FLORIDA DEPARTMENT OF EDUCATION



School Improvement Plan (SIP) Form SIP-1

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: SCHOOL INFORMATION

School Name: Jefferson High School	District Name: Hillsborough	School Name:
Principal: Van Ayres	Superintendent: MaryEllen Elia	Principal:
SAC Chair: Carrie Gutierrez	Date of School Board Approval:	SAC Chair:

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)
Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of Years	Prior Performance Record (include prior School Grades,
		Certification(s)	Years at	as an	FCAT/Statewide Assessment Achievement Levels, Learning Gains,
			Current School	Administrator	Lowest 25%), and AMO progress along with the associated school
					year)
Principal	Van Ayers	Masters in Administration	1	12	11-12-FCAT Grade = Pending
		and Supervision/Science			Principal newly appointed to the school April 2012.
		(6-12) Certification.			
Assistant	Bernard Cannon	Educational	6	6	10-11 FCAT Grade = B; Did not make AYP
Principal		Leadership/Varying			11-12-FCAT Grade = Pending
		Exceptionalities Cert.			
Assistant	Holly Frazier	Masters in Administration	11	17	10-11 FCAT Grade = B; Did not make AYP
Principal		and Supervision/Certified			11-12-FCAT Grade = Pending
		for School Principal/			
		Middle School Social			
		Studies Certification			

Assistant Principal	Janice Mazur	Masters in Guidance K-12, Educational Leadership Certification, Mathematics (6-12) Certification, Advanced Placement Qualified	10	5	10-11 FCAT Grade = B; Did not make AYP 1-12-FCAT Grade = Pending
Assistant Principal	Thomas Duncan	Masters in Administration and Supervision/Social Studies (6-12), Advanced Placement Qualifications	8	1	10-11 FCAT Grade = B; Did not make AYP 1-12-FCAT Grade = Pending Newly appointed as an administrator SY 12-13
Assistant Principal	Alina Andux-Villa	Masters in Administration and Supervision/ Cert. Administration K-12, Social Studies 6-12, Career Specialist K-12	10	3	10-11 FCAT Grade = B; Did not make AYP 11-12-FCAT Grade = Pending

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the
Reading	Judy Schoop	Masters in Reading,	6	6	associated school year) 10-11 FCAT Grade = B; Did not make AYP
		Bachelors in English, Cert. in Reading (K-12), English (6-12) Certification			11-12-FCAT Grade = Pending
Writing	Diane Loiselle	Bachelors in English, English (6-12) Certification	15	1	10-11 FCAT Grade = B; Did not make AYP 11-12-FCAT Grade = Pending Newly appointed as writing coach SY 12-13

Mathemati	Allyson Vail	Bachelors in	5	1	10-11 FCAT Grade = B; Did not make AYP
cs		Mathematics (6-12)			11-12-FCAT Grade = Pending
		Certification			Newly appointed as mathematics coach SY 12-13
ESE	Reba Mckinney	EdD Masters Degree Mathematics (6-12) HOUSSE VE Certification	15	9	Moved from part time ESE specialist to Full-time specialist15

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)
1. Selection of faculty and staff is by committee when ever	Principal, APCs, Department	Procedure used in the hiring of	
possible.	Heads	new faculty and staff members	
		for School year 2012-2013	
2. Teachers are included and were included in the selection process	Principal, APCs, Department	Procedure used in the hiring of	
as much as they are available.	Heads	new faculty and staff members	
		for School year 2012-2013	
3. Teachers interviewing for teaching positions are asked to show	Principal, APCs, Department	Procedure used in the hiring of	
evidence of lesson planning with sample lessons.	Heads	new faculty and staff members	
		for School year 2012-2013	
4.			

Non-Highly Qualified Instructors

List all instructional staff and paraprofessionals who are teaching out-of-field and/or who are NOT highly qualified.

Name	Certification	Teaching Assignment	Professional Development/Support to Become Highly Qualified
Canion, Carl	Physical Education 6-12, VE,	ESE –Access English ½,	Agreements to Earn in English, Social Studies
	Earth Space Science	English 9-12, Science 9-12,	

		Access Science. Access American Government, Social Studies 9-12, English 9- 12, Specialty Designed PE	
McFadden Sakiye	VE	English	English 6-12 Certification, Agreement to earn due December 2012
Velez, Jenise	Theatre	Reading	Reading 6-12 Certification
DeVars, Shawn	English 6-12, Reading Endorsement	English	ESOL
Holden, Elizabeth	VE, ESOL, Mentally Handicapped (K-12), Social Worker (Pre-K-12), SLD (K- 12)	Reading	Reading 6-12 Endorsement
Singleton, Michelle	English (6-12)	Reading and English: Semantics and Logic, Advanced Reading, Career and Decision Making	Reading (6-12) endorsement and ESOL
Mattiacci, Lorien *	English 6-12	English, Critical Thinking, Reading	ESOL, Reading
Sweet, Michael	Physics (6-12) – Pending		ESOL, Physics (6-12), ACP
Vazquez, Ivan	Physical Science (6-12) Pending	Physical Science	ESOL Physical Science (6-12), ACP
Martin, Gwen	Earth Space Science (6-12)	Earth Space Science, Physical Science	ESOL, ACP
Gastler, Jennifer	Mathematics (6-12)	Algebra I, Algebra II	ESOL

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional	% of First-Year	% of Teachers	% of Teachers	% of Teachers	% of Teachers	% Highly	% Reading	% National	%
	Teachers	with 1-5 Years of	with 6-14 Years of	with 15+ Years of	with Advanced	Qualified	Endorsed	Board Certified	ESOL Endorsed
Staff		Experience	Experience	Experience	Degrees	Teachers	Teachers	Teachers	Teachers

111	4%	20%	49	29%	43%	95%	10%	7%	17%
	4	22		31	43	106	11	8	19

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Christopher Rigolini	Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Michael Sweet	Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Ivan Vazquez	Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
John Paradis	ACP - Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Daniel Gonzalez	ACP -Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Gwen Martin	ACP- Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Raymond Fishback	ACP- Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Pedro Castrejon	ACP- Hannah Graziano/Claire Green	District Assignment	Weekly contact and observation
Kathy O Neal Michelle Singleton	School TIP Program Internally monitored by the School APC	District TIP Program	Monthly contact

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A
Title I, Part C- Migrant
Title I, Part D
Title II
Title III
Title X- Homeless
Supplemental Academic Instruction (SAI)
Violence Prevention Programs
Nutrition Programs
Housing Programs
Head Start
Adult Education
Career and Technical Education
Job Training
Other

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (RtI)

School-Based MTSS/RtI Team						
Identify the school-based MTSS Leadership Team.						
Jefferson High School Problem-Solving Leadership Team						

Principal

Van Ayres

Teacher/RTI Facilitator

Jessica Hall

School Psychologist

Karen Austin

Student Affairs/AP

Alina Andux-Vila

Reading Coach

Judy Schoop

School Social Worker

Roland Chew

Guidance

Dikeesha Brown

Math

Allyson Vail

Science

Alina Mills

Area I MTSS Facilitator

Dia Davis

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

Problem Solving Leadership Committee Mission: To use the three tier RTI problem solving model to identify and address the needs of individual and groups of students so they progress towards graduation. The RTI Leadership Team will use a variety of data sources to define and address problems related to instruction or student behavior and will coordinate and monitor school wide, small group and individual intervention efforts that are developed by sub-committees and various PLCs.

School-Wide Goals:

	2011	2012	2012	2013
	Baseline	Goal	Actual	Goal
Attendance Rate	92.88	93	92.37	93
# of Students with \geq 10Unexcused Absences	469	400	588	529
# of Students with > 10Unexcused Tardies			93	84

Hillsborough 2012 Rule 6A-1.099811

# of days In-School Suspensions	1379	1378	1216	1094
# of days Out-of-School Suspensions (ATOSS	671	670	567	510
included)				
Dropout Rate	1	.9		
Graduation Rate	89.3	90.3		

Committee/Sub-Committee Goals:

The Problem Solving Leadership Committee and subcommittee goals for the 2012-2013 school year are as follows:

- 1) Update the resource map, so that all intervention initiatives are documented and gaps in available interventions addressed.
- 2) Use the Early Warning System to identify students at-risk at each grade level.
- 3) Coordinate/support subcommittee and PLC initiatives to address the needs of "at-risk" students in a systematic way, to ensure effective and efficient procedures and eliminate duplication of efforts.
- 4) Expand intervention initiatives at Tiers II and III through newly developed teams: Behavior Intervention Team and Specialty Tier III Team.
- 5) Finalize a systematic intervention process for at-risk students, including a data based, documentation process for progress monitoring.
- 6) Provide training to all staff concerning intervention/problem-solving documentation.

Where appropriate, plans will include specific goals, tiered interventions, data collection, fidelity and outcome procedures.

<u>Collaboration:</u> The Problem Solving Leadership Team will support the efforts of other school committees including the Behavior Intervention Team, Attendance Committee, Specialty Tier III Team, Bullying Committee, Professional Learning Communities, and administration.

Meetings:

The school-based Problem Solving Leadership Team meets the 1st and 3rd Wednesday of each month for 45 minutes (1:50-2:35). The attendance committee meets the 2nd Wednesday of each month for 45 minutes (1:50-2:35). The behavior intervention team meets the 2nd Wednesday of each month for 45 minutes (1:50-2:35). The Specialty Tier 3 Team meets the 4th Wednesday of each month for 45 minutes (1:50-2:35).

All committees will identify a note taker who will be responsible for taking minutes for the entire school year. Minutes will be posted as appropriate on the MTSS/RTI icon, when available, on internal within 48 hours after a meeting.

Chairpersons, in consultation with Data Consultants, will ensure that relevant data is available and reviewed by committee members.

The Problem Solving Leadership Team will review actions/decisions of subcommittees as appropriate; subcommittee chairs will be responsible for ensuring that information is available to Problem Solving Leadership Team, so that "subcommittee report" can be placed on agenda and strategies can be shared and supported.

All committee members should attend meetings on a regular basis to ensure the inclusion of various perspectives and the continuity in the process of developing

consensus.

Ad hoc members will be invited based on the agenda focus. Ad hoc participant might include a student representative, nurse, coach, teacher, community support professional, student/parent or community representative, Professional Learning Committee Leaders, etc. as well as identified program/department representative, etc.

Each chair will provide a summary report at the end of the year to include a brief listing/summary of the committee's specific problem focus, data reviewed, outcome of problem solving and recommendations.

Problem Solving Leadership Team Responsibilities:

Chairpersons - facilitate meetings, keep group on task, manage time, set meeting dates and location, develop and publish agenda, organize and update records

Van Ayres

Jessica Hall

Karen Austin

Recorder – records and publishes meeting minutes

Karen Austin

Data Consultants - identifies and presents data

Karen Austin (behavior)

Roland Chew (attendance)

Jessica Hall (early warning system)

School Improvement Team (SIT) Liaisons - facilitates collaboration with SIT

Van Ayres

Jessica Hall

RTI Monitor - organizes monitoring of student progress, staff/program

interventions

Jessica Hall

Content Consultants and Liaisons - provides clarifying information regarding testing, curriculum, programs, procedures, etc

Judy Schoop

Allyson Vail

Alina Mills

Dikeesha Brown

Alina Andux-Villa

Describe the role of the school-based Problem Solving Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- 1) The Problem Solving Leadership Team will provide input regarding academic and engagement goals, professional development, organizational structure, progress monitoring and intervention.
- 2) Members of the Problem Solving Leadership Team serve as liaisons to the School Improvement Team.
- 3) School Advisory Committee members will participate in the RTI problem solving process.
- 1) Describe plan to support MTSS. Support will be provided by the district through the Area I Facilitator.
- 2) Administrative participation on PSLT, Attendance committee and Behavior Intervention Team.
- 3) Team members will receive training as necessary.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT). Davis, P. Mattiacci, L., Rossi, A., Schoop, J. (reading coach), Aldridge, C., Clark, E., Kaack, J., Loiselle, D.(writing coach), Cintron, I., Heilig, P., Hicks, D., Weber, C., Belizaire, R., Balkmon, J., Boyko, P., Bousalis, R., Sohrabi, M., Costa, H., Bennett, A., Booth, S., Henderson, G., Johnson, J., Hall, J., Ayres, V., Mazur, J., Frazier, H.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions). The team meets once a month after school. The reading coach calls the meeting to order and reviews previous minutes. The team members, assigned an initiative from the LLT Action Plan reports needs, data, progress of their initiative What will be the major initiatives of the LLT this year? This year's action plan includes building background knowledge, creating cultural awareness and motivating students

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Core areas have undergone CIS modeling and are incorporating CIS lessons and strategies in lesson plans. Reading coach meets with departments for training and implementation of reading strategies in all core areas. Schoolwide training has taken place in H.O.T.S. Reading coach is actively in training that takes place during mini faculty meetings.

*High Schools Only

Note: Required for High School-Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

• School Magnet program provides Career and Technical Courses with curriculum directly applicable to post-secondary training and post secondary employment.

Partnerships between the school and the Federal Suncoast Credit Union, and the Hillsborough County Court System provide internships with direct application and integration of relationships between subjects and relevance to post- secondary training and the work place.

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?

The school magnet program provides students with a direct opportunity to match academic and career interests with a college prep-college readiness program career and technical program.

Postsecondary Transition

Note: Required for High School- Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

AVID Program: Serving 9-12, Certified program. AVID (Advancement Via Individual Determination) is offered as an academic elective course that prepares students for entrance into four-year colleges or universities. There is an emphasis on analytical writing, preparation for college entrance and placement exams, study skills, test taking, note-taking, and research. AVID students participate in tutorial sessions with college tutors, tour college and university campuses, interact with inspiring guest speakers, develop professional skills and prepare for college admissions (application and financial aid forms, admission essays, letters of recommendations, interviewing skills and resume building). The AVID Program Site Team members will: • Advocate for access to rigorous courses for its students.

- Provide leadership and community service opportunities for its students.
- Help implement the use of Cornell notes schoolwide.
- Help create a college going culture and promote schoolwide college readiness.
- Utilize AVID weekly and or AVID.org resources.
- Attend AVID summer institute and or AVID Path training.
- Provide the staff with training in AVID methodologies.
- Recruit and train highly qualified AVID tutors

<u>Senior Night</u>- All seniors are encouraged to attend senior night, where they receive their senior handbook and the counselors share valuable information about their senior year. This includes postsecondary information, a timeline of what seniors should be doing during the course of the year, SAT/ACT test dates, etc.

<u>Junior Night</u>- Juniors and their parents are given their Junior Handbooks and important information about testing and senior year is shared. This includes postsecondary information, a timeline of what they should be doing during the course of the year, SAT/ACT test dates, etc.

<u>Amazing Race</u>- Students in the magnet program will visit Hillsborough Community College to find out about the programs offered when working towards an Associate of Science degree.

<u>AP Night</u>- Students are talked to about the importance of taking Advanced Placement courses for college admission purposes, and students who have completed AP courses are invited to talk about their experiences.

<u>Ready to Work</u>- Students in 12th grade had the opportunity to complete three assessments in the areas of math, reading and interpreting data on the computer in the Success Center. After completing the assessments students are sent a certificate that indicates their scores and the correlating skills. The students then show this certificate to an employer when applying for a job, which makes them more marketable.

PASOS-This College and Financial Aid Meeting is held at Jefferson and is presented to students and parents in Spanish.

<u>Financial Aid Night</u>- This district financial aid night is held at Jefferson and guides students and parents in filling out the FAFSA and answers various financial aid questions.

<u>College Visits</u>- Various college representatives visit Jefferson to share information about their specific colleges or universities with students.

ASVAB- Students interested in possibly enlisting in the military are given an opportunity to take this aptitude test.

<u>Brewster Technical School Field Trip</u>- Students will be given the opportunity to visit Brewster and learn more about the programs offered at this technical school.

<u>USF Senior Access Day</u>- Disadvantaged and underrepresented students are invited to visit USF and learn about careers in various health professions.

<u>CollegeEd</u>- Students in 9th grade will be given 6 presentations during the course of the year including information on college preparedness, course selection, learning styles and other topics in order to have these students begin thinking about their postsecondary plans.

Addition of Dual Enrollment courses in English, Mathematics, and Study Skills

Addition of Advanced Placement Physics

Senior Assemblies at the beginning of the School Year for academic focus.

PART II: EXPECTED IMPROVEMENTS

Reading Goals

D 11 C 1	
Reading Goals	Problem-Solving Process to Increase Student Achievement
e e	

Based on the analysis of studen			Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify and		need of improvement			Who and how will the	How will the evaluation tool data	
for the fol	llowing group:				fidelity be monitored?	be used to determine the	
			1 1	1 1	1 1	effectiveness of strategy?	1 1
1. FCAT 2.0: Students sco	ring proficier	nt in reading	1.1.	1.1.	1.1.	1.1.	1.1.
(Level 3-5).				Reading Strategy Across	Who	Teacher Level	3x per year
			Teachers who have not		-Principal	-Teachers reflect on lesson	- FAIR
Reading Goal #1:	2012 Current	2013 Expected Level	been trained in	Reading comprehension	-AP	outcomes and use this	
	Level of	of Performance:*	complex text strategies.	improves when students are		knowledge to drive future	
Enter narrative for the goal in this	Performance:*		Training for this	engaged in grappling with	-Subject Area Leaders	instruction.	During the Grading Period
box.	4.0	4 = 7	strategy is being rolled	complex text. Teachers	-PLC facilitators of like	-Teachers use the on-line	 Common assessments
	46	47	out in 12-13.			grading system data to	(pre, post, mid, section,
The percentage of students	- 0		-Voluntary Training	select/identify complex text,	,	calculate their students'	end of unit, intervention
scoring a Level 3 or higher on			offered to all content	shift the amount of	<u>How</u>	progress towards their PLC	checks)
the 2013 FCAT Reading will			area teachers	informational text used in	-PLCS turn their logs into	and/or individual SMART	, intervention checks. Final
increase from 46 to 47.					administration.	Goal.	Exams, FCIMs, and
				share complex texts with all	-Administration and		Formatives will provide
			.Training for CIS	students. All content area	coaches rotate through	-Using the individual teacher	data for same content
			strategy is being rolled	teachers are responsible	PLCs looking for	data, PLCs calculate the	areas.
			out this year for	for implementation.	- C	SMART goal data across all	
			science and social	ioi impiementation.	-Administration shares	classes/courses.	
			studies teachers only		the positive outcomes	-PLCs reflect on lesson	
				The CIS model addresses	observed in PLC	outcomes and data used to	
					meetings on a monthly	drive future instruction.	
					basis.	-For each class/course, PLCs	
					basis.		
				will begin to implement,	Administrative walk-	chart their overall progress	
				through scaffolding, this	throughs looking for	towards the SMART Goal.	
				inodel in science and social	implementation of	Leadership Team Level.	
				studies.	1	-Data is used to drive teacher	
					strategy with fidelity and	support and student	
				rection occos	consistency.	supplemental instruction	
					EET formal evaluations	Per the K-12 reading plan, the	
				are outlined on grade	EET – pop ins	areas of focus centers on	
				ic ver/content area i Le	EET – formal	understanding the use of	
				action plans	observations	complex text and the use of	
						close reading models, such as	
						the Comprehension	
						Instructional Sequence model	
			1.2.	1.2.	1.2.	1.2.	1.2
			Teachers who have not	Reading Strategy Across	Who	Teacher Level	3x per year
			had HOTS training.		-Principal	-Teachers reflect on lesson	- FAIR
					-AP	outcomes and use this	
			-HOTS voluntary	Questions of all types and	-Instruction Coaches	knowledge to drive future	
			training- all content	levels are necessary to	-Resource Teachers		During the Grading Period
			area teachers	scaffold students'	-Subject Area	-Teachers use the on-line	- Common assessments
			area teachers		Leaders/Department	grading system data to	(pre, post, mid, section,
				text. Teachers need to	Heads	calculate their students'	end of unit, intervention
			1	tore. Touchers need to	nicaus	carculate their students	cha or unit, intervention

	understand and use higher-		progress towards the	checks)
	order, text-dependent		development of their	checks)
1	questions (H.O.T.S)at the	-PLCS turn their logs into	individual/PLC SMART Goal	
1	word/phrase, sentence, and	administration.	PLC Level	
1	paragraph/passage levels	-PLCs receive feedback	-Using the individual teacher	
	(coo s, Broom, Costas).	6	data, PLCs calculate the	
	8		SMART goal data across all	
	T T		classes/courses.	
	1	implementation of	-PLCs reflect on lesson	
	1 1		outcomes and data used to	
	- FF	consistency.	drive future instruction.	
			-For each class/course, PLCs	
		EET – pop ins	chart their overall progress	
	grappling with complex text	EET – formal	towards the SMART Goal.	
ĺ		observations	Leadership Team Level	
		-Administrator aggregate	-Data is used to drive teacher	
		the walk-through data	support and student	
1		school-wide and shares	supplemental instruction	
		with staff the progress of	suppression instruction	
		strategy implementation		
	content area teachers are	2,5		
	responsible for			
	implementation.			
	imprementation.			
	Action Steps			
	Action steps for this strategy			
	are outlined on grade			
	level/content area PLC			
	action plans.			
1.3. Teachers who	1.3.	1.3.	1.3	1.3.
have not been trained		Who	. Teacher Level	3x per year
in developing close		-Principal	-Teachers reflect on lesson	- FAIR
reading lessons.	Teachers need to understand		outcomes and use this	
reading ressums.	how to design and deliver a		knowledge to drive future	
ĺ	close reading lesson.		instruction.	During the Grading Period
1.3 Voluntary training		-PLC facilitators of like	-Teachers maintain their	- Common assessments
			assessments in the on-line	(pre, post, mid, section,
on close reading	when students are engaged	grades and/or like courses	grading system.	end of unit, intervention
lessons – all content		How	-Teachers use the on-line	checks)
teachers	using complex tout	-PLCS turn their logs into		CHECKS)
ĺ		administration.		
	Specific crose reading	-PLCs receive feedback	calculate their students'	
			progress towards the	
		on their logs.	development of their	
	passage 2) asking higher-	Administration shares the	lindividual/PLC SMART	
		positive outcomes	Goal.	

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				questions, 3) writing in	observed in PLC	PLC Level	1
					meetings on a monthly	-Using the individual teacher	
				engaging in text-based class		data, PLCs calculate the	
				discussion. All content area		SMART goal data across all	
				teachers are responsible	throughs looking for	classes/courses.	
				for implementation.	implementation of	-PLCs reflect on lesson	
						outcomes and data used to	
				Action Steps	consistency.	drive future instruction.	
					EET formal evaluations	- For each class/course, PLCs	
				are outlined on grade	EET – pop ins	chart their overall progress	
				level/content area PLC	EET – formal	towards the SMART Goal.	
				action plans.	observations	Leadership Team Level	
					-Administrator aggregate	-Data is used to drive teacher	
					the walk-through data	support and student	
					school-wide and shares	supplemental instruction.	
					with staff the progress of		
					strategy		
Based on the analysis of studen	t achievement data	a, and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify and		eed of improvement			Who and how will the	How will the evaluation tool data	
for the fol	llowing group:				fidelity be monitored?	be used to determine the	
						effectiveness of strategy?	
2. FCAT 2.0: Students scor	ing Achieven	ent Levels 4 or 5	2.1.	2.1.	2.1.	2.1.	2.1.
in reading.			Saa goolg				
			See goals				
Reading Goal #2:		2013 Expected Level					
	Level of	of Performance:*	1and 3				
Enter narrative for the goal in this	Performance:*						
box. The percentage of students	22	1					
scoring a Level 4 or higher on	22	25					
the 2013 FC The percentage of							
students scoring a Level 4 or							
higher on the 2013 FCAT							
Reading will increase from							
22% to 25%							
			2.2	2.2		0.0	2.2
			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3
D l d l i i i i	. 1:	1 6		Gr. :	F11.11. C1	Grand Programme	G(1 (F) 1 (F) 1
Based on the analysis of studen "Guiding Questions", identify and			Anticipated Barrier	Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data	Student Evaluation Tool
	d define areas in n llowing group:	ced of improvement			fidelity be monitored?	be used to determine the	
for the for	nowing group.				indenty be monitored?	effectiveness of strategy?	

3. FCAT 2.0: Points for stuin reading. Reading Goal #3: Points earned from students making learning gains on the 2013 FCAT Reading will increase from 62 to 63	2012 Current Level of Performance:*	2013 Expected Level of Performance:* 63	Teachers who have not had the gradual release training.	course content improves by participating in lessons using the gradual release model. Guiding the lesson through explicit instruction, modeled instruction, guided practice, and independent practice. Action steps: Action Steps Action steps for this strategy are outlined on grade level/content area PLC action plans.	-Instruction Coaches -Subject Area Leaders -PLC facilitators of like grades and/or like courses How -PLCs turn their logs into administration. Administrative walk- throughs looking for implementation of strategy with fidelity and consistency. EET formal evaluations EET – pop ins EET – formal observations	3.1. Teachers reflect on lesson outcomes and use this knowledge to drive future instructionTeachers maintain their mini assessments in the on-line grading systemTeachers use the on-line grading system to calculate their students' progress towards the 80% mastery skill. Teachers chart their students' individual progress	- Common mini assessment data (pre, post, mid, section, end of unit, intervention checks)
			3.2.	3.2.	3.2.	3.2.	3.2.
Based on the analysis of studer "Guiding Questions", identify an for the fo			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
4. FCAT 2.0: Points for st learning gains in reading. Reading Goal #4:	2012 Current	2013 Expected Level	Tutor's knowledge base of FCAT reading strategies – training for	comprehension improves when they are tutored in	-AP	4.1PLCs reflect on lesson outcomes and Systems 44 data used to differentiate	4.1. 3x per year - FAIR
Enter narrative for the goal in this box.	Level of Performance:* 64	of Performance:* 65	tutors as needed.	mastery level	-PLC facilitator and reading coach How DLC will use data to	instruction and grouping.	During the Grading Period - Common assessments (pre, post, mid, section,
Points earned from students in the bottom quartile making learning gains on the 2013 FCAT Reading will increase from 64 to 65					identify students in need of intervention. The reading coach will create		end of unit, intervention checks) READ180 SRI test On-going weekly computer generated data

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		4.2.	4.2.	READ180 Systems 44 will address the individual needs of each 1R-1 student by providing computer- based instruction and small group instruction with the teacher. PLCS turn their logs into administration. Administrative walk- throughs looking for implementation of strategy with fidelity and consistency and tutoring intervention at work. EET formal evaluations EET – pop ins EET – formal observations	4.2.	4.2.	
		4.3	4.3.	4.3.	4.3.	4.3.	
"Guiding Questions", identify an	at achievement data, and reference to d define areas in need of improvement owing subgroup:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eva	luation Tool
Based on Ambitious but Achie (AMOs), Reading and Math Perfor	vable Annual Measurable Objectives mance Target	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%. Reading Goal #5: The targets are based on the retrofitted 2011 data and reducing the percent of students NOT at the satisfactory level (not proficient) by half by 2017. Additionally,							

Safe Harbor is still an	option. A	11					
subgroups with 10 stud	dents are r	reported.					
5A. Student subgroups by eth Hispanic, Asian, American Indprogress in reading. The percentage of White students scoring proficient/satisfactory on the 2013 FCAT reading will increase from 61% to 65 %.	nicity (White ian) not maki 2012 Current Level of Performance:*	, Black,		SA.1 See Goals 1, 3, and 4	5A.1.	5A.1.	5A.1.
The percentage of Black students scoring proficient/satisfactory on the 2013 FCAT Reading will increase from 38% to 44%.	Black:38 Hispanic:48 Asian:NA American Indian:NA	Black:44 Hispanic:51 Asian: American Indian:					
		1	5A.2.	5A.2	5A.2	5A.2	5A.2
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvanta satisfactory progress in readi		not making	5B.1.	SP 1 See	5B.1.	5B.1.	5B.1.
Reading Goal #5B: Enter narrative for the goal in this box.	2012 Current Level of	2013 Expected Level of Performance:*		_{5В.1.} See Goals 1, 3,			
	42	48		and 4			
See goals 1, 3, 4							
			5B.2.	5B.2.	5B.2.	5B.2.	5B.2.
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.

Based on the analysis of student achievement data, and r "Guiding Questions", identify and define areas in need of for the following subgroup:	rovement	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5C. English Language Learners (ELL) not ma	ng 5C.1.	5C.1. ELLs (LYA, LYB &	5C.1. Who		During the Grading Period
satisfactory progress in reading.		LYC) comprehension of	-School based	district level assessments for	-Core curriculum end of
Reading Goal #5C: 2012 Current Level of Lev	skill levels regarding the use of CALLA/A+RiseTeachers implementation of CALLA/A+Rise is no consistent across core	course content/standards improves in reading, language arts, math, science and social studies through teachers working collaboratively to focus on ELL student learning. Specifically, they use the Plan-Do-Check-Act model to structure their way of work for ELL students. Action Steps -Teachers analyze CELLA data to identify ELL	Administrators -ESOL Resource Teachers -PLC Facilitators How PLC logs (with specific ELL information) for like courses/grades.	ELL students. Correlate to accommodations to determine the most effective approach for individual students.	core common unit/

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		5C.2.	goals for ELL students for upcoming units of instructionPLCs/teachers plan for upcoming lessons/units using targeted CALLA and A+ Rise strategies and Differentiated Instruction strategies based on ELLs needs in the areas of listening/speaking, reading and writingPLCs/teachers plan for accommodations for core curriculum content and assessmentWhen conducting data analysis on core curriculum assessments, PLCs aggregate the ELL dataBased on the data, PLCs/teachers plan interventions for targeted ELL students using the resources from CALLA, A+ Rise, and Differentiated Instruction binders. 5C.2.	5C.2.	5C.2.	5C.2.
		3C.2.	5C.2.	3C.2.	3C.2.	3C.2.
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student act "Guiding Questions", identify and de- for the followin	fine areas in need of improvement	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5D. Students with Disabilities		5D.1.	5D.1.	5D.1.		5D.1.
satisfactory progress in reading Reading Goal #5D:	1g. 2012 Current 2013 Expected	-	See Goals			
Enter narrative for the goal in this box.	Level of Performance:* Level of Performance:* 18 26]	See Goals 1, 3, and 4			
The percentage of SWD scoring proficient/satisfactory on the 2013						

FCAT/FAA Reading will increase						
from18 % to 26%.						
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
		5D.3	5D.3	5D.3	5D.3	5D.3

Reading Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
H.O.T.S. training Higher order thinking skills	9-12	administration	Offered school-wide as voluntary training	10-2011 PLCs on-going	Administration Classroom walkthroughs	administration					
CIS training Introduction to CIS	9-12 Social studies	Judy Schoop	social studies department		Administration PLC walkthroughs. Discussion on scaffolding CIS to arrive at completed model implementation.	administration					
CIS training Introduction to CIS	9-12 Science	Troy Suarez Judy Schoop		Sept. 2012 On-going throughout 2012-13	Administration PLC walkthroughs. Discussion on scaffolding CIS to arrive at completed model implementation.	administration					
Complex text and CCSS	9-12		English department Reading department	Aug 16, 2012 prof study day	Administration Classroom walkthroughs	administration					

End of Reading Goals

Elementary School Mathematics Goals	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. FCAT 2.0: Students scoring proficient in mathematic	S	1.	-			
(Level 3-5).	Elementary					
Mathematics Goal #1:	or Middle					
Enter narrative for the goal in	School					

this box.			Mathematics				
			<u>Goals</u>				
NA			* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).				
					1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
2. FCAT 2.0: Students scor in mathematics.	ing Achieven			2.1.	2.1.	2.1.	2.1.
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
				2.2.	2.2.		2.2.
			2.3	2.3	2.3	2.3	2.3
	d define areas in n llowing group:	need of improvement	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
3. FCAT 2.0: Points for stuin mathematics.	ıdents makin	g learning gains	3.1.	3.1.	3.1.		3.1.
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					

1 . 1	T	1						
this box.								
			3.2.	3.2.	3.2.	3.2.	3.2.	
			3.3.	3.3.	3.3.	33.	3.3.	
Based on the analysis of studen	it achievement data	a, and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Eva	luation Tool
"Guiding Questions", identify an	d define areas in ne	eed of improvement			Who and how will the	How will the evaluation tool data		
for the fo	ollowing group:				fidelity be monitored?	be used to determine the		
1.751.700.71.00			4.1	4 1	4.1	effectiveness of strategy?	4.1	
4. FCAT 2.0: Points for st		est 25% making	4.1.	4.1.	4.1.	4.1.	4.1.	
learning gains in mathema	tics.							
Mathematics Goal #4:		2013 Expected Level						
		of Performance:*						
Enter narrative for the goal in this	Performance:*							
box.								
			4.2.	4.2.	4.2.	4.2.	4.2.	
			4.3	4.3.	4.3.	4.3.	4.3.	
			7.0	T.J.	T.3.	7.3.	H.J.	
Based on the analysis of studen	nt achievement data	a, and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Eva	luation Tool
"Guiding Questions", identify an	d define areas in ne	eed of improvement	•		Who and how will the	How will the evaluation tool data		
for the follo	owing subgroup:				fidelity be monitored?	be used to determine the		
						effectiveness of strategy?		
Based on Ambitious but Achie		easurable Objectives	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
(AMOs), Reading and Math Perform	mance Target							
						-		

5. Ambitious but Achievable objectives (AMOs). In six years achievement gap by 50%.							
5A. Student subgroups by eth Hispanic, Asian, American Ind progress in mathematics Reading Goal #5A: Enter narrative for the goal in this box.	2012 Current Level of	ng satisfactory 2013 Expected	5A.1. White: Black: Hispanic: Asian: American Indian:	5A.1.	5A.1.	5A.1.	5A.1.
					5A.2. 5A.3.		5A.2. 5A.3.
Based on the analysis of student ac "Guiding Questions", identify and de for the following	efine areas in need		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvanta satisfactory progress in math Mathematics Goal #5B: Enter narrative for the goal in this box.		2013 Expected Level of Performance:*	5B.1.	5B.1.	5B.1.		5B.1.
		•	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.

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			Isp a	len a	ED 2	len a	len a
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
	1: . 1 .	1 6	4 (1 (17)	G	Tillia Cilli	Gt t B t GI I	Gr. L. C. L. C. T. L.
Based on the analysis of student ac	hievement data, ar	nd reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify and de	efine areas in need	of improvement			Who and how will the	How will the evaluation tool data	
for the following	ng subgroup:				fidelity be monitored?	be used to determine the	
						effectiveness of strategy?	
5C. English Language Learne	ers (ELL) not i	making					5C.1.
satisfactory progress in mathe	ematics.						
Mathematics Goal #5C:		2013 Expected					
Wathematics Goal #3C.	Level of	Level of					
Enter narrative for the goal in this box.		Performance:*					
Enter narrative for the goal in this box.							
			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			· .	1			
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
				5 6.5.	5 6.5.		
Based on the analysis of student ac	hievement data, ar	nd reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify and de-	efine areas in need	of improvement	-	211.11.83	Who and how will the	How will the evaluation tool data	
for the following					fidelity be monitored?	be used to determine the	
						effectiveness of strategy?	
5D. Student with Disabilities	(SWD) not me	kina	5D.1.		5D.1.	5D.1.	5D.1.
		iking	32.1.		32.11.	55.1.	
satisfactory progress in mathe	ematics.						
	2012 G	2012 F					
Mathematics Goal #5D:	2012 Current Level of	2013 Expected					
		Level of		1			
Enter narrative for the goal in this box.	Performance:*	Performance:*					
		1		1			
		1		1			
			5D.2.		5D.2.	5D.2.	5D.2.
			5D 3	5D.3	lsp.a	50.0	50.0
•			5D.3	B112	15.13.2	B11/2	5D.3
			50.5	DD.3	5D.3	5D.3	DD.3

End of Elementary or Middle School Mathematics Goals

Algebra End-of-Course (EOC) Goals *(Middle and High Schools ONLY)

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Algebra EOC Goals		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and r "Guiding Questions", identify and define areas in need of i for the following group:		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
	I.1 Teachers are at varying skills levels with the FCIM model - Teachers' implementation of the FCIM model is not consistent across math classes There is a lack of understanding of when and how to implement the mini lesson within the district pacing guide Teachers need additional training to learn how to implement effective PLCs training will take place during the PLC	strategy is to strengthen the core curriculum. Students' math skills will improve through teachers using the FCIM strategy on identified tested benchmarks through district formatives. (FCIMs are typically done during the first 10 minutes of class.) e Action Steps 2. Through data	- Assistant Principals - Teachers - Math Coach - Math Department Head - PLC logs will be turned into administration and administration will provide feedback Classroom walkthroughs wil observe this strategy Evidence of strategy will be ir teachers' lesson plans seen during administration walkthroughs PLC calendars/timelin e/logs of targeted		1.1. EOC		

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for remediation
5. Online FCIM
assessments and
formative will be
used to increase
students' comfort
levels with
computer-based
testing.
6. Teachers will
implement the FCIM
mini lessons and
FCIM mini
assessments.
7. Teachers will bring
assessment data back
to their PLCs.
8. As a Professional
Development
activity in their
PLC's, teachers will
use the FCIM mini
assessment data and
classroom
assessments to adjust
the
timeline/calendar.
Based on the FCIM
mini assessment
data, skills will be
moved to a
maintenance or re-
maintenance of re-
teaching schedule.
9. As a PLC, teachers
will develop a
school-based
assessment that
covers all FCIM
mini lesson skills
taught within the
taught within the
nine-week period or
teachers may choose
to use a unit or
semester test and
identify the specific
skills.
10. PLCs will record
their work in PLC
logs.
1.2. Teachers do not 1.2. 1.2. 1.2. 1.2.
regularly incorporate Tier 1 – The purpose of this Who PLCs will examine student data District Baseline and Mid-
regularly incorporate Tier 1 – The purpose of this Who PLCs will examine student data District Baseline and Mid-
appropriate higher strategy is to strengthen the core - Teachers from Bloom's/Costas questioning Year Testing (2x/year)

	To huminahum Students' meth Moth Cook
order questic	
	o daily skills will improve through - Math Department Semester Exams
lessons.	participation in Higher Level Head With teachers, administration will
	Questioning (Blooms' & - Administration review the College Board Rigor Benchmark FCIM mini
	Costas). As a result, there will Team walkthrough form assessments, Unit and/or
	be an increased use of higher College Board Segment Assessments, and
	level questions versus lower How school-generated nine-week
	level questions for both teachers - College Board assessments of all mini lesson
	and students. Rigor skills covered during the nine
	walkthrough form weeks (Throughout the Nine
	Action Steps (see IDEAS Weeks)
	1. The school will use AVID World
	the prior year's Icon).
	College Board Rigor - Use the forms to
	form from compute
	representative percentage of
	walkthroughs to higher level vs.
	determine data for lower level and
	A) student use of monitor
	higher level improvement/
	questions vs. lower growth.
	level questions and - PSLT will create
	B) teacher use of a walkthrough
	higher level fidelity
	questions vs. lower monitoring tool
	level questions. that includes all
	2. As a professional of the SIP
	development strategies. This
	activity, PLCs will form will be used
	study Bloom's and to monitor the
	Costas level implementation
	questioning of the SIP
	questioning of the SIP techniques strategies across
	3. Teachers will the entire faculty.
	implement lesson Monitoring data
	with Bloom's and will be used every
	Costas level nine weeks.
	questioning
	techniques
	4. Teachers will assess
	students by having
	them create and
	identify different
	levels of questions.
	5. Teachers will bring
	student work and/or
	assessments to
	PLCs.
	6. As a professional
	development
	activity, PLCs will
	use data to discuss
	use data to discuss

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		successfu 7. PLCs wil their wor logs. 8. HOTs tra be provid site on an	ll records rk in PLC aining will ded for the n early lay (October				
	labs) - Lack of student exposure and daily use of	activities. Additional students will practice online assessments to for online state testing the formal state testing and the formal state testing and the formal strategies and the formal strategies are susing the curriculur incorporal strategies and the formal strategies are susing the curriculur incorporal strategies are susing the susing the curriculur incorporal strategies are susing the susing	then the core ts' math hrough the hod hands-on ally, - the taking to prepare	Principal Assistant Principals Teachers Math Coach Math Department Head Technology Specialist Core Teachers		the increase in the number of students reaching at least 80% mastery on units of instruction PLC facilitator or Math Coach will share data with the Problem Solving Leadership Team (PSLT). The	1.3.EOC similar test items specific questions Teacher made assessments (During the grading period) Semester Exams Benchmark FCIM mini assessments District formatives (2-3 times per year) End of Course Assessment
			s will bring - ent data back	Peer/Mentor) School-based informal walkthrough form, which	-	strengthening current and future instruction. Eleven Saturday study/online practice EOC sessions spread	

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Based on the analysis of student achievement data, and reference to	Anticipated Barrier	development activity, teachers will use data to discuss strategies that were effective. - Based on data, PLCs will use the problem- solving process to determine the next steps of planning technology and hands-on strategies. - PLCs will record their work in the PLC logs - Segregate math ELP into four categories: Geometry, Algebra 1 (with an intense focus on Liberal Arts Math from September thru December), Algebra 2, & Upper Level courses (higher than Algebra 2) - Implement eleven Saturday Geometry study/ online practice EOC sessions spread throughout the year: Once a month from November thru January & twice a month from February thru May. Practice online EOC sessions once a month from February thru May.	provide students remediation during ELP & Saturday sessions - Administration will conduct walk-throughs to ensure that each study session is content driven during ELP & Saturday sessions	month from February thru May, & online EOC sessions once a month from February thru May.	Student Evaluation Tool
"Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipateu Dai Fier		Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation 1001

Alg2. Students scoring Achi	iovoment I ev	ols 1 on 5 in	2.1.	2.1. See Algebra Goal 1	2.1.	2.1.	2.1.
Algebra.	ievement Lev	els 4 or 5 in	2.1.	2.1. See Algebra Goal 1	2.1.	2.1.	2.1.
Aigebia.							
		013 Expected Level					
	evel of of erformance:*	f Performance:*					
2	2 7	7					
		•					
			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3
5. Ambitious but Achievable	Annual Mea	surable					
Objectives (AMOs). In six ye							
achievement gap by 50%.	,	- 1 - 0 - 0 - 1 - 0 - 1					
Math Goal #5:							
The targets are based	on the reti	rofitted					
2011 data and reducin							
students NOT at the s							
proficient) by half by							
Safe Harbor is still an							
subgroups with 10 stu							
5A. Student subgroups by et			5A.1.	5A.1.	5A.1.	5A.1.	5A.1.
Hispanic, Asian, American Inc		ing coticfootom	White:	See Algebra Goal 1			
progress in mathematics			Black: Hispanic:				
mathematics Goal #5A:	2012 Current	2013 Expected	Asian:				
	Level of Performance:*	Level of Performance:*	American Indian:				
Enter narrative for the goal in this box							
Target goals met	White:82goa	Black:					
	Black:48 goa						
	met	Asian:					
	Hispanic:56						
	goal met	Indian:					
	Asian: NA						
	American N.	A					

Indian:					
	5A.2.	5A.2.	5A.2.	5A.2.	5A.2.
	5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
Based on the analysis of student achievement data, and refe "Guiding Questions", identify and define areas in need of im for the following subgroup:	erence to provement Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvantaged students not m satisfactory progress in mathematics. Mathematics Goal #5B: 2012 Current 2013	naking 5B.1. Expected	5B.1. See Algebra Goal 1	5B.1.	5B.1.	5B.1.
Enter narrative for the goal in this box. Level of Performance:* Performance:*					
Targe t goal					
met					
	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
	5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
Based on the analysis of student achievement data, and refe "Guiding Questions", identify and define areas in need of im for the following subgroup:	erence to provement Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5C. English Language Learners (ELL) not mak satisfactory progress in mathematics.	ing	. See Algebra Goal 1			5C.1.
Mathematics Goal #5C: Enter narrative for the goal in this box. 2012 Current Level of Performance:* Performance:*	rmance:*				
The percentage of ELL students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will	5C.2.	5C.2.	5C.2.	5C.2.	5C.2.

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increase from 49 % to 54%.			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	
5D. Student with Disabilities (SWD) not making satisfactory progress in mathematics.		5D.1.	See Algebra Goal 1	5D.1.	5D.1.	5D.1.	
Mathematics Goal #5D: Enter narrative for the goal in this box.	Level of	2013 Expected Level of Performance:*					
	22	30					
The percentage of SWD scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from 22% to 30%.							
			5D.2.		5D.2.	5D.2.	5D.2.
			5D.3	5D.3	5D.3	5D.3	5D.3

End of Algebra EOC Goals

Mathematics Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring			
Math End of Course Assessments	Algebra Geometry		Liberal Arts Math, Algebra, and Geometry Teachers	Prior to the administration of the test	EOC testing	APC			
Analyzing first semester exams	Algebra Geometry		Liberal Arts Math, Algebra, and Geometry Teachers	After the administration of the test	PLC logs	APC			
Raising the Rigor with H.O.T.s	Grades 9-12	District Academic Math, Reading, and Science Coaches	Math Department PLCs		Administrative walkthroughs to observe H.O.T.s strategies	Principal and Administrative Team			
FCIM & Florida Achieves Training	Algebra Geometry	District Academic Math Coach	Iviain Department PLUS		Formative assessments FCIM mini assessments	APC			

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Liberal Arts		2012)	
ESE Math			

End of Mathematics Goals

Elementary and Middle School Science Goals

Science Goals		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scoring proficient (Level 3-5) in science.		1.1.	1.1.	1.1.	1.1.	1.1.	
Belefice Goal #1.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
			1.2.	1.2.	1.2.		1.2.
"Guiding Questions", identif	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scor or 5 in science.	= 1 Citt 200 State City Section 1 City City City City City City City City		2.1.	2.1.	2.1.	2.1.	2.1.
Bereitee Goal #2.	2012 Current Level of Performance:*	2013Expected Level of Performance:*					

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		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

Science Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus Grade Level/Subject Grade Level/Subject PD Facilitator and/or PLC, subject, grade level, or school-wide) PD Participants (e.g., PLC, subject, grade level, or school-wide) Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings) Strategy for Follow-up/Monitoring Person or Position Responsible for Monitoring									

End of Science Goals

Writing/Language Arts Goals

Writing/La	anguage Arts	Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Students scoring at Achievement Level 3.0 or higher in writing.		1.1. Adapting to FCAT 2.0's more rigorous	1.1. English teachers will follow the district's	1.1. All English teachers in their		Baseline and midyear essays, progress	
	of Performance:*		scoring standards.	directive and calendar for frequent writing assessments. They will receive calibration training to ensure	Writing CoachDept.	score averages are	monitoring essays, and semester exam essays.
In grade 10, the percentage of sophomores scoring a level 3 or higher will increase from the 2012 level of	87	90		uniformity in scoring. Teachers will note trends in areas of weakness and focus instruction on these areas for improvement.	 PLC leaders Administr ators 	through scoring data. PLC leaders will share data with department head and writing coach,	

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87% to 90% in 2013.			on SIP goals turned in to administration.	assessment data for trends at a minimum of once per nine weeks.	
	training and experience with employing informal strategies designed to build fluency.	Kagan, and CRISS informal writing strategies, working to integrate them into lesson plans. Teachers are encouraged to attend ongoing trainings in these strategies. Teachers will implement at least one new strategy per week.	scheduled PLC meetings, teachers should review the district best practices guidelines for ways in which to incorporate informal writing	continue to incorporate best-practice strategies to provide students additional tools by which to improve fluency and integrate new information in the content areas.	PLC logs will indicate the incorporation of varied informal writing strategies.

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			teachers' lesson plans seen during administration walk-throughsStudent writing portfolios show evidence of note- taking and prewriting.		
	1.3.	1.3.	1.3.	1.3.	1.3.

Writing/Language Arts Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
writing; also, the use	with a focus on the English	by department and grade-	grade-level PLC's, as well as the Writing PLC (which is the same as the Grade 10 PLC).	develonment	PLC members will share best practices with each other on a regular basis during PLC meetings and also informally as colleagues.	English department head, PLC level chairs, and the writing coach.				

End of Writing Goals

Attendance Goal(s)

	-
Attendance Goal(s)	Problem-solving Process to Increase Attendance

	of attendance data, and reference to "Guiding and define areas in need of improvement:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Enter narrative for the goal in this box. For the 2012 school year, the attendance rate will increase from 92.37% to 94%	Attendance Rate:* 92.37 2012 Current Number of Students with Excessive Absences (10 or more) 588 2012 Current Number of Students with	2013 Expected Attendance Rate:* 94	1.1. Timely reporting of absences by teachers		1.1. Attendance clerk	1.1. Used to see which teachers have not turned in attendance	1.1. Reports on demand
			1.2. No academic incentives(exam exemptions)	1.2. Attendance committee with rewards, drivers license suspension for non-attendance	1.2. Attendance clerk	1.2. Number of homerooms above 92.61% attendance rate	1.2. SDHC Mainframe
			1.3. Lack of parental involvement, parental reporting of absences	1.3 Phone calls via parent link, generating ten day later,	1.3 Attendance clerk	1.3. Number of unexcused absences	1.3. SDHC Mainframe

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring			

End of Attendance Goals

Suspension Goal(s)

Suspension Goal(s)		Problem-solving Process to Decrease Suspension					
Based on the analysis of suspension data, and reference to "G Questions", identify and define areas in need of improvem		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Suspension Suspension Goal #1: 2012 Total Number of Number of In-School Suspensions 1216 1000	dents	1.1 Prior to assigning disciplinary consequences for offenses such as tardiness a parent conference will be held. RTI will be utilized for more serious offenders	(SIS) every parent conference will be	1.1. SIS will tell the rates of suspensions.	1.1. SIS		
	1.2.	1.2.	1.2.	1.2.	1.2.		
	1.3.	1.3.	1.3.	1.3.	1.3.		

Suspension Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

	Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				

End of Suspension Goals

Dropout Prevention Goal(s)

Note: Required for High School- F.S., Sec. 1003.53

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Dropout Prevention Goal(s)		Problem-solving Process to Dropout Prevention						
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool			
1. Dropout Prevention Dropout Prevention Goal #1: *Please refer to the percentage of students who dropped out during the 2011-2012 school year. Enter narrative for the goal in this box. 2012 Current Dropout Rate:* Dropout Rate:* 18 2013 Expected Dropout Rate:* Graduation rate will be 75% 75	1.1. Parental involvement	1.1. Communicating with parents of at risk students by way of parent conferences	1.1. Administrator, S.I.S	1.1. Graduation rates of at risk students.	1.1. S.I.S.			
		1.2. Communicating with parents of at risk students by way of parent conferences	1.2. Administrator, S.I.S.	1.2. Graduation rates of at risk students	1.2. SIS			
	1.3. Student apathy	1.3. Response to Intervention/By mentoring overage students	1.3. Administrator, S.I.S.	1.3. Graduation rates of at risk students.	1.3.SIS			

	who have low GPA's and		
	excessive absences		

Dropout Prevention Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
At Risk Students/PSLT	9-12	PLST	Principal, APSA, School Psychologist, Social Worker, Teacher, Guidance Counselor	Once a month	Data Gathering	PSLT Leader					

End of Dropout Prevention Goal(s)

Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Parent Involvement Goal(s)		Problem-solv	ving Process to P	arent Involvement			
Based on the analysis of parent involvement data, and referen "Guiding Questions", identify and define areas in need of improvement:		Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
1. Parent Involvement	1.1.	1.1.	1.1.	1.1.	1.1.		
Parent Involvement Goal #1:							
Enter narrative for the goal in this box. 2012 Current level of Parent Involvement:* Involvement:* Involvement	<u>rent</u>						
	1.2	1.2.	1.2.	1.2.	1.2.		
	1.2.						
	1.3.	1.3.	1.3.	1.3.	1.3.		
Parent Involvement Goal(s)		Problem-solving Process to Parent Involvement					

Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:			Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. Parent Involvement			2.1.	2.1.	2.1.	2.1.	2.1.
Parent Involvement Goal #2:		2013 Expected					
Enter narrative for the goal in this box. 2012 Current level of Parent Involvement:* 2013 Expected level of Parent Involvement:*							
			2.1.	2.1.	2.1.	2.1.	2.1.
			2.1.	2.1.	2.1.	2.1.	2.1.

Parent Involvement Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	PD Pacilitator 1 PD Participants										

End of Parent Involvement Goal(s)

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)		Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Health and Fitness Goal		1.1 High school students will engage in a minimum of two	1 /		1.1. Student schedules Master schedule	

Health and Fitness Goal #1: Enter narrative for the goal in this box.	2012 Current Level :* 22	2013 Expected Level :* 32		semesters of physical education in grades 9 – 12.			
During the 2012-2013 school year, the number of students scoring in the "Healthy Fitness Zone" (HFZ) on the Pacer for assessing aerobic capacity and cardiovascular health will				1.2 Health and physical activity initiatives developed and implemented by the Principal's designee.	1.2.H.E.A.R.T.		1.2 PACER test component of the FITNESSGRAM PACER for assessing cardiovascular health
increase from 22% on the Pretest to 32% on the Posttest. Schools will enter the data after the Pretest and Posttest. Make sure there is at least a 10% between the Pretest and Posttest.			,	1.3. Five physical education classes per week for a minimum of two semesters in grades 9-12 with a certified physical education teacher		Class schedules	1.3. PACER test component of the FITNESSGRAM PACER for assessing cardiovascular health

Health and Fitness Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus Grade Level/Subject Grade Level/Subject PD Facilitator and/or PLC subject PD Participants (e.g., PLC, subject, grade level, or school-wide) PD Participants (e.g., Early Release) and Schedules (e.g., frequency of meetings) Strategy for Follow-up/Monitoring Person or Position Responsible for Monitoring									

Continuous Improvement Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Problem-Solving Process to Increase Student Achievement					
tion tool data the	Student Evaluation Tool				
a	ata Check ation tool data he the ategy?				

Goal #1: The percentage of parents who believe that parent concerns are not addressed in a timely manner will decrease from 14.5% to 10%	2012 Current Level :* 2012	2013 Expected Level:* 2013 expected level* 14 parents	1.1.	Teachers not putting grades into EDLINE in a timely manner.		1.1. 1.1. Administrators monitor teachers for EDLINE entries.	1.1. Administrators will be able to determine if teachers are not making EDLINE entries timely. Individual teacher concerns can be addressed.	1.1.2012-2013 Climate and Perception Survey: Parent Communication Results
				Parent phone calls are not always returned within 24 hours.	1.2. All voicemail accounts are being activated.	1.2. Administrators monitor teacher usage of voicemail and communication with parents via email or phone call	are not accessing Voicemail and email entries. Individual teacher concerns can be addressed.	1.2 2012-2013 Climate and Perception Survey: Parent Communication Results
			1.3.		1.3.	1.3.	1.3.	1.3.

Continuous Improvement Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
Technology – EDLINE skill development		Allyson Vail, DH/Academic Coach Jamal Guiler, Technology TA		Pre-planning (August 2012) Mini Faculty Meetings September 2012, October 2012, January 2013	Administrators monitor EDLINE usage	APC				

End of Additional Goal(s)

NEW Goal(s) For the 2012-2013 School Year

NEW Reading Florida Alternate Assessment Goals

-	n reading (I	2013 Expected Level of	A.1.	A.1.	A.1.	A.1.	A.1.
NA			A.2.	A.2.	A.2.	A.2.	A.2.
			A.3.	A.3.	A.3.	A.3.	A.3.
Percentage of stude	B. Florida Alternate Assessment: Percentage of students making Learning		B.1.	B.1.	B.1.	B.1.	B.1.
Gains in reading. Reading Goal B:	Gains in reading. Reading Goal B: Level of Enter narrative for the 2012 Current Level of Performance:* Performance:*						
NA							
			B.2.	B.2.	B.2.	B.2.	B.2.
			B.3.	В.3.	B.3.	B.3.	B.3.

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals		Problem-Solving Pr	Problem-Solving Process to Increase Language Acquisition					
Students speak in English and understand spoken English at g level in a manner similar to non-ELL students.	ade Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool			
C. Students scoring proficient in Listening/Speal CELLA Goal #C: Enter narrative for the goal in this box. The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from 60% to 65%.	ents -Teachers at varying skill	through participation in the Cognitive Academic Language Learning Approach (CALLA) strategy across Reading, Language Arts, Math, Social Studies and Science. Action Steps -ESOL Resource Teacher (ERT) provides professional development to all content area teachers on how to embed CALLA into core content lessons.		-ERTs are on the leadership team to update the team on ELLs (inclusive of LFs) performance data. -ERTs meet with Language Arts PLCs on a rotating basis to assist with the analysis of ELLs performance data. -ERTs meet with core content teachers during PLC meetings to review ELL (inclusive of LFs) performance data. -ERTs meet with RtI team to review performance data and progress of ELLs (inclusive of LFs) PLC facilitator will share ELL data with the Problem Solving Leadership Team. The Problem Solving Leadership Team/Reading Leadership Team will review assessment data for positive trends at a minimum of once per Grading Period. -DRTs meet with administration/designee to review ELLs performance data and progress of ELLs (FAIR/CELLA/district-wide baseline and mid-year test).				

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		ı	<u> </u>	<u> </u>	T	
			groupBased on data core content teachers will differentiate instruction to remediate/enhance instruction.			
	1.2. 1.3.	1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.
non-ELL	e level text in a manner similar to students.	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
D. Students scoring profic		2.1.	2.1 See	2.1.	2.1.	2.1.
Enter narrative for the goal in this	2012 Current Percent of Students Proficient in Reading:		Reading			
box.	27		ELL Goal			
The percentage of students scoring proficient on the 2013			5C.1, 5C.2,			
Reading section of the CELLA will increase from 27% to			5C.3 and			
32%.			5C.4			
		understanding that teachers can provide ELL accommodations beyond FCAT testingBilingual Education Paraprofessionals at varying levels of expertise in providing heritage language supportAllocation of Bilingual Education Paraprofessional dependent on membership of ELLs.	comprehension of course content/standards improves through participation in the following day-to-day accommodations on core content and district assessments across Reading, LA, Math, Science, and Social Studies: 1. Extended time (lesson and assessments) 2. Small group testing 3. Para support (lesson and assessments)	Who -School based Administrators -ESOL Resource Teachers How -Administrative and ERT walk-throughs using the walk- throughs look for Committee Meeting Recommendations. In addition, tools from the RtI Handbook and ELL RtI Checklist, and ESOL Strategies Checklist can be used as walk-through forms	district level assessments for ELL students. Correlate to	During the Grading Period -Core curriculum end of core common unit/ segment tests

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					1	
		2.3	2.3	2.3	2.3	2.3
Students write in English at grade level in a manner similar to non- ELL students.		Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	ient in Writing. 2012 Current Percent of Students Proficient in Writing: 41	2.1.	2.1. See Writing Goal 1.1, 1.2	2.1.	2.1.	2.1.
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

NEW Math Florida Alternate Assessment Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
F. Florida Alternate Assessment: Students	F.1.	F.1.	F.1.	F.1.	F.1.
Scoring at in mathematics (Levels 4-9). Mathematics Goal F: 2012 Current Level of Enter narrative for the goal in this box. Performance:* Performance:*					
NA					

			F.2.	F.2.	F.2.	F.2.	F.2.
			F.3.	F.3.	F.3.	F.3.	F.3.
G. Florida Alternat	e Assessment	Percentage	G.1.	G.1.	G.1.	G.1.	G.1.
of students making mathematics.	Learning Gai	ins in					
Mathematics Goal	2012 Current	2013 Expected					
G:	Level of	Level of Performance:*					
Enter narrative for the goal in this box.							
NA							
			G.2.	G.2.	G.2.	G.2.	G.2.
			G.3.	G.3.	G.3.	G.3.	G.3.

NEW Geometry End-of-Course Goals *(High School ONLY)

Geometry EOC Goals		Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference "Guiding Questions", identify and define areas in need of improven for the following group:		Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
H. Students scoring in the middle or upper third (proficient) in Geometry.	1.1.	1.1.	1.1.	1.1.	1.1.	
Geometry Goal H: Enter narrative for the goal in this box. 2012 Current Level of Performance:* 2013 Expected I of Performance:	See Algebra Goal 1					

The percentage of students scoring in the middle or upper thirds on the 2013 Geometry EOC will increase from 51% to 56%	51				1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.
"Guiding Questions", identify an	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	
Geometry Goal I: Enter narrative for the goal in this box. The percentage of students	2012 Current	,,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2.1. See Algebra Goal 1	2.1.	2.1.	2.1.	2.1.
scoring in the upper third on the 2013 Geometry EOC will							
increase from 18% to 23%			2.2.	2.2.	2.2.	2.2.	2.2.
			2.3	2.3	2.3	2.3	2.3

End of Geometry EOC Goals

NEW Science Florida Alternate Assessment Goal

Elementary, Middle and High Science Goals	Problem-Solving Process to Increase Student Achievement

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
	J. Florida Alternate Assessment: Students scoring at proficient in science (Levels 4-9).		J.1.	J.1.	J.1.	J.1.	J.1.
Science Goal J: Enter narrative for the goal in this box. NA	Level of Performance:* Enter numerical data for current level of performance in	2013 Expected Level of Performance:* Enter numerical data for expected level of performance in this box.					
			J.2.		J.2.	J.2.	J.2.
			J.3.	J.3.	J.3.	J.3.	J.3.

NEW Biology End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Biology E	OC Goals		Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
K. Students scoring in the middle or upper third (proficient) in Biology.				1.1. Engage in reading and writing by giving students	1.1. Principal -AP	PLCs	1.1 Common assessments at the end of instructional cycles,
Biology Goal K: Enter narrative for the goal in this		LCVCI OI	currently reading below grade level. Difficult to meet with reading coach	supplementary articles and having students write about them.	Coach-Troy Suarez	After each assessment, PLCs will ask the following questions:	district mini assessments and formatives as well as semester exams.
Students scoring in the middle or upper third (proficient) in	64	66	and biology teachers frequently due to other required meetings and committees that all are assigned.	improvement model. Weekly biology PLCs H	-Peer and Mentor Evaluators How PLC logs will be reviewed and discussed	How are we using data to inform our instruction? What barriers to implementation are we facing and how will we address them? To what degree are we	

biology will improve 2 percentage points.					with Science coach. Evidence of strategy in teachers' lesson plans seen during administration walk- throughsEET formal evaluations -EET Pop-Ins (Admin and Peer/Mentor) -EET formal observations (Admin and Peer/Mentor) -EET informal observation(Admin and Peer/Mentor) -Sehool-based informal walk-through form which includes the school's SIP strategies.	making progress towards our SMART goal? 4. Are there skills that need to be re-taught in a whole lesson to the entire class? 5. Are there skills that need to be re-taught as mini-lessons to the entire class? 6. Are there skills that need to be re-taught to targeted students?	
			1.2.	1.2.	1.2.	1.2.	1.2.
			1.3.	1.3.	1.3.	1.3.	1.3.
Based on the analysis of student a "Guiding Questions", identified improvement for the	fy and define areas	in need of	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
L. Students scoring in up	per third in B	iology.		2.1. Weekly PLCs, work with our STARR coach to devise	2.1. Principal -AP	Teachers reflect during weekly	Common assessments at the end of instructional
Biology Goal L: Enter narrative for the goal in this box.	Level of	Performance:*	for students to comprehend high level questions and required reading levels to be successful on the EOC.	strategies to improve reading comprehension. Work with our reading coach to develop strategies to improve reading comprehension.		After each assessment, PLCs will ask the following	cycles, district mini assessments and formatives as well as semester exams.
Students scoring in the upper third in biology will increase 2 percentage points.					How PLC logs will be reviewed and discussed with Science coach. Evidence of strategy in teachers' lesson	implementation are we facing and how will we address them? 3. To what degree are we making progress towards our SMART goal? 4. Are there skills that need to be re-taught in a whole lesson	

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Revised July, 2012

2012-2013 School Improvement Plan (SIP)-Form SIP-1

	2.2.	2.2.	administration walk- throughsEET formal evaluations -EET Pop-Ins (Admin and Peer/Mentor) -EET formal observations (Admin and Peer/Mentor) -EET informal observation(Admin and Peer/Mentor) -School-based informal walk-through form which includes the school's SIP strategies.		2.2.
	2.3	2.3	2.3	2.3	2.3

NEW Writing Florida Alternate Assessment Goal

Writing Goals	Problem-Solving Process to Increase Student Achievement				į
Based on the analysis of student achievement data, and reference "Guiding Questions", identify and define areas in need of improvement for the following group:	O Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
M. Florida Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9). Writing Goal M: Enter narrative for the goal in this box. NA	M.1.	M.1.	M.1.		M.1.
	M.2.	M.2.	M.2.	M.2.	M.2.

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		M.3.	M.3.	M.3.	M.3.	M.3.

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)		Problem-Solving P	rocess to Increas	se Student Achievemen	t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1: Enter narrative for the goal in this box. Structure instruction to help students learn a few major concepts/principles well and in-depth. STEM GOAL #2: Structure instruction to help students retain what they learn over the long term.	1.1. Time, knowledge and resources to work with other departments.	1.1. Teaching problem solving and strategy writing (ex. identify principle/concept, justify why it is applied to the context, and how you would apply it)	1.1. Classroom teachers will assess student's mastery and discuss strategy use during monthly PLC.	1.1. PLC will share and discuss student work to determine adjustments needed in teaching strategies.	1.1. Students will verbalize and reflect during discussion and in writing on the "big ideas".
	1.2. Developing assessments to test the depth of students' conceptual understanding.	1.2. Teach students content connections to other subjects.	1.1. Classroom teachers will assess student's mastery and discuss strategy use during monthly PLC.	1.1. PLC will share and discuss student work to determine adjustments needed in teaching strategies.	1.1. Students will verbalize and reflect during discussion and in writing on the "big ideas".
	1.3. Developing lessons that facilitate transfer.	1.3 Teach students content connections to other subjects	1.3 Classroom teachers will assess student's mastery and discuss strategy use during monthly PLC.	1.3 PLC will share and discuss student work to determine adjustments needed in teaching strategies.	1.3. Students will verbalize and reflect during discussion and in writing on the "big ideas".

STEM Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity							
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		
PLC Focus	All 9-12	Per subject	All science classes 9-12	Dec 2012, May 2013-	PLC logs			

		PLC's will meet monthly.	

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement				t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
CTE Goal #1: Enter narrative for the goal in this box. Jefferson High School CTE programs will represent the top 25% of schools earning industry certification in all program areas.	complete 3 industry certifications in Microsoft Office with a school calendar year. Testing calendar conflicts	CTE teachers in data driven	1.1. DH, District Supv., APC	1.1. Log data every grading period (4x per year)	I.1. Industry certification documentation by subject/by instructor
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

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PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Teachers will seek updated industry certification from Office 2007 to Office 2010	9-12		All BME Teachers	Ongoing (By May 2013)		BME Supv. And Dept. Head

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School Differentiated Accountability Status				
Priority	Focus	Prevent		

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes
If No, describe the measures being taken to comply with SAC requirements.

Describe the use of SAC funds.					
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount		

Reading Goal # 5C, strategy # 1	Adobe Photoshop	1,005.00	1,005.00
CTE Goal # 1, strategy # 1			
Reading Goal #1, strategy #1	Set of novels (26) Winner Take All: China's Race for Resources and What It Means for	411.58	411.58
	the World		
Attendance Goal #1, strategy 1.2	Bus transportation to August Wilson play	500.00	500.00
Alg 1 Goal # 1, strategy # 1	EOC calculators	1,200.00	1,200.00
Reading Goal # 1, strategy # 1	Photo supplies	243.00	243.00
Dropout prevention Goal #1, strategy 1.3	Anti-bullying posters, stickers, buttons	530.00	530.00
Alg 1 Goal # 1, strategy # 1	Subscription to USA Test Prep EOC	500.00	500.00
Final Amount Spent44			4,389.58