Florida Department of Education



Westwood Middle School

2012-2013

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: CURRENT SCHOOL STATUS

School Information

School Name: Westwood Middle School	District Name: Polk
Principal: Benita Pierce	Superintendent: Dr. Sherrie Nickell
SAC Chair: Jennifer Jones	Date of School Board Approval:

Student Achievement Data and Reference Materials:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

Administrators

List your school's administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT/ statewide assessment Achievement Levels, learning gains, lowest 25%), and AMO progress, along with the associated school year)
Principal	Benita Pierce	Bachelors degree in education grades 1-6, masters of educational leadership, math cert. 5-9	7	6	2006 – B, no 2007 – B, no 2008 – B, no 2009 – B, no 2010 – B, no 2011 – C, no 2012 – D, no

Assistant Principal	Terri Christian	MBA – Business Med – Educational supervision	1	9	2008 C, no 2009 B, no 2010 C, no 2011 C, no 2012 – D, no
Assistant Principal	Russ Campbell	Bachelors of Science - Social Studies 6-12; Masters of Science - Educational Leadership.	4	4	2006 – B, no 2007 – B, no 2008 – B, no 2009 – B, no 2010 – B, no 2011 – C, no 2012 – D, no

Instructional Coaches

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of School Grades, FCAT/statewide assessment performance (percentage data for achievement levels, learning gains, Lowest 25%), and ambitious but achievable annual measurable objective (AMO) progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/ Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)
Reading	Crystal Robinson	BA English Middle grade English Reading Endorsement ESOL Endorsement	3	3	2012 – D, no AYP 2011 – C, no AYP 2010 – B, no AYP 2009 - A, no AYP 2008 – A, no AYP
Math	Alissiea Wilder	BA Math Middle grade Math	14	2	2012 – D, no AYP 2011 – C, no AYP 2010 – B, no AYP
Science					

Highly Effective Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly effective teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date
1. Polk County School's Electronic Recruiting	District, Benita Pierce	Ongoing
2. Coaching/Mentoring	Carrie Howland, Chris Sitek, Crystal Robinson, Alissiea Wilder, Science Coach TBA	Ongoing
3. Polk County/National Job Fairs	Benita Pierce	As allowed
4.		

Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and/or who are NOT highly effective.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Number of staff and paraprofessional that are teaching out-of-field/ and who are not highly effective.	Provide the strategies that are being implemented to support the staff in becoming highly effective
6 teachers 0 PARAS	We provide them with the information of the deficiency, and the district office provides opportunities for the courses to be taken.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

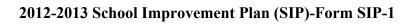
*When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Total Number of Instructional Staff	% of First- Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Effective Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
63	0	33%	41%	24%	22%	90%	19%	.02%	37%

Teacher Mentoring Program/Plan

Please describe the school's teacher mentoring program/plan by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Crystal Robinson	Terry Evers	PEC Program	Focus training, Shadowing and coaching
Crystal Robinson	Misty Moody	PEC Program	Focus training and coaching
Crystal Robinson	Frances Valerio	New to our school	Coaching, lesson planning, shadowing, goal setting



Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A funds school-wide services to <u>Westwood Middle School</u>. The Title I funds provide supplemental instructional resources and interventions for students with academic achievement needs. Title I, Part A, support provides after-school and summer instructional programs, supplemental instructional materials, resource teachers, technology for students, professional development for the staff, and resources for parents.

Title I, Part C- Migrant students enrolled in <u>Westwood Middle School</u> will be assisted by the school and by the District Migrant Education Program (MEP). Students will be prioritized by the MEP for supplemental services based on need and migrant status. MEP Teacher Advocates, assigned to schools with high percentages of migrant students, monitor the progress of these high need students and provide or coordinate supplemental academic support. Migrant Home-School Liaisons identify and recruit migrant students and their families for the MEP. They provide support to both students and parents in locating services necessary to ensure the academic success of these students whose education has been interrupted by numerous moves.

Title I, Part D provides Transition Facilitators to assist students with transition from Department of Juvenile Justice (DJJ) facilities back into their zoned school. The Transition Facilitators communicate with the Guidance Counselors at schools to facilitate the transfer of records and appropriate placement.

Title II Professional development resources are available to Title I schools through Title II funds. In addition, School Technology Services provide technical support, technology training, and licenses for software programs and web-based access via Title II-D funds. Funds available to Westwood Middle School are used to purchase professional resources for learning communities, book studies, and professional development.

Title III provides supplemental resources for English Language Learners (ELL) and their teachers in Title I schools, as well as professional learning opportunities for school staff.

Title X- Homeless. The Hearth program, funded through Title X, provides support for identified homeless students. Title I provides support for this program, and many activities implemented by the Hearth program are carried out in cooperation with the Migrant Education Program (MEP) funded through Title I, Part C.

Supplemental Academic Instruction (SAI). SAI unit(s) provided to <u>Westwood Middle School</u> enhance student achievement by counseling with students and parents about attendance, grades, and academic performance and goals.

Violence Prevention Programs. Title IV provides violence and drug prevention programs in schools in order to promote a safe school environment. Examples of violence prevention programs include anti-bullying, gang awareness, gun awareness, etc. Westwood Middle School offers professional development and student awareness of anti-bullying programs and participates in the Polk County Sherriff's Office SAVE program.

 $\label{thm:programs} \mbox{Nutrition Programs. This school is a location for a summer feeding program for the community.}$

Housing Programs – N/A
Head Start - N/A
Adult Education – N/A
Career and Technical Education. Students in 7th grade will be offered career education through Social Studies curriculum. Those students not here in 7th grade will be offered Career Education in 8th grade. Students also have ample opportunity to participate in a wide-range of extracurricular activities that are designed to develop leadership skills and offer training in service learning. These organizations include Chorus, Band, Orchestra, Future Farmers of America, Student Council, National Junior Honor Society, Builders' Club, Future Business Leaders of America, E-Team, Math Counts, GeoBowl, Fellowship of Christian Athletes, Sunshine State Young Readers Book Club, Chess Club, Science Club, and a variety of other school-sponsored activities. Westwood Middle School now has a pre-career academy with 3 vocational teachers: Business computers, Engineering technology and agricultural technology.
Job Training – N/A
Other

School-Based MTSS/RtI Team

Identify the school-based MTSS leadership team.

ALL MEMBERS WILL MAINTAIN THE CONFIDENTIALITY OF THE INFORMATION SHARED IN MTSS LEADERSHIP TEAM MEETINGS.

Principal: The Principal provides a common vision for the use of data-based decision —making, models the Problem Solving Process; supervises the development of a strong infrastructure for implementation of MTSS; ensures that the school-based team is implementing MTSS; ensures implementation of intervention support and documentation; ensures and participates in adequate professional learning to support MTSS implementation; develops a culture of expectation with the school staff for the implementation of MTSS school-wide; ensures resources are assigned to those areas in most need; and communicates with parents regarding school-based MTSS plans and activities.

Assistant Principal: Assists Principal in providing a common vision for the use of data-based decision-making, assists in the development of a strong infrastructure of resources for the implementation of MTSS, implementation of intervention support and documentation, professional learning, and communication with parents concerning MTSS plans and activities.

Selected General Education Teachers: Provides information about core instruction; participates in student data collection; delivers Tier 1 instruction/intervention; collaborates with other staff to implement Tier 2/3 interventions; and integrates Tier 1 materials/instruction with Tier 2/3 activities.

Exceptional Student Education (ESE) Teachers: Participates in student data collection, integrates core instructional activities/materials/ instruction in tiered interventions; collaborates with general education teachers.

Resource Teachers: Develops, leads, and evaluates school core content standards/programs; identifies and analyzes existing literature on scientifically based curriculum/behavior assessment and intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk," assists in the design and implementation for progress monitoring, data collection, and data analysis, participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring.

Academic Intervention Facilitator: Develops, leads, and evaluates school core content standards/programs; identifies and analyzes existing literature on scientifically based curriculum/behavior assessment and intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk," assists in the design and implementation for progress monitoring, data collection, and data analysis, participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring.

School Psychologist: Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides professional development and technical evaluation; assists in facilitation data-based decision making activities.

MTSS Behavior Representatives (PBS): Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; assists with professional development for behavior concerns; assists in facilitation data-based decision making activities.

Guidance Counselors: Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. Communicates with child-serving community agencies to support the students' academic, emotional, behavioral, and social success.

Technology Specialist: Develops or brokers technology necessary to manage and display data, provides professional development and technical support to teachers and staff regarding data management and graphic display.

Describe how the school-based MTSS leadership team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The MTSS Leadership Team will focus meetings on how to improve school/teacher effectiveness and student achievement using the Problem Solving Model. The MTSS Leadership Team will meet at least once per month (or more frequently as needed) to engage in the following activities:

- Review school-wide, grade level, and teacher data to problem solve needed interventions on a systemic level and identify students meeting/exceeding benchmarks as well as those at moderate or high risk for not meeting benchmarks. This will be done at least three times per year or more frequently if new data is available.
- Help referring teachers design feasible strategies and interventions for struggling students by collaborating regularly, problem solving, sharing effective practices, evaluating implementation, assist in making decisions for school, teacher, student improvement.
- o Facilitate the process of building consensus, increasing infrastructure, and making decisions about implementation.
- o Focus on improving student achievement outcomes with evidence based interventions implemented with fidelity and frequent progress monitoring.
- Intervention teams also foster a sense of collegiality and mutual support among educators, promote the use of evidence-based interventions, and support teachers in carrying out intervention plans.

Describe the role of the school-based MTSS leadership team in the development and implementation of the school improvement plan (SIP). Describe how the RtI problem-solving process is used in developing and implementing the SIP?

The MTSS Leadership Team met with the School Advisory Council (SAC) and principal to help develop the SIP. The team provided data on: Tier 1, 2, and 3 targets; academic and social/emotional areas that needed to be addressed; helped set clear expectations for instruction (Rigor, Relevance, Relationship); facilitated the development of a systemic approach to teaching (Gradual Release, Essential Questions, Activating Strategies, Teaching Strategies, Extending, Refining, and Summarizing); and aligned processes and procedures.

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

Describe the plan to train staff on MTSS.

Data is discussed and analyzed at least monthly at the MTSS Leadership Team Meetings and staff focus trainings. Professional learning will be provided during the teachers' common planning time and sessions will occur throughout the year. The PS/RtI Overview will be provided in mid-August. The District has five other mini-modules that will be provided throughout the year. The MTSS Leadership Team will evaluate additional staff Professional Learning needs during the monthly MTSS Leadership Team meetings.

Describe the plan to support MTSS. District psychologist trained all staff in MTSS, and teachers will submit required documentation of the steps taken. PBS, positive behavior support will implement and train teachers, using PBS strategies and Learning Earnings as rewards.

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

Robinson, Pierce, Blocker, Howland, Winkler, Turner, Wilder, Rivera, Lund

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The team meets monthly to discuss and design professional development needs. The team relays district information to staff.

What will be the major initiatives of the LLT this year?

More rigorous and pervasive literacy instruction across the content to include reading, writing, listening and speaking.

Public School Choice

• Supplemental Educational Services (SES) Notification

Upload a copy of the SES Notification to Parents in the designated upload link on the "Upload" page.

*Elementary Title I Schools Only: Pre-School Transition
Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.
*Grades 6-12 Only Sec. 1003.413 (2)(b) F.S
For schools with grades 6-12, how does the school ensure that every teacher contributes to the reading improvement of every student?
All subject areas with the exception of mathematics provide sustained silent reading opportunities on a weekly basis. On a weekly basis across the school we will complete an
extended reading assignment with questions and strategies. All teachers are trained on effective reading strategies to employ in their classroom. In addition all teachers will receive district provided training on the Comprehension Instructional Sequence Module. Walkthroughs and lesson plan review are conducted to ensure compliance.
*High Schools Only
Note: Required for High School-Sec. 1003.413(2)(g), (2)(j) F.S.
How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?
How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful?
Postsecondary Transition
·
Note: Required for High School- Sec. 1008.37(4), F.S.
Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u> .

PART II: EXPECTED IMPROVEMENTS

Reading Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Reading Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	

Achievement Level 3 do not take ownership of literacy instruction in their content areas. *PI.Cs will be used to ensure all teachers know and share literacy strategies for their content areas *Reading Goal #1A: Reading Goal #1A: 2012 Current level of Parformance* 51% of all 6-8 grade students will score at the level of propficiency on the 2012-2013 FCAT			1A.1.	1A.1. Department chairs	1A.1. Walk throughs and		
of literacy instruction taught in their content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance.* 2013 Expected Level of Performance.* 2012-2013 FCAT 201	Students scoring at	teachers	*Instructio	Instructional coaches	lesson plans	benchmark monitoring	
of literacy instruction taught in their content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #IA: Reading Goal #IA: Reading Goal #IA: 2012 Current Level of Performance.* S1% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT	Achievement Level 3	do not take	nal literacy	Administration		data	
of literacy instruction in their content across all content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. *Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance.* 21% of all 6-8 grade students will score at the level of performance.* 21% of all 6-8 grade students will score at the level of performance.*	in reading.	ownership	strategies				
instruction in their across all content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance** Perf		of literacy	will be				
in their across all content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: Reading Goal #1A: Soft all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT		instruction	taught				
content areas. *PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: 2012 Current level of Performance.* 2013 Expected Level of proficiency on the 2012-2013 FCAT							
*PLCs will be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: S1% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT							
be used to ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: 2012 Current Level of Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT			areas.				
ensure all teachers know and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance.** 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT			*PLCs will				
teachers know and share literacy strategies for their content area. Reading Goal #1A: 2012 Current Level of Performance:* 2013 Expected Level of Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT			be used to				
know and share literacy strategies for their content area. Reading Goal #1A: 2012 Current Level of Performance:* 2013 Expected Le			1				
and share literacy strategies for their content area. Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance:* 2013 Expected Level of Performance:* 20			teachers				
Reading Goal #1A: Reading Goal #1A: 2012 Current			1				
strategies for their content area. Reading Goal #1A: Reading Goal #1A: 2012 Current Level of Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT strategies for their content area.			1				
for their content area. Reading Goal #1A: 2012 Current Level of Performance:* Performance:* Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT							
Content area. Reading Goal #1A: Performance:* 2012 Current Level of Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT							
Reading Goal #1A: Reading Goal #1A: Description 2012 Current Level of Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT							
Reading Goal #1A: Collaboration Collabora							
Level of Performance:* Devel of Performance:* Performance:*		2012 G					
Performance:* Performance:* 51% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT	Reading Goal #1A:	2012 Current Level of	Level of				
grade students will score at the level of proficiency on the 2012-2013 FCAT		Performance:*	Performance:*				
score at the level of proficiency on the 2012-2013 FCAT	51% of all 6-8						
proficiency on the 2012-2013 FCAT							
2012-2013 FCAT							
uest.	test.						
200/ 510/		200/	F10/				
39% 51%		39%	31%				

1A.2. Most	1A.2. *Make sure grade	1A.2. Department Chairs	1A.2. Walk throughs,	1A.2. Progress and	
teaching,	level text is used for text	Instructional coaches	lesson plans, and	benchmark monitoring	
tasks, &	complexity/density	Administration	monitoring of common	data	
assignm	*Employ CISM using		planning time		
ents are	grade level text				
not at the	*Utilize common				
proficient	planning for dept.				
level.	review and comparison				
	of course assignments				
	and test development to				
	avoid drift in grade level				
	expectations				
	* Use DBQ (Document-				
	based questioning)				
	*Include Common Core				
	standards in instruction				

		1 A 2 Most	1A.3. *LEARN	1 A 2 Department Chairs	1 A 2 Foous groups and	1 A 2 Foous group	
				1A.3. Department Chairs			
		l			monitoring of discipline		
			background knowledge	Administration	data	attendance data	
			prior to instruction				
			*Implementation of				
		knowledge					
		to allow	*Student opportunity for				
		teachers	journaling				
		to provide	*Teacher rapport				
		instruction	building with students				
		at the	using Love & Logic				
		grade or					
		course level					
		resulting in					
		decreased					
		student					
		motivation/					
		engageme					
		nt and low					
		teacher					
		expectat					
		ions for					
		student					
		success.					
		1B.1.	1B.1.	1B.1.	1B.1.		
Antelmate		Para will	Teacher		Alternate Assessment		
1 100 00011101100		work one	Instructional coaches	lesson plans			
5 tu u c 11 to 5 to 1 11 5 tu	processing		Administration	Walk throughs			
Ectors 1, 5, and 5 m	skills needed	stuaent.					
reading.							

Reading Goal #1B:		2013					
250/ - 6 - 11 / 0		Expected					
25% of all 6 - 8		Level of					
grade students will	Performanc						
score at the achieve	<u>e: ^</u>	<u>e:*</u>					
level.							
	25%	25%					
			1B.2.		1B.2.	1B.2.	
			Make sure performance		· · · · · · · · · · · · · · · · · · ·	Alternate Assessment	
		teaching,	level text is used	Administration	lesson plans		
		tasks, &			_		
		assignm					
		ents are					
		not at the					
		proficient					
		level					
		1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
2A. FCAT 2.0:		2A.1.	2A.1.	2A.1. Lesson plans and	2A.1. Benchmark and	
Students scoring	Some	Lesson	Department Chairs	classroom walk throughs		
	students	design to	Instructional Coaches		data as well as	
Achievement Levels	are not	include	Administration		discipline data and	
4 in reading.	challenged	cooperative			classroom exhibits	
		learning,				
	authentical					
	ly engaged					
	in activities	learning,				
	that require	and				
	students to	hands-on				
	reason &	activities				
	problem					
	solve.					
Reading Goal #2A:	2012	2013				
		Expected_				
		Level of				
	Performance	Pertormance				
the achievement level of 4 or above on the	<u> </u>	<u>: *</u>				
of 4 or above on the 2012-2013 FCAT test.						
2012-2013 FCAI lest.						
	13%	20				
	l .		l	I	l .	

		teachers struggle to design HOT assessm ents and assignment s	planning time to evaluate test and assignment design *Rubric PD	Department Chairs Instructional coaches Administration	2A.2. Review of common assessments, lesson plans, and classroom walk throughs	2A.2. Benchmark and progress monitoring data	
		teachers do not use data to set academic goals for students.	wide high expectations and learning environment • District Data Day - ongoing PLCs with data • Conduct Data chats with student/teacher and student/administrator	Department Chairs Instructional coaches Administration	2A.3. Student focus group Lesson plan inclusion Monitoring of PLCs	2A.3. Focus group survey, Benchmark and progress monitoring data	
2B. Florida Alternate Assessment: Students scoring at or above Level 7 in reading.	Some students are not at the proficient level		Instructional coaches Administration	IB.2. Walk throughs lesson plans	1B.2. Alternate Assessment		

	2013 Expected Level of Performance:*					
75%	75%					
	2B.2.	2B.2.	2B.2.	2B.2.	2B.2.	
	2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
	3A.1.	$J\Lambda$.1.	3A.1.	3A.1.	3A.1.	
	Barriers	Strategies				
students making	addressed	addressed				
learning gains in	in core	in core				
reading.	reading	reading				
	barriers	strategies				

	Current Level of Performan	2013 Expected Level of Performance:*					
	58%	75%					
		3A.2.	3A.2.	3A.2.	3A.2.	3A.2.	
		3A.3.	3A.3.	3A.3.	3A.3.	3A.3.	
D	address in core reading	3B.1. Strategies addressed in core reading strategies.	3B.1.	3B.1.	3B.1.		
Reading Goal #3B:		2013 Expected Level of Performance:*					
	50%	75%					
		3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	

	3B.3.	3B.3.	3B.3.	3B.3.	3B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
Percentage of students in lowest 25% making learning gains in reading.	Addressed with core reading barriers and strategies		4A.1.	4A.1.	4A.1.		
	Level of	2013 Expected Level of Performance:*					
	59%	75%					
		4A.2.	4A.2.	4A.2.	4A.2.	4A.2.	
		4A.3.	4A.3.	4A.3.	4A.3.	4A.3.	

4B. Florida Alternate Assessment: Percentage of students in lowest 25% making learning gains in reading.	AB.1. Addressed with core reading barriers and strategies	1	4B.1.	4B.1.	4B.1.		
Reading Goal #4B: 100% of the students in the lowest 25% will make learning gains in reading.	Level of	2013 Expected Level of Performance:*					
	75%	100%					
		4B.2.	4B.2.	4B.2.	4B.2.	4B.2.	
		4B.3.	4B.3.	4B.3.	4B.3.	4B.3.	

Based on ambitious but achievable Annual Measurable Objectives (AMOs), identify reading and mathematics performance target for the following years	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5A. In six years school will reduce their achievement	Baseline data 2010-2011	<mark>46%</mark>	51%	<mark>56%</mark>	<mark>61%</mark>	<mark>66%</mark>	<mark>71%</mark>
gap by 50%.							
Reading Goal #5A: 71% of students in grades 6 - 8 will achieve proficiency on the 2017 state assessment for reading							
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroups:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroups by ethnicity (White, Black, Hispanic,	5B.1.Barriers addressed White: Black: Hispanic: Asian: American Indian:	5B.1.	5B.1.	5B.1.	5B.1.		

Reading Goal #5B: All subgroups will achieve the following levels of proficiency on the 2017 state assessment test in reading: White: 62% Black: 39% Hispanic: 46% American Indian: 47%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	Black:31 Hispanic:34	Enter numerical data for expected level of performance in this box. White:62 Black:39 Hispanic:46 Asian:n/a American Indian:47					
			5B.2.	5B.2.	5B.2.	5B.2.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	

		_					,
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following							
subgroup:							
		5C.1.	5C.1.	5C.1.	5C.1.		
Language Learners	addressed with						
(ELL) not making	core						
satisfactory progress							
in reading.							
		2013 Expected					
	Level of	Level of					
33%of ELL	Performance:*	Performance:*					
students will							
achieve proficiency							
on the 2012-13							
FCAT reading test							
reading test							
	19%	33%					
		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
		50.3.		50.5.		50.5.	
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following							
subgroup:							

5D. Students with Disabilities (SWD) not making satisfactory progress in reading.	5D.1. barriers addressed with care	5D.1.	5D.1.	5D.1.	5D.1.		
Reading Goal #5D: 30% of students with disabilities will achieve proficiency on the 2012-2013 FCAT reading test	Level of Performance:*	2013 Expected Level of Performance:*					
	13	30%					
		5D.2.	5D.2.	5D.2.	5D.2.	5D.2.	
		5D.3.	5D.3.	5D.3.	5D.3.	5D.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup: 5E. Economically	Anticipated Barrier	Strategy 5E.1.	Person or Position Responsible for Monitoring 5E.1.	Process Used to Determine Effectiveness of Strategy 5E.1.	Evaluation Tool 5E.1.		
Disadvantaged students not making satisfactory progress in reading.	address with core						
Reading Goal #5E: 48% of economically disadvantaged students will achieve proficiency on the 2012-13 FCAT reading test.	Level of Performance:*	2013 Expected Level of Performance:*					
	35%	48%					
			5E.2.			5E.2.	
		5E.3.	5E.3.	5E.3.	5E.3.	5E.3.	

Reading Professional Development

Professional				
Development		·	!	

(PD) aligned with Strategies through Professional						
Learning						[
Community (PLC)	1					1
or PD Activities Please note that each						
strategy does not require a	1					1
professional development or PLC activity.						
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Teaching with Love and Logic	All	FDLRS Howland	School-wide	Pre-service days with quarterly review	Classroom Walk through	Leadership team
Common Core	All math, reading, and language arts teachers	Christian, Wilder, Pierce, Howland	Math, reading and language arts teachers	Initial presentation on data day then Quarterly at dept. meetings	Lesson plans and walk throughs	Coaching team
Rigor and Relevance	All	Robinson	Subject PLCs	Monthly during focus meetings	Lesson plans	Coaching team

Reading Budget (Insert rows as needed)

Reading Budget (insert rows as ne	reueu)	T	
Include only school funded activities/			
materials and exclude district funded			
activities/materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Make sure grade level text is used for	Higher level books for classroom libraries	Title I	\$6000
text complexity/density	and sets of books		4000
Subtotal: \$6000			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Accelerated Reader		Title 1 & District funds	6000
Subtotal:\$6000			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Teacher rapport building with students using Love & Logic	Teaching with Love and Logic books for all teachers	Title I	\$1000
PLCs will be used to ensure all	Lessons Learned from The Trenches	Title I	\$1000 District funds
teachers know and share literacy strategies for their content area.	and Creating Readers for Life by Danny Brassell books for all teachers		
AIF PLC	Focus weekly meeting	Title 1	District funds 50,000.00
Subtotal: \$2000			
Other			
Strategy	Description of Resources	Funding Source	Amount
Paraprofessional	Targeted intervention	Title 1	13000.00
Paraprofessional	Targeted intervention	Title 1	13000.00
Subtotal:			

Total: \$90,000.00		

End of Reading Goals

Comprehensive English Language Learning Assessment (CELLA) Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

CELLA Goals	Problem-Solving Process to Increase Language Acquisition					
Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Students scoring proficient in listening/speaking.	1.1. The ability to understand and speak English	1.1. ESOL reading class, with content area immersion.	1.1.ESOL Teacher and regular education teachers	1.1.With progress and grades	1.1. CELLA Testing	
CELLA Goal #1: 3% increase in proficient level	2012 Current Percent of Students Proficient in Listening/Speaking:					
	6 th - 26% 7 th - 41% 8 th - 58%.					
		1.2.	1.2.	1.2.	1.2.	1.2.
		1.3.	1.3.	1.3.		1.3.
Students read grade- level text in English in a manner similar to non- ELL students.	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
2. Students scoring proficient in reading.	2.1. The inability to read the rest	2.1.ESOL reading class, PARA, ESOL strategies used by content area teacher	2.1.ESOL Teacher ESOL PARA Content area teacher	2.1.With progress monitoring test and grades	2.1.Discover, FCAT and CELLA testing	

CELLA Goal #2: 3% increase in proficient level, on CELLA testing						
	6 th - 1% 7 th - 6% 8 th - 31%					
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3.	2.3.	2.3.	2.3.	2.3.

Students write in English at grade level in a manner similar to non-ELL students.	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
3. Students scoring proficient in writing.	2.1. The inability to know the English language and how it is written		2.1.ESOL teacher, ESOL PARA Content area teacher	2.1.Progress monitoring, Essay writing, Springboard assessments	2.1. CELLA Testing, FCAT writes	
	2012 Current Percent of Students Proficient					
3% increase in proficient level on CELLA Testing	in Writing :					
CELLA Testing						
	50%.					
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3.	2.3.	2.3.	2.3.	2.3.

CELLA Budget (Insert rows as needed)

Include only school based funded				
Include only school-based funded				
activities/materials and exclude district				
funded activities/materials.				
Evidence-based Program(s)/Materials(s)				
Strategy	Description of Resources	Funding Source	Amount	
After school tutoring	Mr. Cortes	Distrist		
Subtotal:				
Technology				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Other				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Total:				

End of CELLA Goals

Middle School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

ddle Sc		Problem- Solving Process to Increase Student Achievem ent					
	Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	

1A. FCAT 2.0:	1A.1. Most	1A.1. 2A.2.	1A.1.	1A.1. Lesson plans,	1A.1.	
Students scoring at	teaching	*Utilize	Department chairs	classroom walk throughs,		
Achievement Level 3	tasks, &	common			progress monitoring	
in mathematics.	assignm	planning	Administration		data	
	ents are	for dept.				
	not at the	review and				
		comparison				
	advanced	of course				
	level,	assignments	5			
	and lack	and test				
	rigor and	developme				
	Contentan	nt to avoid				
	practice	drift in				
		grade level				
		expectation				
		*Use				
		Spring				
		board				
		curriculum				
		Use error				
		analysis				
		*Include				
		Common				
		Core				
		standards in				
		instruction				

Mathematics Goal #1A:		2013 Expected Level of Performance:*			
48% of all 6-8 grade students will score at the level of proficiency on the 2012-2013 FCAT test.					
	38	48			

	background knowledge prior to instruction *Direct vocabulary instruction using Marzano's 6-step process *Student opportunity for journaling *Teacher rapport building with students using Love & Logic	administration	1A.2. Lesson plans and classroom walkthroughs	IA.2. Benchmark, progress monitoring, attendance and discipline data	
	1A.3.	1A.3.	1A.3.	1A.3.	

Alternate Assessment: Students scoring at Levels 4, 5, and 6 in mathematics.	to allow teachers to provide instruction at the grade or course leve resulting in low proficiency	paraprofe ssional to work one on one with student on deficiencies	Instructional coaches Administration	1B.1. Lesson plans Plan book from paraprofessional	1B.1. Progress monitoring		
Mathematics Goal #1B: 25%will score a 4, 5 0r 6 on the mathematics	2012 Current Level of Performance:*			1B.2. 1B.3.	1B.2. 1B.3.	1B.2. 1B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
Students scoring at or above Achievement Levels 4 and 5 in mathematics.	challenged & authentical ly engaged in activities that require students to	Lesson design to include cooperative learning, inquiry- based learning,		throughs, student focus groups, and lesson plans	2A.1. Benchmark and progress monitoring data as well as discipline data and classroom exhibits.	
Mathematics Goal #2A: 25% of the students will score at or above the achievement level of 4 or 5	2012 Current. Level of Performance:*	2013 Expected Level of Performance:*				

		teachers do not use data to set	2A.2. • Create School-wide high expectations and learning environment • District Data Day - ongoing PLCs with data • Conduct Data chats with student/teacher and student/administrator	2A.2. Department chairs Instructional coach Administration	2A.2. Student focus group Lesson plan inclusion Monitoring of PLCs	2A.2. Student surveys, benchmark and progress monitoring data	
		teachers struggle	2A.3. *Utilize common planning time to evaluate test and assignment design *Rubric PD		2A.3. Review of common assessments, lesson plans and common assessments	2A.3. Benchmark and progress monitoring data	
2B. Florida Alternate Assessment: Students scoring at or above Level 7 in mathematics.	lack the ability to authentica lly engage	2B.1. Lesson design to include cooperative learning and hands on activities		2B.1. Classroom walk throughs, student focus groups, and lesson plans	2B.1. Progress monitoring		
Mathematics Goal #2B: 75%	2012 Current Level of	2013 Expected Level of Performance:*					

3A.2.

3A.3.

3A.2.

3A.3.

		2B.2.	2B.2.	2B.2.	2B.2.	2B.2.	
		2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	
					.1		
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to "Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following group:	3A.1. Addressed	2 4 1	3A.1.	3A.1.	3A.1.		
	in core	3A.1.	5A.1.	5A.1.	5A.1.		
rercentage of	mathematics						
	barriers and						
mathematics.	strategies						
	2012 Current	2013 Expected					
#3A:	Level of	Level of					
#3F 1.	Performance:*	Performance:*					
65% of the							
students will make							
learning gains in							
mathematics.							
	57%	65%					
	I	I			1	1	

3A.2.

3A.3.

3A.2.

3A.3.

3A.2.

3A.3.

3B. Florida Alternate Assessment: Percentage of students making learning gains in mathematics.	3B.1 Addressed in core mathematics barriers and strategies	3B.1.	3B.1.	3B.1.	3B.1.		
Mathematics Goal #3B: 25% of the students will make learning gains	Level of Performance:*	2013 Expected Level of Performance:*					
	75%	25% 3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	
		3B.3.	3B.3.	3B.3.	3B.3.	3B.3.	

Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following group:							
4A. FCAT 2.0:	4A.1. Addressed	1/A 1	4A.1.	4A.1.	4A.1.		
	in core	77.1.	TA.1.	TA.1.	TA.1.		
	mathematics						
	barriers and						
	strategies						
learning gains in							
mathematics.							
	2012 Current	2013 Expected					
Mathematics Goal	Level of	Level of					
#4A:	Devel of	Danfarmi *					
	Performance:*	Performance:*					
75% of the lowest							
25% will make							
learning gains in							
mathematics.							
	62%	75%					
	02 /0	13/0					
		4A.2.	4A.2.	4A.2.	4A.2.	4A.2.	
		14A.2.	HA.4.	PA.4.	HA.2.	HA.2.	
		I					
		4A.3.	4A.3.	4A.3.	4A.3.	4A.3.	
4B. Florida	4B.1.	4B.1.	4B.1.	4B.1.	4B.1.		
	1	I					
Alternate	1		1				
Assessment:	1						
Percentage of							
students in lowest	1						
25% making							
learning gains in							
mathematics.							

	4R·		2013 Expected Level of					
E	Inter narrative for the oal in this box.	renormance.	renormance.					
L								
		data for current level of performance in	Enter numerical data for expected level of performance in this box.					
			4B.2.	4B.2.	4B.2.	4B.2.	4B.2.	
			4B.3.	4B.3.	4B.3.	4B.3.	4B.3.	

Based on ambitious but achievable Annual Measurable Objectives (AMOs), identify reading and mathematics performance target for the following years 5A. In six years,	2011-2012 Baseline data 2010-2011	2012-2013	2013-2014 48	2014-2015 54	2015-2016	2016-2017	69
school will reduce their achievement gap by 50%.							
Mathematics Goal #5A: 69% of all students will achieve proficiency on the 2017 state assessment test for mathematics							
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroups:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroups by ethnicity (White, Black, Hispanic,	5B.1. White: Black: Hispanic: Asian: American Indian:	5B.1.	5B.1.	5B.1.	5B.1.		

Mathematics Goal #5B: All subgroups		2013 Expected Level of Performance:*					
will achieve the							
following levels of proficiency							
on the 2017 state							
assessment test in mathematics							
White:							
	Enter numerical data for current	Enter numerical data for expected level					
	level of performance in this box. White:39	of performance in this box. White:46					
	Black:23 Hispanic:35	Black:39 Hispanic:46					
	Asian:n/a American Indian:45	Asian:n/a American Indian:47					
		5B.2.	5B.2.	5B.2.	5B.2.	5B.2.	
		5B 3	5B 3	5B 3	5B 3	5D 3	
		DD.3.	DD.3.	DD.3.	D.J.	ов.э.	
		5B.3.	5B.3.	5B.3.	5B.3.	5B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroup:							
C C 1 2 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5	5C.1.	5C.1.	5C.1.	5C.1.	5C.1.		
Language Learners							
(ELL) not making							
satisfactory progress							
in mathematics.							
#5C:	Level of Performance:*	2013 Expected Level of Performance:*					
	24	33%					
		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
with Disabilities (SWD) not making satisfactory progress in mathematics.		5D.1.	5D.1.	5D.1.	5D.1.		
Mathematics Goal #5D: 30% of students with disabilities will achieve proficiency on the 2012-13 FCAT math test	Level of	2013 Expected Level of Performance:*					
	13	30%					
		5D.2.	5D.2.			5D.2.	
		5D.3.	5D.3.	5D.3.	5D.3.	5D.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
Disadvantaged students not making satisfactory progress in mathematics.		5E.1.	5E.1.	5E.1.	5E.1.		
#5E:	Level of Performance:*	2013 Expected Level of Performance:*					
	32	48%					
						5E.2.	
		5E.3.	5E.3.	5E.3.	5E.3.	5E.3.	

End of Middle School Mathematics Goals

Algebra 1 End-of-Course (EOC) Goals (this section needs to be completed by all schools that have students taking the Algebra I EOC)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Algebra 1 EOC Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Students scoring at Achievement Level 3 in Algebra 1.	are not challenged & authentical ly engaged in activities that require students to	include cooperative learning, inquiry- based learning, and	Administration	groups, and lesson plans	1.1. Benchmark and progress monitoring data as well as discipline data and classroom exhibits.	

 Level of Performance:*	2013 Expected Level of Performance:*			
98%	100%			

	1.2. *LEARN 360 *Teachers build background knowledge prior to instruction *Direct vocabulary instruction using Marzano's 6-step process *Student opportunity for journaling *Teacher rapport building with students using Love & Logic	administration	1.2. Lesson plans and classroom walkthroughs	1.2. Benchmark, progress monitoring, attendance and discipline data	
success.					
1.3. Some teachers struggle to design HOT assessm ents and assignment s	1.3. *Utilize common planning time to evaluate test and assignment design *Rubric PD	Instructional coach administration		1.3. Benchmark and progress monitoring data	

		1 ~		1		1	
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement data and reference to	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following group:							
	1.1. Some	1 1 Lesson	1.1. Department chair,	1.1. Classroom walk	1.1. Benchmark and		
					1		
					progress monitoring		
					data as well as		
4 and 5 in Algebra 1.	challenged	cooperative			discipline data and		
		learning,			classroom exhibits.		
					Ciussiooni camous.		
	authentical						
	ly engaged						
	in activities	learning,					
	that require	and					
	students to						
		activities					
		activities					
	problem						
	solve, and						
	are lacking						
	rigor and						
	_						
	contextual						
	practice.						
Algebra Goal #2:	2012 Current	2013 Expected					
	Level of	Level of					
90% of the	Performance:*	Performance:*					
students will							
score at or above							
achievement level							
4 0r 5.							
	700/	000/					
	70%	90%					

knowledg to allow teachers to provide	background knowledge prior to instruction d*Direct vocabulary instruction using Marzano's 6-step process *Student opportunity for	Instructional coaches administration	1.2. Benchmark, progress monitoring, attendance and discipline data	
course lev resulting i decreased student motivation engageme nt and low teacher expectat ions for student success. 1.3. Some teachers struggle to design HOT assessm ents and assignments.				

1.3. *Utilize	1.3. Department chair	1.3. Review of common	1.3. Benchmark and	2.3.	
common	Instructional coach	assessments, lesson plans	progress monitoring		
planning	administration	and common assessments	data		
time to					
evaluate					
test and					
assignmen					
design					
*Rubric Pl)				

Based on ambitious but achievable Annual Measurable Objectives (AMOs), identify reading and mathematics performance target for the following years 3A. In six years, school will reduce their achievement	2011-2012 Baseline data 2010-2011	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
gap by 50%.							
Algebra 1 Goal #3A: Enter narrative for the goal in this box.							
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroups:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroups by ethnicity (White, Black, Hispanic,	White: Black: Hispanic: Asian: American Indian:	3B.1.	3B.1.	3B.1.	3B.1.		

		2013 Expected Level of Performance:*					
Enter narrative for the							
goal in this box.							
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
	White:	White:					
		Black:					
		Hispanic:					
		Asian:					
		American Indian:					
		3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	
		3B.3.	3B.3.	3B.3.	3B.3.	3B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroup:							
3C. English	3C.1.	3C.1.	3C.1.	3C.1.	3C.1.		
Language Learners							
(ELL) not making							
satisfactory progress							
in Algebra 1.							
TISCOLUTION TO C.	Level of	2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		3C.2.	3C.2.	3C.2.		3C.2.	
		3C.3.	3C.3.	3C.3.	3C.3.	3C.3.	
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		

3D. Students 3D	D.1.	3D.1.	3D.1.	3D.1.	3D.1.		
with Disabilities							
(SWD) not making							
satisfactory progress							
in Algebra 1.							
		2013 Expected					
		Level of Performance:*					
Enter narrative for the goal in this box.							
		Enter numerical					
da		data for expected level of					
per	erformance in						
int			3D.2.	3D.2.	3D.2.	3D.2.	
		3D.3.	3D.3.	3D.3.	3D.3.	3D.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
subgroup:							
		3E.1.	3E.1.	3E.1.	3E.1.		
Algebra 1 Goal #3E:	Level of	2013 Expected Level of Performance:*					
	data for	Enter numerical data for expected level of performance in this box.					
		3E.2.	3E.2.	3E.2.	3E.2.	3E.2.	
		3E.3.	3E.3.	3E.3.	3E.3.	3E.3.	

End of Algebra 1 EOC Goals

Geometry End-of-Course Goals (this section needs to be completed by all schools that have students taking the Geometry EOC)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

	_		•			
Geometry EOC Goals	Problem- Solving Process to Increase Student Achievem					
	ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Students scoring	1.1. Some	1.1 Lesson	1.1. Department chair,	1.1. Classroom walk	1.1. Benchmark and	
at Achievement	students		Instructional coach, and		progress monitoring	
Level 3 in Geometry.	are not		Administration		data as well as	
		cooperative		5	discipline data and	
	_	learning,			classroom exhibits.	
	authentical					
	ly engaged					
	in activities					
	that require					
	students to					
		activities				
	problem					
	solve.					

Geometry Goal #1:		2013 Expected			
100% of students	Level of Performance:*	Level of Performance:*			
taking the EOC					
for Geometry					
will achieve a					
minimum of level					
3 on the 2012-					
2013 Geometry					
EOC exam.					
	n/a	100%			

	1.2. 1.2. Most students have limited background knowledge to allow teachers to provide instruction at the grade or course level resulting in decreased student motivation/engageme nt and low teacher expectat ions for student success.	Instructional coach administration	1.2. Lesson plans and classroom walkthroughs	1.2. Benchmark, progress monitoring, attendance and discipline data	
--	--	------------------------------------	--	---	--

		Some teachers struggle to design HOT assessm ents and assignment s	1.3. *Utilize common planning time to evaluate test and assignment design *Rubric PD	1.3. Department chair Instructional coach administration	1.3. Review of common assessments, lesson plans and common assessments	1.3. Benchmark and progress monitoring data	
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
2. Students scoring at or above Achievement Levels 4 and 5 in Geometry.			2.1.	2.1.	2.1.		
Geometry Gourna.	2012 Current Level of Performance.*	2013 Expected Level of Performance:*					
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		2.2.	2.2.	2.2.	2.2.	2.2.	
		2.3.	2.3.	2.3.	2.3.	2.3.	

their achievement	2012-2013 Baseline data 2011- 2012	2013-2014	2014-2015	2015-2016	2016-2017	
gap by 50%.			ĺ			
Geometry Goal #3A: Enter narrative for the goal in this box.						
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroups:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
3B. Student subgroups by ethnicity (White,	White: Black: Hispanic: Asian: American Indian:	3B.1.	3B.1.	3B.1.	3B.1.	

Geometry Goal #3B: Enter narrative for the goal in this box.	Level of Performance.*	2013 Expected Level of Performance:*					
	current level of performance in this box. White: Black:	data for expected level of					
		3B.2.	3B.2.	3B.2.	3B.2.	3B.2.	
		3B.3.	3B.3.	3B.3.	3B.3.	3B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
for the following subgroup:							
	3C.1.	3C.1.	3C.1.	3C.1.	3C.1.		
Language Learners							
(ELL) not making							
satisfactory progress							
in Geometry.							
Stomeny Commercia	Level of	2013 Expected Level of Performance:*					
goal in this box.							
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance in this box.					
		3C.2.	3C.2.	3C.2.	3C.2.	3C.2.	
		3C.3.	3C.3.	3C.3.	3C.3.	3C.3.	
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		

2.0000000000000000000000000000000000000	3D.1.	3D.1.	3D.1.	3D.1.	3D.1.		
with Disabilities							
(SWD) not making							
satisfactory progress							
in Geometry.							
Geometry Goal #3D:		2013 Expected					
Entan namatina fon tha		Level of Performance:*					
Enter narrative for the goal in this box.							
3							
		Enter numerical data for					
	current level of	expected level of					
		performance in this box.					
		3D.2.	3D.2.	3D.2.	3D.2.	3D.2.	
		3D.3.	3D.3.	3D.3.	3D.3.	3D.3.	

			i	1		İ	
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to							
"Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following							
subgroup:							
3E. Economically	3E.1.	3E.1.	3E.1.	3E.1.	3E.1.		
Disadvantaged **							
students not making							
satisfactory progress							
in Geometry.							
Geometry Goal #3E:	2012 Current	2013 Expected					
		Level of					
Enter narrative for the	Performance:*	Performance:*					
goal in this box.							
	Enter numerical	Enter numerical					
		data for					
	current level of	expected level of					
		performance in					
		this box.					
		3E.2.	3E.2.	3E.2.	3E.2.	3E.2.	
		3E.3.	3E.3.	3E.3.	3E.3.	3E.3.	

End of Geometry EOC Goals

Mathematics Professional Development

Professional				
Development				
(PD) aligned with				
Strategies through	ı			
Professional				

Learning Community (PLC) or PD Activities Please note that each strategy does not require a professional development or PLC activity.						
PD Content/Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., early release) and Schedules (e.g., frequency of meetings)		Person or Position Responsible for Monitoring
Teaching with Love and Logic	All	FDLRS Howland	School-wide	Pre-service days with quarterly review	Classroom Walk through	Leadership team
Common Core	All math, reading, and language arts teachers	Christan, Wilder, Pierce, Howland	Math, reading and language arts teachers	Initial presentation on data day then Quarterly at dept. meetings	Lesson plans and walk throughs	Coaching team
Rigor and Relevance	All	Wilder	Subject PLCs	Monthly during focus meetings	Lesson plans	Coaching team
Marzano's 6-step process for vocabulary instruction	Math	Wilder	Math department	Weekly focus meetings	Lesson plans	Leadership team
Differentiated Instruction	Math	Wilder	Math Department	Weekly focus meetings	Lesson plans and walk throughs	Leadership team

Mathematics Budget (Insert rows as needed)

To also de la collection of Constant		1	1
Include only school-based funded activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Marzano's 6-step process for vocabulary instruction	Books for new teachers	Title I	\$500
Teacher rapport building with students using Love & Logic	Teaching with Love and Logic books for all teachers	Title I	\$1000
Subtotal: \$1500			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Increasing student engagement	Manipulatives	Title I	\$3000
Subtotal: \$3000			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
AIF	Profession Learning Center	Title 1	45,000.00
Subtotal:45,000.00			
Other			
Strategy	Description of Resources	Funding Source	Amount
Mathematics instruction	Math teaching position	Title I	\$40,000
Subtotal: \$40,000			
Total: \$89,500			

End of Mathematics Goals

Elementary and Middle School Science Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Elementary and Middle Science Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	

1A. FCAT 2.0:	1A.1. All	1A.1.	1A.1. Department chairs	1A.1. Walk throughs and	1A.1. Progress and	
Students scoring at	teachers	*Instructio	Instructional coaches		benchmark monitoring	
Achievement Level 3	do not take	nal literacy	Administration		data	
in science.	ownership	strategies				
	of literacy					
	instruction					
		across all				
	content	content				
		areas.				
		*PLCs will				
		be used to				
		ensure all				
		teachers				
		know				
		and share				
		literacy				
		strategies				
		for their				
		content				
		area.				
		*Impleme				
		ntation of				
		CISM				
		*Make sure				
		grade level				
		text is used				
		for text				
		complexity/				
		density				

Science Goal #1A: 30% of the students will score a level 3 or above in science						
	18%	30%				
		tasks, & assignm ents are not at the appropriate grade level.	*Utilize common planning for dept. review and comparison of course assignments and test development to avoid drift in grade level expectations *Include Common Core standards in instruction	and lesson plans	1A.2. Progress and benchmark monitoring data	

			1A.3. *Teachers build	1A.3. Department Chair Instructional coaches	1A.3. Focus groups and monitoring of discipline	1A.3. Focus group and	
						discipline data	
			prior to instruction and	Administration	and attendance data		
			address misconceptions.				
			*Implementation of ABC				
			(Activity Before Content				
			Model)				
		misconc	*Student opportunity for				
		eptions to allow	journaling and discourse				
			*Teacher rapport				
		to provide	building with students using Love & Logic				
		instruction	using Love & Logic				
		at the					
		grade or					
		course level					
		resulting in					
		decreased					
		student					
		motivation/					
		engageme					
		nt and low					
		teacher					
		expectat					
		ions for					
		student					
		success.					
1B. Florida	1B.1.	1B.1.	1B.1.	1B.1.	1B.1.		
Alternate							
Assessment:							
Students scoring at							
Levels 4, 5, and 6 in							
science.							

Science Goal #1B: NA		2013 Expected Level of Performance:*					
	current level of performance in	data for expected level of					
		1B.2.	1B.2.	1B.2.	1B.2.	1B.2.	
		1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
Students scoring at or above	are not challenged & authentical ly engaged in activities that require students to reason & problem solve.	Lesson design to include cooperative learning, inquiry- based learning,	Instructional coach, and Administration	throughs, student focus groups, and lesson plans	2A.1. Benchmark and progress monitoring data as well as discipline and attendance data and classroom exhibits.	
Science Goal #2A: 10% of our 8 th grade students will score at or above achievement level 4 or 5 in science.		2013Expected Level of Performance:*				

2%	10%					
	teachers struggle to design HOT assessm ents and assignmen	planning time to evaluate	Instructional coach		2A.3. Benchmark and progress monitoring data. Discovery 2 data	
	Students are unaware	2A.3. Provide professional development and support related to debriefing following inquiry based activities.	Instructional coach	and classroom walk throughs	2A.3. Student focus group data, benchmark and progress monitoring data	

Alternate Assessment: Students scoring at	2B.1. Student ability and background knowledge are lacking.	Lesson design to include	Administration	2A.1. Classroom walk throughs, student focus groups, and lesson plans	2B.1. Progress monitoring		
		based learning, and hands-on activities					
Science Goal #2B: 75%	Level of	2013Expected Level of Performance:*					
	100%	75%.					
		2B.2.	2B.2.	2B.2.	2B.2.	2B.2.	
		2B.3.	2B.3.	2B.3.	2B.3.	2B.3.	

End of Elementary and Middle School Science Goals

Biology 1 End-of-Course (EOC) Goals (this section needs to be completed by all schools that have students taking the Biology I EOC)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Biology 1 EOC	Problem-			
Goals	Solving			
	Process to			
	Increase			

			1		1	1	
	Student						
	Achievem						
	ent						
Based on the analysis of student achievement	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
data and reference to "Guiding Questions," identify and define areas in need of improvement							
for the following group:							
	1.1.	1.1.	1.1.	1.1.	1.1.		
at Achievement							
Level 3 in Biology 1.							
Biology 1 Goal #1:	2012 Current Level of	2013 Expected Level of					
Enter narrative for the	Performance:*	Performance:*					
goal in this box.							
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool		
of student achievement	Barrier		Responsible for Monitoring	Effectiveness of Strategy			
data and reference to "Guiding Questions,"							
identify and define areas							
in need of improvement							
for the following group:	2.1.	2.1.	2.1.	2.1.	2.1.		
2. Students scoring at or above	2.1.	L.1.	2.1.	L.1.	L.1.		
Achievement Levels							
4 and 5 in Biology 1.							
Tana 5 in biology 1.		<u> </u>	l		l	l	

Biology 1 Enter narra goal in this	tive for the		2013 Expected Level of Performance:*					
		data for current level of performance in	Enter numerical data for expected level of performance in this box.					
			2.2.	2.2.	2.2.	2.2.	2.2.	
			2.3.	2.3.	2.3.	2.3.	2.3.	

End of Biology 1 EOC Goals

Science Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Teaching with Love and Logic	All	FDLRS Howland	School-wide	Pre-service days with quarterly review	Classroom Walk through	Leadership team
Common Core	All math, reading, and language arts teachers	Christian, Wilder, Pierce, Howland	Math, reading, science and language arts teachers	Initial presentation on data day then Quarterly at dept. meetings	Lesson plans and walk throughs	Coaching team

Rigor and Relevance	All	Science coach	Subject PLCs	Monthly during focus meetings	Lesson plans	Coaching team
SEPUP Professional Dev.	All	Science coach	Subject PLCs	Teachers will attend	Classroom walk through	Coaching team

Science Budget (Insert rows as needed)

Science Dauget (miscri rows as nec	i dea)		
Include only school-based funded			
activities/materials and exclude district			
funded activities/materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Make sure grade level texts are used for	Higher level books for classroom libraries	Title I	\$2000
density and complexity	that deal with science content		
1 2			
Subtotal: \$2000			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Increase student engagement	Manipulatives and lab supplies	Title I	\$8000
Subtotal: \$8000			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Ensure teachers know literacy strategies	Science Coach	Title I	\$40,000
for science content and how to instruct			
using inquiry based methods			
Subtotal: \$40,000			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total: \$48,000			
	I .	1	1

End of Science Goals

Writing Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Writing Goals	Problem- Solving Process to Increase Student Achievem ent					
Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1A. FCAT: Students scoring at Achievement Level 3.0 and higher in writing.	struggle to design HOT assessm ents and assignment s	*Utilize common	1A.1 Department Chairs Instructional coaches Administration	1A.1 Review of common assessments, lesson plans, and classroom walk throughs		

Writing Goal #1A: 90% of the students will score at level 3 or higher on the FCAT writing test.	Level of Performance:*	2013 Expected Level of Performance:*				
	70%	90%				
		teaching, tasks, & assignm ents are not at the proficient level.	1A.2. *Make sure grade level text is used for text complexity/density *Employ CISM using grade level text *Utilize common planning for dept. review and comparison of course assignments and test development to avoid drift in grade level expectations * Use DBQ (Document-based questioning) *Include Common Core standards in instruction		1A.2. Progress and benchmark monitoring data	

		students		Instructional coaches	1A.3. Focus groups and monitoring of discipline data		
			background knowledge prior to instruction	Administration	uata	attenuance data	
		background	*Implementation of				
		knowledge					
		to allow teachers	*Student opportunity for				
		to provide	journaling *Teacher rapport				
			building with students				
			using Love & Logic				
		grade or	*PD on effective use of				
		course level	scaffolding				
		resulting in decreased					
		student					
		motivation/					
		engageme					
		nt and low					
		teacher					
		expectat ions for					
		student					
		success.					
1B. Florida	1B.1.Some	1B.1.Give	1B.1.	1B.1.	1B.1.		
			PARA		Teacher assessment		
Assessment:	have limited	opportunities	Teacher				
Students scoring at 4			Instructional coaches				
or higher in writing.		Work one on one with	Administration				
		students.					

<u> </u>		2013 Expected Level of Performance:*					
	100%	100%					
		1B.2.	1B.2.	1B.2.	1B.2.	1B.2.	
		1B.3.	1B.3.	1B.3.	1B.3.	1B.3.	

Writing Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a						
professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Teaching with Love and Logic	All	FDLRS Howland	School-wide	Pre-service days with quarterly review	Classroom Walk through	Leadership team
Common Core	All math, reading, and language arts teachers	Christian, Wilder, Pierce, Howland	Math, reading and language arts teachers	Initial presentation on data day then Quarterly at dept. meetings	Lesson plans and walk throughs	Coaching team
Rigor and Relevance	All	Howland	Subject PLCs	Monthly during focus meetings	Lesson plans	Coaching team

Writing Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities/materials. Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Make sure grade level text is used for density and complexity	Higher level books for classroom libraries and sets	Title I	\$2000
Subtotal: \$3000			
Technology			
Strategy	Description of Resources	Funding Source	Amount

Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Teacher rapport building with students using Love & Logic	Teaching with Love and Logic books for all teachers	Title I	\$1000
PLCs will be used to ensure all teachers know and share literacy strategies for their content area.	Lessons Learned from The Trenches and Creating Readers for Life by Danny Brassell books for all teachers	Title I	\$1000
Subtotal: \$2000			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total: \$5000			

End of Writing Goals

Civics End-of-Course (EOC) Goals (required in year 2014-2015)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Civics EOC	Problem-				
Goals	Solving				
	Process to				
	Increase				
	Student				
	Achievem				
	ent				

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
improvement for the following group:							
1. Students	1.1.	1.1.	1.1.	1.1.	1.1.		
	Lack of	Build					
Achievement	teacher	student					
Level 3 in Civics.	background	capacity					
	knowledge						
Civics Goal #1:	2012 Current Level of	2013 Expected					
	Level of	Level of					
During the 4th	Performance:*	Performance:*					
quarter,. 6 th							
grade teachers							
will preview for							
7 th grade, the							
vocabulary for							
Civics							
Civics							
	N/A	N/A					
		1.2.		1.2.	1.2.	1.2.	
		Unknown	maps. Hands on Activity				
		test					
		parameters					
		1.3.	1.3.	1.3.	1.3.	1.3.	
				1		- · · ·	
	L						

Based on the analysis of student achievement data and reference to "Guiding Questions," identify and define areas in need of improvement for the following group:	Antic ipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy			
scoring at or above Achievement Levels 4 and 5 in Civics.	Digital application s No common assessment s for civics	Teacher develop ment of assessment s	2.1.	2.1.	2.1.		
Civics Goal #2: During the 4 th quarter,. 6 th grade teachers will preview for 7 th grade, the vocabulary for Civics	Level of Performance:*	2013 Expected Level of Performance:*					
	N/A	N/A 2.2.	2.2.	2.2.	2.2.	2.2.	

	2.3.	2.3.	2.3.	2.3.	2.3.	

Civics Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
On line MS Civics.	7	Florida Citizen.org	7 th grade civics teachers			

Civics Budget (Insert rows as needed)

Civies Budget (misert tows as needs	· · · · · · · · · · · · · · · · · · ·		Т
Include only school-based funded			
activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount

Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total:			

End of Civics Goals

Attendance Goal(s)

* When using percentages, include the number of students the percentage represents (e.g., 70% [35]).

Attendance Goal(s)	Problem- solving Process to Increase Attendan ce					
Based on the analysis of attendance data and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	

1 444	1 1 721	1.1. Utilize	1.1. APA and Deans	1.1. Attendance records	1.1. Attendance records will be	
1. Attendance			PBS Team	1.1. Attendance records	evaluated	
	number	a guidance				
	of student	counselor				
	absences,	to monitor				
	refine	student				
	school	attendance				
	policy on	and notify				
	policy on	parents.				
	attendance	Establish				
		Positive				
		Support				
		Behavior				
		school wide.				
		The use of				
		check in and				
		checkout,				
		Tier 2				
		Develop				
		school				
		attendance				
		policy in				
		keeping				
		with District				
		policies				
		Encourage				
		friendly				
		school				
		environment				
		(use Positive				
		Behavior				
		Support				
		strategies)				
		strategies) PBS				
		strategies				
		to reinforce				
		good				
		behavior				

Attendance Goal #1: The number of students with more than 10 absences will decrease by 10% during the 2012-2013 school year.	Attendance Rate:*	Tardy - connect education message sent out for warning, with explanation of tardy policy 2013 Expected Attendance Rate:*			
	94.5	95%			
	2012 Current	2013 Expected			
	Number of Students with	Number of Students with			
	Excessive	Excessive			
	Absences (10 or more)	Absences (10 or more)			
	34.92	25%			
	2012 Current Number of	2013 Expected Number of			
	Students with	Students with			
	Excessive	Excessive			
	Tardies (10 or more)	Tardies (10 or more)			
	66.92%	40%			

no r	2. Little or parent sponsored by school social Work referra Utilize school social worke resources Utilize HEARTH program when needed; include students in additional tutoring	1	1.2. Attendance records will be evaluated	1.2. Attendance records will be evaluated	
relate	1.3. Parents are notified daily through ConnetEd if their student is absent. Teachers will call home to speak to a parent when students have missed 3 days. Guidance counselors will mail home 5 absences letters. When a student has missed 10 days or more, parents are required to attend attendance meetin with counselor. Referral are made for truancy cases to Youth and Family Alternatives. Reward improvement in attendance with entry int bike drawing.	g s		1.3. Attendance records will be evaluated to see if attendance	

Attendance Professional Development

Professional			
Development			
(PD) aligned with			

Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
PBS/RtI training	All grades All subjects	PBS team	School-wide	Monthly faculty meetings	Monitoring of attendance records and phone logs	Assistant Principal
What Poverty Does to the Brain	All grades All subjects	Title I Facilitator	School-wide	Weekly focus meetings	Follow up discussion questions	AIF

Attendance Budget (Insert rows as needed)

Include only school-based funded activities/materials and exclude district funded activities /materials. Evidence-based Program(s)/Materials(s)				
Strategy	Description of Resources	Funding Source	Amount	
Monitoring	Guidance	Title 1	\$50,000	
Variable reinforcement	Cookie passes, incentives	Student incentives	\$3000	
Subtotal: \$53,000				
Technology				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Professional Development				

Strategy	Description of Resources	Funding Source	Amount
Positive Behavior Support	Handouts	School operations	\$500.00
Subtotal: \$500			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total: \$53,500			

End of Attendance Goals

Suspension Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Suspension Goal(s)	Problem- solving Process to Decrease Suspension			represents next to the p		
Based on the analysis of suspension data, and reference to "Guiding Questions," identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Suspension	1. Lack of commu nication between home and school and teachers and discipline office	 Use of an intranet system for tracking parent contacts and minor discipline infractions Pre inservice for teachers on discipline policy 	Team, Deans,Admin	 Discipline data , analysis of Genesis, Intranet system 	1.1. Number of referrals Genesis reports, Parent contact	

of In —School Suspensions	2013 Expected Number of In- School Suspensions			
N/A	1000			
Number of Students Suspended In-School N/A 2012 Total Number of	2013 Expected Number of Students Suspended In -School 200 2013 Expected Number of			
	Out-of-School Suspensions			
Enter numerical data for current number of students suspended	Enter numerical			

2012 T Number Studen Susper Out- o	er of Number of Students					
for cur numbe studen suspen	er of number of students					
		school suspension	1.2.Discipline office	1	1.2.Number of OSS referrals	
	2. Different students are	1.3. All teachers will use Positive Behavior Support , Tier One PB, Love and Logic		1.3. Number/ type of referrals, Genesis,	1.3. Discipline data	

Suspension Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Positive Behavior Support/ MTSS training	All grades All subjects	Gail Sedberry and Assistant Principal		Annual training	Discipline reports	Mr. Campbell, APA
Progressive discipline procedures	All	Deans	New teachers	Pre-service training	Discipline records	Discipline office
Use of Intranet	All	Gardner	All	Focus meeting	Review of spreadsheets	Leadership team

Suspension Budget (Insert rows as needed)

Include only school-based funded			
activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount

Subtotal:				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Positive Behavior Support	Handouts/binders for participants	School operations	\$500	
Subtotal: \$500				
Other				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Total: \$500				

End of Suspension Goals

Parent Involvement Goal(s)

Upload Option-For schools completing the Parental Involvement Policy/Plan (PIP) please include a copy for this section. Online Template- For schools completing the PIP a link will be provided that will direct you to this plan.

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Parent Involvement	Problem-					•	
Goal(s)	solving						
	Process						
	to Parent						
	Involveme						
	nt						
Based on the analysis of parent involvement data, and reference	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of	Evaluation Tool		
to "Guiding Questions," identify and define areas in need of				Strategy			
improvement:							
1. Parent Involvement	1.1.	1.1.	1.1.	1.1.	1.1.		

See Parent Involvement Plan submitted online to state.

#1.	Level of Parent	2013 Expected Level of Parent Involvement:*			
Enter narrative for the goal in this box.					
*Please refer to the percentage of parents who participated in school activities, duplicated or unduplicated.					

Enter numerical data for current level of parent involvement in this box.	data for expected					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

Parent Involvement Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Parent Involvement Budget

Include only school-based funded				
activities/materials and exclude district				
funded activities /materials.				
Evidence-based Program(s)/Materials(s)				
Strategy	Description of Resources	Funding Source	Amount	
Debra Macon - Paraprofessional	Parent Involvement	Title 1	15,000.00	
Subtotal: 15,000.00				
Technology				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Carrie Howland	Ensure Title 1 compliance	Title 1	40,000.00	
Subtotal:40,000.00				
Other				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Total: 55,000.00				

End of Parent Involvement Goal(s)

Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
100% of STEM students will maintain a minimum of a level 3 on the 2012-2013 FCAT test.	are not challenged & authentically engaged in activities that	C, 1 ,	•	groups, and lesson plans	1.1. Benchmark and progress monitoring data as well as discipline and attendance data and classroom exhibits.
	inquiry based activity is related to the LEQ.	debriefing following	chair Instructional coach Administration		1.2. Student focus group data, benchmark and progress monitoring data

STEM Professional Development

Professional			
Development			
(PD) aligned with			
Strategies through			
Professional			
Learning			

Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a						
professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
	ELA and Math	District	New teachers	Annually	Lesson plans and classroom walk throughs	Leadership Team
Teaching with Love and Logic	All	FDLRS Howland	School-wide	Pre-service days with quarterly review	Classroom Walk through	Leadership team
Common Core	All math, reading, and language arts teachers	Christan, Wilder, Pierce, Howland	Math, reading and language arts teachers	Initial presentation on data day then Quarterly at dept. meetings	Lesson plans and walk throughs	Coaching team
Rigor and Relevance	All	Science coach	Subject PLCs	Monthly during focus meetings	Lesson plans	Coaching team

STEM Budget (Insert rows as needed)

Include only school-based funded			
activities/materials and exclude district			
funded activities /materials.			
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Amount
Subtotal:			
Total:			
	1		

End of STEM Goal(s)

Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
CTE Goal #1: 100% of students enrolled in the pre-career academy WEST will have the requisite skills needed to enter the career academy of their choice. 100% of the student in MIT will have the requisite skills needed to enter the career academy of their choice.	Students lack college and career readiness skills	1. Utilize common planning time to consult with business partners and career academies to prepare rigorous and relevant learning plans. All content area teachers will incorporate college and career skills into their lesson activities at least weekly.	1.1. Leadership team, pre-career academy teachers	1.1. grades, attendance and behavior records of pre-career academy students will be evaluated to determine effectiveness of this strategy	1.1. grades, attendance and behavior records of precareer academy students will be evaluated to determine effectiveness of this strategy
	authentically engaged in activities that require students to reason & problem solve.	learning, and hands-on activities	1.2 Department chairs, Instructional coach, and Administration		1.2. Benchmark and progress monitoring data as well as discipline and attendance data and classroom exhibits.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Professional		

D 1		1	1			
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a professional development or						
PLC activity.						
PD Content /Topic	Grade Level/	PD Facilitator	PD Participants	Target Dates (e.g., Early	0	Person or Position Responsible for
and/or PLC Focus	Subject	and/or PLC Leader	(e.g., PLC, subject, grade level, or school-wide)	Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Monitoring
A++			Mrs. Moody, offered by Polk	i j		
			State college.			
Include only school-						
based funded activities/						
materials and exclude						
district funded activities						
/materials. Evidence-based						
Program(s)/Materials(s)						
Strategy	Description of	Funding	Amount			
	Resources	Source				
Robotics	Teacher	Workforce	36,000.00			
Subtotal:36,000.00						
Technology						
Strategy	Description of		Amount			
	Resources	Source				
Desk	Laptops, desk	Workforce	4080.65			
-		Grant	10500.00			
Laptops			18500.00			

Subtotal:23580.00					
Professional Development					
Strategy		Funding Source	Amount		
Subtotal:					
Other					
Strategy	Description of Resources	Funding Source	Amount		
Subtotal:	:				
Total: 59,580.00					

CTE Budget (Insert rows as needed)

End of CTE Goal(s)

Additional Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

when using percentage	cs, meruae un	ilumber of s	tudents the percentage	represents next to the p	ercemage (e.g. 707)	(33)).	
Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt						
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1. Additional Goal	Student retention leads to decreased motivation	students by excelling them when completing the program.	E2020 I cacinei	1.1. Completion of credit recovery	1.1 Completion of the course work.		
Additional Goal #1: 90% of the students taking e2020 will complete the program	2012 Current Level :*	2013 Expected Level :*					
	85%	90%					
		1.2. 1.3.	1.3.	1.3.		1.2.	
	<u> </u>						

Additional Goals Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Additional Goal(s) Budget (Insert rows as needed)

Include only school-based funded				
activities/materials and exclude district				
funded activities /materials.				
Evidence-based Program(s)/Materials(s)				
Strategy	Description of Resources	Funding Source	Amount	
E2020	Teacher	Title 1	44,000.00	
Subtotal:44,000.00				
Technology				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Professional Development				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Other				
Strategy	Description of Resources	Funding Source	Amount	
Subtotal:				
Total:44,000.00				

End of Additional Goal(s)

Final Budget (Insert rows as needed)

Total: 90,000.0
Tota
Tota
Total: 89,500.0
Total: 48,00
Total: 5,00
Tota
Tota
Total: 53,50
,
Total: 50
Tota
1014
Total: 55,000.0
10tai. 33,000.0
Tota
1 Ota
Tota
Total:44,000.0

2012-2013 School Improvement Plan (SIP)-Form SIP-1	
	Grand Total: \$385,500.00
Differentiated Accountability	
School-level Differentiated Accountability (DA) Compliance Please choose the school's DA Status. (To activate the checkbox: 1. Double click the desired box; 2. When the men header; 3. Select <i>OK</i> , this will place an "x" in the box.)	u pops up, select <i>Checked</i> under "Default value"
School Differentiated Accountability Status	
□Priority □Focus □Prevent	
School Advisory Council (SAC) SAC Membership Compliance The majority of the SAC members are not employed by the school district. The SAC is composed of the principal a education support employees, students (for middle and high school only), parents, and other business and communic racial, and economic community served by the school. Please verify the statement above by selecting Yes or No below Yes	ity members who are representative of the ethnic,
If No, describe the measures being taken to comply with SAC requirements.	
Describe the activities of the SAC for the upcoming school year.	
Describe the projected use of SAC funds.	Amount
N/A	

