem-Solving Process to Increase Student Achievement					
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1						
	1.1 Lack of awareness and knowledge of CAPE programs. 2.1 Number of teacher industry certification opportunities.	CAPE Programs. 2.1 To provide more	1.1 Principal, District's CTE Director, FLDOE Program Specialist. 2.1 Principal,	1.1 In- service/Workshop 2.1 In- service/Workshops 3.1 In- service/Workshops	1.1 Surveys/Questioonares 2.1 Records of Industry Certified Teachers. 3.1 Records of number	

2	3.1 Lack of CARPD/NGCARPD awareness and training. 4.1 Lack of interest and awareness of CTE Advisory Councils.	3.1 To provide CARPD/NGCARPD in- service/training for CTE teachers. 4.1 To plan and implement a CTE Advisory Council.	District's CTE Director, FLDOE Program Specialist. 4.1 Principal, District's CTE Director, FLDOE	service/Workshops	of CARPD/NGCARPD CTE Teachers. 4.1 Established CTE Advisory Council
			Program Specialist. Principal, District's CTE Director, FLDOE Program Specialist.		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring		
No Data Submitted								

#### CTE Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	·		Subtotal: \$0.00
			Grand Total: \$0.00

# Additional Goal(s)

No Additional Goal was submitted for this school

#### FINAL BUDGET

Evidence-based F	Program(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Professional Deve	elopment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
				Grand Total: \$0.00

#### Differentiated Accountability

School-level Differentiated Accountability Compliance



Are you a reward school: † Yes † No

A reward school is any school that improves their letter grade or any school graded A.

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## School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Describe projected use of SAC funds	Amount
No data submitted	

Describe the activities of the School Advisory Council for the upcoming year

1. To work in an advisory capacity and assist the school's administration carry-out and meet the goals outlined in the School Improvement Plan.

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# AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

## SCHOOL GRADE DATA

No Data Found

Gadsden School District EAST GADSDEN HI GH SCHOOL 2010-2011							
	Reading	Math	Writing		Grade Points Earned		
% Meeting High Standards (FCAT Level 3 and Above)	18%	58%	67%	15%	158	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.	
% of Students Making Learning Gains	32%	65%			97	ways to make gains:     Improve FCAT Levels     Maintain Level 3, 4, or 5     Improve more than one year within Level 1 or 2	
Adequate Progress of Lowest 25% in the School?	40% (NO)	65% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.	
FCAT Points Earned					360		
Percent Tested = 99%						Percent of eligible students tested	
School Grade*		·			F	Grade based on total points, adequate progress, and % of students tested	

Gadsden School District EAST GADSDEN HI GH SCHOOL 2009-2010						
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	16%	58%	83%	13%	170	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	31%	69%			100	3 ways to make gains:  Improve FCAT Levels  Maintain Level 3, 4, or 5  Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?		67% (YES)			110	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					380	
Percent Tested = 98%						Percent of eligible students tested
School Grade*					D	Grade based on total points, adequate progress, and % of students tested