# Florida Department of Education



# DRAFT School Improvement Plan (SIP) Form SIP-1 West Jacksonville Elementary

Proposed for 2012-2013

## 2012-2013 SCHOOL IMPROVEMENT PLAN

## PART I: CURRENT SCHOOL STATUS

### **School Information**

School Name: West Jacksonville Elementary	District Name: Duval
Principal: Robert Gresham	Superintendent: Ed Pratt-Dannals
SAC Chair: Betty Metz	Date of School Board Approval:

## **Student Achievement Data and Reference Materials:**

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

## **Administrators**

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/ statewide assessment Achievement Levels, learning gains, lowest 25%), and AMO progress, along with the associated school year)
----------	------	--------------------------------	--	---	---

Principal	Robert Gresham	B.A. Florida A & M University  MS Educational Leadership Nova Southeastern University	2	18	Mayport Middle School 1995-96 School grade C to B Woodland Acres Elementary School 1996- 2001 School grade D to C Highlands Elementary School School grade D to C 2002-07, school grade C to B 2007-2008 Northwestern Middle School 2008-2011 School grade D, significant increase to proficiency in content areas. West Jacksonville Elementary School School grade F to D 2011-2012 significant increase to proficiency in content areas, learning gains and lowest 25%
Assistant Principal	N/A				

## **Instructional Coaches**

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/ Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Robyn White	Bachelor's Degree Family and Child Sciences/ Child Development, Master's Degree Early Childhood Education FL Certification- Pre-K/ Primary (Age 3-Grade3), Elementary (K-6), ESOL	1	1	2010-2011 Fourth Grade ELA- Chimney Lakes Elementary-School Grade-A, AYP-Yes (Merit Pay Awarded) 2009-2010 Second Grade All Subjects, Chimney Lakes Elementary- School Grade-A, AYP- No (Merit Pay Awarded) 2004-2005 First Grade, Greenfield Elementary, School Grade-A AYP-Yes (Merit Pay Awarded) 2003-2004 First Grade, Greenfield Elementary, School Grade-B AYP-No (Merit Pay Awarded) 2002-2003 First Grade, Greenfield Elementary- School Grade-B AYP-No (Merit Pay Awarded) West Jacksonville Elementary School School grade "F" to "D" 2011-2012 (Reading FCAT Level (30%); Reading Learning Gains (63%) and Reading lowest 25% (58%); Significant increase in Writing Level (61%)
Math	Jonathan Hinke	Master of Education Degree, Educational Leadership (to be conferred December 2012), Bachelor of Music Degree, General Music Education FL Certification - Elementary Education K-6	1	1	Cedar Hills Elementary School 2010-11 School Grade D, AYP No 2009-10 School Grade A, AYP No 2008-09 School Grade A, AYP No 2007-08 School Grade C, AYP Yes West Jacksonville Elementary School School grade "F" to "D" 2011-2012 (Math FCAT Level (48%); Math Learning Gains (65%) and Math lowest 25% (65%)

Instructional	Tamara Halyard	Master's Degree Educational Leadership, Bachelor's Degree Elementary Education Certification- Elementary (K-6)	0	0	2011-2012 Third Grade, Pickett Elementary, School Grade D 2010-2011 First Grade, Pickett Elementary, School Grade C, Merit Pay Awarded 2008-2009 Second Grade, Gregory Drive Elementary, School Grade A 2006-2007 Second Grade, Reynold's Lane Elementary, School Grade C, Merit Pay Awarded 2005-2006 Second Grade, Reynold's Lane Elementary, School Grade B 2004-2005 Second Grade, Annie R. Morgan Elementary, School Grade C 2003-2004 Second Grade, Annie R. Morgan Elementary, School Grade A
---------------	----------------	--	---	---	--

# **Highly Effective Teachers**

Describe the school-based strategies that will be used to recruit and retain high quality, highly effective teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date
1. Recruit from "Teach For America" pool	Professional Development Facilitator and Principal	August 2012
2. Mentoring-New Teachers with Veteran teachers	Professional Development Facilitator and Principal	2012 -2013 school year
3. Recruitment upon interview	Principal	August 2012
4. Recruitment of new teachers	Human Resource Personnel, Principal	2012 -2013 school year

## Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who are NOT highly effective.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out-of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
N/A	N/A

## Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Total Number of Instructional Staff	% of First- Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
19	5% (1)	26% (5)	47% (9)	21% (4)	26% (5)	95% (18)	0.0% (0)	o.o% (o)	26% (5)

## Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
-------------	-----------------	-----------------------	------------------------------

Ms. Robyn White	Ms. Tanya Bente	Ms. White is our Reading Coach and has years experience in teaching all content areas including fourth grade writing and reading and can lend her experience to further Ms. Bente's knowledge in these areas and working with our SWD.	PLC and departmental time together, one-on-one meetings, observations and conferencing, weekly PDF meeting and Monthly MINT meeting.
Mr. Jonathan Hinke	Megan Janiszewski	Mr. Hinke is our Math Coach and has many years experience in teaching all content areas and can lend her experience to further Ms. Janiszewski knowledge in areas math and science including working with SWD.	PLC and departmental time together, one-on-one meetings, observations and conferencing, weekly PDF meeting and Monthly MINT meeting.
Ms. Ashley Antzaklis	Ms. Wildalynn Harris	Ms. Antzaklis has many years experience in teaching all content areas and can lend her experience to further Ms. Harris' knowledge in these areas.	PLC and departmental time together, one-on-one meetings, observations and conferencing, weekly PDF meeting and Monthly MINT meeting.

## **Additional Requirements**

## Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Services are provided to ensure students requiring additional remediation are assisted through after-school programs or summer school. Title I funds are also used to fund teacher salaries for tutoring and Math Coach.

Title I, Part C- Migrant

N/A

Title I, Part D

Duval County School District provides Drop-out prevention programs to meet the various educational student needs, increase the promotion rate, and decrease the drop-out rate of all students.

Title II

West Jacksonville received supplemental funds for improving education programs through the purchase of equipment/supplies to supplement education programs and enhance academic success. Also, our district provides additional funding for educational services, materials, and supplies for educational software, hardware and additional technology supplies.

Title III

Duval County School District support services and supplemental resources are provided through the district to improve the learning of ELLs.

Title X- Homeless

Duval County School District homeless liaison and will address needs with the school base guidance counselor.

Supplemental Academic Instruction (SAI)

SAI funds are used to provide tutoring for those in need across all grade level. SES Tutoring will be available all level 1 & 2 students

Violence Prevention Programs

Duval County School District provides funding for various research-based programs (CHAMPS and Foundations) that reduce violence, also Paxon Full-service school funded by United Way provide prevention services in title 1 schools

**Nutrition Programs** 

Chartwell Food Service provide Breakfast in the Classroom daily, West Jacksonville was award a grant to provide Fresh Fruit and Vegetable as a snack three days per week.

Housing Programs

N/A

Head Start

N/A

Adult Education

N/A

Career and Technical Education

N/A

Job Training

N/A

Other **N/A** 

## Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (RtI)

#### School-Based MTSS/RtI Team

Identify the school-based MTSS leadership team.

VE Inclusion Teacher - Ms. Regina Morris

Guidance Counselor - Ms. Janerica Delice

1st Grade Teacher - Ms. Brenda Richards

2<sup>nd</sup> Grade Teacher – Ms. Krystal Berrios

3<sup>rd</sup> Grade Teacher – Mr. Roskei Jackson

4th Grade Teacher – Ms. Tanya Bente

5th Grade Teacher – Ms. Wildalynn Harris

Describe how the school-based MTSS leadership team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The RTI team meets bi-weekly to discuss the expectations of what students should learn. Based upon the data, the meetings will discuss:

- How to monitor the data.
- Review universal screening data and link to instructional decisions
- Review progress monitoring data at the grade level and classroom level to identify students who are meeting/exceeding benchmarks, at moderate risk or at high risk for not meeting benchmarks
- Communicates with parents and the community regarding school-based RtI plans and activities
- Collaborates with colleagues to constantly evaluate and review students' performances
- Recommends instructional strategies to teachers that include reflective practices, analyzing student data, and differentiating instruction
- Implement intense interventions for Tier 1, Tier 2, and Tier 3 students
- Serves as liaison between teachers, students, and parents
- Encourages students to take an active role in their learning

Based on the above information, the team will identify professional development and resources. The team will also collaborate regularly, problem solve, share effective practices, evaluate implementation, make decisions, and practice new processes and skills.

Describe the role of the school-based MTSS leadership team in the development and implementation of the school improvement plan (SIP). Describe how the RtI problem-solving process is used in developing and implementing the SIP?

The RtI team will present student data such as FCAT, FAIR, and Benchmark assessments with teachers. Based upon the data, each faculty will select an organizational team to work on such as Math and Technology, Reading, Foundations/Safety. Each organizational team will provide input on objectives and instructional strategies to focus on for the school year. Once the input has been provided to create the School Improvement Plan, the team will present the document to the School Advisory Council for input. As the school year progress, the team will review the School Improvement Plan throughout the year to ensure that it continues to meet the needs of the students

## MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

#### Baseline Data:

• Florida Assessments for Instruction in Reading (FAIR), Diagnostic Reading Assessment-2 (DRA-2), District Benchmark Assessments, Florida Comprehensive Assessment Test (FCAT), Progress Monitoring and Reporting Network (PMRN) and Mini Assessments.

#### Mid-Year:

• FAIR, DRA-2, District Assessments

#### End of the Year:

• FAIR, FCAT

#### Ongoing Progress Monitoring:

- Weekly Mini-Assessments
- Exit Tickets
- PMA (Progress Monitoring Assessments)

Describe the plan to train staff on MTSS.

The RtI Leadership Team utilizes training materials provided by the District RtI Team to train teachers. Training will occur through Early Release trainings, faculty meetings, weekly grade level meetings, and professional learning communities. This provides whole group, small group, and content specific trainings to establish continuous analysis of student needs throughout the school year. Teachers will also discuss the RtI process as a means of differentiating instruction and providing rigorous instruction.

Describe the plan to support MTSS.

The team will meet will meet bi-weekly to: review screening data and adjust instructional decisions; review progress monitoring data (a) to identify students who are meeting or exceeding benchmarks (b) to identify at moderate risk or at high risk for not meeting benchmarks. Additionally, the RtI team will meet with teachers to collaborate, problem solve, share effective practices, evaluate implementation, make decisions, and to learn and practice new procedures. Ongoing collaboration and data collection with enable the team to identify professional development and resources. The ESE Coach, Reading, Math and Instructional coaches will also provide additional support.

## Literacy Leadership Team (LLT)

#### School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Reading Coach- Robyn White

Instructional Coach- Tamara Halyard

Third Grade ELA- Melissa Lewis

Second Grade- Paula Carter

First Grade- Lasonya Rentz

Kindergaten- Ashley Payanis

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The school based Literacy Leadership Team will meet bi-weekly to discuss the expectations of what students should be learning. Members will lead their grade level/ subject area teams in the area of reading and writing instruction and bring information back to their respective grade levels to ensure that instructional strategies and differentiation occurs within each classroom. Schools wide reading data will be discussed. Members will plan and lead events including Literacy Night for Parents and an Annual Reading Celebration.

What will be the major initiatives of the LLT this year?

The major initiatives of the Literacy Leadership Team will be to deepen knowledge of Common Core State Standards and research based best practices for literacy instruction, as well as school reading data analysis. Standards and practices discussed will be modeled and shared with grade level teams. Members will lead the transition to Common Core and present learning to the faculty as a whole. Members will also participate in data monitoring discussions using state and district based reading data to track and monitor growth of students across assessment periods. The team will also lead in planning for intensive reading instruction during the additional state mandated hour of the school day.

They will also plan the Million Word Campaign goal reading celebrations each quarter and for the end of the school year, Guest Author Visits, Parent Literacy Nights, Guided Reading, Differentiation within the Literacy Block, and Professional Development for teachers. The LLT will collaborate to create the Summer Reading assignments to be distributed to students at the end of the school year.

#### **Public School Choice**

• Supplemental Educational Services (SES) Notification

Upload a copy of the SES Notification to Parents in the designated upload link on the "Upload" page.

*Elementary Title I Schools Only: Pre-School Transition
Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.  Within the first 45 days of enrollment, kindergarten students are given two assessments. The Florida Kindergarten Reading Awareness Assessment (FLKRS) is designed
to provide for screening of each child's readiness for kindergarten. The FLKRS includes a subset of Early Childhood Observation System (ECHOS) and the Phonemic
Awareness, Letter Naming, Listening Comprehension, and Vocabulary portions of FAIR (Florida Assessment for Instruction in Reading) to gather information on a child's
development in emergent literacy. The results from the assessments are used to group students for differentiated instruction and to provide immediate intensive intervention.
*Grades 6-12 Only Sec. 1003.413 (2)(b) F.S
For schools with grades 6-12, how does the school ensure that every teacher contributes to the reading improvement of every student?
*High Schools Only
Note: Required for High School-Sec. 1003.413(2)(g), (2)(j) F.S.
How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?
How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally
meaningful?
Postsecondary Transition
Note: Required for High School- Sec. 1008.37(4), F.S.
Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

# PART II: EXPECTED IMPROVEMENTS

# **Reading Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Reading Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1A. FCAT 2.0: Students scoring at Achievement Level 3 in reading.	Discipline		Principal, CHAMPS Lead Teacher, Instructional and Reading Coach	1A.1. Monitor the number of students being referred using discipline referrals and levels of infractions according to the Student Code of Conduct, CHAMPS based focus walks	1A.1. Discipline Referral Rate from S, Feedback from CHAMPS based focus walks	
Reading Goal #1A: The percentage of students achieving proficiency (Level 3) on the Reading portion of the FCAT will increase from 30% in 2012 to 40% in 2013.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				

	30% (27 students)	40% (40 students)	<u> </u>				
		1A.2. Student Attendance			including tardies and early sign	1A.2. Student attendance reports from Genesis, School based sign in and out logs	
		1A.3. Student Engagement	Incorporating KAGAN Strategies	Instructional and Reading Coach	applications of lessons, student growth data from computer based program reports, mini-	1A.3. Success Maker reports, feedback from engagement based and KAGAN strategy focus walks, district Interim Benchmark Assessment results	
1B. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in reading.	1B.1.	1B.1.	1B.1.	1B.1.	1B.1.		
Reading Goal #1B:  Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					

	1B.2.	1B.2.	1B.2.	1B.2.	1B.2.	
	1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

Dogad on the anal	Anticipate 1	Ctratagr	Person or Position	Process Used to Determine	Evaluation Tool		
Based on the analysis	Anticipated	Strategy			Evaluation 1001		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy		l	
data and reference to							
"Guiding Questions,"						l	
identify and define areas							
in need of improvement							
for the following group:							
	2A.1.	2A.1.	2A.1.	2A.1.	2A.1.		
	Rigor of		Principal, Instructional and Reading	Ecous walks looking specifically	Focus Walk documents, PLC		
Students scoring		1 cachers will		rocus warks looking specifically	rocus wark documents, FLC		
at or above		use higher order		at rigor of instruction, questioning,	Planning documentation		
		questioning		and text complexity, informal			
Achievement Levels		within lessons,		observations			
4 in reading.		PLC with					
8		Academic					
		Coaches					
		will include					
		scripting				l	
		questions to					
		be used with					
		in lessons and					
		selection of					
		complex texts					
Reading Goal #2A:	2012 Current	2013 Expected					
	Level of	Level of					
The percentage of students	Performance:*	Performance:*					
scoring Level 4 or above on							
the Reading portion of the							
FCAT will increase from							
6% in 2012 to 12% in 2013.							
1							
1							
	6% (5 students)	12% (12 students)					
	o / o (5 students)	12/0 (12 studellts)					
		2 2	<u> </u>	h	h	<u> </u>	
						2A.2.	
		Novice		Principal, Instructional and Reading			
			mentor teachers using higher	Coach, District MINT Cadre,	at rigor of instruction,	Planning documentation	
1		of knowledge		Resident Clinical Faculty	questioning, and text complexity	l	
			be planned including scripted		informal observations		
			questions alongside Academic				
1			Coaches, Professional Development				
			to include research based reading				
			pedagogy				

		Instruction differentiated to meet needs of higher level students	Teachers will differentiate by posing questions requiring higher level thinking skills to students, PLC with Academic Coaches will include scripting questions to be used with in lessons and selection of complex texts differentiated by student's level	Principal, Instructional and Reading Coach	at rigor of instruction and differentiation, questioning, and text complexity, informal observations	2A.3. Focus Walk documents, PLC Planning documentation	
2B. Florida	2B.1.	2B.1.	2B.1.	2B.1.	2B.1.		
Alternate							
Assessment:							
Students scoring at							
or above Level 7 in							
reading.	2012 Ct	2012 E					
Reading Goal #2B:  Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	data for	Enter numerical data for expected level of performance in this box.					
		2B.2.	2B.2.	2B.2.		2B.2.	
		2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	

Based on the analysis of student achievement data and reference to	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
"Guiding Questions,"						
identify and define areas in need of improvement						
for the following group:						
3A. FCAT 2.0:					3A.1.	
Parcentage of	Reading	Teachers	Principal, Instructional and Reading	Focus walk observation of students	Focus walk tool, Testing	
4		will increase		during Literacy Block looking	Behaviors observation tool	
learning gains in		students reading stamina by		at habits of readers, decrease in distractibility and time spent		
reading.		explicitly		unfocused during assessments		
i cauing.		teaching habits				
		of good readers,				
		students will				
		be given opportunities				
		daily to read				
		grade level				
		text with				
		varying levels				
		of support, behaviors of				
		students during				
		independent				
		reading and				
		Reading				
		assessments will be observed				
		and recorded				
Reading Goal #3A:	2012 Current	2013 Expected				
	Level of	Level of				
The percentage of statements	Performance:*	Performance:*				
making learning gains on						
the Reading portion of the						
FCAT will increase from 63% in 2012 to 70% in						
2013.						
1						
	(20/ (57 -+-1 ))	70.0/ (70 -+-1 / )				
	63% ( 57 students)	/0 % ( /0 students)				

		Reading Fluency 3A.3.	FAIR and DRA2 data will be used to identify decoding deficiencies in students, teachers will provide small group instruction both during RtI and the Literacy Block to address specific needs  3A.3. Continuing the use of Florida Continuous Improvement Model in	Principal, Instructional and Reading Coach  3A.3. Principal, Academic Coaches,	3A.2. Monitoring of growth using running records, word inventories, FAIR, DRA2  3A.3. Focus walkthroughs, data analysis, planning support	3A.2. FAIR, DRA2, classroom observations, informal running records  3A.3. District Interim Benchmarks, FCIM mini-assessments	
3B. Florida Alternate Assessment: Percentage of students making learning gains in reading.	3B.1.		3B.1.	3B.1.	3B.1.		
Reading Goal #3B:  Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	data for	Enter numerical data for expected level of performance in this box.  3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	
			3B.3.		3B.3.	3B.3.	

		Q	, , , , , , , , , , , , , , , , , , ,	N W 1. N	T 1 T 1	· · · · · · · · · · · · · · · · · · ·
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool	
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy		
data and reference to						
"Guiding Questions,"						
identify and define areas						
in need of improvement						
for the following group:						
					4A.1.	
Percentage of	Engagement of	Incorporating	Principal, Instructional and Reading	Monitoring of students applications	feedback from engagement	
students in lowest		KAGAN Strategies into		of lessons, mini-assessment data analysis during PLC with academic	based and KAGAN strategy	
25% making		lessons, wide		coaches, incorporation of KAGAN	Renchmark Assessment results	
learning gains in		range of texts		strategies into lesson plans	Benefittark / topesonient resurts	
		for student				
reading.		selection,				
		professional				
		development				
		and lesson				
		planning				
		guidance,				
		continual data				
		analysis, student				
		incentives for				
		meeting goals				
		for reading				
		growth and				
		performance				
		perrormanee				
Reading Goal #4A:	2012 Current	2013 Expected				
Reading Goal #4A.	Level of	Level of				
		Performance:*				
in the lowest 25% making						
learning gains on the						
Deading parties of the						
Reading portion of the FCAT will increase from						
58% in 2012 to 65% in						
2013.						
2013.						
	500/ /12 + 1 + 1	650/ (16 ) 1 )				
	58% (13 students)	65% ( 16 students)				
		Į		l		

						<u>,                                      </u>	
		4A.2.			4A.2.	4A.2.	
		Instruction	Teachers will differentiate tasks for	Principal, Instructional and Reading	Focus walks looking specifically	Focus Walk documents, PLC	
		differentiated	students to bridge gaps in learning,		at rigor of instruction and	Planning documentation	
		to meet needs	use questions requiring higher	Couch	differentiation, questioning,	a laming documentation	
			use questions requiring inglier		differentiation, questioning,		
		of students in	level thinking skills to students,		and text complexity, informal		
		bottom quartile	PLC with Academic Coaches		observations		
			will include designing tasks and				
			scripting questions to be used with				
			in lessons and selection of complex				
			texts differentiated by student's				
			level				
		4A.3.	4A.3.	4A.3.	4A.3.	4A.3.	
		Students	SuccessMaker Computer Based	Principal, Instructional and Reading	Student growth data from	Success Maker Reading reports,	
		reading below		Coach, Reading Interventionist,	computer based program reports,	FAIR, Interim Benchmark	
	1		Reading Interventionist, Additional	Pagidant Clinical E	Inarcasa in marasatila assila		
	1	grade level		Resident Clinical Faculty	Increase in percentile ranking	Assessments, mini-assessments	
			support from UNF Interns		for FAIR Maze and Reading		
					Comprehension tasks		
4D El 12	4D 1	4B.1.	4D 1	4B.1.	4B.1.		
4B. Florida	4B.1.	4B.1.	4B.1.	4B.1.	4B.1.		
Alternate							
Assessment:							
Percentage of							
students in lowest							
25% making							
learning gains in							
reading.							
Reading Goal #4B:	2012 Current	2013 Expected					
	Level of	Level of					
Enter narrative for the	Performance:*	Performance:*					
goal in this box.							
goat in this box.							
	Enter numerical	Enter numerical					
	data for	data for					
	current level of	expected level of	1				
	performance in	performance in					
	this box.	this box.					
		4B.2.	4B.2.	4B.2.	4B.2.	4B.2.	
		4D 2	IAD 2	4D 2	4D 2	4D 2	
		4B.3.	4B.3.	4B.3.	4B.3.	4B.3.	
	1						

Based on ambitious but achievable Annual Measurable Objectives (AMOs), identify reading and mathematics performance target for the following years	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5A. In six years	Baseline data						
school will reduce	2010-2011						
their achievement							
gap by 50%.							
Reading Goal #5A:							
Enter narrative for the							
goal in this box.							
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
in need of improvement for the following subgroups:							
	5B.1.	5B.1.		5B.1.	5B.1.		
subgroups by	White: N/A Black:	Teachers will differentiate tasks for students to bridge gaps in learning,	Principal, Instructional and Reading Coach	Focus walks looking specifically at rigor of instruction and	Focus Walk documents, PLC Planning documentation		
ethnicity (White,	Hispanic: N/A	use questions requiring higher		differentiation, questioning,	Planning documentation		
		level thinking skills to students,		and text complexity, informal			
		PLC with Academic Coaches		observations			
Indian) <b>not making</b>		will include designing tasks and					
satisfactory progress		scripting questions to be used with in lessons and selection of complex					
in reading.		texts differentiated by student's					
Reading Goal #5B:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
The percentage of students							
achieving proficiency							
(Level 3) on the Reading portion of the FCAT will							
increase from 30% in 2012							
to 40% in 2013.							

Wh Bla		White: Black: 40% (40 students)					
His	spanic:	Hispanic:					
Asia	ian:	Asian:					
Am	nerican Indian:	American Indian:					
	5	5B.2.	5B.2.	5B.2.	5B.2.	5B.2.	
	ļī	Engagement of Students	Incorporating KAGAN Strategies	Principal, Instructional and	Monitoring of students	feedback from	
				Reading Coach	applications of lessons, mini-	engagement	
			for student selection, professional	_	assessment data analysis during	based and	
			development and lesson planning		PLC with academic coaches,	KAGAN	
			guidance, continual data analysis,			strategy	
			student incentives for meeting goals			focus walks,	
			for reading growth and performance			district Interim	
						Benchmark	
						Assessment	
						results	
						5B.3.	
	S	Students reading below grade level			$\mathcal{E}$	Success Maker	
				Reading Coach, Reading		Reading reports,	
			Reading Interventionist, Additional			FAIR, Interim	
			support from UNF Interns	Faculty	· ·	Benchmark	
					Comprehension tasks	Assessments,	
						mini-	
						assessmemts	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroup:	5C.1.	5C.1.	5C.1.	50.1	5C.1.		
00, 21, 21, 21,	SC.1.	SC.1.	BC.1.	5C.1.	SC.1.		
Language Learners							
(ELL) not making							
satisfactory progress							
in reading.							
Enter narrative for the	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
goal in this box.							
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		

ez i staatnis	5D.1.	5D.1.	5D.1.	5D.1.	5D.1.		
with Disabilities							
(SWD) not making							
satisfactory progress							
in reading.							
Reading Goal #5D:		2013 Expected					
Enton namating for the		Level of Performance:*					
Enter narrative for the goal in this box.							
3							
		Enter numerical data for					
	current level of	expected level of					
		performance in this box.					
			5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3.	5D.3.	5D.3.	5D.3.	5D.3.	

Based on the analysis	Anticipated	C44	Person or Position	Process Used to Determine	Evaluation Tool	
of student achievement	Barrier	Strategy	Responsible for Monitoring	Effectiveness of Strategy	Evaluation 1001	
data and reference to	Darrier		Responsible for Wollitoffing	Effectiveness of Strategy		
"Guiding Questions,"						
identify and define areas						
in need of improvement						
for the following						
subgroup:						
	5E.1.	5E.1.	5E.1.	5E.1.	5E.1.	
c z v z comoninemij	Engagement of	Incorporating		Monitoring of students applications		
Disauvantageu	Students	KAGAN			based and KAGAN strategy	
students not making		Strategies into	Couch	analysis during PLC with academic		
satisfactory progress		lessons, wide		coaches, incorporation of KAGAN	Benchmark Assessment results	
in reading.		range of texts		strategies into lesson plans		
in reading.		for student		F		
		selection,				
		professional				
		development				
		and lesson				
		planning				
		guidance,				
		continual data				
		analysis, student				
		incentives for				
		meeting goals				
		for reading				
		growth and				
		performance				
Reading Goal #5E:	2012 Current	2013 Expected				
	Level of	Level of				
The percentage of students	Performance:*	Performance:*				
achieving proficiency						
(Level 3) on the Reading						
portion of the FCAT will						
increase from 30% in 2012						
to 40% in 2013.						
	30% (27 students)	40% (40 students)				
		(				
			l .	l .		

	bottom quartile		Principal, Instructional and Reading Coach	U I	5E.2. Focus Walk documents, PLC Planning documentation	
	5E.3. Students reading below grade level	SuccessMaker Computer Based	Principal, Instructional and Reading Coach, Reading Interventionist, Resident Clinical Faculty	1 1 1	5E.3. Success Maker Reading reports, FAIR, Interim Benchmark Assessments, mini-assessmemts	

# **Reading Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activities Please note that each strategy does not require a professional development or PLC activity.						
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Introduction to and Implementation of Common Core Standards	K-5	Instructional and Reading Coach, District Literacy Coach	All teachers	Preplanning, Early Dismissal Days, and weekly PLC	Lesson planning alongside coaches	Principal, Instructional and Reading Coach

Text Complexity	K-5	Academic Coaches	All teachers	Preplanning, Early Dismissal, and weekly PLC	Monitoring of texts used within Literacy Block, Guiding teachers in selection of texts for use in instruction	Instructional and Reading Coach
Use of Data in Planning Instruction	K-5	Academic Coaches	All teachers	Preplanning, Early Dismissal, and weekly PLC	Data use within each weekly PLC	Principal, Instructional and Reading Coach
KAGAN Strategies for Literacy Instruction	K-5	KAGAN Lead Teacher	All teachers	Early Dismissal Days	Observation of use within daily lessons, Incorporation into daily planned lessons	KAGAN Lead Teacher, Instructional and Reading Coach

Instructional and Reading Coach

Reading Budget (Insert rows as needed)

cucu)			
Description of Resources	Funding Source	Amount	
Description of Resources	Funding Source	Amount	
Description of Resources	Funding Source	Amount	
Description of Resources	Funding Source	Amount	
	Description of Resources  Description of Resources	Description of Resources  Funding Source  Description of Resources  Funding Source  Funding Source  Funding Source	Description of Resources  Funding Source  Amount  Description of Resources  Funding Source  Amount  Description of Resources  Funding Source  Amount  Description of Resources  Funding Source  Amount

End of Reading Goals

#### **Elementary School Mathematics Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Elementary Mathematics Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1A. FCAT 2.0: Students scoring at Achievement Level 3 in mathematics.	Engagement of students in math instruction	use of math manipulatives and learning games into the work time	1A.1. Math Coach, Instructional Coach		1A.1. Instructional planning documents, District Interim Benchmarks, mini-assessments	
Mathematics Goal #1A:  The percentage of students achieving proficiency (Level 3) on the Mathematics portion of the FCAT will increase from 48% in 2012 to 58% in 2013.	Level of	2013 Expected Level of Performance:*				
	48% ( 43 students)	58% (58 students)				

			i	i	i		
		1A.2.	1A.2.	1A.2.	1A.2.	1A.2.	
			Parental contact when students are		Monitor attendance data	Student attendance reports from	
		Attendance	absent for two or more consecutive		including tardies and early sign	Genesis, School based sign in	
			days or have tardies or early		outs, Weekly reports and parent	and out logs	
			sign outs, Use of Attendance		contacts of students who are		
			Intervention Plans for students with		absent, tardy, or signed out early		
			intervention Flans for students with		absent, tardy, or signed out early		
			excessive absences and tardies,				
			Impress importance of attendance				
			for the entire school day during				
			contacts with parents, Work				
			closely with the truancy officer and				
			attendance interventionist				
		1A.3.	1A.3.	1A.3.	1A.3.	1A.3.	
12. I lollan	1B.1.	1B.1.	1B.1.	1B.1.	1B.1.	Π	
Alternate							
Assessment:							
Students scoring at							
Levels 4, 5, and 6 in							
mathematics.							
	2012 G	2012 F . 1					
THE COURT OF THE COURT	2012 Current	2013 Expected					
#1B:	Level of	Level of					
	Performance:*	Performance:*					
Enter narrative for the							
goal in this box.							
5000 0000							
		Enter numerical					
	data for	data for					
	current level of performance in	expected level of					
	perjormance in this box.	performance in this box.					
			1B.2.	1B.2.	1B.2.	1B.2.	
		1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions,"  Anticipated Barrier Person or Position Responsible for Monitoring Effectiveness of Strategy  Process Used to Determine Evaluation Tool  Effectiveness of Strategy	
data and reference to	
identify and define areas	
in need of improvement	
for the following group:	
2A. FCAT 2.0: 2A.1. Teacher 2A.1. Provide 2A.1. Math Coach, State STEM 2A.1. Quantile Math data 2A.1. Quantile Math reports,	
of how to development walkthroughs for differentiation documents. District Interim	
at or above differentiate on how to use Benchmarks, mini-assessments	
Achievement Classroom Quantile Math	
Levels 4 and 5 in instruction to identify	
mathematics. students strengths/	
weaknesses	
in math and	
provide models	
and examples	
of classroom	
differentiation	
Mathematics Goal 2012 Current 2013 Expected	
#2A: Level of Level of	
The percentage of students    Performance:*   Performance:*   Performance:*	
achieving Level 4 or above	
on the Mathematics portion	
of the FCAT will increase	
from 16% in 2012 to 25%	
in 2013.	
16 % (14 students) 25% (25 students)	
2A.2. Lack of 2A.2. Implement the Common 2A.2. Grade Level Teachers, 2A.2. Focus walkthroughs, 2A.2. Instructional planning	
higher order Core Standards for Mathematical Math Coach, Instructional Coach, planning support, student documents, District Interim	
questioning Practice in classroom instruction Principal engagement and increased Benchmarks, mini-assessments	
and rigor in the participation	
classroom	
2A.3. 2A.3. 2A.3. 2A.3. 2A.3.	

2B. Florida	2B.1.	2B.1.	2B.1.	2B.1.	2B.1.		
Alternate							
Assessment:							
Students scoring at							
or above Level 7 in							
mathematics.							
		2013 Expected					
#2B:	Level of Performance:*	Level of Performance:*					
Enter narrative for the							
goal in this box.							
	Enter numerical	Enter numerical					
	data for current level of	data for expected level of					
	performance in	performance in					
	this box.	this box. 2B.2.	2B.2.	2B.2.	2B.2.	2B.2.	
		20.2.	20.2.	20.2.	20.2.	20.2.	
		2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	
	L						

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
Percentage of students making learning gains in mathematics.	mathematical skills and concepts needed to access grade level content	Continuous Improvement Model in math	3A.1. Grade Level Teachers, Math Coach, Instructional Coach, Principal	, , , , , , , , , , , , , , , , , , ,	3A.1. District Interim Benchmarks, FCIM mini- assessments		
Mathematics Goal #3A:  The percentage of students making learning gains on the Mathematics portion of the FCAT will increase from 65% in 2012 to 70% in 2013.	Level of Performance:*	2013 Expected Level of Performance:*					
		70% (70 students) 3A.2. Interventions for students not responding to core instruction 3A.3.	3A.2. Provide individualized and small group support within the classroom for students who are below grade level  3A.3.	3A.2. Math Interventionist, Math Coach 3A.3.	3A.2. Data analysis, planning support  3A.3.	3A.2. Quantile Math reports, District Interim Benchmarks, mini-assessments 3A.3.	

3B. Florida	3B.1.	3B.1.	3B.1.	3B.1.	3B.1.		
Alternate							
Assessment:							
Percentage of							
students making							
learning gains in							
mathematics.							
Mathematics Goal	2012 Current Level of	2013 Expected Level of					
#3B:	Performance:*	Performance:*					
Enter narrative for the	_	_					
goal in this box.							
	Enter numerical	Enter numerical					
	data for current level of	data for expected level of					
	performance in	performance in this box.					
	this box.	this box.					
		3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	
		2D 2	20.2	2D 2	2D 2	2D 2	
		3B.3.	3B.3.	3B.3.	3B.3.	3B.3.	

Dagad on the analysis	Anticipate 1	Ctrotogy	Dorgon or Dogition	Dronoga Hand to Datariii	Evoluction Tool		
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following group:							
4A. FCAT 2.0:	4A.1. Students	4A.1. Provide	4A.1. Math Interventionist, Math	4A.1. SuccessMaker report	4A.1. District Interim		
Percentage of	working below	students with			Benchmarks, mini-assessments,		
.4		access to the		analysis	Quantile Math reports,		
students in lowest	mathematics	SuccessMaker			SuccessMaker reports		
25% making		Computer Based					
learning gains in		intervention					
mathematics.		program, support					
mathematics.		from the Math					
		Interventionist,					
		and additional					
		support from					
		the University					
		of North Florida					
		Interns					
Mathematics Goal	2012 Current	2013 Expected					
#4A:	Level of	Level of					
#4A.	Performance:*	Performance:*					
TEL 4 C 4 I 4							
The percentage of students							
in the lowest 25% making							
learning gains on the							
Mathematics portion of the							
FCAT will increase from							
58% in 2012 to 65% in							
2013.							
	58% ( 13 students)	65% (16 students)					
		4A.2. Lack of	4A.2. Implement the Common	4A.2. Grade Level Teachers,	4A.2. Focus walkthroughs,	4A.2. Instructional planning	
		higher order	Core Standards for Mathematical			documents, District Interim	
					engagement and increased	Benchmarks, mini-assessments	
		and rigor in the			participation	, ussessinents	
		classroom			participation		
			ļ	1	l	ļ	

		Engagement of	4A.3. Incorporate the use of math manipulatives and learning games into the work time	4A.3. Math Coach, Instructional Coach	4A.3. Focus walkthroughs, planning support, data analysis	4A.3. Instructional planning documents, District Interim Benchmarks, mini-assessments	
AB. Florida Alternate Assessment: Percentage of students in lowest 25% making learning gains in mathematics.	4B.1.	4B.1.	4B.1.	4B.1.	4B.1.		
Mathematics Goal #4B:  Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		4B.2.	4B.2.	4B.2.	4B.2.	4B.2.	
		4B.3.	4B.3.	4B.3.	4B.3.	4B.3.	

Based on ambitious but achievable Annual Measurable Objectives (AMOs), identify reading and mathematics performance target for the following years	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
	Baseline data 2010-2011						
school will reduce their achievement							
gap by 50%.							
Mathematics Goal #5A:							
Enter narrative for the goal in this box.							
Based on the analysis	Anticipated Barrier	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement data and reference to "Guiding Questions,"			Responsible for Monitoring	Effectiveness of Strategy			
identify and define areas in need of improvement for the following subgroups:							
	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.		
subgroups by ethnicity (White, Black, Hispanic, Asian, American	White: N/A Hispanic: N/A Asian: N/A American Indian: N/A Black: Lack of mathematical skills and concepts needed to	Continuing the use of the Florida Continuous Improvement Model in math	Grade Level Teachers, Math Coach, Instructional Coach, Principal		District Interim Benchmarks, FCIM mini-assessments		
	access grade level content						

Mathematics Goal #5B: The percentage of students achieving proficiency (Level 3) on the Mathematics portion of the FCAT will increase from 48% in 2012 to 58% in 2013.		2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box. White: Black: 48% (43 students) Hispanic: Asian: American Indian:	Enter numerical data for expected level of performance in this box. White: Black: 58% (58 students) Hispanic: Asian: American Indian:					
		5B.2. Interventions for students not responding to core instruction	5B.2. Provide individualized and small group support within the classroom for students who are below grade level	5B.2. Math Interventionist, Math Coach	support	5B.2. Quantile Math reports, District Interim Benchmarks, mini- assessments	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	

			•			•	
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following							
subgroup:	50.1	50.1	50.1	50.1	50.1		
e ev Engnan	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.		
Language Learners							
(ELL) not making							
satisfactory progress							
in mathematics.							
	2012 Current	2013 Expected			1		
	Level of	Level of					
<u>#5C:</u>	Performance:*	Performance:*					
	r criorinance.	errormance.					
Enter narrative for the							
goal in this box.							
	Enter numerical	Enter numerical					
	data for	data for					
	current level of	expected level of					
	performance in this box.	performance in this box.					
		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		J C.2.	JC.2.	J	50.2.	J	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
		[					
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier	2283	Responsible for Monitoring	Effectiveness of Strategy			
data and reference to			,,,,,,,				
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following							
subgroup:							
subgroup.						l	

5D. Students	5D.1.	5D.1.	5D.1.	5D.1.	5D.1.		
with Disabilities							
(SWD) not making							
satisfactory progress							
in mathematics.							
	2012 Current	2013 Expected					
#5D:	Level of Performance:*	Level of Performance:*					
	r criormance.	r criormance.					
Enter narrative for the goal in this box.							
gour in inis oom							
	Enter numerical	Enter numerical					
		data for					
	current level of performance in	expected level of performance in					
	this box.	this box.					
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3.	5D.3.	5D.3.	5D.3.	5D.3.	
	ļ						

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
5E. Economically	working below grade level in mathematics	SE.1. Provide students with access to the SuccessMaker Computer Based intervention program, support from the Math Interventionist, and additional support from the University of North Florida	Coach		5E.1 District Interim Benchmarks, mini-assessments, Quantile Math reports, SuccessMaker reports		
#5F:	2012 Current Level of Performance:*	Interns 2013 Expected Level of Performance:*					
		higher order	5E.2. Implement the Common Core Standards for Mathematical Practice in classroom instruction	Math Coach, Instructional Coach, Principal	planning support, student	5E.2. Instructional planning documents, District Interim Benchmarks, mini-assessments	

5E.3.	5	5E.3. Incorporate the use of math	5E.3. Math Coach, Instructional	5E.3. Focus walkthroughs,	5E.3. Instructional planning	
Engage	gement of r	manipulatives and learning games	Coach	planning support, data analysis	documents, District Interim	
student	nts in math i	into the work time			Benchmarks, mini-assessments	
instruct	ction					

#### **Mathematics Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activities Please note that each strategy does not require a professional development or PLC activity.						
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Incorporate technology components into math including SuccessMaker, Quantile Math, and Virtual Manipulatives	Grades K-5	Math Coach, District Instructional Technology Coach, State DA Coaches	K-5 school-wide	Early Dismissal Days, once a month PLCs, weekly	Data analysis, coaching support, classroom observations, walkthroughs	Math Coach, District Instructional Technology Coach, Principal
Embed the Common Core Standards for Mathematical Practice into math instruction	Grades K-5	Math Coach	K-5 school-wide	Early Dismissal Days, once a month PLCs, weekly	Coaching support, classroom observations, walkthroughs	Math Coach
Use formative data to drive daily math instruction	Grades K-5	Math Coach, State DA Coaches	Individual K-2 grade level PLCs Vertical grades 3-5 STEM PLC	PLCs, weekly	Data analysis, coaching support	Math Coach, Instructional Coach

## **Mathematics Budget** (Insert rows as needed)

Include only school-based funded			
activities/materials and exclude district funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
	D : :: 0D	T. 1. 0	<u> </u>
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total:			
	•		

End of Elementary School Mathematics Goals

#### **Elementary and Middle School Science Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Elementary and Middle Science Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1A. FCAT 2.0: Students scoring at Achievement Level 3 in science.	of science instruction in previous grade levels	science instructional time for students in kindergarten – fifth grades	1A.1. Grade Level Teachers, Math Coach, Principal	1A.1. Focus walkthroughs, planning support, data analysis, a STEM Block that includes daily science instruction	1A.1. Instructional planning documents, mini-assessments, district science interim benchmark	
Science Goal #1A: The percentage of students achieving proficiency (Level 3) on the Science portion of the FCAT will increase from 15% in 2012 to 30% in 2013.	Level of Performance:*	2013 Expected Level of Performance:*				
	15% (2 students)	30% (9 students)				

		of materials for hands- on science instruction	classroom for a science lab and purchase additional science materials	1A.2. Math Coach, Principal	1A.2. Focus walkthroughs, planning support, student engagement and increased participation	1A.2. Monitoring the amount of time students spend in the science lab, increased use of student science notebooks, miniassessments, district science interim benchmark
		1A.3.	1A.3.	1A.3.	1A.3.	1A.3.
1B. Florida Alternate Assessment: Students scoring at Levels 4, 5, and 6 in science.	1B.1.	1B.1.	1B.1.	1B.1.	1B.1.	
Science Goal #1B:  Enter narrative for the goal in this box.	Level of	2013 Expected Level of Performance:*				
	data for current level of performance in	Enter numerical data for expected level of performance in this box.				
		1B.2.	1B.2.	1B.2.	1B.2.	1B.2.
		1B.3.	1B.3.	1B.3.	1B.3.	1B.3.

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
2A. FCAT 2.0: Students scoring at or above	of science instruction in previous grade	science instructional	2A.1. Grade Level Teachers, Math Coach, Principal	planning support, data analysis, a STEM Block that includes daily	2A.1. Instructional planning documents, mini-assessments, district science interim benchmark		
Science Goal #2A: The percentage of students achieving Level 4 or above on the Science portion of the FCAT will increase from 0% in 2012 to 6% in 2013.	2012 Current Level of Performance:*	2013Expected Level of Performance:*					
		6% (2 students)  2A.2. Lack of materials for hands- on science instruction	2A.2. Establish a dedicated classroom for a science lab and purchase additional science materials		planning support, student engagement and increased participation	2A.2. Monitoring the amount of time students spend in the science lab, increased use of student science notebooks, miniassessments, district science interim benchmark	
		2A.3. Lack of student content knowledge in fifth grade	2A.3. Embed science content instruction within the fifth grade literacy block and provide instructional support from the University of North Florida Science Professor in Residence	Reading Coach, Math Coach, UNF Science Professor in Residence	planning support, data analysis	2A.3. Instructional planning documents, mini-assessments, district science interim benchmark	

2B. Florida	2B.1.	2B.1.	2B.1.	2B.1.	2B.1.		
Alternate							
Assessment:							
Students scoring at							
or above Level 7 in							
science.							
Science Goal #2B:	2012 Current	2013Expected					
	Level of Performance:*	Level of Performance:*					
Enter narrative for the goal in this box.	i Ci ioi illance.	CHOIMANCE.					
goui in inis vox.							
	Enter more estable	E-4					
	Enter numerical data for	Enter numerical data for					
	current level of	expected level of					
		performance in this box.					
			2B.2.	2B.2.	2B.2.	2B.2.	
		2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	
		ZD.3.	LD.3.	ZD.3.	LD.3.	ZD.3.	

## **Science Professional Development**

Professional			
Development			
(PD) aligned with			
Strategies through			
Professional			
Learning			
Community (PLC)			
or PD Activity			
Please note that each			
Strategy does not require a			
professional development or			
PLC activity.			

PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Incorporate the STEM philosophy into instructional time through use of a STEM Block that includes Science	K-5	Math Coach, State DA Coaches	K-5 school-wide STEM Team	Early Dismissal Days, once a month	Coaching support, classroom observations, walkthroughs	Math Coach, Principal
Embed Content Literacy and the use of Science Notebooks within Science		Math Coach, Reading Coach, Instructional Coach	K-5 school-wide	Early Dismissal Days, once a month PLCs, bi-weekly	Coaching support, classroom observations, walkthroughs	Math Coach, Reading Coach
Use the school science lab for student explorations and experiments	K-5	Math Coach	K-5 school-wide	Early Dismissal Days, once a month PLCs, bi-weekly	Coaching support, classroom observations, walkthroughs	Math Coach, Principal

Science Budget (Insert rows as needed)

Include only select heard funded	T			
Include only school-based funded				
activities/materials and exclude district				
funded activities/materials.				
Evidence-based Program(s)/Materials(s)				
Strategy	Description of Resources	Funding Source	Amount	
C-1444-I				
Subtotal:				
Technology				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Other				
Strategy	Description of Resources	Funding Source	Amount	

Subtotal:		
Total:		

End of Elementary and Middle School Science Goals

#### **Writing Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Writing Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:  1A. FCAT:  Students scoring at Achievement Level 3.0 and higher in writing.	I.A.1. Students lack of exposure to writing craft instruction	IA.1. Targeted professional development in writing in primary grades, planning	Person or Position Responsible for Monitoring  I.A.1. Principal, Instructional and Reading Coach, Teachers	use of craft that has been explicitly taught and modeled	Evaluation Tool  1A.1. District Writing Prompts, monitor daily writing within writing work time, FCAT 2.0 Writing Rubric	
		grades, plaining alongside Academic coaches for writing instruction, use of variety of mentor texts to model use of writing craft, opportunities to add craft to writing pieces already developed				

Writing Goal #1A:  The percentage of students achieving proficiency (Level 3.0) on the Writing portion of the FCAT will increase from 61% in 2012 to 70% in 2013.		2013 Expected Level of Performance:*					
	61% (17 students)	70% (24 students)					
		knowledge of English grammar and	IA.2. Incorporation of FCIM for grammar and conventions skills using gradual release model, opportunities to revise and edit writing pieces, use of mentor texts to model use of grammar and conventions	Principal, Instructional and Reading Coach, Teachers	Students writing shows increased use of grammar and conventions that has been explicitly taught and modeled	1A.2. District Writing Prompts, monitoring of grammar and conventions use in student writing across content areas, mini-assessments, FCAT 2.0 Writing Rubric	
		1A.3. Time spent writing	IA.3. Include writing within all content areas	IA.3. Principal, Instructional Coach, Reading Coach, Math Coach		IA.3. Monitoring of journals used in content areas,	
1B. Florida Alternate Assessment: Students scoring at 4 or higher in writing.	1B.1.	1B.1.	IB.1.	1B.1.	1B.1.		
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					

	1B.2.	1B.2.	1B.2.	1B.2.	1B.2.	
	1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

## **Writing Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a						
professional development or PLC activity.		DD F 311	DD D			
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Elementary FCAT Writing 2.0	4	State DA Team	Grade 4 ELA Teacher	September 2012	Monitor progress of writing using state scoring rubric	Reading Coach, Principal
Incorporating Writing into Content Area Instruction	K-5	Academic Coaches		Early Dismissal Days, PLC Planning	Coaching support, classroom observations, walkthroughs	Academic Coaches

#### Writing Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities/materials.  Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
StateBy	Beschpion of Resources	Tunanig Source	1 mount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount

Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total:			

End of Writing Goals

#### **Attendance Goal(s)**

\* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Attendance Goal(s)	Problem- solving Process to Increase Attendan ce					
Based on the analysis of attendance data and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Attendance	Involvement Parents having to leave home early to get to work or parents dropping students off late to school	Counselor	1.1. Principal Guidance Counselor CRT Operator Classroom Teachers		1.1. Genesis and OnCourse reports, attendance sheets from Parent Nights	

Attendance Goal #1:  Decrease the number of students with 10 or more absences by 10%		2013 Expected Attendance Rate:*			
	In the 2012 school year our attendance rate was 93.8%	Our goals is to increase attendance rate by 2.2% to 96%			
	Excessive Absences (10 or more)	2013 Expected Number of Students with Excessive Absences (10 or more)			
	Excessive	38% (91 students 2013 Expected Number of Students with Excessive Tardies (10 or more)			
	31% (73 students)	21% (48 students)			

1.2. Inclement weather - large population of walkers don't attend school on days when weather is rainy, cold or inclemen		1.2. Guidance Counselor, classroom teachers, Principal, district AIT representative	Compare quarterly attendance percentages to 2011-2012 school year; compare number of students with excessive absences (10 or more) to 2011-2012 school year.	1.2. Attendance numbers from Genesis/Oncourse and Attendance Intervention Team numbers	
1.3. School works closely with DCPS truancy officer; truancy officer makes contact with parents regarding excessive absences after school has exhausted it intervention	1.3. Parent workshop on importance of regular attendance, phone call home after 2 consecutive days absent, AIT involvement when students absent 5 days in calendar month		1.3. Attendance reports generated from Genesis	1.3. Attendance numbers from Genesis/Oncourse and Attendance Intervention Team numbers	

### **Attendance Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Title I Parent Involvement Meetings	Pre-K-5 <sup>th</sup>	Principal/ Guidance Counselor	Pre-K – 5 <sup>th</sup>	1 time per nine week	Meeting Notes and Sign-In Sheets	Principals Parent Liaison Guidance Counselor
PTA/SAC	Pre-K-5 <sup>th</sup>	Principal	Pre-K – 5 <sup>th</sup>	1 time per nine week	Meeting Notes and Sign-In Sheets	Principals Parent Liaison Guidance Counselor
Attendance	Pre-K – 5 <sup>th</sup>	Principal/ Guidance Counselor	School-wide and Truancy Officer	As needed	Monitor the frequency of AIT meetings	Guidance Counselor

### Attendance Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Letters home per nine week to all parents	Postage Stamps	School Operating Budget	\$800.00

Subtotal:		

End of Attendance Goals

### **Suspension Goal(s)**

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

			I	represents next to the po	I	(30)).	1
Suspension	Problem-						
Goal(s)	solving						
	Process to						
	Decrease						
	Suspension						
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of suspension data, and	Barrier		Responsible for Monitoring	Effectiveness of			
reference to "Guiding				Strategy			
Questions," identify and							
define areas in need of improvement:							
1. Suspension	1.1.	1.1.	1.1.	1.1.	1.1.		
1. Suspension					Conduct classroom		
	everyone follows			discipline reports monthly			
		of CHAMPS and			the new CAST		
	and Foundations				model to evaluate		
		success			the classroom		
	inouci	Success			environment		
					environinent		
Suspension Goal #1:	2012 Total Number	2013 Expected					
		Number of In- School					
Decrease the	Suspensions	Suspensions					
number of students		<u> </u>					
suspended out of							
school by .03%							
(5 students)							
	2% (5 students)	1% (2 students					
	2012 Total Number	2013 Expected					
	of Students	Number of Students					
		Suspended .					
	In-School	In -School					
	N/A	N/A					

2012 Total Number of Or School Suspe 5% (12 stu						
2012 Total Ni of Students Suspended Out- of- Scho	Number of Students Suspended Out- of-School					
4% (11 stu		1.2. Each classroom teacher will indicate in the students' agenda an accurate description of their child day.	1.2. Principal CHAMPs PDF		1.2. Discipline data as reported in Genesis.	
	1.3. Students failure to follow DCPS Code of student conduct	1.3. Fireside Chat grades K- 5	1.3. Principal CHAMPs PDF	1.3. Monitoring of	1.3. Discipline data as reported in Genesis.	

**Suspension Professional Development** 

	31011111 2010		î .			i e e e e e e e e e e e e e e e e e e e
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
CHAMPS Classroom Management/ Expected Behaviors	K-5	CHAMPs PDF	School-wide, instructional and non-instructional faculty and staff	2013		Principal CHAMPs PDF
STEP , Bullying Prevention Curriculum	K-5	Guidance Counselor	School-wide		To re- assess monthly the needs of the students suspended	Principal CHAMPs PDF Guidance Counselor
Mentoring Program	K-5	Guidance Counselor Parent Liaison	School-wide	Ongoing daily	Monthly Mentor/Mentee Meeting	Guidance Counselor Parent Liaison

Suspension Budget (Insert rows as needed)

T 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Τ ΄		
Include only school-based funded			
activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Implement (PBS) Positive Behavior	Classroom Celebration that earn 25 points.	School Operating Budget	\$400.00
System for students doing the right thing	Panther's dollars can be earned for		
in classrooms, hallway, cafeteria and all	collective classroom behavior.	SAC Funds	\$600.00
common areas.			
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
N/A			

Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
N/A			
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
N/A			
Subtotal:			
Total:			

End of Suspension Goals

#### **Parent Involvement Goal(s)**

Upload Option-For schools completing the Parental Involvement Policy/Plan (PIP) please include a copy for this section. Online Template- For schools completing the PIP a link will be provided that will direct you to this plan.

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

when using percentage	zs, include in	c mumber of s	tudents the percentage	represents next to the po	ercemage (e.g. 707)	0 (3 <i>3))</i> .	
Parent Involvement Goal(s)	solving Process						
	to Parent Involveme nt						
Based on the analysis of parent involvement data, and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1. Parent Involvement	1.1.	1.1.	1.1.	1.1.	1.1.		
#1.	Level of Parent Involvement:*	2013 Expected Level of Parent Involvement:*					
	Enter numerical data for current level of parent involvement in this box.	Enter numerical data for expected level of parent in this box.					

	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

## **Parent Involvement Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

## Parent Involvement Budget

	1		
Include only school-based funded			
activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total:			
	<u>.                                      </u>		

End of Parent Involvement Goal(s)

### Additional Goal(s) (Safety)

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

ADDITIONAL GOAL(S)	Problem- Solving Process to Increase Student Achieveme nt					
Based on the analysis of school data, identify and define areas in need of improvement:	Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	

	1.1.		1.1.		1.1.	
Additional Goal #1:		Promote Positive	CHAMPs PDF		Suspension report	
		award			pulled monthly. Teacher's	
	constraints	system (Panthers		shopping in the Panther	reedback on	
				Store monthly	student's	
		dollars)			improvement in behaviors	
		across all grade levels.			benaviors	
		Encourage				
		teachers to				
		complete				
		more				
		positive				
		award				
		system				
		to allow				
		children				
		who are				
		making				
		good				
		choices				
		more				
		opportunitie				
		s for				
		recognition				
		earning				
		panthers				
		dollars.				

2012 Due to time constraints 20% of our teachers did not participated. 2013 expectation is 100% participation	2012 Current Level :*	2013 Expected Level :*					
	80% teacher participation	100% teacher participation					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a						
professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
						_

# 2012-2013 School Improvement Plan (SIP)-Form SIP-1 Additional Goal(s) Budget (Insert rows as needed) Include only school-based funded activities/materials and exclude district funded activities /materials. Evidence-based Program(s)/Materials(s) Strategy Descr Subtotal: Technology Strategy Descr Subtotal: Professional Development Strategy Descr **Subtotal:** Other

Descr

Subtotal: Total:

End of Additional Goal(s)

June 2012 Rule 6A-1.099811 Revised April 29, 2011

Strategy

#### **Differentiated Accountability**

#### School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. Double click the desired box; 2. When the menu pops up, select *Checked* under "Default value" header; 3. Select *OK*, this will place an "x" in the box.)

School Differentiated Accountability Status		
□Priority	□Focus	□Prevent
		_

• Upload a copy of the Differentiated Accountability Checklist in the designated upload link on the *Upload* page

### **School Advisory Council (SAC)**

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting *Yes* or *No* below.

□ Yes	$\Box$ No
If No, describe the	measures being taken to comply with SAC requirements.
Describe the activit	ties of the SAC for the upcoming school year.

Describe the projected use of SAC funds.	Amount