# **Florida Department of Education**



# School Improvement Plan (SIP)

# Form SIP-1

#### 2012-2013 SCHOOL IMPROVEMENT PLAN

#### **PART I: SCHOOL INFORMATION**

School Name: Hilda T. Turner Elementary	District Name: Hillsborough County
Principal: Rhonda McMahon	Superintendent: MaryEllen Elia
SAC Chair: Cynthia L. Quinta	Date of School Board Approval:

#### Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.) Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.) High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

#### **Highly Qualified Administrators**

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of	Prior Performance Record (include prior School Grades, FCAT/
			Years at	Years as an	Statewide Assessment Achievement Levels, Learning Gains, Lowest
		Certification(s)	Current School	Administrator	25%), and AMO progress along with the associated school year)
Principal	Rhonda McMahon	Ed.S. M.Ed., B.A.	8	6	11/12: A
		National Board Certified (Early Adolescent			10/11: A, 97%AYP
		Social Sciences)			09/10: A, 100% AYP
		Educational Leadership			08/09: A, 100% AYP
		Elementary Education (1-6)			07/08: A, 97%AYP
					06/07: A, 100% AYP
		Social Science			
		Gifted Endorsement			
Assistant Principal	Mary Ann Jenks	M. Ed. Educational Leadership, B.S.	1	3	11/12: A (Turner)
		Elementary Education			10/11: D, 74% AYP (Roland Park K-8), A, 97% AYP (Turner)
		(1-6), National Board Certification (Middle Child Generalist)			09/10: C, 77% AYP (Roland Park K-8)

#### **Highly Qualified Instructional Coaches**

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades, FCAT/
			Years at	an	Statewide Assessment Achievement Levels, Learning Gains,
Area		Certification(s)	Current School		Lowest 25%), and AMO progress along with the associated
				Instructional Coach	school year)
		BA Elementary Ed.	3	12	11/12 A Turner
Reading		M.Ed. Reading			10/11: A, 97% AYP
	Kalen Terrell Henry				
		ESOL 1			09/10 : A, 100% AYP
					08/09: A, 100% AYP Turner

#### **Highly Qualified Teachers**

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)
Teacher Interview Day	General Directors	June	

Recruitment Fairs	Quincy Bell	June
District Mentor Program	District Mentors	Ongoing
District Peer Program	District Peers	Ongoing
Regular Time for Teacher Collaboration	Principal	Ongoing
Opportunities for Teacher Leadership	Principal	Ongoing
Regular Meetings of New Teachers with Principal	Principal	Ongoing
Partnering New Teachers with Veteran Staff	Principal	Ongoing

#### **Non-Highly Qualified Instructors**

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly qualified.	

	Depending on the needs of the teacher, one or more of the following strategies are implemented.
• 16 out of field	<u>Administrator</u>
	Meet with the teachers four times per year to discuss the progress on:
	• Completing classes needed for certification exam.
	• Provide substitute coverage for the teachers to observe other teachers.
	• Discussion of what teachers learned during observations.
	Subject Area Leader/PLC
	• The teachers will attend PLC meetings for on-going adult learning, striving to understand how they may improve learning as a teacher and a PLC member.

# **Staff Demographics**

Please complete the following demographic information about the instructional staff in the school.

*When using percentages,	include the number of teachers the	percentage represents	(e.g., 70% (35)).

To tal Nu m ber of	% of Fir st- Ye ar	% of Te ach ers with	% of Te ach ers with	% of Te ach ers with	% of Te ach ers wi	% Hi gh ly Qu alif	% Re ad ing En dor	% Na tio nal Bo ard	% ES OL End orse
Nu	Fir	Те	Те	Те	Те	gh	ad	tio	
						Qu			End orse
str uc	ach ers	Yea rs of	14 Yea	Yea rs of	Ad van	Te ac	Te ach	rtif ied	d Tea
tio nal Sta		Exp erie	rs of Exp	Exp erie	ced De	her s	ers	Te ac her	cher s
ff		nce	erie nce	nce	gre es			s	

82	8	27	33	22	27	78	1	3	66
	10 %	33 %	40 %	27 %	33 %	95 %	1%	4%	81 %

# **Teacher Mentoring Program**

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Melissa Russo	Gina Krutulis	Mrs. Russo has strengths in the areas of curriculum, behavior management , and student achievement in Pre-K.	Weekly visits Mentoring as needed Co- planning in PLCs
Karen Toselli	Katherine Kovach	Mrs. Toselli has strengths in the areas of curriculum, behavior management , and student achievement in first grade.	Weekly visits Mentoring as needed Co- planning in PLCs

Kelly Delgado	Shannon Desilva	Mrs. Delgado has strengths in the areas of curriculum, behavior management , and student achievement in first grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Stephanie Falcone	Meredith Evans	Mrs. Falcone has strengths in the areas of curriculum, behavior management , and student achievement in first grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Michael Zang	Brandi Richardson	Mr. Zang has strengths in the areas of curriculum, behavior management , and student achievement in first grade.	Weekly visits Mentoring as needed Co- planning in PLCs

Lisa Brengel- Sullivan	Christina Swan	Mrs. Brengel has strengths in the areas of curriculum, behavior management , and student achievement in second grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Stacy Summers	Lisa Keigher	Ms. Summers has strengths in the areas of curriculum, behavior management , and student achievement in third grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Bea Cannella	Sarah Edwards	Mrs. Cannella has strengths in the areas of curriculum, behavior management , and student achievement in third grade.	Weekly visits Mentoring as needed Co- planning in PLCs

Julie Lehman	Kalila Bailey	Mrs. Lehman has strengths in the areas of curriculum, behavior management , and student achievement in fourth grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Pattie Rodriguez	Sara Kelley	Mrs. Rodriguez has strengths in the areas of curriculum, behavior management , and student achievement in fourth grade.	Weekly visits Mentoring as needed Co- planning in PLCs
Cynthia Quinta	Michael Champagn e	Mrs. Quinta has strengths in the areas of curriculum, behavior management , and student achievement in fifth grade.	Weekly visits Mentoring as needed Co- planning in PLCs

Ross Reynolds	Lyle Korpi	Mr. Reynolds has strengths in the areas of curriculum, behavior management , and student achievement in physical education.	Weekly visits Mentoring as needed
Cassandra Farrior	Stefany Wend	Ms. Farrior has strengths in the areas of curriculum, behavior management , and student achievement in the Academic ally Gifted Program.	Weekly visits Mentoring as needed Co- planning in PLCs
Mary Ann Jenks	Marelisa Herbert	Mrs. Jenks has strengths in the areas of curriculum, behavior management , and student achievement.	Weekly visits Mentoring as needed

Mary Ann Jenks	Leah Shirley	Mrs. Jenks has strengths in the areas of curriculum, behavior management , and student achievement.	Weekly visits Mentoring as needed
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#### **Additional Requirements**

#### **Coordination and Integration-Title I Schools Only**

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

e I, Part A	
e I, Part C- Migrant	
e I, Part D	
e II	
e III	

Title X- Homeless
Supplemental Academic Instruction (SAI)
Violence Prevention Programs
Nutrition Programs
Housing Programs
Head Start
A de la Trabunación
Adult Education
Career and Technical Education
Job Training
Other

# Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.
The RtI Leadership Team (Problem Solving Leadership Team – PSLT) includes:
Principal
Assistant Principal
Administrative Resource Teacher
Guidance Counselor
ESE Teacher
School Psychologist
Social Worker
Reading Coach
SAC Chair
Representatives from the PLC's for each grade level, K-5

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The Leadership team meets regularly (monthly). Specific responsibilities include:

- The major goal is for all students to achieve adequate yearly progress, make learning gains and improve other long-term outcomes (behavior, attendance, etc.). The team uses the Collaborative Culture Problem Solving Model and ALL decisions are guided by the review and analysis of student data through teacher and grade level data chats.
- To review school-wide data to address the progress of low-performing students and determine the enrichment and acceleration needs of high performing students.
- To ensure high quality instruction/intervention matched to student needs and using performance level and learning rate over time to make data-based decisions to guide instruction.
- Strengthen the Tier 1 (core curriculum) instruction through the:
  - Implementation and support of PLC's
  - Review of teacher/PLC curriculum assessments and data will be collected and analyzed by PLC's and reported to the Leadership Team/PSLT team.
  - Communication with major stakeholders (parents, business partners) regarding student outcomes at SAC meetings.
- Determine scheduling needs, and assist teams in identifying research-based and instructional materials and intervention resources at Tier 2/3
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- The administration, Leadership Team, teachers and SAC are involved in the School Improvement Plan development and monitoring throughout the school year.
- The Leadership/PSLT Team monitors the effectiveness of instruction and intervention by reviewing student data as well as data related to implementation fidelity (teacher walk-through data).
- The School Improvement Plan is the working document that guides the work of the Leadership Team and all teacher teams. The large part of the work is outlined in the Expected Improvements/Problem Solving Process sections for school-wide goals in Reading, Writing, Math, Science, Attendance and Suspension/Behavior as well as new goals in CTE and STEM.

**MTSS** Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Core Curriculum (Tier 1)

Data Source	Database	Person (s) Responsible	
FCAT released tests	School Generated Excel Database	Assistant Principal, teachers in IPT checking data	
rCAT teleased tests	School Generated Excel Database	Assistant Principal, leachers in IP1 checking data	
Baseline and Midyear Math, Science and Reading District Assessments	Scantron Achievement Series	Leadership Team, PLCs, individual teachers	
	Data Chats		
Math Formatives	Scantron Achievement Series	Leadership Team, PLCs, individual teachers	
Science Formatives	Data Chats		
Reading Formatives	PLC logs		
Writing Prompts			
FAIR	Progress Monitoring and Reporting Network	Reading Coach, PLC's, individual teachers	
	Data Chats		
CELLA	Sagebrush (IPT)	ELL teacher	

DRA-2	Excel Spreadsheet or grade book	Individual Teacher	
upplemental/Intensive Instruction (Tiers 2 and 3)			
Data Source	Database	Person (s) Responsible for Monitoring	
Extended Learning Program (ELP)*	EasyCBM.com Individual teacher assessments based on grade level and needs	ELP Teachers and Homeroom teachers-share and discuss individual students	
Computer-based programs	I-Station FASTT Math	Individual Teachers	
FAIR OPM	School Generated Database in Excel	Leadership Team/Reading Coach/Individual teachers	
Classroom assessments from core curriculum	Individual teacher database in Excel or grade book	PLC/Individual Teachers	
HERO Tutoring Program	HERO Tutor log	HERO Tutors, Individual Teachers, PSLT	

Students receiving pull-out tutoring during the school day or Extended Learning Program (ELP) after school will receive instruction on the specific skills they have not mastered in the core curriculum. As students work on these specific skills, they will be assessed during tutoring and ELP to ensure mastery of skills. In order to make this process effective, a communication system between classroom teacher and the tutor/ELP teacher will be developed by the PSLT and monitored for effectiveness.					
Describe the plan to train staff on MTSS.					
• The Leadership Team will continue to work with parents and other stakeholders regarding the focus of the school and our needs.					
• The Leadership Team will have representatives to attend RtI trainings and report back information to share with grade levels.					
• Professional Development sessions will take place during faculty meetings.					
Describe plan to support MTSS.					
• As a school we have a school wide vision meeting the needs of all our students in the following: behavior-management, PLC's, SAC n	neetings, PSLT.				
• Provide continued training and support to all teachers in the areas of recording data, interpreting data and research-based and best pract student achievement.	ices for increasing				

# Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).
The Literacy Leadership team serves as the school's literacy Professional Learning Community. The team is comprised of:
Rhonda McMahon, Principal
Mary Ann Jenks, Assistant Principal
Kalen Terrell-Henry, Reading Coach
Elaine Kurtright, Media Specialist
Melissa Russo, ESE Teacher
Debbie Booth, Kindergarten Teacher
Karen Toselli, First Grade Teacher
Lisa Brengel, Second Grade Teacher
Kathy Bish, Third Grade Teacher
Patricia Contardo, Fourth Grade Teacher
Cynthia Quinta, Fifth Grade Teacher

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT is a subset of the Problem Solving Leadership Team. The team provides leadership for the implementation of the reading strategies on the SIP.

The principal is the LLT chairperson. The reading coach is a member of the team and provides extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instruction support is provided to all teachers.

The principal also ensures that the LLT monitors reading data, identifies school-wide and individual teachers' reading-focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the Problem Solving Leadership team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

What will be the major initiatives of the LLT this year?

- Implementation and evaluation of the SIP reading strategies across the content areas
- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)
- Implement K-12 Reading Plan

#### **NCLB** Public School Choice

• Supplemental Educational Services (SES) Notification

#### \*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

#### \*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

#### \*High Schools Only

Note: Required for High School-Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

#### **Postsecondary Transition**

Note: Required for High School- Sec. 1008.37(4), F.S. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>.

# PART II: EXPECTED IMPROVEMENTS

# Reading Goals

Reading Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

scoring proficient in reading (Level 3-5). -Lack of common planning time Students' reading comprehension will improve through -AP - Teachers reflect on outcomes. -AP - Teachers use on-line grading system. -AP - Teachers use on-line grading system.	I. PUAL 4.0: Students			1.1.	1.1.	1.1.	
reading (Level 3-5).     Strategy     Who     Teacher Level     3 x per year       -Lack of common planning time     Students' reading comprehension will improve through     -Principal     -Teachers reflect on outcomes.     FAIR       -Principal     -Principal     -Teachers use on-line grading system.     PMRN			1.1.	1.1.			
-Lack of common planning time -Lack of comprehension will planning time -Principal -Principal -Principal -Principal -Teachers reflect on outcomes. -Teachers use on-line grading system. 			G4 4	X X 71	T 1 T 1	2	
common planning time improve through comprehension will improve through improve through comprehension will improve through comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comp	reading (Level 3-5).		<u>Strategy</u>	w no	Teacher Level	<u>3 x per year</u>	
common planning time improve through comprehension will improve through improve through comprehension will improve through comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comprehension will comp		Lack of	G/ 1 / 2 1	Principal	Teachers reflect on outcomes	FAIR	
system.		common	Students' reading	Timoipui	reactions remeet on outcomes.		
system.		planning time	comprehension will	AP	Teachers use on-line grading	PMRN	
		praiming time	improve unougn		system.		
teachers' direct -Lack of instruction of key		T 1 C		-Reading Coach			
instruction of Rey							
During un Orwaning Terror				Teachers		During the Grading Period	
		1 <sup>-</sup> 1		DLC facilitators of like	PLC Level		
			mprementing		Use individual teacher data to	-	
			uniterentiated	grades of like subjects		3-5 Formatives	
-Determining instruction.			instruction.		<i></i>		
PLC data is used to drive							
How instruction.				How			
Course Unit Assessments			· · · · ·			Course Unit Assessments	
-Understanding - Reading PLC logs (Pre. post. mid section. end		Understanding	Action Steps	-Reading PLC logs			
		1 1 -		Languaga Arts DI C lags	Laadarshin Taam		
			rection breps for	-Language Arts FLC logs		of unit, intervention checks).	
this strategy are outlined on grade -PLC's turn in logs to -PLC facilitator shares SMART				PLC's turn in logs to	PLC facilitator shares SMART		
outilited of grade							
level/content and completed					Ŭ 1		
PLC action plansData is used to drive instruction			PLC action plans.				
-Administration and and support.					and support.		
coach rotate through							
PLC's looking for key comprehension strategies							
through differentiated				through differentiated			
instruction.							
-Administration shares				Administration shares			
positive outcomes							
observed in PLC's on a							
monthly basis.				monthly basis.			
Administrative walk-				A dministrative wells			
through looking for							
implementation of strategy							
with fidelity and accuracy.				with fidelity and accuracy.			

<u></u>	<u>Level of</u> Performance:*	2013 Expected Level of Performance:*			
	78%	80%			

[]		1.2.	1.2.	1.2.	1.2.	1.2.
		1.2.	1.2.	1.4.	1.2.	1.2.
			<u>Strategy</u>	Who	Teacher Level	3 x per year
			Reading comprehension improves when students	-Principal	-Teachers reflect on outcomes.	FAIR
				-AP	-Teachers use on-line	PMRN
			by finding evidence in the text.	-Reading Coach	grading system.	
			Слі.	-Teachers		During the Grading Period
				-PLC facilitators of like grades or like subjects	PLC Level	-
					-Use individual teacher data to create SMART goal.	3-5 Formatives
			Action steps for this strategy are outlined		-PLC data is used to drive	
			on grade level/content PLC action plans.	-Reading PLC logs	instruction.	Course Unit Assessments
				-Language Arts PLC logs		(Pre, post, mid section, end of unit, intervention checks).
				-PLC's turn in logs to	Leadership Team	
				1	-PLC facilitator shares SMART goal with	
				-Administration and coach rotate through PLC's looking	Leadership Team.	
				for key comprehension strategies through differentiated instruction.	-Data is used to drive instruction and support.	
				-Administration shares positive outcomes observed in PLC's on		
				a monthly basis		
				-Administrative walk-through looking for implementation of strategy with fidelity and		
		1.3.	1.3.	accuracy. 1.3.	1.3.	1.3.
		1.3.			1.3.	1.2.
Based on the analysis of student achievement data, and reference	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
to "Guiding Questions", identify and define areas in need of improvement for the following group:				How will the evaluation tool data be used to determine the effectiveness of strategy?		
0r.						

2. FCAT 2.0: Students	2.1.	2.1	2.1.	2.1	2.1.		
scoring Achievement	2.1.	2.1	2.1.	2.1			
scoring Achievement							
Levels 4 or 5 in reading.							
	1. Teachers are at varying skill levels of higher order questioning techniques.	See 1.1	See 1.1	See 1.1	See 1.1		
	2. PLC's may not be as focused on higher order questioning techniques during meetings.						
Reading Goal #2:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
Curriculum students scoring a Level 4-5 on the 2013 FCAT will increase from 53% to 55%.							
	53 %	55%					
		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	
				<b>[</b>	<b>F</b> <sup>**</sup>		

Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
achievement data, and reference	Barrier					
to "Guiding Questions", identify and define areas in need of improvement for the following group:			fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?		

By PC-011 2x0: Fruits yor     Circ     Circ     Circ       Gains in reading.     Y (2: Struggle with low; sourceation analysis to deepen taming; PLC: Swittkare with with yor     See 1.1     See 1.1       See 1.1     See 1.1     See 1.1     See 1.1       See 1.2     See 1.1     See 1.1       See 1.1     See 1.1     See 1.1 <tr< th=""><th><b>3. FCAT 2.0: Points for 3.1</b>.</th><th>3.1.</th><th>3.1</th><th>3.1.</th><th>3.1.</th><th></th></tr<>	<b>3. FCAT 2.0: Points for 3.1</b> .	3.1.	3.1	3.1.	3.1.	
Gains in reading.       PLC's strategy to structure base noise to brown o structure base noise to brown bound of the PLC structure fair model and he PLC model and he PLC structure fair model and log to see the Plan- Do-Check-Act model and log to see the Plan- Do-Check-Act model and log to see the Plan- to Check-Act model and log to see the Plan- to Check-Act model and log to see the Plan- Do-Check-Act model and log to see the Plan- to Check-Act model and log to see the plan- model and log to see the plan- to the plan- tot the plan- tot the plan- tot the plan- tot the plan- tot the plan- tot the		5.1.	5.1	5.1.	5.1.	
with how     Sec 1.1     Sec 1.1     Sec 1.1       Bata analysis to bergen learning with coversation and bergen learning with coversation bergen learning with coversation with coversation bergen learning with coversation with cov		Stratogy				
sudent     See 1.1     See 1.1       sudent     See 1.1     See 1.1       sudent     suderstand     main analysis of mapping sudbarders working outbarders working     See 1.1       VLC's will team buse the Pfan- bo-Check-Act model of the PLCS working     See 1.1     See 1.1       De-Check-Act model of the PLCS working     o focus on model and log to structure their way of work. Using the backwards design model for units of instruction, reachers focus on the following four questions:     Image: Section of structure their way of work. Using the backwards design model for units of instruction, reachers focus on the following four questions:       1     What do we expect them to learn?     Image: Section of structure their way of the plant       2     How will we know if they have learned it?     Image: Section of structure teamed it?       3     How will we remediate if they don't know if?     Image: Section of structure teamed it?	Gains in reading.	Strategy				
the backwards         design model for         units of instruction,         teachers focus on         the following four         questions:         1.       What do we         expect them to         learn?         2.       How will we         have learned         it?         3.       How will we         remediate if         they on't         know it?         4.         How will we         enrich if they	with how to structure conversation au data analysis to deepen learnin PLC's will leau to use the Plan Do-Check-Act model of the P "instructional	Student achievement improves through teachers working collaboratively to focus on C student learning. Specifically, they use the Plan- Do-Check-Act model and log to structure their way	See 1.1	See 1.1	See 1.1	
units of instruction,   teachers focus on   the following four   questions:     1. What do we   expect them to   learn?     2. How will we   know if they   have learned   it?     3. How will we   remediate if   they don't   know it?     4. How will we   enrich if they		the backwards				
the following four questions:   1. What do we expect them to learn?   2. How will we know if they have learned it?   3. How will we remediate if they don't know it?   4. How will we enrich if they		units of instruction,				
questions:   1. What do we expect them to learn?   2. How will we know if they have learned it?   3. How will we remediate if they don't know it?   4. How will we enrich if they						
<ul> <li>expect them to learn?</li> <li>How will we know if they have learned it?</li> <li>How will we remediate if they don't know it?</li> <li>How will we enrich if they</li> </ul>						
<ul> <li>know if they have learned it?</li> <li>3. How will we remediate if they don't know it?</li> <li>4. How will we enrich if they</li> </ul>		expect them to	,			
<ul> <li>remediate if they don't know it?</li> <li>4. How will we enrich if they</li> </ul>		know if they have learned				
enrich if they		remediate if they don't				
		enrich if they				

		Actions/Details			
		-Grade level/			
		like-course PLCs			
		use a Plan-Do-			
		Check-Act "Unit			
		of Instruction" log to guide their			
		discussion and			
		way of work.			
		Discussions are			
		summarized on log.			
		-Additional			
		action steps for			
		this strategy are outlined on grade			
		level/content area			
		PLC action plans.			
Reading Goal #3:	2012 Current	2013 Expected Level			
	Level of Performance:*	of Performance:*			
Points earned from students					
making learning gains on the 2013 FCAT Reading will increase from					
66 points to 68 points.					
	66	68			
	points	points			

		3.2.	3.2.	3.2.	3.2.	3.2.	
		3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

A ECAT 2.0. Deleter f	4.1.	4.1.	4.1.	4.1.	4.1.	
	4.1.	4.1.	+.1.	4.1.	4.1.	
students in Lowest 25%						
making learning gains in		Action Steps		PLCs will review mini-	3 x per year	
reading.	in the bottom			assessment data. Mini-	FAIR	
			-Principal	assessment data.	TAIK	
	not have a	have opportunities			PMRN	
		to attend school		For the mini-assessments,		
	system outside			PLCs will chart the increase		
	of school.	as participate		in the number of students		
		in educational			During the Grading Period	
	2. District	planning for the		mastery on each mini-		
	mini-	student.		assessment.	F 1	
	lessons, mini-	a br.co. 111			3-5 Formatives	
		2. PLC's will				
	and district	plan together	How	XX7'(1 (1 X ')		
	calendar do not			With the Literacy		
	always align	learning tools.		Leadership Team, the	Course Unit Assessments	
	with school			Problem Solving Leadership		
	student data.	3. Teachers		Team 1) reviews FAIR	(Pre, post, mid section, end of unit, intervention checks).	
		bring common		OPM data to determine	of unit, intervention checks).	
	3. Lack of	assessment data		the percentage of students		
		back to PLC"S.	-Evidence of strategy	scoring medium to high and		
	or vertical	4 11 1.4.		2) reviews course-generated	DRA2	
	planning time.			nine week assessment that		
		to determine		includes all skills covered		
		remediation and/or	through	during the nine week period.		
		enrichment.	-Classroom walk-			
			through observing			
			this strategy.	The PSLT will review		
				assessment data for positive		
				trends at a minimum of once		
				per nine weeks.		
			Form <i>(EET tool. The</i>	per fille weeks.		
			Form (EET tool. The F-CIM strategy will			
			be added to the form			
			under Instructional			
			Practices.)			
			ruciices.j			
			- Another fidelity			
			tool will be the PLC			
			calendars/timeline/logs			
L			Carenaars, timerine, 10gs	1	1 1	

Reading Goal #4:	2012 Current Level of	2013 Expected Level of Performance:*	of targeted skills.		
Points earned from students in the bottom quartile making learning gains on the 2013 FCAT Reading will increase from 70 points to 72 points	Performance:*	or renormance.			
	70 points	72 points			

r i	li a		l		1	Î.
	4.2.	4.2.	4.2.	4.2.	4.2.	
		Strategy		Supplemental data shared		
	Learning Program				Measurement (CBM) (From	
	(ELP) does not		Administrators		District RtI/Problem Solving	
	always target	comprehension		have students	Facilitators.)	
	the specific skill	improves through				
	weaknesses of the	receiving ELP				
	students or collect	supplemental	How Monitored			
	data on an ongoing	instruction on targeted				
	basis.	skills that are not at the	Administrators will review			
		mastery level.	the communication logs and			
	-Not always a		data collection used between			
	direct correlation		teachers and ELP teachers			
	between what the		outlining skills that need			
	student is missing	Action Steps	remediation.			
	in the regular					
		-Classroom teachers				
	instruction received	communicate with the				
		ELP teachers regarding				
		specific skills that				
		students have not				
	communication	mastered.				
	between regular					
		ELP teachers identify				
		lessons for students				
		that target specific				
		skills that are not at the				
		mastery level.				
		2				
		Students attend ELP				
		sessions.				
		Progress monitoring				
		data collected by				
		the ELP teacher				
		on a weekly or				
		biweekly basis and				
		communicated back to				
		the regular classroom				
		teacher.				
		When the students				
		have mastered the				
L I				P	1	P

			specific skill, they are exited from the ELP program.				
		4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.							
Reading Goal #5: _							

	nite: sck: See panic: Rea	5A.1.	5A.1.	5A.1.		
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	h012 Cm +	0012 E-mark 11 1					
Reading Goal #5A:	2012 Current Level of	2013 Expected Level of Performance:*					
	Level of Performance:*	of Performance:*					
	Performance:*						
The percentage of Black students							
scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will							
the 2013 FCAT/FAA Reading will							
increase from 56% to 60%.							
The percentage of Hispanic							
students scoring proficient/							
students scoring proficient/ satisfactory on the 2013 FCAT/							
FAA Reading will increase from							
72% to 75%.							
	White: Target	White <sup>.</sup>					
	Met						
		Black:60%					
	Black:56%						
		Hispanic:75%					
	Hispanic:72%						
		Asian:					
	Asian: Target						
		American Indian:					
		n/a					
	American						
	Indian:n/a						
		5A.2.	5A.2	5A.2	5A.2	5A.2	

		5A.3.	5A.3.	5A.3.	5A.3.	5A.3.	
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
achievement data, and reference to "Guiding Questions", identify	Barrier		Who and how will the	How will the evaluation tool			
and define areas in need of improvement for the following				data be used to determine the effectiveness of strategy?			
subgroup:							
5B. Economically Disadvantaged students	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.		
not making satisfactory		Saa					
progress in reading.		566					
		See Rea					
		ding Strate					
		Strate					
		Strate					
		gy 1.1					
Reading Goal #5B:	2012 Current Level of	2013 Expected Level of Performance:*					
	Performance:*						
The percentage of Economically							
Disadvantaged students scoring proficient/satisfactory on the 2013							
FCAT/FAA Reading will increase from 57% to 61%.							

	57%	61%					
		5B.2.	5B.2.	5B.2.	5B.2.	5B.2.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.	 
5C. English Language	DC.1.	pC.1.	DC.1.	DC.1.	pC.1.	1
Learners (ELL) not						1
making satisfactory		Action Steps		PLCs will review mini-	3 x per year	1
progress in reading.			<b>D</b> · · · ·	assessment data. Mini-	5.4 JB	1
	Improving the		-Principal	assessment data.	FAIR	1
	proficiency of	opportunities to	A		DMDN	1
	ELL students in our student is of	attend school events as well as participate	-Assistant Principal	-For the mini-assessments,	PMRN	1
	high priority.	in educational	-Reading Coach	PLCs will chart the increase		1
	ingii priority.	planning for the	-Reading Coach	in the number of students		1
	The majority	student.		reaching at least 80%	During the Grading Period	1
	of the teachers	student.		mastery on each mini-	During the ordening renou	1
	are unfamiliar	2. PLC's will		assessment.		1
	with this strategy			assessment.	ГІІ	1
	To address	incorporate learning	How		3-5 Formatives	1
	this barrier,	tools.				1
	the school		-PLC logs turned	With the Literate		1
	will schedule	<ol><li>Teachers bring</li></ol>	into administration.	-With the Literacy		1
	professional		Administration provides	Leadership Team, the	Course Unit Assessments	1
	development	data back to PLC"S.	feedback.	Problem Solving Leadership		1
	delivered by the school's ERT.	4. Use data	-Evidence of strategy in	Team 1) reviews FAIR	(Pre, post, mid section, end of unit, intervention checks).	1
	SCHOOLS EKT.	to determine		OPM data to determine	of unit, intervention checks).	1
	FIIs at varving	remediation and/or	seen during administration	the percentage of students		1
	levels of	enrichment.	walk-through	scoring medium to high and		1
				2) reviews course-generated	DRA2	1
	English language			nine week assessment that		1
	acquisition and		observing this strategy	includes all skills covered		1
	acculturation is			during the nine week period.		1
	not consistent					1
	across core					1
	courses.					1
		Students' reading		The PSLT will review		1
		comprehension improves through		assessment data for positive		1
		receiving ELP		trends at a minimum of once		1
		supplemental		per nine weeks.		1
		instruction on				1
		targeted skills that				1
		are not at the mastery				1
		level.				1
						1
						1
						1
		Action Steps				
		-Classroom teachers				1
		communicate with				1
		the ELP teachers				l

		regarding specific skills that students have not mastered. -ELP teachers identify lessons for students that target specific skills that are not at the mastery level. -Students attend ELP sessions. -Progress monitoring data collected by the ELP teacher on a weekly or biweekly basis and communicated back to the regular classroom teacher. -When the students have mastered the specific skill, they are exited from the ELP program.			
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*			
The percentage of ELL students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 31% to 38%.					

	31%	38%					
	-	5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Barrier		Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?			

5D. Students with	5D.1.	5D.1.	5D.1.	5D.1.	5D.1.	
	02.11	0.2				
Disabilities (SWD) not	NY 1.	a	( <b>1</b> .1		5.4 JB	
making satisfactory		Strategy	Who	Teacher Level	FAIR	
progress in reading.	provide a school					
	0	SWD student		Teachers reflect on lesson		
	structure and	achievement	Administrator, Assistance			
		improves through		knowledge to drive future	During the Grading Period	
		the effective		instruction.	Come comicologie and of	
	going review of		ESE Specialist	Teachers use the on-line	-Core curriculum end of core common unit/ segment	
	students' IEPs by both the general			grading system data to calculate		
		goals, strategies,		their students' progress towards		
	ESE teacher.			their PLC and/or individual	for SWD performance	
	ESE teacher.	accommodations.		SMART Goal.		
		accommodations.	IEP Progress Reports	Siviran i Obai.		
		-Throughout the		PLC Level		
		school year, teachers	reviewed			
		of SWD review		Using the individual teacher		
		students' IEPs to		data, PLCs calculate the		
		ensure that IEPs		SMART goal data across all		
		are implemented		classes/courses.		
		consistently and with				
		fidelity.		-PLCs reflect on lesson		
				outcomes and data used to drive		
		-Teachers (both		future instruction.		
		individually and				
		in PLCs) work to		-For each class/course, PLCs		
		improve upon both		chart their overall progress		
		individually and		towards the SMART Goal.		
		collectively, the				
		ability to effectively		Leadership Team Level		
		implement IEP/				
		SWD strategies and		-PLC facilitator/ Subject Area		
		modifications into		Leader/ Department Heads		
		lessons.		shares SMART Goal data with		
				the Problem Solving Leadership		
				Team.		
				Data is used to drive		
				teacher support and student		
			1	supplemental instruction.		

reading courres.	<u>Level of</u> Performance:*	2013 Expected Level of Performance:*					
	46%	51%					
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3	5D.3	5D.3	5D.3	5D.3	

#### **Reading Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
	K-5	PLC Leader -Reading Coach	-All teachers school wide	meetings) PLC's Ongoing	Administrator Walkthroughs	Principal and Administrative Team
		-PLC Facilitators				
PLC's						
	K-5	-Reading Coach	School-wide	-PLCs: On-going	Classroom walk-through	Principal and Administrative Team
Gradual Release	K-5	-PSLT -Teacher leaders	School-wide	-Demonstration Classrooms -PLCs: On-going	Optional peer teacher observations Classroom walk-through	Principal and Administrative Team
		-PSLT	(Volunteered Participants)	-Demonstration Classrooms		
Student Engagement	K-5	-Teacher leaders	School-wide	-PLCs: On-going	Classroom walk-through	Principal and Administrative Team
Quality Questioning		-PSLT		-Demonstration Classrooms	Optional peer teacher observations	
	K-5	-Teacher leaders	School-wide	-PLCs: On-going	Classroom walk-through	Principal and Administrative Team
Differentiated Instruction		-PSLT		-Demonstration Classrooms	Optional peer teacher observations	
	K-5	-Reading Coach	School-wide	PLCs: On-going	Classroom walk-through	Principal and Administrative Team
Common Core Standards End of Reading Goals	5	-PSLT				

#### Elementary or Middle School Mathematics Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Elementary School Mathematics Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	5	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

	<del>.</del>	1		i	i		
1. FCAT 2.0: Students	1.1.	1.1.	1.1.	1.1	1.1.		1
scoring proficient in							
mathematics (Level 3-5).	1. Lack of	G	Who	PLC unit assessment data	2x per year		
	common	Strategy		will be recorded in a course-			1
	planning time		-Principal		District Baseline and		1
	among math	WIGHT SKITTS WITT	-i i incipai		Mid-Year Testing		1
		improve through		(excel spread sheet).	wild-rear resting		1
	teachers of the	teachers using	Assistant Principal				1
	same grade	the CCIM (Core			L		1
	level.	Continuous	-ART				1
		Improvement		PLCs will review unit			1
	2. New	Model) with		assessments and chart the			1
	students with			increase in the number of			1
	different math	core curriculum		students reaching at least			1
	backgrounds	and providing		80% mastery on units of	During the Grading		1
	-	differentiated		instruction.	Period		1
	3. ELL students		into administration.			1	1
	D. ELL Students				Common or an and a star		1
	4 4 4 4		Administration		-Common assessments	1	1
	4.Average		provides feedback.		(pre, post, mid section,	1	1
	students	Action Steps			end of unit).		
	ignored			data with the Problem			
		1. AGP teachers		Solving Leadership Team.			1
		attend district	this strategy.	The Problem Solving			
		attenu uistrict	Administrators will	Leadership Team/Reading			1
		rannings and	use the HCPS Informal				1
		present information		review assessment data			
		to the staff.		for positive trends at a			1
				minimum of once per nine			
		2. Math teachers	strategies will be added				1
				weeks.			1
		PLC's, early	to the form.				1
		release days, and/or					1
		Tuesday afternoon	-Evidence of strategy				1
		faculty meeting	in teachers' lesson				
		times	plans seen during				1
		unies.	administration walk-				
			through.				1
							1
						1	1
							1
						1	1
							1
						1	
							1
						1	
						1	
							1
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	74 %	76 %			
on the 2013 FCAT Math will increase from 74 %to 76 %.					
The percentage of students scoring a Level 3 or higher	<u>Level of</u> Performance:*	of Performance:*			
Mathematics Goal #1:		2013 Expected Level			

		i	i	Ŷ.	Ϋ́	i	i
		1.2.	1.2.	1.2.	1.2.	1.2.	
		-Lack of	Strategy	Who	PLCs will review unit	2x per year	
		infrastructure to			assessments and chart the		
		support technology	Students' math	- Principal	increase in the number of	District Baseline and Mid-	
			achievement improves	*	students reaching at least	Year Testing	
		-Lack of	through the use	-AP	75% mastery on units of	C C	
		technology	of technology and		instruction.		
		hardware	hands-on activities.	-Teachers			
			In addition, student			During the Grading Period	
		-Teachers	practice taking on-line				
		at varying	assessments to prepare		PLC facilitator will share	-Core Curriculum	
		understanding of	students for on-line	How Monitored	data with the Problem	Assessments (pre, mid, end of	
			state testing.		Solving Leadership	unit, chapter, etc.)	
		CCSS	-	-PLCS turn their logs into	Team. The Problem		
				administration after a unit of	Solving Leadership Team		
			Action Steps	instruction is complete.	will review assessment		
					data for positive trends		
				-PLCs receive feedback on			
			curriculum information	their logs.			
			to learn more about				
			hands-on and	-Classroom walk-through			
			technology activities.	observing this strategy.			
			-Additional action	-Administrator aggregates			
			steps for this strategy	the walk-through data			
				school-wide and shares with			
				staff the progress of strategy			
			action plans.	implementation			
		1.2	1.2	1.2	1.2	1.2	
		1.3.	1.3.	1.3.	1.3.	1.3.	
		<u></u>					
Based on the analysis of student achievement data, and reference	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
to "Guiding Questions", identify	Dairici						
and define areas in need of				How will the evaluation tool			
improvement for the following				data be used to determine the effectiveness of strategy?			
group:				circenveness of sualegy?			
				Į			1

<b>2. FCAT 2.0: Students 2</b> .1. <b>2</b> .1. <b>2</b> .1. <b>2</b> .1. <b>2</b> .1.	
scoring Achievement	
Levels 4 or 5 in 1. Lack Strategy Who PLCs examine student work 2x per year	
mathematics. of teacher and data.	
knowledge Math skills will -Principal District Baseline and	
of how to improve through Mid-Year Testing	
implement teachers using -AP	
differentiated the CCIM (Core Data from review of unit	
instruction. Continuous assessments and interactive	
Improvement notebooks will be analyzed	
2. Lack of Model) with at PLC meetings.	
knowledge of core curriculum	
the resources and providing <u>How</u>	
available for differentiated During the Grading	
enrichment in instruction. PLC facilitator will share <u>Period</u>	
the Go Math data with the Problem programHCPS Informal Solving Leadership TeamCommon assessmen	
ProgramHCPS Informal Solving Leadership TeamCommon assessmen Observation Pop- The Problem Solving (pre, post, mid section	
3. Not enough <u>Action Steps</u> . In Form (EET tool) Leadership Team/Reading end of unit).	1,
challenge for <i>(which has HOTS as a</i> Leadership Team will	
gifted students strategy listed on the review assessment data	
form.) for positive trends at a	
1. AGP teachers minimum of once per nine	
attend district weeks.	
trainings and	
present information	
to the staff.	
2. Math teachers	
can meet during	
PLC's, early	
release days, and/or	
Tuesday afternoon	
faculty meeting	
times.	
3. Implement	
activities from	
Florida Enrich	
book and the Grab	
and Go center	

Mathematics Goal #2: The percentage of students scoring a Level 4 or higher on the 2013 FCAT Math will increase from 41% to 43 %.	<u>2012 Current</u> Level of Performance:*	2013 Expected Level of Performance:*					
	41 %	43 %					
		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

<b>3. FCAT 2.0: Points for 3.1</b> .	3.1.	3.1.	3.1.	3.1.	i	
	5.1.	5.1.	5.1.	5.1.		
students making learning						
				2x per year		
with ho			assessments and chart the			
to struc				District Baseline and		
	ulum and achievement			Mid-Year Testing		
	nalysis improves through	-AP	gains.			
	ssion to teachers working					
deepen		-PLC facilitators				
	ng. To to focus on			L I		
address			PLC facilitator will share			
barrier				During the Grading		
				Period		
	trained Do-Check-Act		The Problem Solving			
	the Fian model and log to		Leadership Team will	Common assessments		
	nook not puldotale men way		review assessment data	(pre, post, mid, section,		
	uctional of work. Using			end of unit)		
Unit" l			minimum of once per nine			
	design model for		weeks.			
	units of instruction,	-PLCs receive feedback				
	teachers focus on	on their logs.				
	the following four					
	questions:	-Administrators and				
		coaches attend targeted				
	1. What is it we	PLC meetings				
	expect them to	D 001 G				
	learn?	-Progress of PLCs				
		discussed at Leadership				
	2. How will we	Team				
	know if they					
	have learned	-Administration shares				
	it?	the data of PLC visits				
		with staff on a monthly				
	3. How will we	basis.				
	respond and					
	remediate if					
	they don't					
	learn?					
	4. How will we					
	respond and					
	enrich if they					
	already know					
	it?					

		•			
		Actions/Details -This year, grade level PLCs will administer common end- of-chapter assessments.			
		-Grade level/ like-course PLCs use a Plan-Do- Check-Act "Unit of Instruction" log to guide their discussion and way of work. Discussions are summarized on log.			
Mathematics Goal #3:		action steps for this strategy are outlined on grade level/content area PLC action plans.			
Points earned from students making learning gains on the 2013 FCAT Math will increase from 67 points to 69 points.	Performance:*	2013 Expected Level of Performance:*			
Hillshorough 2012					

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	67 points	69 points					
		3.2.	3.2.	3.2.	3.2.	3.2.	
		3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

	4 1	4 1	4 1	4 1	4.1	
	4.1.	4.1.	4.1	4.1	4.1	
students in Lowest 25%						
making learning gains in		Strategy	Who	-PLCs will review mini-	L	
mathematics.				assessment data. Mini-		
			Principal	assessment data recorded	<u>2x per year</u>	
		this strategy is		in a data base (excel spread		
	basic skills	to strengthen the	Leadership Team	sheet).	District Baseline and	
		core curriculum.			Mid-Year Testing	
		Student's math				
		skills will improve			– I	
		through the use of	How	-For the mini-assessments,		
		FCIM strategies	DI GI I I	PLCs will chart the increase		
			-PLC logs turned	in the number of students		
		benchmarks.	into administration.		During the Grading	
	skills.			mastery on each mini-	Period	
			provides feedback with	assessment.	Density of the init	
		A set of Grand	Leadership Team		-Benchmark mini	
	T 1	Action Steps	E ilana Catatra		assessments	
	Teachers may	1 171	-Evidence of strategy			
	of all the	1. Through the analysis of baseline	in teachers' lesson	PLCs will review evaluation data. PLC facilitator will		
	resources			share data with the Problem	assessments	
	available in the		through.	Solving Leadership Team.	- School-generated nine	
		and student	unougn.	The Problem Solving	week assessment of all	
	series.	performance,	-Classroom walk-		mini lesson skills covered	
	series.	PLC's identify		data that includes all skills	during the nine weeks.	
		essential tested		covered during the nine	during the line weeks.	
		benchmarks		week period.		
		in need of	-Another fidelity	week period.		
		remediation.	tool will be the PLC			
		i enteculation.	calendars/timeline/			
			logs of targeted skills			
			reviewed by the			
		2. Based on the	administration and			
		data, PLC's	Leadership Team			
		develop a timeline	Louisership Touri			
		for teaching the	- PSLT will review			
			the calendars/logs			
			and make progress			
			statements at the end of			
			each nine weeks.			
		3. Teachers				
		implement mini	-EET pop-in evaluation			
		·	tool.			
Hillsborough 2012		• •	•	-		

		in PLCs. Students			
		are grouped according to	-		
		need and given			
		appropriate			
		interventions in the form of ELP,			
		Go Math reteach			
		lessons, FASTT MATH, and Soar			
		to Success.			
		4. Based on mini- assessments,			
		skills are moved			
		to a maintenance or reteaching			
		schedule.			
Mathematics Goal #4:	2012 Current	2013 Expected Level			
Muthematics Gour ma.	Level of Performance:*	of Performance:*			
	Performance.				
Points earned from students					
making learning gains on the					
2013 FCAT Math will increase from 64 points to 66 points.					
	64	66			
		points			
	homes	Pomes			

		4.2.	4.2.	4.2.	4.2.	4.2.	
		4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
achievement data, and reference	Barrier	Strategy	Fluenty Check	Strategy Data Check	Student Evaluation 1001		
to "Guiding Questions", identify			Who and how will the	How will the evaluation tool			
and define areas in need of improvement for the following				data be used to determine the			
subgroup:				effectiveness of strategy?			
Based on Ambitious but		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
Achievable Annual Measurable Objectives (AMOs), Reading and							
Math Performance Target							
5. Ambitious but							
Achievable Annual							
Measurable Objectives (AMOs). In six year							
school will reduce their							
achievement gap by 50%.							
Math Goal #5:							

Indian) not making satisfactory progress in mathematics	White: Black: Hispanic: Asian: American Indian:	See Math Strate	5A.1.	5A.1.	5A.1.	
		gy 1.1				

Mathematics Goal #5A:	2012 Current Level of	2013 Expected Level of Performance:*			
	Performance:*	or renormance.			
The percentage of White students					
scoring proficient/satisfactory on the 2013 FCAT/FAA Math will					
increase from 77% to 79%.					
The percentage of Hispanic					
students scoring proficient/					
satisfactory on the 2013 FCAT/ FAA Math will increase from 61%					
to 65%.					
	White: 77%	White: 79%			
	Black: Target	Black:			
	Met				
		Hispanic: 65%			
	Hispanic:	A sient			
	61%	Asian:			
	Asian <sup>.</sup> Target	American Indian:			
	Met	i interreun maran.			
	American				
	Indian:				

		5A.2.	5A.2.	5A.2.	5A.2.	5A.2.	
		5A.3.	5A.3.	5A.3.	5A.3.	5A.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
5B. Economically Disadvantaged students not making satisfactory progress in mathematics.	5B.1.	<sup>SB1</sup> See Math Strate gy 1.1	5B.1.	5B.1.	5B.1.		

	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
The percentage of Economically Disadvantaged students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 60% to 64%.							
	60%	64%					
		5B.1.	5B.1.	5B.1.	5B.1.	5B.1.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	
Based on the analysis of student achievement data, and reference	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	2		fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?			

5C. English Language Learners (ELL) not making satisfactory progress in mathematics.	5C.1.		5C.1.	5C.1.	5C.1.	
		See				
		Math				
		Strateg				
		y 4.1				
Mathematics Goal #5C:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
The percentage of English Language Learner students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase	ţ					
from 46% to 51%.						
	46%	51%				

		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

5D. Student with Disabilities (SWD) not making satisfactory progress in mathematics.	5D.1.		5D.1.	5D.1.	5D.1.	
		See				
		Math				
		See Math Strateg y 4.1				
		y 4.1				

Mathematics Goal #5D:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
The percentage of SWD students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 46% to 51%.							
	46%	51%					
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3	5D.3	5D.3	5D.3	5D.3	

**Mathematics Professional Development** 

Professional

Development

(PD) aligned with

Strategies through

Professional Learning

Community (PLC)

or PD Activity

Please note that each Strategy does not require a professional development or

PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or			
		DI GI I	school-wide)	Schedules (e.g., frequency of		
		PLC Leader		meetings)		
Differentiated Instruction	K-5	-Math SAL/	Math Departmental and course-	PLC Meetings every two	Administrators conduct targeted	Administrative Team
		Coach	specific PLCs	weeks	classroom walk-through to monitor	
GoMath	K-5	District Facilitator	1	Faculty Meeting or PLC times	Administrators conduct targeted classroom	Administrative Team
					walk-through to monitor	

End of Mathematics Goals

Science Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

# **Elementary and Middle School Science Goals**

1. FCAT 2.0: Students	1.1.	1.1.	1.1.	1.1.	1.1.	
scoring proficient (Level	1.1.	1.1.			1.1.	
	-Not using	Stratagy	Who	Science PLCs will review	Ov por your	
3-5) in science.	Common	Strategy	WIIO	unit assessments and chart	2x per year	
	assessments	Tier 1: The	Principal		District-level baseline	
	assessments	purpose of			and mid-year tests	
	-Teaching			80% mastery on units of	and mid-year tests	
	different		Teachers	instruction.		
	leveled	the core	reachers	instruction.	-	
	students	curriculum.			During the nine weeks	
	students	Students			During the fille weeks	
	-Time	will develop	How Monitored	PLC facilitator will share	- Mini Assessments	
	constraints	problem		data with the Problem		
		solving and	- provides feedback.	Solving Leadership Team.	-Unit assessments	
	-Different	creative		The Problem Solving		
	levels of	thinking	- Evidence of strategy	Leadership Team will review		
	teaching	skills while	in teachers' lesson plans	assessment data for positive		
	experience			trends at a minimum of once		
		new knowledge		per nine weeks.		
	-New	through higher-				
	curriculum		-Classroom walk-through			
			observing inquiry based			
	-Varying skill		instruction.			
	levels with	number of				
	higher order		-EET pop-in evaluation			
	questioning		tool			
		experiences				
		and emphasize				
		communication				
	of vocabulary	skills in				
	DL Carton 1	science.				
	-PLCs struggle					
	with how					
	to structure curriculum and	Action Stone				
	data analysis	Action Steps				
	discussion to					
	deepen their					
	learning. To	1. Teachers				
	address this	will attend				
	barrier, this	District Science				
		training				
		and share				
	to use the Plan-					
L	to use the r fall-		1	1	I	

	i	 	
Do-Check-Act	Plan Model		
"Instructional	information		
Unit" log.	with their		
	PLCs.		
	i ECS.		
	2. PLCs write		
	SMART goals		
	based on each		
	nine weeks		
	of material.		
	(For example,		
	during the first		
	nine weeks,		
	75% of the		
	students will		
	score an 80%		
	or above on		
	each unit of		
	instruction.)		
	3. As a		
	Professional		
	Development		
	activity in their		
	PLCs, teachers		
	spend time		
	collaboratively		
	building 5E		
	Lesson Plans.		
	Lesson Plans.		
	4. PLC teachers		
	instruct		
	students using		
	the 5 E Lesson		
	Plans.		
	5. At the end		
	of the unit		
	of the unit,		
	teachers give		
	a common		
I I	assessment		
I I	identified		
I I	from the core		
	curriculum		
	***********		

ſ			material.			
			6. Teachers			
			bring			
			assessment			
			data back to the			
			PLCs.			
			7. Based on the			
			data, teachers discuss			
			effectiveness of			
			the 5E Lesson			
			Plans.			
			i lalis.			
			8 Based on			
			data, PLCs use			
			the problem-			
			solving process			
			to determine			
			next steps of			
			5 E Lesson			
			planning.			
			9. PLCs record			
			their work in			
			the PLC logs.			
			10. Inquiry-			
ļ			based Mondays			
	Science Goal #1:	2012 Current	2013 Expected			
		Level of Performance:*	Level of Performance:*			
			i errormance.			
Ĩ	The percentage of students scoring Level 3 or higher on the 2013					
	Level 3 or higher on the 2013 FCAT Science will increase from					
	59 % to 71%.					
ľ	<i>,,</i> ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,					
- 1						

	69%	71%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

2. FCAT 2.0: Students	2.1.	2.1.	2.1.	2.1.	2.1.		<b></b>
scoring Achievement							
	Lookof	See 1.1	Who	PLC facilitator will share	0		
Levels 4 or 5 in science.	Lack of			data with the Problem	2x per year		
	knowledge and				District Descline and		
	resource for				District Baseline and		
	how to enrich				Mid-Year Testing		
	those students who are high			Leadership Team/Reading			
	achieving but		Ham	Leadership Team will review assessment data for positive			
	do not qualify			trends at a minimum of once			
	for gifted.			per nine weeks.	-		
	ioi ginea.		into administration.		During the nine weeks		
			Administration provides		During the nine weeks	-	
			feedback.		-Student work		
	Not all teachers		ICCUDACK.		-Studelit WOIK		
	are able to		-Evidence of strategy in		-Chapter tests		
	attend trainings		teachers' lesson plans		-Chapter tests		
	on the district		seen during administration				
	provided date.		walk-through.				
	provided date.		waik-unough.				
			-Classroom walk-				
			through observing this				
			strategy. PSLT will				
			create a walk-through				
			fidelity monitoring tool				
			that includes all of the				
			SIP strategies. This				
			walk-through form will				
			be used to monitor the				
			implementation of the SIP				
			strategies across the entire				
			faculty.				
			racurty.				
							1

Science Goal #2: In grades 5, the percentage of Standard Curriculum students scoring a Level 4 or 5 on the 2013 FCAT Science will increase from 30 % to 32 %.	Level of Performance:*	2013Expected Level of Performance:*					
	30 %	32%					
		2.2.		2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	

### Science Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	Schedules (e.g., frequency of		
Hands-On Activities	K-5	PLC Leader PLC facilitators	Grade level PLCs	meetings) On-going in science PLCs 3	Administrator Walkthroughs	Administration Team
				times per month	, i i i i i i i i i i i i i i i i i i i	
Inquiry and the 5E Instructional Model	K-5	PLC facilitators	Grade level PLCs	On-going in science PLCs 3	Administrator Walkthroughs	Administration Team
Instructional Model				times per month		

End of Science Goals

# Writing/Language Arts Goals

Writing/ Language Arts Goals	Problem- Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	_	be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Students scoring	1.1.	1.1.	1.1.	1.1.	1.1.	
at Achievement						
	-Not all teachers	Strategy	Who	PLCs will identify trends	-Student monthly	
in writing.	know how to	Strate,			demand writes/	
in writing.	plan and execute	The purpose of	Principal	student writing performance		
	writing lessons	this strategy is	- <b>I</b>	and collaborate to modify		
	with a focus	to strengthen the	AP	the instructional calendar	-Student daily drafts	
	on mode-based	core curriculum.		to provide differentiated	2	
	writing.	Students writing	Classroom teachers	instruction as appropriate.	-Student revisions	
	-	skills will				
		improve through			-Student portfolios	
	know how to	best practices				
	review student	such as PLC		PLCs - Review of		
	writing to	instructional		monthly formative writing		
		calendars,	How Monitored	assessments to determine		
	and needs in	differentiated		number and percent of		
	order to drive	instruction, and	-PLC logs	students scoring above		
	instruction.	effective holistic	~	proficiency as determined by		
	T I	scoring methods.	-Classroom walk-through	the assignment rubric. PLCs		
	-Teachers may not be able to attend		Observation Form	will chart the increase in the		
	trainings on the			number of students reaching		
	appointed day.	A attan Stans	-Conferencing while writing walk-through tool	3.0 or above on the monthly		
	11 5	Action Steps	(for coaches)	writing prompt.		
		-Based on	(Ior coaches)			
		baseline data,				
		PLCs write				
		SMART goals				
		for each Grading				
		Period. (For				
		example, during				
		the first Grading				
		Period, 50%				
		of the students				
		will score 3.0 or				
		above on the end-				
		of-the Grading				
		Period writing				
		prompt.)				
		D/				
		<u>Plan:</u>				
				ļ		

	-Professional			
	Development for			
	Development for			
	updated rubric			
	courses			
	-Professional			
	-Professional			
	Development			
	for instructional			
	delivery of mode-			
	delivery of mode-			
	specific writing			
	-Training to			
	Constitution for the			
	facilitate data-			
	driven PLCs			
	Lloing data			
	-Using data			
	to identify trends and drive			
	trends and drive			
	instruction			
	mstruction			
	-Lesson planning			
	based on the			
	needs of students			
	to differentiate			
	Do:			
	-Daily/ongoing			
	models and			
	application of			
	application of			
	appropriate mode-specific			
	mode-specific			
	writing based on			
	tasshing points			
	teaching points			
	-Daily/ongoing			
	conferencing			
	conterencing			
1				
1				
1				
1				
1				

	· · · · · · · · · · · · · · · · · · ·		 
	Check:		
	Review of daily		
	drafts and scoring		
	monthly demand		
	writes		
	-PLC discussions		
	and analysis of		
	and analysis of		
	student writing to		
	determine trends		
	and needs		
	4.4		
	<u>Act:</u>		
	-Receive		
	additional		
	professional		
	development in		
	areas of need		
	-Spread the		
	use of effective		
	practices across		
	the school based		
	on evidence		
	shown in the best		
	practice of others		
	-Use what is		
	learned to begin		
	the surface in		
	the cycle again,		
	revise as needed,		
	increase scale if		
	possible, etc.		
	-Plan ongoing		
	rian ongoing		
	monitoring of the		
	solution(s)		

Writing/LA Goal #1: Points earned from students scoring a Level 3.0 or higher increase from 92 % to 94 %.	of Performance:*	2013 Expected Level of Performance:*					
	92 %	94 %					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Writing/Language Arts Professional Development

Professional Development (PD) aligned with Strategies through

Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	ζ-5	and/or PLC Leader	(e.g. , PLC, subject, grade level, or school-wide) Language Arts Teachers	(e.g., Early Release) and Schedules (e.g., frequency of meetings) On-going		
		PLC facilitators	PLC-grade level and vertical team		PLC logs turned into administration	Principal
Writing Holistic Scoring		All teachers			Graded monthly grade-level score sheets turned in to AP	AP
						PLC Facilitators

End of Writing Goals

## Attendance Goal(s)

Attendance Goal(s)	Problem- solving Process to Increase Attendance				
Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Attendance	1.1.	1.1.	1.1.	1.1.	1.1.	
	understand the importance of	attendance will be communicated to parents via Open Houses, school newsletter, and website.	AP will run Attendance/ Tardy meetings every month. AP will maintain database.	Administrative Team and the PBS will examine data monthly.	Attendance Report Tardy Report Attendance Plan	
		The Administrative Team along with other appropriate staff will meet each month to discuss the Attendance Plan.	Social Worker			
		The PBS (Positive Behavior Support) team will monitor tardies through the PBS data base.				

Attendance Goal #1:	2012 Current	2013 Expected			
	Attendance Rate:*	Attendance Rate:*			
.1. The attendance rate will increase from 96%					
in 2011-2012 to 97% in					
2012-2013					
2. The number of					
students who have 10 or more <u>unexcused</u>					
absences throughout					
the school year will					
decrease by 10%					
	96%	97%			
	Number of Students	2013 Expected Number of Students			
	with Excessive Absences	with Excessive Absences			
	(10 or more)	(10 or more)			
		` <u> </u>			
		<b>a -</b>			
	39	35			

Number of Students with Excessive Tardies (10 or more)	2013 Expected Number of Students with Excessive Tardies (10 or more)					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

Professional Development (PD) aligned with **Strategies through** Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic Grade Level/ PD Facilitator PD Participants Target Dates and Schedules Strategy for Follow-up/Monitoring Person or Position Responsible for Subject Monitoring and/or PLC Focus and/or (e.g., PLC, subject, grade level, or (e.g., Early Release) and Schedules (e.g., frequency of school-wide) PLC Leader meetings) Review plan and student data every 20 AP Attendance Plan Administrators AP At Administrator staff meeting Throughout the year days

Guidance Counselor

#### End of Attendance Goals

# Suspension Goal(s)

Suspension Goal(s)	Problem- solving Process to Decrease Suspension				
Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

<b>1. Suspension</b> 1.1	1.	1	.1	1.1	UNTIE , EASI ODR	
	1.	.1	1		and suspension data	
There	re needs to be T	ier 1	Who	- PSLT /Behavior Committee	cross-referenced with	
	mon school-		<u>wiio</u>	will review data on Office	manname uisciphile	
		Positive Behavior		Discipline Referrals	data	
and r	rules for Si	upport (PBS) will	Committee	ODRs and out of school		
	opriate be	e implemented		suspensions.		
classi	sroom to		Leadership Team	1		
behav		vide expectations	_			
	ar		Administration			
		nese through staff				
		urvey, discipline				
	da	ata, and provide				
	tra	aining to staff methods for				
		eaching and				
		einforcing the				
	sc	chool-wide rules				
		nd expectations.				
		-				
		Providing teachers				
		vith resources				
		eaching and				
	re	einforcement of				
		chool expectations				
		nd rules.				
		Leadership				
		eam conducts				
	W	alkthroughs // alkthroughs // a PBS walk-				
	u: th	rough form				
		generated by				
		ne district RtI				
		acilitators).				
		-				
	-1	The data is shared				

with faculty at a monthly meeting, tracking the overall improvement of the faculty.		
-Where needed, administration conducts individual teacher walk- through data chats.		

Suspension Goal #1:	2012 Total Number	2013 Expected			
	of	Number of			
	In –School	In- School			
	Suspensions	Suspensions			
		Suspensions			
In-School Suspensions					
will decrease by 10%.					
2. The total number					
of students receiving					
In-School Suspension					
throughout the school					
year will decrease by					
10%.					
3. The total number					
of Out-of-School					
Suspensions will					
Suspensions will					
decrease by 10%.					
4. The total number of					
4. The total number of					
students receiving Out-					
of-School Suspensions					
throughout the school					
year will decrease by					
10%.					
1070.					
	7	6			
	2012 Total Number	2013 Expected			
	of Students	Number of Students			
	Suspended	Suspended			
	In-School	In -School			

6	5					
	2013 Expected Number of					
	Out-of-School Suspensions					
10	9					
of Students	2013 Expected Number of Students Suspended					
<u>Out- of- School</u>	Out- of-School_					
6	5					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

#### **Suspension Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
	K-5	PBS Team	School Wide	At Faculty Meetings	Monthly Data Review with support from PBS Coach.	Principal and Assistant Principal and Guidance Counselor
Positive Behavior Suppo	ort				PSLT will review the attendance and behavior data on a weekly basis, providing mentoring to students, and establishing ongoing contact with	
(PBS)					parents.	

End of Suspension Goals

## Parent Involvement Goal(s)

#### Title I Schools – Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Parent Involvement Goal(s)	Problem- solving Process to Parent Involveme nt				
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Parent Involvement	1.1.	1.1.	1.1.	1.1.	1.1.		
	not be aware of available resources.	to our school website and keep updated annually based on parent needs.	responsible for making sure website is posted and updated.	to address before actual SCIP is	-Communication folders -Report cards -teacher class newsletters		
Based on the School Climate and Perception Survey, 36.8% of parents agree or strongly agree that the school provides information about how families can help students succeed.	level of Parent	2013 Expected level of Parent Involvement:*					
	36.8%	40%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Parent Involvement Goal(s)	Problem- solving Process to Parent Involveme nt				
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

2 Parent Involvement	2.1.	2.1.	2.1.	2.1.	2.1.	
Parent Involvement Goal #2:	-Parents may not be aware of information on our website. -Parents may be unable to attend meetings due to work. -Parents may be unable to find childcare during meetings.	-Have meetings before school starts so parents may be available to attend and have time to get to work. -Offer childcare for children of parents to attend before school		2.1. -SCIP at the end of the year to determine effectiveness -SAC survey to address needs and if they were met.	2.1. Results of SCIP survey Results of SAC survey SAC composition form	
Based on the School Climate and Perception Survey, 32.2% of parents agree or strongly agree that they are aware of the School Advisory Council and its role.	2012 Current level of Parent Involvement:*	business. 2013 Expected level of Parent Involvement:*				
	32.2%	40%				

	2.1.	2.1.	2.1.	2.1.	2.1.	
	2.1.	2.1.	2.1.	2.1.	2.1.	

#### **Parent Involvement Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for
TD Content / Topic	Subject	1 D Pacificator	TD Tarticipants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
n/a		PLC Leader		meetings)		

#### End of Parent Involvement Goal(s)

## Health and Fitness Goal(s)

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

	Additional Goal(s)	Problem- Solving Process to	· · · ·			
]	Hillsborough 2012					
I	Rule 6A-1.099811					
J	Revised July, 2012			94		

	Increase Student Achieveme nt					
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Health and Fitness Goal	-Volunteers for school-wide activities	<ul> <li>1.1.</li> <li>Students will receive 150 minutes per week of physical education.</li> <li>students will have the opportunity to attend a school running club (16 weeks) and selected PE clubs.</li> <li>communicate through all media (newsletters, Facebook School page, and school activities in advance to solicit volunteers.</li> </ul>	-Teachers (PE/regular)	-PLC's will determine student needs of skills based on mini assessments throughout each	1.1. -Daily participation in PE -Pre test and post test data on HFZ	

Health and Fitness Goal #1: During the 2012-2013 school year, the number of students scoring in the Healthy Fitness Zone on the pacer for assessing aerobic capacity and cardiovascular health will increase from 75% on the pretest to 85% on the post test.	Level :*	2013 Expected Level :*					
	75%	85%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

#### Health and Fitness Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or

PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
		PLC Leader	Sensor mac)	meetings)		

## Continuous Improvement Goal(s)

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

<b>1. Continuous</b> 1.	.1.	1.1.	1.1.	1.1.	1.1	
Improvement Goal		-				
	There is still	The leadership	Who	"Quick" PLC informal	Reading formatives	
		team will		surveys will be administered		
		become trained	Principal	during the school year every	Math formatives	
		on the use of	rinoipai	two months. The Leadership Team will aggregate the data		
			Leadership Team	Team will aggregate the data	Science formatives	
	eepening the			and share outcomes of the	Unit assessments	
				school-wide results with their	Unit assessments	
		the Plan-Do-		PLCs. The data will provide		
				direction for future PLC		
		model. Subject		training.	(depending on focus per	
st			How	5	grade level for PLC)	
		and/or PLC				
			Breakdown PLC logs and			
in	nplementation	guide their	aggregate data to drive			
of			instruction			
D	Do-Check-Act	the Plan-Do-				
m		Check-Act				
		model for units				
	Still confusion					
		The work will				
		be recorded				
		on PLC				
m		logs that are				
		reviewed by				
		the Leadership				
		Team.				
	taff members					
al	ttending PLCs nd/or arriving					
	n time to					
	neetings.					
<b> </b>	icetiligs.					
	Teachers					
	sking for					
	nore PLC					
	ollaboration					
	me.					
	ossibility of					
	vaiver will be					
	xplored.					
	-					

Continuous Improvement Goal #1: The percentage of teachers who strongly agree with the indicator that teachers meet on a regular basis to discuss student learning will increase from 49.3% to 60%.		2013 Expected Level :*					
	49.3%	60%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

**Continuous Improvement Goals Professional Development** 

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
Plan-Do-Check-Act ModelI	eadership Tean	n Leadership Team	School-wide	e ,	Administrator and leadership team walk-through	Leadership Team
	All teachers	Subject Area Leaders PLC Facilitators			Administrator and leadership attendand at PLC meetings PLC Survey data	2e

End of Additional Goal(s)

# **NEW Goal(s) For the 2012-2013 School Year**

## NEW Reading Florida Alternate Assessment Goals

	1					
	A.1.	A.1.	A.1.	A.1.	A.1.	
Alternate						
Assessment:						
Students scoring						
proficient in						
reading (Levels 4- 9).						
9).						
- )-						
Reading Goal A:	2012 Current	2013 Expected				
Keauling Obal A.	Level of	Level of				
	Performance:*	Performance:*				
Enter narrative for the						
goal in this box.						

		A.2.	A.2.	A.2.	A.2.	A.2.	
		A.3.	A.3.	A.3.	A.3.	A.3.	
	B.1.	B.1.	B.1.	B.1.	B.1.		
Alternate Assessment:							
Percentage of							
students making Learning Gains in							
reading.							

	Level of	2013 Expected Level of Performance:*					
Enter narrative for the goal in this box.							
						B.2.	
		B.3.	B.3.	B.3.	B.3.	B.3.	

## NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals	Problem-Solving Process to Increase Language Acquisition			

Students speak in English and	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
understand spoken English at grade level in a manner similar to non-			Who and how will the fidelity be	How will the evaluation		
ELL students.			monitored?	tool data be used		
				to determine the		
				effectiveness of strategy?		
C. Students scoring	1.1.	1.1.	1.1.	1.1.	1.1.	
proficient in Listening/						
	-Over 30 languages in school	-ELL understanding of	Who	Leadership	FAIR	
~rg.	demographics	course content will improve		-		
		with student participation	-Administrators	-ERT will give updates to	CELLA	
		following day to day		faculty monthly		
			-ESOL teachers and			
	Administration is not bilingual.	content and assessments.	paraprofessionals			
		-time extended		Teacher level		
		time extended				
		-small group		-Grade books to track		
				student progress		
		-use of dictionary				
				N. G		
				<u>PLC</u>		
				-grade level PLC's		
				will discuss ELL		
				students once a month		
				and monitor progress		
				interventions.		

CELLA Goal #C: The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from 49% to 51%.	2012 Current Percent of Students Proficient in Listening/Speaking:					
	49%					
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.
Students read in English at grade level text in a manner similar to non-ELL students.	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

D. Students scoring	2.1.	2.1.	2.1.	2.1.	2.1.	
proficient in Reading.						
proncient in Reading.	See 1.1	See 1.1	See 1.1	Leadership	See 1.1	
	500 1.1	500 1.1				
				Administration/ERT will		
				give updates to Reading		
				Committee monthly and give new strategies.		
				give new strategies.		
				Teacher Level		
				Teachers use grade book		
				to track student progress.		
				PLC		
				Grade level PLC will discuss ELL students		
				once per month and		
				monitor progress		
				interventions.		
CELLA Goal #D:	2012 Current Percent of Students					
	Proficient in Reading :					
The percentage of students scoring proficient on the 2013 Reading	5					
section of the CELLA will increase	e					
from 40% to 42%.	-					
	400/					
	40%					

	2.2.	2.2.	2.2.	2.2.	2.2.
	2.3	2.3	2.3	2.3	2.3
Students write in English at grade level in a manner similar to non- ELL students.			tool data be used to determine the effectiveness of strategy?		
proficient in Writing.				2.1. See 1.1	

CELLA Goal #E: The percentage of students scoring proficient on the 2013 Reading section of the CELLA will increase from 38% to 40%.	2012 Current Percent of Students Proficient in Writing :			
	38%			
				2.2.

## NEW Math Florida Alternate Assessment Goals

Based on the analysis of	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
student achievement data,	Barrier					1
and reference to "Guiding			Who and how will the	How will the evaluation tool data be		1
Questions", identify and				used to determine the effectiveness		1
define areas in need of			indenity be monitored.	of strategy?		1
improvement for the				of strategy.		1
following group:						l]

F. Florida Alternate Assessment: Students scoring at in mathematics (Levels 4-9).			F.1.	F.1.	F.1.		
Mathematics Goal F	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
		F.2.	F.2.	F.2.	F.2.	F.2.	

<u>Mathematics Goal</u> <u>G:</u>	Level of	2013 Expected Level of Performance:*					
Enter narrative for the goal in this box.							
		G.2.	G.2.	G.2.	G.2.	G.2.	
		G.3.	G.3.	G.3.	G.3.	G.3.	

## **NEW Science Florida Alternate Assessment Goal**

Elementary, Middle and High Science	Problem- Solving			
Goals	Process to			
	Increase			

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

	Student Achieveme nt					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	t			data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
J. Florida Alternate Assessment: Students scoring at proficient in science (Levels 4-9).	J.1.	J.1.	J.1.	J.1.	J.1.	

	Level of	2013 Expected Level of Performance:*					
Enter narrative for the goal in this box.							
	data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		J.2.				J.2.	
		J.3.	J.3.	J.3.	J.3.	J.3.	

# NEW Writing Florida Alternate Assessment Goal

Writing Goals	Problem-			
	Solving			
	Process to			
	Increase			
	Student			
	Achievement			

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9).		M.1.	M.1.	M.1.	M.1.	
Writing Goal M: Enter narrative for the goal in this box.	of Performance:*	2013 Expected Level of Performance:*				

	M.2.	M.2.	M.2.	M.2.	M.2.	
	M.3.	M.3.	М.3.	M.3.	M.3.	

# NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1: Expand inquiry based experiences utilizing the 5E Model.	time for math, science teachers for STEM.	STEM professional learning communities to be established. -Documentation of planning of units and outcomes of units in logs.	PLC or grade level lead -Subject Area Leaders		1.1. Logging number of project- based learning in math, science and CTE/STEM per nine week. Share data with teachers and Leadership team.
	1.2.	1.2.	1.2.	1.2.	1.2.

1.3.	1.3.	1.3.	1.3.	1.3.

## **STEM Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for
TD Content / Topic	Subject	1 D I acimator	1 D 1 articipants	Target Dates and Schedules	Strategy for Forlow-up/Womforling	Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
n/a		PLC Leader		meetings)		

End of STEM Goal(s)

## NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to			
Hillsborough 2012				
Rule 6A-1.099811				
Revised July, 2012		116		

	Increase Student Achievement				
Based on the analysis of school data, identify and define	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
areas in need of improvement:			Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	
CTE Goal #1:	1.1.	1.1.	1.1.	1.1.	1.1.
Increase the amount of exposure to career options for students.	site nor off-site field trips nor exposure to career information.	that expose students to career options. -Provide field trips to local businesses or CTE competitions. -Use career workbooks, videos, and activities. -Administer career surveys to	AP will schedule on site and off site field trips to	-Teachers	-Log of CTE field trips -Log of school presentations -Log of special speakers
	1.2.	1.2.	1.2.	1.2.	1.2.

1.3.	1.3.	1.3.	1.3.	1.3.

## **CTE Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	, , , , , , , , , , , , , , , , , , ,	and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g. , Early Release) and Schedules (e.g., frequency of meetings)		C C

End of CTE Goal(s)

### **Differentiated Accountability**

#### School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status				
Priority	Foc	us	Prevent	

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

### **School Advisory Council (SAC)**

#### SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

□ Yes No

If No, describe the measures being taken to comply with SAC requirements.

Describe the use of SAC funds.			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Basic plan-unkown yet	K- leveled reader books and big books	250.00	
	1-Common Core Expanded nonfiction readers	280.00	
Hillsborough 2012	·		•

	2-science materials-consumables	250.00	
	3-magazine subscriptions/organizers; nonfiction readers	320.00	
	4-chapter book sets	420.00	
	5-science probe books	100.00	
	AGP-science consumables;materials	400.00	
Final Amount Spent			