FLORIDA DEPARTMENT OF EDUCATION



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School Improvement Plan (SIP) Form SIP-1

Turkey Creek Middle School

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: SCHOOL INFORMATION

School Name: Turkey Creek Middle School	District Name: Hillsborough
Principal: Dennis Mayo	Superintendent: MaryEllen Elia
SAC Chair: Elisabeth Alexander	Date of School Board Approval:

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Principal	Dennis Mayo	Agriculture Degree in Educational Leadership	7	11	10-11/-B-69% of AYP Targets met 09-10/-B-69 % of AYP Targets met 08-09/-A-72 % of AYP Targets met
Assistant Principal	Jaclyn Rowehl, Assistant Principal	Certified in Ed Leadership (all levels) and Social Science 6-12	1	1	10-11/A- 100% of AYP Targets met - Barrington 09-10/-B 74% of AYP Targets met - Barrington 08-09/B 79% of AYP Targets Met - Bartels
Assistant Principal	Phillip Riley, Assistant Principal	Degree in Biology/pre-med; Masters in	8	6	10-11/-B-69% of AYP Targets met 09-10/-B-69 % of AYP Targets met 08-09-A-72% of AYP Targets met

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	Educational Leadership			

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades,
Area		Certification(s)	Years at	an	FCAT/Statewide Assessment Achievement Levels, Learning
			Current School	Instructional Coach	Gains, Lowest 25%), and AMO progress along with the
					associated school year)
		BA Humanities	4	4	10-11/-B-69% of AYP Targets met
Reading	Kate Ramsey	Reading Endorsement			09-10/-B-69 % of AYP Targets met
		ESOL Endorsement			08/09: B77% AYP Target met(Riverview High
		Certification English 6			School)
		- 12			
Writing	Rebecca Velazquez	M.ED Educational	1	1	10-11/-C (Marshall)
		Leadership Reading			09-10/-A (Marshall)
		Reading Endorsement			08/09: A (Marshall)
		ESOL Endorsement			00,00111 (1.141011411)
Math	Colleen Ebert	BS in Math 7-12	1	1	Hilliard Bradley High School, Hillard, Ohio
		Masters in Curriculum			Hilliard was in improvement state.
		Certified in Mathematics			8/2009 - 5/2012
		6 - 12			

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)
1. Teacher Interview Day	District staff	June	
2. Salary Differential (Renaissance Schools)	General of Federal Programs	ongoing	
3. District Mentor Program	District Mentors	ongoing	
4. District Peer Program	District Peers	ongoing	

Non-Highly Qualified Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective			
of-field/ and who are not highly effective.				
Teachers:	Depending on the needs of the teacher, one or more of the following strategies are implemented.			
	<u>Administrators</u>			
5 are out of field	Meet with the teachers four times per year to discuss progress on:			
	Preparing and taking the certification exam			
	Completing classes need for certification			
	Provide substitute coverage for the teachers to observe other teachers			
	Discussion of what teachers learned during the observation(s)			
	Reading and Writing Coaches			
	• The coaches co-plans, models, co-teaches, observes and conferences with the teacher on a regular basis			
	Subject Area Leader/PLC			
	The teachers will attend PLC meetings for on-going adult learning, striving to understand how they as an			
	individual teacher and PLC member can improve learning for all.			

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

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Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
73	5% 4	20% 15	34% 25	39% 29	27% 20	93% 68	17% 13	.01%	4% 3

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
D	Mandahar Confus	mi il di il di per	W 11 11 11 11
Dawn Thompson	Mandalyn Surfus	The district-based mentor is with the EET	Weekly visits to include modeling, co-
		initiative. The mentor has strengths in the	teaching, analyzing student work/data,
		areas of leadership, mentoring, and	developing assessments, conferencing
		increasing student achievement.	and problem solving.
Dawn Thompson	Clara Parker	The district-based mentor is with the EET	Weekly visits to include modeling, co-
		initiative. The mentor has strengths in the	teaching, analyzing student work/data,
		areas of leadership, mentoring, and	developing assessments, conferencing
		increasing student achievement.	and problem solving.
Dawn Thompson	Kristina Schipano	The district-based mentor is with the EET	Weekly visits to include modeling, co-
		initiative. The mentor has strengths in the	teaching, analyzing student work/data,
		areas of leadership, mentoring, and	developing assessments, conferencing
		increasing student achievement.	and problem solving.
Dawn Thompson	Ashley Venable	The district-based mentor is with the EET	Weekly visits to include modeling, co-
	·	initiative. The mentor has strengths in the	teaching, analyzing student work/data,
		areas of leadership, mentoring, and	developing assessments, conferencing
		increasing student achievement.	and problem solving.
Dawn Thompson	Harlan Wooten	The district-based mentor is with the EET	Weekly visits to include modeling, co-
		initiative. The mentor has strengths in the	teaching, analyzing student work/data,

	areas of leadership, mentoring, and	developing assessments, conferencing
	increasing student achievement.	and problem solving.

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A Services are provided to ensure students who need additional remediation are provided support through: after school and summer programs, quality teachers through professional development, content resource teachers, and mentors.

Title I, Part C- Migrant

The migrant advocate provides services and support to students and parents. The advocate works with teachers and other programs to ensure that the migrant students' needs are being met

Title I, Part D

The district receives funds to support the Alternative Education Program which provides transition services from alternative education to school of choice.

Title II N/A

Title III

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners

Title X- Homeless

The district receives funds to provide resources (social workers and tutoring) for students for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school, reading coaches, and extended learning opportunity programs.

Violence Prevention Programs

N/A

Nutrition Programs

N/A

Housing Programs

N/A

Head Start

N/A

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Adult Education
N/A
Career and Technical Education
The career and technical support is specific to each school site in which funds can be utilized, in a specific program, within Title I regulations
Job Training
N/A
Other
N/A

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

- Principal Dennis Mayo
- Assistant Principal Claude Riley
- Assistant Principal Jaclyn Rowehl
- Guidance Counselor Debbie Gregory
- Guidance Counselor Wally Heim
- School Psychologist Randy Rebman
- Social Worker Cooper Turner
- Migrant Advocate Melissa Rivera
- ESE Specialist Debbie Coleman Chair
- SAC Chair Elisabeth Alexander
- Attendance Committee Representative Debbie Coleman
- District Liaison Troy Loker
- Reading Coach Kate Ramsey
- Writing Coach Rebecca Velazquez
- Math Coach Colleen Ebert

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The purpose of the core Leadership Team is to:

- 1. Review school-wide assessment data on an ongoing basis in order to identify instructional needs at all grade levels, get input from teachers on students needing MTSS.
- 2. Support the implementation of high quality instructional practices at the core and intervention/enrichment (Tiers 2/3) levels.
- 3. Review ongoing progress monitoring data at the core to ensure fidelity of instruction and attainment of SIP goal(s) in curricular, behavioral, and attendance domains.
- 4. Communicate school-wide data to PLCs and facilitate problem solving within the content/grade level teams.

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The Leadership team meets weekly. Specific responsibilities include:

- Oversee the multi-layered model of instructional delivery (Tier 1/Core, Tier 2/Supplemental and Tier 3/Intensive)
- Create, manage and update the school resource map
- Facilitate the implementation of specific programs (e.g., Extended Learning Programs during and after school; Saturday Workshops; Tutorials) that provide intervention support to students identified through data sorts/chats conducted by the PLCs
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals
- Organize and support systematic data collection (e.g., district and state assessments; during-the-grading period school assessments/checks for understanding; in-school surveys)
- Assist and monitor teacher using data. (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
- Strengthen the Tier 1 (core curriculum) instruction through the:
 - o Implementation and support of PLCs
 - o Review of teacher/PLC core curriculum assessments/chapters tests/checks for understanding (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
 - o Use of Common Core Assessments by teachers teaching the same grade/subject area/course (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
 - o Implementation of research-based scientifically validated instructional strategies and/or interventions. (as outlined in our SIP)
 - O Communication with major stakeholders (e.g., parents, business partners, etc.) regarding student outcomes through data summaries and conferences.
- On a monthly basis, assist in the evaluation of teacher fidelity data and student achievement data collected during the month.
- Support the planning, implementing, and evaluating the outcomes of supplemental and intensive interventions in conjunction with PLCs and Specialty PSLT.
- Work collaboratively with the PLCs in the implementation of the C-CIM (Core Continuous Improvement Model) on core curriculum material.
- Coordinate/collaborate/integrate with other working committees, such as the Literacy Leadership Team (which is charged with developing a plan for embedding/integrating reading and writing strategies across all other content areas).

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- The Chair of SAC is a member of the Leadership Team/PSLT.
- The administration, leadership team, teachers and SAC are involved in the School Improvement Plan development and monitoring throughout the school year.
- The School Improvement Plan is the working document that guides the work of the Leadership Team and all teacher teams. The large part of the work of the team is outlined in the Expected Improvements/Problem Solving Process sections (and related professional development plans) for school-wide goals in Reading, Math, Writing, Science, Attendance and Suspension/Behavior.
- Given that one of the main tasks is to monitor student data related to instruction and interventions, the Leadership Team/PSLT monitors the effectiveness of instruction and intervention by reviewing student data as well as data related to implementation fidelity (teacher walk-through data).
- The Leadership Team/PSLT communicates with and supports the PLCs in implementing the proposed strategies by distributing Leadership Team members across the PLCs to facilitate planning and implementation. Once strategies are put in place, the Leadership Team members who are part of the PLCs regularly report on their efforts and student outcomes to the larger Leadership Team/PSLT.
- The Leadership Team/PSLT and PLCs both use the problem solving process (Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:
 - O Use the problem-solving model when analyzing data:
 - 1. What is the problem? (Problem Identification)

- 2. Why is it occurring? (Problem Analysis and Barrier Identification)
- 3. What are we going to do about it? (Action Plan Design and Implementation)
- 4. Is it working? (Monitor Progress and Evaluate Action Plan Effectiveness)
- O Identify the problem (based on an analysis of the data disaggregated via data sorts) in multiple areas curriculum content, behavior, and attendance
- o Develop and test hypotheses about why student/school problems are occurring (changeable barriers).
- o Develop and target interventions based on confirmed hypotheses.
- Identify appropriate progress monitoring assessments to be administered at regular intervals matched to the intensity of the level of instructional/intervention support provided.
- o Develop grading period or units of instruction//intervention goals that are ambitious, time-bound, and measureable (e.g., SMART goals).
- o Review progress monitoring data at regular intervals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensify intervention and/or enrichment support).
- o Each PLC develops PLC action plan for SIP strategy implementation and monitoring.
- o Assess the implementation of the strategies on the SIP using the following questions:
 - 1. Does the data show implementation of strategies are resulting in positive student growth?
 - 2. To what extent are we making progress toward the school's SIP goals?
 - 3. If we are making progress, what can we do to sustain what is working?
 - 4. What barriers to implementation are we facing and how will we address them?
 - 5. What should we do next? What should be our plan of action?

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Core Curriculum (Tier 1)

Data Source	Database	Person (s) Responsible
FCAT released tests	School Generated Excel Database	Reading Coach/SAC Chair /AP
Baseline and Midyear District Assessments	Scantron Achievement Series Data Wall	Leadership Team, PLCs, SAC Chair
District generated assessments from the Office of Assessment and Accountability District Baseline and Mid-Year Testing Semester Exams During the Grading Period -Core Curriculum Assessments (pre, mid, end of unit, chapter, etc.) Monthly Writing Assessments	Scantron Achievement Series Data Wall	Leadership Team, PLCs, individual teachers
Subject-specific assessments generated by District-level Subject Supervisors in Reading, Language Arts, Math, Writing and Science District Baseline and Mid-Year Testing Semester Exams During the Grading Period -Core Curriculum Assessments (pre, mid, end of unit, chapter, etc.)	Scantron Achievement Series Data Wall PLC Logs	Leadership Team, PLCs, individual teachers
FAIR	Progress Monitoring and Reporting Network	Reading Coach

Hillsborough 2012

Rule 6A-1.099811

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	Data Wall	
CELLA	Sagebrush (IPT)	ELL PSLT Representative
Teachers' common core curriculum assessments on units of	Ed-Line	Individual Teachers/ Team Leaders/ PLC
instruction/big ideas.	PLC Database	Facilitators/Sac Chair
Reading, Science, and Math	PLC logs	
DRA-2	School Generated Excel Database	Sac chair
Reports on Demand/Crystal Reports	District Generated Database	Leadership Team/Specialty PSLT

Supplemental/Intensive Instruction (Tiers 2 and 3)

Data Source	Database	Person (s) Responsible for Monitoring
Extended Learning Program (ELP)* (see below) Ongoing	School Generated Database in Excel	Leadership Team/ ELP Facilitator/SAC Chair
Progress Monitoring (mini-assessments and other assessments		
from adopted curriculum resource materials)		
District Baseline and Mid-Year Testing		
Semester Exams <u>During the Grading Period</u> -Core Curriculum Assessments (pre, mid, end of unit, chapter, etc.)		
Differentiated mini assessments based on core curriculum	Individual teacher data base	Individual Teachers/PLCs
assessments.	PLC/Department data base	
FAIR OPM	School Generated Database in Excel	Leadership Team/Reading Coach
Ongoing assessments within Intensive Courses	Database provided by course materials (for courses that	Leadership Team/PLC/Individual Teachers
(Middle/High)	have one), School Generated Database in Excel	
Other Curriculum Based Measurement	easyCBM	Leadership Team/PLCs/Individual Teachers
	School Generated Database in Excel	
Research-based Computer-assisted Instructional Programs	Assessments included in computer-based programs	PLCs/Individual Teachers

Describe the plan to train staff on MTSS.

The Leadership Team/will continue to work to build consensus with all stakeholders regarding a need for and a focus on school improvement efforts. The Leadership Team will work to align the efforts of other school teams that may be addressing similar identified issues.

As the District's RtI Committee/RtI Facilitators develop(s) resources and staff development trainings on PS/RtI, these tools and staff development sessions will be conducted with staff when they become available. Professional Development sessions, as identified by teacher needs assessment and/or EET evaluation data, will occur during faculty meeting times or rolling faculty meetings. The Leadership Team will send school team representatives to ongoing PS/RtI trainings/support sessions that are offered district-wide. Our school will invite our area RtI Facilitator to visit quarterly (or as needed) to review our progress in implementation of PS/RtI and provide on-site coaching and support to our Leadership Teams/PLCs. New staff will be directed to participate in trainings relevant to PLCs and PS/RtI as they become available.

Describe plan to support MTSS.

Response to Intervention (RtI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our schools, we will:

- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, Steering, and SAC meetings, lesson study, school-wide behavior management plans).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

- Principal Dennis Mayo
- Assistant Principal Lana Smith
- Reading Coach Kate Ramsey
- Reading Teachers Angela Brown, Paula Flott
- Media Specialist Cheryl Trapnell
- Teachers across content areas Tecca Kilmer, Beth Alexander, Scott Whalen, Dottie Trapnell
- Language Arts Erin Consolver
- Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The principal is the LLT chairperson. The reading coach is a member of the team and provides extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instructional support is provided to all teachers.

The principal also ensures that the LLT monitors reading data, identifies school-wide and individual teachers' reading-focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the Problem Solving Leadership team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

• What will be the major initiatives of the LLT this year?

Trying to interpret AP3 (last year's final FAIR) with FCAT results – our FAIR data was much higher than FCAT outcomes Continue last year's "success" with stolen moments and a book in the hands of every students every day – this year an additional focus on actually reading the book!

- Implementation and evaluation of the SIP reading goals/strategies across the content areas
- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)
- Implementation of the K-12 Reading Plan
- Interactive Word Walls across all content areas

NCLB Public School Choice Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Project CRISS, Level 1 training, which is a 12 hour initial training, is offered annually through district-provided training. Mandatory follow-up is provided at the school site by the reading coach. Complementing the Project CRISS initiative is the inclusion of close reading lessons in the ELA, reading, and content area classrooms. The reading coach is required as a part of his/her job description to provide on-site support of the implementation of the Project CRISS Strategic Lesson Plan model and the design and delivery of close reading lessons through professional development opportunities, as well as, coaching opportunities. A yearly action plan is created by the reading coach that outlines what Project CRISS and close reading model lesson professional development will be offered. A monthly written update allows the reading supervisor to monitor the progress of each coach's action plan.

Content-specific (mathematics, social studies, science and language arts) Project CRISS close reading model lesson follow-up trainings are offered on request at school sites and as district-offered trainings throughout the school year.

Demonstration classroom opportunities focusing on the implementation of content-based literacy strategies are mandated by the K-12 Comprehensive Reading Plan at each site. The reading coach is responsible for scheduling and facilitating pre-observation, during observation, and post-observation activities and discussion.

A Reading Leadership Team is mandated by the K-12 Comprehensive Reading Plan at each site. The principal is the chairperson of the committee and the reading coach is an integral member, guiding the data review, creation of an action plan, progress monitoring of the plan and evaluation of the plan each school year. The RLT should have representation from each content area and is responsible for reporting back to the school their findings and instructional decisions.

Each PLC is responsible for reviewing their students' literacy data and creating lessons that are responsive to identified student needs. PLCs are responsible for the implementation of the Continuous Improvement Model (Plan-Do-Check-Act) with their core curriculum and acting on the data by providing additional instruction where needed. Common assessments on chapter tests are used to identify effective reading strategies and guide instruction for re-teach or enrichment.

Reading coaches are responsible for assisting content teachers with the integration of differentiated instruction strategies into their content area classrooms.

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Readi	ing Goals			Problem-Solving	Process to Increas	e Student Achievement	
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students sco (Level 3-5).	1. FCAT 2.0: Students scoring proficient in reading (Level 3-5).			SEE			
Le	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
	40%	43%		PLAN			
			1.3.	1.3.	1.3.	1.3.	1.3.
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scorin reading.	ring Achiever	nent Levels 4 or 5		SEE			
Reading Goal #2:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
The percentage of students scoring a Level 4 or higher on the 2013 FCAT Reading will increase from 15% to 18%.	15%	18%		PLAN			
			2.3	2.3	2.3	2.3	2.3
"Guiding Questions", identify an for the fo	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
3. FCAT 2.0: Points for students making Learning Gains in reading.			SEE				

Reading Goal #3: Points earned from students making learning gains on the 2013 FCAT Reading will increase from 55 points to 58 points.	2012 Current Level of Performance:* 55	2013 Expected Level of Performance:* 58	3.2. 3.3.	STAAR PLAN 3.2. 3.3.	3.2. 3.3.	3.2. 3.3.	3.2. 3.3.	
"Guiding Questions", identify an for the fo	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool
4. FCAT 2.0: Points for st learning gains in reading.	udents in Low	vest 25% making		SEE				
Reading Goal #4:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR				
Points earned from students in the bottom quartile making learning gains on the 2013 FCAT Reading will increase	52	55		PLAN				
from 52 points to 55 points.			4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of studer "Guiding Questions", identify an for the foll			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool
Based on Ambitious but Achie (AMOs), Reading and Math Perfor		Measurable Objectives	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5. Ambitious but Achieval Objectives (AMOs). In six achievement gap by 50%. Reading Goal #5:								
5A. Student subgroups by Hispanic, Asian, American I progress in reading.			5A.1.	SEE	5A.1.	5A.1.	5A.1.	

Reading Goal #5A: The percentage of White_students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 52% to 57%. The percentage of Black_students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 32% to 39%. The percentage of Hispanic students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 28% to 35%.	Hispanic:28 Asian: American Indian:	2013 Expected Level of Performance:* White:57 Black:39 Hispanic:35 Asian: American Indian:	5A.2. 5A.3.	STAAR PLAN 5A.2	5A.2 5A.3.		5A.2 5A.3.
Based on the analysis of student as "Guiding Questions", identify and defor the following SB. Economically Disadvanta satisfactory progress in reading Goal #5B: The percentage of Econ. Dis. students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase	ged students ng. 2012 Current Level of Performance:*	l of improvement		Strategy SEE STAAR PLAN.	Fidelity Check Who and how will the fidelity be monitored? 5B.1.	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? 5B.1.	Student Evaluation Tool 5B.1.
Based on the analysis of student as "Guiding Questions", identify and defor the followi	efine areas in need	nd reference to	5B.2. 5B.3. Anticipated Barrier	5B.2. 5B.3. Strategy	5B.2. 5B.3. Fidelity Check Who and how will the fidelity be monitored?	5B.2. 5B.3. Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	5B.2. 5B.3. Student Evaluation Tool

5C. English Language Learners (ELL) not making satisfactory progress in reading. Reading Goal #5C: The percentage of ELL students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 15% to 24%. 2012 Current Level of Performance:* Performance:* 15 24	5C.1.	SEE STAAR PLAN	5C.1.	5C.1.	5C.1.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement		5C.2. 5C.3. Strategy	5C.2. 5C.3. Fidelity Check Who and how will the	5C.2. 5C.3. Strategy Data Check How will the evaluation tool data	5C.2. 5C.3. Student Evaluation Tool
for the following subgroup: 5D. Students with Disabilities (SWD) not making satisfactory progress in reading. Reading Goal #5D: The percentage of SWC students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 19% to 27%. 2012 Current Level of Performance:* Performance:* 19 27		SEE STAAR PLAN	fidelity be monitored? 5D.1.	be used to determine the effectiveness of strategy? 5D.1.	5D.1.
	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3	5D.2. 5D.3

Reading Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Differentiated Instruction	6-8	District Title 1	All teachers Faculty Professional Development and on-going PLCs	October 2012 -Demonstration classrooms	Classroom walk-throughs Optional peer teacher observations	Administration Team Reading and Writing Coaches Subject Area Leaders
Identifying and Creating Text-Dependent Questions to Deepen Reading Comprehension (K-12)	Grades 6-8	and Subject Area	All teachers Faculty Professional Development and on-going PLCs	On-going	Classroom walkthroughs	Administration Team Instructional Coaches Subject Area Leaders
Designing and Delivering a Close Reading Lesson Using in-Depth Questioning (K-12)	Grades 6-8	and Subject Area	All teachers Faculty Professional Development and on-going PLCs	On-going	Classroom walkthroughs	Administration Team Instructional Coaches Subject Area Leaders
IEP Training	6-8	ESE Teachers	ESE Teachers General Ed Teachers PLCs	On-going	Case Manager	ESE Specialist
SWD Co-Teaching	6-8	DRT	ESE Teachers General Ed Teachers PLCs	On-going	Classroom walkthroughs	Administration Team DRT
ELL Strategies	6-8	Language Lagraer	All teachers Faculty Professional Development and on-going PLCs	On-going	Classroom walkthroughs	Administration Team
Backwards Design Lesson Planning	6-8	District Title 1	All teachers Faculty Professional Development and on-going PLCs	October 2012	Classroom walk-throughs Optional peer teacher observations	Administration Team Reading and Writing Coaches Subject Area Leaders
Teaching with Poverty	6-8	School Staff	All teachers Faculty Professional Development and on-going PLCs	August – December 2012	Teacher Discussions	School Staff

End of Reading Goals

Middle School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Middle School M	Mathemati	cs Goals	1 5	Problem-Solving	Process to Increas	se Student Achievement	
Based on the analysis of studen "Guiding Questions", identify and for the fol			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scoring proficient in mathematics (Level 3-5).				SEE			
Mathematics Goal #1:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
The percentage of students scoring a Level 3 or higher on the 2013 FCAT Math will increase from 44% to 47%.	44%	47%		PLAN			
			1.3.	1.3.	1.3.	1.3.	1.3.
"Guiding Questions", identify and	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scor in mathematics.	ring Achiever	nent Levels 4 or 5		SEE			
Mathematics Goal #2:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
The percentage of students scoring a Level 4 or higher on the 2013 FCAT Math will	15%	18%		PLAN			
increase from 15% to 18%.			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3
"Guiding Questions", identify and for the fol	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
3. FCAT 2.0: Points for strin mathematics.	3. FCAT 2.0: Points for students making learning gains in mathematics.			SEE			

Mathematics Goal #3:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR				
Points earned from students making learning gains on the 2013 FCAT Math will increase	59	62		PLAN				
from 59 points to 62 points.			3.2.	3.2.	3.2.	3.2.	3.2.	
			3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		need of improvement	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool
4. FCAT 2.0: Points for st learning gains in mathema		vest 25% making		SEE				
Mathematics Goal #4:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR				
Points earned from students in the bottom quartile making learning gains on the 2013 FCAT Math will increase from	59	62		PLAN				
59 points to 62 points.			4.2.	4.2.	4.2.	4.2.	4.2.	
			4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool	
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievab Objectives (AMOs). In six achievement gap by 50%.								

2012-2013 School Improvement Plan (SIP)-Form SIP-1

Math Goal #5:							
	Hispanic, Asian, American Indian) not making satisfactory progress in mathematics		5A.1.	SEE	5A.1.	5A.1.	5A.1.
Reading Goal #5A: The percentage of White students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will	2012 Current Level of Performance:* White:51 Black:40	2013 Expected Level of Performance:* White:56 Black:46		STAAR PLAN			
increase from 51% to 56%. The percentage of Black_students scoring proficient/satisfactory on	Hispanic:37 Asian: American Indian:	Hispanic:43 Asian: American Indian:					
the 2013 FCAT/FAA Math will increase from 40% to 46%.	muran.		5A.2.	5A.2.	5A.2.	5A.2.	5A.2.
The percentage of Hispanic students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 37% to 43%.			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5B. Economically Disadvanta satisfactory progress in math		not making		SEE			
Mathematics Goal #5B: The percentage of Econ. Dis.	natics Goal #5B: 2012 Current 2013 Expected			STAAR			

students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 40% to 46%.	40	46		PLAN			
			5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
"Guiding Questions", identify and defor the following	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.				SEE			
Mathematics Goal #5C:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
The percentage of ELL students scoring proficient/satisfactory on	24	32		PLAN			
the 2013 FCAT/FAA Math will increase from 24% to 32%.			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5D. Student with Disabilities satisfactory progress in mathe		nking		SEE			
Mathematics Goal #5D:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			

The percentage of SWD students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will	27		PLAN			
increase from 19% to 27%.		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
		5D.3	5D.3	5D.3	5D.3	5D.3

End of Elementary or Middle School Mathematics Goals

Algebra End-of-Course (EOC) Goals *(Middle and High Schools ONLY)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Algebra	EOC Goals	s		Problem-Solving l	Process to Increase	Student Achievement	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Alg1. Students scoring pr 5).	oficient in Al	gebra (Levels 3-		SEE			
Algebra Goal #1: The percentage of students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
scoring a Level 3 or higher on the 2013Algebra EOC will increase from 70% to 73%.	70%	73%		PLAN			
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.
Based on the analysis of studer "Guiding Questions", identify an for the fo			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Alg2. Students scoring AdAlgebra.	chievement L	evels 4 or 5 in		SEE			
Algebra Goal #2: The percentage of students	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		STAAR			
scoring a Level 4 or 5 on the 2013Algebra EOC will	18%	21%		PLAN			

increase from 18% to 21%.	2.2.	2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3	2.3

End of Algebra EOC Goals

Mathematics Professional Development

Traditional transfer of the	viathematics i foressional Development										
Profes	ssional Devel	opment (PD)) aligned with Strategies and Please note that each Strategy does no		Learning Community (PLC) ent or PLC activity.	or PD Activity					
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
Differentiated Instruction	6-8	-District Staff	Math Departmental and course- specific PLCs	· ·	Administrators conduct targeted classroom walk-throughs to monitor DI implementation	Administration Team					
Analyzing first semester exams	6-8	-Math SAL/Coach	Math Departmental and course- specific PLCs	After the administration of the test	PLC logs	APC					
IEP Training	6-8	Reading Coach	ESE Teachers General Ed Teachers PLCs	On-going	Follow up by principal	Reading Coach					
Backwards Design Lesson Planning	6-8	District Title 1	All teachers Faculty Professional Development and on-going PLCs	October 2012	Classroom walk-throughs Optional peer teacher observations	Administration Team Reading and Writing Coaches Subject Area Leaders					
Teaching with Poverty	6-8	School Staff Title 1	All teachers Faculty Professional Development and on-going PLCs	August – December 2012	Teacher Discussions	School Staff					

End of Mathematics Goals

Middle School Science Goals

Science	e Goals			Problem-Solving Pr	rocess to Increas	e Student Achieveme	nt
Based on the analysis of student a "Guiding Questions", identif improvement for the	y and define area	s in need of	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scor in science.	1. FCAT 2.0: Students scoring proficient (Level 3-5) in science.			SEE			
Science Goal #1:	2012 Current Level of	2013 Expected Level of		STAAR			
The percentage of students scoring a Level 3 or higher on the 2013 FCAT Science will increase from 28% to 31%.	Performance:* 28%	Performance:* 31%		PLAN			
			1.3.	1.3.	1.3.	1.3.	1.3.
Based on the analysis of student a "Guiding Questions", identif improvement for th	y and define area	s in need of	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scor or 5 in science.	ring Achieven	nent Levels 4		SEE			
Serence Com2.	2012 Current Level of	2013Expected Level of		STAAR			
The percentage of students	Performance:* 5%	Performance:* 8%		PLAN			
			2.2.	2.2.	2.2.		2.2.
			2.3	2.3	2.3	2.3	2.3

Science Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic	Grade	PD Facilitator	PD Participants	Target Dates and Schedules	Person or Position Responsible for				
and/or PLC Focus	Level/Subject	and/or	(e.g., PLC, subject, grade level, or	(e.g., Early Release) and	Strategy for Follow-up/Monitoring	Monitoring			

		PLC Leader	school-wide)	Schedules (e.g., frequency of meetings)		
Technology and Hands- On Activities (animations/Gizmos, scientific probe ware, laboratory technology)	Grades 6-8		Science Departmental PLCs and course-specific PLCs	On-going in science PLCs 3 times per month	Administrators/science coach conduct targeted walk-throughs to monitor Hands-On Activity implementation.	Administration Team
Inquiry and the 5E Instructional Model	Grades 6-8		Science Departmental PLCs and course-specific PLCs	On-going in science PLCs 3 times per month	Administrators /Science coach conduct targeted walk-throughs to monitor 5 E Instructional Model lessons.	Administration Team
Close Reading	Grades 6-8	Reading Coach Science SAL Reading Leadership Team	Science Departmental PLCs and course-specific PLCs	One PLC meeting per month	Reading Coach walk-throughs	Administration Team & Reading Coach

End of Science Goals

Writing/Language Arts Goals

Writing/Language	Arts Goals	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Students scoring at Achieve higher in writing.	ment Level 3.0 or		SEE				
of Performance	of Performance:* Level of Performance:*		STAAR				
students scoring Level 3.0 or higher on the 2013 FCAT Writes will increase from	76%.		PLAN				
73% to 76%.		1.3.	1.3.	1.3.	1.3.	1.3.	

Writing/Language Arts Professional Development

Profes	ssional Devel	opment (PD)	aligned with Strategies t Please note that each Strategy does not		Learning Community (PLC) on to r PLC activity.	or PD Activity
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Mode-based Writing Training	6-8	Academic Coach	Language Arts Teachers PLC-grade level and vertical teams	On-going	throughs -PLC logs turned into administration	Principal APC SAL PLC Facilitators
Springboard Pacing	6-8	Academic Coach	Language Arts Teachers PLC-grade level and vertical teams	On-going	throughs -PLC logs turned into administration	Principal APC SAL PLC Facilitators
Writing Rubric Training	6-8	G. cc	Language Arts Teachers PLC-grade level and vertical teams	On-going	Administration or Coach walk-throughs -PLC logs turned into administration	Writing Coach

Attendance Goal(s)

Atteridance Coai(3)				_		
Attendance Go	al(s)		Problem-solvi	ing Process to In	crease Attendance	
Based on the analysis of attendance data, a Questions", identify and define areas in	Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Attendance Goal #1: 1. The attendance rate will increase from 94.79% in 2011-2012 to 97% in 2012-2013. 2. The attendance rate will increase from 94.79% in 2011-2012 to 97% in 2011-2012 to 97% in 2012-2013. The number of students who have 10 or more unexcused absences throughout the school year will decrease by 10% 3.The number of students who have 10 or more unexcused tardies to school throughout the school year will decrease by 10%. 8 2012 Current Number of Students with Excessive Absences (10 or more) Students with Excessive Tardie (10 or more) 8 8	2013 Expected Number of Students with Excessive Absences (10 or more) 88 2013 Expected Number of Students with	basis throughout the school yearNeed support in building and maintain the student database.	teachers and other relevant personnel to review the school's attendance plan and discuss school wide interventions to address needs relevant to current attendance data. The attendance committee will also maintain a database of students with significant attendance problems and implement and monitor interventions to be documented on the	will keep a log and notes that will be reviewed by the Principal on a monthly basis and shared with faculty. Examination of Parentlink contact reports by attendance team/administration Social Worker, Guidance and Student Intervention Other PSLT members as needed School Security – SRO will monitor the targeted students who have 10 or more unexcused absences.	monitor the attendance data from the targeted group of students. Decrease in the unexcused absences	Instructional Planning Tool Attendance/Tardy data Ed Connect Parentlink contact reports Reports on Demand Instructional Planning Tool Attendance/Tardy data

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

		Attendance Improvement Plan.		
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Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
EdLine	6-8	AP	ISchool-wide	September and then an as needed basis	Random check of EdLine postings	AP					
"Attendance Happens" training for Assistant Principals and School Social Workers.		Supervisor of	School Social Workers Dropout Prevention Specialists and Assistant	Preplanning		Principal					

End of Attendance Goals

Suspension Goal(s)

Susj	pension Goal(s	s)	Problem-solving Process to Decrease Suspension					
Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Suspension	1. Suspension		common school-wide	Tier 1 PSLT will assign a Behavior	PSLT and Behavior Committee	PSLT "Behavior Committee" will review data on Office	"UNTIE" ODR and suspension data cross-	
1. The total number of In-School Suspensions will decrease by 10%. 2. The total number of students receiving In-School Suspension throughout the school year will decrease by	of In -School Suspensions 458 2012 Total Number of Students Suspended	In-School Suspensions 412 2013 Expected Number of Students Suspended In -School 198	instruction to students on the expectations and rules for appropriate classroom behavior.	Committee subgroup to develop school-wide expectations and rules, set these through staff survey discipline data and discussions, and provide training to staff in methods for teaching and reinforcing the school-wide rules and expectations as determined by school-wide program such as Positive Behavior Support (PBS) or CHAMPS.		Discipline Referrals (ODRs), ATOSS, and out of school suspensions weekly and monthly.	referenced with mainframe discipline data. PSLT reviews observation data from school wide PBS or CHAMPS fidelity implementation checklist to Target areas of need	

/		Number of Out-of-School Suspensions					
Out-of-School Suspensions will	301	270					
decrease by 10%. 4. The total number of students receiving Outof-School Suspensions	of Students Suspended	2013 Expected Number of Students Suspended Out- of-School					
throughout the school year will decrease by	160	144					
10%.			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.

Suspension Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
Positive Behavior Support (PBS)	6-8	Staff School-wide Reviewed Weekly by Administration and Leadership Committee		Administration and	Administration, district RtI facilitator and guidance walk-throughs	Administration, district RtI facilitator and guidance walk-throughs					

End of Suspension Goals

Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

End of Parent Involvement Goal(s)

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

<u> </u>	
Additional Goal(s)	Problem-Solving Process to Increase Student Achievement

Based on the analysis of sch areas in need of	nool data, identify of improvement:	and define	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
The number of students scoring in the "Health Eitness Zone: (HEZ on	2012 Current Level :* 34%	2013 Expected Level:* 50% (300)	Students not being able to participate in PE for two consecutive semesters due to intensive reading or math. Scheduling conflicts and	1.1 Middle School students will engage in the equivalent of one class period per day of physical education for one semester of each year in grades 6 through 8	1.1. Principal Guidance Counselors APC	 1.1. Checking of student schedules 1.2. Assessment of data from the PACER test. Utilizing school/district strategies in reading, writing, and AVID focus areas, to promote and educate students on fitness. 	1.1. Student schedules Master schedule PACER Test – component of the Fitness program
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.

Health and Fitness Goals Professional Development

Profe	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				

Continuous Improvement Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additiona	al Goal(s)			Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement: 1. Continuous Improvement Goal			Anticipated Barrier There is still confusion on	The leadership team will	Fidelity Check Who and how will the fidelity be monitored? Who	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? "Quick" PLC informal surveys	Student Evaluation Tool Leadership made	
Goal #1:	Level :*	2013 Expected Level:* 75%	are focused on deepening the knowledge base of teachers and improving student performance by the implementation of the Plan-Do-Check-Act model. -Still confusion on how the Plan-Do-Check-Act	Area Leader and/or PLC facilitators will guide their PLCs through the Plan-Do-Check-Act model for units of instruction. The work will be recorded on PLC logs that are reviewed by the Leadership Team.	Leadership Team Subject Area Leaders PLC facilitators How -Administration will review PLCs logs and	will be administered during the school year. The Leadership Team will aggregate the data and share outcomes of the school-wide results with their PLCs. The data will provide direction for future PLC training.	survey.	
			1.2. 1.3.	1.2. 1.3.	1.2.	1.2. 1.3.	1.2.	

Continuous Improvement Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		

		meetings)	

End of Additional Goal(s)

NEW Goal(s) For the 2012-2013 School Year

NEW Reading Florida Alternate Assessment Goals

Reading Goal A: 2012 Current Level of Level of Level of	Need to provide a school organization structure and	through the effective and consistent implementation of students' IEP goals, strategies,		-Teachers reflect on lesson outcomes and use this knowledge to drive future instruction. -Teachers use the on-line grading	During the Grading Period -Core curriculum end of core common unit/ segment tests with data aggregated for SWD performance
	A.2.	A.2.	A.2.		A.2.
	A.3.	A.3.	A.3.		A.3.
Percentage of students making Learning Gains in reading. Reading Goal B: 2012 Current Level of Level	B.1. Improving the proficiency of SWD in our school is of high priority.	SWD student achievement improves through <u>teachers'</u> <u>implementation of the</u>	Who -School based Administrators -PLC Facilitators How	-Teachers reflect on lesson outcomes and use this knowledge to drive future instruction.	PAIR During the Grading Period -Core curriculum end of core common unit/ segment tests with data

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

The percentage of students making learning gains on the 2013 FAA will maintain or increase by 1%.	12	support in drilling down their core assessments to the SWD level.	plan/carry out	PLC logs (with specific SWD information) for like courses/grades.		
		B.2.	B.2.	B.2.	B.2.	B.2.
		B.3.	B.3.	В.3.	B.3.	В.3.

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELL	A Goals		Problem-Solving Process to Increase Language Acquisition				
Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
	2012 Current Percent of Students Proficient in Listening/Speaking: 53 to 56	of ELL students in our student is of high priority. The majority of the teachers are unfamiliar with this strategy. To address this barrier, the school will schedule	comprehension of course content/standard improves through participation in the Cognitive Academic Language Learning Approach (CALLA) strategy across Reading, Language Arts, Math, Social Studies and Science. Action Steps	How -Administrative and ERT walk-throughs using the walkthrough	-Teachers reflect on lesson outcomes and use this knowledge to drive future instruction.	66 6	

2012-2013 School Improvement Plan (SIP)-Form SIP-1

		1.2. 1.3.		The CALLA Handbook, p. 101, Table 5.4 "Checklist for Evaluating CALLA Instruction. 1.2. 1.3.	SMART goal data across all classes/courses. 1.2. 1.3.	1.2.
	e level text in a manner similar to students.	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	2012 Current Percent of Students Proficient in Reading:	of ELL students in our school is of high priority. The majority of the teachers are unfamiliar with this strategy. To address this barrier, the school will schedule	comprehension of course content/standards improves through participation in the following day-to-day accommodations on core content and district assessments across Reading, LA, Math, Science, and Social Studies: 1. Extended time (lesson and assessments) 2. Small group testing 3. Para support (lesson and assessments) 4. Use of heritage	ERT walk-throughs using the walk- throughs look for Committee Meeting Recommendations. In	Analyze core curriculum and district level assessments for ELL students. Correlate to accommodations to determine the most effective approach for individual students.	During the Grading Period -Core curriculum end of core common unit/ segment tests
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3
Students write in English at grade level in a manner similar to non- ELL students.		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
E. Students scoring profic CELLA Goal #E: The percentage of students	ient in Writing. 2012 Current Percent of Students Proficient in Writing:	Improving the proficiency of ELL students in our school is of high priority. -Teachers need support in	ELLs (LYA, LYB & LYC) comprehension of course content/standards improves in reading, language arts,	Who -School based Administrators -ESOL Resource	Teacher Level -Teachers reflect on lesson outcomes and use this knowledge to drive future	FAIR -CELLA During the Grading Period

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

scoring proficient on the 2013 Writing section of the CELLA will increase from 27% to 30%.	assessments to the ELL level.	studies through teachers working collaboratively to focus on ELL student learning. Specifically, they use the <u>Plan-Do-Check-Act model</u> to structure their way	specific ELL information) for like courses/grades	-Teachers use the on-line grading system data to calculate their students' progress towards their PLC and/or individual ELL SMART Goal. PLC Level -Using the individual teacher data, PLCs calculate the ELL SMART goal data across all	
				classes/courses.	
	2.2.	2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3	2.3

NEW Math Florida Alternate Assessment Goals

Based on the analysis of reference to "Guiding Quin need of improven	estions", identify	and define areas	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	2012 Current Level of Performance:*	. 10	school organization structure and procedure for regular and on-going review of students' IEPs by both the general education and ESE teacher. To address this barrier, the APC will put a system in place for this school year.	SWD student achievement improves through the effective and consistent implementation of students' IEP goals, strategies, modifications, and	How IEP Progress Reports reviewed by APC	Teachers reflect on lesson outcomes and use this knowledge to drive future instruction. Teachers use the on-line grading system data to calculate their students' progress towards their PLC and/or individual SWD	2x per year District Baseline and Mid- Year Testing Semester Exams During the Grading Period Common assessments (pre, post, mid, section, end of unit)
			F.2.	F.2.	F.2.	F.2.	F.2.

		F.3.	F.3.	F.3.	F.3.	F.3.
of students making mathematics. Mathematics Goal	2012 Current Level of Performance:* 2013 Expected Level of Performance:*	proficiency of SWD in our school is of high priority. -Teachers need support in drilling down their core assessments to the SWD level. -General educational teacher and ESE teacher need consistent, on-going co-planning time.	SWD student achievement improves through teachers' implementation of the Plan-Do-Check-Act model in order to plan/carry out lessons/assessments with appropriate strategies and modifications. Actions Plan For an upcoming unit of instruction determine the following: -What do we want our SWD to	-Principal -AP -Instruction Coaches	record and report during-the- grading period SWD SMART goal outcomes to administration, coach, SAL, and/or leadership team	
		G.2.	G.2.	G.2.	G.2.	G.2.
		G.3.	G.3.	G.3.	G.3.	G.3.

NEW Science Florida Alternate Assessment Goal

Middle Science Goals		Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
J. Florida Alternate Assessment: S	Students scoring at					
proficient in science (Levels 4-9).	_					
Science Goal J: 2012 Cu Level of N/A Performs	of Level of					
		J.2.	J.2.	J.2.	J.2.	J.2.
	j	J.3.	J.3.	J.3.	J.3.	J.3.

NEW Writing Florida Alternate Assessment Goal

Writing Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9). Writing Goal M: 2012 Current Level of Performance:* 2013 Expected Level of Performance:*					
	M.2.	M.2.	M.2.	M.2.	M.2.

	M.3.	M.3.	M.3.	M.3.	M.3.

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)		Problem-Solving P	Process to Increas	se Student Achievemen	t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1: Implement/expand project/problem-based learning in math, science and CTE/STEM electives.	Need common planning time for math, science, ELA and other STEM teachers	Explicit direction for STEM professional learning communities to be establishedDocumentation of planning of units and outcomes of units in logsIncrease effectiveness of lessons through lesson study and district metrics, etc.	PLC or grade level lead -Subject Area Leaders	Administrative/SAL walk- throughs	Logging number of project- based learning in math, science and CTE/STEM elective per nine week. Share data with teachers.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Profe	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
CTE Goal #1: N/A	1.1.	1.1.	1.1.	1 1	1.1.	
			1.2.		1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

CTE Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade PD Facilitator PD Participants Target Dates and Schedules (e.g., Early Release) and Strategy for Follow-up/Monitoring Person or Position Res					Person or Position Responsible for Monitoring	

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status					
Priority	X Focus	Prevent			

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

X	Yes		No
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If No, describe the measures being taken to comply with SAC requirements.

Describe the use of SAC funds.			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Starting Budget	Starting Budget	2592.00	
For Suspensions	Crime Watch Vests	170.00	
Student Incentives	We use the Gobbler store for rewards for student engagement	973.75	
See Math, Goal 5a – See Action Step #3	To help student achievement of the FCAT	968.25	
Student Incentives	Tier 1 for use with the whole school Pencils	480.00	
Final Amount Spent			2592.00