

## Student Achievement Data:

The following links will open in a separate browser window.
School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)
Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)
High School Feedback Report
K-12 Comprehensive Research Based Reading Plan

## Administrators

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25\%), and Ambitious but Achievable Annual M easurable Objective (AMO) progress.

| Position | Name | Degree(s)/ <br> Certification(s) | Number of Years at Current School | Number of Years as an Administrator | Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest $25 \%$ ), and AM O progress along with the associated school year) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Principal | Nancy Simon | BA-Elementary Education, University of Wisconsin: Master of ScienceCurriculum, University of South Florida; Certification in Educational Leadership, University of Florida | 4 | 23 | Principal of Central Ridge Elementary beginning in 2008 always earning a Grade A, with 2012 results: $70 \%$ of $3^{\text {rd }}$ graders, $82 \%$ of $4^{\text {th }}$ graders, and $71 \%$ of $5^{\text {th }}$ graders earned a 3 or higher in FCAT reading and greater than $90 \%$ of K students met promotional requirements. In math, $67 \%$ of $3^{\text {rd }}$ graders, $82 \%$ of $4^{\text {th }}$ graders, and $72 \%$ of fifth graders earned a level 3 or higher. $69 \%$ of $5^{\text {th }}$ graders scored 3 or higher in science and $90 \%$ of $4^{\text {th }}$ graders scored a 3 or higher in writing with $65 \%$ earning 3.5 or higher and $46 \%$ earning a 4.0 or higher. Principal of Rock Crusher Elementary School for 13 years. The last 4 years RCE earned an A. Of the ten years school grades were awarded, RCE earned an A 6 years, a B 3 of the years and a C the first year school grades were earned. |
| Assistant Principal | Ladonna Kay Harper | Bachelor of Art, Ball <br> State; Master of Education Degree in Educational Leadership, University of South Florida | 1 | 3 | 2009- Hernando Elementary School, Grade "A"/AYP-No 2011-2012 Central Ridge Elementary School, Grade "A" |

## Staff Demographics

Please complete the following demographic information about the instructional staff in the school.
*When using percentages, include the number of teachers the percentage represents (e.g., $70 \%$ (35)).

| Total <br> Number of Instructional Staff | \% of First- <br> Year <br> Teachers | \% of <br> Teachers <br> with 1-5 <br> Years of Experience | \% of <br> Teachers <br> with 6-14 <br> Years of Experience | \% of <br> Teachers <br> with 15+ <br> Years of Experience | \% of <br> Teachers with <br> Advanced Degrees | \% Highly <br> Qualified <br> Teachers | \% Reading Endorsed Teachers | \% <br> ESOL <br> Endorsed <br> Teachers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 57 | 21\% (12) | 42\% (24) | 26\% (15) | 11\% (6) | 31\% (18) |  | 16\% (9) | 44\% (25) |

## M ulti-Tiered System of Supports (M TSS) / Response to Instruction/ Intervention (RtI)

Identify the school-based M TSS Leadership Team: Stephanie Gardner, Sharen Lowe, Kay Harper, Nancy Simon, General Education teachers, Guidance Counselor,

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/ coordinate MTSS efforts? The RtI Problem Solving Team will meet as needed to engage in the following activities:
(1)Review universal screening data (FAIR).
(2)Review notes from progress monitoring.
(3)Identify students at-risk for not meeting grade level expectations as measured by the Sunshine State Standards.

As a result of activities 1-3, the RtI Problem solving team will identify professional development needs and resources, problem solve, share effective practices, evaluate implementation, make decisions regarding interventions, and practice new processes and skills.

Describe the role of the school-based M TSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP? The RtI Leadership Team participated in the development and implementation of the school improvement plan through a collaborative meeting with administration, SAEC members, and grade level representatives. The team shared information regarding the academic progress of students within the Rtl process.

## MTSSImplementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior. Baseline Data: Progress M onitoring and Reporting Network (PM RN), FAIR, Florida Comprehensive Assessment Test (FCAT)
Progress M onitoring: PM RN, Citrus Benchmark Assessment Test (CBAT), Harcourt Reading assessments, FAIR progress monitoring toolkit
Midyear: Florida Assessment for Instruction in Reading (FAIR), CBAT
End of Year: FAIR, CBAT, FCAT
Frequency of Data Days: quarterly
Describe the plan to train staff on MTSS. Professional development in the area of RtI will be provided through professional learning community meetings, data analysis meetings, and biweekly grade level meetings with the TOSA. Ongoing assessment of professional development needs will structure additional training.

Describe plan to support M TSS.

## School Advisory Council (SAC)

SAC M embership Compliance
The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

$$
\boxtimes \text { Yes } \square \text { No }
$$

If No, describe the measures being taken to comply with SAC requirements.

Describe the activities of the SAC for the upcoming school year.
1 Advise the principal on matters pertaining to the operation of CRE
1 Learn about the common core curriculum
1 Approve the School Improvement Plan
1 Approve the expenditure of A+funds
1 Provide a vote on the 2012-2013 school calendar
1 Approve expenditures using SAEC funds
1 Learn about programs within CRE

| Describe the projected use of SAC funds. | Amount |
| :---: | :---: |
| $1 \quad$ Recognize the School Related Employee of the Year and the Teacher of the Year |  |
| $\mathfrak{r} \quad$ Support the SIP |  |
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| OPTIONAL IMPROVEMENT GOAL AREAS |  |
| :---: | :---: |
| FCAT 2.0 Reading | Scoring Level 3 |
| FCAT 2.0 Reading | Scoring Levels 4 \& 5 |
| FCAT 2.0 Reading | Percent M aking Learning Gains |
| FCAT 2.0 Reading | Percent of Lowest 25\% M aking Learning Gains |
| Florida Alternative Assessment Reading | Scoring Levels 4, 5, \& 6 |
| Florida Alternative Assessment Reading | Scoring Levels 7, 8 \& 9 |
| Florida Alternative Assessment Reading | Percent M aking Learning Gains |
| Florida Alternative Assessment Reading | Percent of Lowest 25\% M aking Learning Gains |
| Reading | Subgroups making progress/reducing achievement gap: Economically Disadvantaged, SWD, ELL, White, Black, Hispanic, Asian, American Indian |
| FCAT 2.0 M ath, Algebra I, Geometry | Scoring Level 3 |
| FCAT 2.0 M ath, Algebra I, Geometry | Scoring Levels 4 \& 5 |
| FCAT 2.0 M ath, Algebra I, Geometry | Percent M aking Learning Gains |
| FCAT 2.0 M ath, Algebra I, Geometry | Percent of Lowest 25\% M aking Learning Gains |
| Florida Alternative Assessment Math | Scoring Levels 4, 5, \& 6 |
| Florida Alternative Assessment M ath | Scoring Levels 7, 8 \& 9 |
| Florida Alternative Assessment M ath | Percent M aking Learning Gains |
| Florida Alternative Assessment M ath | Percent of Lowest 25\% M aking Learning Gains |
| FCAT 2.0 M ath, Algebra I, Geometry | Subgroups making progress/reducing achievement gap: Economically Disadvantaged, SWD, ELL, White, Black, Hispanic, Asian, American Indian |
| FCAT 2.0 Science | Scoring Level 3 |
| FCAT 2.0 Science | Scoring Levels 4 \& 5 |
| Florida Alternative Assessment Science | Scoring Levels 4, 5, \& 6 |
| Florida Alternative Assessment Science | Scoring Levels 7, 8 \& 9 |
| Biology End-of-Course | Scoring Level 3 |
| Biology End-of-Course | Scoring Levels 4 \& 5 |
| FCAT Writing | Scoring Level 3 or Higher |
| FCAT W riting | Scoring Level 4 or Higher |
| Florida Alternative Assessment Writing | Scoring Levels 4 or Higher |
| Civics End-of-Course | Scoring Level 3 |
| Civics End-of-Course | Scoring Levels 4 \& 5 |
| History End-of-Course | Scoring Level 3 |
| History End-of-Course | Scoring Levels 4 \& 5 |
| Attendance |  |
| Suspension |  |
| Dropout Preventions |  |
| Parent Involvement |  |
| Science, Technology, Engineering, \& M ath (STEM) |  |
| Career \& Technical Education |  |

Please check "yes" on those components that are part of your school plan (those elements that are essential to all plans and required by FLDOE have been checked):

| DA/FLDOE Required School Improvement Components | Components Included in School/ District School Improvement Template? |
| :---: | :---: |
| Data Analysis | Yes $\triangle$ |
| Lesson Study | Yes $\chi^{\text {® }}$ |
| M ulti-Tiered System of Support (MTSS)/Response to Intervention (RtI) | Yes 区 |
| Increasing Student Achievement | Yes $\underbrace{\text { ® }}$ |
| Florida Alternate Assessment (FAA) | Yes |
| Comprehensive English Learning Assessment (CELLA) | Yes |
| Annual M easurable Objectives (In six years school will reduce their achievement gap by 50\% in reading and mathematics) | Yes |
| End-of -Course Subject Areas | Yes |
| Postsecondary Readiness | Yes |
| Dropout Prevention | Yes |
| Academic Intervention | Yes |
| Professional Development | Yes 区 |


| Improvement Area: Math <br> Goal 1: Increase student achievement in math to $90 \%$ or higher level 3 or higher as measured by FCAT by 2014 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | M ath FCAT Results 2011-2012 |  |
| Student Group 1: |  |  |  | $\begin{aligned} & \square 3 \mathrm{rd} \\ & \square 4 \mathrm{th} \\ & \square 5 \mathrm{th} \end{aligned}$ |
| $\overline{2011-12}$ <br> Current Level of Performance <br> Actual (\%) | Expected (\%) | Actual (\%) |  |  |
| $67 \%, 82 \%$, $72 \%$ level $30 r$ > grades 3, 4 , and 5 respectively | 75\%, 85\%, 90\% level 3 or > grades 3, 4, 5 respectively | Actual (\%) |  |  |
| Data Analysis: Our students' FCAT results reflect new cut scores. Level 1 and level 2 performance \%s increased. |  |  |  |  |

## Goal 1: Strategy/Action Plan 1

| Strategy/Action Steps | 1 Meet with representatives from each grade to analyze, group, and pace standards <br> 1 Train, implement, and support standards based instructional planning <br> 1 Provide release time for teams to plan math lessons by the month or longer <br> 1 Differentiate instruction through the use of small group instruction <br> 1 Implement/continue use of M ountain Math in grades 1-5 <br> 1 Use Triple SSS M ath Warm-ups for grades 3-5 for application practice <br> 1 Increase the \% of higher order questions |
| :---: | :---: |
| Anticipated Barrier | $\begin{array}{ll}1 & \text { Time } \\ \text { l } & \text { Money }\end{array}$ |
| Resources (Human, M aterial) | 1 Funds to purchase MM <br> 1 Funds to allow training of staff in standards based instructional planning <br> 1 Opportunities for staff to observe best practices in math instruction |
| Funds Needed/Allocated | $\begin{array}{ll}1 & \text { Substitutes for planning time }(\$ 13,000) \\ 1 & \text { MM }(\$ 1500)\end{array}$ |
| Team/Person Responsible for Progress M onitoring | 1 Principal, Assistant Principal, TOSA |
| Action Step Progress Monitoring | 1 Lesson plans reflecting standards based planning <br> 1 Observed implementation of MM |
| Status (HI, MD, SAT, EXC) | Midyear: $\quad$ Year End: |
| Status Code: HI - High Need: Achieved very little gains, if any, MD - Moderate Need: Achieved moderate gains, but NOT reached proficiency target, SAT - Satisfactory: Achieved significant gains, but NOT reached proficiency target, EXC- Excellent: Achieved significant gains and reached proficiency |  |
| M easure of Effectiveness |  |


| Improvement Area: Questioning in Core Content Areas: Reading, Writing, M ath, Science |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Goal 1: Increase the \% of higher order questions to $60 \%$ of questions asked within a lesson |  |  |  | \% of Teachers Using a M ajority of High Order Questions Within an Observed Lesson |  |
| Student Group 1: |  |  |  |  |  |
| 2011-2012 <br> Current Level of Perfor | rmance |  |  |  |  |
| Actual (\%) |  | Expected (\%) | Actual (\%) |  |  |
| $2 \%$ of teachers use $>50 \%$ order questions |  | 90\% |  |  |  |
| Data Analysis: During formal observations in 2011-2012 2\% of teachers asked higher order questions that accounted for more than $50 \%$ of posed questions within the observed lesson. The \% of higher order questions posed on FCAT is $>60 \%$ |  |  |  |  |  |
| Goal 1: Strategy/Action Plan 1 |  |  |  |  |  |
| Strategy/Action Steps | 1 Provide resources to assist teachers with composing higher order questions <br> 1 Provide training for teachers in designing higher order questions <br> l Identify specific lessons for which to target and design higher order questions <br> 1 Provide support for teachers in implementing higher order questions <br> 1 Monitor the frequency of higher order questions |  |  |  |  |
| Anticipated Barrier | $\begin{array}{ll} \hline \mathrm{l} & \text { Time } \\ \mathrm{l} & \text { Money } \\ \hline \end{array}$ |  |  |  |  |
| Resources (Human, M aterial) | 1 Learning-Focused Strategies for Questioning K-12 Flip Charts <br> 1 Trainer for questioning |  |  |  |  |
| Funds Needed/Allocated | 1 \$600 for flip charts <br> l $\$ 120$ for stipend for trainer for planning |  |  |  |  |
| Team/Person Responsible for Progress M onitoring | 1 Principal and Assistant Principal |  |  |  |  |
| Action Step Progress Monitoring | 1 Principal and Assistant Principal will record level of questions on walk-throughs a minimum of $1 \times$ month, sharing results with staff <br> 1 Principal and Assistant Principal will monitor ratio of high order to low order questions on formal observations and provide support to teachers with < $60 \%$ higher order questions |  |  |  |  |
| Status (HI, M D, SAT, EXC) | Midyea | : Ye |  |  |  |
| Status Code: HI - High Need: Achieved very little gains, if any, MD - Moderate Need: Achieved moderate gains, but NOT reached proficiency target, SAT - Satisfactory: Achieved significant gains, but NOT reached proficiency target, EXC-Excellent: Achieved significant gains and reached proficiency |  |  |  |  |  |
| M easure of Effectiveness |  |  |  |  |  |

## Additional Goals Professional Development

| Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional develo pment or PLC activity. |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PD Content /Topic and/or PLC Focus | Grade Level/ Subject | PD <br> Facilitator and/or PLCLeader | PD Participants (e.g. , PLC, subject, grade level, or school-wide) | Target Dates and <br> Schedules <br> (e.g. , Early Release) and <br> Schedules (e.g., <br> frequency of meetings) | Strategy for Followup/M onitoring | Person or Position Responsible for M onitoring |
| Standards based math instructional lesson planning and study | preK-5 | M elissa Hardy | All classroom teachers including co-teachers | First planning meeting before mid-September, three additional meetings for each grade level, one day each time per grade level | Lesson plan monitoring, lesson implementation monitoring | Principal and Assistant Principal |
| Higher order questioning training | preK-5 | Trishia Mikel | All instructional staff | Planning time following standards based math lessons/instructional planning days | Observation and coding of higher order questions in walk-throughs and formal observations | Principal and Assistant Principal |

