# **Florida Department of Education**



# School Improvement Plan (SIP)

# Form SIP-1

### 2012-2013 SCHOOL IMPROVEMENT PLAN

## **PART I: SCHOOL INFORMATION**

School Name: Doby Elementary	District Name: Hillsborough
Principal: Catherine Ferguson	Superintendent: Mary Ellen Elia
SAC Chair: Melissa Tepfer	Date of School Board Approval:

### Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.) Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.) High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

# **Highly Qualified Administrators**

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of	Prior Performance Record (include prior School Grades, FCAT/
			Years at	Years as an	Statewide Assessment Achievement Levels, Learning Gains, Lowest
		Certification(s)	Current School	Administrator	25%), and AMO progress along with the associated school year)
Principal	Catherine A. Ferguson	M.EdEd. Leadership	6	16	Doby Elementary 11/12 A 57% Level 3-5 Reading
		M.AEarly Childhood			67 pt from Learning Gains
		B.AElem. Ed. (K-6)			66 pt from Lowest 25% Learning Gain
		ESOL			53% Level 3-5 Math
					81 pt from Learning Gains
					62 pt from Lowest 25% Learning Gain
					Doby Elementary 10/11 B 74% AYP
					Doby Elementary 09/10 A 92% AYP
					Doby Elementary 08/09: A 92% AYP
					Doby Elementary 07/08: A 95% AYP
					Doby Elementary 06/07: C 90% AYP

Assistant Principal	Kyle R. Ritchie	M. Ed-Ed. Leadership	2	1	Doby Elementary 11/12 A 57% Level 3-5 Reading
1 morpui		M.SEducation			67 pt from Learning Gains
		B.AHistory			66 pt from Lowest 25% Learning Gain
					53% Level 3-5 Math
					81 pt from Learning Gains
					62 pt from Lowest 25% Learning Gain

### **Highly Qualified Instructional Coaches**

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades, FCAT/
			Years at	an	Statewide Assessment Achievement Levels, Learning Gains,
Area		Certification(s)	Current School		Lowest 25%), and AMO progress along with the associated
				Instructional Coach	school year)

	Laura Schulte	B.AElem. Ed. (K-6)	6	6	11/12 A
Reading		ESOL			10/11 B 74% AYP
					09/10 A 92% AYP
					08/09: A 92% AYP
					07/08: A 95% AYP
					06/07: C 90% AYP

# **Highly Qualified Teachers**

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)
1. Teacher Interview Day	Area Directors	June 2012	
2. MAP	Supervisor of Data Analysis	July 2012	
3. Performance Pay	General Director of Federal Programs	August 2012	
4. Regular meetings with new teachers	Principal and Assistant Principal	On-going	
5. District Mentor Program	District Mentors	ongoing	
6. District Peer Program	District Peers	ongoing	

### **Non-Highly Qualified Instructors**

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly effective.	
13 teachers are out of field, but are all highly qualified. The	Keep the teachers informed of the requirements needed to achieve their ESOL endorsement.
out-of-field is for their ESOL endorsement.	
All para-professionals meet the standards.	Post on Doby Internal email all courses as they are generated that teachers need to meet the ESOL qualifications.

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

## **Staff Demographics**

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

To tal Nu m ber of In str uc tio nal Sta ff	% of Fir st- Ye ar Te ach ers	% of Te ach ers with 1-5 Yea rs of Exp erie nce	% of Te ach ers with 6- 14 Yea rs of Exp erie nce	% of Te ach ers with 15+ Yea rs of Exp erie nce	% of Te ach ers wi th Ad van ced De gre es	% Hi gh ly Qu alif ied Te ac her s	% Re ad ing En dor sed Te ach ers	% Na tio nal Bo ard Ce rtif ied Te ac her s	% ES OL End orse d Tea cher s
66	9% (6)	39 % (26)	41 % (27)	11 % (7)	29 % (19	10 0% (66	3% (2)	2% (1)	58 % (38)

### **Teacher Mentoring Program**

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mantan	Mantaa	Rationale for	Dlannad
Mentor Name	Mentee		Planned Mantaning
Name	Assigned	Pairing	Mentoring
	~ ~ ~ · · ·		Activities
Destony	Susan Healy	The district-	Weekly
Cook		based	visits to
		mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.
Destony	Michelle	The district-	Weekly
Cook	Jennings	based	visits to
	-	mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.
			<del>.</del> .

Destony	Trisha	The district-	Weekly
Cook	Nicholas	based	visits to
		mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.
Destony	Jessica	The district-	Weekly
Cook	Pendergrass	based	visits to
		mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.

Destony	Michael	The district-	Weekly
Cook	Rice	based	visits to
		mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.
Destony	Ben	The district-	Weekly
Cook	Vyborny	based	visits to
		mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	student work/data,
		in the areas of	student
		in the areas of leadership,	student work/data,
		in the areas of leadership, mentoring,	student work/data, developing assess ments,
		in the areas of leadership,	student work/data, developing assess ments, conferen
		in the areas of leadership, mentoring, and increasing	student work/data, developing assess ments, conferen cing and
		in the areas of leadership, mentoring, and	student work/data, developing assess ments, conferen

Destony	Rachel	The district-	Weekly
Cook	Wingate	based	visits to
	Ũ	mentor	include
		is with	modeling,
		the EET	co-
		initiative.	teaching,
		The mentor	analyzing
		has strengths	student
		in the	work/data,
		areas of	developing
		leadership,	assess
		mentoring,	ments,
		and	conferen
		increasing	cing and
		student	problem
		achievement.	solving.

### Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

#### School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

- The MTSS Leadership Team (Problem Solving Leadership Team PSLT/RtI) includes:
- Catherine Ferguson, Principal
- Kyle Ritchie, Assistant Principal
- Sarah Guggenmos, Guidance Counselor
- Amy Milam, School Psychologist
- Lynette Judge, School Social Worker
- Laura Schulte, Reading Coach
- Melissa Tepfer, Media Specialist and SAC Chair

- Pete Bianchi, ESE Specialist
- Amy Bianchi, Speech Therapist
- Heather Gritzinger, Primary Grades Team Leader
- Sara Kieffer, Intermediate Grades Team Leader
- Joannie Alvarez, ELL Representative
- Classroom Teachers

(Note that not all members attend every meeting, but are invited based on the goals for the meeting)

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/ coordinate MTSS efforts?

The purpose of the MTSS/RtI team in our school is to provide high quality instruction/intervention matched to student needs and using performance and learning rate over time to make important education decisions to guide instruction. The MTSS/RtI team functions to address the progress of low performing students help meet AYP and help students stay in regular education setting and improve long term outcomes. The team uses a problem solving model and all decisions are made with data.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problemsolving process is used in developing and implementing the SIP?

- The School Advisory Council (SAC) Chair is a member of the Leadership/Problem Solving Team.
- The Leadership/Problem Solving Team, along with the faculty and SAC, were involved in the School Improvement Plan development activities that were conducted prior to school being out for 09-10 school year and during preplanning for 10-11.

The School Improvement Plan is the document that guides the work of the Leadership/Problem Solving Team and the team, along with Grade Level Team PLS's will monitor the student data and the effectiveness of the Action Steps and suggest modifications if needed.

MTSS Implementation

Data Source	Database	Person (s) Responsible	
FCAT released tests	School Generated Excel Database	Reading Coach/Math Coach/AP	
Baseline and Midyear District Assessments	Scantron Achievement Series	Leadership Team, PLCs, individual teachers	
District generated assessments from the Office of Assessment and Accountability	Scantron Achievement Series	Leadership Team, PLCs, individual teachers	
BOY; EOY; Formative A, B, and C; Doby Writes, Hillsborough Writes			
Subject-specific assessments generated by District-level Subject Supervisors in Reading, Language Arts, Math, Writing and Science	Scantron Achievement Series PLC Logs	Leadership Team, PLCs, individual teachers	
BOY; EOY; Formative A, B, and C; Doby Writes, Hillsborough Writes			
FAIR	Progress Monitoring and Reporting Network	Reading Coach	
CELLA	Sagebrush (IPT)	ELL PSLT Representative	
Teachers' common core curriculum assessments on units of instruction/big ideas.	PLC Logs	Individual Teachers/ Team Leaders/ PLC Facilitators	
DRA-2	School Generated Excel Database	Individual Teacher	
Reports on Demand/Crystal Reports	District Generated Database	Leadership Team/Specialty PSLT	

#### Supplemental/Intensive Instruction (Tiers 2 and 3)

Data Source	Database	Person (s) Responsible for Monitoring		
FAIR OPM	School Generated Database in Excel	Leadership Team/Reading Coach		
Other Curriculum Based Measurement	easyCBM	Leadership Team/PLCs/Individual Teachers		
	School Generated Database in Excel			
Research-based Computer-assisted Instructional Programs	Assessments included in computer-based programs	PLCs/Individual Teachers		

Describe the plan to train staff on MTSS.

- The MTSS/RtI PowerPoint presented to Principals during School Improvement Training will be shared with staff.
- As the District's Problem Solving Team develops resources and staff development courses on RtI, these tools and staff development sessions will be conducted with staff when they become available.
- The Guidance Counselor and School Psychologist will attend grade level PLC meetings to introduce and support the new forms with the classroom teachers.

Professional Development sessions will occur during Tuesday faculty meeting times.

Describe plan to support MTSS.

- Response to Intervention (RtI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our schools, we will:
- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, Steering, and SAC meetings, lesson study, school-wide behavior management plans).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement
- The Guidance Counselor and School Psychologist will attend grade level PLC meetings to introduce and support the new forms with the classroom teachers.

### Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Identify the school-based Literacy Leadership Team (LLT).

The Reading Leadership Team serves as the school's literacy Professional Learning Community. The team is comprised of:

- Catherine Ferguson, Principal
- Kyle Ritchie, Assistant Principal
- Laura Schulte, Reading Coach
- Melissa Tepfer, Media Specialist
- Reading Teachers

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The principal is the LLT chairperson. The reading coach is a member of the team and provides extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instruction support is provided to all teachers.

The principal also ensures that the LLT monitors reading data, identifies school-wide and individual teachers' reading-focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the Problem Solving Leadership team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

What will be the major initiatives of the LLT this year?

- Continue implementation and evaluation of the SIP reading strategies across the content areas
- Implementation of Language Arts Common Core State Standards in Kindergarten and First Grade
- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)

# PART II: EXPECTED IMPROVEMENTS

### **Reading Goals**

Reading Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	5	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. FCAT 2.0: Students	1.1.	1.1.	1.1.	1.1.	1.1.	
	1.1.	1.1.	1.1.	1.1.	1.1.	
scoring proficient in	<b>T</b> 1	a a	1 1 71			
reading (Level 3-5).			Who	Teacher Level	3x per year	
		Reading Strategy	Duta da 1	T 1	EA ID	
		Across all Content	-Principal	-Teachers reflect on lesson	- FAIR	
		Areas	4.17	outcomes and use this		
	professional		-AP	knowledge to drive future		
		Reading		instruction.		
		comprehension	-Instruction Coaches	To show as the set line		
	this strategy is			-Teachers use the on-line		
	being rolled out		-Subject Area Leaders		During the Grading	
		engaged in	PLC facilitators of		Period	
				progress towards their PLC	C	
			0	and/or individual SMART	- Common assessments	
		Teachers need to	courses	Goal.	(pre, post, mid, section,	
		understand how			end of unit, intervention	
		to select/identify		PLC Level	checks)	
		complex text, shift the amount of	How	I Jaima tha in diai daal taa ah ar		
		informational text		-Using the individual teacher data, PLCs calculate the		
		used in the content		SMART goal data across all		
		curricula, and share	11000000000	classes/courses.		
		complex texts	-Language Arts PLC	classes/courses.		
		with all students.	Logs	PLCs reflect on lesson		
		All content area	0-	outcomes and data used to		
		teachers are	-Social Studies PLC	drive future instruction.		
		responsible for	Logs			
		implementation.	C	-For each class/course, PLCs		
		implementation.	Elective PLC Logs	chart their overall progress		
			e e	towards the SMART Goal.		
			PLCS turn their logs			
		Action Steps	into administration and/	Leadership Team Level		
		retion steps	or coach after a unit of			
		Action steps for	instruction is complete.	PLC facilitator/ Subject		
		this strategy are	-	Area Leader/ Department		
		outlined on grade	Administration	Heads shares SMART Goal		
		level/content area	and coach rotate	data with the Leadership		
		PLC action plans.	through PLCs looking	Team.		
			for complex text			
			discussion.	-Data is used to drive		
				teacher support and student		
			Administration shares	supplemental instruction.		
			the positive outcomes	**		
			observed in PLC			
			meetings on a monthly			

			basis.				
Reading Goal #1:		2013 Expected Level of Performance:*					
The percentage of students scoring a Level 3 or higher on the 2013 FCAT Reading will increase from 57% to 59%.							
	57%	59%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

2. FCAT 2.0: Students	2.1.	2.1.	2.1.	2.1.	2.1.	T	j
scoring Achievement		2.1.	2.1.	2.1.			
Levels 4 or 5 in reading.	- Teachers	Strategy:	Who	Teacher Level	3x per vear		
Levels 4 or 5 In reading.	at varying	Strategy.	<u>willo</u>		<u>ox per year</u>		
	levels of	Tier 1 - The	-Principal	-Teacher will maintain their	FAIR		
		purpose of this	P	assessments in a grade book.	TAIK		
	of	strategy is to	-APEI				
		strengthen the		-Teacher will communicate			
			-Reading Coach	student progress and hold			
	(both with the	Students' reading	C	student accountable for			
		comprehension		progress.	During the Grading		
	and high	will improve		, Ç	Period		
	performing	through teachers		-Teacher will reflect on			
	students).	utilizing RtI/Sail to	TT	lessons during the unit	· Common assessments		
	,	Success model of	How	citing/using specific	pre, post, mid, section,		
		student enrichment	PLC logs turned	evidence of learning and	end of unit, intervention		
		and remediation	into administration.	use this knowledge to drive	checks)		
		to support and	Administration	further instruction.			
	common	strengthen the core	provides feedback.				
	planning time	curriculum.	r ·	-			
	to identify and		-Classroom walk-				
	analyze core		throughs observing	-			
	curriculum			PLC/Department Level			
	assessments		Administrators will				
	and hold PLC		use the HCPS Informal	-PLCs calculate the average			
	meetings.	Action Steps	Observation Pop-In	unit assessment score for all			
			Form (EET tool).	the students across the PLC			
		-		per class.			
		4 Endel	-Evidence of strategy				
	-Reading coach	1. Enrich	in teachers' lesson	-PLCs discuss how to report			
	is only a half-	ment/ remediati		and share the data with the			
	time allocation		administration walk-	Leadership Team.			
	and we would	on groups are	throughs.				
	benefit from	formed	DOLT 11	-Data is used to identify			
	having a full	based on		skills that need to be			
	time Reading	common	walk-through fidelity	targeted for further			
	coach.		monitoring tool that	instruction/enrichment.			
		ent data	includes all of the SIP				
			strategies. This walk- through form will be	F			
		FAIR	used to monitor the	Leadership Team Level			
		assessme	implementation of the				
			SIP strategies across	-PSLT will review FAIR			
		1	the entire faculty.	OPM data to determine			
		2. FAIR	ine entire faculty.	percentage of students			
Lillah anan ah 2012			ļ				

	in a star and the second start in the second start start is the second start	1	i
Data is -Monitoring data will	scoring medium to high.		
analyzed, be reviewed every nine			
along weeks.	-Quarterly progress		
with	monitoring meetings with		
DRA	PSLT subgroup to review		
and other	student data in conjunction		
common	with report card review		
	with report card review		
assessm	meetings.		
ent data,			
during	-PSLT will review		
PLC	assessment data for positive		
meetings	trends each 9 weeks.		
and			
students			
are sorted	ГІ		
into the			
appropria			
te groups			
to receive			
targeted			
interven			
tions or			
enrichme			
nt.			
B. As a			
Profes			
sional			
Develo			
pment			
activity			
in their			
PLCs,			
teachers			
spend			
time			
sharing,			
resear			
ching,			
teaching,			
and			
modeling			
research			
ed-based			
best-			
		1	

		practice strategies • 4. This cycle occurs after each FAIR period.					
Reading Goal #2:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
The percentage of students scoring a Level 4 or higher on the 2013 FCAT Reading will increase from 32% to 35%.							
	32%	35%					
		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
<b>3. FCAT 2.0: Points for students making Learning Gains in reading.</b>		See Goal 2.1					

Reading Goal #3:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
Points earned from students making learning gains on the 2013 FCAT Reading will increase from 67 points to 69 points.							
	67pts	69pts					
		3.2.	3.2.	3.2.	3.2.	3.2.	
		h a				2.2	
		3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

4. FCAT 2.0: Points for students in Lowest 25% making learning gains in reading.		<sup>4.1.</sup> See Goal 2.1	4.1.	4.1. —	4.1.		
Reading Goal #4:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
Points earned from students in the bottom quartile making learning gains on the 2013 FCAT Reading will increase from 66 points to 68 points.							
	66pts	68pts					
		4.2.	4.2.	4.2.	4.2.	4.2.	
		4.3	4.3.	4.3.	4.3.	4.3.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.							
Reading Goal #5:							

5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading.	White:	<sup>5A.1.</sup> See Goal 2.1	5A.1.	5A.1.	5A.1.	
	Asian:					
	American Indian:					

	2012 Current Level of Performance:*	2013 Expected Level of Performance:*			
The percentage of White_ students scoring proficient/ satisfactory on the 2013 FCAT/ FAA Reading will increase from 63% to 67%.					
The percentage of Black_ students scoring proficient/ satisfactory on the 2013 FCAT/ FAA Reading will increase from 48% to 53%.					
The percentage of Hispanic students scoring proficient/ satisfactory on the 2013 FCAT/ FAA Reading will increase from 37% to 43%.					
	White:63%	White:67%			
	Black:48%	Black:53%			
	Hispanic:37%	Hispanic:43%			
	Asian: N/A	Asian: N/A			
		American Indian: N/A			

		5A.2.	5A.2	5A.2	5A.2	5A.2	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of	Anticipated Barrier	Strategy	Fidelity Check Who and how will the	5A.3. Strategy Data Check How will the evaluation tool data be used to determine the	5A.3. Student Evaluation Tool	5A.3.	
improvement for the following subgroup: 5B. Economically Disadvantaged students not making satisfactory progress in reading.				effectiveness of strategy?	5B.1.		

Reading Goal #5B: The percentage of Economically Disadvantaged scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 51% to 56%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	51%	56%					
		5B.2.	5B.2.	5B.2.	5B.2.	5B.2.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

5C. English Language	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.		
5C. English Language Learners (ELL) not making satisfactory progress in reading.							
making satisfactory							
progress in reading.							
	2012 Current Level of	2013 Expected Level of Performance:*					
	Performance:*	er i erformunee.					
	Υ						
	_	5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	

		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
5D. Students with Disabilities (SWD) not making satisfactory progress in reading.	5D.1.	5D.1.	5D.1.	5D.1.	5D.1.		

Reading Goal #5D:		2013 Expected Level of Performance:*					
	Y						
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3	5D.3	5D.3	5D.3	5D.3	

#### **Reading Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning **Community (PLC)** or PD Activity Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic Grade Level/ PD Facilitator PD Participants Target Dates and Schedules Strategy for Follow-up/Monitoring Person or Position Responsible for Subject Monitoring and/or PLC Focus (e.g., PLC, subject, grade level, or (e.g., Early Release) and and/or school-wide) Schedules (e.g., frequency of PLC Leader meetings)

Reading Training- Topics based on needs	K-5	Laura Schulte	School-Wide	Bi-monthly training for 2hrs afterschool alternating	Classroom walkthroughs	Reading Coach
express by PLC ie. Fluency, Vocabulary,					Coaching cycles with Reading Coach	Administrators
etc.				September through April		
Running Records/DRA Training	K-5	Laura Schulte	Teachers who are new or have changed grade levels	September	Quarterly Data Chats/PLC	Reading Coach
						Administrators
FAIR Training	K-5	Laura Schulte	Teachers who are new or have changed grade levels	September	Quarterly Data Chats/PLC	Reading Coach
						Administrators
RtI Strategy Training	K-5	Laura Schulte	PLC facilitators	Bi-monthly during grade level PLC	PLC walkthroughs	Reading Coach
		Sarah Guggenmos				Administrators
Book Study- Daily 5 Fostering Independent	K-5	Laura Schulte	School-wide	October-December	Classroom walkthroughs/PLC	Reading Coach
Reading						Administrators
Analyzing and Implementing Complex	K-5	Laura Schulte	School-wide	October-April	Coaching Cycles with Reading Coach/Classroom Walkthroughs/	Reading Coach
Text					PLC	Administrators

End of Reading Goals

# Elementary or Middle School Mathematics Goals

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Wathematics Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. FCAT 2.0: Students	1.1	1.1	1.1	1 1	1.1	, , , , , , , , , , , , , , , , , , , ,	
	1.1	1.1	1.1	1.1	1.1		
scoring proficient in	T 1 C	G4 4	1 7 7 1	T 1 T 1	<u>_</u>		
		<u>Strategy</u>	<u>Who</u>	Teacher Level	2x per year		
	infrastructure	Sta danta' math	Drin sin sl		District Descline and		
		Students' math	- Principal		District Baseline and		
	05	achievement	A substant Dains in 1		Mid-Year Testing		
		improves through the use of	-Assistant Principal	increase in the number of			
				students reaching at least 75% mastery on units of	- I		
	technology hardware	technology and hands-on activities	-Technology Specialist		Semester Exams		
		and higher order		instruction.	Semester Exams		
		question/discussion					
		activities to			- I		
		implement the		Leadership Level	During the Grading		
	of the intent of		How Monitored		Period		
		State Standards. In		PLC facilitator will share	<u>renoa</u>		
		addition, student		data with the Problem	-Core Curriculum		
					Assessments (pre, mid,		
			or coach after a unit of		end of unit, chapter, etc.)		
			instruction is complete.	Leadershin Team will	end of unit, enapter, etc.)		
		for on-line state		review assessment data for			
	U	testing.	-PLCs receive feedback				
	techniques.		on their logs.	positive trends.			
	coomiques.		on then 1055.				
	-PLC meetings	Action Steps	-Classroom walk-				
	need to focus		throughs observing this				
	on identifying		strategy.				
		core curriculum	ou u co B) :				
		information	Administrator and				
		to learn more	coach aggregates the				
		about hands-on	walk-through data				
			school-wide and				
			shares with staff the				
			progress of strategy				
		-PLCs design	implementation				
		quality questions/	•				
		prompts and					
		discussion					
		techniques					
		promotes thinking					
		by students,					
		assisting them					
		to arrive at new					
		understandings of					
		complex material.					

· · · · · · · · · · · · · · · · · · ·			
	Actions/Details		
	Within PLCs		
	-Teachers work		
	to improve upon		
	both individually		
	and collectively,		
	the ability to		
	effectively use		
	higher order		
	questions/activities.		
	-Teachers plan		
	higher order		
	questions/		
	activities for		
	upcoming lessons		
	to increase the		
	lessons' rigor and		
	promote student		
	achievement.		
	-Teachers plan		
	for scaffolding		
	questions and		
	activities to meet		
	the differentiated		
	needs of students.		
	-Use student		
	data to identify		
	successful higher		
	order questioning		
	techniques		
	for future		
	implementation.		
	In the classroom		

During the lessons.		
teachers:		
teachers.		
-Ask questions		
and/or provides		
activities that		
require students to		
engage in frequent		
higher order		
thinking.		
uninking.		
-Wait for full		
attention from the		
class before asking		
eidss before dsking		
questions.		
-Provide students		
with wait time.		
with whit third.		
TT 11		
-Use probing		
questions to		
encourage students		
to elaborate and		
support assertions		
and claims drawn		
from the text/		
content.		
content.		
-Allow students		
to "unpack their		
thinking" by		
describing how		
they emisse at an		
they arrive at an		
answer.		
-Encourage		
discussion by		
using open-ended		
questions.		
-Ask questions		
with multiple		
with multiple		
correct answers		
or multiple		
approaches.		
TTT - ATTACK		

During the lessons.   students:      Have opportunities to formulate many of the high-level questions based on the text/content. Have time to reflect on classroom	-Scaffold questions to help students with incorrect answers. -Engage all students in the discussion and ensure that all voices are heard.		
discussion to increase their understanding (and without teacher	students: -Have opportunities to formulate many of the high-level questions based on the text/content. -Have time to reflect on classroom discussion to increase their understanding (and		

Mathematics Goal #1: The percentage of students scoring a Level 3 or higher on the 2013 FCAT Math will increase from 59% to 61%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	59%	61%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

2. FCAT 2.0: Students	2.1.	2.1.	2.1.	2.1.	2.1.	
scoring Achievement						
Levels 4 or 5 in		L		L		
mathematics.		~				
		See	F			
			F			
		Goal 1.1				
		00001 1.1				
	2012 Current	2012 Expected Level				
Mathematics Goal #2:	2012 Current Level of	2013 Expected Level of Performance:*	•			
	Level of	of Performance:*				
	Performance:*					
The percentage of students						
scoring a Level 4 or higher						
scoring a Level 4 or higher on the 2013 FCAT Math will						
increase from 25% to 27%.						
					1	
					1	
	250/	27%				
	25%	12/70				
	- / -					

		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
3. FCAT 2.0: Points for students making learning gains in mathematics.		See Goal 1.1	3.1.	3.1.	3.1.		

	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
Points earned from students making learning gains on the 2013 FCAT Math will increase from 81 points to 83 points.							
	81pts	83pts					
		3.2.	3.2.	3.2.	3.2.	3.2.	
		3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

4. FCAT 2.0: Points for students in Lowest 25% making learning gains in mathematics.		See Goal 1.1	4.1.	4.1.	4.1.	
Points earned from students in the bottom quartile on the 2013 FCAT Math will increase from 62 points to 64 points.	<u>Level of</u> Performance:*	2013 Expected Level of Performance:* 64nts				

		4.2.	4.2.	4.2.	4.2.	4.2.	
		4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool		
achievement data, and reference	Barrier						
to "Guiding Questions", identify and define areas in need of				How will the evaluation tool			
improvement for the following				data be used to determine the			
subgroup:				effectiveness of strategy?			
Based on Ambitious but	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
Achievable Annual Measurable							
Objectives (AMOs), Reading and							
Math Performance Target							
5. Ambitious but							
Achievable Annual							
Measurable Objectives							
(AMOs). In six year							
school will reduce their							
achievement gap by 50%.							
Math Goal #5:							

5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in mathematics	White: Black: Hispanic:	5A.1.	5A.1.	5A.1.	5A.1.	
	Asian: American Indian:					
Reading Goal #5A:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				

	White:Y	White:					
	Black:Y	Black:					
	Hispanic:Y	Hispanic:					
	Asian: N/A	Asian: N/A					
	Indian: N/A	American Indian: N/A					
		5A.2.	5A.2.	5A.2.	5A.2.	5A.2.	
		5A.3.	5A.3.	5A.3.	5A.3.	5A.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
5B. Economically Disadvantaged students	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.		
not making satisfactory progress in mathematics.		See					
		Goal 1.1					

Mathematics Goal #5B: The percentage of Economically Disadvantaged students scoring proficient/ satisfactory on the 2013 FCAT/ FAA Math will increase from 44% to 51%.	Performance:*	2013 Expected Level of Performance:*			
	44%	51%			
				5B.1. 5B.3.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.			5C.1.	5C.1.	5C.1.	
Mathematics Goal #5C:	Level of Performance:*	2013 Expected Level of Performance:*				
	Y					

		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

5D. Student with	5D.1.	5D.1.	5D.1.	5D.1.	5D.1.		
Disabilities (SWD) not							
making satisfactory							
progress in mathematics.							
p. og. ess							
Mathematics Goal #5D:	2012 Current	2013 Expected Level of Performance:*					
	Level of	of Performance:*					
	Performance:*						
	Y						
	#						
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
						5D.3	
		כ.עט		5D.3		נ.ענ	

#### End of Elementary or Middle School Mathematics Goals

#### **Mathematics Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development o PLC activity. PD Content /Topic		PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
Math Strategies	3-5	District Math Personnel	3-5	November –April as scheduled by district staff	Classroom Walkthrough	District Level Math Staff
					Model Lessons from District Staff	Administrators
RtI Strategy Training	K-5	Laura Schulte	PLC facilitators	Bi-monthly during grade level PLC	PLC walkthroughs	Reading Coach
		Sarah Guggenmos				Administrators
Analyzing and Implementing Complex	K-5 x	Laura Schulte	School-wide	October-April	Coaching Cycles with Reading Coach/Classroom Walkthroughs/	Reading Coach
Text					PLC	Administrators

End of Mathematics Goals

Science Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

	1 1	1 1 64-0-4	1 1	1 1		
1. FCAT 2.0: Students	1.1.	1.1 Strategy	1.1.	1.1.	1.1.	
scoring proficient (Level						
3-5) in science.	-Not all			Science Resource PLC	2x per year	
	teachers know	science skills		Meetings- Data Chats		
	how to identify	will increase	Teacher		District-level baseline	
	misconceptions				and mid-year tests	
	and depth		Principal			
	of student	in regular		Teacher Level		
	knowledge	1. 5	АР			
	of science	instruction			Semester Exams	
	concepts.	(such as	District Science Team	outcomes and use this		
		student		knowledge to drive future		
	-Not all	engagement		progress towards their PLC		
	teachers are	and higher		and/or individual SMART	During the Grading	
	able to attend	order	How Monitored	Goal	Period	
	available	questioning).				
	science	Students	-Classroom walk-throughs	PLC Level	- Mini Assessments	
	trainings on	will develop	observing inquiry based			
	dates available	problem-	instruction.	-Using the individual teacher	-Unit assessments	
	by the district.			data, PLCs calculate the		
		creative		SMART goal data across all		
		thinking		classes/courses.		
	teachers are	skills while				
	knowledgeable	constructing		-PLCs reflect on lesson		
	of the	new		outcomes and data used to		
	strategies of	knowledge.		drive future instruction.		
	inquiry based					
	instruction such	<b>L</b>		- For each class/course, PLCs		
	as engaging			chart their overall progress		
	the students,	Action Steps		towards the SMART Goal.		
	explore time,					
	accountable	-Teachers		Leadership Team Level		
	talk, higher	will attend				
		District Science		-PLC facilitator/ Subject		
	questioning,	training		Area Leader/ Department		
	etc.	and share		Heads shares SMART		
	Net all DLC	information		Goal data with the Problem		
		with their		Solving Leadership Team.		
	meetings include regular	PLCs.		Data is used to drive		
				teacher support and student		
		-PLCs write		supplemental instruction.		
		SMART goals for units of		suppremental instruction.		
	implementation			instruction.		
	of the inquiry	instruction.				
L	or the inquiry			l		

model.		-Teachers use the on-line		
	Professional	grading system data to		
-Teachers are	Development	calculate their students'		
at varying	activity in			
skill levels	their PLCs,			
with the use of	taaahara anand			
with the use of	teachers spend			
achievement	time sharing,			
series to	researching,			
accurately	teaching, and			
analyze student	modeling			
	inquiry based			
	instruction			
	strategies.			
	strategies.			
	-PLC teachers			
	instruct			
	students			
	using the core			
	curriculum and			
	inquiry based			
	inquity based			
	instruction			
	strategies.			
	-Teachers use			
	checks for			
	understanding			
	and common			
	core curriculum			
	core curriculum			
	assessments			
	-Teachers bring			
	assessment			
	data back to the			
	PLCs.			
	n 1700.			
	Developed to the			
	-Based on the			
	data, teachers			
	discuss			
	inquiry based			
	instruction			
	strategies that			
	were effective			
	in order to			
	drive future			
	instruction.			

2012 Current	1.1. 2012 Exposted					
Level of	Level of					
Performance:*	Performance:*					
520/	550/					
5570	5570					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3	1 3	1.3	1 3	1 3	
	1.5.	1.5.	1.5.	1.5.	1.5.	
Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation		
Darrier		Who and how will the fidelity	How will the evaluation tool	1001		
		be monitored?	data be used to determine the			
			effectiveness of strategy?			
	Level of Performance:* 53%	Level of       Level of         Performance:*       Performance:*         53%       55%         1.2.       1.3.         Anticipated       Strategy	Level of Performance:*       Level of Performance:*         53%       55%         1.2.       1.2.         1.3.       1.3.         Anticipated Barrier       Strategy         Fidelity Check Who and how will the fidelity be monitored?	Level of Performance:*       Level of Performance:*         53%       55%         53%       55%         1.2.       1.2.         1.3.       1.3.         1.3.       1.3.         Anticipated Barrier       Strategy         Fidelity Check       Strategy Data Check Who and how will the fidelity How will the evaluation tool	Level of Performance.*       Level of Performance.*       Level of Performance.*         Solution       Performance.*         Solution       Solution         Solution       Solution         Solution       Solution         Solution       I.2.         I.2.       I.2.         I.3.       I.3.         I.3.       I.3.         Matricipated Barrier       Strategy         Fidelity Check       Strategy Data Check Who and how will the fidelity How will the evaluation tool data be used to determine the	Level of Performance.*       Level of Performance.*       Level of Performance.*       Level of Performance.*         State       State       Image: State       Image: State         State       Image: State       Image: State       Image: State         State       Image: State       Image: State       Image: State         Anticipated Barrier       Strategy       Fidelity Check       Strategy Data Check       Student Evaluation Tool

2. FCAT 2.0: Students	2.1.	2.1.	2.1.	2.1.	2.1.	
scoring Achievement						
Levels 4 or 5 in science.		See Goal				
		1.1				
		1.1				
	2012 G	20125				
Science Goal #2:	2012 Current Level of	2013Expected Level of				
	Performance:*	Performance:*				
The percentage of students scoring a Level 4 or higher on the 2013 FCAT Science will						
scoring a Level 4 or higher on						
increase from 22% to 24%.						

	22%	24%					
		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3	2.3	2.3	2.3	2.3	

### Science Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or	)					
PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
RtI Strategy Training	K-5	Laura Schulte	PLC facilitators	Bi-monthly during grade level PLC	PLC walkthroughs	Reading Coach
		Sarah Guggenmos				Administrators
Analyzing and Implementing Complex	K-5	Laura Schulte	School-wide	October-April	Coaching Cycles with Reading Coach/Classroom Walkthroughs/	Reading Coach
Text					PLC	Administrators

### End of Science Goals

Hillsborough 2012	
Rule 6A-1.099811	
Revised December 21, 2012	

# Writing/Language Arts Goals

Writing/ Language Arts Goals	Problem- Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	-	be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Students scoring	1 1	1.1.	1.1.	1.1.	1.1.
at Achievement	1.1.	1.1.	1.1.	1.1.	1.1.
	-Teachers need	Stratomy	Who	Teacher Level	2-3x Per Year
			Who		2-5x Pel Teal
in writing.	more time to score	Tier 1 –	Administrative Team	-Teacher will maintain their	Monthly Demand
	student papers			assessments in a grade book.	
	T1 11		Writing contact	dissessments in a grade book.	writes
	-Teachers lack		witting contact	-Teacher will communicate	
	enough common	The purpose of	District Writing team	student progress and hold	
	planning time to sufficiently	this strategy is	District writing team	student accountable for	
	discuss common	to strengthen the		progress.	
	deficiencies in	core curriculum.			During Nine Weeks
	Writing		How	Teacher will reflect on	During Tune Wooks
	winning	elaboration will	110 W	lessons during the unit citing/	Student Daily Drafts
	-Not all teachers		Walkthroughs	using specific evidence	Student Dury Diates
	are aware of the	the teacher's use	W untern oughs	of learning and use this	Conference Notes
	best means to		District Writing Reviews	knowledge to drive further	
	instruct students in			instruction.	
	the use of higher	lessons focused			
	level writer's	on craft through			
	craft techniques,	elaboration			
	such as sentence	and one on one		PLC/Department Level	
	variety and mature				
	command of	to support		-PLCs calculate the average	
	language through	differentiated		unit assessment score for all	
	word choice/	instruction.		the students across the PLC	
	specific details			per class.	
	specific details			e	
				-PLCs discuss how to report	
		Action Steps.		and share the data with the	
				Leadership Team.	
		1. Based on		1	
		baseline data,		-Data is used to identify	
		PLCs write		skills that need to be targeted	
		SMART goals for		for further instruction/	
		each nine weeks.		enrichment.	
		2. As a			
		Professional			
		Development		Leadership Team Level	
		activity PLCs			
		participate in		-PSLT will review	
		discussions		assessment data to determine	
		that share PLC		percentage of students	
		data, trends, and		scoring medium to high.	

	best-practice	
	instructional	-Quarterly progress
	strategies.	monitoring meetings with
	-	PSLT subgroup to review
	3. Teachers and	student data in conjunction
	students will	with report card review
	maintain writing	meetings.
	portfolios to	incernigs.
		-PSLT will review
	demonstrate	
	student	assessment data for positive
	engagement in	trends each 9 weeks.
	all stages of the	
	writing process.	
	4. Students	
	will complete	
	scaffolded	
	activities prior	
	to required	
	Embedded	
	Assessments	
	and teachers will	
	share reflections	
	of student growth	
	or need in	
	order to inform	
	instruction.	
	5. Teachers	
	and students	
	will engage in	
	metacognitive	
	reflection of	
	embedded	
	assessments	
	to celebrate	
	attainment of	
	writing skills	
	and goals and	
	to identify	
	continuing	
	needs and adjust	
	instruction.	
	6 DL Ca region	
	6. PLCs review	

		nine week data, set a new goal					
		for the following nine weeks.					
		7. PLCs record					
		their work in the PLC logs					
Writing/LA Goal #1:	2012 Current Level of Performance:*	2013 Expected Level of					
		Performance:*					
The percentage of students scoring Level 3.0 or higher on the							
2013 FCAT Writes will increase from 78% to							
80%.							
	78%	80%					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Writing/Language Arts Professional Development

Professional Development (PD) aligned with Strategies through

Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for
PD Content / Topic	Subject	PD Facilitatoi	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
		PLC Leader		meetings) Monthly during PLCs	Classroom walkthroughs	Administrators
Writing Techniques and Focus Lesson	4	Temesha Creed, Jamie	4		Formal and Informal Observations	
1 ocus Ecsson		Botts			Monthly Doby Writes	
RtI Strategy Training	K-5	Laura Schulte	PLC facilitators	Bi-monthly during grade level PLC	PLC walkthroughs	Reading Coach
		Sarah Guggenmos				Administrators
Fostering Independent	K-5	Laura Schulte	School-wide	October-December	Classroom walkthroughs/PLC	Reading Coach
Reading Analyzing and Implementing Complex	K-5	Laura Schulte	School-wide	October-April	Coaching Cycles with Reading Coach/Classroom Walkthroughs/	Administrators Reading Coach
Text					PLC	Administrators

End of Writing Goals

## Attendance Goal(s)

Attendance Goal(s)	Problem- solving Process to Increase Attendance				
Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
	with significant unexcused absences (10 or more) have	calls made	review attendance data monthly.	1.1. -Instructional planning tool -Attendance/Tardy data	

Attendance Goal #1:	2012 Current Attendance Rate:*	2013 Expected Attendance Rate:*			
1. The attendance rate will increase from 95% in 2011-2012 to 96% in 2012-2013.					
2. The number of students who have 10 or more <b>unexcused</b> absences throughout the school year will decrease by 10%					
3.T he number of students who have 10 or more <b><u>unexcused</u></b> tardies to school throughout the school year will decrease by 10%.					
	95%	96%			

Number of Students with Excessive Absences (10 or more)	with Excessive Absences (10 or more)					
24	21					
Number of Students with	2013 Expected Number of Students with Excessive Tardies (10 or more)					
0	0					
		1.2.	1.2.	1.2.	1.2.	
	with significant unexcused absences (10 or more) have serious personal or family issues that are impacting attendance. -Lack of time to focus on attendance -Lack of staff to	home a letter to students with excessive absences. (Tier 2-3)		Social Worker/PSLT will review data on Tier 2-3 students	Attendance/Tardy Data	
	focus on attendance 1.3.	1.3.	1.3.	1.3.	1.3.	

Professional Development

(PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g. , PLC, subject, grade level, or school-wide)	(e.g. , Early Release) and Schedules (e.g., frequency of meetings)		liolitolig

#### End of Attendance Goals

### Suspension Goal(s)

Suspension Goal(s)	Problem- solving Process to Decrease Suspension				
Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Suspension	1.1.	1.1.	1.1.	1.1.	1.1.	
	-school enrollment has increased significantly -new teachers to staff unfamiliar with behavior management systems and school-wide rules/ behavior plan	-Continue School- wide Behavior plan utilizing Golden Tickets and public reinforcement of positive behavior -Continue Cafeteria behavior plan utilizing Silver Spoon award -Provide discipline	-Principal -APEI -Guidance Counselor -PSLT		-suspension data/reports	
		training to staff				

Suspension Goal #1:	2012 Total Number	2013 Expected			
Suspension Goal #1:	of	Number of			
1. The total number of					
In-School Suspensions	In <u>–School</u> Suspensions	In- School Suspensions			
will decrease by 10%.	<u>Buspensions</u>	<u>Suspensions</u>			
2. The total number					
of students receiving					
In-School Suspension throughout the school					
year will decrease by					
10%.					
3. The total number					
of Out-of-School Suspensions will					
decrease by 10%.					
4. The total number of					
students receiving Out-					
of-School Suspensions					
throughout the school					
year will decrease by 10%.					
1070.					
	0	0			

o <u>f Students</u> Suspended	2013 Expected Number of Students Suspended In -School					
0	0					
<u>Out-of-School</u> <u>Suspensions</u>	2013 Expected Number of Out-of-School Suspensions					
	11					
of Students	2013 Expected Number of Students Suspended					
Out- of- School	Out- of-School_					
12	10					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

**Suspension Professional Development** 

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or Hillsborough 2012 Rule 6A-1.099811 Revised December 21, 2012

PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
N/A		PLC Leader		meetings)		

End of Suspension Goals

### Health and Fitness Goal(s)

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Health and Fitness	1.1.	1.1.	1.1.	1.1.	1.1.	
Goal						
Goal	-Inclement weather	students will		Class schedules Lesson Plans	90 minutes of "Teacher Directed" PE is reflected in the master schedule. 60 minutes of PE is reflected in the Physical Education Specialist schedule.	

Health and Fitness Goal #1:	2012 Current Level :*	2013 Expected Level :*					
During the 2012-2013 school year, the number of students scoring in the "Healthy Fitness Zone" (HFZ) on the Pacer for assessing aerobic capacity and cardiovascular health will increase from 57% on the Pretest to 59% on the Posttest.							
	57%	59%					
		1.2. -Inclement weather	1.2. Health and physical activity initiatives developed and implemented by the school's Physical Education Specialist.	1.2. Administrative Team	Physical Education	1.2. PACER test component of FITNESSGRAM PACER for assessing cardiovascular health.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Health and Fitness Goals Professional Development

Professional Development (PD) aligned with

Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for
	Subject					Monitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of		
		PLC Leader	,	meetings)		
N/A						

### Continuous Improvement Goal(s)

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Continuous	1.1.	1.1.	1.1.	1.1.	1.1.	
Improvement Goal						
	-Not all parents sign and send back reports -Not all students bring back reports -Not all parents have working phone numbers to follow-up on reports not returned.	-Maintain school website/ online calendar -Continue to send home monthly newsletters -Utilize Parentlink phone service for important announcements on Sunday evenings -Student Planners	-Principal -APEI	-Principal reviews newsletter -Teachers review student planners -Parentlink Logs	SCIP	
Continuous Improvement Goal #1: The percentage of parents who strongly agree with the indicators under Communication on the School Climate and Perception Survey for Parents will increase from 42% to 45% in 2012.	2012 Current Level :*	2013 Expected Level :*				

42%	45%					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

### **Continuous Improvement Goals Professional Development**

Professional Development (PD) aligned with **Strategies through** Professional Learning **Community (PLC)** or PD Activity Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic Grade Level/ Person or Position Responsible for PD Facilitator PD Participants Target Dates and Schedules Strategy for Follow-up/Monitoring Subject Monitoring and/or PLC Focus (e.g., PLC, subject, grade level, or and/or (e.g., Early Release) and Schedules (e.g., frequency of school-wide) PLC Leader meetings) N/A

### End of Additional Goal(s)

# NEW Goal(s) For the 2012-2013 School Year

## NEW Reading Florida Alternate Assessment Goals

	-					-	
A. Florida	A.1.	A.1	A.1	A.1	A.1		
Alternate							
Assessment:	-Need to	<u>Strategy</u>	Who	Teacher Level	FAIR		
	provide						
proficient in			Principal, Assistance				
reading (Levels 4-	organization			lesson outcomes and use			
9)	structure and	improves			During the Grading Period		
			ESE Specialist	future instruction.			
		effective and			-Core curriculum end of		
	and on-going	consistent			core common unit/ segment		
		implementatio			tests with data aggregated		
		n of students'	How	PLC Level	for SWD performance		
	IEPs by both	IEP goals,					
			IEP Progress Reports				
				teacher data, PLCs			
		and		calculate the SMART			
		accommodatio		goal data across all classes/courses.			
	10 4441 000	ns.		classes/courses.			
	this barrier,	-Throughout		-PLCs reflect on lesson			
	the ESE	the school		outcomes and data			
	Specialist will put a	year, teachers		used to drive future			
	system in	of SWD		instruction.			
	place for this			mstruction.			
	school year.	students'		-For each class/course,			
	senioor year.	IEPs to		PLCs chart their overall			
		ensure that		progress towards the			
		IEPs are		SMART Goal.			
		implemented					
		consistently					
		and with					
		fidelity.		Leadership Team Level	_		
		-Teachers		-PLC facilitator/			
		(both		Subject Area Leader/			
		individually		Department Heads			
		and in PLCs)		shares SMART Goal			
		work to		data with the Problem			
		improve		Solving Leadership			

	•	•				•	
		upon both		Team.			
		individually					
		and		-Data is used to drive			
1		a a 11 a ationa 1.					
		collectively,		teacher support and			
		the ability to		student supplemental			
		effectively		instruction.			
		implement					
		IEP/SWD					
		IEP/SWD					
		strategies and modifications					
		modifications					
		into lessons.					
	2012 Current	2012 Expected					
Reading Goal A:	Level of	2013 Expected Level of					
	Level of	Level of					
	Performance:*	Performance:*					
The percentage of							
students scoring a							
Level 4 or higher on							
the 2013 FAA will							
ule 2013 FAA will							
maintain or increase							
by 1%.							
	*	*					
	l						
		A.2.	A.2.	A.2.	A.2.	A.2.	
		A.3.	A.3.	A.3.	A.3.	A.3.	
		· •	· •			· ····	

<b>B. Florida</b>	B.1.	B.1.	B.1.	B.1.	B.1.	
Alternate						
Assessment: Percentage of		See				
students making Learning Gains in		Goal				
reading.		A.1				
		<b>7 3 • 1</b>				
Reading Goal B:	2012 Current Level of	2013 Expected Level of				
	Performance:*	Performance:*				
The percentage of						
The percentage of students making						
learning gains on the 2013 FAA will						
maintain or increase by 1%.						

*	*					
	B.2.	B.2.	B.2.	B.2.	B.2.	
	В.3.	B.3.	B.3.	B.3.	B.3.	

## NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals	Problem-Solving Process to Increase Language Acquisition				
Students speak in English and understand spoken English at grade level in a manner similar to non- ELL students.	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

C. Students scoring proficient in Listening/ Speaking. -Lack of understanding that teachers can provide ELL scommodations beyond FCAT testing. -Lack of understanding that teachers can provide ELL standards improves -School based Administrators -School based Administrators -School based School based Scho	
Speaking. accommodations beyond FCAT of course content/ -School based Administrators district level -Core curriculum end of core	
Speaking. accommodations beyond FCAT of course content/ testing. standards improves -School based Administrators district level -Core curriculum end of core	
testing. standards improves assessments for ELL common unit/ assessments for ELL	
through participation in -ESOL Resource Teachers students. Correlate	
-Bilingual Education the following day-to-	
-Dinigual Education	
in the short set of the state o	
heritage language support. Instrict assessments How Individual students.	
-Annotation of Diffigure	
Education Parapiolessional	
dependent on membership of ERT walk-throughs using	
ELLs. 1. Extended time the walk-throughs look	
(lesson and for Committee Meeting	
-Administrators at varying assessments) Recommendations. In	
levels of expertise in being addition, tools from the	
familiar with the ELL <b>2</b> . Small group testing RtI Handbook and ELL	
Program guidelines and job RtI Checklist, and ESOL	
responsibilities of EFT and 3. Para support (lesson Strategies Checklist can be	
Bilingual paraprofessional. and assessments) used as walk-through forms	
onlight paraprotessional. and assessions) abed as wark through forms	
4. Use of heritage	
language dictionary	
(lesson and	
assessments)	

CELLA Goal #C: The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from 54% to 56%.	2012 Current Percent of Students Proficient in Listening/Speaking:					
	54%					
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.
Students read in English at grade level text in a manner similar to non-ELL students.	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

D. Students scoring	2.1.	2.1.	2.1.	2.1.	2.1.	
proficient in Reading.		$C \subset I$				
		See Goal				
		1.1				
CELLA Goal #D:	2012 Current Percent of Students Proficient in Reading :					
The percentage of students						
The percentage of students scoring proficient on the 2013 Reading section of the CELLA will increase from 34% to 36%						
will increase from 34% to 36%						

	34%					
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3
Students write in English at grade level in a manner similar to non- ELL students.				tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
E. Students scoring proficient in Writing.		See Goal	2.1.	2.1.	2.1.	

CELLA Goal #E: The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from 31% to 33%.	2012 Current Percent of Students Proficient in Writing :			
	31%			
				2.2. 2.3

### **NEW Math Florida Alternate Assessment Goals**

Based on the analysis of	Anticipated	Strategy	Fidelity Check	Strategy Data Check	<b>Student Evaluation Tool</b>	
student achievement data	, Barrier					
and reference to "Guiding	g		Who and have will the	How will the evaluation tool data be		
Questions", identify and				used to determine the effectiveness		
define areas in need of			Indenty be monitored?			
improvement for the				of strategy?		
following group:						

F. Florida Alternate Assessment: Students scoring at in mathematics (Levels 4-9).		EL Math Goal 1.1	F.1.	F.1.	F.1.	
Mathematics Goal F The percentage of students scoring a Level 4 or higher on the 2013 FAA will maintain or increase by 1%.	Performance:*	2013 Expected Level of Performance:*				
	×	×				

[		F.2.	F.2.	F.2.	F.2.	F.2.	
		1.2.	±.∠.	ц. <u>~</u> .	u	r <del>2</del> .	
		F 2	F 2	E 2	F 2	E 2	
		F.3.	F.3.	F.3.	F.3.	F.3.	
G. Florida	G.1.	G.1.	G.1.	G.1.	G.1.		
Alternate							
Assessment:							
Percentage of							
students making		See Math Goal					
Learning Gains in		BUU					
mathematics.		Math					
		Goal					
		UUai					
		1.1					
		1.1					

Mathematics Goal G: The percentage of students making learning gains on the 2013 FAA will maintain or increase by 1%.		2013 Expected Level of Performance:*					
	*	*					
						G.2.	
		G.3.	G.3.	G.3.	G.3.	G.3.	

# NEW Science Florida Alternate Assessment Goal

Elementary, Middle and High Science Goals	Problem- Solving Process to Increase Student Achieveme nt					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvemen for the following group:				data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
J. Florida Alternate Assessment: Students scoring at proficient in science (Levels 4-9).	J.1.	J. 1.	J.1.	J. 1.	J. 1.	

Science Goal J:	2012 Current	2013 Expected			1		
	Level of	Level of					
	Performance:*	Level of Performance:*					
					1		
The percentage of students					1		
The percentage of students					1		
scoring a Level 4 or higher on the 2013 FAA will maintain or							
the 2013 FAA will maintain or							
increase by 1%.							
increase by 170.							
					1		
					1		
					1		
	*	*					
		J.2.	J.2.	J.2.	J.2.	J.2.	
		0.2.	.2.	.2.			
					1		
			× •				
		J.3.	J.3.	J.3.	J.3.	J.3.	
					1		
					1		
					1		

## NEW Writing Florida Alternate Assessment Goal

Writing (	Goals Problem-			
	Solving			
	Process to			
	Increase			
	Student			
	Achievement			

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	-		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9).		<sup>M.I.</sup> See Writing Goal		M.1.	M.1.	
		1.1				
Writing Goal M:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
The percentage of students scoring a Level 4 or higher on the 2013 FAA will maintain or increase by 1%.						

ſ	*	*					
$\left  \right $		M.2.	M.2.	M.2.	M.2.	M.2.	
$\left  \right $		M.3.	M.3.	M.3.	M.3.	M.3.	
L							

# NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool	Student Evaluation Tool
areas in need of improvement.				data be used to determine the effectiveness of strategy?	
STEM Goal #1:	1.1	1.1	1.1	1.1	1.1
Increase the number of and participation in STEM competitions and events, including STEM Fair, Math Bowl, Science Bowl, Science Olympics, etc	Need common planning time for math, science, ELA and other STEM teachers	-Explicit direction for STEM professional learning communities to be established. -Documentation of planning of units and outcomes of units in logs. -Increase effectiveness of lessons through lesson study and district metrics, etc.	PLC or grade level lead -Subject Area Leaders	Administrative walkthroughs	Logging number of project- based learning in math, science and STEM activities per nine week. Share data with teachers.

1.2.	1.2.	1.2.	1.2.	1.2.
1 3	13	13	13	13
1.9.	1.5.	1.5.	1.5.	1.3.

## **STEM Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC or PD Activity	1					
Please note that each Strategy does not require a professional development o PLC activity.						
PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
RtI Strategy Training	K-5		PLC facilitators	Bi-monthly during grade level PLC	PLC walkthroughs	Reading Coach
		Sarah Guggenmos				Administrators
Book Study- Daily 5 Fostering Independent	K-5	Laura Schulte	School-wide	October-December	Classroom walkthroughs/PLC	Reading Coach
Reading						Administrators
Analyzing and Implementing Complex	K-5	Laura Schulte	School-wide	October-April	Coaching Cycles with Reading Coach/Classroom Walkthroughs/	Reading Coach
Text					PLC	Administrators
End of STEM Goal	(5)					
Hillsborough 2012 Rule 6A-1.099811						

Revised December 21, 2012

## NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
areas in need of improvement:			Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	
CTE Goal #1:	1.1	1.1	1.1	1.1	1.1. Log of CTE special speakers
Increase student interest in career opportunities and program selection prior to middle school. The school will increase the frequency of career exposure activities/events from 1 in 2011-2012 to 2 in 2012-2013.	community members and programs for the	Implement special speakers to visit and share with students about CTE careers throughout the year and during the Great American Teach-In.	Principal	Leadership Level Analyze log to determine further action	
	Career materials to complex for student comprehension				
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

### **CTE Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	Suger	and/or PLC Leader	(e.g. , PLC, subject, grade level, or school-wide)	(e.g. , Early Release) and Schedules (e.g., frequency of meetings)		Wontoning

### End of CTE Goal(s)

### **Differentiated Accountability**

#### School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status		
Priority	Focus	Prevent

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

### **School Advisory Council (SAC)**

#### SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

X Yes No

If No, describe the measures being taken to comply with SAC requirements.

<b>Describe the use of SAC funds</b> .			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Reading Goal 2.1	RtI Materials for Intermediate Students (such as manipulative, skill-based games etc.)	500.00	
All Academic Goals	Headphones- Student will use the headphones to participate in RtI interventions and enrichment on the computer, caliphones, etc.	500.00	

All Academic Goals	Color Ink- Color ink will be purchased for teachers to be able to document and print the data, reports, graphs, etc. needed for the RtI process (FAIR reports, etc.)	800.00	
Final Amount Spent			