# FLORIDA DIFFERENTIATED ACCOUNTABILITY PROGRAM 2012-2013 SCHOOL IMPROVEMENT PLAN

School Name: ASPIRA SOUTH YOUTH LEADERSHIP CHARTER SCHOOL

District Name: Dade

Principal: Edward Hernandez

SAC Chair: Elisa Dilbert

Superintendent: Alberto M. Carvalho

Date of School Board Approval: PENDING

Last Modified on: 10/24/2012



Gerard Robinson, Commissioner Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

Dr. Mike Grego, Chancellor K-12 Public Schools Florida Department of Education 325 West Gaines Street Tallahassee, Florida 32399

# PART I: CURRENT SCHOOL STATUS

#### STUDENT ACHIEVEMENT DATA

Note: The following links will open in a separate browser window.

School Grades Trend Data

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

#### **ADMINISTRATORS**

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and Ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO Progress along with the associated school year)
Principal	Garrick S. Keidan	BS – Computer Science, University of Florida; MS – Educational Leadership, Lynn University; Professional Educator's Certification: Educational Leadership (ALL LEVELS), Exceptional Student Education K-12 Computer Science K-12 Middle Schools Integrated Studies 5-9	1	7	12 11 10 09 08 School Grades A A A A B High Standards –Rdg 50 66 64 55 63 High Standards – Math 60 76 69 65 63 Lrng Gains – Rdg 68 71 66 67 71 Lrng Gains – Math 77 81 72 70 65 Gains-R-25 79 70 70 82 69 Gains-M-25 75 86 71 69 65

# INSTRUCTIONAL COACHES

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide assessment performance (Percentage data for achievement levels, learning gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	# of Years at Current School	# of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Jennifer Vasquez	MS Reading/Reading Endorsement/ESOL	3	3	12 11 08 School Grades A A B High Standards –Rdg 50 66 63 High Standards – Math 60 76 63 Lrng Gains – Rdg 68 71 71 Lrng Gains – Math 77 81 65 Gains-R-25 79 70 69 Gains-M-25 75 86 65 Miami Museum Charter School 2nd Grade Teacher-2009-10 AYP Y Grade Information Not Available Frank C Martin K-8- 1st Grade 2008-2009 School Grade- A AYP Y High Standards Rdg. 92 High Standards Math 91 Lrng Gains-Rdg. 74 Lrng Gains-Rdg. 74 Lrng Gains-Rdg. 72 Gains-Rdg-25% 81 Gains-Math-25% 74

#### EFFECTIVE AND HIGHLY EFFECTIVE TEACHERS

Describe the school-based strategies that will be used to recruit and retain high quality, effective teachers to the school.

	Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
	Prescribe PD based on specific needs of instructor and student population.	Garrick S. Keidan/Jennifer Vazquez	Ongoing	
	Develop high quality and qualified personnel from within using Professional Development and Professional Learning Communities which focus on the unique needs of our school community especially reading.	Garrick S. Keidan/Charmaine Dennis/Jennifer Vazquez	Ongoing	
	Recruit highly qualified staff who understand and complement our school's model.	Garrick S. Keidan	August 20, 2012	
4	Use Dade County Public School's pay scale.	Garrick S. Keidan	June 8, 2013	

# Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who received less than an effective rating (instructional staff only).

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out- of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
0% (0)	Not Applicable

# Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

<sup>\*</sup>When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers		% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading Endorsed	% National Board Certified Teachers	% ESOL Endorsed Teachers
16	0.0%(0)	25.0%(4)	68.8%(11)	6.3%(1)	25.0%(4)	100.0%(16)	31.3%(5)	0.0%(0)	37.5%(6)

## Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee	Rationale	Planned Mentoring
	Assigned	for Pairing	Activities
Rafael Sanchez	Devi Hall	science and classroom	Classroom modeling and collaboration of teaching, disciple, engagement, and motivational strategies in science by mentors.  Mentors will meet with mentees once a week during common planning periods.

# ADDITIONAL REQUIREMENTS

## Coordination and Integration

#### Note: For Title I schools only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

#### Title I, Part A

Title I, Part A Services are provided at ASPIRA South to ensure students requiring additional remediation are assisted through before and/or after school tutoring, one on one tutoring and/or student pullouts. The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to secondary students. Curriculum Coaches develop, lead, and evaluate school core content standards and programs, identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of students' needs while working with district personnel to identify appropriate evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation of progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Other components that are integrated into the school wide program include an extensive Parental Program; Title I CHESS; and special support services to special needs populations such as, migrant and neglected students.

# Title I, Part C- Migrant

ASPIRA South provides services and support to students and parents. The District Migrant liaison and Community Involvement Specialist coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of ASPIRA South's migrant students are met. The services are coordinated through ASPIRA's Out Reach Division which provides support services to the migrant camps throughout the South Dade community. Students are also provided extended learning opportunities (before and/or after school tutoring) by the Title I, Part C, Migrant Education Program.

#### Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Dropout

Prevention programs.

#### Title II

#### Title II

The District uses supplemental funds for improving basic education as follows:

• training to certify qualified mentors for the New Teacher (MINT) Program

- training for add-on endorsement programs, such as Reading, Gifted, ESOL
- training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols

Title III

#### Title III

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

Supplemental Academic Instruction (SAI)

#### Supplemental Academic Instruction (SAI)

ASPIRA South will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP) allocation.

Violence Prevention Programs

#### Violence Prevention Programs

ASPIRA South Charter school offers a non-violence and anti-drug program to students and parents that incorporate workshops, field trips, community service, drug tests, and counseling. In addition, it is the policy of ASPIRA South to advocate violence prevention through communication, acceptance, and understanding through student workshops and counseling.

#### **Nutrition Programs**

#### **Nutrition Programs**

- 1) The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education, as per state statute, is taught through physical education, core science courses, and exploratory wheel electives.
- 3) The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

Housing Programs

n/a

**Head Start** 

n/a

#### Adult Education

#### Adult Education

The Program Coordinator at ASPIRA South Charter School assists hard to serve youths and young adults in enrolling in our Adult Basic Education Programs, our ESOL or GED classes, and preparing them for employment. We also provide parent/child reading services, counseling, and family support.

Career and Technical Education

#### Career and Technical Education

By promoting Career Pathways and Programs of Study, students at ASPIRA South will become academy program completers and have a better understanding and appreciation of the postsecondary opportunities available and a plan for how to acquire the skills necessary to take advance of those opportunities. In house workshops and guest speaker during Career Week also help to expose the students to opportunities available to them in their immediate community.

Job Training

n/a

#### Other

# Other

#### Parental

Involve parents in the planning and implementation of the Title I Program and extend an open invitation to our school's parent resource center or parent area in order to inform parents regarding available programs, their rights under No Child Left Behind and other referral services.

Increase parental engagement/involvement through developing (with on-going parental input) our school's Title I School-Parent Compact; our school's Title I Parental Involvement Plan; scheduling the Title I Annual Meeting; and other documents/activities necessary in order to comply with dissemination and reporting requirements.

Conduct informal parent surveys to determine specific needs of our parents, and schedule workshops, Parent Academy Courses, etc., with flexible times to accommodate our parents' schedules. This impacts our goal to empower parents and build their capacity for involvement.

Complete Title I Administration Parental Involvement Monthly School Reports (FM-6914 Rev. 06-08) and the Title I Parental Involvement Monthly Activities Report (FM-6913 03-07), and submit to Title I Administration by the 5th of each month as documentation of compliance with NCLB Section 1118. Additionally, the M-DCPS Title I Parent/Family Survey, distributed to schools by Title I Administration, is to be completed by parents/families annually in May. The Survey's results are to be used to assist with revising our Title I parental documents for the approaching school year.

The Community Involvement Specialist conducts orientations that involve parents in the planning and implementation of the Title I Program and extend an open invitation to the community regarding available programs, their rights under No Child Left Behind ACT, and other referral services. ASPIRA South's Community Involvement Specialist increases parental engagement by having parents complete 36 community service hours as an enrollment requirement, join the Parent Academy, and by offering Parental Workshops. ASPIRA South Youth Leadership Charter School requires each parent and student to sign our Title I School-Parent/Student Compact. To comply

Response to Instruction/Intervention (RtI) with dissemination and proper reporting, our Title I Parental Involvement Policy is posted, our Title I Orientation Meetings (Open House) are scheduled, informal parent surveys are conducted to determine specific wants and needs of our parents, parental workshops are designed and conveniently scheduled, and other documents/activities are made available. Our Community Involvement Specialist completes Title I Administration Parental Involvement Monthly School Reports (FM-6914 Rev. 06-08) and the Title I Parental Involvement Monthly Activities Report (FM-6913 03-07), and submit to Title I Administration by the 5th of each month as documentation of compliance with NCLB Section 1118. Confidential "as-needed services" will also be provided to any students in the school in "homeless situations" as applicable.

Additional academic and support services will be provided to students and families of the Migrant population as applicable. The Voluntary Public School Choice Program (I Choose!) a federally funded grant, is a district wide initiative designed to assist in achieving the Miami-Dade County Public Schools' District's Strategic Plan goal to expand the availability of and access to high quality public school choice options for all parents in Miami-Dade County. Voluntary Public School Choice grant funds are used to evaluate programs, inform parents of educational options, and promote modern teaching practices to establish quality school environments.

Multi-Tiered System of Supports (MTSS)/Response to Instruction/Intervention (RtI)

School-based MTSS/Rtl Team-

Identify the school-based MTSS leadership team.

The school based MTSS Leadership Team is a tentacle of the ASPIRA South Leadership Team and functions to support the SIP initiatives and implementation through a systematic process of problem identification, strategy prescription, and support by examination of available data sources and use of research/evidence based corrections. Special attention of the MTSS Leadership Team is given to goals which impact student achievement, behavior and resiliency, school safety, school culture and climate, attendance, and prevention of student failure through prevention.

The MTSS Leadership Team will be composed of the following members: Principal, Assistant Principal/Curriculum Specialist, Reading Coach, Community Involvement Specialist, Exceptional Student Education Teacher, General Education Teacher (Core), General Education Teacher (Elective).

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The MTSS Leadership Team will function to support and enhance improvement strategies in their academic areas by facilitating data collection, analysis, and dissemination to other instructional staff and by assisting with problem solving, differentiated instruction strategies, and progress monitoring especially of Tier 2/3 cases. The MTSS Leadership Team will also function to provide support and improvement strategies in student behavior issues both individually and in areas which effect the student climate and culture collectively.

The MTSS Leadership team will be composed of a lead representative from each subject area and will meet monthly to discuss intervention strategies intended to address issues within their subject area, focus on problem solving and instructional improvement, and strategies to be implemented within their specific department to meet the unique needs of students. Each member functions as a curriculum leader within their subject area and works in collaboration with the administration and others in their subject area to determine best practices to meet the needs of our specific population, their specific needs based on various sources of data and evidence, and strategies to prevent student failure and promote the AMOs linked to the students at question. The MTSS Leadership Team will meet regularly (the 1st Monday of each month/after school) and collaborate often with the Reading Coach and Curriculum Specialist/AP to assemble and maintain a pool of real time and longitudinal data used to guide instruction with specific prescribed needs of the student population in mind and make data-based decisions to guide instruction. This information will be used within each grade level and subject area to develop instructional focus calendars with built in frequent remediation with the goal of meeting AMOs, avoiding student regression and lack of progression. The MTSS Team, Reading Coach, and Curriculum Specialist will then maintain frequent and open communication with instructional staff, students, and parents to maintain effective momentum of prescribed instruction and intervention strategies or to make changes to the intervention strategies when lack of progress is evident.

As a Leadership Team, members will review data from a variety of sources to include PMRN, Interim Assessments, classroom assignments, and FCAT to identify students who are meeting/exceeding benchmarks and those at moderate risk or at high risk for not meeting benchmarks. Organized data binders will be provided to all members of the Leadership Team and instructional staff. Interventions will be targeted, scheduled, and implemented for those students determined to be at moderate or high risk (Tier 2 and 3) before those students experience a lack of progression with a goal of prevention. Based on the above information, the team will prescribe and identify relevant professional development and resources to target identified deficiencies in instructional personnel's abilities to improve intervention skills with a goal of maximizing student's rate of progress. The team will collaborate regularly, problem solve, share best practices, evaluate effectiveness of classroom implementation, make collaborative decisions, and practice new processes and skills. The team will also facilitate the process of building a culture and climate of consensus, focus efforts on building a supportive infrastructure, and making shared and data based decisions about implementation with all stakeholders including the students and parents.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The school based MTSS Leadership Team will have a role in the development and ongoing implementation and progress monitoring of the SIP through regular (monthly) Leadership Team meetings throughout the Summer and through participation in the planning and development of the ASPIRA South 2012-13 Professional Development Calendar. Members of the Leadership Team will also attend regularly scheduled EESAC meetings. The Rtl Problem Solving Process will be used in the implementation of the SIP strategies to ensure barriers are being overcome and goals are being met effectively by the strategies implemented. This will be determined through OPM(ongoing progress monitoring) by the MTSS for all students.

The MTSS Leadership Team will use the RtI problem solving process to streamline data collection, data analysis, problem solving, differentiated instruction and assessment, and progress monitoring into a seamless and effective process. The Team will implement the following elements specific to those classifications of students.

#### Tier 1

- · Review curriculum and instructional goals in each core content area.
- Identify and communicate the School's AMO goals with each stakeholder.
- Plan long and short term assessments and gather/use assessment data to determine if adequate progress is being made toward goals.
- Review DI/DA processes for students who do not meet mastery.
- · Develop enrichment strategies for higher performing students.
- Evaluate for response to intervention(s)

#### Tier 2

- · Identify barrier to meeting goals as planned.
- Analyze the best strategies to address student's specific behavior or academic problems.
- Develop alternative behavioral and academic goals specific to student's unique considerations.
- Plan for DI to meet those goals.
- · Use DA to assess for mastery of those goals.
- Implement strategies as supplemental interventions
- Tier 1 elements
- Evaluate for response to intervention(s)

#### Tier 3

- Analyze barriers which have specifically prevented individual student to meet academic or behavior goals
- · Identify those specific barriers and plan specific intervention
- Implement intensive, individual instructional and supplemental interventions
- Assess for mastery of goal
- Evaluate for response to intervention(s)
- Tier 1 and 2 elements

The MTSS Leadership Team will monitor implementation of the SIP strategies for fidelity and effectiveness and adjust as necessary based on evaluation criteria. The Team will also provide support and guidance to instructional staff as needed based on student data.

#### MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

As a Leadership Team, members will review academic data from a variety of sources to include PMRN, Baseline/Interim Assessments, Reading Plus, classroom grades/assignments, and FCAT to identify students who are meeting/exceeding benchmarks and those at moderate risk or at high risk for not meeting benchmarks. Behavior data will also be available including information from the Student Case Management System, suspensions, referrals, attendance, and parent conferences, Organized data binders will be provided to all members of the Leadership Team and instructional staff and as

new information becomes available, will be provided to all members of the instructional staff. Regular meetings (the 1st Monday of each month after school) will be held to identify and discuss student who are failing to respond to interventions, not making gains, and/or continue to display behavior problems. Individual plans will be developed for these students with weekly review by Administrative members of the MTSS Team until a positive response is observed. The parent and student will be included in the weekly review.

Describe the plan to train staff on MTSS.

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The ASPIRA South staff will be trained on MTSS through a series of Professional Development Workshops beginning with the ASPIRA South Orientation in August of 2012. This workshop will give the administrators and instructional staff a working knowledge of MTSS and the RtI process including Tier 1, 2 and 3 problem solving and use of the worksheets and intervention plan. After the initial training, quarterly workshops will be conducted with administrative and instructional staff to provide ongoing support and information on the effective problem solving process.

Describe plan to support MTSS.

After the initial training, quarterly workshops will be conducted with administrative and instructional staff to provide ongoing support and information on the effective problem solving process. Real world examples of problem solving and implantation of strategies will be provided including professionals from outside sources if possible.

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## Literacy Leadership Team (LLT)

-School-Based Literacy Leadership Team-

Identify the school-based Literacy Leadership Team (LLT).

Principal: Mr. Garrick S. Keidan, Reading Coach: Ms. Jennifer Vasquez, Community Involvement Specialist: Mrs. Charmaine Dennis, Exceptional Student Education Teacher: Mrs. Maria Rivera, General Education Teacher: Mrs. Yoanna Marrero, General Education Teacher: Mr. Rafael Sanchez

Principal (Mr. Garrick S. Keidan): Functions as an educational leader and provides a common focus and vision for the implementation of the Florida Continuous Improvement Model and use of data-based decision-making, ensures that the school-based team is implementing RtI, conducts assessment of RtI skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support RtI implementation, and communicates with parents regarding school-based RtI plans and activities; facilitates data-based decision making and activities. The Principal will also work with other members of the team to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes.

CIS and acting Assistant Principal: (Mrs. Charmaine Dennis: Functions as an educational leader to provide support to instructional staff for the use of data-based decision-making. Develops, leads, and evaluates school core content standards/ programs; Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assists in the design and implementation for progress monitoring, data collection, and data analysis for more specific prescription of intervention strategies to students; facilitates data-based decision making activities; participates in the design and delivery of professional development; and administers and provides support for formal assessments and support fidelity of implementation through frequent monitoring and collaboration. Will focus on strategies to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes.

Exceptional Student Education Teacher (Mrs. Maria Rivera): Participates in student data collection, integrates core instructional activities/materials into Tier 3 instruction, and collaborates with general education teachers through such activities as co-teaching and inclusion. Collaborates with, mentors, and models for instructional personnel with regard to Tier 3 instructional, behavioral interventions, and alternative assessments. Will focus on strategies to reduce or eliminate barriers with may exist especially with Tier 3 students and ensure that parents are incorporated in information gathering and decision making processes.

Reading Coach (Ms. Jennifer Vasquez): Leads the Literacy Leadership Team by organizing, focusing, and mentoring; facilitates data-based decision making activities. Identifies and analyzes existing literature on scientifically based curriculum/behavior interventions, motivation and engagement techniques, and effective intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to

be considered "at risk;" assists in the design and implementation for progress monitoring, data collection, and data analysis; participates in the prescription, design, and delivery of professional development; and provides support for assessment and implementation monitoring. Will focus on strategies to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes.

Community Involvement Specialist (Mrs. Charmaine Dennis): Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities. Will focus on strategies to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes. Will also act as a liaison between the Team, and Principal, and the EESAC to disseminate accurate information and facilitate informed decision making.

General Education Teacher (Mrs. Yoanna Marrero): (Intermediate): Provides information about core instruction, participates in student data collection, delivers Tier 1 instruction/intervention, collaborates with other staff to implement Tier 2 interventions, and integrates Tier 1 materials/instruction with Tier 2/3 activities; facilitates data-based decision making activities. Will focus on strategies to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes.

General Education Teacher (Mr. Rafael Sanchez): (Intermediate): Provides information about core instruction, participates in student data collection, delivers Tier 1 instruction/intervention, collaborates with other staff to implement Tier 2interventions, and integrates Tier 1 materials/instruction with Tier 2/3 activities; facilitates data-based decision making activities. Will focus on strategies to reduce or eliminate barriers with may exist and ensure that parents are incorporated in information gathering and decision making processes.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT will be composed of a representative from each subject area and will meet monthly with the MTSS Team to discuss intervention strategies intended to address issues within their subject area, focus on problem solving and instructional improvement, and strategies to be implemented within their specific department for Tier 1,2 and 3 students. Meetings will be conducted horizontally across subject areas and vertically across grade levels. Each member functions as a curriculum leader within their subject area and works in collaboration with the administration and others in their subject area to determine best practices to meet the needs of our specific population, their specific needs based on various sources of data and evidence, and strategies to prevent student failure. The LLT will collaborate with the Reading Coach and Curriculum Specialist/AP to assemble and maintain a pool of real time and longitudinal data used to guide instruction with specific prescribed needs of the student population in mind and make data-based decisions to guide instruction. This information will be used within each grade level and subject area to develop instructional focus calendars with built in frequent remediation with the goal of avoiding student regression and lack of progression. The RtI Team, Reading Coach, and Curriculum Specialist will then maintain frequent and open communication with instructional staff, students, and parents to maintain effective momentum of prescribed instruction and intervention strategies.

As a Leadership Team, members will review data to identify students who are meeting/exceeding benchmarks and those at moderate risk or at high risk for not meeting benchmarks. Interventions will be targeted, scheduled, and implemented for those students determined to be at moderate or high risk (Tier 2 and 3) before those students experience a lack of progression with a goal of prevention. Based on the above information, the team will prescribe and identify relevant professional development and resources to target identified deficiencies in instructional personnel's abilities to improve intervention skills with a goal of maximizing student's rate of progress. The team will collaborate regularly, problem solve, share best practices, evaluate effectiveness of classroom implementation, make collaborative decisions, and practice new processes and skills. Professional development will focus on recommendations from the team in an effort to strengthen instructional abilities and practices in identified areas. The team will also facilitate the process of building a culture and climate of consensus, focus efforts on building a supportive infrastructure, and making shared and data based decisions about implementation with all stakeholders.

What will be the major initiatives of the LLT this year?

The LLT, SAC, and all faculty members have a role in developing and implementing the school improvement plan and using the Florida Continuous Improvement Model as a template for growth. Each individual on the team is responsible to attend collaborative meetings and to disseminate the information discussed to their subject area and data on Tier 1,2,and 3 targets. Additionally, faculty members are have a role as they function in determining best practices for our populations in areas such as student motivation, engagement, and reading comprehension and set clear expectations for student instruction. Additionally, they develop monthly, real-time data reports to disaggregate and analyze benchmark data from their classroom assessments and use various sources of data such as their student's FCAT scores, interim assessments, and classroom assessments to determine the best interventions and differentiation of instruction for their students to avoid the "wait to fail" scenario and to maximize student progression. Our LLT and faculty collaborate horizontally across grade levels and vertically within subject areas to share information, network and plan effective lessons and intervention calendars, and to develop SIP goals for our students for coming school year. Additionally, teachers will collaboratively develop a common and relevant lesson plan format which contains the following base elements: supportive reading strategies, provides a guide to systematically provide instruction based on Marzano's levels of mental processing, provides opportunities for real-world applications and inquiry learning, moves from abstract ideas to concrete concepts, and facilitates deep understanding to the higher levels of Blooms taxonomy (synthesis and evaluation). Teachers will also align Sunshine State Standard benchmarks with Next Generation Standards. Additionally, a the LLT and instructional staff will develop a process based on the idea of

prevention to systematically address and support Tier 2 and 3 student to identify skill deficits and maximize progression. The Principal will participate with and support the LLT and RtI process by helping identify those veteran teachers who will act as mentors, conduct monitoring weekly walk through observations, and will identify those teachers who are successfully implementing the essential elements of reading and writing in their classrooms establishing these as "model" classrooms to be used as opportunities for others to observe and grow. Initiatives to increase the amount of student reading and writing will be developed including after school workshops, activities, and book clubs. Each student will step reading goals in each Language Arts and Reading classroom and all teachers will have a reading component in their lesson planning and encourage and promote reading as much as possible within all classrooms.

#### Public School Choice

Supplemental Educational Services (SES) Notification View uploaded file (Uploaded on 9/24/2012)

\*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

\*Grades 6-12 Only

Sec. 1003.413(b) F.S.

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Supporting our students in reading is one of the core responsibilities of each ASPIRA South teacher no matter their subject area. In addition to administering daily reading intervention, our teachers support our students by participating in professional development activities to further their knowledge of effectively implementing reading strategies in their classroom, working with the Reading Coach and the LLT on adding reading strategies which best work for them in their classroom, observing classroom implementation of various strategies, and including as a base element in their weekly lesson plan reading strategies which are supportive of improving their student's comprehension abilities. Additionally, we have instructional members working together to complete their reading endorsement by the beginning of the 2012 academic year. Teachers will have relevant and current sources of data available to be analyzed and used for reflective data driven teaching, decision making, and ongoing progress monitoring.

Implementation will be monitored by administrative classroom walk throughs, common subject area lesson planning with collaboration to support instructors who are less knowledgeable in reading instruction, and by including a required component of reading strategies in the common lesson planning template.

\*High Schools Only

Note: Required for High School - Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

Postsecondary Transition

Note: Required for High School - Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School</u> Feedback Report

# PART II: EXPECTED IMPROVEMENTS

# Reading Goals

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

* vvne	en using percentages, include	the number of students the p	percentage represents	s (e.g., 70% (35)).	
	d on the analysis of studen provement for the following		eference to "Guiding	g Questions", identify and	define areas in need
1a. F	CAT2.0: Students scoring	g at Achievement Level :		he 2012 FCAT indicate that yed proficiency in reading.	it 31% of Level 3
Reac	ling Goal #1a:			e 2012-13 school year is to % proficiency for an increa	
2012	2 Current Level of Perforn	nance:	2013 Expected	d Level of Performance:	
31%	(91)		37% (110)		
	Pr	roblem-Solving Process	to Increase Studer	nt Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	3 students overall showed improvement in the reporting category of Reading Application but in 2012 showed deficiency in the reporting category of Vocabulary and Informational Text/Research Process. These deficiencies are due to the student's limited exposure to developing effective	vocabulary, literary analysis, and use of informational text skills including the use of pre-, during, and post- reading strategies to help build fluency and decoding skills.  Vocabulary development will be supported by		Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment
	In the 2012 FCAT, Level 3 students overall showed deficiency in the reporting category of Reading Application due to the student's limited exposure to developing effective comprehension skills in context and	Subject area teachers school wide will use a	LLT Team Principal MTSS Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)

2	limited use of reading comprehension skills to determine meaning in text.	Additionally, vocabulary development will be supported by vocabulary word maps; word walls; personal dictionaries; instruction in different levels of content-specific		Classroom Edusoft benchmark assessments (Weekly) Standardized FCAT 2.0
		words (shades of meaning); reading from a wide variety of texts; instruction in differences in meaning due to context; and engaging in affix or root word activities.		Standardized Assessment

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in reading.					
Reading Goal #1b:					
2012 Current Level of Po	erformance:	2013 Expected Level of Performance:			
	Problem-Solving Proces	ss to I r	ncrease St	udent Achievement	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: The results of the 2012 FCAT indicate that 20% of Level 4 2a. FCAT 2.0: Students scoring at or above Achievement and 5 students achieved above proficiency in reading. Level 4 in reading. Our goal for the 2012-13 school year is to increase Level 4-5 Reading Goal #2a: students to 23% proficiency for an increase of 3 percentage points. 2013 Expected Level of Performance: 2012 Current Level of Performance: 20% (59) 23% (68) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Strategy Monitoring In the 2010 FCAT Students will be provided LLT Team Weekly data chats/talks Formative ample enrichment Principal assessment, Level 4-5 Data disaggregation students showed opportunities in District interim deficiency in this vocabulary development (Monthly) assessments

performance trend. In the 2011 FCAT, Level students overall showed deficiency in Literary Analysis and in 2012 showed deficiency in Informational Text/Research Process	ed Students will practice critically analyzing various types of informational text, articles, and inferences	Remediation based on data.	(Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edus
	draw correct conclusions.  Teachers will include ample enrichment strategies that help students effectively participate in the process of debate to learn to build stronger arguments.		assessments (Weekly) Standardized FCAT 2.0 Readi Assessment
	Subject area teachers school wide will use a variety instructional strategies to build vocabulary, literary analysis, and use of informational text skills including the use of pre-, during, and post- reading strategies to help build fluency and decoding skills.		
1	Useful instructional strategies which will provide enrichment include: reciprocal teaching; opinion proofs; question-and-answer relationships; note-taking skills; summarization skills; questioning the author; and teachers will provide students with opportunities to read from a wide variety of texts and use of technology to expand understanding. Additionally, vocabulary development will be supported by vocabulary word maps; word walls; personal dictionaries; instruction in different		
	levels of content-specific words (shades of meaning); reading from a wide variety of texts with specific focus on the use of informational texts; instruction in differences in meaning due to context especially in fiction and non-fiction; and engaging in affix or root		
In the 2012 FCAT assessment, Level 4-5	word activities.  Students will practice critically analyzing	LLT Team Weekly data chats/talk Principal	s Formative

deficiency in this performance trend. In the 2012 FCAT, Level 3 students overall showed deficiency in Literary Analysis because their lack the automated reading comprehension habits and higher level reading strategies needed to comprehend fiction and nonfiction at higher levels.  Teachers will include comprehension enrichment strategies that help students effectively participate in the process of debate to learn to build stronger arguments.  Instructional methods of development, understanding, and use of supporting details in performance tasks will be provided.  Useful instructional strategies which will provide enrichment: reciprocal teaching; opinion proofs; question-and-answer relationships; note-taking skills; summarization skills; questioning the author; and provide students with opportunities to read from a wide variety of texts and use of technology to expand understanding.	(Monthly)  Remediation based on data.  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Standardized Assessment

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:						
reading.	sessment: bove Achievement Level 7					
Reading Goal #2b:						
2012 Current Level of Performance:			2013 Expected Level of Performance:			
	Problem-Solving Proces	s to I	ncrease St	udent Achievement		
Anticipated Barrier	Strategy	Perso Positi Respo for Monit	ion onsible	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted						

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

3a. FCAT 2.0: Percentage of students making learning gains in reading.

The results of the 2012 FCAT indicate that 68% of students made learning gains in reading.

Reading Goal #3a:			of students who	Our goal for the 2012-13 school year is to increase the level of students who made learning gains to 73% for an increase of 5 percentage points.		
2012	Current Level of Perforn	nance:	2013 Expected	d Level of Performance:		
68%	(190)		73% (204)			
	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	In the 2012 FCAT 2.0 Reading Administration, students demonstrated deficiency in learning gains in the Reporting Category of Reading Application across all grade levels.	Students will practice using and identifying details from the passage to determine main idea, plot, and purpose. Students will also need practice making inferences, drawing conclusions, and identifying implied main idea and author's purpose.  Interventions will also be implemented to address deficiency in learning gains through the implementation of this strategy twice weekly.	LLT Team Administrative Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment	
2	limited exposure to	Teachers school wide will use instructional strategies including vocabulary word maps; word walls; personal dictionaries; instruction in different levels of content-specific words (shades of meaning); reading from a wide variety of texts; instruction in differences in meaning due to context; and engaging in affix or root word activities	LLT Team Administrative Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Standardized Assessment	

Based on the analysis of student achievement data, and reform of improvement for the following group:	erence to "Guiding Questions", identify and define areas in need
3b. Florida Alternate Assessment: Percentage of students making Learning Gains in reading. Reading Goal #3b:	
2012 Current Level of Performance:	2013 Expected Level of Performance:

Problem-Solving Process to Increase Student Achievement						
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
No Data Submitted						

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

The results of the 2012 FCAT indicate that 79% of students in the lowest 25% made learning gains in reading.

Reading Goal #4:

Our goal for the 2012-13 school year for 84% of our struggling readers make a year worth of progress for an increase of 5 percentage points.

2012 Current Level of Performance:

2013 Expected Level of Performance:

84% (60)

# Problem-Solving Process to Increase Student Achievement

Troblem Solving Process to Marcuse Student Admicvement					
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
In the 2011 FCAT, the lowest 25% of students making gains in 6th grade showed deficiency in the reporting category of Reading Application and in 2012 showed deficiencies in Vocabulary (Grade 6), Reading Application (Grade 7), and Literary Analysis (Grade 8). Grade 6 deficiencies are due to the student's limited exposure to developing effective decoding skills in context. Grade 7 deficiencies are due to students' limited development and use of effective comprehension skills in context and limited use of reading comprehension skills to determine meaning in text. Grade 8 deficiencies exist because their lack the automated reading comprehension habits and higher level reading strategies needed to comprehend fiction and nonfiction at higher levels.	strategies in all content classrooms to support struggling readers. These strategies will include student created vocabulary/ word maps; word walls; personal dictionaries; instruction in different levels of content-specific words; reading from a wide variety of texts; instruction in differences in meaning due to context; and engaging in affix or root word activities in all subject areas  Students will be allowed before and after school opportunities for support	MTSS Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  FAIR Assessment  Classroom Formative Assessments (Monthly)  District interim assessments (Quarterly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment	

1		Students will be provided opportunities for practice locating and verifying details, critically analyzing text, and synthesizing details to draw correct conclusions within small groups, before and after school, and in pull outs.  Teachers will help			
		students gain a better understanding of supporting details to help support their arguments.  Useful instructional			
		strategies which will be emphasized: reciprocal teaching; opinion proofs; question-and-answer relationships; summarization skills; providing students with opportunities to use and refine their skills within a small group model. Additionally, students will learn strategies to effectively gather valid information from a variety of resources to form an objective and supported opinion.			
		Tutoring using Test Coach will be provided as an intervention to address deficiency for a period of once weekly for one hour.			
2	our lowest 25% showed improvement in this performance trend. In the 2012 FCAT, the lowest 25% of students making gains in 6th grade showed deficiency in the reporting category of Reading Application due to the student's limited exposure to developing effective comprehension skills in context and limited use of reading comprehension skills to	teaching, supporting and using instructional strategies in all content classrooms to support struggling readers. These strategies will include student created	LLT Team Principal MTSS Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Standardized Assessment
		and remediation focused on these instructional strategies.  Teachers will provide for incorporation, modeling, and support of reading comprehension strategies			

Based on Amb	itious but Achi	evable Annual	Measurable Objective	es (AMOs), AMO-2, I	Reading and Math Pe	erformance Target
5A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.			of students s		ng at Levels 3-5 1 and 2 by 50% o ine year).	
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
	57	61	65	69	73	

within all classes.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5B. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading.

Reading Goal #5B:

The results of the 2011-2012 FCAT indicate that 38% of White students met AMO in reading.

Our goal for the 2012-13 school year is to increase the level of White students making one years worth of gains to 74% for an increase of 26 percentage points.

The results of the 2011-2012 FCAT indicate that 38% of Black students met AMO in reading.

Our goal for the 2012-13 school year is to increase the level of Black students making one years worth of gains to 43% for an increase of 5 percentage points.

The results of the 2011-2012 FCAT indicate that 52% of Hispanic students met AMO in reading.

Our goal for the 2012-13 school year is to increase the level of Hispanic students making one years worth of gains to 63% for an increase of 11 percentage points.

2012 Current Level of Performance:

White: 38% (5) Black: 38% (8) Hispanic: 52% (136) 2013 Expected Level of Performance:

White: 74% (10) Black: 43% (9) Hispanic: 63% (164)

#### Problem-Solving Process to Increase Student Achievement

Antio	cipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
subgroudeficien reportin Reading to the sexposur effective skills in limited acomprel determin text. Steps was improve trend was efforts to comprel context	context and use of reading hension skills to ne meaning in will be taken to eithis performance in the targeted to make gains in hension skills in . The anticipated	Teachers will continue using instructional strategies in all classrooms including vocabulary word maps; word walls; personal dictionaries; instruction in different levels of content-specific words; reading from a wide variety of texts; instruction in differences in meaning due to context; and engaging in affix or root word activities.  Students will be allowed before and after school opportunities for support	LLT Team Principal	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment

1	In the 2012 FCAT, this subgroup showed deficiency in the reporting category of Informational Text / Research Process due to the student's limited exposure to developing effective research skills and understanding how to use information to form valid and applicable opinions. The anticipated barrier in this category is to have students experience learning gains at this level because of limited opportunity to practice skills in context.	draw correct conclusions within small groups,		Weekly data chats/talks	Formative
2	assessment, students in our Hispanic student subgroup did make AMO in Reading but in 2012 these students missed meeting AYP. In the 2012 FCAT, this subgroup showed deficiency in the reporting category of Reading Application due to the students' limited exposure to developing effective comprehension skills in context and limited use of reading comprehension skills to determine meaning in text. Steps will be taken to improve this performance trend with targeted efforts to make gains in comprehension skills in context. The anticipated barrier in this category is limited practice of reading comprehension strategies to effectively determine meaning in text.	strategies. Teachers will provide for incorporation, modeling,	Principal  LLT Team	Data disaggregation (Monthly)  Remediation based on data.  Weekly data chats/talks	District interim assessments (Quarterly) Classroom Formative Assessments (Monthly) Classroom Edusoft benchmark assessments (Weekly) Standardized FCAT 2.0 Standardized Assessment

	subgroup showed	opportunities for practice	Principal		
	deficiency in the	locating and verifying		Data disaggregation	District interim
	reporting category of	details, critically		(Monthly)	assessments
	Informational Text /	analyzing text, and			(Quarterly)
	Research Process due to	synthesizing details to		Remediation based on	
	the student's limited	draw correct conclusions		data.	Classroom
	exposure to developing	within small groups,			Formative
	effective research skills	before and after school,			Assessments
	and understanding how	and in pull outs.			(Monthly)
	to use information to				
	form valid and applicable	· · · · · · · · · · · · · · · · · · ·			Classroom Edusoft
	opinions. The anticipated	S			benchmark
	barrier in this category is	<u> </u>			assessments
3	to have students	supporting details to help			(Weekly)
	experience learning gains	support their arguments.			
	at this level because of				
	limited opportunity to	Useful instructional			Standardized
	practice skills in context.	- C			FCAT 2.0
		emphasized:			Standardized
		reciprocal teaching;			Assessment
		opinion proofs;			
		question-and-answer			
		relationships;			
		summarization skills;			
		providing students with			
		opportunities to use and			
		refine their skills within			
		each classroom.			

	on the analysis of student provement for the following		eference to "Guidino	g Questions", identify and o	define areas in need	
	nglish Language Learner Factory progress in readi	_	The results of t students met A	he 2011-2012 FCAT indica MO in reading.	te that 11% of ELL	
Read	ing Goal #5C:		of ELL students	e 2012-13 school year is to making one years worth o 46 percentage points.		
2012	Current Level of Perform	nance:	2013 Expected	d Level of Performance:		
11% (2)			57% (13)	57% (13)		
	Pr	oblem-Solving Process t	o Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	listening/speaking skills in context and limited use of listening/speaking skills to determine meaning in text and conversation.	maps; word walls; personal heritage language	LLT Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized 2013 CELLA	

	on these instructional		
	strategies.		
1	3		
	Teachers will provide for		
	incorporation, modeling,		
	and support of		
	listening/speaking in		
	english within all classes		
	with focused emphasis on		
	modeling, using, and		
	teaching research based		
	ELL listening/speaking		
	support strategies.		
	Steps will be taken to		
	improve this performance		
	trend with targeted		
	efforts to make gains in		
	listening comprehension		
	skills in context. The		
	anticipated barrier in this		
	category is limited		
	practice of		
	listening/speaking		
	strategies to effectively		
	determine meaning in		
	text and conversation.		
	text and conversation.		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: The results of the 2011-2012 FCAT indicate that 19% of 5D. Students with Disabilities (SWD) not making SWD students met AMO in reading. satisfactory progress in reading. Our goal for the 2012-13 school year is to increase the level Reading Goal #5D: of SWD students making one years worth of gains to 33% for an increase of 14 percentage points. 2012 Current Level of Performance: 2013 Expected Level of Performance: 33% (9) 19% (5) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier** Strategy **Evaluation Tool** Effectiveness of Responsible for Monitoring Strategy On the 2011-2012 FCAT, Students will use Computerized assessment 2012-2013 FCAT Teachers students under the accelerated reader and progress monitoring 2.0 Reading subgroup SWD weekly for effective Assessment tools. demonstrated weakness reading practice. Reading Plus progress in building skills and accelerating in academic Students will use reading monitoring tools. growth in the areas of plus weekly to fluency, decoding, incorporate differentiated instructional methods to vocabulary, and

in building skills and accelerating in academic growth in the areas of fluency, decoding, vocabulary, and comprehension.

Students will use reading plus progress monitoring tools.

Reading Plus progress monitoring tools.

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in reading.

The results of the 2012 FCAT indicate that 50% of Economically Disadvantaged students met AMO reading.

Our goal for the 2012-13 school year is to increase the level

Reading Goal #5E:  2012 Current Level of Performance:  50% (137)				of Economically Disadvantaged students making one years worth of gains to 61% for an increase of 11 percentage points  2013 Expected Level of Performance:		
			2013 Expected			
			61% (167)			
	Pr	oblem-Solving Process t	o Increase Stude	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	skills in context and limited use of reading comprehension skills to determine meaning in text.  Steps will be taken to improve this performance trend with targeted efforts to make gains in comprehension skills in context. The anticipated barrier in this category is limited practice of reading comprehension	activities. Students will be allowed before and after school	LLT Team Principal	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment	
2	In the 2012 FCAT, this subgroup showed deficiency in the reporting category of Informational Text / Research Process due to the student's limited exposure to developing effective research skills and understanding how to use information to form valid and applicable opinions. The anticipated barrier in this category is to have students experience learning gains at this level because of limited opportunity to practice skills in context.	draw correct conclusions within small groups, before and after school, and in pull outs.  Teachers will help students gain a better understanding of supporting details to help support their arguments.  Useful instructional	Principal	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Reading Assessment	

3	subgroup showed deficiency in the reporting category of Reading Application due to the students' limited exposure to developing effective comprehension skills in context and limited use of reading comprehension skills to determine meaning in text.  Steps will be taken to improve this performance trend with targeted efforts to make gains in comprehension skills in context. The anticipated barrier in this category is limited practice of reading comprehension strategies to effectively determine meaning in text.	activities. Students will be allowed	Principal	Data disaggregation (Monthly) Remediation based on data.	District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Standardized Assessment
4	In the 2012 FCAT, this subgroup showed deficiency in the reporting category of Informational Text / Research Process due to the student's limited exposure to developing effective research skills and understanding how to use information to form valid and applicable opinions. The anticipated barrier in this category is to have students experience learning gains at this level because of limited opportunity to practice skills in context.	draw correct conclusions within small groups, before and after school, and in pull outs.  Teachers will help students gain a better understanding of supporting details to help support their arguments.  Useful instructional	Principal	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0  Standardized Assessment

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Reading Strategies Across the Curriculum	6-8/Reading and Language Arts	Academic Coach	All Instructional Staff		Mentoring/Classroom Observations	Ms. Jennifer Vazquez, Academic Coach

MTSS/RtI	6-8/All Subject Areas	Academic Coach	All instructional staff	8/20/2012 Ongoing	Mentoring/Classroom Observations	Ms. Jennifer Vazquez, Reading Coach Mr. Garrick S. Keidan, Assistant Principal Mrs. Charmaine Dennis, Dean of Students
Best Practices in Motivation, Engagement, & Discipline	6-8/All Subject Areas	Academic Coach	All Instructional Staff	10/26/2012 Ongoing	Journal Reflection on Implementation	Ms. Jennifer Vazquez, Academic Coach Mr. Garrick S. Keidan, Assistant Principal

# Reading Budget:

Evidence-based Prograr	m(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developme	ent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		·	Subtotal: \$0.00
			Grand Total: \$0.00

End of Reading Goals

# Comprehensive English Language Learning Assessment (CELLA) Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g., 70% (35)).

Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.

1. Students scoring proficient in listening/speaking.

CELLA Goal #1:

During the 2012 CELLA, 54% (14) of students scored proficient in Listening/Speaking.

2012 Current Percent of Students Proficient in listening/speaking:

54% (14)

Problem-Solving Process to Increase Student Achievement

	Anticipated Darrier	Stratogy	Person or Position	Process Used to Determine	Evaluation Tool
	Anticipated Barrier	Strategy	Responsible for Monitoring	Effectiveness of Strategy	Evaluation Tool
1	In the 2012 CELLA, ELL students showed deficiency in the reporting category of Listening/Speaking due to the students' limited exposure to developing effective listening/speaking skills in context and limited use of listening/speaking skills to determine meaning in text and conversation.	Teachers will use ESOL instructional strategies in all classrooms including vocabulary word/picture maps; word walls; personal heritage language dictionaries; instruction in different levels of common content-specific words; listening and speaking English from a wide variety of texts; instruction in determining differences in meaning due to context; and engaging in affix or root word activities.  Students will be allowed before and after school opportunities for support and remediation focused on these instructional strategies.  Teachers will provide for incorporation, modeling, and support of listening/speaking in english within all classes with focused emphasis on modeling, using, and teaching research based ELL listening/speaking support strategies.  Steps will be taken to improve this performance trend with targeted efforts to make gains in listening comprehension skills in context. The anticipated barrier in this category is limited practice of listening/speaking strategies to effectively determine meaning in text and conversation.		Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized 2013 CELLA

. Students scoring proficient in reading.	During the 2012 CELLA 270/ (7) of students assert		
ELLA Goal #2:	During the 2012 CELLA, 27% (7) of students scored proficient in Reading.		
2012 Current Percent of Students Proficient in reading:			

	Pro	blem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	students showed deficiency in the reporting category of due to the students' limited exposure to developing effective comprehension skills in context and limited use of reading	Teachers will using instructional strategies in all classrooms including vocabulary word maps; word walls; personal heritage language dictionaries; instruction in different levels of content-specific words; reading from a wide variety of texts; instruction in differences in meaning due to context; and engaging in affix or root word activities.  Students will be allowed before and after school opportunities for support and remediation focused on these instructional strategies.  Teachers will provide for incorporation, modeling, and support of reading within all classes with focused emphasis on modeling, using, and teaching research based reading/ESOL strategies in all classes.  Steps will be taken to improve this performance trend with targeted efforts to make gains in reading comprehension skills in context. The anticipated barrier in this category is limited practice of reading comprehension strategies to effectively decode and determine meaning in text.		Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized 2013 CELLA

Students write in English at grade level in a manner similar to non-ELL students.				
3. Students scoring proficient in writing.  During the 2012 CELLA, 27% (7) of students scored proficient in Writing				
2012 Current Percent of Students Proficient in writing:				
27% (7)				
Problem-Solving Process to Increase Student Achievement				

			I		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 CELLA Writing assessment, students scored at 27% proficient. The anticipated barrier in this area is limited understanding of the relevance of writing in their lives and opportunities to make real life experiences relevant in their writing and the motivation to effectively communicate these experiences to others in English.	with an emphasis of providing opportunities for all students to develop effective writing abilities in all classes.  Model effective ESOL writing strategies for students in all genres and subject areas.	Administration	Student Writing Portfolio Data Chats (monthly)  Administration will review and conduct monthly data chats following the FCIM and adjust instruction as needed.	Formative FCAT Writing Assessment  Classroom Formative Assessments (Monthly)  Review of Writer's Notebooks (Monthly)  Classroom Benchmark Assessments  District Interim Assessments  Standardized 2013 CELLA

# CELLA Budget:

Evidence-based Program(s)/Material(s)				
Strategy	Description of Resources	Funding Source	Available Amount	
No Data	No Data	No Data	\$0.00	
		-	Subtotal: \$0.00	

Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development	t		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CELLA Goals

# Middle School Mathematics Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT2.0: Students scoring at Achievement Level 3 in mathematics.

Mathematics Goal #1a:

The results of the 2012 FCAT indicate that 33% of Level 3 students achieved proficiency in Math.

Our goal for the 2012-13 school year is to increase Level 3 students to 40% proficiency in Math for an increase of 7 percentage points.

2012 Current Level of Performance:

2013 Expected Level of Performance:

40% (119)

#### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 FCAT assessment, Level 3 students in 6th and 7th grade showed deficiency in the the 2012 FCAT assessment, Level 3 students showed deficiency in the Geometry and Measurement content area because of limited classroom opportunities to use learned concepts in real world applications.		Administration	Weekly data chats/talks  Common Planning (Monthly)  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment
2			Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

1b. Florida Alternate Students scoring at L	Assessment: evels 4, 5, and 6 in ma	athematics.			
Mathematics Goal #1	b:				
2012 Current Level o	f Performance:		2013 Exp	ected Level of Perfor	mance:
	Problem-Solvin	g Process to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Posit Resp for	on or ion onsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation <sup>-</sup>
		No Data	Submitted		
Based on the analysis of improvement for the	of student achievement following group:	data, and refer	ence to "G	uiding Questions", iden	itify and define a
of improvement for the	following group: ts scoring at or above		The result	uiding Questions", iden s of the 2012 FCAT inc dents achieved above p	dicate that 26% of
of improvement for the 2a. FCAT 2.0: Studen	following group: ts scoring at or above cs.		The result and 5 stud	s of the 2012 FCAT inc	dicate that 26% or officiency in mate
of improvement for the 2a. FCAT 2.0: Studen Level 4 in mathemati	following group: ts scoring at or above cs.		The result and 5 stud Our goal f students t points.	rs of the 2012 FCAT inc dents achieved above p or the 2012-13 school	dicate that 26% or officiency in mary year is to increase an increase of 3

Based on the analysis of student achievement data, and refer of improvement for the following group:	ence to "Guiding Questions", identify and define areas in need				
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in mathematics.	The results of the 2012 FCAT indicate that 26% of Level 4 and 5 students achieved above proficiency in math.				
Mathematics Goal #2a:	Our goal for the 2012-13 school year is to increase Level 4-5 students to 29% proficiency for an increase of 3 percentage points.				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
26% (77)	29% (86)				
Problem-Solving Process to Increase Student Achievement					

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 FCAT assessment, Level 4 and 5 students showed deficiency in the Geometry and Measurement content area because of limited classroom opportunities to enrich and deepen learned concepts in real world applications.	Teachers across the content areas will collaborate and focus to provide generous enrichment opportunities for students to develop their spatial sense through visual stimulus, investigate geometric properties and various hand-on strategies to investigate and interact with a variety of relevant objects.	Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment

Based on the analysis o of improvement for the		nt data, and refer	ence to "G	Suiding Questions", iden	tify and define areas in need
2b. Florida Alternate Assessment: Students scoring at or above Achievement Level 7 in mathematics.  Mathematics Goal #2b:					
2012 Current Level of	Performance:		2013 Exp	pected Level of Perfor	mance:
	Problem-Solvi	ing Process to I	ncrease S	Student Achievement	
Anticipated Barrier	Strategy	Posit Resp for	on or ion onsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		No Data	Submitted		
Based on the analysis of improvement for the		nt data, and refer	ence to "G	Guiding Questions", iden	tify and define areas in need

3a. FCAT 2.0: Percentage of students making learning gains in mathematics.  Mathematics Goal #3a:				ne 2012 FCAT indicate th earning gains in math.	at 77% of s	
				Our goal for the 2012-13 school year is to increase Level students to 82% proficiency for an increase of 5 percent points.		
2012	2012 Current Level of Performance:		2013 Expected	2013 Expected Level of Performance:		
77%	6 (216)		82% (230)	82% (230)		
	Pro	bblem-Solving Process	to Increase Studen	t Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine Effectiveness of	Evaluatio	

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 FCAT students who made learning gains made the least improvement in the Reporting Category Statistics and Probability	Teachers will use manipulatives (coins, spinners, die) to explore outcome of an experiment and predict which events are likely or unlikely.  Teachers will enable students to determine the outcome of an experiment and predict which events are likely or unlikely, and if the experiment is fair or unfair, by engaging students in hands-on learning.  Teachers will allow coins to be tossed, spinners to be introduced and dies to		Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment

	be casted to explore possible outcomes in the real world with student					
Based on the analysis of s of improvement for the fol	student achievement data, and lowing group:	d refer	ence to "Gu	uiding Questions", id	dentify and	define areas in need
3b. Florida Alternate As Percentage of students mathematics. Mathematics Goal #3b:						
2012 Current Level of Performance:			2013 Expe	ected Level of Per	formance:	
	Problem-Solving Proces	s to I	ncrease St	udent Achieveme	nt	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Eva	luation Tool
	No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:					
4. FCAT 2.0: Percentage of students in Lowest 25% making learning gains in mathematics.	The results of the 2012 FCAT indicate that 75% of students in the lowest 25% made learning gains in math.				
Mathematics Goal #4:	Our goal for the 2012-13 school year is to increase the lowest 25% of students making learning gains to 80% for an increase of 5 percentage points.				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
75% (54)	80% (58)				

# Problem-Solving Process to Increase Student Achievement

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
In the 2012 FCAT, the lowest 25% of students in 7th and 8th grade showed deficiencies in Geometry and Measurement. The anticipated barrier in improving this performance trend is for students to have opportunities to use knowledge in real world application and have remediation activities which focus on these areas on a weekly basis.	Teachers will focus to provide generous opportunities for students to develop their spatial sense through visual stimulus, investigate geometric properties and various hand-on strategies to investigate a variety of objects.  Interventions will be implemented through Accelerated Math weekly to address deficiencies	MTSS Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math
In the 2012 FCAT, the	and weekly supplemental tutoring will be provided			l l l l l l l l l l l l l l l l l l l

in 6th grade showed deficiencies in reporting	before school and after school.		Standardized FCAT 2.0 Math Assessment
category of numbers and			Classroom
· ·	opportunities for		benchmark
Ratios, Proportional	students to explain and		assessments
Relationships, and	justify procedures for		(Weekly)
statistics. The	multiplying and dividing		
anticipated barrier in	fractions and decimals.		Accelerated Math
improving this			
performance trend is for	Teachers will use visual		
students to have	models to explain		Standardized
opportunities to use	multiplication and division		FCAT 2.0
knowledge in real world	of fractions and use		Standardized
application and have	number lines and circle		Assessment
remediation activities	graphs to model the		
which focus on these	concept of dividing		
areas on a weekly basis.	fractions, as well as		
_	mixed numbers		

Based on Amb	itious but Achi	evable Annual	Measurable Objective	es (AMOs), AMO-2, F	Reading and Math Pe	erformance Target	
Measurable Ob	but Achievable ojectives (AMO uce their achie	e Annual s). In six year evement gap	Middle School Mathematics Goal #  Our goal from 2011-2017 is to reduce the percent of non- proficient students by 50%.  5A:				
Baseline data 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
	68	71	74	77	80		
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need							

of improvement for the following subgroup: The results of the 2012 FCAT indicate that 54% of White students met AMO in math. Our goal for the 2012-13 school year is to increase the White students to 74% proficiency in Math for an increase of 20 percentage points. The results of the 2012 FCAT indicate that 38% of Black 5B. Student subgroups by ethnicity (White, Black, students did meet AMO in math. Hispanic, Asian, American Indian) not making satisfactory progress in mathematics. Our goal for the 2012-13 school year is to increase the Black students to 48% proficiency in Math for an increase of 10 Mathematics Goal #5B: percentage points. The results of the 2012 FCAT indicate that 62% of Hispanic students did meet AMO in math. Our goal for the 2012-13 school year is to increase the Hispanic students to 72% proficiency in Math for an increase of 10 percentage points. 2012 Current Level of Performance: 2013 Expected Level of Performance: White: 54% (7) White: 74% (10) Black: 38% (8) Black: 48% (10) Hispanic: 62% (162) Hispanic: 72% (188) Problem-Solving Process to Increase Student Achievement

Strategy

in learning centers

Students will participate Mathematics

**Anticipated Barrier** 

In the 2012 FCAT assessment,

Level 3 students in 6th grade

Person or

Position

Responsible for

Monitoring

Chair

Process Used to

Determine

Effectiveness of

Strategy

Weekly data chats/talks Formative

**Evaluation Tool** 

1	Ratios/Proportional/Relationships content area because of limited classroom opportunities to use learned concepts in real world	centers, where each	MTSS Team	Data disaggregation (Monthly) Remediation based on data.	District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math
					Standardized FCAT 2.0 Math Assessment

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:					
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.	The results of the 2011-2012 FCAT indicate that 41% of ELL students met AMO in math.				
Mathematics Goal #5C:	Our goal for the 2012-13 school year is to increase the level of ELL students making one years worth of gains to 71% for an increase of 30 percentage points.				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
41% (9)	71% (16)				

# Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	of listening/speaking skills	maps; word walls; personal heritage language	LLT Team	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data	Formative District interim assessments (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized 2013 CELLA

with focused emphasis on modeling, using, and teaching research based ELL listening/speaking support strategies.	
Steps will be taken to improve this performance trend with targeted efforts to make gains in listening comprehension skills in context. The anticipated barrier in this category is limited practice of listening/speaking strategies to effectively determine meaning in text and conversation.	

1	I on the analysis of studen provement for the following	t achievement data, and re g subgroup:	eference to "Guiding	Questions", identify and	define areas in need		
5D. Students with Disabilities (SWD) not making satisfactory progress in mathematics.				The results of the 2011-2012 FCAT indicate that 23% of SWD students met AMO in mathematics.			
Mathematics Goal #5D:			of SWD student	Our goal for the 2012-13 school year is to increase the level of SWD students making one years worth of gains to 42% for an increase of 19 percentage points.			
2012 Current Level of Performance:			2013 Expected	2013 Expected Level of Performance:			
23% (6)			42% (11)	42% (11)			
	Pr	oblem-Solving Process t	to Increase Studer	nt Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	In the 2012 FCAT students who made learning gains made the least improvement in the Reporting Category Statistics and Probability.	Teachers will use manipulatives (coins, spinners, die) to explore outcome of an experiment and predict which events are likely or unlikely.  Teachers will enable students to determine the outcome of an experiment and predict which events are likely or unlikely, and if the experiment is fair or unfair, by engaging students in hands-on learning.  Teachers will allow coins to be tossed, spinners to be introduced and dies to be casted to explore possible outcomes in the real world with students.	Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

5E. Economically Disadvantaged students not making satisfactory progress in mathematics.

The results of the 2012 FCAT indicate that 60% of Economically Disadvantaged students met AMO in math.

Mathematics Goal #5E:			Our goal for the 2012-13 school year is to increase the Economically Disadvantaged students to 70% proficiency in Math for an increase of 10 percentage points.		
2012 Current Level of Performance:			2013 Expected Level of Performance:		
60% (164)			70% (191)		
	Proble	m-Solving Process to I	ncrease Student /	Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 FCAT assessment students showed deficiency in Ratios/Proportional/Relationships content area because of limited classroom opportunities to use learned concepts in real world applications and limited interaction with manipulative during the Math instructional block.		Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly) Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)  Accelerated Math  Standardized FCAT 2.0 Math Assessment

End of Middle School Mathematics Goals

(Quarterly)

# Algebra End-of-Course (EOC) Goals

because of limited

for students to develop

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 1. Students scoring at Achievement Level 3 in Algebra. In the 2012 Algebra EOC, level 3 students scored at 44%. Our goal for the 2012-13 Algebra EOC is to increase by 1 Algebra Goal #1: point to 45%. 2012 Current Level of Performance: 2013 Expected Level of Performance: 44% (27) 45% (27) Problem-Solving Process to Increase Student Achievement Process Used to Person or Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of Monitoring Strategy In the 2012 Algebra EOC Teachers across the Administration Weekly data chats/talks Formative assessment, students content areas will focus District interim showed deficiency in the to provide generous Data disaggregation polynomials content area enrichment opportunities (Monthly) assessments

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	classroom opportunities	their spatial sense	Remediation based on	
	to enrich and deepen	through visual stimulus,	data.	Classroom
	learned concepts in real	investigate geometric		Formative
	world applications.	properties and various		Assessments
1		hand-on strategies to		(Monthly)
		investigate and interact		
		with a variety of relevant		Classroom
		objects. Students will be		benchmark
		provided enrichment		assessments
		opportunities to solve		(Weekly)
		relevant real world		
		problems using ratio,		Accelerated Math
		proportion, and scale and		
		calculating velocity and		Standardized
		density.		Algebra EOC Exam

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: 2. Students scoring at or above Achievement Levels 4 In the 2012 Algebra EOC, level 4 or above students scored at and 5 in Algebra. 49%. Algebra Goal #2: Our goal for the 2012-13 Algebra EOC is to maintain at 49%. 2012 Current Level of Performance: 2013 Expected Level of Performance: 49% (30) 49% (30) Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine **Anticipated Barrier Evaluation Tool** Strategy Responsible for Effectiveness of Monitoring Strategy Based on the 2011-2012 The student will design Administration Student will design 2012-2013 Algebra Algebra EOC, students **EOC** Assessment an investigation and investigations stating had difficulty applying justify their design. how data will be collected and justify the probability and statistical methods for representing The student will describe method. and interpreting data and how they would do an communicating results, investigation, select a using technology with sampling technique and needed. justify their choice. The student will demonstrate an understanding of the concepts of bias, sample size, randomness, representative samples, and simple random sampling techniques.

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), AMO-2, Reading and Math Performance Target							
3A. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.				l from	n 2011-2017 is to cudents by 50%.	reduce the perce	nt of non-
Baseline data 2010-2011 2011-2012 2012-2013			2013-20	14	2014-2015	2015-2016	2016-2017
	68	71	74		77	80	

				the 2012 FCAT indicate tha		
			students did no	ot make satisfactory progre	ess in Algebra.	
	Student subgroups by eth anic, Asian, American Inc		of students wh	e 2012-13 school year is to no did not make satisfactory percentage points to 28%.		
satis	sfactory progress in Algeb bra Goal #3B:	,	Economically D	the 2012 FCAT indicate the Disadvantaged students did ogress in Algebra.		
			Our goal for th	e 2012-13 school year is to y Disadvantaged students v ogress in Algebra by 10 per	vho did not make	
2012	2 Current Level of Perform	nance:	2013 Expecte	ed Level of Performance:		
62% (35) Hispanic 60% (32) Economically Disadvantaged				72% (40) Hispanic 70% (38) Economically Disadvantaged		
	Pr	oblem-Solving Process t	to Increase Stude	ent Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1	Hispanic and ED students had difficulty using measures of central tendency and/or variability to make	Students will use measures of central tendency and variability to solve problems, make informed conclusions and/or display data.  Students will recognize and apply the effect of the distribution of the data on the measures of central tendency and variability.	Administration	Student data will be displayed in a variety of representations which may include: frequency tables, box and whisker plots, and other displays.	2012-2013 Algebra I EOC Assessment	

Based on the analysis of of improvement for the f		nt data, and refer	ence to "G	uiding Questions", iden	tify and define areas in need
3C. English Language Learners (ELL) not making satisfactory progress in Algebra.					
Algebra Goal #3C:					
2012 Current Level of Performance:			2013 Exp	ected Level of Perfor	mance:
	Problem-Solv	ring Process to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Posit Resp for	on or ion onsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	•	No Data	Submitted	,	

of improvement for the fo	ollowing subgroup:				
3D. Students with Disabilities (SWD) not making satisfactory progress in Algebra. Algebra Goal #3D:					
2012 Current Level of Performance:			2013 Ехр	pected Level of Perfor	mance:
	Problem-Solv	ing Process to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
		No Data S	Submitted		

	on the analysis of studen provement for the following		eference to "Guiding	Questions", identify and o	define areas in need	
satisf	conomically Disadvantaç factory progress in Algek ora Goal #3E:		students did no  Our goal for the of ED students	The results of the 2012 FCAT indicate that 40% of ED students did not make satisfactory progress in Algebra.  Our goal for the 2012-13 school year is to decrease the level of ED students who did not make satisfactory progress in Algebra by 10 percentage points to 30%.		
2012	Current Level of Perforn	nance:	2013 Expected	2013 Expected Level of Performance:		
60% (	(32)		70% (38)	70% (38)		
	Pr	oblem-Solving Process t	to Increase Studer	nt Achievement		
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1						
2	The Algebra I EOC administration in 2011-2012, indicates that Hispanic and ED students had difficulty using measures of central tendency and/or variability to make informed conclusions.	Students will use measures of central tendency and variability to solve problems, make informed conclusions and/or display data.  Students will recognize and apply the effect of the distribution of the data on the measures of central tendency and variability.	Administration	Student data will be displayed in a variety of representations which may include: frequency tables, box and whisker plots, and other displays.	2012-2013 Algebra I EOC Assessment	

End of Algebra EOC Goals

# Geometry End-of-Course (EOC) Goals

Based on the analin need of improve				and r	reference to	"Guid	ing Questions", id	entify and defi	ne areas
1. Students scori Geometry.	ing at	Achievem	nent Level 3 in						
Geometry Goal #	1:								
2012 Current Lev	el of	Performaı	nce:		2013 Exp	ected	Level of Perform	ance:	
		Problem	-Solving Proces	s to I	ncrease S	tudent	Achievement		
Anticipated Barr	ier	Strategy		Posi Resp for	on or tion ponsible itoring	Deter	iveness of	Evaluation To	ool
			No	Data	Submitted				
Based on the analin need of improve				and r	reference to	"Guid	ing Questions", id	entify and defi	ne areas
2. Students scor 4 and 5 in Geome	_	or above	Achievement Le	evels					
Geometry Goal #	2:								
2012 Current Lev	el of	Performaı	nce:		2013 Expected Level of Performance:				
		Problem	-Solving Proces	s to I	ncrease S	tudent	Achievement		
Anticipated Barr	ier	Strategy		Posi Resp for	on or tion oonsible itoring	Deter	iveness of	Evaluation To	ool
			No	Data	Submitted				
Based on Ambition Target	ıs but	Achievable	Annual Measurab	ole Ob	jectives (A	MOs), i	AMO-2, Reading a	nd Math Perfor	rmance
3A. Ambitious but Annual Measurable (AMOs). In six yeareduce their achie 50%.	e Obje ar scho	ctives ool will	Geometry Goal #						<b>▲</b>
Baseline data 2011-2012	201	12-2013	2013-2014		2014-20	15	2015-2016	2016-2	2017

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:

_ ,	s by ethnicity (white, Blad ican Indian) not making in Geometry	CK,				
Geometry Goal #3B:						
2012 Current Level of	Performance:		2013 Expected Level of Performance:			
	Problem-Solving Proces	ss to I	ncrease S	Student Achievement		
Anticipated Barrier	Anticipated Barrier Strategy Pos for		on or tion oonsible itoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	No	Data	Submitted			
	f student achievement data, for the following subgroup:	and r	reference t	o "Guiding Questions", id	dentify and define areas	
3C. English Language satisfactory progress	Learners (ELL) not making in Geometry.	g				
Geometry Goal #3C:						
2012 Current Level of	Performance:		2013 Expected Level of Performance:			
	Problem-Solving Proces	ss to I	ncrease S	Student Achievement		
Anticipated Barrier	Strategy	Posi <sup>s</sup> Resp for	on or tion ponsible itoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	No	Data	Submitted			
	f student achievement data, for the following subgroup:	and r	reference t	o "Guiding Questions", id	dentify and define areas	
3D. Students with Disa satisfactory progress	abilities (SWD) not making in Geometry.	9				
Geometry Goal #3D:						
2012 Current Level of	Performance:		2013 Exp	pected Level of Perforn	nance:	
	Problem-Solving Proces	ss to I	ncrease S	Student Achievement		

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	No	Data Submitted		

	of student achievement da for the following subgrou		eference t	o "Guiding Questions",	identify and define areas
3E. Economically Disa making satisfactory p Geometry Goal #3E:					
2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Pro	ocess to I	ncrease S	tudent Achievement	
Anticipated Barrier	Strategy	Posit Resp for	on or tion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	•	No Data S	Submitted		

End of Geometry EOC Goals

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Mathematics Strategies/ Hands On Learning	Middle School/ Math Instructors	Caridad Morfa Campos	Math Instructional staff	10/26/2012	Mentoring/Classroom Observations	Administration
Using Manipulatives with Intensive Math	Middle School/ Math Instructors	Caridad Morfa Campos	Math Instructional staff	11/6/2012	Mentoring/Classroom Observations	Administration

### Mathematics Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
No Data	No Data	No Data	Subtotal: \$

		Subtotal: \$0.00
No Data	No Data	\$0.00
Description of Resources	Funding Source	Available Amount
		Subtotal: \$0.00
No Data	No Data	\$0.00
Description of Resources	Funding Source	Available Amount
nt		
		Subtotal: \$0.00
No Data	No Data	\$0.00
Description of Resources	Funding Source	Available Amount
	No Data  Description of Resources  No Data  Description of Resources	No Data  Description of Resources  Funding Source  Funding Source

End of Mathematics Goals

Standardized

FCAT 2.0

# Elementary and Middle School Science Goals

school.

Participation in

quarterly science fairs

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

		lent achievement data, a		"Guiding Questions", ide	entify and define	
	Γ2.0: Students scor n science.	ing at Achievement		of the 2012 FCAT indicat nieved proficiency in Scie		
Science Goal #1a:			Level 3 stud	Our goal for the 2012-13 school year is to increase Level 3 students to 42% proficiency in Science for an increase of 3 percentage points.		
2012 Cur	rrent Level of Perfo	ormance:	2013 Expec	2013 Expected Level of Performance:		
39%(40)			42% (44)	42% (44)		
	Prob	lem-Solving Process t	o Increase Stu	dent Achievement		
Ar	nticipated Barrier	Strategy	Person or Position Responsible fo Monitoring	Process Used to Determine or Effectiveness of Strategy	Evaluation Too	
assisshor	essment, students owed limited ficiency in the corting category of ture of Science cause of limited velopment of higher er and critical aking skills in this	Provide frequent opportunities for students to apply science concepts in real-world scenarios, and conduct laboratory investigations that include elements of science including calculating, manipulating, and solving problems.  Develop Professional Learning Communities (PLC) of science teachers, with vertical and horizontal alignment within the	Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  School Site Science Fairs (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom benchmark assessments (Weekly)	

1	that provide students the opportunity to investigate and explain scientific concepts and to solve real world problems.	Science Assessment
	Implement professional development to teachers and strategies to increase inquiry-based learning of Scientific Thinking.	
	Provide classroom and after-school opportunities for students to design and develop science and engineering projects to increase scientific thinking, and the development and discussion of inquiry based activities that allow for testing of hypotheses, long and short term data analysis, explanation of variables, and	
	experimental design (Science Fair).	

9	of student achievement data rement for the following gro		reference	to "Guiding Questions"	, identify and define
1b. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in science.					
Science Goal #1b:					
2012 Current Level of Performance:			2013 Exp	pected Level of Perfor	mance:
	Problem-Solving Proces	s to I	ncrease S	Student Achievement	
Posi Anticipated Barrier Strategy Resp		for		Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			
2a. FCAT 2.0: Students scoring at or above Achievement Level 4 in science.	The results of the 2012 FCAT indicate that 11% of Level 4 and 5 students achieved above proficiency in science.		
Science Goal #2a:	Our goal for the 2012-13 school year is to increase Level 4-5 students to 12% proficiency for an increase of 1 percentage point.		
2012 Current Level of Performance:	2013 Expected Level of Performance:		

11% (11) 12% (13)

## Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	In the 2012 FCAT assessment, students showed limited proficiency in the reporting category of Nature of Science because of limited development enrichment opportunities for higher order and critical thinking skills in this area and real world problem solving applications.	Develop Professional Learning Communities (PLC) of science teachers with an emphasis of increasing rigor and providing enrichment opportunities for a deeper understanding of inquiry based concepts.  Provide classroom and after-school enrichment opportunities for students to design and develop Life and Environmental Sciences related projects to increase analytical abilities and scientific thinking, and the development and discussion of inquiry based activities that allow for enrichment experiences in the testing of hypotheses, data analysis, explanation of variables, and experimental design of earth Space concepts.  Provide enrichment opportunities after school and/or during homeroom for higher level students to review the Annually Assessed Sciences benchmarks that are not directly aligned with the course through hands- on/interactive/long term activities, and writing to compare, contrepts.	Administration	Weekly data chats/talks  Data disaggregation (Monthly)  Remediation based on data.	Formative  District interim assessments (Quarterly)  School Based Science Fairs (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Science Assessment

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:				
Science Goal #2b:				

2012 Current Level of Performance:			2013 Expected Level of Performance:		
	Problem-Solving Process	s to I i	ncrease S	Student Achievement	
Anticipated Barrier	Anticipated Barrier Strategy Posi for		on or ion onsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
No Data Submitted					

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	release) and	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Best Practices in Science Instruction	6-8/ Science	Rafael Sanchez	Science Teachers	12/13/12 10/25/2012	Mentoring/Classroom Observations	Science Chair
Inquiry Based Teaching	6-8/ Science	Rafael Sanchez	Science Teachers		Mentoring/Classroom Observations/ Science Fair Outcomes	Science Chair

### Science Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

## Writing Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:

1a. FCAT 2.0: Students scoring at Achievement Level 3.0 and higher in writing.

Writing Goal #1a:

The results of the 2012 FCAT indicate that 69% of students achieved proficiency in writing.

Our goal for the 2012-13 school year is to maintain Level 3 and higher students to 72% proficiency in writing.

2012 Current Level of Performance:

2013 Expected Level of Performance:

72% (75)

### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	On the 2012 FCAT 2.0 Writing assessment, students scored at 69% proficient. The anticipated barrier in this area is limited understanding of the relevance of writing in their lives and opportunities to make real life experiences relevant in their writing.	with an emphasis of providing opportunities for students to develop effective writing abilities in all classes. Model effective writing strategies for students		Student Writing Portfolio  Data Chats (monthly)	Formative FCAT Writing Assessment  Classroom Formative Assessments (Monthly)  Review of Writer's Notebooks (Monthly)  Classroom Benchmark Assessments  District Interim Assessments  Standardized FCAT 2.0 Standardized Assessment

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	ased on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas need of improvement for the following group:				
1b. Florida Alternate Assessment: Students scoring at 4 or higher in writing.					
Writing Goal #1b:					
2012 Current Level of Performance:			2013 Exp	ected Level of Perform	nance:
	Problem-Solving Proces	s to I	ncrease S	tudent Achievement	
Anticipated Barrier Strategy Posi for		on or ion oonsible toring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
No Data Submitted					

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
FCAT Writes Writing Strategies Across the Curriculum	Middle School/ All		All Instructional	09/22/2012	Mentoring Classroom Observations Review of Writer's Notebooks	Jennifer Vazquez, Reading Coach

## Writing Budget:

Evidence-based Program	n(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Professional Developmer	nt		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00

Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Writing Goals

# Civics End-of-Course (EOC) Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	Trashing percentages, metae	te the namber of stadents t	The percentage repre-	sems (e.g., 7070 (00)).			
	d on the analysis of stude ed of improvement for the		nd reference to "Gu	iiding Questions", identify	y and define areas		
1. St	udents scoring at Achie	evement Level 3 in Civi	cs. The results of	the 2012 Civics EOC indi	cate that 0% of		
Civic	Civics Goal #1:			ved proficiency in Civics. e 2012-13 school year is tudents to 10% proficien	to maintain Level		
2012	Current Level of Perfo	rmance:	2013 Expecte	d Level of Performance	<b>)</b> :		
0% ((	0)		10% (0)				
	Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Current implementation of Civics curriculum demonstrates that students are in line with expectations.  Observations have reflected that students often have poor understanding of graphical representations, and additionally, students are found unaware of present-day issues that correspond to the curriculum.	provided with opportunities to strengthen their abilities to read and interpret graphs, charts, maps, timelines, political cartoons, and other graphical representations.  Students will also be provided with opportunities to utilize	the monitoring of the implementation of the identified	generated assessments will be administered and scored in order to	Monthly assessments Chapter/unit assessments District Spring Assessment		

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define area in need of improvement for the following group:					
<ul><li>2. Students scoring at or above Achievement Levels</li><li>4 and 5 in Civics.</li><li>Civics Goal #2:</li></ul>	The results of the 2012 Civics EOC indicate that 0% of students achieved level 4 or 5 in Civics.  Our goal for the 2012-13 school year is to maintain Level 4 and 5 and higher students to 10% in civics.				
2012 Current Level of Performance:	2013 Expected Level of Performance:				
0% (0)	10% (10)				

	Problem-Solving Process to Increase Student Achievement						
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1	Students are observed having poor reasoning skills when working on key concepts.	provided with opportunities to discuss the values, complexities, and dilemmas involved in	the monitoring of the implementation of the identified	generated assessments will be administered and scored in order to monitor students' progress and to adjust	Monthly assessments Chapter/unit assessments District Spring Assessment		

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
Project Citizen	7th Grade Social Science	District		· ·	Department meetings to collaborate on implementation	Social Science Chair

### Civics Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developn	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

# Attendance Goal(s)

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	d on the analysis of atter provement:	ndance data, and referer	nce to "Guiding Qu	uestions", identify and def	ine areas in need		
1. At	tendance ndance Goal #1:		attendance sh that 64 stude experienced e Our goal for that attendance ra percentage po experience ex	Statistical analysis of the 2011-12 school year attendance showed an attendance rate of 96.28% and that 64 students experienced excessive absences and 4 experienced excessive tardiness.  Our goal for the 2012-2013 school year is to increase our attendance rate to 96.78% for an increase of .500 percentage points, decrease our students who experience excessive absences to 61, and maintain our students who experience excessive tardiness at 4.			
2012	Current Attendance Ra	ate:		ed Attendance Rate:			
96.28	% (296)		96.78% (297)				
	Current Number of Stunces (10 or more)	udents with Excessive	2013 Expecto Absences (10	ed Number of Students O or more)	with Excessive		
64			61				
	Current Number of Stues (10 or more)	udents with Excessive	2013 Expecto Tardies (10 c	ed Number of Students or more)	with Excessive		
4			4				
	Prol	olem-Solving Process t	o Increase Stud	ent Achievement			
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Too		
1	Parents accepting the significance, impact, and connection of attendance on student achievement.	Communication strategies: Parent contact through phone calls, home visits, and parent letters. Identification of and addressing issues individual to each situation causing a cycle of habitual truancy. Weekend and afterschool parent workshops on the connection of attendance and risk factors.	Administration	Analysis of Monthly Attendance Rates  Analysis of individual student attendance rates.  Evaluation of impact on student achievement before and after strategy implementation.  Parent survey	ISIS Daily Attendance Report Teacher Survey Parent workshops on the connection of attendance and risk factors.		
	Students and parents understanding the	contact information every 9 weeks. Teachers and staff will hold monthly workshops	Administration	Office Administrator and Attendance Clerk will	Student Official Attendance		
2	negative impact that tardies have on instruction and learning.	and designated parent/teacher		review tardy lists weekly and advise administration on levels of progress.	Record		

classes on time.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring		
	No Data Submitted							

#### Attendance Budget:

Evidence-based Program(s)/N	laterial(s)		
Strategy	Description of Resources	Funding Source	Available Amount
Reward Students for Perfect Attendance	Pizza, Ice Cream, Special Field Trip	РТО	\$500.00
		-	Subtotal: \$500.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$500.00

End of Attendance Goal(s)

## Suspension Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:					
Suspension     Suspension Goal #1:	Analysis of the 2011-12 school year revealed 0 in-school suspensions and 8 out-of-school suspensions.  Our goal for the 2012-13 school year is to reduce the out-of school suspensions to 7 and maintain the inschool suspensions at 0.				
2012 Total Number of In-School Suspensions	2013 Expected Number of In-School Suspensions				

ı			1		
0			0		
2012	? Total Number of Stude	ents Suspended In-Scho	2013 Expecte School	ed Number of Students	Suspended In-
0			0		
2012	Number of Out-of-Sch	ool Suspensions	2013 Expecte Suspensions	ed Number of Out-of-S	chool
8			7		
2012 Scho	? Total Number of Stude ol	ents Suspended Out-of-	- 2013 Expecte of-School	ed Number of Students	Suspended Out-
8			7		
	Prol	olem-Solving Process t	o Increase Stude	ent Achievement	
	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	their academic record.	preventative classroom behavior management model. Positive reinforcement in the classroom. PD in engagement, motivation, and classroom management.  Student workshops to help them gain a thorough understanding of the suspension process and the negative effect it presents on one's academic record.  Parent workshops once a semester to focus on parents understanding the student code of conduct.	Principal	Monthly evaluation of suspension rates	Monthly Attendance Reports

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
ASPIRA South PLC Attribution/Resiliency	6-8/All Subjects	Mr. Keidan	School - Wide	2/14/2012	Evaluation of suspension rates	Administration

#### Suspension Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	-	-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of Suspension Goal(s)

## Parent Involvement Goal(s)

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement: 1. Parent Involvement Parent Involvement Goal #1: During the 2011-2012 school year, parental participation was approximately 70%. During the 2012-2013 school \*Please refer to the percentage of parents who year, parental participation will increase by 10 percentage points. participated in school activities, duplicated or unduplicated. 2012 Current Level of Parent Involvement: 2013 Expected Level of Parent Involvement: 70% 80% Problem-Solving Process to Increase Student Achievement Person or Process Used to Position Determine Anticipated Barrier Strategy **Evaluation Tool** Responsible for Effectiveness of

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

			Monitoring	Strategy	
1	Parents understanding the importance and connection of their involvement in student achievement.	Improve communication strategies: Parent contact through phone calls and home visits.	Mrs. Dennis, CIS	Calculating Volunteer Hours	MIS Forms Climate Surveys
2	Parents understanding the positive impact of increasing the amount of time parents and students share.	Family oriented activities to improve parent/child bonding.	. Mrs. Dennis, CIS	Climate Surveys	MIS Forms Climate Surveys
3	Parent's schedules limit time they may invest in school	Requirement of 10% of required community service hours being in the form of participating on EESCA, PTSA meetings, DAC meetings, and/or other school meetings/activities which will be held at a variety of times to facilitate attendance	Mrs. Dennis, CIS	End of year evaluation	1.3. MIS Forms Climate Surveys

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC,subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow- up/Monitoring	Person or Position Responsible for Monitoring
		N	lo Data Submitted	d		

### Parent Involvement Budget:

Evidence leaced Duescon (a) /Ma	.t. = i = 1 ( = )		
Evidence-based Program(s)/Ma Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		•	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Parent Involvement Initiatives	PTSA Meetings/ Parent Workshops(Refreshments, copies, door prizes)	EESAC	\$500.00

# Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	The 2012 STEM goal is to implement elements of a STEM
	Program in each science and math class. These element will include:
	<ol> <li>Training for highly effective mathematics and science lead teachers</li> </ol>
	2. Implementation of aligned K-12 research-based
	mathematics and science and integrated mathematics
1. STEM	and science curriculum
	3. Florida's Next Generation Sunshine State Standards
STEM Goal #1:	(Common Core) for mathematics and science at all grade levels.
	4. Research-based mathematics and science instruction.
	5. Provide parents with information and strategies for
	supporting their children in mastery of mathematics and
	science knowledge.
	6. Development and implementation of aligned K-12
	research-based mathematics and science and integrated
	mathematics and science curriculum programs.

### Problem-Solving Process to Increase Student Achievement

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Anticipated barriers students will face include limited inquiry based enrichment opportunities in the class room and limited development of higher order and critical thinking skills and in real world applications. Additional barriers include highly effective science and math instructional leaders and funding for science and math based programs within the school curriculum and in afterschool applications.	Correlation of Math and Science careers and real life applications to classroom lessons. Implementation of Common Core	Rafael Sanchez	Monthly data chats  Collaboration between subject area  Midyear math and science benchmark analysis	Parent Surveys Student Surveys Student Surveys Formative  District interim assessments (Quarterly)  School Based Science Fairs (Quarterly)  Classroom Formative Assessments (Monthly)  Classroom Edusoft benchmark assessments (Weekly)  Standardized FCAT 2.0 Standardized Assessment

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Common Core Standards	6/7/8	Mr. Keidan	All Instructional Staff	9/28/2012	Lesson Plan Observation Classroom Observations	Mr. Fernando Lopez
Real Life Math and Science in the Classroom	6/7/8	Mr. Keidan	Science and Math Instructors	18/2012	Classroom Observations	Mr. Fernando Lopez

#### STEM Budget:

Evidence-based Progra	am(s)/Material(s)		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Developm	nent		
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
		-	Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of STEM Goal(s)

## Career and Technical Education (CTE) Goal(s)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Based on the analysis of school data, identify and define areas in need of improvement:

- 1. The 2012 CTE goal is the infusion of the CTE Essential Skills as part of the curriculum framework to be implemented in each classroom. Essential Skills are the knowledge and skills considered by industry to be essential for successful entry into careers across all career clusters and include
- 2. Demonstrate language arts knowledge and skills.
- 3. Demonstrate mathematics knowledge and skills.
- 4. Demonstrate science knowledge and skills.
- 5. Use oral and written communication skills in creating, expressing and interpreting information and ideas.
- 6. Explain the importance of employability skill and entrepreneurship skills.
- 7. Describe the importance of professional ethics and

1. CTE

CTE Goal #1:	legal responsibilities. 8. Demonstrate personal money-management concepts, procedures, and strategies. 9. Use information technology tools. 10. Demonstrate leadership and teamwork skills needed to accomplish team goals and objectives. 11. Solve problems using critical thinking skills, creativity and innovation. 12. Demonstrate the importance of health, safety, and environmental management systems in organizations and their importance to organizational performance and regulatory compliance. 13. Describe the roles within teams, work units, departments, organizations, inter-organizational systems, and the larger environment.			
Problem-Solving Process to Increase Student Achievement				

	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1	Anticipated barriers students will face include limited enrichment opportunities in the class room and limited development of higher order and critical thinking skills in real world applications.	Use of the Florida Essential Skills as an instructional guide and professional reference.  Correlation of careers and real life applications to classroom lessons and essential skills.  Implementation of Common Core Standards in all core classes.  Development of mentorship program to support and improve effective and relevant instructional program and student development of CTE skills.  Articulation with high schools.	Mrs. Charmaine Dennis	Quarterly data chats Collaboration between subject area Connection of classroom ideas both horizontally and vertically	Parent Surveys Student Surveys Classroom Formative Assessments (Monthly) Classroom Edusoft benchmark assessments (Weekly)

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school- wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
CTE In the Classroom	6/7/8	Mr. Keidan	All Instructional Staff	9/26/2012	Lesson Plan Content Classroom Observations	Fernando Lopez

CTE Budget:

Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
	·	•	Subtotal: \$0.00
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
Other			
Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	\$0.00
			Subtotal: \$0.00
			Grand Total: \$0.00

End of CTE Goal(s)

# Additional Goal(s)

No Additional Goal was submitted for this school

### FINAL BUDGET

Evidence-based Progr	ram(s)/Material(s)			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Attendance	Reward Students for Perfect Attendance	Pizza, Ice Cream, Special Field Trip	PTO	\$500.00
				Subtotal: \$500.00
Technology				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Professional Developn	ment			
Goal	Strategy	Description of Resources	Funding Source	Available Amount
No Data	No Data	No Data	No Data	\$0.00
				Subtotal: \$0.00
Other				
Goal	Strategy	Description of Resources	Funding Source	Available Amount
Parent Involvement Initiatives PTSA Meetings/ Parent Workshops (Refreshments, copies, door prizes)		EESAC	\$500.00	
				Subtotal: \$500.00
				Grand Total: \$1,000.00

## Differentiated Accountability

School-level Differentiated Accountability Compliance



Are you a reward school: jn Yes jn No

A reward school is any school that improves their letter grade or any school graded A.

No Attachment (Uploaded on 9/24/2012)

## School Advisory Council

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes. Agree with the above statement.

Projected use of SAC Funds	Amount
PTSA Meetings/ Parent Workshops(Refreshments, copies, door prizes)	\$500.00

Describe the activities of the School Advisory Council for the upcoming year

Organizational and administrative support in maintaining school climate, building parent engagement opportunities, providing experience learning opportunities for the students.

Monitoring and review of SIP implementation.

Efforts to improve community participation in school support.

Efforts to improve community participation outside school improvement through community service project.

Assist in improving academic achievement collaboration with PIP and SIP.

## AYP DATA

Adequate Yearly Progress (AYP) Trend Data 2011-2012 Adequate Yearly Progress (AYP) Trend Data 2010-2011 Adequate Yearly Progress (AYP) Trend Data 2009-2010

## SCHOOL GRADE DATA

No Data Found

Dade School District ASPIRA SOUTH YOUTH LEADERSHIP CHARTER SCHOOL 2010-2011						
	Reading	Math	Writing		Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	66%	76%	75%	34%	251	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	71%	81%			152	3 ways to make gains:  Improve FCAT Levels  Maintain Level 3, 4, or 5  Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	70% (YES)	86% (YES)				Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					559	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					А	Grade based on total points, adequate progress, and % of students tested

Dade School District ASPIRA SOUTH YOUTH LEADERSHIP CHARTER SCHOOL 2009-2010						
	Reading	Math	Writing	Science	Grade Points Earned	
% Meeting High Standards (FCAT Level 3 and Above)	64%	69%	89%	25%	247	Writing and Science: Takes into account the % scoring 4.0 and above on Writing and the % scoring 3 and above on Science. Sometimes the District writing and/or science average is substituted for the writing and/or science component.
% of Students Making Learning Gains	66%	72%			138	3 ways to make gains:  Improve FCAT Levels  Maintain Level 3, 4, or 5  Improve more than one year within Level 1 or 2
Adequate Progress of Lowest 25% in the School?	70% (YES)	71% (YES)			141	Adequate Progress based on gains of lowest 25% of students in reading and math. Yes, if 50% or more make gains in both reading and math.
FCAT Points Earned					526	
Percent Tested = 100%						Percent of eligible students tested
School Grade*					А	Grade based on total points, adequate progress, and % of students tested