FLORIDA DEPARTMENT OF EDUCATION



School Improvement Plan (SIP) Form SIP-1

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: SCHOOL INFORMATION

School Name: B. T. Washington Elementary School	District Name: Hillsborough
Principal: Toynita Martinez	Superintendent: Mary Ellen Elia
SAC Chair: Brandi Dickens & Paula Cuchlinski	Date of School Board Approval:

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of Years	Prior Performance Record (include prior School Grades,
		Certification(s)	Years at	as an	FCAT/Statewide Assessment Achievement Levels, Learning Gains,
			Current School	Administrator	Lowest 25%), and AMO progress along with the associated school year)
Principal	Toynita Martinez	BA, 1-6	6	6	11/12: D
		MA, Educational Leadership			10/11: C 90% AYP
		ESOL			09/10: F 79% AYP
					08/09: D 77% AYP
					07/08: D 74% AYP
Assistant	Jamie Whitlow	BA, 1-6	3	11	11/12: D
Principal		MA, Educational Leadership			10/11: C 90% AYP
		ESOL			09/10: F 79% AYP
		Gifted			08/09: A 87% AYP
					07/08: A 95% AYP
Assistant	Wendell Johnson	BA, Communications	2	3	11/12: D
Principal		MA, Elementary Education			10/11: C 90% AYP
		1-6			09/10: D 77% AYP
		MA, School Counseling			08/09: D 77% AYP
		MA, Educational Leadership			

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Tara Beimschla	BS, Early Childhood Education MA, Reading Certification: K-6	4	4	11/12: D 10/11: C 90% AYP 09/10: F 79% AYP 08/09: A 100% AYP
Reading	Jennifer Begley	BS, Elementary Education Certifications: Elementary Ed 1 – 6 ESOL Endorsement National Board Certified Teacher	3	3	11/12: D 10/11: C 90% AYP 09/10: C 77% AYP 08/09: B 85% AYP
Writing	Christina Jankowski	BS, Elementary Education Certifications: K-6 ESOL	6	6	11/12: D 10/11: C 90% AYP 09/10: F 79% AYP 08/09: D 77% AYP 07/08: D 74% AYP
Math	Brandi Dickens	BA, Early Childhood MA, Educational Leadership Certifications: Early Childhood/Primary K-6 ESOL	4	4	11/12: D 10/11: C 90% AYP 09/10: F % AYP 08/09: B 100% AYP 07/08: F 69% AYP
Science	Charlene Stouffer	BS, Elementary Education MA, Elementary Education MA, Guidance Certification: K-6	6	6	11/12: D 10/11: C 90% AYP 09/10: F 79% AYP 08/09: D 77% AYP 07/08: D 74% AYP

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1 5 1 1 1	G IB:	7 2012	(If not, please explain why)
1. Teacher Interview Day	General Directors	June 2012	
2. Recruitment Fairs	Supervisor of Teacher Recruitment	On-going	
3. MAP	Supervisor of Data Analysis	July 2012	
4. Regular meetings of new teachers with principal	Toynita Martinez, Principal	On-going	
5. Partnering new teachers with veteran staff	Jamie Whitlow, Assistant Principal	On-going	
6. Salary Differential	General Director of Federal	On-going	
,	Programs		
7. Sunshine Committee community building activities among	Lennie Butler, Head of Sunshine	On-going	
teachers	Committee		

Non-Highly Qualified Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly effective.	
12 Non-Highly Qualified	Administrators
	Meet with the teachers four times per year to discuss progress on:
	Completing classes need for certification

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
58	3%	28%	57%	12%	47%	79%	3%	9%	47%
	(2)	(16)	(33)	(7)	(27)	(46)	(2)	(5)	(27)

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Donna Calderoni	Patrick Young	The district-based mentor is with the EET	Weekly visits to include modeling, co-
(District EET Mentor)		initiative. The mentor has strengths in the	teaching, analyzing student work/data,
		areas of leadership, mentoring, and	developing assessments, conferencing
		increasing student achievement.	and problem solving.

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I. Part A

Services are provided to ensure students who need additional remediation are provided support through: after school and summer programs, quality teachers through professional development, content resource teachers, and mentors.

Title I, Part C- Migrant

N/A

Title I. Part D

The district receives funds to support the Alternative Education Program which provides transition services from alternative education to school of choice.

Title II

The district receives funds for staff development to increase student achievement through teacher training. In addition, the funds are utilized in the Salary Differential Program at Renaissance schools.

Title III

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

The district receives funds to provide resources (social workers and tutoring) for students for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school, reading coaches, and extended learning opportunity programs.

Violence Prevention Programs

N/A

Nutrition Programs

N/A

Housing Programs

N/A

Head Start

We utilize information from students in Head Start to transition into Kindergarten.

Adult Education

N/A

Career and Technical Education

N/A

Job Training

N/A

Other

N/A

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

The leadership team includes:

- Principal Toynita Martinez
- Assistant Principal Jamie Whitlow
- Assistant Principal Wendell Johnson
- Guidance Counselor –
- School Psychologist Anne Wissert
- Social Worker Veronica Jacques
- Academic Coaches Reading: Tara Beimschla
- Academic Resource Teachers Reading: Jennifer Begley, Math: Brandi Dickens, Writing: Christina Jankowski, Science: Charlene Stouffer
- ESE teacher Kenya Jones
- Representative from the PLCs for Intermediate Jennifer Begley
- Representatives from the PLCs for Primary Amy DeGeorge and Joanna Helak
- SAC Chair Brandi Dickens
- ELP Coordinator Jamie Whitlow
- Representatives from the PLCs for each grade level, K-5

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The purpose of the MTSS team is to support high quality instruction, enrichment, and intervention matched to student needs by using performance and learning rate over time to make important educational decisions to guide instruction. The MTSS team functions to monitor the progress of all students. It also serves to help students meet AYP, stay in regular education settings, and improve long term outcomes. The team uses a problem solving model making decisions based on content area data, data collection forms, anecdotal

Hillsborough 2012

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records and student samples.

Our MTSS Team will be called the Problem Solving Leadership Team (PSLT) and will serve as the main leadership team of the school. The PSLT will meet bi-weekly to:

- Receive trainings on how to oversee a multi-tiered model of service delivery (Core/Tier 1, Supplemental/Tier 2, and Intensive/Tier 3)
- Determine scheduling needs, curriculum and intervention resources
- Review/interpret student data (Academic, Behavior, and Attendance)
- Organize and support systematic data collection.
- Strengthen the Tier 1 (core curriculum) instruction:
 - o Through the action steps outlined in the SIP, implementation of PLCs, and ongoing collaboration between the PSLT and the PLCs
 - o Through the use of District created Instructional Timelines & Calendars
 - o Through the use of Common Assessments
 - o Through the implementation of research-based, scientifically validated instruction/interventions. This year our Problem Solving Team will focus on Differentiated Instruction practices.
 - o Review of teacher/PLC core curriculum assessments/chapters tests/checks for understanding (data will be collected and analyzed by PLCs and reported to the Leadership Team/PSLT)
- Work with PLCs to ensure interventions for students in need of supplemental support, intensive intervention, or enrichment support are developed, resources appropriately allocated, fidelity monitored, and barriers addressed as encountered
- Monitor interventions and data assessment in Tier 1, Tier 2 and Tier 3.
- · Work collaboratively with the PLCs in the implementation of the Continuous Improvement Model and progress monitoring
- Coordinate/collaborate with other PLC committees such as the Literacy Leadership Team
- Identify professional development needs and resources

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

The School Advisory Council (SAC) Chair is a member of the Problem Solving Team. The Problem Solving Team along with the faculty and SAC were involved in School Improvement Plan development activities that were conducted prior to school being out for 10-11 school year and during preplanning for 11-12. The School Improvement Plan is the document that guides the work of the Problem Solving Team. The large part of the work of the Problem Solving Team is outlined in the Action Steps, Evaluation Process, Evaluation Tool, and Professional Development of the School Improvement Plan. One of the main tasks of the Problem Solving Team is to address the needs of all students by problem solving and systematic progress monitoring.

- The Leadership Team/PSLT and PLCs both use the problem solving process (Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:
 - o Use the problem-solving model when analyzing data:
 - 1. What is the problem? (Problem Identification)
 - 2. Why is it occurring? (Problem Analysis and Barrier Identification)
 - 3. What are we going to do about it? (Action Plan Design and Implementation)
 - 4. Is it working? (Monitor Progress and Evaluate Action Plan Effectiveness)
 - o Identify the problem (based on an analysis of the data disaggregated via data sorts) in multiple areas curriculum content, behavior, and attendance
 - o Develop and test hypotheses about why student/school problems are occurring (changeable barriers).
 - o Develop and target interventions based on confirmed hypotheses.
 - Identify appropriate progress monitoring assessments to be administered at regular intervals matched to the intensity of the level of instructional/intervention support provided.

- Develop grading period or units of instruction//intervention goals that are ambitious, time-bound, and measureable (e.g., SMART goals).
- o Review progress monitoring data at regular intervals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensify intervention and/or enrichment support).
- o Each PLC develops PLC action plan for SIP strategy implementation and monitoring.
- Assess the implementation of the strategies on the SIP using the following questions:
 - 1. Does the data show implementation of strategies are resulting in positive student growth?
 - 2. To what extent are we making progress toward the school's SIP goals?
 - 3. If we are making progress, what can we do to sustain what is working?
 - 4. What barriers to implementation are we facing and how will we address them?
 - 5. What should we do next? What should be our plan of action?

The PSLT will monitor the effectiveness of the Action Steps and suggest modifications if needed using content area data. The PSLT will use the following rubric to evaluate Strategy Fidelity of Implementation and Strategy Effectiveness:

Indicator	Strategy Fidelity Check	Strategy Data Check
Not Evident	Teacher monitoring indicates strategy implementation has not begun.	Student data indicate that strategy implementation is showing no positive effect on student achievement.
Emerging	Some (25-75%) of the intended teachers are implementing the strategy with fidelity. Evidence indicates early or preliminary stages of implementation.	Student data indicate that strategy implementation is showing minimal or poor effect on student achievement.
Operational	Most (>75%) of the intended teachers are implementing the strategy with fidelity. Evidence indicates active implementation.	Student data indicate that strategy implementation is mostly showing a positive effect on student achievement.
Highly Functional	Teacher monitoring indicates that all of the intended teachers are implementing the strategy with fidelity. Evidence exists that the strategy is fully integrated and effectively/consistently implemented.	Student data indicate that strategy implementation is showing a significant positive effect on student achievement.

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

The Problem Solving Team will review school wide behavior, academic, and attendance data twice a month. In Reading, FAIR results will be reviewed. In Math, chapter assessments and formative assessments will be reviewed. In Writing, the monthly B.T. Writes scores will be reviewed. In Science, district tests and formative assessments will be reviewed. In the area of behavioral functioning, referral/discipline data from Reports on Demand and Mainframe will be reviewed. In the area of attendance, the Instructional Planning Tool will be used to review attendance data. At minimum, reviewing these data will help us establish if the action steps outlined in the SIP, related professional development activities, and allocation of resources are having the desired impact on overall student achievement.

The PSLT and PLCs both use the problem solving process: Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:

- review and analyze screening and collateral data
- develop and test hypotheses about why student/school problems are occurring (changeable barriers)
- develop and target interventions based on confirmed hypotheses
- establish methods to track students' progress with appropriate progress monitoring assessments at intervals matched to the intensity of the interventions and/or enrichment
- develop progress monitoring goals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensity interventions and/or enrichments)
- review goal statements to ensure they are ambitious, time-bound and meaningful (e.g., SMART goals)
- assess the fidelity of instruction/intervention implementation and other PS/RtI processes

Describe the plan to train staff on MTSS.

Training will be shared with staff. As the District's Problem Solving Team develops resources and staff development courses on PS/RtI, these tools and staff development sessions will be conducted with staff when they become available. Professional Development sessions will occur during Tuesday faculty meeting times and in PLC's.

Describe plan to support MTSS.

Response to Intervention (RtI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our schools, we will:

- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, and SAC meetings, lesson study, school-wide behavior management plans).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Utilize the District RtI facilitator assigned to our school, Dia Davis, to provide support, guidance and training on Problem Solving at all Tier levels.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

The Reading Leadership team serves as the school's literacy professional learning community. The Literacy Leadership Team is comprised of:

Toynita Martinez- Principal, Jamie Whitlow & Wendell Johnson- APEI's, Tara Beimschla- Reading Coach, Jennifer Begley- Reading Resource, Charlene Stouffer, Sara Holley, Dawn Ingersoll, Camilla Colon, Paula Cuchlinski, Deborah Johnson, LaToya Cunningham, Lakeyshea Bryant, Joanna Helak, Amy DeGeorge, Clauda Borders, - Teachers.

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT is a subset of the PSLT that meets once every month. The team provides leadership for the implementation of the reading goals and strategies identified on the SIP. The principal is the LLT chairperson. The reading team members provide extensive expertise in data analysis and reading interventions. The reading coach, reading resource teacher and the principal collaborate with the team to ensure that data driven instruction support is provided to teachers.

The principal also ensures that the LLT monitors reading data, and identifies school-wide reading-focused instructional strengths and weaknesses, and creates a professional

development plan to support identified instructional needs in conjunction with the PSLT team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

What will be the major initiatives of the LLT this year?

Implementation and evaluation of the SIP reading strategies across the content areas Articles focusing on Differentiated Instruction and Student Engagement.

Data analysis (on-going)

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

In Hillsborough County Public schools, all kindergarten children are assessed for Kindergarten Readiness using the FLKRS (Florida Kindergarten Readiness Screener.) This state-selected assessment contains a subset of the Early Childhood Observation System and the first two measures of the Florida Assessments in Reading. The instruments used in the screening are based upon the Florida Voluntary Prekindergarten (VPK) Education Standards. Parents are provided with a letter from the Commissioner of Education, explaining the assessments. Teachers will meet with parents after the assessments have been completed to review student performance. Data from the FAIR will be used to assist teachers in creating homogeneous groupings for small group reading instruction. Children entering Kindergarten may have benefited from the Hillsborough County Public Schools' Voluntary Prekindergarten Program. This program is offered at elementary schools in the summer and during the school year in selected Head Start classrooms and as a blended program in several Early Exceptional Learning Program (EELP) classrooms. Starting in the 2012-2013 school year, students in the VPK program will be given the state-created VPK Assessment that looks at Print Knowledge, Phonological Awareness, Mathematics and Oral Language/Vocabulary. This assessment will be administered at the start and end of the VPK program. A copy of these assessments will be mailed to the school in which the child will be registered for kindergarten, enabling the child's teacher to have a better understanding of the child's abilities from the first day of school. Parent Involvement events for Transitioning Children into Kindergarten include Kindergarten RoundUp. This event provides parents with an opportunity to meet the teachers and hear about the academic program. Parents are encouraged to complete the school registration procedure at this time to ensure that the child is able to start school on time.

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Reading Goals			Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scoring proficient in reading (Level 3-5).		Connecting assessment	1.1. <u>Strategy</u> Students' comprehension of course content/standards	-Principal	1.1. <u>Teacher Level</u> -Teachers reflect on lessons citing/using specific evidence	1.1. <u>2-3x Per Year</u> -FAIR -DRA2	
Reading Goal #1:	2012 Current Level of Performance:*	of Performance:*	Look of Professional		-Instructional Reading	of learning and use this knowledge to drive future	-Words Their Way -District Formative assessments

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The percentage of students	2007	220/	Differentiated Instruction	instruction. Specially,	-Reading Resource	instruction.	-EasyCBM Reading
scoring a Level 3 or higher on	28%	32%		teachers use C-CIM (Core	Teacher	-Teachers maintain their	Comprehension
the 2013 FCAT Reading will			Minimal constructive	Continuous Improvement	-Peer and Mentor	assessments in student	1
increase from 28% to 32%.			feedback for students	Model) with core	Evaluators	portfolios.	
			Taaahama harra rramrima	curriculum and provide		-Teachers chart their students'	1
			Teachers have varying levels of implementation	-	How	individual progress using	During Grading Period
			of Differentiated	(DI) as a result of the	-Learning walks by	B.T.W Data Collection Sheet	-Running Records with
			Instruction	common assessments to	Literacy	-Teachers have students track	Miscue Analysis -Student Portfolios
				ensure the mastery of		their own learning on B.T.W.	-Letter ID/Sounds
				essential skills.	n/	Student Data Sheets	-Easy CBM Fluency Checks
					District.	PLC Level	-Response Journals
				Action Steps	-PLC's minutes turned	-Using the individual teacher	-Rubrics
				Plan	into administration and	data, PLCs discuss student	
				Planning/PLCs Before the	posted in icon on Internal	progress.	
				Lesson	email. Administration	-After assessments, PLCs will	
				-PLCs identify the essential	provides feedback.	consider the following	
				skills for the upcoming	-Evidence of strategy in	questions:	
				content. PLCs answer the	teachers' lesson plans	1. How are we using data to	
				question, "What do we want	seen during	inform our instruction?	
				students to learn?" (EET	administration walk-	2. What barriers are we	
				Rubric 1e, 4d)	throughs.	facing and how will we	
				-PLCs identify the common		address them?	
				assessment for the upcoming	-EET Pop-Ins (Admin	3. To what degree are we	
				instruction. PLCs are	and Peer/Mentor)	making progress toward the	
				answering the question,	-EET formal observations		
				"How do we know if they		4. Are there skills that need	
				have learned it?"	-EET informal	to be re-taught in a whole	
				-As a Professional	observation(Admin and	lesson to the entire class?	
				Development activity in	Peer/Mentor)	5. Are there skills that need to	1
				their PLCs, teachers plan for		be re-taught as mini-lessons	
				Differentiated Instruction		to the entire class?	
				using data from previous		6. Are there skills that need to	1
				assessments to guide student		be re-taught to targeted	
				groupings.		students?	
						-PLCs will report and share	
				Do/Check		results with the Leadership	
				Teachers in the Classroom		Team?	
				-PLC teachers instruct			
				students using the core		Leadership Team Level	
				curriculum, incorporating		-PLC facilitator shares data	
				effective strategies and		with the Problem Solving	
				Differentiated Instruction		Leadership Team and the	
				activities discussed at their		Leadership Team.	
				PLC meetings.		-Data will be used to plan for	
				-Teachers give common		future supplemental	
				assessments identified from		instruction.	
		<u> </u>				-Based on student data,	

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	the core curriculum	decisions are made for
	material. (EET Rubric 3d)	professional development and
	material. (EET Rubite 3u)	side by side coaching support.
	Check/Act	-Based on student data,
	Teachers/PLCs after the	decisions are made to meet
	Common Assessment	student group and individual
	-Teachers bring assessment	needs.
	data back to the PLCs.	
	(EET Rubric 3d, 4d)	
	-PLC's will use assessment	
	data to sort students and	
	determine next instructional	
	practices.	
	-Based on the data, teachers	
	reflect on their own	
	teaching. (EET Rubric 4a)	
	-Based on the data, teachers	
	discuss Differentiated	
	Instructional strategies that	
	were effective. (EET	
	Rubric 4a, 4d)	
	-Based on the data, teachers	
	a) decide what skills need to	
	be re-taught in a whole	
	lesson to the entire class, b)	
	decide what skills need to be	
	moved to mini-lessons for	
	the entire class and c) decide	
	what skills need to re-taught	
	to targeted students. (EET	
	Rubric 1b and 1c)	
	-PLCs discuss Differentiated	
	Instructional strategies for	
	re-teaching of essential	
	skills.	
	-PLCs discuss how the data	
	will be used to Differentiate	
	Instruction during the initial	
	teaching of the upcoming	
	lesson.	
	-After the assessment,	
	teachers provide timely	
	feedback and students use	
	the feedback to enhance	
	their learning. (EET	
	Rubric 3d) -Teachers will have	
TCH-L	- reachers will have	

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1	· ·		1		-	•
			students track their own			
			progress on B.T.W.			
			Student Data Sheets			
			Faculty			
			-Quarterly, team leaders and			
			content area			
			coaches/resource teachers			
			will participate in a SIP			
			Reviews to check that			
			strategies are being			
			implemented in all grade			
			levels.			
		1.2. Lack of student	1.2. Strategy	1.2. <u>Who</u>	1.2. Teacher Level	1.2. <u>2-3x Per Year</u>
		engagement	Students' comprehension of	-Principal	-Teachers reflect on lessons	-Formal Observations
				-Assistant Principals	citing/using specific evidence	
		Consistent	increase through appropriate		of student engagement and	
		implementation of collaborative structures			use this knowledge to plan for	During Grading Period
		and checks for	activities based on skill need	-Reading Resource	future instruction.	-Student Engagement Rubric
		understanding	to ensure students are highly	Teacher	-Teachers use the Student	-Student Engagement Rubite
		anderstanding	engaged in significant	-Peer and Mentor	Engagement Rubric to reflect	
		Choosing appropriate	learning. The degree of	Evaluators	on their teaching practices.	
		resources/assignments/	student engagement is		PLC Level	
		assessments to match		How	-Using the individual	
		students' needs and	analysis of students' level of	Learning walks by	teacher's Student	
		learning styles	engagement during a		Engagement Rubrics, PLCs	
			coherent well-designed	Leadership/Administratio	discuss student progress.	
			_	n/	-After assessments, PLCs will	
				District.	consider the following	
			3c)		questions:	
					1. How are we using trends	
			Action Steps:		from the Student Engagement	
					Rubric to plan for our	
					instruction?	
					2. What barriers are we	
			reachers will continue to		facing and how will we	
			structures focused on		address them?	
			previous school based	-EET Pop-Ins (Admin	-PLCs will report and share	
			professional development	and Peer/Mentor)	results with the Leadership	
			-Throughout the school year	-EET formal observations	Team?	
			the Reading Coach and	(Admin and Peer/Mentor)		
			Resource Teacher will assist		Leadership Team Level	
			teachers in planning		-PLC facilitator shares	
			incorporating collaborative		Student Engagement data	
			structures and accountable		with the Leadership Team.	
			paractures and accountable		r	

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11 (TDDD 41.4.)	D 1 1 1 1 1
talk. (EET 4d, 4e)	-Based on student data,
	decisions are made for
PLCs Before the Lesson	professional development and
-PLCs discuss best practices	side by side coaching support.
for student engagement.	-Based on student data,
-PLCs discuss how to use	decisions are made to meet
the Student Engagement	student group and individual
Rubric.	needs.
-PLCs identify the common	
assessment for the upcoming	
content. PLCs are answering	
the question, "How do we	
know if they have learned	
it?" (EET Rubric 1f, 4d)	
(==================================	
Do/Check	
Teachers in the Classroom	
- Teachers use engagement	
- Teachers use engagement	
strategies in the classroom	
to enhance deep learning.	
-Teachers recognize the	
distinction between	
classrooms in which	
students are compliant	
versus engaged.	
-Teachers ensure students	
are developing their	
understanding through:	
What will I learn today?	
(Objective), How did I learn	
it? (Process/Activities), Why	
am I learning this?	
(Relevance/Application),	
and How will I know I	
learned it? (Self-	
Assessment/Test)	
-Teachers provide students	
choices in a range of task to	
further understanding.	
-Teachers reflect on	
students' engagement by	
utilizing the Student	
Engagement Rubric on a	
regular basis.	
- Logardi Odois.	
Check/Act	
Gneck/Act	

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		PLCs After the Common Assessment -Based on the data (Engagement Rubric), teachers reflect on their own teaching. (EET Rubric 4a) - Identify and discuss effective student engagement strategies and techniques in order to implement techniques in future lessons. (EET 1c, 1f, 4a, 4d, 4e) Administrators/Leadership Team -Through walkthroughs teachers are identified that excel in student engagement in order to share at staff meetings. (EET 4d, 4e) -Classroom coverage is provided for teachers to visit colleague's classrooms. (EET 4e) -The student engagement strategy is on the Leadership Team's agenda in order to discuss strategy implementation, concentrating on barriers and how they can be overcome.			
	1.3.		1.3.	1.3.	1.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
2. FCAT 2.0: Students scoring Achievement Levels 4 or 5 in reading. Reading Goal #2: The percentage of students scoring a Level 4 or higher on the 2013 FCAT Reading will 2012 Current Level of Performance:* Performance:* 7% 8% 8%	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1

increase from 7% to 8%.		2.2. See 1.2	2.2. See 1.2	2.2. See 1.2	2.2. See 1.2	2.2. See 1.2	
1		2.3	2.3	2.3	2.3	2.3	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evalu	nation Tool
3. FCAT 2.0: Points for students in reading.	0 0	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1	
Reading Goal #3: Points earned from students	2012 Current Level of Performance:* 2013 Expected Level of Performance:*						
making learning gains on the 2013 FCAT Reading will increase from 55 points to 57	55 57						
points.	points points						
		3.2. See 1.2	3.2. See 1.2	3.2. See 1.2	3.2. See 1.2	3.2. See 1.2	
		3.3.	3.3.	3.3.	33.	3.3.	
"Guiding Questions", identify an	at achievement data, and reference to d define areas in need of improvement llowing group:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evalu	nation Tool
4. FCAT 2.0: Points for stule learning gains in reading.	idents in Lowest 25% making	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1	
Reading Goal #4: Points earned from students in	2012 Current Level of Performance:* 2013 Expected Level of Performance:*						
ECAT Deading will in angels	62 64						
from 62 points to 64 points	points points						
		4.2. See 1.2	4.2. See 1.2	4.2. See 1.2	4.2. See 1.2	4.2. See 1.2	
'		4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evalu	nation Tool
Based on Ambitious but Achie (AMOs), Reading and Math Perform	evable Annual Measurable Objectives mance Target	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5. Ambitious but Achievab Objectives (AMOs). In six	le Annual Measurable year school will reduce their						

				1			1
achievement gap by 50%.							
Reading Goal #5:							
5A. Student subgroups by eth Hispanic, Asian, American Indiprogress in reading. Reading Goal #5A: The percentage of Black students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase from% to%.	2012 Current Level of Performance:*		5A.1. See 1.1 White: Black: Hispanic: Asian: American Indian:	5A.1. See 1.1	5A.1. See 1.1	5A.1. See 1.1	5A.1. See 1.1
	Indian:	Indian:	5A.2. See 1.2	5A.2 See 1.2	5A.2 See 1.2	5A.2 See 1.2	5A.2 See 1.2
			5A.3.	5A.3.	5A.3.	5A.3.	5A.3.
"Guiding Questions", identify and de-	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5B. Economically Disadvanta	ged students	not making	5B.1. See 1.1	5B.1. See 1.1	5B.1. See 1.1	5B.1. See 1.1	5B.1. See 1.1
satisfactory progress in readi		-					
Reading Goal #5B: The percentage of Economically Disadvantaged students scoring proficient/satisfactory on the 2013 FCAT/FAA Reading will increase	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
from% to%			5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2
			5B.3.	5B.3.	5B.3.	5B.3.	5B.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5C. English Language Learne satisfactory progress in reading Reading Goal #5C:		making 2013 Expected Level of Performance:*	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.
	N/A						

		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:		Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5D. Students with Disabilities	5D. Students with Disabilities (SWD) not making		5D.1. See 1.1	5D.1. See 1.1	5D.1. See 1.1	5D.1. See 1.1
satisfactory progress in readir	ng.					
reading Godi #3D.	2012 Current Level of Performance:* 2013 Expected Level of Performance:*					
		5D.2. See 1.2	5D.2. See 1.2	5D.2. See 1.2	5D.2. See 1.2	5D.2. See 1.2
		5D.3	5D.3	5D.3	5D.3	5D.3

Reading Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.											
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring						
Differentiated Instruction		-Course specific PLC Facilitators -Reading Coach/Resource	School-wide	IPI ('c' ()n_qoing	Classroom walk-throughs Optional peer teacher observations	Administration Team Instructional Coaches						

End of Reading Goals

Elementary or Middle School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Elementary School Mathematics Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. FCAT 2.0: Students scoring proficient in mathematics (Level 3-5).	1.1. Connecting assessment		1.1. <u>Who</u>	1.1. <u>Teacher Level</u>	1.1 2x per year

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Mathematics Goal #1:	2012 Current	2013 Expected Level	outcomes with	The purpose of this strategy	-Principal	-Teachers reflect on lessons	District Baseline and End
	Level of	of Performance:*	instruction	is to strengthen the math	-Assistant Principals	citing/using specific evidence	
The percentage of students	Performance:*			core curriculum. Students'		of learning and use this	-Formative Assessments in
scoring a Level 3 or higher on	2007	220/	Lack of Professional	comprehension of course	-Peer and Mentor	knowledge to drive future	grades 3-5
the 2013 FCAT Math will	29%	33%	Development in	content/standards increases	Evaluators	instruction.	
increase from 29% to 33%.			Differentiated	through teacher's use of data		-Teachers maintain their	During the Grading Period
			Instruction	to inform instruction.	<u>How</u>	assessments in student	- Common assessments
				Specially, teachers use <u>C-</u>	-Learning walks by	portfolios.	(Show what you know,
			Minimal constructive	CIM (Core Continuous	Administration/	-Teachers chart their students'	
			feedback for students	Improvement Model) with		individual progress using	end of Chapter test.)
			L	core curriculum and provide		B.T.W Data Collection Sheet	
				Differentiated Instruction		-Teachers have students track	
			levels of	(DI) as a result of the	posted in icon on Internal	their own learning on B.T.W.	
			implementation of	common assessments to	email. Administration	Student Data Sheets	
			Differentiated Instruction		provides feedback.	PLC Level	
			msuucuon		-Evidence of strategy in teachers' lesson plans	-Using the individual teacher	
				Action Steps	seen during	data, PLCs discuss student	
					administration walk-	progress.	
					throughs.	-After assessments, PLCs will	
				<u>Planning/PLCs Before the</u> Lesson		consider the following	
				-PLCs identify the essential	-EET Pop-Ins (Admin	questions:	
				1 Bes identity the essential	and Peer/Mentor)	1. How are we using data to	
					-EET formal observations		
				question, "What do we want	(Admin and Peer/Mentor)		
				students to learn?" (EET	-EET informal	facing and how will we	
				Rubric 1e, 4d)	observation(Admin and	address them?	
				-PLCs identify the common	Peer/Mentor)	3. To what degree are we	
				assessment for the upcoming		making progress toward the	
				instruction. PLCs are		Benchmark goal.	
				answering the question,		4. Are there skills that need	
				"How do we know if they		to be re-taught in a whole	
				have learned it?"		lesson to the entire class?	
				-As a Professional		5. Are there skills that need to	
				Development activity in		be re-taught as mini-lessons	
				their PLCs, teachers plan for		to the entire class? 6. Are there skills that need to	
				Differentiated Instruction		o. Are inere skiiis inai neea io be re-taught to targeted	
				using data from previous		students?	
				assessments to guide student		-PLCs will report and share	
				groupings.		results with the Leadership	
				D = /C/s = = /s		Team?	
				Do/Check			
				Teachers in the Classroom		Leadership Team Level	
				-PLC teachers instruct		-PLC facilitator shares data	
				students using the core		with the Problem Solving	
				curriculum, incorporating		Leadership Team and the	

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effective strategies and Differentiated Instruction activities discussed at their PLC meetingsTeachers give common assessments identified from the core curriculum material. (EET Rubric 3d) Leadership TeamData will be used to plan for future supplemental instructionBased on student data, decisions are made for professional development and side by side coaching support.
activities discussed at their PLC meetingsTeachers give common assessments identified from the core curriculum activities discussed at their future supplemental instructionBased on student data, decisions are made for professional development and
PLC meetings. -Teachers give common -Based on student data, assessments identified from the core curriculum instruction. -Based on student data, decisions are made for professional development and
-Teachers give common -Based on student data, assessments identified from the core curriculum -Based on student data, decisions are made for professional development and
assessments identified from decisions are made for the core curriculum professional development and
assessments identified from decisions are made for the core curriculum professional development and
the core curriculum professional development and
material. (EET Kubric Su) Side by side coaching support.
-Based on student data,
Check/Act decisions are made to meet
Teachers/PLCs after the student group and individual
Common Assessment needs.
-Teachers bring assessment
data back to the PLCs.
(EET Rubric 3d, 4d)
-PLC's will use assessment
data to sort students and
determine next instructional
practices.
-Based on the data, teachers
reflect on their own
teaching. (EET Rubric 4a)
-Based on the data, teachers
discuss Differentiated
Instructional strategies that
were effective. (EET
Rubric 4a, 4d)
-Based on the data, teachers
a) decide what skills need to
be re-taught in a whole
lesson to the entire class, b)
decide what skills need to be
moved to mini-lessons for
the entire class and c) decide
what skills need to re-taught
to targeted students. (EET
Rubric 1b and 1c)
-PLCs discuss Differentiated
Instructional strategies for
re-teaching of essential
skills.
-PLCs discuss how the data
will be used to Differentiate
Instruction during the initial
teaching of the upcoming
lesson.
-After the assessment,

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				teachers provide timely feedback and students use			
				the feedback to enhance			
				their learning. (EET			
				Rubric 3d)			
				-Teachers will have students			
				track their own progress on			
				B.T.W. Student Data Sheets			
				Faculty			
				-Quarterly, team leaders and			
				content area resource			
				teachers will participate in a			
				SIP Reviews to check that			
	1			strategies are being			
				implemented in all grade			
				levels.			
		<u> </u>	1.2		1.2	1.2	1.2
			1.2.	1.2.	1.2.	1.2.	1.2.
					Who	Teacher Level	-Formal Observations
			engagement		-Principal	-Teachers reflect on lessons	Desire Conding Desirel
				is to strengthen the math	-Assistant Principals	citing/using specific evidence	-Student Engagement Rubric
						of student engagement and	0 0
			implementation of	comprehension of course	-Peer and Mentor	use this knowledge to plan for	
			collaborative structures	content/standards increase	Evaluators	future instruction.	
			and checks for	through appropriate		-Teachers use the Student	
			understanding	engagement tools and	How	Engagement Rubric to reflect	
			C	activities based on skill need		on their teaching practices.	
			Choosing appropriate	to ensure students are highly		PLC Level	
					District.	-Using the individual	
			assessments to match	learning. The degree of		teacher's Student	
			students' needs and			Engagement Rubrics, PLCs	
			learning styles	revealed through teacher		discuss student progress.	
				analysis of students' level of		-After assessments, PLCs will	
					seen during		
						consider the following	
					administration walk-	questions:	
						1. How are we using trends	
				Engagement Rubric (EET		from the Student Engagement	
				3c)		Rubric to plan for our	
						instruction?	
				Action Steps:	-EET formal observations		
				Plan	(Admin and Peer/Mentor)	facing and how will we	
				Teacher PD		address them?	
				-Teachers will continue to		-PLCs will report and share	
				implement collaborative		results with the Leadership	
				structures focused on		Team?	
				previous school based			
				previous senoui based		Leadership Team Level	
L						Econocionip rouni Ecycl	

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	professional development.	-PLC facilitator shares
	-Throughout the school year	
	the Math Resource Teacher	with the Leadership Team.
	will assist teachers in	-Based on student data,
	planning incorporating	decisions are made for
	collaborative structures and	
	accountable talk. (EET 4d,	
	4e)	-Based on student data,
		decisions are made to meet
	PLCs Before the Lesson	student group and individual
	-PLCs discuss best practices	
	for student engagement.	necus.
	-PLCs discuss how to use	
	the Student Engagement	
	Rubric.	
	-PLCs identify the common	
	assessment for the upcoming	
	content. PLCs are answering	
	the question, "How do we	
	know if they have learned	
	it?" (EET Rubric 1f, 4d)	
	it? (EET Kubric 11, 4u)	
	Do/Check	
	Teachers in the Classroom	
	- Teachers use engagement	
	strategies in the classroom	
	to enhance deep learning.	
	-Teachers recognize the	
	distinction between	
	classrooms in which	
	students are compliant	
	versus engaged.	
	-Teachers ensure students	
	are developing their	
	understanding through:	
	What will I learn today?	
	(Objective), How did I learn	
	it? (Process/Activities), Why	
	am I learning this?	
	(Relevance/Application),	
	and How will I know I	
i		
	learned it? (Salf	
	learned it? (Self-	
	Assessment/Test)	
	Assessment/Test) -Teachers provide students	
	Assessment/Test) -Teachers provide students choices in a range of task to	
	Assessment/Test) -Teachers provide students	

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2. FCAT 2.0: Students scor in mathematics.	ing Achievement Levels 4 or 5	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1
"Guiding Questions", identify and for the following the fo	t achievement data, and reference to d define areas in need of improvement lowing group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
"Guiding Questions", identify an	t achievement data, and reference to d define areas in need of improvement	1.3. Anticipated Barrier	Strategy	1.3. Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data	1.3. Student Evaluation Tool
			students' engagement by utilizing the Student Engagement Rubric on a regular basis. Check/Act			

		1		_		_	
madicinatics Cour #2.	012 Current	2013 Expected Level		ĺ			
l	evel of	of Performance:*					
The percentage of students	erformance:*						
scoring a Level 4 or higher on	7%	8%					
	/ /0	070					
increase from 7% to 8%.							
			2.2. See 1.2	2.2. See 1.2	2.2. See 1.2	2.2. See 1.2	2.2. See 1.2
			2.3	2.3	2.3	2.3	2.3
Based on the analysis of student "Guiding Questions", identify and			Anticipated Barrier	Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data	Student Evaluation Tool
for the follo	owing group:				fidelity be monitored?	be used to determine the effectiveness of strategy?	
3. FCAT 2.0: Points for stud	dents makin	g learning gains	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1	3.1. See 1.1
in mathematics.							
	012 Current evel of						
Points earned from students	erformance:*						
making learning gains on the 2013 FCAT Math will increase	60	62					
from 60 points to 62 points.	•	• . 4					
	points	points					
			3.2. See 1.2	3.2. See 1.2	3.2. See 1.2	3.2. See 1.2	3.2. See 1.2
			3.3.	3.3.	3.3.	3.3.	3.3.
Based on the analysis of student "Guiding Questions", identify and for the follo			Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
4. FCAT 2.0: Points for students	dents in Low	vest 25% making	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1	4.1. See 1.1
learning gains in mathemati							
L	012 Current evel of						
the bottom quartile making	erformance:*						
learning gains on the 2013 FCAT Math will increase from	72	73					
72 points to 73 points.	points	points					
			4.2. See 1.2	4.2. See 1.2	4.2. See 1.2	4.2. See 1.2	4.2. See 1.2
			4.3	4.3.	4.3.	4.3.	4.3.
Based on the analysis of student "Guiding Questions", identify and for the follow	define areas in n		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the	Student Evaluation Tool

Based on Ambitious but Achievab (AMOs), Reading and Math Performan	nce Target	·	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
5. Ambitious but Achievable Achievement (AMOs). In six year achievement gap by 50%. Math Goal #5:								
5A. Student subgroups by eth Hispanic, Asian, American Indeprogress in mathematics Mathematics Goal #5A: The percentage of Black students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase from% to%.	2012 Current Level of Performance:* White: Black: Hispanic: Asian: As American Page 201 Level of Le	satisfactory Black Hisp Asia Asia	ck: panic:	5A.1. See 1.1	5A.1. See 1.1	5A.1. See 1.1	5A.1. See 1.1	
			2. See 1.2	5A.2. See 1.2	5A.2. See 1.2	5A.2. See 1.2	5A.2. See 1.2	
		5A.:		5A.3.	5A.3.	5A.3.	5A.3.	
Based on the analysis of student ac "Guiding Questions", identify and de for the following	efine areas in need of in		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool
5B. Economically Disadvanta	ged students not	making 5B.	1. See 1.1	5B.1. See 1.1	5B.1. See 1.1	5B.1. See 1.1	5B.1. See 1.1	
satisfactory progress in mathe		S						
Mathematics Goal #5B: The percentage of Economically Disadvantaged students scoring proficient/satisfactory on the 2013 FCAT/FAA Math will increase	2012 Current 201 Level of Level Performance:* Per	13 Expected vel of formance:*						
from% to%.		5B.2	2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	
		5B.:	3.	5B.3.	5B.3.	5B.3.	5B.3.	
Based on the analysis of student ac "Guiding Questions", identify and de for the following	efine areas in need of in		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Eval	uation Tool
5C. English Language Learne	ers (ELL) not ma	king 5C.	1.	5C.1.	5C.1.	5C.1.	5C.1.	

Mathematics Goal #5C:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
			5C.2.	5C.2.	5C.2.	5C.2.	5C.2.
			5C.3.	5C.3.	5C.3.	5C.3.	5C.3.
Based on the analysis of student ac "Guiding Questions", identify and de for the following	fine areas in need		Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
5D. Student with Disabilities (satisfactory progress in math		aking	5D.1. See 1.1	5D.1. See 1.1	5D.1. See 1.1	5D.1. See 1.1	5D.1. See 1.1
Transferrances Cour #325.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
			5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2	5B.2. See 1.2
			5D.3	5D.3	5D.3	5D.3	5D.3

Mathematics Professional Development

	The state of the s										
Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity										
	Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
Differentiated Instruction	K-5	-Math Coach -Course specific PLC facilitators	School-wide	IPL ('g· ()n-onino	Classroom walk-throughs Optional peer teacher observations	Administration Team Instructional Coaches					

End of Mathematics Goals

Elementary Science Goals

Science Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of	Anticipated Barrier	Strategy	Fidelity Check Who and how will the	Strategy Data Check How will the evaluation tool data be	Student Evaluation Tool
improvement for the following group:			fidelity be monitored?	used to determine the effectiveness	

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				of strategy?	
				or strategy?	
1. FCAT 2.0: Students scoring proficient (Levin science.	21 3-5) 1.1. Connecting assessment outcomes with instruction	1.1. <u>Strategy</u> Students' comprehension of course content/standards	1.1. Who -Principal -Assistant Principals	1.1. <u>Teacher Level</u> -Teachers reflect on lessons citing/using specific evidence of	1.1 <u>2-3x Per Year</u> Formative Assessments: Grade 5 Revised Test 1
The percentage of students Level of Performance:* Performance:*	Development in Differentiated Instruction	increases through teacher's use of data to inform instruction. Specially, teachers use <u>C-CIM (Core</u>	-Science Resource Teacher -Peer and Mentor	to drive future instruction.	KEOY Science Test Grade 1-4 District Science Pre-Test Grade 1-5 Science District
scoring a Level 3 or higher on the 2013 FCAT Science will increase from 25% to 29%. 25% 29%	Minimal constructive feedback for students Teachers have varying levels of implementation of Differentiated Instruction	Continuous Improvement Model) with core curriculum and provide Differentiated Instruction (DI) as a result of the common assessments to ensure the mastery of essential skills. Action Steps Plan Planning/PLCs Before the Lesson -PLCs identify the essential skills for the upcoming content. PLCs answer the question, "What do we want students to learn?" (EET Rubric 1e, 4d) -PLCs identify the common assessment for the upcoming instruction. PLCs are answering the question, "How do we know if they have learned it?" -As a Professional Development activity in their PLCs, teachers plan for Differentiated Instruction using data from previous	Evaluators HowPLC's minutes turned into administration and posted in icon on Internal email. Administration provides feedbackEvidence of strategy in teachers' lesson plans seen during administration walk- throughsEET formal evaluations -EET Pop-Ins (Admin and Peer/Mentor) -EET formal observations (Admin and Peer/Mentor) -EET informal observation(Admin and Peer/Mentor)	portfolios. -Teachers chart their students' individual progress using B.T.W Data Collection Sheet -Teachers have students track their own learning on B.T.W. Student Data Sheets PLC Level -Using the individual teacher data, PLCs discuss student progressAfter assessments, PLCs will consider the following questions: 1. How are we using data to inform our instruction? 2. What barriers are we facing and how will we address them? 3. To what degree are we making progress toward the Benchmark goal. 4. Are there skills that need to be re-taught in a whole lesson to the entire class? 5. Are there skills that need to be re-taught as mini-lessons to the entire class?	Mid Year Test Grade K-4 District End of Year Test
		assessments to guide student groupings. Do/Check <u>Teachers in the Classroom</u> -PLC teachers instruct students using the core		-PLCs will report and share results with the Leadership Team? Leadership Team Level -PLC facilitator shares data with the Problem Solving Leadership	

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			T 141- I 11	1
		curriculum, incorporating	Team and the Leadership Team.	
		effective strategies and	-Data will be used to plan for	
		Differentiated Instruction	future supplemental instruction.	
		activities discussed at their	-Based on student data,	
		PLC meetings.	decisions are made for	
		-Teachers give common	professional development and	
		assessments identified from	side by side coaching support.	
		the core curriculum material.	-Based on student data,	
			decisions are made to meet	
		(EET Rubric 3d)		
			student group and individual	
		Check/Act	needs.	
		Teachers/PLCs after the		
		Common Assessment		
		-Teachers bring assessment		
		data back to the PLCs. (EET		
		Rubric 3d, 4d)		
		-PLC's will use assessment		
		data to sort students and		
		determine next instructional		
		practices.		
		-Based on the data, teachers		
		reflect on their own teaching.		
		(EET Rubric 4a)		
		-Based on the data, teachers		
		discuss Differentiated		
		Instructional strategies that		
		were effective. (EET		
		Rubric 4a, 4d)		
		-Based on the data, teachers		
		a) decide what skills need to		
		be re-taught in a whole		
		lesson to the entire class, b)		
		decide what skills need to be		
		moved to mini-lessons for		
		the entire class and c) decide		
		what skills need to re-taught		
		to targeted students. (EET		
		Rubric 1b and 1c)		
		-PLCs discuss Differentiated		
		Instructional strategies for re-		
		teaching of essential skills.		
		-PLCs discuss how the data		
		will be used to Differentiate		
		Instruction during the initial		
		teaching of the upcoming		
		lesson.		
		-After the assessment,		
TT'II.1 1. 2012				

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	teachers provide timely feedback and students use the feedback to enhance their learning. (EET Rubric 3d) -Teachers will have students track their own progress on B.T.W. Student Data Sheets			
	Faculty -Quarterly, team leaders and content area coaches/resource teachers will participate in a SIP Reviews to check that strategies are being implemented in all grade levels.			
1.2. Lack of student engagement Consistent implementation of collaborative structures and checks for understanding Choosing appropriate resources/assignments/assessments to match students' needs and learning styles	1.2 Strategy Students' comprehension of course content/standards increase through appropriate engagement tools and activities based on skill need to ensure students are highly engaged in significant learning. The degree of student engagement is revealed through teacher analysis of students' level of engagement during a coherent well-designed lesson using the Student Engagement Rubric (EET 3c) Action Steps: Plan	Teacher -Peer and Mentor Evaluators How PLC's minutes turned into administration -Evidence of strategy in teachers' lesson plans seen during administration walk- throughsEET formal evaluations -EET Pop-Ins (Admin and Peer/Mentor)	InstructionTeachers use the Student Engagement Rubric to reflect on their teaching practices.	1.2 2-3x Per Year -Formal Observations During Grading Period -Student Engagement Rubric
	Teacher PD -Teachers will continue to implement collaborative structures focused on previous school based professional developmentThroughout the school year the science resource teacher	observations (Admin	-PLCs will report and share results with the Leadership Team? Leadership Team Level -PLC facilitator shares Student Engagement data with the	

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		T 11:- T
	will assist teachers in	Leadership Team.
	planning incorporating	-Based on student data,
	collaborative structures and	decisions are made for
	accountable talk. (EET 4d ,	professional development and
	4e)	side by side coaching support.
]	-Based on student data,
	PLCs Before the Lesson	decisions are made to meet
	-PLCs discuss best practices	student group and individual
	for student engagement.	needs.
	Di C 1' 1 1 1	necus.
	-PLCs discuss how to use the	
	Student Engagement	
	Rubric.	
	-PLCs identify the common	
	assessment for the upcoming	
	content. PLCs are answering	
	the question, "How do we	
	know if they have learned	
	it?" (EET Rubric 1f, 4d)	
	Do/Check	
	<u>Teachers in the Classroom</u>	
	- Teachers use engagement	
	strategies in the classroom to	
	enhance deep learning.	
	-Teachers recognize the	
	distinction between	
	classrooms in which students	
	are compliant versus	
	engaged.	
	-Teachers ensure students are	
	developing their	
	understanding through: What	
	will I learn today?	
	(Objective), How did I learn	
	it? (Process/Activities), Why	
	am I learning this?	
	(Relevance/Application), and	
	How will I know I learned it?	
	(Self-Assessment/Test)	
	-Teachers provide students	
	choices in a range of task to	
	further understanding.	
	-Teachers reflect on students'	
	engagement by utilizing the	
	Student Engagement	
	Rubric on a regular basis.	
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			_	•	•	-
			Check/Act			!
			PLCs After the Common			
			Assessment			
			-Based on the data			
			(Engagement Rubric),			
			teachers reflect on their own			
			teaching. (EET Rubric 4a)			
			 Identify and discuss 			
			effective student engagement			
			strategies and techniques in			
			order to implement			
			techniques in future lessons.			
			(EET 1c, 1f, 4a, 4d, 4e)			
			(EE1 10, 11, 4a, 4u, 4e)			
			Administrators/Leadership			
			<u>Team</u>			
			-Through walkthroughs			
			teachers are identified that			
			excel in student engagement			
			in order to share at staff			
			meetings. (EET 4d, 4e)			
			-Classroom coverage is			
			provided for teachers to visit			
			colleague's classrooms.			
			(EET 4e)			
			-The student engagement			
			strategy is on the Leadership			
			Team's agenda in order to			
			discuss strategy			
			implementation,			
			concentrating on barriers and			
		1.3.	how they can be overcome. 1.3.	1.3.	1.3.	1.3.
Based on the analysis of student a	chievement data, and reference to	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
"Guiding Questions", identify	v and define areas in need of	. Interputed Duriter	Strategy	Who and how will the	How will the evaluation tool data be	Statem 13 minution 1001
improvement for th				fidelity be monitored?	used to determine the effectiveness	
					of strategy?	
2. FCAT 2.0: Students scor	ing Achievement Levels 4	2.1. See 1.1	2.1. See 1.1	2.1. See 1.1		2.1. See 1.1
or 5 in science.						
	2010 9					
	2012 Current 2013 Expected					
	Level of Level of					
The percentage of students	Performance:* Performance:*					
scoring a Level 4 or higher on	40/					
the 2013 FCAT Science will	4% 6%					

increase from 4% to 6%.	2.2. See 1.2				
	2.3	2.3	2.3	2.3	2.3

Science Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.									
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring				
Differentiated Instruction K-5 - Science Coach School-wide PLCs: On-going Classroom walk-th Optional peer teach						Administration Team Instructional Coaches				

End of Science Goals

Writing/Language Arts Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: Anticipated Barrier Strategy Fidelity Check Who and how will the fidelity be monitored? be used to determine the effectiveness of strategy? 1. Students scoring at Achievement Level 3.0 or higher in writing. 1.1. Strategy Students writing skills will Anticipated Barrier Strategy Fidelity Check Who and how will the evaluation tool data be used to determine the effectiveness of strategy? 1.1. Students writing skills will Anticipated Barrier Strategy Fidelity Check Who and how will the evaluation tool data be used to determine the effectiveness of strategy? 1.1. Students writing skills will Anticipated Barrier Student Evaluation tool data be used to determine the effectiveness of strategy? 1.1. Student month writes, daily drafts, writing skills will for the strategy of the state o	
higher in writing Not all teachers know how to Students' writing skills will Principal Teachers reflect on lessons writes, daily drafts,	aluation Tool
identify student neds from demand writes and/or ask higher order/open-ended questions during one-on-one/Star Interview 2013 Expected 3.0 or higher on the 2013 FCAT Writes will increase from 67% to 71%. 719/o 71	

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regarding trends and needs,	fourth-grade writing review
teachers create monthly writing	meetings and support pieces
menus for craft, elaboration, and	provided at monthly
genres as a list of essential	resource/contact meetings.
teacher points for the month	
ahead. PLCs answer the	Leadership Team Level
question, "What do we want	PLC facilitator will share data with
students to learn?" (EET Rubric	the Problem Solving Leadership
1e, 4d)	Team. The Problem Solving
-PLCs identify the common	Leadership Team will review
assessment for the upcoming	assessment data for positive trends
instruction. PLCs are answering	at a minimum of once per nine
the question, "How do we know	weeks.
if they have learned it?"	
-Based on baseline data, PLCs	
write grade level goals for each	
nine weeks.	
-PLCs record their work in the	
PLC logs.	
Do/Check	
Teachers in the Classroom	
-Teachers teach daily Writer's	
Workshop, implementing craft	
teaching points to elaborate	
mode-specific writing.	
-PLC teachers implement the	
ideas based on specific student	
needs.	
-Staff members participate in	
talking with students focused on	
their needs in writing	
conventions and spelling.	
conventions and spenning.	
T 1 71 4 71 4 1 4	
Teachers will meet with students	
to fill out goal sheet following	
each demand writes.	
-The Writing Resource Teacher	
provides professional	
development through grade-level	
PLCs to address the use of	
monthly calendar menus	
connected with student writing	
samples and state	
samples and state standards/benchmarks.	
stanuards/ benchmarks.	
Check/Act	
Teachers/PLCs after the	
Common Assessment	
-Teachers bring assessment data,	
student drafts, monthly demand	
writes and conferencing notes to	
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		PLC meetings.			
		-As a Professional Development			
		activity, PLCs examine student			
		conference notes, daily drafts;			
		monthly demand writes and			
		adjusts the monthly writing			
		menu of teaching points in order			
		to share ideas to grow students			
		through daily Writers'			
		Workshops.			
		-PLCs reconvene to discuss			
		ideas/lessons from the online			
		MOODLE course and share			
		monthly writing resource/contact			
		meeting information.			
		-PLCs review nine-week data			
		and set a new goal for the			
		following nine weeks.			
		-PLCs record their work in the			
		PLC logs.			
		Whole Faculty			
		-Quarterly, team leaders and			
		content area coaches/resource			
		teachers participate in faculty			
		SIP Reviews to check that			
		strategies are being implemented			
		in all grade levels.			
	1.2.	1.2	1.2. Who	1.2. PLCs will meet to discuss	1.2. Student monthly demand
	 Not all teachers know how to 	. Action Steps:	Classroom Teachers	student writing during bimonthly	writes, daily drafts, one-on-one
	promote the use of elaboration	Plan:	Principal	meetings through the use of student	conferences, and goal setting
	and mode in student-created	Teacher Professional	APs	demand writes papers and student	sheet.
	writing.	Development:	Writing	drafts.	
		-Using student data and writing	Resource/Contact	-PLCs will verify the number of	
	Not all teachers are aware of	samples, Professional Learning	District Writing Team	students reaching proficiency in	
	higher order/open ended	Committees (PLCs) will meet to	Generalist	writing based on state requirements	
	questioning to engage the	discuss student trends and needs.		through use of state anchor papers	
	writer in their own thinking		How	as a foundation for score	
	during one-on-one	nine weeks and plan for	-PLC logs turned into	determination. Student pieces will	
	conferencing.	instruction to meet the needs of	administration	be reviewed to find trends and	
		the students. Information	-Classroom walk-	needs in order to drive instruction.	
		discussed will be recorded on	throughs observing		
		PLC logs and shared with		-The Writing Resource will share	
		administration.	and craft.	data with the Problem Solving	
		-Grade level planning meetings	-Student writing	Leadership Team monthly and	
		will incorporate Professional	portfolios and Star	discuss trends in data and	
		Development on the Writer's	μ.	instructional needs in order to	
		Workshop process, mode-	-Visuals in classrooms	determine students in need of	
		specific writing, types of	(anchor charts, student	interventions.	
		elaboration and craft, and	work, and word walls)		
		resources to meet student needs.		-The district writing team will	
		-Following the scoring of the monthly demand prompts, PLCs	-Sign-in sheets from	review accuracy of scoring, student needs, and intervention strategies	

	will discuss student needs, write professional development during monthly writing review
	individual student interventions, -District walk through meetings.
	and create a monthly menu for checklist
	craft and ways to elaborate. The
	Writing Resource will pull
	resources to aide in instructional
	planning.
	-Professional Development will
	be provided through online
	MOODLE courses, grade level
	trainings, and PLC meetings.
	-The Writing Resource Teacher
	provides professional
	development through grade level
	PLCs in order to address the
	need for teachers to use open-
	ended/higher order probing
	question techniques.
	-Teachers plan lessons that
	directly correlate to the needed
	rigor of state
	standards/benchmarks through
	daily Writers' Workshops based
	on independent student writing
	needs.
	Do/Check
	Teachers in the Classroom
	-Teachers provide differentiated
	instruction through one-on-
	one/Star Interviews on a monthly
	basis with each student to
	promote elaboration and
	subsequent student revisions.
	-Teachers use open-ended/higher
	order probing questions during
	one-on-one writing conferences
	("Touch and Go", "Star",
	"Smile").
	Check/Act
	PLCs After the Common
	Assessment
	-Based on the data (student daily
	drafts, monthly demand writes,
	conference logs, and "Smile" or
	"Star" Interviews), teachers
	reflect on their own teaching.
	(EET Rubric 4a).
	The fourth-grade team with the
	The fourth-grade team with the
	writing resource teacher will
	receive monthly writing review
TPU 1 1 2012	meetings with district writing

		team representatives. Administrators/Leadership Team -Administration conducts classroom observations together with Writing Resource Teacher to determine best practice writing instruction through K-5 classroomsClassroom coverage is provided for teachers to visit colleague's classroomsWriting Resource shares data monthly at PSLT/Leadership and School Advisory Council meetings.			
	dates available by the district	1.3As a professional development activity, teachers attend grade level trainings. Teachers will receive support through online professional development opportunities such as "Write on Target", and "K/I Performance Level Matrix" (standards connected with student writing). Online writing courses are available 24/7 at any location.	1.3.	1.3.	1.3.

Writing/Language Arts Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring	

End of Writing Goals

Attendance Goal(s)

Attendance Goal(s)	Problem-solving Process to Increase Attendance				
Based on the analysis of attendance data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier		monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
1. Attendance	1.1 No coordination exists		1.1. Attendance committee will keep		1.1. Instructional

Attendance Goal #1:	2012 Current	2013 Expected	within the school to	The school will re-establish an Attendance	a log and notes that will be	will monitor the	Planning
Attendance Goal #1:	Attendance Rate:*	Attendance Rate:*	ensure that student		reviewed by the Principal and	attendance data from	Tool
1. The attendance rate			attendance monitoring	worker, teachers and other relevant personnel to		the targeted group of	Attendance/
will increase from 94%	0/10/2		exists and that	review the schools Attendance plan and discuss	shared with faculty.	students.	Tardy data
in 2011-2012 to% in				school wide interventions to address needs			raray aaaa
2012-2013.	2012 Current	2013 Expected	is not occurring.	relevant to current attendance data. The			
	Number of Students	Number of Students	J	attendance committee will also maintain a			
2. The number of	with Excessive	with Excessive		database of students with significant attendance			
students who have 10	Absences (10 or more)	Absences (10 or more)		problems and implement and monitor			
or more <u>unexcused</u>	(10 or more)	(10 or more)		interventions to be documented on the			
absences throughout	110	99		attendance intervention form (SB 90710) The			
the school year will	110	99		Attendance committee meets every once a			
decrease by 10%	2012 Current	2013 Expected		month.			
	Number of	Number of					
3. The number of	Students with	Students with	Students are absent	<u>Tier 1</u>	Social worker will meet with	Attendance committee	Instructional
students who have 10	Excessive Tardies	Excessive Tardies	and parents are not	All teachers contact parents after the third	teachers once a month at data	and PSLT will monitor	Planning
or more <u>unexcused</u>	(10 or more)	(10 or more)	contacting the school.	unexcused absence. Teachers record	chats.	the attendance data	Tool
tardies to school	00	=0		documentation of contact (to be used for an	Student centered meetings to	from the targeted	
throughout the school	88	79			review excessive attendances.	group of students.	
year will decrease by					And keep spreadsheet to		
10%.					document what students are		
					being discussed.		
			Students present and		Data Processor send an email	Data Processor shares	Attendance/
			are being marked		through the internal school email		Tardy data
			absent.		a list of students and reasons for	3	Parent Link
					absences to the school.	basis.	
				Edconnect. The Administrative Team will			
				inform teachers about late school buses prior to			
				school being in session.			
			Early release days,	Tier 1	Attendance Team will	Data from the Classes	Mainframe/I
			data yielded higher		Submit letters to teachers and	that receive the	PT
			percentage of student		teachers will assure all students	incentive will be	1 1
			attendances, especially		get a copy.	reviewed to assess	
			in the EELP and		Results from survey will be	stability and/or	
			primary grades.		shared at PSLT meeting	increase in attendance.	
			primary grades.		Communication logs, school	Review attendance	
			1		social worker and/or designee		
			1			data at roust quarterly.	
			1				
					io i i i i i i i i i i i i i i i i i i		
			1				
			1				
				contact the student's caregiver to assess the			
	1		1	student's needs.			
				The attendance team will review data from parent of EELP and primary grade student's surveys from 12-13 school years. Teachers or a specified designee of students who miss three days of school in 20 days will	social worker and/or designee PLC logs/minutes will be reviewed at PSLT meetings.	data at least quarterly.	

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		social worker (preferably via email or in person).			
	to reinforce parents for facilitating improvement in attendance.		1.2. Social Worker PSLT	1.2. Social Worker will disaggregate attendance data for the "Tier 2" group along with the PSLT and maintain communication about these children.	1.2. Instructional Planning Tool Attendance/ Tardy data
			Discussed during Data Chats	Social Worker will report to Attendance Committee the parent responses from phone communication, and print out student data for attendance remediation.	Instructional Planning Tool Education Connection Attendance/ Tardy data
		Tier 2/3 When a student reaches 6-10 days of unexcused absences and/or unexcused tardies to school, the administration or identified staff will investigate the reason for the absences and may notify the parents and guardians via mail that future absences/tardy must have a doctor note or other reason outlined in the Student Handbook to receive an excused absence/tardy and must be approved through an administrator. A parent-administrator-student conference is scheduled and held regarding these procedures. The goal of the conference is to create a plan for assisting the students to improve his/her attendance/tardy.	Discussed during Data Chats	Social Worker will report to Attendance Committee the parent responses from phone communication, and print out student data for attendance remediation.	Instructional Planning Tool Education Connection Attendance/ Tardy data
	1.3. Most students with significant unexcused absences (10 or more) have serious personal or family issues that are impacting		Other PSLT members as needed School Security – SRO	1.3. Social Worker/PSLT review data monthly on Tier 3 students (provided by social worker)	1.3. Instructional Planning Tool Attendance/ Tardy data
		Every nine weeks, parents will receive Hornet dollars as an incentive for their students attending school.	Social Worker	Social Worker	Instructional Planning Tool Attendance/

	Tardy data
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Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity							
			Please note that each Strategy does not	require a professional developmen	nt or PLC activity.		
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring	

Suspension Goal(s)

Sus	pension Goal(s)	Problem-solving Process to Decrease Suspension				
	Based on the analysis of suspension data, and reference to "Guiding Questions", identify and define areas in need of improvement:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
Suspension Goal #1: 1. The total number of In-School Suspensions will decrease by 10%. 2. The total number of students receiving In-School Suspension	2012 Total Number of In —School Suspensions 1 2012 Total Number of Students Suspended	2013 Expected Number of In- School Suspensions 0 2013 Expected Number of Students Suspended	settings (e.g., hallway, bathroom), as well as providing explicit	situation-specific expectations and rules. They will be established through staff survey and discussion and provide training to staff in methods for teaching and reinforcing the rules and expectations in these situations.	PBS Team	PBS Team will use the Benchmarks of Quality (BoQ) and analyze data of Office Discipline Referrals (ODR), out of school suspensions (OSS), and classroom referrals monthly.	RtI-Behavior Database PBS Lesson Calendar
throughout the school year will decrease by 10%. 3. The total number of Out-of-School Suspensions will decrease by 10%. 4. The total number of students receiving Out-of-School Suspensions throughout the school year will decrease by 10%.	In-School 1 2012 Number of Out- of-School Suspensions 127 2012 Total Number of Students Suspended Out- of- School	In -School O 2013 Expected Number of Out-of-School Suspensions 114 2013 Expected Number of Students Suspended Out- of-School	a clear school-wide system for reinforcing		PBS Team allocates funds/resources as needed	PBS Team will use the Benchmarks of Quality (BoQ) and review data on ODR, OSS, and classroom referrals monthly.	RtI-Behavior Database
10%.	UT		Teachers are asked to	Tier 1: PBS Team will	PBS Team	PBS Team will review data on	Informal Walk-through

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implement a variety of initiatives for improving social skills and reducing bullying behavior (e.g., Character Education, Conscious Discipline, OLWEUS Bullying Prevention, Second Step & Steps to Respect).	survey staff, interview key stakeholders, and collaborate with district representatives to coordinate behavioral instruction with teaching rules and expectation.	Administration	ODR, OSS, and classroom referrals monthly.	Checklist PBS Lesson Calendar Teacher Survey results
Providing supplementary support in social skill/coping groups takes away from academic time.	Tier 2: The PSLT -subgroup will review Office Time-Out log and IP data documenting lost instructional time associated with OSS. ODR and AAR data will also be used to allocate resources, including referral to groups, counseling and community resources as situations arise. MTSS procedures for problem-solving at Tier 2 will be developed. Faculty training in behavioral intervention will be provided using the You Can't Make Me curriculum by Dr. Sylvia Rockwell.	Social Worker School Psychologist	The PBS Team will review suspension data and determine the percent of student with 5 or more suspensions in a nine week period. The Team will review behavior data and report progress to PSLT monthly.	Monthly ODR, OSS, and classroom referral data
	Tier 3: Trained personnel and a set meeting time will be identified; additional teachers will be trained as needed.	Guidance Social Worker School Psychologist District FACT Consultant	The FBA/BIP Team will review suspension data and time out logs, as well as progress monitoring of Tier 2 interventions to determine students in need of intensive behavioral interventions. The Team will review suspension data biweekly and report progress to PSLT monthly.	Monthly Data
continue to increase, and	PBS Team will review data and make recommendations to the PSLT regarding grade level intervention.	PBS Team		RtI-Behavior Database

Suspension Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Suspension Goals

Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additiona	al Goal(s)		Problem-Solving Process to Increase Student Achievement					
Based on the analysis of sch areas in need o	ool data, identify f improvement:	and define	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Health and Fitness Goal #1:	2012 Current	2013 Expected Level:*	1.1.	1.1. Students will engage in one hour of PE instruction every four days for the school year	1.1. Principal PE Teachers	1.1. Master schedule	1.1.	
During the 2012-2013 school year, the number of students scoring in the "Healthy Fitness Zone" (HFZ) on the Pacer for	66%	79%		in grades K through 5.				
assessing aerobic capacity and cardiovascular health will increase from 66% on the Pretest to 79% on the Posttest.			1.2.	1.2. Heath and physical activity initiatives developed and implemented by the school's HEART team.	1.2. HEART team	1.2. HEART team notes and agendas	1.2. PACER test component of the Fitness Gram PACER for assessing cardiovascular health.	
			1.3.	1.3. Students will participate in teacher directed PE for thirty minutes each day on the days they do not have a formal PE class.		1.3. classroom walk-throughs, class schedules	1.3. PACER test component of the Fitness Gram PACER for assessing cardiovascular health.	
			1.4	1.4. Using the PACER score P.E. Coaches will meet with students to discuss what is needed to be in the HFZ.	1.4. PE Teachers	1.4.Punch cards and quarterly monitoring.	1.4. PACER test component of the Fitness Gram PACER for assessing cardiovascular health.	

Then students will set goals	
for obtainment. Students	
will participate in the	
mileage club by walking a	
minimum of one time a	
week. Punch cards will be	
utilized to monitor progress.	

Health and Fitness Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		

Continuous Improvement Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additiona	Additional Goal(s)			Problem-Solving Process to Increase Student Achievement					
Based on the analysis of school data, identify and define areas in need of improvement:			Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Goal #1:	2012 Current	2013 Expected Level :*	students -Time to meet and focus on ELL strategies	1.1. The ESOL Resource teacher will share strategies and best practices to incorporate when planning for instruction with teachers at weekly staff meetings.	1.1. Administration	1.1. Principals will review walk through data to indicate use of ESOL strategies	1.1. Teacher survey		
appropriate support for English Language Learners at this school (under Teaching and Learning)" will increase from 23.2%% in 2012 to 30% in 2013.			-Language Barriers for school and home communication	1.2. The school will provide bilingual communication for school and home communication and translation at school functions.	1.2. Administration	1.2. Principals will review teachers' Parent documentation forms at the end of each Grading Period 1.3.	1.2. Parent Survey		

Continuous Improvement Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity

Please note that each Strategy does not require a professional development or PLC activity.

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PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Additional Goal(s)

NEW Reading Florida Alternate Assessment Goals

A. Florida Alternat	te Assessment: Students	A.1.	A.1.	A.1.	A.1.	A.1.
scoring proficient i	n reading (Levels 4-9).					
Troubing Court II.	2012 Current 2013 Expected Level of Level of Performance:*					
	N/A					
		A.2.	A.2.	A.2.	A.2.	A.2.
		A.3.	A.3.	A.3.	A.3.	A.3.
B. Florida Alternat	te Assessment:	B.1.	B.1.	B.1.	B.1.	B.1.
Percentage of stude	ents making Learning					
Gains in reading.	9					
Reading Goal B:	2012 Current Level of Level of Performance:* 2013 Expected Level of Performance:*					
	N/A					
		B.2.	B.2.	B.2.	B.2.	B.2.
		B.3.	В.3.	B.3.	B.3.	B.3.

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELL	A Goals	Problem-Solving Process to Increase Language Acquisition				
Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.		Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
C. Students scoring profici	ent in Listening/Speaking.		1.1	1.1	1.1	1.1
CEEE T Cour II C.	Proficient in Listening/Speaking:	to plan for ELL	comprehension of course	<u>Who</u> -School based Administrators	Analyze core curriculum and district level assessments for ELL students. Correlate to	During the Grading Period -Core curriculum end of core common unit/ segment

The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from 44% to 47%.	14% 0	Bilingual Education Paraprofessionals at varying levels of expertise in providing support.	assessments across Reading, LA, Math, Science, and Social Studies: 1. Extended time (lesson and assessments) 2. Small group testing 3. Para support (lesson and assessments)	Paraprofessional How Administrative and ERT walk-throughs using ELL RtI Checklist, and ESOL	accommodations to determine the most effective approach for individual students.	tests
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.	1.3.	1.3.
Students read in English at grade I non-ELL s		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
D. Students scoring proficie	ent in Reading.	2.1. See CELLA Goal 1.1	2.1. See CELLA Goal 1.1	2.1. See CELLA Goal	2.1. See CELLA Goal 1.1	2.1. See CELLA Goal 1.1
	012 Current Percent of Students reficient in Reading:			1.1		
30%.		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3.	2.3	2.3	2.3	2.3
Students write in English at grade ELL students		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
E. Students scoring proficie	nt in Writing.	2.1. See CELLA Goal 1.1	2.1. See CELLA Goal 1.1		2.1. See CELLA Goal 1.1	2.1. See CELLA Goal 1.1
The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from 15% to	012 Current Percent of Students reficient in Writing:			1.1		
18%.		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

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NEW Math Florida Alternate Assessment Goals

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
F. Florida Alternate Assessment: Students scoring at in mathematics (Levels 4-9). Mathematics Goal F: 2012 Current Level of Performance:* Performance:* N/A	F.1.	F.1.			F.1.
	F.2.	F.2.	F.2.	F.2.	F.2.
	F.3	F.3.	F.3.	F.3.	F.3.
G. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics. Mathematics Goal G: 2012 Current Level of Performance:* Performance:* N/A		G.1.			G.1.
	G.2.	G.2.	G.2.	G.2.	G.2.
	G.3.	G.3.	G.3.	G.3.	G.3.

NEW Science Florida Alternate Assessment Goal

Elementary, Middle and High Science Goals	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
J. Florida Alternate Assessment: Students scoring at proficient in science (Levels 4-9).	J.1.	J.1.	J.1.	J.1.	J.1.
Science Goal J: 2012 Current Level of Performance:* 2013 Expected Level of Performance:*					

N/A					
	J.2.	J.2.	J.2.	J.2.	J.2.
	J.3	J.3.	J.3.	J.3.	J.3.

NEW Writing Florida Alternate Assessment Goal

W	riting Goals		Problem-Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
M. Florida Alternate at 4 or higher in writ			M.1.	M.1.	M.1.	M.1.	M.1.
Writing Goal M:	of Performance:*	2013 Expected Level of Performance:*					
	N/A						
			M.2. M.3.	M.2. M.3.	M.2. M.3.	M.2. M.3.	M.2. M.3.

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
STEM Goal #1: Increase the number of and participation in STEM competitions and events, including STEM Fair, Math Bowl, Science Olympics, etc.		through professional learning	Leaders		1.1 Logging number of participation in project-based learning events in math, science and STEM per year. Share data with teachers.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity					
			Please note that each Strategy does not	require a professional developmen	nt or PLC activity.	
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement				t
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
CTE Goal #1: Sustain/Increase the number of Career Technical Education speakers from 50 in 2011-2012 to 60 in 2012-2013.		I.1. Implement special speakers to visit and share with students about CTE careers throughout the year and during the Great American Teach-In.	1.1. Guidance Counselor	I.1. Data will be collected and analyzed by the Problem Solving Leadership Team.	1.1. Log of CTE special speakers
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Profes	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.					
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School D	School Differentiated Accountability Status				
Priority	∑ Focus	Prevent			

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

X Yes	☐ No
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If No, describe the measures being taken to comply with SAC requirements.	

Describe the use of SAC funds.				
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount	
Parental Involvement Plan - See PIP	Supplies (including food) to support Family Night Events (Cooking with Curriculum Family Night, Focus included Reading, Math, Science and Writing connections) Clarifying details: Vendors included Wal-Mart	\$200		
Parental Involvement Plan - See PIP	Door prizes to use for parent drawings that will be held at Parenting Partners and Math, Science, and Writing Family Night Clarifying details: Vendors included Wal-Mart.	\$100		
Reading – Goal 1.1 Differentiated Instruction	Reading FCAT prep Curriculum to support EdVenture.	\$250		
Reading, Math & Science – Goal 1.2 Student Engagement	Motivational field trips related to FCAT prep Clarifying details: Bowling, movies, etc.	\$400		
Reading, Math & Science – Goal 1.2 Student Engagement	Food snacks for students attending Saturday School	\$100		
Writing – Goal 1.1	Food snacks for students attending Saturday School	\$100		
Final Amount Spent				