Florida Department of Education

Differentiated Accountability



Helen A. Davis Elementary School

Revised July 20, 2011

School Improvement Plan (SIP) Form SIP-1

2012-2013

2012 – 2013 SCHOOL IMPROVEMENT PLAN

PART I

School Information

School Name:	District Name:
Helen A. Davis Elementary School	Hillsborough
Principal:	Superintendent:
Patrick LaLone	MaryEllen Elia
SAC Chair:	Date of School Board Approval:
Janet Bowman	Pending school board approval

Student Achievement Data

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The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.) Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.) High School Feedback Report K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT performance (Percentage data for Proficiency, Learning Gains, Lowest 25%), and Adequate Yearly Progress (AYP). Include three years of data for the principal. Add more rows if needed.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT (Proficiency, Learning Gains, Lowest 25%), and AYP information along with the associated school year)
Principal	Patrick LaLone	Ed. S. – Educational Leadership M.S. – Special Education B.S. – Special Education/ Certifications: Educational Leadership, Emotionally Handicapped, Mentally Handicapped	1	5	11/12: F 10/11: 82% AYP - Ungraded 09/10: 92% AYP - Ungraded 08/09: 79% AYP - Ungraded
Assist. Principal	Melissa Babanats	Ed.S., School Guidance and Mental Health Counseling, M.Ed., School Guidance and Mental Health Counseling, B.A., Elementary Education, Certifications: School Guidance and Counseling, Ed. Leadership	8	4	11-12:C 10-11: B 72% AYP 09-10: B 87% AYP 08-09: B 82% AYP

Assist.	Carmine Alfano, ESE	M.A., Educational	8	8	11-12:C		
Principal	Admin.	Leadership, B.A.,					
		Education P.E.,			10-11: B 72% AYP		
		Certifications: Physical					
		Education (K-8) and Ed.			09-10: B 87% AYP		
		Leadership					
					08-09: B 82% AYP		
					07-08: B 77% AYP		

<u>Highly Qualified Instructional Coaches</u>

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT performance (Percentage data for Proficiency, Learning Gains, Lowest 25%), and Adequate Yearly Progress (AYP). Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site. Include two years of data. Add more rows if needed.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades,
			Years at	an	FCAT (Proficiency, Learning Gains, Lowest 25%), and AYP
Area		Certification(s)	Current School		information along with the associated school year)
				Instructional Coach	
Reading	Cristina Brescia	BA Elementary Education,	7	0	
		Certification: Elementary			
		Education (K-6), ESOL			First Year as Reading Coach at Davis
		Endorsement			

<u>Highly Qualified Teachers</u>

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)

1. Teacher Interview Day	District staff	June
2. Recruitment Fairs	District staff	June
3. Salary Differential (Renaissance Schools)	General of Federal Programs	ongoing
4. District Mentor Program	District Mentors	ongoing
5. District Peer Program	District Peers	ongoing
6. School-based teacher recognition system	Principal	ongoing
7. Opportunities for teacher leadership	Principal	ongoing
8. Regular time for teacher collaboration	Principal	ongoing

Non-Highly Qualified Instructors

List all instructional staff and paraprofessionals who are teaching out-of-field and/or who are NOT highly qualified. Add more rows if needed.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly effective.	

	Depending on the needs of the teacher, one or more of the following strategies are implemented.
11 Teachers	<u>Administrators</u>
	Meet with the teachers four times per year to discuss progress on:
	• Preparing and taking the certification exam
	Completing classes need for certification/endorsement
	• Provide substitute coverage for the teachers to observe other teachers
	• Discussion of what teachers learned during the observation(s)
	Academic Coach
	• The coach co-plans, models, co-teaches, observes and conferences with the teacher on a regular basis
	Subject Area Leader/PLC
	• The teachers will attend PLC meetings for on-going adult learning, striving to understand how they as an individual teacher and PLC member can improve learning for all.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school who are teaching at least one academic course.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Sch	001 11	nprov	emer	IL PIA	п (эі	г)-г	orm	SIP-	1
То	%	%	%	%	%	%	%	%	%
tal	of	of	of	of	of	Hi	Re	Na	
Nu	Fir	Те	Те	Те	Те	gh	ad	tio	ES
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ber	Ye	ers	ers	ers	ers	Qu	En	Bo	End
of	ar	with	with	with	wi	alif	dor	ard	orse
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uc	ers	rs of	Yea	rs of	van	ac	ach	ied	Теа
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)	3)	1)	3)	7)	(7			2)
						3)			
						5)			

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor	Mentee	Rationale for	Planned
Name	Assigned	Pairing	Mentoring
			Activities

Amy Evans	Karla Arguello Kaitlin Bouchard Persephonie Valdez Jessica Bowman Surisbel Fuentes	The district- based mentor is with the EET initiative. The mentor has strengths in the areas of leadership, mentoring, and increasing student achievement.	Weekly visits to include modeling, co- teaching, analyzing student work/data, developing assess ments, conferen cing and problem solving.
Eleanor Evins	Karla Arguello	Ms. Evins has over 9 years of teaching experience.	Bi- weekly co- planning in PLCs.
Krista McFarlin	Surisbel Fuentes	Ms. McFarlin has over 12 years of teaching experience.	Bi- weekly co- planning in PLCs.
Monisha Flanigan (school- based mentor)	Persephonie Valdez Jessica Bowman Kaitlin Bouchard	Mrs. Flanigan has over 5 years experience and the PLC Facilitator for the first grade.	Bi- weekly co- planning in PLCs.

Cristina BresciaKarla ArguelloMs. Brescia is the school'sOn- going co- planning, modeling coach.(school- based mentor)Kaitlin Bouchardreading coach.modeling of lessons and observation with feedback.Persephonie ValdezJessica BowmanSurisbel	School Impr	School Improvement Plan (SIP)-Form SIP-1					
Fuentes	Cristina Brescia (school- based	Karla Arguello Kaitlin Bouchard Persephonie Valdez Jessica Bowman	Ms. Brescia is the school's reading	On- going co- planning, modeling of lessons and observation with			

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Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title 1, Part A

Services are provided to ensure students who need additional remediation are provided support through: after school and summer programs, quality teachers through professional development, content resource teachers, and mentors.

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Title I, Part C- Migrant

The migrant advocate provides services and support to students and parents. The advocate works with teachers and other programs to ensure that the migrant students' needs are being met.

Title I, Part D

The district receives funds to support the Alternative Education Program which provides transition services from alternative education to school of choice.

Title II

The district receives funds for staff development to increase student achievement through teacher training. In addition, the funds are utilized in the Salary Differential Program at Renaissance schools.

Title III

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners

Title X- Homeless

The district receives funds to provide resources (social workers and tutoring) for students for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school, reading coaches, and extended learning opportunity programs.

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Violence Prevention Programs
NA
Nutrition Programs
NA
Housing Programs
N/A Head Start
We utilize information from students in Head Start to transition into Kindergarten.
Adult Education
N/A
Career and Technical Education
The career and technical support is specific to each school site in which funds can be utilized, in a specific program, within Title I regulations
The career and technical support is specific to each school site in which funds can be utilized, in a specific program, whilm The Tregulations
Job Training
Job Training
Job training support is specific to each school site in which funds can be utilized, in a specific program, within Title I regulations
Other
NA

Multi-Tiered System of Supports (MTSS/Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

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<u>Elementary</u>

The leadership team includes:

- Principal
- Assistant Principal (ELP Coordinator)
- Guidance Counselor
- School Psychologist
- Social Worker (Attendance Committee Representative)
- Reading Coach (other specialists on an ad hoc basis)
- ESE teacher
- Representatives from the PLCs for each grade level, K-5
- ELL Representative
- Behavior Specialist

(Note that not all members attend every meeting, but are invited based on the goals and purpose of the meeting)

Describe how the school-based *MTSS* Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate *MTSS* efforts?

Elementary/Middle/High

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The purpose of the core Leadership Team is to:

- 1. Review school-wide assessment data on an ongoing basis in order to identify instructional needs at all grade levels.
- 2. Support the implementation of high quality instructional practices at the core and intervention/enrichment (Tiers 2/3) levels.
- 3. Review ongoing progress monitoring data at the core to ensure fidelity of instruction and attainment of SIP goal(s) in curricular, behavioral, and attendance domains.
- 4. Communicate school-wide data to PLCs and facilitate problem solving within the content/grade level teams.

The Leadership team meets regularly weekly. Specific responsibilities include:

- Oversee the multi-layered model of *instructional delivery* (Tier 1/Core, Tier 2/Supplemental and Tier 3/Intensive)
- Create, manage and update the school resource map
- Ensure the master schedule incorporates allocated time for intervention support at all grade levels.
- Determine scheduling needs, and assist teacher teams in identifying research-based instructional materials and intervention resources at Tiers2/3
- Facilitate the implementation of specific programs (e.g., Extended Learning Programs during and after school; Saturday Academies) that provide intervention support to students identified through data sorts/chats conducted by the PLCs.
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals

- Organize and support systematic data collection (e.g., district and state assessments; during-the-grading period school assessments/checks for understanding; in-school surveys)
- Assist and monitor teacher use of SMART goals per unit of instruction. (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
- Strengthen the Tier 1 (core curriculum) instruction through the:
 - o Implementation and support of PLCs
 - Review of teacher/PLC core curriculum assessments/chapters tests/checks for understanding (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
 - Use of Common Core Assessments by teachers teaching the same grade/subject area/course (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
 - o Implementation of research-based scientifically validated instructional strategies and/or interventions. (as outlined in our SIP)
 - o Communication with major stakeholders (e.g., parents, business partners, etc.) regarding student outcomes through data summaries and conferences.
- On a monthly basis, assist in the evaluation of teacher fidelity data and student achievement data collected during the month.
- Support the planning, implementing, and evaluating the outcomes of supplemental and intensive interventions in conjunction with PLCs and Specialty PSLT.
- Work collaboratively with the PLCs in the implementation of the C-CIM (Core Continuous Improvement Model) on core curriculum material.
- Coordinate/collaborate/integrate with other working committees, such as the Literacy Leadership Team (which is charged with developing a plan for embedding/ integrating reading and writing strategies across all other content areas).

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

Elementary/Middle/High

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- The Chair of SAC is a member of the Leadership Team/PSLT.
- The administration, leadership team, teachers and SAC are involved in the School Improvement Plan development and monitoring throughout the school year.
- The School Improvement Plan is the working document that guides the work of the Leadership Team and all teacher teams. The large part of the work of the team is outlined in the Expected Improvements/Problem Solving Process sections (and related professional development plans) for school-wide goals in Reading, Math, Writing, Science, Attendance and Suspension/Behavior.
- Given that one of the main tasks is to monitor student data related to instruction and interventions, the Leadership Team/PLST monitors the effectiveness of instruction and intervention by reviewing student data as well as data related to implementation fidelity (teacher walk-through data).
- The Leadership Team/PSLT communicates with and supports the PLCs in implementing the proposed strategies by distributing Leadership Team members across the PLCs to facilitate planning and implementation. Once strategies are put in place, the Leadership Team members who are part of the PLCs regularly report on their efforts and student outcomes to the larger Leadership Team/PSLT.
- The Leadership Team/PSLT and PLCs both use the problem solving process (Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:
 - Use the problem-solving model when analyzing data:
 - 1. What is the problem? (Problem Identification)
 - 2. Why is it occurring? (Problem Analysis and Barrier Identification)
 - 3. What are we going to do about it? (Action Plan Design and Implementation)
 - 4. Is it working? (Monitor Progress and Evaluate Action Plan Effectiveness)
 - Identify the problem (based on an analysis of the data disaggregated via data sorts) in multiple areas curriculum content, behavior, and attendance

- Develop and test hypotheses about why student/school problems are occurring (changeable barriers).
- Develop and target interventions based on confirmed hypotheses.
- Identify appropriate progress monitoring assessments to be administered at regular intervals matched to the intensity of the level of instructional/intervention support provided.
- Develop grading period or units of instruction//intervention goals that are ambitious, time-bound, and measureable (e.g., SMART goals).
- Review progress monitoring data at regular intervals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensify intervention and/or enrichment support).
- Each PLC develops PLC action plan for SIP strategy implementation and monitoring.
- Assess the implementation of the strategies on the SIP using the following questions:
 - 1. Does the data show implementation of strategies are resulting in positive student growth?
 - 2. To what extent are we making progress toward the school's SIP goals?
 - 3. If we are making progress, what can we do to sustain what is working?
 - 4. What barriers to implementation are we facing and how will we address them?
 - 5. What should we do next? What should be our plan of action?

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Elementary Middle/High

The following table contains a summary of the assessments used to measure student progress in core, supplemental and intensive instruction and their sources and management:

Editor Note: In <u>your</u> response, be more <u>specific</u> than the example below regarding the data sources (assessments/checks for understanding) your school is using. Don't forget to emphasize core curriculum school-based assessments/checks for understanding that you are collecting/ analyzing outside of the mandated state and district assessments. True on-going progress monitoring includes using the results of the core curriculum to guide interventions.

Core Curriculum (Tier 1)

Data Source	Database	Person (s) Responsible
FCAT released tests	School Generated Excel Database	Reading Coach/Math Coach/AP
Baseline and Midyear District Assessments	Scantron Achievement Series	Leadership Team, PLCs, individual teachers
	Data Wall	
District generated assessments from the Office of Assessment and Accountability	Scantron Achievement Series	Leadership Team, PLCs, individual teachers
KRT, FLKRS	Data Wall	

2012-2013

Scantron Achievement Series	Leadership Team, PLCs, individual teachers
Data Wall	
PLC Logs	
Progress Monitoring and Reporting Network	Reading Coach/ Reading Resource Teacher/ Reading PLC Facilitator
Data Wall Sagebrush (IPT)	ELL PSLT Representative
Ed-Line	Individual Teachers/ Team Leaders/ PLC Facilitators/Leadership Team Member
PLC Database	
School Generated Excel Database	Individual Teacher
District Generated Database	Leadership Team/Specialty PSLT
	Data Wall PLC Logs Progress Monitoring and Reporting Network Data Wall Sagebrush (IPT) Ed-Line PLC Database PLC logs School Generated Excel Database

Extended Learning Program (ELP)* (see below) Ongoing Progress Monitoring (mini-assessments and other assessments from adopted curriculum resource materials)	School Generated Database in Excel	Leadership Team/ ELP Facilitator
Differentiated mini assessments based on core curriculum assessments.	Individual teacher data base PLC/Department data base	Individual Teachers/PLCs
FAIR OPM	School Generated Database in Excel	Leadership Team/Reading Coach
Ongoing assessments within Intensive Courses	Database provided by course materials (for courses that have one), School Generated Database in Excel	Leadership Team/PLC/Individual Teachers
(Middle/High)		
Other Curriculum Based Measurement	easyCBM	Leadership Team/PLCs/Individual Teachers
	School Generated Database in Excel	
Research-based Computer-assisted Instructional Programs	Assessments included in computer-based programs	PLCs/Individual Teachers
	1	1

Describe the plan to train staff on MTSS.

The Leadership Team/will continue to work to build consensus with all stakeholders regarding a need for and a focus on school improvement efforts. The Leadership Team will work to align the efforts of other school teams that may be addressing similar identified issues.

As the District's RtI Committee/RtI Facilitators develop(s) resources and staff development trainings on PS/RtI, these tools and staff development sessions will be conducted with staff when they become available. Professional Development sessions, as identified by teacher needs assessment and/or EET evaluation data, will occur during faculty meeting times or rolling faculty meetings. The Leadership Team will send school team representatives to ongoing PS/RtI trainings/support sessions that are offered district-wide. Our school will invite our area RtI Facilitator to visit quarterly (or as needed) to review our progress in implementation of PS/RtI and provide on-site coaching and support to our Leadership Teams/PLCs. New staff will be directed to participate in trainings relevant to PLCs and PS/RtI as they become available.

Describe plan to support MTSS.

Editor Note: This is a new question from the state.

Response to Intervention (RtI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our schools, we will:

- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, Steering, and SAC meetings, lesson study, school-wide behavior management plans).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement.

Literacy Leadership Team (LLT)

Revised July 20, 2011

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

The Literacy Leadership Team serves as the school's literacy Professional Learning Community. The team is comprised of:

- Principal
- Assistant Principal for Curriculum
- Reading Coach
- Reading Teachers
- Media Specialist
- Teachers across content areas (Language Arts, Math, Science, Social Studies and Electives) who have demonstrated effective reading instruction as reflected through positive student reading gains
- Language Arts Subject Area Leaders

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT is a subset of the Problem Solving Leadership Team. The team provides leadership for the implementation of the reading goals and strategies identified on the SIP.

The principal is the LLT chairperson. The reading coach is a member of the team and provides extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instructional support is provided to all teachers.

The principal also ensures that the LLT monitors reading data, identifies school-wide and individual teachers' reading-focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the Problem Solving Leadership team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

What will be the major initiatives of the LLT this year?

- Implementation and evaluation of the SIP reading goals/strategies across the content areas
- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)
- Implementation of the K-12 Reading Plan

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

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In Hillsborough County Public schools, all kindergarten children are assessed for Kindergarten Readiness using the FLKRS (Florida Kindergarten Readiness Screener.) This state-selected assessment contains a subset of the Early Childhood Observation System and the first two measures of the Florida Assessments in Reading (FAIR). The instruments used in the screening are based upon the Florida Voluntary Prekindergarten (VPK) Education Standards. Parents are provided with a letter from the Commissioner of Education, explaining the assessments. Teachers will meet with parents after the assessments have been completed to review student performance. Data from the FAIR will be used to assist teachers in creating homogeneous groupings for small group reading instruction. Children entering Kindergarten may have benefited from the Hillsborough County Public Schools' Voluntary Prekindergarten Program. This program is offered at elementary schools in the summer and during the school year in selected Head Start classrooms and as a blended program in several Early Exceptional Learning Program (EELP) classrooms. Starting in the 2012-2013 school year, students in the VPK program will be given the state-created VPK Assessment that looks at Print Knowledge, Phonological Awareness, Mathematics and Oral Language/Vocabulary. This assessment will be administered at the start and end of the VPK program. A copy of these assessments will be mailed to the school in which the child will be registered for kindergarten, enabling the child's teacher to have a better understanding of the child's abilities from the first day of school. Parent Involvement events for Transitioning Children into Kindergarten include Kindergarten RoundUp. This event provides parents with an opportunity to meet the teachers and hear about the academic program. Parents are encouraged to complete the school registration procedure at this time to ensure that the child is able to start school on time.

PART II: EXPECTED IMPROVEMENTS Reading Goals

READING GOALS 1. Students achieving proficiency (FCAT Level 3 or above) in reading			
Reading Goal #1: In grades 3-5, the percentage of Standard Curriculum students scoring a Level 3 or higher on the 2012 FCAT Reading will increase from 56% to 59%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	
	58%	62%	
Problem-Solving Process to Increase Student Achievement			

ſ	Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
			Monitoring	Effectiveness of	
				Strategy	

School Improvente				
	1.1	Who	Teacher Level	<u>3x per year</u>
	Strategy	-Principal	-Teachers record data using the	- FAIR
levels of understanding			on-line grading system or data	
and disaggregating school	This reading strategy crosses all content areas	-AP/ESE Administrator	gathering document to determine	
data			their students' progress towards	
	Students' comprehension of course content/standards increases through	-Reading Coach	the Instructional Goal developed	
-Not all teachers of the	teacher's use of data to form instructional goals. Specifically, teachers use		in their PLC.	
same grade level utilize	C-CIM (Core Continuous Improvement Model) with core curriculum	-Team Leaders		During the Grading
common curriculum	and provide Differentiated Instruction (DI) as a result of the common			Period
calendars	assessments to ensure the mastery of essential skills.			
			PLC Level	- Common assessments
- Teachers at varying		How		-Running Records
levels of implementation			-Using the individual teacher's	-
of Differentiated	Action Steps	-PLC notes completed on Davis	data, PLCs determine student	-DRA 2
Instruction (both with the		Internal	placement for re-teaching	
low performing and high	Plan		instructional block.	
performing students).		-Common Planning Calendars for		
· · ·		grade levels		
-Teachers/Teams	Planning/PLCs Before the Lesson	č		
at varying levels of		-Evidence of strategies in	- For each subject, PLCs track	
implementation of	-	teachers' lesson plans seen during		
designated instructional		administration walk-throughs.	Instructional Goals utilizing the	
block.	1. 1. PLC's will meet to disaggregate grade level data.		Davis Benchmark sheet for each	
		-EET Pop-Ins (Admin and Peer/	teacher.	
-Large ESE population at	2. PLC's will coordinate curriculum calendars and create objectives for	Mentor)		
Davis.	planning. PLCs identify the essential skills and learning targets for the)		
	upcoming instruction. PLCs answer the question, "What do we want students	-EET formal observations (Admin		
	to learn?" (EET Rubric 1e, 4d)	and Peer/Mentor)		
	2.	-EET informal observation(Admin		
		and Peer/Mentor)		
	3. 3. Teachers agree upon evaluation data used to determine proficiency			
	of curriculum areas. PLCs identify the common assessment for the	-Monitoring data will be		
	upcoming unit of instruction. PLCs are answering the question,	reviewed every nine weeks by	Leadership Team Level	
	"How do we know if they have learned it?" Specifically, PLCs	administrators.	Beddersnip redni Bever	
	reflect on the following questions:		-PLC facilitators shares data	
			regarding students who are unable	
	How will the assessment match the intended essential learning and learning		to make gains in a traditional	
	targets?(EET Rubric 1f)		(Tier I or Tier II) setting with	
			the Problem Solving Leadership	
	Are we going to use an assessment from our adopted content materials?		Team.	
			i cuini.	
l				

EET R	Rubric 1f, 4d).		TH D 11 G 1 1 1 1 1
	Cs write the Essential Question for Reading, Math and Science for		-The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
(EET R	Rubric 1c, 4d)	I st Grading Period Check	
Do/Ch	neck		
<u>Teacher</u>	ers in the Classroom	2 nd Grading Period Check	
PLC cal activitie 6. At th the core PLCs. (Checl	he end of the unit, teachers give a common assessment identified from e curriculum material. Teachers bring assessment data back to the (EET Rubric 3d, 4d)	3 rd Grading Period Check	Ideas for K-2 Teachers in grades K-2 will administer a Running Record, DRA2, or KRT (for Kindergarten only) for each student. Teachers will record information on Davis Benchmark gathering sheets to discuss with PLCs and administrators.
7. Based discuss	ed on common assessments (FAIR, DRA2 or other measure), teachers grouping students for differentiated instruction, re-teaching and on if necessary.		1 st Grading Period Check
were ef	ed on the data, teachers discuss Differentiated Instruction strategies that ffective. (EET Rubric 4a, 4d) ed on the data, teachers:		^{2nd} Grading Period Check
b) decid	de what skills need to be re-taught in a whole lesson to the entire class, de what skills need to be moved to mini-lessons for the entire class and de what skills need to be re-taught to targeted students.		^{3rd} Grading Period Check

(EET Rubric 1b and 1c)		
10. Teachers provide different groups of students instruction based upon their needs (remediation or enrichment).		
11. PLCs record their work using on-line form on Davis Internal.		
<i>Whole Faculty</i> -Throughout the school year, teachers participate in faculty Book Study <u>Teach</u> <u>Like a Champion</u> where teachers discuss and review effective C-CIM and DI strategies.		

2. Students achieving above proficiency (FCAT Levels 4 or 5) in reading		
Reading Goal #2:		

	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
percentage of Standard		-		
Curriculum students				
scoring a Level 4 or				
higher on the 2012				
FCAT Reading will				
increase from 30% to				
33%.				
	30%	33%		
		2270		
Problem-Solving				
Process to				
Increase Student				
Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool
			Strategy	

	ent rian (SIP)-rorm SIP-1		•	
2.1.	2.1	Who	-	<u>3x per year</u>
- Teachers are at varying skill levels with higher	Strategy	-Principal	Teacher Level	- FAIR
	This reading strategy crosses all content areas.	-AP/ESE Administrator	-Teachers record data using the on-line grading system or data	
	Students' comprehension of course content/standards increases through participation in higher order thinking questioning techniques to promote	-Reading Coach	gathering document to determine their students' progress towards	
	critical thinking and problem-solving skills. This strategy will be implemented across all content areas. For this strategy, teachers implement a variety or	-Team Leaders		During the Grading Period
levels of understanding	series of questions/prompts to challenge students cognitively, advance high level thinking and discourse, and promote meta-cognition. (EET Rubric 1e,			- Common assessments
1	3b)	-	PLC Level	-Running Records
		<u>How</u>	-Using the individual teacher's	-DRA 2
levels of implementation	Action Steps	-PLC notes completed on Davis Internal	data, PLCs determine student placement for re-teaching	
Instruction (both with the		-Common Planning Calendars for	instructional block.	
low performing and high performing students).	- The Reading Coach and Intermediate Reading Teacher contact will provide	grade levels	For each a birst DI Contrad	
	(FFT 4d 4a)	-Evidence of strategies in teachers' lesson plans seen during administration walk-throughs.	- For each subject, PLCs track their overall progress towards the Instructional Goals utilizing the Davis Benchmark sheet for each	
	Planning/PLCs Before the Lesson	-EET Pop-Ins (Admin and Peer/ Mentor)	teacher.	
		-EET formal observations (Admin and Peer/Mentor)		
		-EET informal observation(Admin and Peer/Mentor)		
	(LE I KUDric 1a, 1b, 1e, 11, 3b, 4a, 4u)	-Monitoring data will be reviewed every nine weeks by	Leadership Team Level	
	-Within PLCs, teachers plan and write for higher order questions in upcoming lessons. (EET Rubric 1a, 1b, 1c, 1e, 3b, 4d)	administrators.	-PLC facilitators shares data regarding students who are unable	
			to make gains in a traditional (Tier I or Tier II) setting with the Problem Solving Leadership	

Improvement Plan (SIP)-Form SIP-1		
Do/Check		Team.
Teachers in the Classroom	I st Grading Period Check	-The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
-During the lesson, teachers successfully engage all students in the discussion. (EET Rubric 1b, 3b, 3e)	^{2nd} Grading Period Check	-
-Teacher encourages students to formulate high-level questions and ensure that all voices are heard. (EET Rubric 3b) -At the end of the unit, teachers administer the common assessment.	3 rd Grading Period Check	_
Check/Act		1st Grading Period Check
PLCs After the Common Assessment	_	2 nd Grading Period Check
-Using the data, teachers review the strategies that were taught using higher order questioning to determine success and modify as needed. (EET 1c, 1f, 4a, 4d, 4e)		3 rd Grading Period Check
_		-

2.2.	2.2.	2.2.	2.2.	2.2.
2.3	2.3	2.3	2.3	2.3

3. Percentage of students making Learning Gains in reading Reading Goal #3:			
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*	
	69%	71%	
Problem-Solving Process to Increase Student Achievement			

Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
		Monitoring	Effectiveness of	
			Strategy	

	School Improvement Plan (SIP)-Form SIP-1					
3.1	This reading strategy crosses all content areas.	Who		<u>3x per year</u>		
Not all teachers of the	The purpose of this strategy is to strengthen the core curriculum. Students'	-Principal	Teacher Level	- FAIR		
same grade level utilize	comprehension of course content improves by participating in lessons where	1 Interput		1 mit		
common curriculum	teachers consistently follow the Gradual Release lesson delivery model such	-AP/ESE Administrator	Teachers reflect on lesson			
calendars	as:		effectiveness.			
		-Reading Coach				
- Teachers at varying	Direct instruction, modeled instruction, guided practice, and independent					
levels of implementation		-Team Leaders		During the Grading		
of Differentiated	r		Teachers record data using the	Period		
Instruction (both with the	I do, we do, you do		on-line grading system or data			
low performing and high			gathering document to determine	- Common assessments		
performing students).	(EET Rubric: 1a, 1b, 3a, 3c, 3e)		their students' progress towards	-Running Records		
		Γ	the Instructional Goal developed	Ĩ		
-Teachers/Teams		How	in their PLC.	-DRA 2		
at varying levels of						
implementation of	Action Steps	-PLC notes completed on Davis				
designated instructional	-	Internal				
block.	Plan		PLC Level			
		-Common Planning Calendars for				
	Teacher PD	grade levels	-Using the individual teacher's			
			data, PLCs determine student			
	Reading Coach and key teacher leaders provide school-based individualized	-Evidence of strategies in	placement for re-teaching			
	professional development (as needed) regarding gradual release format. (EET		instructional block.			
	Rubric: 1a, 1b, 3a, 3c, 3e)	administration walk-throughs.				
			- For each subject, PLCs track			
		-EET Pop-Ins (Admin and Peer/	their overall progress towards the			
		Mentor)	Instructional Goals utilizing the			
	Planning/PLCs before the Lessons		Davis Benchmark sheet for each			
		-EET formal observations (Admin	teacher.			
	In PLCs, teachers will discuss and plan strategies and activities for guided	and Peer/Mentor)				
	practice portion of gradual releaseDiscuss specific strategies for involving		- Data is used to identify effective			
	students in active participation in learning such as:	-EET informal observation(Admin	activities in future lessons.			
	AN A CONTRACT OF A	and Peer/Mentor)				
	*Manipulatives					
	*A	-Monitoring data will be				
	*Accountable Talk	reviewed every nine weeks by	Leadership Team Level			
		administrators.				
			-PLC facilitators shares data			
	Discuss and also means to increase at deat any discussion of discussion of a 1911	F	regarding students who are unable			
	Discuss and plan ways to increase student practice and discussion of skills		to make gains in a traditional			
	learned in the lesson. (instead of lesson being teacher centered)		(Tier I or Tier II) setting with			
			the Problem Solving Leadership			

)) improveme	ent Plan (SIP)-Form SIP-1		
	(EET Rubric: 1a, 1b, 4d)		Team.
	Do/Check Teacher Actions in the Classroom	1st Grading Period Check 2nd Grading Period Check	-The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
	-Teachers implement the gradual release model in the classroom ensuring the pacing of the lesson is appropriate, providing students the time needed to be intellectually engaged in each stage. (EET Rubric: 3a, 3c, 3e) -At the end of the unit, teachers give a common assessment identified from the core curriculum material. (EET Rubric 3d) -After the assessment, teachers provide timely feedback and students use the feedback to enhance their learning. (EET Rubric 3d)		-PSLT uses data to evaluate the effectiveness of strategy implementation, supplemental instruction for targeted students and future professional development for teachers.
	Check/Act Teachers/PLCs after the Common Assessment	-	Ist Grading Period Check
	-Teachers bring their common assessment data back to the PLCs. -Based on the data, teachers reflect on their own teaching. (EET Rubric 4a) -Using the data, effective gradual release strategies and techniques are identified, discussed, and modeled in order to implement techniques in future		^{2nd} Grading Period Check
	lessons. (EET 1c, 1f, 4a, 4d, 4e)		3 rd Grading Period Check
	-Classroom coverage is provided for teachers to peer coach. (EET 4e)		-

4. Percentage of students in Lowest 25% making learning gains in reading Reading Goal #4: In grades 3-5, the percentage of All Curriculum students in the bottom quartile making learning gains on the 2012 FCAT Reading will increase from 66% to 69%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
	66%	69%		
Problem-Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

4.1	4.1	4.1	4.1	4.1
	See goals 1, 2, 3			
4.2.	4.2.	4.2.	4.2.	4.2.
4.3	4.3.	4.3.	4.3.	4.3.
5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading.				

· ·				
Reading Goal #5A:	2012 Current Level of Performance:*	2013 Expected Level of		
		Performance:*		
The percentage of				
White students scoring				
proficient/satisfactory				
on the 2013 FCAT/FAA				
Reading will increase				
from 66% to 68%.				
The percentage of				
Black students scoring				
proficient/satisfactory				
on the 2013 FCAT/FAA				
Reading will increase				
from 57% to 60%.				
	White: 66%	White: 68%		
	white 0070	winte: 0070		
	Black: 57%	Black: 60%		
	Hispanic: 55%	Hispanic: 60%		
	Asian: NA	Asian: NA		
	American Indian: NA	American Indian: NA		
Problem-Solving				
Process to				
Increase Student				
Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
	Sump)	Monitoring	Effectiveness of	
			Strategy	

School Improvem		i i i i i i i i i i i i i i i i i i i	i i i i i i i i i i i i i i i i i i i	i i
	See goals 1, 2, 3			
5A.2.	5A.2.	5A.2.	5A.2.	5A.2.
5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
5B. Economically Disadvantaged students not making satisfactory progress in reading.				
Reading Goal #5B:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
The percentage of Economically Disadvantaged students scoring proficient/ satisfactory on the 2013 FCAT/FAA Reading will increase from 56% to 60%.				
	56%	60%		
Problem-Solving Process to				
Increase Student Achievement				

Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool
			Strategy	
5B.1.	5B.1.	5B.1.	5B.1.	5B.1.
	See goals 1, 2, 3			-
5B.2.	5B.2.	5B.2.	5B.2.	5B.2.
5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
5C. English				
Language Learners				
(ELL) not making				
satisfactory progress in reading.				
Reading Goal #5C:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
The percentage of ELL students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from 45% to 49%.				

	45%	49%					
Problem-Solving Process to Increase Student							
Achievement							
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool			
			Strategy				

School Improvem				
5C.1.	SC.1.	5C.1.	5C.1.	5C.1.
	See goals 1, 2, 3			
5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
5C.3.	5C.3.	5C.3.	5C.3.	5C.3.

School Improvement	ent Plan (SIP)-Form SIP-1			
5D. Students				
with Disabilities				
(SWD) not making				
satisfactory progress				
in reading				
Reading Goal #5D:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
The percentage of SWD scoring proficient/ satisfactory on the 2013 FCAT/FAA Reading will increase from 39% to 45%.				
	39%	45%		
Problem-Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool
5D.1.	5D.1.	5D.1.	Strategy 5D.1.	5D.1.
50.1.	JU.1.	50.1.	50.1.	50.1.
	See goals 1, 2, 3			-

5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
5D.3.	5D.3.	5D.3.	5D.3.	5D.3.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	-	and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g. , Early Release) and Schedules (e.g., frequency of meetings)		

2012-2013 School Improveme	ent Plan (SII	P)-Form SIP-1			
Data disaggregation of previous assessment	· · ·	PLC Facilitator School-wide and Team	Initial SIP Data Meeting PLC's: On-going	Notes of meetings	Administration Team
results and current students					Instructional Coaches
					PLC Facilitators
Identification of curriculum objectives,	K-5	PLC Facilitator School-wide and Team	PLCs: On-going	Classroom walk-throughs	Teachers Administration Team
essential questions, common assessments					Instructional Coaches
Key Classroom Strategies, PD	K-5	Admin Team School-wide and Mrs.	Faculty Meeting, Pre- Inservice Meeting, PLCs	Four Meetings during the year to share implementation ideas, Peer	PLC Facilitators Administration Team
developed by Admin Team and Teachers to promote learning for al students and integratior of mildly handicapped students in the regular classroom.		Guadalupe		Share	PLCs

2012-2013 School Improvement Plan (SIP)-Form SIP-1 Reading Budget (Insert rows as needed)

Include only school-based funded			
activities/materials and exclude district			
funded activities/materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Study Island	Subscription to assist teachers with planning and assist students with targeted instruction	Title I	\$4,688.25
Think-Link	Subscription to assist teachers with planning and assist students with targeted instruction	Title I	\$2850.00
Easy CBM	Subscription to assist teachers with planning and assist students with targeted instruction and the RTI process	Title I	\$267
Subtotal:\$7,805.25			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Supplemental instruction	Teacher units to support supplemental instruction	ELP and Title I	\$15,000
Behavior Specialist, Resource Teacher, Additional .2 Art, Asst. Teacher	Teacher units to support supplemental instruction, PLC's and CIM	Title I	\$121,887.92
	Teacher unit to support supplemental instruction in primary grades	Title I and ESE	\$64,507.92

Subtotal:\$ 201,395.84		
Total:\$209,201.09		

End of Reading Goals

Mathematics Goals

Goal 1 – Elementary and Middle using FCAT Math Data

1. Students achieving proficiency (Level 3 or above) in mathematics		
Mathematics Goal_ #1:		
In grades 3-5, the percentage of Standard Curriculum students scoring a Level 3 or higher on the 2012 FCAT Math will increase from 46% to 49%.	2013 Expected Level of Performance:*	

	46%	49%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Anticipated Barrier

	1.1	Who	Teacher Level	
	1.1	<u>wiio</u>		
-Teachers are at	Strategy	-Principal	-Teachers record data using the	-Teachers are at
varying levels of			on-line grading system or data	varying levels of
understanding and	This strategy crosses all content areas	-AP/ESE Administrator	gathering document to determine	understanding and
disaggregating school			their students' progress towards	disaggregating school
data	Students' comprehension of course content/standards increases through teacher's	-Reading Coach	the Instructional Goal developed	data
	use of data to form instructional goals. Specifically, teachers use C-CIM		in their PLC.	
-Not all teachers	(Core Continuous Improvement Model) with core curriculum and provide	-Team Leaders		-Not all teachers
of the same grade	Differentiated Instruction (DI) as a result of the common assessments to ensure			of the same grade
level utilize common	the mastery of essential skills.			level utilize common
curriculum calendars			PLC Level	curriculum calendars
		How		
- Teachers at			-Using the individual teacher's	- Teachers at
varying levels of	Action Steps	-PLC notes completed on Davis	data, PLCs determine student	varying levels of
implementation		Internal	placement for re-teaching	implementation
1 1	Plan		instructional block.	of Differentiated
Instruction (both with		Common Planning Calendars for		Instruction (both with
the low performing		grade levels		the low performing
and high performing	Planning/PLCs Before the Lesson			and high performing
students).		-Evidence of strategies in	- For each subject, PLCs track	students).
	-		their overall progress towards the	
-Teachers/Teams		administration walk-throughs.	Instructional Goals utilizing the	-Teachers/Teams
at varying levels	4. 1. PLC's will meet to disaggregate grade level data.		Davis Benchmark sheet for each	at varying levels
of implementation		-EET Pop-Ins (Admin and Peer/	teacher.	of implementation
of designated	2. PLC's will coordinate curriculum calendars and create objectives for	Mentor)		of designated
instructional block.	planning. PLCs identify the essential skills and learning targets for the upcoming			instructional block.
instructional block.	instruction. PLCs answer the question, "What do we want students to learn?"	-EET formal observations (Admin		instructional block.
-Large ESE population	(EET Rubric 1e, 4d)	and Peer/Mentor)		-Large ESE
at Davis.				population at Davis.
at Davis.	5.	-EET informal observation(Admin		population at Davis.
		and Peer/Mentor)		
	6. 3. Teachers agree upon evaluation data used to determine proficiency			
	of curriculum areas. PLCs identify the common assessment for the	-Monitoring data will be reviewed		
	upcoming unit of instruction. PLCs are answering the question, "How	every nine weeks by administrators.	Laadarshin Taam Laval	
	do we know if they have learned it?" Specifically, PLCs reflect on the	every line weeks by administrators.		
	following questions:		PLC facilitators shares data	
			regarding students who are unable	
	How will the assessment match the intended essential learning and learning		to make gains in a traditional	1
	targets?(EET Rubric 1f)		(Tier I or Tier II) setting with	
			the Problem Solving Leadership	
	Are we going to use an assessment from our adopted content materials?		Team.	
			i caiii.	

ioor improven	nent Plan (SIP)-Form SIP-1		
	(EET Rubric 1f, 4d). 4. PLCs write the Essential Question for Reading, Math and Science for instruction.		-The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
	(EET Rubric 1c, 4d)	1 st Grading Period Check	
	Do/Check	2 nd Grading Period Check	
	Teachers in the Classroom		
	5. PLC teachers instruct students using the core curriculum as determined by PLC calendars, incorporating effective strategies and Differentiated Instruction activities discussed at their PLC meetings.	3 rd Grading Period Check	Ideas for K-2 Teachers in grades K-2 will
	6. At the end of the unit, teachers give a common assessment identified from the core curriculum material. Teachers bring assessment data back to the PLCs. (EET Rubric 3d, 4d)		administer a Running Record, DRA2, or KRT (for Kindergarten only) for each student. Teachers will record information on Davis Benchmark gathering sheets to discuss with PLCs and
	Check/Act		administrators.
	Teachers/PLCs after the Common Assessment		
	7. Based on common assessments (Chapter tests or other measure), teachers discuss grouping students for differentiated instruction, re-teaching and extension if necessary.		1 st Grading Period Check
	8. Based on the data, teachers discuss Differentiated Instructional strategies that were effective. (EET Rubric 4a, 4d)		2 nd Grading Period Check
	9. Based on the data, teachers:		
	a) decide what skills need to be re-taught in a whole lesson to the entire class, b) decide what skills need to be moved to mini-lessons for the entire class and c) decide what skills need to be re-taught to targeted students.		3 rd Grading Period Check
		1	

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(EET Rubric 1b and 1c)	1	
10. Teachers provide different groups of students instruction based upon their needs (remediation or enrichment).		
11. PLCs record their work using on-line form on Davis Internal.		
Whole Faculty		
-Throughout the school year, teachers participate in faculty Book Study <u>Teach</u> Like a Champion where teachers discuss and review effective C-CIM and DI strategies.		
	-	

Goal 2 – Elementary and Middle using FCAT Math Data

2. Students achieving above proficiency (Levels 4 or 5) in mathematics		

Mathematics Goal				
<u>#2:</u>	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
In grades 3-5, the percentage of Standard Curriculum students scoring a Level 4 or higher on the 2012 FCAT Math will increase from 22% to 25%.				
	22%	25%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

	2.1	Who	-	Formative
- Teachers are at	Strategy	-Principal	Teacher Level	Assessments
varying skill levels	States -	i interput		
with higher order	This strategy crosses all content areas.	-AP/ESE Administrator	-Teachers record data using the	
questioning techniques.	Students' comprehension of course content/standards increases through	-Reading Coach	on-line grading system or data gathering document to determine	During the Grading Period
	participation in higher order thinking questioning techniques to promote critical	-Keading Coach	their students' progress towards	renou
	thinking and problem-solving skills. This strategy will be implemented across	-Team Leaders	the Instructional Goal developed	- Common
	all content areas. For this strategy, teachers implement a variety or series of		in their PLC.	assessments – Chapter
	questions/prompts to challenge students cognitively, advance high level thinking and discourse, and promote meta-cognition. (EET Rubric 1e, 3b)			Tests
disaggregating school	and discourse, and promote meta-cognition. (EET Rubble re, 50)			
data		Γ	PLC Level	
	A stime Stores	How	This she is disting the last and	
	Action Steps	-PLC notes completed on Davis	-Using the individual teacher's data, PLCs determine student	
- Teachers at	Plan	Internal	placement for re-teaching	
varying levels of			instructional block.	
implementation of Differentiated	The Reading Coach and Intermediate Reading Teacher contact will provide	-Common Planning Calendars for grade levels		
Instruction (both with	support in higher order strategies during the first and second semester using strategies from "Teach Like a Champion" and Reciprocal Teaching books. (EET	grude levels		
the low performing	4d, 4e)	-Evidence of strategies in	- For each subject, PLCs track	
and high performing students).		teachers' lesson plans seen during administration walk-throughs.	their overall progress towards the Instructional Goals utilizing the	
students).	-		Davis Benchmark sheet for each	
	Planning/PLCs Before the Lesson		teacher.	
		Mentor)		
	Within PLCs, teachers discuss how to scaffold questions and activities to meet	-EET formal observations (Admin		
	the differentiated needs of students for upcoming lessons.	and Peer/Mentor)		
	Teachers design higher order questions to increase rigor in lesson plans and	-EET informal observation(Admin		
	promote student accountable talk.	and Peer/Mentor)		
	(EET Rubric 1a, 1b, 1e, 1f, 3b, 4a, 4d)			
	(221 Rubble 18, 10, 10, 11, 00, 78, 70)	Monitoring data will be	r 1 1'm r 1	
	Within PLCs, teachers plan and write for higher order questions in upcoming	reviewed every nine weeks by administrators.	Leadership Team Level	
	lessons. (EET Rubric 1a, 1b, 1c, 1e, 3b, 4d)	administrators.	-PLC facilitators shares data	
			regarding students who are unable	
			to make gains in a traditional (Tier I or Tier II) setting with	
	Do/Check		the Problem Solving Leadership	

senoor improven				
i	<u>Teachers in the Classroom</u> -During the lesson, teachers frequently ask higher order questions. The teacher responds to students' correct answers by probing for higher-level understanding in an effective manner. (EET Rubric 1b, 3b, 3e) -During the lesson, teachers successfully engage all students in the discussion. (EET Rubric 1b, 3b, 3e) -Teacher encourages students to formulate high-level questions and ensure that all	1 st Grading Period Check 2 nd Grading Period Check	Team. -The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented	
	voices are heard. (EET Rubric 3b) At the end of the unit, teachers administer the common assessment.	^{3rd} Grading Period Check	1st Grading Period Check	
	 PLCs After the Common Assessment Teachers bring their common assessment data back to the PLCs. Based on the data, teachers reflect on their own teaching. (EET Rubric 4a) Using the data, teachers review the strategies that were taught using higher order questioning to determine success and modify as needed. (EET 1c, 1f, 4a, 4d, 4e) 	-	2 nd Grading Period Check	
	_		3 rd Grading Period Check	

2.2.	2.2.	2.2.	2.2.	2.2.
2.3	2.3	2.3	2.3	2.3

Goal 3 – Elementary and Middle using FCAT Math Data

3. Percentage of students making learning gains in mathematics (excluding 9 th grade; learning gains will not be available for this grade)		
Mathematics Goal_ #3:		

In grades 3-5, the percentage of All Curriculum students making learning gains on the 2012 FCAT Math will increase from 61% to 64%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
	61%	64%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

3.1	This strategy crosses all content areas.	Who	-	Formative Assessments
Not all teachers of the	The purpose of this strategy is to strengthen the core curriculum. Students'	-Principal	Teacher Level	Assessments
	comprehension of course content improves by participating in lessons where	1 Interput		
common curriculum	teachers consistently follow the Gradual Release lesson delivery model such as:	-AP/ESE Administrator	-Teachers reflect on lesson	
calendars	countris consistentity fonow the Gradual relieuse resson denvery model such as.		effectiveness.	During the Grading
	Direct instruction, modeled instruction, guided practice, and independent	-Reading Coach		Period
- Teachers at	practice.			
varying levels of	P	-Team Leaders		- Common
implementation	I do, we do, you do		Teachers record data using the	assessments – Chapter
of Differentiated			on-line grading system or data	Tests
Instruction (both with	(EET Rubric: 1a, 1b, 3a, 3c, 3e)		gathering document to determine	
the low performing	(their students' progress towards	
and high performing		Г	the Instructional Goal developed	
students).		How	in their PLC.	
, ,	Action Steps			
-Teachers/Teams		-PLC notes completed on Davis		
at varying levels	Plan	Internal		
of implementation			PLC Level	
of designated	Teacher PD	-Common Planning Calendars for		
instructional block.		grade levels	-Using the individual teacher's	
	-Reading Coach and key teacher leaders provide school-based individualized	-	data, PLCs determine student	
	professional development (as needed) regarding gradual release format. (EET	-Evidence of strategies in	placement for re-teaching	
	Rubric: 1a, 1b, 3a, 3c, 3e)	teachers' lesson plans seen during	instructional block.	
	Rubite. 1a, 10, 5a, 5c, 5c)	administration walk-throughs.		
			- For each subject, PLCs track	
		-EET Pop-Ins (Admin and Peer/	their overall progress towards the	
	Planning/PLCs before the Lessons	Mentor)	Instructional Goals utilizing the	
			Davis Benchmark sheet for each	
	In PLCs, teachers will discuss and plan strategies and activities for guided	-EET formal observations (Admin	teacher.	
	practice portion of gradual releaseDiscuss specific strategies for involving	and Peer/Mentor)		
	students in active participation in learning such as:		- Data is used to identify effective	
		-EET informal observation(Admir	activities in future lessons.	
	*Manipulatives	and Peer/Mentor)		
	*A			
	*Accountable Talk	-Monitoring data will be		
		reviewed every nine weeks by	Leadership Team Level	
		administrators.		
			-PLC facilitators shares data	
	Discuss and plan ways to increase student practice and discussion of skills	F	regarding students who are unable	
	learned in the lesson. (instead of lesson being teacher centered)		to make gains in a traditional	
	(FFT Dubries 1a 1b 4d)		(Tier I or Tier II) setting with	
	(EET Rubric: 1a, 1b, 4d)		the Problem Solving Leadership	

1 st Grading Period Check	-The Problem Solving Leadership Team will review assessment
	data for students who are unable
	to make gains and determine additional strategies or Tiers to be
2 nd Grading Period Check	implemented
3 rd Grading Period Check	-PSLT uses data to evaluate the effectiveness of strategy implementation, supplemental
	instruction for targeted students and future professional development for teachers.
-	Ist Grading Period Check
	2 nd Grading Period Check
	3 rd Grading Period Check

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Goal 4 – Elementary and Middle using FCAT Math Data

4. Percentage of students in Lowest 25% making learning gains in mathematics		
<u>Mathematics Goal</u> #4:		

	2012 Current Level of Performance:*	2013 Expected Level of		
		Performance:*		
In grades 3-5, the				
percentage of All				
Curriculum students				
in the bottom				
quartile making				
learning gains on the				
2012 FCAT Math				
will increase from				
60% to 63%.				
	60%	63%		
	0070	0.5 / 0		
Problem-				
Solving Process				
to Increase				
Student				
Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
	•••	Monitoring	Effectiveness of	
1				
1			Starts and	
			Strategy	

4.1.	See goals 1, 2, 3			
4.2.	4.2.	4.2.	4.2.	4.2.
4.3.	4.3.	4.3.	4.3.	4.3.

Goal 5 – Elementary and Middle using FCAT Math Data

5A. Student		
subgroups by		
ethnicity (White,		
Black, Hispanic,		
Asian, American		
Indian) not making		
satisfactory		

Revised July 20, 2011

progress in		
mathematics		
	2012 Current Level of Performance:*	2013 Expected Level of
	2012 Current Level of renormance.	Performance:*
Mathematics Goal		
<u>#5A:</u>		
The percentage of		
White students scoring		
proficient/satisfactory		
on the 2013 FCAT/		
FAA Math will		
increase from 59% to		
55%.		
The percentage of		
Black students scoring		
proficient/satisfactory		
on the 2013 FCAT/		
FAA Math will		
increase from 52% to		
57%.		
	White: 59%	White: 63%
	Black: 52%	Black: 57%
	Hispanic: 46%	Hispanic: 51%
	Asian: NA	Asian:
	American Indian: NA	American Indian:

School Improven	nent Plan (SIP)-Form SIP-1			
Problem-				
Solving Process				
to Increase				
Student				
Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool
			Strategy	
	See goals 1, 2, 3		-	-
			5A.2.	5A.2.
	5A.3.	5A.3.	5A.3.	5A.3.
5B. Economically Disadvantaged students not				
making satisfactory				
mathematics.				

2012-2013

	2012 Current Level of Performance:*	2013 Expected Level of		
		Performance:*		
Mathematics Goal_ #5B:				
The percentage				
of Economically Disadvantaged students				
scoring proficient/				
satisfactory on the 2013 FCAT/FAA Math				
will increase from 48%				
to 53%.				
	48%	53%		
Problem-				
Solving Process				
to Increase				
Student Achievement				
Actinevement Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
		Monitoring	Effectiveness of	
			Strategy	

2012-2013 School Improvement Plan (SIP)-Form SIP-1

	- See goals 1, 2, 3			
5B.2.	5B.2.	5B.2.	5B.2.	5B.2.
5B.3	5B.3.	5B.3.	5B.3.	5B.3.
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.				

		b 012 F (11 1 6		
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
		Performance:*		
Mathematics Goal				
<u>#5C:</u>				
The percentage of				
ELL students scoring				
proficient/satisfactory				
on the 2013 FCAT/				
FAA Math will				
increase from 38% to				
44%.				
	200/	4.40/		
	38%	44%		
Problem-				
Solving Process				
to Increase				
Student				
Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for	Process Used to Determine	Evaluation Tool
-		Monitoring	Effectiveness of	
			Strategy	
	See goals 1, 2, 3			
	poo gouis 1, 2, 5			

	nent rian (SIP)-Form SIP-1			
5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
5C.3.	5C.3.	5C.3.	5C.3	5C.3.
5D. Student with Disabilities				
(SWD) not making				
satisfactory				
progress in				
mathematics.				
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
Mathematics Goal_ #5D:				
The percentage of SWD scoring proficient/satisfactory on the 2013 FCAT/ FAA Math will increase from 34% to 41%.				
	34%	41%		
Problem- Solving Process to Increase				
Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool
			Strategy	

	See goals 1, 2, 3			
5D.2.	5D.2.	5D.2.	5D.2.	5D.2.
5D.3.	5D.3.	5D.3.	5D.3.	5D.3.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Revised July 20, 2011

School Improveme Please note that each Strategy does not require a professional development or PLC activity.	, ,	P)-Form SIP-	1			
PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
Data disaggregation of previous assessment	K-5	PLC Facilitato and Team	r School-wide	PLC's: On-going	Notes of meetings	Administration Team
results and current students						Instructional Coaches
						PLC Facilitators
Identification of curriculum objectives,	K-5	PLC Facilitato	r School-wide	PLCs: On-going	Classroom walk-throughs	Teachers Administration Team
essential questions, common assessments						Instructional Coaches
Key Classroom Strategies, PD developed by Admin Team and Teachers to promote learning for al students and integration of mildly handicapped students in the regular classroom.		Admin Team and Mrs. Guadalupe	School-wide	PLCs: On-going	Key Classroom Strategies, PD developed by Admin Team and Teachers to promote learning for al students and integration of mildly handicapped students in the regular classroom.	

2012-2013

Mathematics Budget (Insert rows as needed)

Subtotal:				
Strategy	Description of Resources	Funding Source	Amount	
Professional Development				
Subtotal:\$ 7,805.25				
	planning and assist students with targeted instruction and the RTI process			
Easy CBM	Subscription to assist teachers with	Title I		\$267
Think-Link	Subscription to assist teachers with planning and assist students with targeted instruction	Title I		\$2850.00
Study Island	Subscription to assist teachers with planning and assist students with targeted instruction	Title I		\$4,688.25
Strategy	Description of Resources	Funding Source	Amount	
Technology				
Subtotal:				
Strategy	Description of Resources	Funding Source	Amount	
Evidence-based Program(s)/Materials(s)				
funded activities /materials.				
activities/materials and exclude district				
Include only school-based funded				

Other			
Strategy	Description of Resources	Funding Source	Amount
Supplemental instruction	Teacher units to support supplemental instruction	ELP and Title I	\$15,000
Behavior Specialist, Resource Teacher,	Teacher units to support supplemental	Title I	\$121,887.92
Additional .2 Art, Asst. Teacher	instruction, PLC's and CIM		
Subtotal:\$136,887.92			
Total:\$144,693.17			

End of Mathematics Goals

Science Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

1. Students			
achieving			
proficiency (FCAT			
Level 3 or above) in			
science			
science			
Science Goal #1:			
	2012 Current Level of Performance:*	2013 Expected Level of	
		Performance:*	
In grade 5, the			
percentage of			
Standard Curriculum			
students scoring a			
Level 3 or higher			
on the 2012 FCAT			
Science will increase			
from 36% to 39%.			

	36%	39%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

Teachers are at varying levels of inderstanding and losggergating school subgerve to optimize the school singergating school student's comprehension of course content/standards increases through teacher's the school singergating document to determine grading system or data sing the instructional Goal developed teacher's taken's transmistrator Principal Teachers record data using the on-line grading system or data gathering document to determine grading system or data sing the instructional Goal developed teacher's taken's transmistrator Reading Coach The instructional Goal developed teacher's taken's transmistrator Reading Coach The instructional Goal developed teacher's taken's transmistrator Common assession coacher the instructional Goal developed teacher's taken's transmistrator Team Leaders Team Leaders Common assession coacher's taken's ta		nent Plan (SIP)-Form SIP-1	h		
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understanding and disaggregating school data This strategy crosses all content areas	-Teachers are at	Strategy	-Principal		
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students). - For each subject, PLCs track -Teachers/Teams 7. 1. PLC's will meet to disaggregate grade level data. - Evidence of strategies in teachers' lesson plans seen during heir overall progress towards the administration walk-throughs. - For each subject, PLCs track of implementation of designated instruction. PLCs identify the essential skills and learning targets for the upcoming instruction. PLCs answer the question, "What do we want students to learn?" - EET Pop-Ins (Admin and Peer/Mentor) - EET formal observations (Admin and Peer/Mentor) 8. 8. - S. Teachers agree upon evaluation data used to determine proficiency of curriculum areas. PLCs identify the common assessment for the upcoming unit of instruction. PLCs are answering the question, "How do we know if they have learned it?" Specifically, PLCs reflect on the following questions: - How will the assessment match the intended essential learning and learning and learning targets?(<i>EET Rubric 1f</i>) - Leadership Team Level administrational (Tier 1 or Tier II) setting with the administrational (Tier 1 or Tier II) setting with the administrational condentifier to make gains in a traditional (Tier 1 or Tier II) setting with the administration administrational (Tier 1 or Tier II)		Planning/PLCs Before the Lesson	grade levels		
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-Teachers/Teams 7. 1. PLC's will meet to disaggregate grade level data. administration walk-throughs. Instructional Goals utilizing the Davis Benchmark sheet for each of designated instructional block. 2. PLC's will coordinate curriculum calendars and create objectives for planning. PLCs identify the essential skills and learning targets for the upcoming instruction. PLCs answer the question, "What do we want students to learn?" -EET Pop-Ins (Admin and Peer/ eacher. -Large ESE population at Davis. 8. -EET informal observations (Admin and Peer/Mentor) -EET informal observation(Admin and Peer/Mentor) -EET informal observation(Admin and Peer/Mentor) 9. 3. Teachers agree upon evaluation data used to determine proficiency of curriculum areas. PLCs identify the common assessment for the upcoming unit of instruction. PLCs are answering the question, "How do we know if they have learned it?" Specifically, PLCs reflect on the following questions: -Monitoring data will be reviewed every nine weeks by administrators. -PLC facilitators shares data regarding students who are unable to make gains in a traditional (Tier I) setting with the assessment match the intended essential learning and learning targets?(EET Rubric 1f) -PLC facilitators shares data regarding students who are unable to make gains in a traditional (Tier I) setting with the aspersime doversime shares of the procharine in a deversime shares of the procharine in a deversime shares in a traditional (Tier I) setting with	students).				
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of designated instructional block. 2. FDC 's will coordinate curriculum calculates and create objectives for planning. PLCs identify the essential skills and learning targets for the upcoming instruction. PLCs answer the question, "What do we want students to learn?" Mentor) -Large ESE population at Davis. 8. -EET Rubric 1e, 4d) -EET formal observations (Admin and Peer/Mentor) 9. 3. Teachers agree upon evaluation data used to determine proficiency of curriculum areas. PLCs identify the common assessment for the upcoming unit of instruction. PLCs are answering the question, "How do we know if they have learned it?" Specifically, PLCs reflect on the following questions: Mentor) Mentor) -How will the assessment match the intended essential learning targets?(<i>EET Rubric 1f</i>) PLC facilitators shares data regarding students who are unable to make gains in a traditional (Tier I or Tier II) setting with be problems obliging Loodership					
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-Large ESE population at Davis. (EET Rubric 1e, 4d) -EET formal observations (Admin and Peer/Mentor) 8. 9. 3. Teachers agree upon evaluation data used to determine proficiency of curriculum areas. PLCs identify the common assessment for the upcoming unit of instruction. PLCs are answering the question, "How do we know if they have learned it?" Specifically, PLCs reflect on the following questions: -EET formal observations (Admin and Peer/Mentor) -How will the assessment match the intended essential learning targets?(EET Rubric 1f) -PLC facilitators shares data regarding students who are unable to make gains in a traditional (Tier I to Tier II) setting with the areablem Solving Leadership					
-Large ESE population 8. 8. 9. 3. Teachers agree upon evaluation data used to determine proficiency of curriculum areas. PLCs identify the common assessment for the upcoming unit of instruction. PLCs are answering the question, "How do we know if they have learned it?" Specifically, PLCs reflect on the following questions: -Monitoring data will be reviewed every nine weeks by administrators. Leadership Team Level_ -How will the assessment match the intended essential learning targets? (EET Rubric 1f) -How will the assessment match the intended essential learning and learning targets? -PLC facilitators shares data regarding students who are unable to make gains in a traditional (Tier I or Tier II) setting with the Dreadership.					
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to make gains in a traditional (Tier I or Tier II) setting with the Problem Solving Londorphin		tonowing questions.		-PLC facilitators shares data	
targets? (EET Rubric 1f) (Tier I or Tier II) setting with		How will the assessment match the intended assential learning and learning		regarding students who are unable	
(Tier I or Tier II) setting with				to make gains in a traditional	
the Drohlem Solving Leadership		urgeis: (EET Kuuric IJ)			
				the Problem Solving Leadership	
Are we going to use an assessment from our adopted content materials? Team.		-Are we going to use an assessment from our adopted content materials?			

ient Plan (SIP)-Form SIP-1		
(EET Rubric 1f, 4d). 4. PLCs write the Essential Question for Reading, Math and Science for instruction. (EET Rubric 1c, 4d)	I st Grading Period Check	-The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
Do/Check		
Teachers in the Classroom	2 nd Grading Period Check	
 5. PLC teachers instruct students using the core curriculum as determined by PLC calendars, incorporating effective strategies and Differentiated Instruction activities discussed at their PLC meetings. 6. At the end of the unit, teachers give a common assessment identified from the core curriculum material. Teachers bring assessment data back to the PLCs. (EET Rubric 3d, 4d) 	3 rd Grading Period Check	Ideas for K-2 Teachers in grades K-2 will administer teacher made or chapter tests. Teachers will record information on Davis Benchmark gathering sheets to discuss with PLCs and
Check/Act		administrators.
<i>Teachers/PLCs after the Common Assessment</i> 7. Based on common assessments (Formative Assessments or other measure), teachers discuss grouping students for differentiated instruction, re-teaching and extension if necessary.		I st Grading Period Check
8. Based on the data, teachers discuss Differentiated Instruction strategies that were effective. (EET Rubric 4a, 4d)		2 nd Grading Period Check
9. Based on the data, teachers:		
a) decide what skills need to be re-taught in a whole lesson to the entire class, b) decide what skills need to be moved to mini-lessons for the entire class and c) decide what skills need to re-taught to targeted students.		<u>^{3rd} Grading Period Check</u>

nent rian (SIF)-rorm SIF-1			
(EET Rubric 1b and 1c)			
10. Teachers provide different groups of students instruction based upon their			
needs (remediation or enrichment).			
11. PLCs record their work using on-line form on Davis Internal.			
Whole Faculty			
Throughout the school year, teachers participate in faculty Book Study Teach			
Like a Champion where teachers discuss and review effective C-CIM and DI strategies.			
	-		
		-	

2. Students achieving above proficiency		
(FCAT Levels 4 or 5) in science		

Revised July 20, 2011

Science Goal #2:				
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
Example:				
In grade 5, the bercentage of Standard Curriculum students scoring a Level 4 or higher on the 2012 FCAT Science will increase from 6% to 9%.				
	6%	9%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

	2.1	Who	_	Formative Assessments
- Teachers are at varying skill levels	Strategy	-Principal	Teacher Level	
with higher order questioning techniques.	This strategy crosses all content areas.	-AP/ESE Administrator	-Teachers record data using the on-line grading system or data	During the Grading Period
1	Students' comprehension of course content/standards increases through participation in higher order thinking questioning techniques to promote critical	-Reading Coach	gathering document to determine their students' progress towards	- Common assessments
-Teachers are at varying levels of	thinking and problem-solving skills. This strategy will be implemented across all content areas. For this strategy, teachers implement a variety or series of questions/prompts to challenge students cognitively, advance high level thinking	-Team Leaders	the Instructional Goal developed in their PLC.	– Chapter Tests
understanding and disaggregating school	and discourse, and promote meta-cognition. (EET Rubric 1e, 3b)	_		
data	Action Steps	How	PLC Level	
- Teachers at varying levels of	Plan	-PLC notes completed on Davis Internal	data, PLCs determine student placement for re-teaching instructional block.	
implementation of Differentiated Instruction (both with	The Reading Coach and Intermediate Reading Teacher contact will provide support in higher order strategies during the first and second semester using	-Common Planning Calendars for grade levels		
the low performing and high performing students).	strategies from "Teach Like a Champion" and Reciprocal Teaching books. (EET 4d, 4e)	-Evidence of strategies in teachers' lesson plans seen during administration walk-throughs.	- For each subject, PLCs track their overall progress towards the Instructional Goals utilizing the	
,	Planning/PLCs Before the Lesson	-EET Pop-Ins (Admin and Peer/ Mentor)	Davis Benchmark sheet for each teacher.	
	Within PLCs, teachers discuss how to scaffold questions and activities to meet the differentiated needs of students for upcoming lessons.	-EET formal observations (Admin and Peer/Mentor)		
	Teachers design higher order questions to increase rigor in lesson plans and promote student accountable talk.	-EET informal observation(Admin and Peer/Mentor)		
	(EET Rubric 1a, 1b, 1e, 1f, 3b, 4a, 4d)	-Monitoring data will be		
	Within PLCs, teachers plan and write for higher order questions in upcoming lessons. (EET Rubric 1a, 1b, 1c, 1e, 3b, 4d)	reviewed every nine weeks by administrators.	Leadership Team Level	
			-PLC facilitators shares data regarding students who are unable to make gains in a traditional	
	Do/Check		(Tier I or Tier II) setting with the Problem Solving Leadership	

senoor improven	icht i lan (Sii)-i orm Sii -i		
- - - -	During the lesson, teachers successfully engage all students in the discussion. (EET Rubric 1b, 3b, 3e)		Team. -The Problem Solving Leadership Team will review assessment data for students who are unable to make gains and determine additional strategies or Tiers to be implemented
Y	Teacher encourages students to formulate high-level questions and ensure that all voices are heard. (EET Rubric 3b) At the end of the unit, teachers administer the common assessment.	^{2nd} Grading Period Check	
	Check/Act PLCs After the Common Assessment		1 st Grading Period Check
	-Teachers bring their common assessment data back to the PLCs. -Based on the data, teachers reflect on their own teaching. (EET Rubric 4a) -Using the data, teachers review the strategies that were taught using higher order	_	2 nd Grading Period Check
	questioning to determine success and modify as needed. (EET 1c, 1f, 4a, 4d, 4e)		3 rd Grading Period Check

 I				
				2.2
2.2.	2.2.	2.2.	2.2.	2.2.
2.3	2.3	2.3	2.3	2.3

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity	l					
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	Subject	and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		Womforing
Data disaggregation of previous assessment results and current students	K-5	PLC Facilitator and Team	School-wide	PLC's: On-going	Notes of meetings	Administration Team Instructional Coaches PLC Facilitators Teachers
Identification of curriculum objectives, essential questions, common assessments	K-5	PLC Facilitator and Team	School-wide	PLCs: On-going	Classroom walk-throughs	Administration Team Instructional Coaches PLC Facilitators

Key Classroom K-5 Strategies, PD developed by Admin Team and Teachers to promote learning for all students and integration of mildly handicapped students in the regular classroom. Admin Team and Mrs. Guadalupe Key Classroom Strategies, PD K-5 developed by Admin Team and Teachers to promote learning for all students and integration of mildly handicapped students in the regular classroom.

Science Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities/materials. Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Think-Link	Subscription to assist teachers with planning and assist students with targeted instruction	Title I	\$4,688.25

Easy CBM	Subscription to assist teachers with	Title I		\$2,850
Easy CDM	planning and assist students with targeted			\$2,850
	instruction and the RTI process			
Subtotal:\$7,538.25				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Other				
Strategy	Description of Resources	Funding Source	Amount	
Supplemental instruction	Teacher units to support supplemental instruction	ELP and Title I		\$5,000
Subtotal:				
Total:\$12,538.25				

End of Science Goals

Writing Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

1. Students achieving AYP Proficiency		
(FCAT Level 3.0 or higher) in writing		
Writing Goal #1:		

	2012 Current Level of Performance:*	2013 Expected Level of Performance:*		
	83%	86%		
Problem- Solving Process to Increase Student Achievement				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

	nent Plan (SIP)-Form SIP-1	-		-
-Teachers lack skill	1.1	Who	PLCs will identify trends	Student monthly
in coaching each			(deficiencies and growth) in	demand writes,
other regarding	Tier 1 – The purpose of this strategy is to strengthen the core curriculum.	Principal	student writing performance	student daily drafts,
	Students' writing skills will improve through participation of best	1	and collaborate to modify	conferencing notes
	practices for teaching writing. Best practices include PLC instructional	Assistant Principal	the instructional calendar	
Scoring Rubric.	calendars, Differentiated Instruction and effective holistic scoring		to provide differentiated	
	methods.		instruction as appropriate.	
-Teachers new to				
Language Arts may		How Monitored		
not have FCAT				
	Action Steps	-Classroom walk-throughs	PLCs - Review of monthly	
		observing this strategy.	formative writing assessments	
-Teachers lack	As a Professional Development activity, teachers new to the profession	·····8 ···· 8 ···· 8 ····	to determine number and	
	and/or content area are required to attend district level trainings.	-Evidence of strategy in	percent of students scoring	
identify trends		teachers' lesson plans seen	above proficiency as	
	As a Professional Development activity, teachers participate in	during administration walk-	determined by the assignment	
	assessment and rubric refresher courses and practice scoring within	throughs.	rubric. PLCs will chart	
	PLCs.		the increase in the number	
Brude re (ers.		-EET Pop-Ins (Admin and	of students reaching 4.0 or	
-Teachers need ideas	As a Professional Development activity, Language Arts and grade level	Peer/Mentor)	above on the monthly writing	
for strategies to	(PLC) chairs will facilitate advanced scoring sessions.		prompt.	
improve the student		-EET formal observations	p p	
	As a Professional Development activity PLC discussions draw teachers	(Admin and Peer/Mentor)		
	to a consensus regarding student trends, needs, and scores based on	(**************************************		
	connecting student writing with state anchors.	-EET informal	PLC facilitator will share	
		observation(Admin and Peer/	data with Administration and	
	Based on student writing reviews and PLC discussions regarding trends	Mentor)	PSLT. The Administrative	
	and needs, teachers create monthly writing menus for craft, elaboration,		Team will review assessment	
	and genres as a list of essential teaching points for the month ahead.	-School-based informal walk-	data for trends in growth and	
		through form which includes	decline.	
	Teachers implement the ideas based on specific student needs.	the school's SIP strategies.		
			PLCs will participate in rubric	
	-As a Professional Development activity PLCs examine student		norming sessions to identify	
	conference notes, daily drafts, and monthly demand writes and adjusts		teacher barriers impeding	
	the monthly writing menu of teaching points and share ideas to grow		effective holistic scoring.	
	students.		g.	
	PLCs review Grading Period data, set a new goal for the following			
				1

	Grading Period.			
	-PLCs record their work in the PLC logs.			
				_
1.2.	1.2.	1.2.	1.2.	1.2.
1.3.	1.3.	1.3.	1.3.	1.3.

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Revised July 20, 2011

Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
	Subject					Wollitoring
and/or PLC Focus		and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
		PLC Leader				
Writing Strategies	K-5	Reading Coach	Language Arts Teachers	PLCs: On-going	Classroom walk-throughs	Administration Team
		PLC Facilitators				
				Faculty Meetings As Needed	Optional peer teacher observations	
Rubric Training for Embedded Assessments	2-5	Staff Development	Language Arts Teachers	As Scheduled by Staff Development for those teachers	Shared scoring among PLC	Administration Team
		PLC Facilitators		new to our district or grade level		Reading Coach

Writing Budget (Insert rows as needed)

The set of		i	
Include only school-based funded activities/materials and exclude district			
funded activities/materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount

Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Supplemental instruction	Teacher units to support supplemental instruction	ELP and Title I	\$5,000
Subtotal:\$5,000			
Total:\$5,000			

End of Writing Goals

Engagement Goals

Attendance Goal(s)

ATTENDANCE and TARDY GOAL(S)	
Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:	
1. Attendance and Tardies Attendance and Tardy Goal #1:	

	•	2011 Current Attendance	2013 Expected Attendance
Exc	imple.	Rate:	Rate:
1.	The attendance rate will increase from 94.61% in 2011-2012 to 96% in 2012-2013.		
2.	The number of students who have 10 or more <u>unexcused</u> absences throughout the school year will decrease from by 10% (138 in 2011 to 124 in 2012)		
3.	The number of students who have 10 or more <u>unexcused</u> tardies to school throughout the school year will decrease by 10%. (185 in 2011 to 121 in 2012)		
		94.6	96%
		1%	
		2012 Current Number of Students with Excessive Absences	2013 Expected Number of Students with Excessive Absences
		(10 or more unexcused)	(10 or more unexcused)
		138	124

School Improvement I fan (SII)		
	2012	2013
		Expected
		Number of
	Students	
	with .	Students
	Excessive	with
	Tardies to School (10	Excessive
	or more	Tardies to
	unexcused)	School
		(10
		<u>(10 or</u>
		<u>more</u> unexcused)
		unexeuseu)
	185	1121
	100	

Problem Solving Process to Increase Student Achievement				
Anticipated Barriers	Strategies	Fidelity Check	Strategy Data Check	Student Evaluation Tool
		How will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?	

School Improvement I lan				
1.1.	1.1.	1.1.	1.1.	1.1.
-Most students with significant unexcused absences (10 or more) have serious personal or family	 20 days to review the student attendance and the Student Attendance Plan to 1) ensure that all steps are being implemented with fidelity and 2) discuss targeted students. A data base will be maintained for students with excessive unexcused absences and tardies. This data base will be used to evaluate the effectiveness of 	AP will run Attendance/Tardy meetings every 20 days with appropriate reports AP will maintain data base Social Worker Guidance Counselors		Attendance Report Tardy Report Attendance Plan
Students are absent and parents are not contacting the school. Parents are not aware that their student is absent.	students to improve his/her attendance/tardies. On a daily basis, an Attendance Clerk contacts all parents whose students have an unexcused absence to school.	Examination of Parentlink contact reports by attendance team/ administration	referrals for attendance as	Attendance Report Tardy Report Attendance Plan

Profe ssiona

2012-2013 School Improvement Plan (SIP)-Form SIP-1 l Devel opme nt (PD) aligne ď with Strate gies throu gh Profe ssiona l Learn ing Com munit у (PLC) or PD Activi ty Please

note that each Strategy does not require a profes sional develo pment

Revised July 20, 2011

2012-2013

School Improvement Plan (SIP)-Form SIP-1 or PLC

activity. PD Grade Content / Leve Topic or Subje	l Facilitato r c	PD o Participan ts	Target Dates and Schedules		Person or Position Responsible for Monitoring
and/or PLC Focus	and/or PLC Leader	(e.g., PLC, subject, grade level, or school- wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		Monitoring
Attenda Adm nce Plannistra tors		staff meeting		Review plan and student data	Administrat ors Guidance Counselor
TrainingK-5 for teachers regar ding atten dance referrals	AP/ School Social Worker, Guidand e	Teachers	Faculty Meetings (Septe mber/ October)	Review of Data	Administrat ion

Attendance Budget

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Include, school allocation from District,		
Internal funds, Title I, PTSA funds,		
Grants, ELL funds, Technology funds,		
etc, additional units/dollars from District.		
Evidence-based Program(s)/Materials(s)		

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Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Parent Involvement Aide	Aide to assist parents who speak Spanish with any needs they may have regarding school.	Title I	\$5,000
T-Payroll Units	Used during parent/teacher conferences or to translate written material	Title I	\$1,000
Printing of Newsletter and other materials	Used to inform parents/guardians of events and programs sponsored by the school	Title I	\$1,000
Grand Total:\$7,000.00			
NA			

End of Attendance Goals

Suspension Goal(s)

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

Guiding Questions to Inform the Problem-Solving Process

- What was the total number of in-school suspensions for 2009-2010?
- What was the total number of out-of school suspensions for 2009-2010?
- What was the total number of students suspended in school in 2009-2010?
- What was the total number of students suspended out of school in 2009-2010?
- What are the anticipated barriers to decreasing the number of suspensions?
- What are the anticipated barriers to decreasing the number of students suspended?
- What strategies and interventions will be utilized to decrease the number of suspensions for 2010-2011?
- What strategies and interventions will be utilized to decrease the number of students suspended for 2010-2011?

SUSPENSION GOAL(S)	
Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:	
1. Suspension	
Suspension Goal #1:	

		2011 Total Number of	2012 Expected Number of
		In –School Suspensions	In- School Suspensions
F			
L			
Goals	-		
1.	The total number of In-School Suspensions will decrease (45 in 2012 to 40 in 2013)		
2.	The total number of students receiving In-School Suspension throughout the school year will decrease (39 in 2012 to 35 in 2013)		
3.	The total number of Out-of-Suspensions will decrease (54 in 2012 to 48 in 2013)		
4.	The total number of students receiving Out-of-School Suspension throughout the school year will decrease by 10%. (37 in 2012 to 33 in 2013)		
		45	40
		2011 Total Number of Students Suspended	2012 Expected Number of Students Suspended
		In-School	In -School
		39	35
		2011 Number of Out-of-School Suspensions	2012 Expected Number of
			Out-of-School Suspensions
		54	48
		2011 Total Number of Students Suspended	2012 Expected Number of Students Suspended
		<u>Out- of- School</u>	Out- of-School_
		37	33

Problem solving Process to Decrease Suspension				
Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool

1.1	1.1	1.1	1.1	1.1
for Emotionally Behavior Disordered and Autism Spectrum Disordered Students. Davis has a large population	behavior in the same manner as our academic curriculum. The Continuous Improvement Model will address student behavior. Every classroom of every grade level implements a behavior management program to			Crystal Report ODR and suspension data cross-referenced with mainframe discipline data
	Action Steps			
	 10. 1. PLC's will meet to disaggregate grade level data including student behavior issues. 11. 2. PLC's will coordinate 			
	behavioral interventions for students.			
	3. As a Professional Development activity in their PLCs, teachers spend time sharing, researching, teaching, and modeling researched-based best- practice strategies.			
	5. Teachers instruct students regarding appropriate behavior.			
	6. Teachers discuss strategies that were effective to be used with different groups of students based on their performance			
	7. PLCs record their work using on-line form on Davis Internal.			
	8. As part of the school-wide behavior			

School Improvement Flan (SIF)-Form SIF-1	
program, the	
Behavior Specialist and Guidance	
Counselor will visit each classroom/	
grade levels	
8. Students who continue to have	
difficulty will be referred to the	
Behavior Specialist.	
Tier 2/Tier3	
9. The Behavior Specialist develops	
individualized behavior reward systems	
to assist students with their target	
behavior(s).	
10. Dehavior Specialist meets daily	
10. Behavior Specialist meets daily with targeted students and rewards	
them daily or weekly.	
alon duly of wookly.	
11. Behavior Specialist and/or assigned	
teacher meets weekly with a group of	
students to address bullying and victim	
relationship and behavior.	
12. Behavior Specialist assigns	
mentors for needy students.	
Mentors eat lunch 1 X per week	
with student and talk daily.	
ESE Classrooms will implement a	
Point-Level Behavior Management	
System school-wide. This point-level	
system gradually rewards behavior	
at specific time intervals. Rewards	
are based upon student performance	
and targeted behaviors that are	

addressed in each student's IEP.		

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

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School Improveme Please note that each Strategy does not require a professional development or PLC activity.	× ·	P)-Form SIP-1	1			
PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
Data disaggregation of previous assessment	K-5	PLC Facilitator and Team	School-wide	PLC's: On-going	Notes of meetings	Administration Team
results and current students						Instructional Coaches
						PLC Facilitators
Identification of curriculum objectives,	K-5	PLC Facilitator and Team	School-wide	PLCs: On-going	Classroom walk-throughs	Teachers Administration Team
essential questions, common assessments						Instructional Coaches
Key Classroom Strategies, PD developed by Admin Team and Teachers to promote learning for all students and integration of mildly handicapped students in the regular		Admin Team and Mrs. Guadalupe			Key Classroom Strategies, PD developed by Admin Team and Teachers to promote learning for all students and integration of mildly handicapped students in the regular classroom.	

classroom.

2012-2013

Suspension Budget

Suspension Duuget	1	1	
Include, school allocation from District,			
Internal funds, Title I, PTSA funds,			
Grants, ELL funds, Technology funds,			
etc, additional units/dollars from District.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
\$			
Other			

Strategy	Description of Resources	Funding Source	Available Amount
Grand Total:			
s			

Parent Involvement Goal(s)

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

See Parent Involvement Plan (PIP

When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Parent Involvement Budget

* Please ensure that items included in the Parental Involvement Policy/Plan (PIP) are outlined in the following budget section.

Include, school allocation from District,			
Internal funds, Title I, PTSA funds,			
Grants, ELL funds, Technology funds,			
etc, additional units/dollars from District.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount

Study Island	Subscription to assist teachers with	Title I	\$1,187.00
	planning and assist students with targeted		+-,
	instruction		
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Parent Involvement Aide	Aide to assist parents who speak Spanish	Title I	\$5,000
	with any needs they may have regarding		
	school.		
T-Payroll Units	Used during parent/teacher conferences or	Title I	\$1,000
5	to translate written material		
Printing of Newsletter and other	Used to inform parents/guardians of events	Title I	\$1,000
materials	and programs sponsored by the school		
Grand Total:			
\$7,000			

End of Parent Involvement Goal(s)

Additional Goal(s)

Health and Fitness

	Pro			
ADD	ble			
ITIO	111-			
NAL	So			

2012-2013

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GOAL	lvi					
(S)	ng					
	Pro					
	ces					
	s to					
	In					
	cre					
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	St					
	ud					
	ent					
	Ac					
	hie					
	ve					
	me					
	nt					
Based			Person or	Process	Evaluati	
on the	icip	gy	Position	Used to	on Tool	
analysis of			Respon	Determine Effectiven		
school data,			sible for Monitorin			
identify and define	er			ess of		
uenne			g			
				Strategy		
areas in						
need of						
improveme						
nt:						

School I	mprov	ement	Plan (S	IP)-Fe	orm Sl	P-1
1.	1.	1.	1.	1.		
Addition	Ele	Principal		PACE		
al Goal	men		m walk-	R test		
	tary		throughs	comp		
A 11'4'	stud			onent		
Additio	ents	The		of the		
<u>nal Goal</u>	will	Physical	schedules	FITN		
<u>#1:</u>	ciiga	Educatio		LODO		
	ge in	n		RAM		
	150	teachers'		PACE		
	mi			R for		
	nute	schedule		asses		
	s of	s reflect		sing		
	phy	sixty		cardiov		
	sical	(60)		ascular		
	cuu	minutes		health.		
	catio	oftha				
	n per	mandate				
	wee	d 150				
	k in	Minutes				
	gra	of				
	des	Element				
	kind	ary				
	eiga	Phys.				
	rten	Ed. The				
	thro	Classroo				
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	5.	teachers'				
		documen				
		t in their				
		lesson				
		plans				
		the				
		remainin				
		g ninety				
		(90)				
		minutes				
		of				
		"Supple				
		mental"				
		physical				
		educatio				

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2012-2013

n that students	
have per week. This is	
also	
in the Master	
Schedule	

2012-2013

School	- mp	1011			
	2012				
the 2012-	Cur	Expe			
2013	rent_	cted			
school	Level	Level			
year, the	ŀ	÷			
number of	·				
students					
scoring					
in the					
"Healthy					
Fitness					
Zone"					
(HFZ)					
on the					
Pacer for					
assessing					
aerobic					
capacity					
and					
cardiov					
ascular					
health will					
increase					
from					
54 %					
on the					
Pretest to					
64					
% on the					
Posttest.					
Schools					
will enter					
the data					
after the					
Pretest	I				
and	I				
Posttest.					
Make					
sure the					
Posttest					
- 05//05/	L				

represents a minimum of a 10% increase.							
	54 %	64 %					
			2. Health and physical activity initia tives develo ped and imple mented by the school's H.E.A .R.T. team or princ ipals' designee	2. H.E.A.R. T. team.	H.E.A .R.T. team or princ ipals' designe e notes/ agenda s	test comp onent of the FITN ESSG	

School Imp	l'ovement l				
		3.	3.	3.	
		Physical		PACER	
	playgro	Educatio	plans	test	
		n Teacher	of	comp	
	fitness			onent	
	course		Phy	of the	
	equipme		sical	FITN	
	nt; walk/		Educ	ESSG	
	jog/run			RAM	
	activities		Teache	PACER	
	in		r	for	
	designat			asses	
	ed areas;			sing	
	and			cardiov	
	exercisi			ascular	
	ng to the			health.	
	outdoor				
	activities				
	such as				
	the ones				
	provided				
	in the				
	150				
	Minutes				
	of Elem.				
	Physical				
	Educ				
	ation				
	"Reso				
	urces"				
	folder on				
	IDEAS.				

Professional Development (PD) aligned with Strategies through Professional Learning

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2012-2013 School Improvement Plan (SIP)-Form SIP-1 Community (PLC) or PD Activity

PLCs	Grades K-5	PLC grade level facilitators	All teachers school wide	Weekly PLC meetings	PLC form completed on Davis Internal	Principal and Administrative Team
		PLC Leader	school-wide)	Schedules (e.g., frequency of meetings)		
and/or PLC Focus	Subject	and/or	(e.g., PLC, subject, grade level, or	(e.g., Early Release) and	Surrey, for Forlow up from of the	Monitoring
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for

Health and Fitness Goal Budget

Include school allocation from District			
Include, school allocation from District,			
Internal funds, Title I, PTSA funds,			
Grants, ELL funds, Technology funds,			
etc, additional units/dollars from District.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
		Title I	
Subtotal:\$350			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Subtotai:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount

Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Grand Total: \$350			

Continuous Improvement

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Continuous Improvement Goal	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Evaluation Tool	

School Improvement I		Î	1	i		
1. Continuous	1.1	1.1	1.1	1.1	1.1	
Improvement Goal						
	- Parent	Offer a raffle	Who	Number of participants on	As numbers of parents	
Continuous Improvement	Attendance of	ticket for			increase at activities	
	activities and	participation	Administration		and workshops, parents	
<u>00al #1.</u>	workshops	at school			will receive information	
	-	activities and	Teachers		to assist their child in	
		workshops.			school.	
		Increasing	How			
		the number of				
		raffle tickets	Give tickets for			
		increases	participation. Keep			
		chances of	sign-in sheets to reflect			
		winning.	participation			
		Drawing to				
		occur at end of				
		the school year				
	2011 Current	2012 Expected				
	Level :*	Level :*				
The percentage of parent s						
who strongly and somewhat						
agree with the indicator that						
"I am aware of the School						
Advisory Council (SAC)						
and its role." on the School						
Climate and Perception						
Survey for Parents will						
increase from 68.5% in						
2012 to 76% in 2013.						
	(0 70/	7(0/				
	68.5%	76%				
	-			-		

senoor improvement i un (Sir) i						
	1.2	Develop and offer Parents as Leaders program.		on sign-in sheet will increase.	1.2 -Numbers of parents will increase at school activities. -Increase in the number of positive responses on the "School Climate and Perception Survey for Parents."	
			Promontary.			

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity						
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus	Subject	and/or PLC Leader	(e.g. , PLC, subject, grade level, or school-wide)	(e.g. , Early Release) and Schedules (e.g., frequency of meetings)		monitoring

PLCs

Grades K-5 PLC grade level All teachers school wide facilitators

Weekly PLC meetings

PLC form completed on Davis Internal Principal and Administrative Team

Continuous Improvement Goal Budget

Include, school allocation from District,			
Internal funds, Title I, PTSA funds,			
Grants, ELL funds, Technology funds, etc,			
additional units/dollars from District.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Available Amount

······································		
Grand Total:		

End of Additional Goal(s)

Reading Florida Alternate Assessment Goals

A. Florida	A.1.	A.1.	A.1.	A.1.	A.1.	
Alternate						
Assessment: Students scoring		See				
proficient/ satisfactory		Rea				
performance in reading (Levels 4- 9).		ding				
-).		Go				
		als				
		1, 2,				
		and				
		3				

84% 85%	
A.2. A.2. A.2. A.2. A.2. A.2. A.3. A.	

School Improve						
B. Florida	B.1.	B.1.	B.1.	B.1.	B.1.	
Alternate						
Assessment:						
Percentage of		See				
students making						
Learning Gains in		Rea				
reading.						
reading.		ding				
		Go				
		als				
		ais				
		1 2				
		1, 2,				
		and				
		3				
Reading Goal B:	2012 Current	2013 Expected Level of Performance:				
	<u>Level of</u> Performance:	Performance:				
	r errormanee.	<u>r errormanee.</u>				
The percentage of						
students making						
learning gains on						
the 2013 FAA will						
maintain or increase						
by 1%.						

8%	9%					
	В.2.	В.2.	В.2.	B.2.	B.2.	
	В.3.	B.3.	В.З.	В.3.	В.3.	

Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals	Problem- Solving Process to Increase Language Acquisition					
Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

		1.1.	1.1.	1.1.	
The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from58% to _64%.	2012 Current Percent of Students Proficient in Listening/Speaking: 58%				

		1.2.	1.2.	1.2.	1.2.	1.2.
Students read in English at grade level text in a manner similar to non- ELL students.	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the	Student Evaluation Tool	
D. Students 2. scoring proficient/ satisfactory performance in Reading.		See Reading Goals 1, 2, and 3	2.1.	effectiveness of strategy? 2.1.	2.1.	

CELLA Goal #D: The percentage of students scoring proficient on the 2013 Reading section of the CELLA will increase from _32% to 36%.						
	32%					
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3
Students write in English at grade level in a manner similar to non- ELL students.	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

	nent Plan (SIP)-F	orm SIP-1				
	.1.	2.1.	2.1.	2.1.	2.1.	
scoring proficient/						
satisfactory performance in		See				
Writing.						
		Reading				
		Reading Goals 1, 2, and 3				
		UUais I,				
		2. and 3				

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2012-2013

CELLA Goal #E:	2012 Current Percent of Students Proficient in Writing :					
The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from $_{26}$ % to $_{29}$ %.						
_29%.						
	26%	2.2.	2.2.	2.2.	2.2.	2.2.
						2.3

Math Florida Alternate Assessment Goals

2012-2013

Based on the analysis	Anticipated		Fidelity Check	Strategy Data Check	Student Evaluation Tool	
of student achievement	Barrier					
data, and reference to "Guiding Questions",				How will the evaluation tool data be used to		
identify and define areas			be monitored?	determine the effectiveness of strategy?		
in need of improvement						
for the following group:		F.1.	F 1	F.1.	F.1.	
	F.1.	F.I.	F.1.	F.I.	F.1.	
Alternate						
Assessment:		See				
Students scoring at in mathematics						
(Levels 4-9).		Μ				
		ath				
		Goal				
		s 1, 2				
		and				
		3				

Mathematics Goal F:	2012 Current Level of	2013 Expected Level of Performance					
The percentage of students scoring a Level 4 or higher on the 2013 FAA will maintain or increase by 1%.							
	92%	92%					
		F.2.			F.2.	F.2.	
		F.3.	F.3.	F.3.	F.3.	F.3.	

School Improve						
G. Florida	G.1.	G.1.	G.1.	G.1.	G.1.	
Alternate						
Assessment:		See				
Percentage of		pee				
students making Learning Gains in		M				
mathematics.						
		ath				
		Goal				
		Guai				
		s 1, 2				
		and				
		3				

	2012 Current	2013 Expected Level of Performance					
The percentage of students making learning gains on the 2013 FAA will maintain or increase by 1%.							
	10%	11%					
						G.2.	
		G.3.	G.3.	G.3.	G.3.	G.3.	

Science Florida Alternate Assessment Goal

School Improven		(~==)=0				
Elementary and	Problem					
Middle Science	-Solving					
Goals	Process					
	to					
	Increase					
	Student					
	Achieve					
	ment					
Based on the analysis of		Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
student achievement data, and reference to "Guiding						
Questions", identify and			Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the effectiveness of strategy?		
define areas in need of				determine the effectiveness of strategy?		
improvement for the following group:						

School Improven	ient i iai	<u>1 (SII)-1 0</u>	1 III 511 -1			
J. Florida Alternate	J.1.	J.1.	J.1.	J.1.	Teacher selected/developed	
Assessment:					assessments that are	
Students scoring at	-Barriers to	Strategy	Who	Teacher Level	dependent upon student's abilities and IEP.	
proficient in science					abilities and ter .	
	different	SWD student	Principal, Assistance	-Teachers reflect on lesson outcomes		
		achievement	Principal, IEP Case	and use this knowledge to drive future		
		improves	Managers	instruction.		
	The type	through the	-			
	of learning	effective and		-Teachers use the on-line grading system		
	impairment	consistent		data to calculate their students' progress		
	is addressed	impleme	How	towards their PLC and/or individual		
	in each	ntation of		SMART Goal		
	IEP. Case		IEP Progress Reports			
	managers		reviewed by Administrators	PLC Level		
	will be	strategies,				
	responsible	modificat		-Using the individual teacher data, PLCs		
	for	ions, and		will discuss student progress and plan		
	informing	accommodati		together to improve outcomes across all		
	other	ons.		classes/courses.		
	teachers					
	who work	-Throughout		-PLCs reflect on lesson outcomes and data		
	directly	the school		used to drive future instruction.		
		year,				
		teachers		Leadership Team Level		
	the learning	of SWD				
	and	review		-PLC Team Leaders/ Subject Area		
	processing	students'		Leader shares SMART Goal data with the		
	issues	IEPs to		Problem Solving Leadership Team.		
	for their	ensure that				
	students.	IEPs are		-Data is used to drive teacher support and		
		imple		student supplemental instruction.		
		mented				
		consistently				
		and with				
		fidelity.				
		T 1				
		-Teachers				
		(both				
		individually				
		and in PLCs)				
		work to				
		improve				
		upon both				

School Improven							
		individually					
		and					
		collectively,					
		the ability to					
		effectively					
		implement					
		implement IEP/SWD					
		strategies					
		and					
		modifica					
		tions into					
		lessons.					
		10350115.					
Science Goal J:	2012 Current	2013 Expected					
Science Obai J.	Level of	Level of	1				
	Performance:	Performance:					
The percentage of							
students scoring a							
Level 4 or higher on the 2013 FAA will							
the 2013 FAA will							
maintain or increase by							
1%.							
	Results unavailable	Results unavailable					
	unavailable as group was	anavallable as group was					
	smaller than	as group was smaller than 10					
	10 students.	students					
		J.2.	J.2.	J.2.	J.2.	J.2.	
			1				

	J.3.	J.3.	J.3.	J.3.	J.3.	

NEW Writing Florida Alternate Assessment Goal

Writing Goals	Problem- Solving Process to Increase Student Achieve ment				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

School Improve		· · · /					
M. Florida		M.1.	M.1.	M.1.	Teacher selected/developed		
Alternate	learning are				assessments that are		
Assessment:	different for	Strategy	Who	Teacher Level	dependent upon student's abilities and IEP On-		
Students scoring	each student.				going writing prompts and		
at 4 or higher in	The type		Principal, Assistance	-Teachers reflect on lesson outcomes	assessments		
writing (Levels 4-	of learning		Principal, IEP Case	and use this knowledge to drive future			
9).	impairment		Managers	instruction.			
-).	is addressed in each	through the					
	In each IEP. Case	effective and	_	-Teachers use the on-line grading			
	managers	consistent		system data to calculate their students'			
	will be	impleme	How	progress towards their PLC and/or			
	responsible	ntation of		individual SMART Goal.			
	for		IEP Progress				
	informing		Reports reviewed by	PLC Level			
	other	strategies, modificat	Administrators	-Using the individual teacher data, PLCs			
	teachers	ions, and		will discuss student progress and plan			
	who work	accommodati		together to improve outcomes across all			
	directly with	ons.		classes/courses.			
	each student	0113.					
	of the	-Throughout		-PLCs reflect on lesson outcomes and			
	learning and	the school		data used to drive future instruction.			
	processing	vear.					
	issues	teachers		Leadership Team Level			
	for their	of SWD					
	students.	review		-PLC Team Leaders/ Subject Area			
		students'		Leader shares SMART Goal data with			
		IEPs to		the Problem Solving Leadership Team.			
		ensure that					
		IEPs are		-Data is used to drive teacher support			
		imple		and student supplemental instruction.			
		mented					
		consistently					
		and with					
		fidelity.					
		-Teachers					
		(both					1
		individually					
		and in PLCs)					1
		work to					
		improve					
		upon both					
		upon oom				1	1

School Improve					.		
		individually					
		and					
		collectively,				1	
		the ability to				1	
		effectively					
		implement				1	
		implement IEP/SWD				1	
		strategies				1	
		and				1	
		modifica				1	
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		tions into		1		l i	
		lessons.		1		l i	
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Writing Goal M:	2012 Current	2013 Expected	1	1		l i	
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	renormance:	renonnance:		1		l i	
	1			1		l i	
The percentage of				1		l i	
The percentage of students scoring a				1		l i	
Level 4 or higher on				1		l i	
the 2013 FAA will				1		l i	
maintain or increase	1			1		l i	
by 1%.	1			1		l i	
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Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1: Implement/expand integrative approaches to the Common Core State Standards	science, ELA and other STEM teachers		PLC or grade level lead -Subject Area Leaders	throughs	1.1 Assessments will be developed by teachers as part of the PLC planning process. Assessments may include formative assessments, chapter tests, student generated questions, projects, exit papers, rubrics, etc.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Professional

2012-2013 School Improvemen Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity	nt Plan (SI	P)-Form SIP-	1			
Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic	Grade Level/ Subject	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
PLCs	Grades K-5	PLC grade level facilitators	All teachers school wide	Weekly PLC meetings	PLC form completed on Davis Internal	Principal and Administrative Team

Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-		
	Solving Process		
	to Increase		
	Student		
	Achievement		

Based on the analysis of school data, identify and define	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
areas in need of improvement:				How will the evaluation tool data be used to determine the effectiveness of strategy?	
CTE Goal #1:	1.1.	1.1.	1.1.	1.1.	1.1.
Increase student interest in career opportunities and program selection prior to middle school. The school will maintain the frequency of career exposure activities/events.			Coordinator	utilized at events to	Number of presentations and number of students in attendance
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

2012-2013 School Improvemen Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity	nt Plan (SI)	P)-Form SIP-	1			
Please note that each Strategy does not require a professional development or PLC activity. PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for
ľ	Subject			C C		Monitoring
and/or PLC Focus		and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)		
PLCs	Grades K-5	PLC grade level facilitators	All teachers school wide	Weekly PLC meetings	PLC form completed on Davis Internal	Principal and Administrative Team

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

/	/	/
School Differentiated Accountability		
Status		
□Priority	Focus	□Prevent

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

2012-2013 School Improvement Plan (SIP)-Form SIP-1 School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

□ Yes No

SAC Budget

All SAC funds must correlate back to specific SIP goals, strategies, action steps and/or professional development.

Describe the use of SAC funds.			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Reading Goal 1, Science Goal 1	Time for Kidssubscription – kindergarten and first grade classes	\$198.46	\$198.46
Reading Goal 1, Science Goal 1	Nonfiction books for first grade (common core)	\$160.00	\$160.00
Math Goal 1, 2, 3	Math manipulatives for third grade	\$189.90	\$189.90
Reading Goal 1, 2, 3	Nonfiction books for third grade (common core)	\$138.88	\$138.88
Parent Involvement, Reading Goal 1, 2, 3	Incentives (Publix gift cards and gas gift cards) for Parent Participation in Literacy Events	\$500.00	\$500.00
Reading Goal 1, 2, 3	Library books to support common core standard instruction	\$848.56	\$848.56
	Final amount	\$2035.80	\$2035.80