### FLORIDA DEPARTMENT OF EDUCATION



# School Improvement Plan (SIP) for Juvenile Justice Education Programs

2012-2013

## 2012-2013 School Improvement Plan Juvenile Justice Education Programs 2012 – 2013 SCHOOL IMPROVEMENT PLAN

#### **PART I: SCHOOL INFORMATION**

School Name: PACE Center for Girls, Inc	District Name: Pinellas County
Principal: Diana Lenox	Superintendent: John Stewart, Interim Superintendent
SAC Chair: Ali O'Connor	Date of School Board Approval:

#### **Student Achievement Data:**

Use data from the Common Assessment to complete reading and mathematics goals. Programs may include math data from the math assessment used in 2011–2012.

#### **Administrators**

List your school's on-site administrators who are responsible for educational services (e.g., principal, lead educator) and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include the history of common assessment data learning gains. Programs may include math data from the math assessment used in 2011–2012. The school may include the history of Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number of	Number of Years	Prior Performance Record (include prior common assessment data
		Certification(s)	Years at	as an	learning gains). The school may include AYP information along with
			Current School	Administrator	the associated school year.
Principal	Diana Lenox	BS in Education, MA in Educational Leadership, certified in School Principal, Elem Ed, SLD K-12, Reading	8	13	Diana Lenox oversees the Dropout Prevention School, which includes a conglomerate of many different school numbers. Because it has been grades, rated and unrated over the years, it is hard to find a pattern. Due to the highly mobile student population, few students are matched and data is often not available on the state websites.
Asst. Principal	Althea Hudson	BS in Elem Education, MA in Educational Leadership, Reading Endorsement	15	15	Althea Hudson oversees multiple programs within the Dropout Prevention School, which includes a conglomerate of many different school numbers. Because it has been grades, rated and unrated over the years, it is hard to find a pattern. Due to the highly mobile student population, few students are matched and data is often not available on the state websites.
PACE Acad. Mngr	Allen A. Buchanan	BA in English Writing/ED MS Journalism Ph. D (ABD) Instructional Design & Online Learning	0	3	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses

2012 2	2012 2016 School Improvement I am duvenne dustice Education I 1051 ams											
		Prof. Certification-Eng 6-12			2008-2009 – 95% improved	2010-2011 – 98% improved						
					2009-2010 – 91% improved	2011-2012 – 92% improved						

#### **Instructional Coaches**

List your school's instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include the history of common assessment data learning gains. Programs may include math data from the math assessment used in 2011–2012. The school may include the history of AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior common assessment
Area		Certification(s)	Years at Current	an	data learning gains). The school may include AMO progress
			School	Instructional Coach	along with the associated school year.
Reading	Linda Damsky	M.A., Certification in TESOL and Chinese, Reading Endorsement	8	8	Linda Damsky has been a Reading Coach for Dropout Prevention for the last seven years. She has implemented FAIR and works on an ongoing basis to provide learning gains in Reading with our DOP students. High and active mobility in our DOP/DJJ sites make documentation of learning gains a difficult process. Professional Development on a monthly basis for our DOP staff allows our instructional staff to work on learning gains for individual students on an ongoing basis.
Math & Science	Susan Boulay	Elementary Ed, English, ESOL, Health Ed., Math, MG General Science, MG integrated Curr, Phys Ed K-12, PK Primary Ed, Preschool Ed, Reading Endorsement, Social Science, Mid Grade, ESE  HOUSSE - Biology, Earth/Space Science, Reading Endorsement	27 in district	1st year	S.Boulay oversees math and science for Pinellas Co. Dropout Prevention School, which includes a conglomerate of many different school numbers. Because it has been grades, rated and unrated over the years, it is hard to find a pattern. Due to the highly mobile student population, few students are matched and data is often not available on the state websites.

#### **Effective and Highly Effective Teachers**

List your school's highly effective teachers and briefly describe their certification(s), number of years at the current school, number of years as a teacher, and their prior performance record with increasing student achievement at each school. Include the history of common assessment data learning gains. Programs may include math data from the math assessment used in 2011–2012. The school may include the history of AMO progress. Highly effective teachers refers to teachers who provide instruction in core academic subjects, hold an acceptable bachelor's degree or higher, have a valid temporary or professional certificate, and whose students demonstrate learning gains via the common assessment, end of course exams, or any supplemental assessment the school uses.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Teacher	Prior Performance Record (include prior common assessment data learning gains). The school may-include AYP information along with the associated school year.
Reading	Debra Yakubovsky	Prof Reading K-12	6	9	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses 2008-2009 – 95% improved 2011-2012-92% improved 2009-2010 – 91% improved 2010-2011 – 98% improved
Math	Spencer Jorgensen	Ltr. of Eligibility Math 5-9 Temp Certificate Pending	4	15	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses 2008-2009 – 95% improved 2011-2012-92% improved 2009-2010 – 91% improved 2010-2011 – 98% improved
English	Katheryn Wetter	BA English English 6-12-Prof. Certified ESE, K-12- Prof. Certified	1	16	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses 2011-2012-92% improved
Social Sciences	Carole Mannering	Prof Soc Sci 6-12 ESE K-12 Elem Ed K-6	1	5	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses 2011-2012-92% improved
Science	Jaclyn Mousoulias	BS Biology FL Professional Cert Bio 6- 12	0	0	For students enrolled 90+ days in the program, academic improvement is measured by pre & post testing of the BASI, and/or if students increased their GPA, earned High School credit or completed middle school courses 2011-2012-92% improved

#### **Effective and Highly Effective Teachers**

May 2012 Rule 6A-1.099811 Revised May 25, 2012

Describe the school-based strategies that will be used to recruit and retain high quality, highly effective teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable
			(If not, please explain why)
1. PACE offers a complete benefits package including medical,	PACE State Office, PACE Pinellas	On-going	On-going
dental, vision and 403b fund.	Executive Director		
2. PACE offers sick and vacation time, holiday pay and a paid	PACE State Office, PACE Pinellas	On-going	On-going
wellness week for full-time employees.	Executive Director		
3. PACE recruits potential employees through postings on our	PACE State Office, PACE Pinellas	On-going	On-going
website and other local agencies.	Executive Director		
4. PACE teachers all have current development plans and training	PACE Pinellas Executive Director,	On-going	On-going
plans with annual performance and salary reviews. PACE	PACE Acad Mngr		
teachers also participate in regularly scheduled teacher meetings			
to address changing needs and mandates.			

#### Non-Highly Effective Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field and who are NOT highly effective.

<sup>\*</sup>When using percentages, include the number of teachers the percentage represents (e.g., 70% [35]).

Name	Certification	Teaching Assignment	Professional Development/Support to Become Highly Qualified
None			

#### Staff Demographics

Please complete the following demographic information about the instructional staff in the school who are teaching at least one academic course.

<sup>\*</sup>When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
5	0	40% (2)	60% (3)	0% (1)	40% (2)	100% (5)	20% (1)	0%	0%

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Allen A. Buchanan	Spencer Jorgensen and Jaclyn Mousoulias	A. Buchanan serves as the supervisor for instructors at PACE Pinellas	Initial 80 hour training within the first 2 weeks of employment, creation of a development/training plan to address areas of need, supervision as necessary including classroom observations, annual evaluation.

\*Grades 6-12 Only- Sec. 1003.413 (2)(b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Every student at PACE is enrolled in a reading class (intensive, regular, advanced) based on pre-test scores using the Common Assessment, prior FAIR scores and prior FCAT scores. The reading classroom has a variety of high-interest, age appropriate books for students to utilize for independent reading. The remainder of the classrooms each have a mini-library of age appropriate books that students can access at any time during the day. Every teacher incorporates vocabulary and content-reading in their lesson plans, which is monitored by the Academic Manager, the local district, and had been monitored by regular JJEEP QA reviews until last year. Each student has an individual academic plan which is monitored by their assigned teacher/advisor and is reviewed bi-weekly by the staff at care review meetings, and individually with the student.

#### \*High Schools Only

Note: Required for High School- Sec. 1008.37(4), F.S., Sec. 1003.413(g)(j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

Students are all enrolled in either PSD (for middle school students), PCSD I, II (PACE created Curriculum called Spirited Girls) or Peer Counseling I,II,III or IV. The curriculum of these classes often includes guest speakers in their career of interests. The students also work on college preparation and exploration, resume writing, mock interview, etiquette lessons, and other related activities that lead to workforce readiness. PACE Pinellas also offers the FL Ready to Work Certification Program when appropriate to meet students' goals.

How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful to their future?

PACE uses the ePEP computer program that the school district uses to enable students to track their school progress as well as plan for their future. Students help create vocational goals with their assigned teacher/advisor which is reviewed bi-weekly with the student. The vocational goals are based on student interests found during pre-testing, using CHOICES. PACE Pinellas also offers the FL Ready to Work Certification Program when appropriate to meet students' goals.

#### Postsecondary Transition

May 2012 Rule 6A-1.099811 Revised May 25, 2012

Note: Required for High School- Sec. 1008.37(4), F.S.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.

PACE Pinellas was not listed on the annual analysis of the High School Feedback Report. PACE provide small instructional classes, which allows for instructors to provide individual attention to each student, addressing remediation as necessary as well as course recovery options. Care review is held weekly which enables transition planning to start as soon as the students enter the program. Transition planning is a joint effort between the student, staff and family to ensure skill sets needed to succeed are in place. The Spirited Girls classroom provides opportunities for students to research requirements for postsecondary education and enable the student to better prepare herself for the future. PACE Pinellas also offered a number of scholarship opportunities to assist with non-traditional needs and tuition at local post-secondary schools.

#### PART II: EXPECTED IMPROVEMENTS

#### **Reading Goals**

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

#### **Guiding Questions to Inform the Problem-Solving Process**

- Based on a comparison of 2009-2010 common assessment data and 2010-2011 common assessment data, what was the percent increase or decrease of students maintaining learning gains?
- What percentage of students made learning gains?
- What was the percent increase or decrease of students making learning gains?
- What are the anticipated barriers to increasing the percentage of students making learning gains?
- What strategies will be implemented to increase and maintain proficiency for these students?
- What additional supplemental interventions/remediation will be provided for students not achieving learning gains?

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

READING	G GOALS		Problem-Solving Process to Increase Student Achievement						
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
I. Percentage of students in reading.  Reading Goal #1:  PACE Pinellas will pre-test 100% within the first ten days of enrollment at Pace. Pace will post-test 75% of girls who remained over 45 days of enrollment. The 75% of girls Post-tested, will reflect an improvement in scores.  *2012 Levels based on 2011-2012 expectations. Starting August 2012, performance levels will be based on the newly implemented Common Assessment.	making learning gains-  2012 Current Level of Performance:*  Out of the 37 students tested in reading, 33% (12) of students were reading at grade level, a 20% increase		fiscal year was 125 days (a little over one semester long). This short length of stay does not enable all students to benefit from the PACE program and skews averages	1.1. PACE Pinellas will increase length of stay for students by accepting more appropriate and motivated students into the program. PACE Pinellas will develop a waiting list to select students from in order to meet census requirements. PACE will be hiring another Intake Counselor this year to accomplish this task.	1.1. PACE Pinellas Executive Director, PACE Pinellas Program Director and PACE Pinellas Academic Manager	1.1. Review of quarterly and year end reports for length of stay statistics.	1.1. Reports from PACE internal documentation system, Efforts to Outcomes (ETO)		
z CSSCSSITICIT.			1.2. PACE students have gaps in their educational histories .	additional instructional hours through which learning gains can increase. In addition, PACE provides counselors who aid students by creating attendance goals to help improve daily attendance. FCAT level 1 and 2 readers are placed in intensive reading classes utilizing district approved reading curriculum. Each student has an Individual Academic plan that addresses learning needs in Reading. The goals are monitored for progress on a bi-weekly basis.	incorporation of strategies into the curriculum and lessons. The District Reading Coach provides guidance and meets regularly with the PACE reading instructor to keep current with any reading strategies.	1.3. Content teachers will review	monitored through the use of FAIR. Teachers monitor daily work. Walk throughs and fidelity checks will be performed.		
			consistently provide scaffolded support for reading comprehension, and/or vocabulary acquisition	implement district research- based comprehension strategies and explicit content related to vocabulary acquisition instruction.	monitor student' increasing abilities to apply comprehension strategies and use of content specific terminology, and re-teach as necessary for mastery	grade level FAIR data to determine student growth	data, SKI lexile scores		

Based on Ambitious but Achievable Annual Measurable Objective Reading and Math Performance Target	es (AMOs), 2011-20	2012-2013	2013-2014	2014-2015	2015-2016	
2. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.  Reading Goal #2: Enter narrative for the goal in this box.						

#### **Reading Professional Development**

Professi	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity  Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus  Grade Level/Subject  PD Facilitator and/or PLC, subject, grade level, or school-wide)  PD Participants (e.g., PLC, subject, grade level, or school-wide)				Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					
Integrating Reading in to Content Areas	6-12, all subjects	Acad Mngr, local School		Monthly meetings addressing techniques to	Classroom observations, regular feedback from instructors	Academic Manager					

2012-2013 School Improvement Plan Juve	ille Justice Education Programs	
Board trainings, Reading Coach	improve vocabul acquisition throu organizers (ie Ve diagrams, word map and comprehens strategies	ugh enn ps, etc)
Reading Budget (Insert rows as needed)		
Include only school-based funded activities/materials	and	
exclude district funded activities/materials.		
Evidence-based Program(s)/Materials(s)		
Strategy	Description of Resources	Funding Source
Subt	otal:	
Technology		
Strategy	Description of Resources	Funding Source
Subt	otal:	
Professional Development		
Strategy	Description of Resources	Funding Source
Subt	otal:	
Other		
Strategy	Description of Resources	Funding Source

End of Reading Goals

#### **Mathematics Goals**

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

**Grand Total:** 

#### **Guiding Questions to Inform the Problem-Solving Process**

- Based on a comparison of 2009-2010 common assessment data and 2010-2011 common assessment data, what was the percent increase or decrease of students maintaining learning gains?
- What percentage of students made learning gains?
- What was the percent increase or decrease of students making learning gains?
- What are the anticipated barriers to increasing the percentage of students making learning gains?
- What strategies will be implemented to increase and maintain proficiency for these students?
- What additional supplemental interventions/remediation will be provided for students not achieving learning gains?

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g. 70% (35)).

MATHEMA	TICS GOAI	LS		Problem-Solving Pro	ocess to Increase	Student Achievement	
Based on the analysis of student a "Guiding Questions", identi improvement for t	achievement data, fy and define areas	and reference to s in need of	Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
1. Percentage of students in mathematics.  Mathematics Goal #1:  PACE Pinellas will pre-test 100% within the first ten days of enrollment at Pace. Pace will post-test 75% of girls who remained over 45 days of enrollment. The 75% of girls Post-tested, will reflect an improvement in scores.  *2012 Levels based on 2011-2012 expectations.  Starting August 2012, performance levels will be	2012 Current Level of Performance:* Out of the 9 students tested in math, 55.5% (5) of students performed at grade level, a 32% increase over 2011.	2013 Expected Level of Performance:* 75% of students post-tested will score at a minimum Level 3 score of 241.	fiscal year was 113 days (a little over one semester long). This short length of stay does not enable all students to benefit from the PACE	length of stay for students by accepting more appropriate and motivated students into the program. PACE Pinellas will	I.1. PACE Pinellas Executive Director, PACE Pinellas Program Director and PACE Pinellas Academic Manager	1.1. Review of quarterly and year end reports for length of stay statistics.	1.1. Reports from PACE internal documentation system, Efforts to Outcomes (ETO)
based on the newly implemented Common Assessment.			1.2. PACE students have gaps in their educational histories	additional instructional hours through which learning gains can increase. In addition, PACE provides counselors who aid students by creating attendance goals to help improve daily attendance. Each student has an Individual Academic plan that	math curriculum and its implementation. The District Math Coach provides guidance and	1.2. Students are given a diagnostic pretest in math within 10 days after entering the program and when they exit. Information is available through a computer program used by PACE (ETO). Classroom teachers monitor goal progress biweekly during academic advising.	work. Walk throughs and
May 2012			1.3.Students do not have the basic skills for success in Algebra or higher level math classes.	1.3. Incorporate many strategies including remediation as needed. Technology to be used in the classroom to enhance environment and keep students engaged through use of Smart Board technology and practice standardized tests on the computer to prepare for FCAT or EOC exams.		1.3. Classroom teachers monitor math goal progress biweekly during academic advising.	1.3. Teachers monitor daily work.

May 2012 Rule 6A-1.099811 Revised May 25, 2012

Based on Ambitious but Achievable Annual Measurable Objectives (AMOs),Reading and Math Performance Target	2011-2012	20	012-2013	2013- 2014	2014-2015	2015-2016	
Mathematics Goal #2:  Enter narrative for the goal in this box.							

#### Algebra End-of-Course (EOC) Goals

<sup>\*</sup> When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

		uvenile Justice Edu	cation Frograms		
Algebra EOC	Problem-Solving				
Goals	<b>Process to Increase</b>				
	Student				
	Achievement				
Based on the analysis of	Anticipated Barrier	Strategy	Person or Position	Process Used to Determine	Evaluation Tool
student achievement data, and reference to "Guiding			Responsible for Monitoring	Effectiveness of Strategy	
Questions", identify and				Strategy	
define areas in need of improvement for the					
following group:					
1. Students scoring at	1.1.	1.1.	1.1.	1.1.	1.1.
Achievement Level 3					
in Algebra.					
A1 1 C 1 //1	2012 Current Level of	2013 Expected Level of			
Algebra Goal #1:	Performance:*	Performance:*			
Enter narrative for the goal					
in this box.					
1					

2012-2013 School Improvement Plan Juvenile Justice Education Programs Enter numerical data for Enter numerical data for current level of performance in expected level of performance in this box. 1.2. .2. 1.2. .2. 1.2. 1.3. 1.3. 1.3. 1.3. 1.3. Anticipated Barrier Person or Position Responsible for Based on the analysis of Strategy Process Used to **Evaluation Tool** student achievement data, and Monitoring Determine reference to "Guiding Effectiveness of Questions", identify and Strategy define areas in need of improvement for the following group: 2. Students scoring at 2.1. 2.1. 2.1. 2.1. 2.1. or above Achievement Levels 4 and 5 in Algebra.

2012-2013 School I	Improvement Plan	Juvenile Just	ice Edu	cation Prog	grams			
Algebra Goal #2:  Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Lev Performance:*	vel of					
	Enter numerical data for current level of performance in this box.	Enter numerical da expected level of pe in this box.	ta for rformance					
			2.2.	2.2.	2.2.	2.2.	2.2.	
			2.3	2.3	2.3	2.3	2.3	

2012-2013 School Improvement Plan Juvenile Justice Education Programs Based on Ambitious but Achievable 2012-2011-2012 2013-2014 Annual Measurable Objectives 2013 (AMOs), Reading and Math Performance Baseline data 3. Ambitious but 2010-2011 Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%. Algebra Goal #3: Enter narrative for the goal in this box.

End of Algebra EOC Goals

#### **Geometry End-of-Course Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

2012 2012 Cab

2012-2013 School I	lmprovement Plan J	uvenile Justice Edu	cation Programs		
<b>Geometry EOC</b>	<b>Problem-Solving</b>				
Goals	<b>Process to Increase</b>				
	Student				
	Achievement				
	1 Teme vement				
Based on the analysis of	Anticipated Barrier	Strategy	Person or Position	Process Used to Determine	Evaluation Tool
student achievement data, and	d	63	Responsible for Monitoring	Effectiveness of	
reference to "Guiding Questions", identify and				Strategy	
define areas in need of					
improvement for the					
following group:					
1. Students scoring at	t   1.1.	1.1.	1.1.	1.1.	1.1.
Achievement Level 3					
in Geometry.					
Coomotor Cool #1.	2012 Current Level of	2013 Expected Level of			
Geometry Goal #1:	Performance:*	Performance:*			
Enter narrative for the goal					
in this box.					

2012-2013 School Improvement Plan Juvenile Justice Education Programs Enter numerical data for Enter numerical data for current level of performance in expected level of performance in this box. 1.2. 1.2. 1.2. 1.2. 1.3. 1.3. 1.3. 1.3. Anticipated Barrier Person or Position Responsible for Based on the analysis of Strategy Process Used to Determine **Evaluation Tool** student achievement data, and Monitoring Effectiveness of reference to "Guiding Strategy Questions", identify and define areas in need of improvement for the following group: 2. Students scoring at 2.1. 2.1. 2.1. 2.1. or above Achievement Levels 4 and 5 in Geometry.

<b>2012-2013 School I</b>	mprovement Plan J	uvenile Justice Edu	cation Pro	grams			
	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
Enter narrative for the goal in this box.							
	Enter numerical data for current level of performance in this box.	Enter numerical data for expected level of performance					
	inis vox.	in this box.					
				2.2.	2.2.	2.2.	
				2.3	2.3	2.3	2.3

2012 2013 SCHOOL		uvenne Justice Educati				
	Based on Ambitious bu Achievable Annua Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016
Geometry Goal #3:  Enter narrative for the goal in this box.						

**Mathematics Professional Development** 

	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity  Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring					

End of Geometry EOC Goals

**Mathematics Budget** 

Include only school-based funded activi	ties/materials and exclude district funded acti	vities /materials.	
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal:
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal:
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Training for Math Instructor and other instructors	Information / Materials supplied by district as they become available; trainings made available to PACE staff for teacher recertification component points related to math curriculum/strategies	Partnership with local school board / dropout prevention programs	None required
			Subtotal:
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Hiring of additional intake/transition counselor	Intake/Transition counselor to assist with building up waiting list and selecting appropriate students for entry into the PACE program based on need, motivation	Grant Funded	Unknown - Depending on Funding made available by grants
			Grand Total:

End of Mathematics Goals

## 2012-2013 School Improvement Plan Juvenile Justice Education Programs Biology End-of-Course (EOC) Goals

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Biology EOC Goals	ges, include the number of	or stadelits t		_		ncrease Student Ach			
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy		Person or Position Responsible for Monitoring		Process Used to Determine Effectiveness of Strategy	Evaluation Tool		
1. Students scoring at Achievement Level 3 in Biology.	1.1.	1.1.		1.1.		1.1.	1.1.		
Biology Goal #1:	2012 Current Level of Performance:*	2013 Expected Performance:*							
Enter narrative for the goal in this box.		Enter numerical expected level of this box.	data for performance in						
			1.2. 1.3.		1.2.	1.2. 1.3.	1.2.		1.2.
	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Barrier	Stra	ategy	Person or Pos	ition Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluati	
	2. Students scoring at or above Achievement Levels 4 and 5 in Biology.	2.1.	2.1.		2.1.		2.1.	2.1.	

#### **Science Professional Development**

	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity  Please note that each Strategy does not require a professional development or PLC activity.										
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring						

Science Budget (Insert rows as needed)

Science Duaget (miscri rows as necueu)			
Include only school-based funded activities/materia	ls and exclude district funded activities/materials.		
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	
S	ubtotal:	·	
Technology			
Strategy	Description of Resources	Funding Source	
S	ubtotal:		
Professional Development			

May 2012 Rule 6A-1.099811 Revised May 25, 2012

Strategy	Description of Resources	Funding Source
Subtotal:		
Other		
Strategy	Description of Resources	Funding Source
Subtotal:		
Total:		

End of Science Goals

#### Civics End-of-Course (EOC) Goals (required in year 2014-2015)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

		include the number of students the percentage represents (e.g., 7070 (33)).								
Civics EOC Goals		Problem	-Solving Process to Increase Student Achievement							
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool					
1. Students scoring at Achievement Level 3 in Civics.	1.1.	1.1.	1.1.	1.1.	1.1.					
Civics Goal #1:  Enter narrative for the goal in this box.	Enter numerical data for current	2013 Expected Level of Performance:* Enter numerical data for expected level of performance in this box.								
		1.2.	1.2.	1.2.	1.2.					
		1.3.	1.3.	1.3.	1.3.					

ZOTZ ZOTE SCHOOT III	ipi ovement i ian suv	enne o astree 1	<u>aucuti</u>	on rrogram				<del></del>
				<u> </u>				
	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		S	Strategy	Person or Pos	ition Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	2. Students scoring at or above Achievement Levels 4 and 5 in Civics.		2.1.		2.1.		2.1.	2.1.
Civies Goal #2:	2012 Current Level of Performance:*	2013 Expected Level Performance:*	<u>of</u>					
Enter narrative for the goal in this box.	Enter numerical data for current level of performance in this box.	Enter numerical data gexpected level of perfo this box.	for ormance in					
			2.2.		2.2.	2.2.	2.2.	2.2
			2.3		2.3	2.3	2.3	2.3

#### **Civics Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring		

#### Civics Budget (Insert rows as needed)

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nclude only school-based funded activities/materials and exclude district funded activities /materials.							
Evidence-based Program(s)/Materials(s)							
Strategy	Description of Resources	Funding Source					

2012-2013 School Improvement I lan suvem	ic businee Education I rograms	
Subto	otal:	
Technology		
Strategy	Description of Resources	Funding Source
Subto	otal:	
Professional Development		
Strategy	Description of Resources	Funding Source
Subto	otal:	
Other		
Strategy	Description of Resources	Funding Source
Subto	otal:	
To	otal:	

End of Civics Goals

#### U.S. History End-of-Course (EOC) Goals (required in year 2013-2014)

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

U.S. History EOC		Problem-Solving Process to Increase Student Achievement						
Goals								
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool			
1. Students scoring at Achievement Level 3 in U.S. History.	1.1.	1.1.	1.1.	1.1.	1.1.			

2012-2013 SCHOOLIH	iprovement Plan Juvo	enne Justice r	Laucan	on Program	S		<u> </u>	
out IIIsuary Cour III.	Performance:*	2013 Expected Level Performance:*						
Enter narrative for the goal in his box.	level of performance in this box.	Enter numerical data expected level of perforthis box.	for ormance in					
			1.2.		1.2.	1.2.	1.2.	
			1.3.		1.3.	1.3.	1.3.	
	Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			Strategy	Person or Pos	ition Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
	2. Students scoring at or above Achievement Levels 4 and 5 in U.S. History.	2.1.	2.1.		2.1.		2.1.	2.1.
Civics Goal #2:		2013 Expected Level Performance:*	of					
Enter narrative for the goal in his box.	Enter numerical data for current	Enter numerical data expected level of perforthis box.	for ormance in					
			2.2.		2.2.	2.2.	2.2.	
			2.3		2.3	2.3	2.3	2

#### **U.S. History Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.							
PD Content /Topic		PD Facilitator	PD Participants	Target Dates and Schedules				
and/or PLC Focus	Grade Level/Subject	and/or	(e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules	Strategy for Follow-up/Monitoring			
		PLC Leader	(e.g., FLC, subject, grade level, of school-wi	(e.g., frequency of meetings)				

2012-2013 School Improvement Plan Juvenile Justice Education Programs									

#### U.S. History Budget (Insert rows as needed)

Include only school-based funded activities/materials and ex	xclude district funded activities /materials.		
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	
Subtotal:			
Total:			

End of U.S. History Goals

#### **Career Education Goals**

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

#### **Guiding Questions to Inform the Problem-Solving Process**

- What career type does the program offer?
- How does the program provide career exploration for all students?
- What hands-on technical training does the program provide (type 3 programs)?
- For type 3 programs what industry certifications are offered?
- How many students earned industry certifications?
- Is the program a Career and Professional Education (CAPE) Academy?

<sup>\*</sup> When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

CAREER EDUC			Problem-Solving Process to Increase Student Achievement					
	Based on the analysis of school data, identify and define areas in need of improvement:			Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Career Education Goal			1.1.	1.1.		1.1.	1.1.	
In the 2012-2013 school year, 100% of PACE students present for fall and/or spring semester will explore careers as part of the general curriculum.	Level :*  100% (125) of students enrolled at PACE were enrolled in a course that	100% of students	poor student attendance can be an impediment to completing career course work or earning FL Ready to Work Certification	Career education and planning takes place as part of Spirited Girls class and Academic Advising. Students who transition prematurely from PACE can return to complete assessment to earn FL Ready to Work Certification already in progress.	Spirited Girl Instructor/ Intake/Transition	meetings are documented in	File reviews of student contact at the center including classroom participation, which is found in ETO	
			less motivated than high school student when thinking about career options years away from the present.	1.2. Academic Advising groups will research career types and paths. Individual academic advising which occurs biweekly, will address the career interests of the student in individual, relevant manner. 8th Grade students are enrolled in US Hist & Career class which includes career education in addition to creating an ePEP account.	Academic Manager/ Social Sciences Instructor	academic advisor notes from the meetings are documented in the PACE's computerized	1.2 File reviews of student contact at the center including classroom participation, which is found in ETO	
			I.3. Students at PACE sometimes leave without notice and maintaining continuity of career exploration is difficult.	1.3. FACTs files are maintained by the school system and previous PACE students can access the material in another district school. A copy of any FL Ready to Work Certifications is included in the transition paperwork sent to the student's next school and with the student.	1.3. Student Intake/Transition Counselor	access to FACTs with her. A final Individual Academic plan which has the vocational goals, is given to the student. Copies of all	contact at the center including classroom participation, which is	

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity  Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus	Grade Level/Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring		

Programming / Academic Advising	6-12, all subjects	Acad Mngr, local School Board trainings	PACE Instructors	Monthly meetings addressing goals, monitoring review of AIPs	Classroom observations, regular feedback from instructors; monitoring documentation through ETO electronic documenting system	Academic Manager

Career Education Goal(s) Budget

Career Education Goal(s) Budg			
3	vities/materials and exclude district funded acti	vities /materials.	
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
	•		Subtotal:
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Smart Board for Career Coursework	Smart Board – purchase and installation	Grant funded	Unknown – depending if grant is awarded and amount awarded
			Subtotal:
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Training for instructors	Information / Materials supplied by district as they become available; trainings made available to PACE staff for teacher recertification component points related to career education / strategies for student engagement / behavior management	Partnership with local school board / dropout prevention programs	None required
			Subtotal:
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Hiring of additional intake/transition counselor	Intake/Transition counselor to assist with building up waiting list and selecting appropriate students for entry into the PACE program based on need, motivation	Grant Funded	Unknown - Depending on Funding made available by grants

Grand Total		

End of Career Education Goal(s)

#### **Transition Goal(s)**

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

#### **Guiding Questions to Inform the Problem-Solving Process**

- How does the program deal with transition planning (entry and exit transition)?
- How many students successfully transition (e.g., return to school, find employment)?

<sup>\*</sup> When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

TRANSITIO	•	S)	Problem-Solving Process to Increase Student Achievement					
Based on the analysis of sch	Based on the analysis of school data, identify and define areas in need of improvement:			Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool	
1. Transition Goal			1.1.	1.1	1.1.	1.1	1.1	
In the 2011-2012 school year 85% of transitioning girls will do so successfully into an appropriate educational setting or into a vocation.	2012 Current Level:*  94% (81) of the girls leaving PACE are successful transitions into appropriate educational settings or into a vocation.	85% of the girls leaving PACE will be successful transitions into an appropriate educational setting or into a	our students, students may abruptly leave PACE without engaging in the transition process, choosing to drop out of school.	planning process which begin			Review of transition documentation in student files and year end outcome Measure report from ETO Notes on efforts qualifier in ETO.	
			transition based on court- ordered placement in foster care or detention centers; or may be involuntary, un planned transition due to serious breach of conduct at PACE.  1.3. PACE students are not often supported by their families or other adults in their lives.	1.2. Counselor will develop a service plan for each transitioning girl, regardless of whether or not the girl is  1.3. Counselors and teachers will support the girls through the transition process, ensuring that each girl feels that someone cares where she goes next.	Program Director  1.3. Counselors and teachers	1.3.	1.2 . Year end outcome Measure report from ETO Notes on efforts qualifier in ETO  1.3. Year end outcome Measure report from ETO Notes on efforts qualifier in ETO	

Profess	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity  Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic and/or PLC Focus  Grade Level/Subject  PD Facilitator and/or PLC Leader  PD Facilitator and/or PLC Leader  PD Participants (e.g., PLC, subject, grade level, or school-wide)  Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., Fequency of meetings)  Strategy for Follow-up/Monitoring  Person or Position Responsible Monitoring									
Job training for new intake/transition counselor	6-12; all subjects	iang/or Acad	Newly hired intake/transition counselor	IA's needed	1	PACE Prog Dir, PACE Acad Mngr			

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**Transition Goal(s) Budget** 

Transition Goal(s) budget			
Include only school-based funded acti	vities/materials and exclude district funded act	ivities /materials.	
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Hiring of additional intake/transition counselor	Intake/Transition counselor to assist with building up waiting list and selecting appropriate students for entry into the PACE program based on need, motivation	Grant Funded	Unknown - Depending on Funding made available by grants
			Grand Total
			Grand Total

End of Transition Goal(s

#### Attendance Goal(s) (For Day Treatment Programs Only)

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

#### **Guiding Questions to Inform the Problem-Solving Process**

- What was the attendance rate for 2010-2011?
- How many students had excessive absences (10 or more) during the 2010-2011 school year?
- What are the anticipated barriers to decreasing the number of students with excessive absences?
- What strategies and interventions will be utilized to decrease the number of students with excessive absences for 2011-2012?
- How many students had excessive tardies (10 or more) during the 2010-2011 school year?
- What are the anticipated barriers to decreasing the number of students with excessive tardies?
- What strategies and interventions will be utilized to decrease the number students with excessive tardies for 2011-2012?

<sup>\*</sup> When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

ATTENDA	ANCE GOAI	L(S)		Problem-solving	g Process to Incr	rease Attendance	
Based on the analysis of atter Questions", identify and de			Anticipated Barrier	Strategy	Person or Position Responsible for Monitoring	Process Used to Determine Effectiveness of Strategy	Evaluation Tool
PACE will increase student Atte attendance rates to 80% for 79% 2012-2013; PACE will also decrease the number of students with excessive absences and tardies to 30% or below.  201	12Current   20   20   20   20   20   20   20   2	013 Expected tttendance Rate:* 0% 012 Expected tumber of Students ith Excessive bsences 0 or more) 0% 012-Expected tumber of tudents with	1.1. PACE Center for Girls serves students with a history of truancy. Students are often are in need of physical and mental health care, which contributes to their absence rates.	1.1. PACE staff will complete an initial and ongoing needs assessment once the student enters, pinpointing any medical or mental health needs and providing referrals for appropriate services. Counseling staff assigned to each student will monitor attendance and assist families with support and/or additional resources as necessary.	1.1. Program Director, Academic Manager, Counselors	I.1. Monthly attendance and tardies are tracked and reported to the PACE state office each month. Quarterly monitoring reports are completed each calendar quarter (Jan, Mar, June, Sept).	1.1 Monthly census reports found in tracking software (ETO).
			transportation and no school busing is available for PACE students.  1.3. Students do not value their	transportation. PACE staff will provide opportunities for students to obtain a PSTA bus ID needed to ride the bus with the passes provided. PACE staff will provide bus route maps and scheduled to parents and students as needed.  1.3.  PACE uses incentives to encourage girls to come to	track and distribute weekly bus cards. PACE Counselors will evaluate if students are in need of weekly bus card and will provide guidance on how	1.2. Monthly attendance and tardies are tracked and reported to the PACE state office each month. Quarterly monitoring reports are completed each calendar quarter (Jan, Mar, June, Sept).  1.3. Monthly attendance and tardies are tracked and reported to the PACE state office each month. Quarterly monitoring reports are completed each calendar quarter (Jan, Mar, June, Sept).	found in tracking software (ETO).

Profess	Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity								
	Please note that each Strategy does not require a professional development or PLC activity.								
PD Content /Topic	Grade	PD Facilitator	PD Participants	Target Dates and Schedules	Strategy for Follow-up/Monitoring	Person or Position Responsible for			
and/or PLC Focus	and/or PLC Focus Level/Subject and/or (e.g., PLC, subject, grade level, or (e.g., Early Release) and Monitoring								
	PLC Leader school-wide) Schedules (e.g., frequency of								

				meetings)		
Job training for new intake/transition counselor and additional training for current counseling staff	o-12, all	Prog Dir and/or Acad Mngr	PACE Counseling staff	As needed	milendance moniniy dilarleriyand	PACE Prog Dir, PACE Acad Mngr

Attendance Budget

Attendance Budget			
Include only school-based funded activation	vities/materials and exclude district funded act	tivities /materials.	
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal:
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal:
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal:
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Hiring of additional intake/transition	Intake/Transition counselor to assist with	Grant Funded	Unknown - Depending on Funding made
counselor	building up waiting list and selecting		available by grants
	appropriate students for entry into the PACE program based on need, motivation		
	FACE program based on need, monvation		Grand Total:

End of Attendance Goals

## 2012-2013 School Improvement Plan Juvenile Justice Education Programs FINAL BUDGET (Insert rows as needed)

Include only school-based funded acti	vities/materials and exclude district funded act	ivities /materials.	
Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Smart Board for Career Coursework	Smart Board – purchase and installation	Grant funded	Unknown – depending if grant is awarded and amount awarded
			Subtotal
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
			Subtotal
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Hiring of additional intake/transition counselor	Intake/Transition counselor to assist with building up waiting list and selecting appropriate students for entry into the PACE program based on need, motivation	Grant Funded	Unknown - Depending on Funding made available by grants
			Grand Total

#### **School Advisory Council**

School Advisory Council (SAC) Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community citizens who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

X Yes	□No
If No, describe measures being taken to comply with SAC requirement.	

Describe projected use of SAC funds.	Amount
Technology Upgrades	As funding becomes
	available
Supplemental materials for core subjects	As funding becomes
	available
Professional Development Trainings / Workshops	As funding becomes
	available

#### Describe the activities of the School Advisory Council for the upcoming year.

Provide teachers with opportunity for mini-grants

Provide teachers will opportunities for professional development

Reading and Writing supplemental materials and other materials for core subjects

Technology Upgrades