Florida Department of Education



Shields Middle School

2012-2013 SCHOOL IMPROVEMENT PLAN

PART I: SCHOOL INFORMATION

School Name:	District Name:	Sch
Beth Shields Middle School	Hillsborough County Public Schools	
Principal:	Superintendent:	Prir
Anna Voida	Mary Ellen Elia	
SAC Chair:	Date of School Board Approval:	SA
Dave Carter		

Student Achievement Data:

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)

Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

Highly Qualified Administrators

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Administrator	Prior Performance Record (include prior School Grades, FCAT (Proficiency, Learning Gains, Lowest 25%), and AYP information along with the associated school year)
Principal	Anna Voida	MA – Educational Leadership MA – Organizational Management BA – Exceptional Child Education ESOL Endorsed	9	9	Shields 11-12: D Shields 10-11: C 64% AYP Shields 09-10: C 77% AYP Shields 08/09: C 72% AYP Shields 07/08: C 74% AYP
Assistant Principal	Marilyn Cook	Ed.S – Educational Leadership MA – Elementary Education Reading Endorsed ESOL Endorsed	4	5	Shields 11-12: D Shields 10-11: C 64% AYP Shields 09-10: C 77% AYP Randall 08/09: A 95% AYP
Assistant Principal	Paul Faber	MA-Educational Leadership PE K-8 PE 6-12 Social Science 5-9	1	6.5	Eisenhower 11-12: A

Highly Qualified Instructional Coaches

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject	Name	Degree(s)/	Number of	Number of Years as	Prior Performance Record (include prior School Grades, FCAT/
Area		Certification(s)	Years at	an	Statewide Assessment Achievement Levels, Learning Gains,
			Current School	Instructional Coach	Lowest 25%), and AMO progress along with the associated
					school year)
Science	Mohamed Kabani	Podiatry MD	1	1	Mann 11-12: B
		Biology 6-12			
		Health K-12			
		Middle Grades Integrated			
Reading	Charlene Butterworth	ESOL Endorsed	2	2	Shields 11-12: D

	Writing	Sharon Jensen	M.Ed	9	3	Shields: 11-12 D
			BA			Shields 10-11: C 64% AYP
			English Certified			
L			ESOL Endorsed			

Highly Qualified Teachers

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
Teacher Interview Day	General Directors	June 2012	
Recruitment Fairs	Supervisor of Teacher Recruitment	Ongoing	
Performance Pay	General Director of Federal Programs	July 2012	
School Orientation	Principal	August 2012	
Monthly Meetings	Assistant Principal	June 2013	
Mentoring	Principal	June 2013	
Welcome Gathering	Principal	August 2013	

Non-Highly Qualified Instructors

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly effective.	
6	Math Competency, ESOL, Science Competency, Subject area leaders and coaches providing supports.

Staff Demographics

Please complete the following demographic information about the instructional staff in the school.

*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
97	4%	27%	50%	12%	22%	91.75%	12%	1%	76%

Teacher Mentoring Program

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Jessica McNemar	Gregory Heinz	District Assigned	Coaching, observing & meeting
Jessica McNemar	Mariah Dolan	District Assigned	Coaching, observing & meeting
Jessica McNemar	Brittney Seabury	District Assigned	Coaching, observing & meeting
Jessica McNemar	John Campbell	District Assigned	Coaching, observing & meeting
Jessica McNemar	Allie McCarty	District Assigned	Coaching, observing & meeting

Additional Requirements

Coordination and Integration-Title I Schools Only

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Services are provided to ensure students who need additional remediation are provided support through after school and summer programs, quality teachers through professional development, content resource teachers, and mentors.

Title I, Part C- Migrant

The migrant advocate provides services and support to students and parents. The advocate works with teachers and other programs to ensure that the migrant students' needs are being met.

Hillsborough 2012 Rule 6A-1.099811

Revised July, 2012

Title I, Part D

The district receives funds to support the Alternative Education Program which provides transition services from alternative education to school of choice

Title II

The district receives funds for staff development to increase student achievement through teacher training. In addition, the funds are utilized in the Salary Differential Program at Renaissance schools.

Title III

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

The district receives funds to provide resources (social workers and tutoring) for students for students identified as homeless under the McKinney-Vento Act_to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school, reading coaches, and extended learning opportunity programs

Violence Prevention Programs

Anti-Bullying Program in place. Positive Behavior System in place.

Nutrition Programs

The Student Nutrition Manager provides incentives for the students to choose healthy foods during school meals. Food collection through the Migrant and School Social Workers to assist families within our school community.

Housing Programs

N/A

Head Start

N/A

Adult Education

N/A

Career and Technical Education

Job Training

Other

Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team includes:

- Principal –Anna Voida
- Assistant Principal for Curriculum Marilyn Cook
- Assistant Principal for Administration Paul Faber
- Administrative Resource Teacher Ginette Hoze
- Guidance Counselor Gail Burnham
- School Psychologist Robert Pepe
- Social Worker Kristine Brummund
- Academic Coaches: Reading Charlene Butterworth, Writing Sharon Jensen & Science Mohamed Kabani
- ESE Specialist: Charlene Hawkins
- Grade Level Team Leaders: 6th grade Cynthia Seamans, 7th grade Brittney Seabury, 8th grade Dawn Simon, PE Jamie Miller, Electives Jacqueline Hancock
- Subject Area Leaders: Social Studies: Liana Daigle, Science Mohamed Kabani, Math Polly Tekampe, Language Arts Sharon Jensen
- SAC Chair: David Carter
- ELP Coordinator Marilyn Cook
- ELL Representative Kara Larson
- Migrant Representative- Philip Rivera

(Note that not all members attend every meeting, but are invited based on the goals for the meeting)

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The purpose of the MTSS team in our school is to ensure high quality instruction/intervention matched to student needs and using performance level and learning rate over time to make databased decisions to guide instruction. The MTSS team reviews school-wide data to address the progress of low-performing students and determine the enrichment and acceleration needs of high performing students. The major goal is for all students to achieve adequate yearly progress and improve other long-term outcomes (behavior, attendance, etc.). The team uses the Collaborative Culture Problem Solving Model and ALL decisions are guided by the review and analysis of student data.

The MTSS is considered the main leadership team in our school. The MTSS will meet weekly and use the problem solving process to:

- Oversee the multi-layered model of service delivery (Tier 1/Core, Tier 2/Supplemental and Tier 3/Intensive)
- Based on student data, recommend, coordinate and implement supplemental services (Tiers 2 and 3) that match students' non-mastery of skills through:
 - o Tutoring during the day in small group pull-outs in reading, math and science
 - Extended Learning Programs during and after school
 - Saturday Academies
 - o Intensive Reading and Math classes
 - o Create, manage and update the school resource map
 - o Enrichment & Remediation during all classes on early release days
- Determine scheduling needs, curriculum materials and intervention resources based on identified needs derived from data analysis
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals
- Review and interpret student data (academic, behavior and attendance) at the school and grade levels
- Organize and support systematic data collection as needed
- Strengthen the Tier 1 (core curriculum) instruction through the:
 - Implementation and support of PLCs
 - o Use of school-based Reinforcement Instructional Calendars, Mini-Lessons and Mini-Assessments
 - o Use of Mini Assessments (data will be collected by PLCs and entered and compiled for analysis by members of the MTSS)
 - Use of *Common Core Assessments* at the end of segments/chapters (data will be collected by PLCs and entered and compiled for analysis by members of the MTSS & RTI TEAMS)
 - o Implementation of research-based, scientifically validated instructional strategies and/or interventions (e.g., Differentiated Instruction)
 - o Communication with major stakeholders (e.g., parents, business partners, etc.) regarding student outcomes through data summaries and conferences
- At the end of each nine weeks, assist in the evaluation of teacher fidelity data and student achievement data collected during the nine weeks.
- Assist with planning, implementing, and evaluating the outcomes of supplemental and intensive interventions in conjunction with PLCs.
- Work collaboratively with the PLCs in the implementation of the C-CIM (Core Continuous Improvement Model) and F-CIM (Florida Continuous Improvement Model on specific tested benchmarks) and progress monitoring.
- Coordinate/collaborate with other working committees, such as the Literacy Leadership Team (which is charged with developing a plan for embedding/integrating reading and writing strategies across all other content areas).
- Use intervention planning forms to communicate initiatives between the MTSS team & PLCs.

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- The Chair of SAC is also a member of the MTSS team.
- The MTSS and SAC were involved in the School Improvement Plan development that was initiated prior to the end of the 2011-2012 school year and during preplanning for the 2012-13 school year.
- The School Improvement Plan is the working document that guides the work of the MTSS team. The large part of the work of the team is outlined in the Expected Improvements/ Problem Solving Process sections (and related professional development plans) for school-wide goals in Reading, Math, Writing, Science, Attendance and Suspension/Behavior.
- Given that one of the main tasks is to monitor student data related to instruction and interventions, the MTSS will monitor the effectiveness of the strategies developed in problem solving plans by reviewing student data as well as data related to various levels of fidelity. Using data gathered from PLCs, the team will monitor the data and make progress statements on the School Improvement Plan as needed.
- The MTSS will communicate with and support the PLCs in implementing the proposed strategies by assigning MTSS members as consultants to the PLCs to facilitate planning and implementation. Once strategies are put in place, PLCs will periodically report on their efforts and student outcomes to the larger MTSS team through the subject area MTSS members.
- The MTSS and PLCs both use the problem solving process: Problem Identification, Problem Analysis, Intervention Design and Implementation and Evaluation to:
 - o review and analyze screening and collateral data
 - o develop and test hypotheses about why student/school problems are occurring (changeable barriers)
 - o develop and target interventions based on confirmed hypotheses
 - o establish methods to track students' progress with appropriate progress monitoring assessments at intervals matched to the intensity of the interventions and/or enrichment
 - o develop progress monitoring goals to determine when student(s) need more or less support (e.g., frequency, duration, intensity) to meet established class, grade, and/or school goals (e.g., use of data-based decision-making to fade, maintain, modify or intensify interventions and/or enrichments)
 - o review goal statements to ensure they are ambitious, time-bound and meaningful (e.g., SMART goals)
 - o assess the fidelity of instruction/intervention implementation and other PS/RtI processes

MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior. The following table contains a summary of the assessments used to measure student progress in core, supplemental and intensive instruction and their sources and management: Core Curriculum (Tier 1)

Data Source	Database	Person (s) Responsible
FCAT released test	School Generated Excel Database	Reading Coach, LA SAL, Math SAL, Science SAL, APC
Baseline and Midyear District Assessments	Scantron Achievement Series Data Wall	MTSS, PLCs, individual teachers
Subject-specific assessments generated by District-level Subject Supervisors in Reading, Math, Writing and Science	Scantron Achievement Series Data Wall	MTSS, PLCs, individual teachers
Program Generated Assessments	Software	Individual teachers
FAIR	Progress Monitoring and Reporting Network Data Wall	Reading Coach/ Reading PLC Facilitator
CELLA	Sagebrush (IPT)	ELL, MTSS Representative
Common Assessments* (see below) of chapter/segments tests using adopted curriculum resources	Subject Area Generated Database	SALS, individual teachers, MTSS
Nine Week Exams	Subject Area Generated Excel Database	SALs, individual teachers, MTSS
Semester Exams	Subject Area Generated Excel Database	SALs, individual teachers, MTSS
Mini-Assessments on specific tested Benchmarks	Subject Area Generated Excel Database	Individual teachers

^{*}A Common Assessment covers a "chunk" of instruction within the District adopted curriculum. It covers all of the skills taught within a certain time period. The purpose of the Common Assessment is to assess students' knowledge of the core curriculum. The results of the Common Assessment are used to:

- Determine if the lesson plans and teaching strategies used to teach the core curriculum were effective or need to be modified.
- Determine which skills need to be taught with alternative strategies.
- Determine which skills need to be re-taught within the core curriculum and which skills need to be moved to the Reinforcement Instructional Calendar.
- Determine which students need Differentiated Instruction within the classroom and which students might need Supplemental Services.

Supplemental/Intensive Instruction (Tiers 2 and 3)

Data Source	Database	Person (s) Responsible for Monitoring
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Extended Learning Program (ELP)	School Generated Database in Excel	MTSS / ELP Facilitator
* (see below) Ongoing Progress		
Monitoring (mini-assessments and		
other assessments from adopted		
curriculum resource materials)		
FAIR OPM	School Generated Database in Excel	MTSS/ Reading Coach
Ongoing assessments within Intensive	Database provided by course	MTSS /PLC/Individual Teachers
Courses	materials (for courses that have one),	
	School Generated Database in Excel	
Other Curriculum Based	School Generated Database in Excel	MTSS/PLCs
Measurement** (see below)		
Shields Leadership Program	School Generated Database in Excel	MTSS/PLCs
(academic and behavioral support for		
at risk students)		

^{*}Students receiving pullout tutoring during the school day or Extended Learning Program (ELP) after school will receive instruction on the specific skills they have not mastered in the core curriculum. As students work on these specific skills, they will be assessed during tutoring and ELP to ensure mastery of skills. In order to make this process effective, a communication system between classroom teacher and the tutor/ELP teacher will be developed by the MTSS and monitored for effectiveness throughout the school year. As students' progress through Supplementary Support and Intensive Instruction, the number/type of supplemental services, time spent in the supplemental services and frequency of assessment will increase in duration.

- assess the same skills over time
- have multiple equivalent forms
- are sensitive to small amounts of growth over time.

Describe the plan to train staff on MTSS.

Staff received overview training over the course of several faculty meetings during the 2011-2012 school year. MTSS members who attended the district level RtI trainings served as consultants to the PLCs to guide the process of data review and interpretation. The MTSS will continue to work to build consensus with all stakeholders regarding a need for and a focus on school improvement efforts. The MTSS will work to align the efforts of other school teams that may be addressing similar identified issues.

Describe plan to support MTSS.

As the District's MTSS, team develops resources and staff development times or rolling faculty meetings. Our school will invite our area RtI Facilitator to visit quarterly to review our progress in implementation of PS/RtI and provide on-site coaching and support to our MTSS /PLCs. New staff will be directed to participate in trainings relevant to PLCs and MTSS as they become available. All teachers will complete the state perceptions of MTSS/RtI Skills Survey midyear and at the end of the year to determine their development of skills and knowledge related to MTSS implementation

Literacy Leadership Team (LLT)

School-Based Literacy Leadership Team

^{**} In addition to Core assessments, progress monitoring the outcomes of intensive interventions requires additional Curriculum Based Measures (CBM) that:

Identify the school-based Literacy Leadership Team (LLT).

The Reading Leadership Team serves as the school's literacy Professional Learning Community. The team is comprised of:

- Principal Anna Voida
- Assistant Principal Marilyn Cook
- Assistant Principal Paul Faber
- Reading Coach Charlene Butterworth
- Reading Teacher- Ashley Santos
- Lang. Arts Teacher/ESE- David Parker
- Electives- Greg Heinz
- Media Spec- Janet Matthews
- ELL- Kara Larson
- Science- Philip Dietz
- Lang. Arts Subject Area Leader- Sharon Jensen
- Lang. Arts Subject Area Leader- John Campbell

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

The LLT is a subset of the MTSS. The team provides leadership for the implementation of the reading strategies on the SIP.

The principal is the LLT chairperson. The reading coach is a member of the team and provides extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instruction support is provided to all teachers.

The principal also ensures that the LLT monitors reading data, identifies school-wide and individual teachers' reading-focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the MTSS team's support plan. Additionally the principal ensures that time is provided for the LLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students.

What will be the major initiatives of the LLT this year?

- Implementation and evaluation of the SIP reading strategies across the content areas
- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)
- Implement K-12 Reading Plan

NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

*Grades 6-12 Only Sec. 1003.413 (b) F.S

For schools with Grades 6-12, describe the plan to ensure that teaching reading strategies is the responsibility of every teacher.

Project CRISS, Level 1 training, which is a 12-hour initial training with a mandatory six-hour follow-up component, is offered annually by the reading coach at each school site. Sites that do not have a nationally approved Project CRISS District Trainer on site have the opportunity to send teachers to district-offered Project CRISS, Level 1 trainings throughout the school year.

The reading coach is required as a part of her job description to provide on-site support of the implementation of the Project CRISS Strategic Lesson Plan model through professional development opportunities, as well as, coaching opportunities. The reading coach creates a yearly action plan that outlines what Project CRISS professional development will be offered. A monthly written update allows the reading supervisor to monitor the progress of each coach's action plan.

Content-specific (mathematics, social studies, science and language arts) Project CRISS follow-up trainings are offered on request at school sites and as district-offered trainings throughout the school year.

The K-12 Comprehensive Reading Plan at each site mandates demonstration classroom opportunities focusing on the implementation of content-based literacy strategies. The reading coach is responsible for scheduling and facilitating pre-observation, during observation, and post-observation activities and discussion. This year Demonstration classrooms will focus on Higher Order Thinking Skills/Costas Level of Questioning and Vocabulary Development.

The K-12 Comprehensive Reading Plan at each site mandates a Reading Leadership Team. The principal is the chairperson of the committee and the reading coach is an integral member, guiding the data review, creation of an action plan, progress monitoring of the plan and evaluation of the plan each school year. The RLT has representation from each content area and is responsible for reporting to the school their findings and instructional decisions.

Each Subject Area PLC is responsible for reviewing their students' literacy data and creating lessons that are responsive to identified student needs. PLCs are responsible for the creation and implementation of the Florida Continuous Improvement Model Reinforcement Instructional Calendars, Mini-Lessons, Mini-Assessments & re-teach lessons based on the on-going collection of student data. Common assessments on chapter tests are used to identify effective reading strategies and guide instruction for re-teach or enrichment.

Reading coach is responsible for assisting content teachers with the integration of differentiated instruction strategies into their content area classrooms. With content teachers, Reading coach co-plan, co-teach, observe and provides feedback.

All costs incurred for reading professional development at the school sites (stipends, consultant contracts, substitutes, materials) are paid for by the K-12 Comprehensive Reading Plan funds.

*High Schools Only

Note: Required for High School-Sec. 1003.413(g) (j) F.S.

How does the school incorporate applied and integrated courses to help students see the relationships between subjects and relevance to their future?

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

2012-2013 School Improvement Plan (SIP)-Form SIP-1
How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally neaningful?
Postsecondary Transition
Note: Required for High School- Sec. 1008.37(4), F.S. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u> .

PART II: EXPECTED IMPROVEMENTS

Reading Goals

Reading Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1 ECAT 2 0. Standards	1.1.	1.1.	1.1.	1.1.	1.1.	
1. FCAT 2.0: Students	-PSLT	Strategy	Who	School has a system for	PLC logs	
scoring proficient in	discussed	Student achievement			Student Samples	
reading (Level 3-5).	and identified	will improve when	-AP		Data	
		teachers meet in			Data	
	barriers when	PLC groups and	-Reading Coach	SMART goal outcomes to		
	determining	plan collaboratively	-On The Ground Coach	administration, coach, SAL,		
	this strategy.	to focus on student		and/or leadership team.		
		learning.	<u>How</u> PLC logs			
		Actions/Details	Coach/Teacher			
		-Information will				
		be gathered during	Conference Logs			
		walkthroughs,	Data			
		coach/teacher	Walkthrough Logs			
		conferences,				
		student samples				
		student data and				
		PLCs				
		- With on site				
		based and				
		district trainings				
		teachers will				
		gain knowledge				
		building their				
		skills on PLCs,				
		curriculum, student				
		engagement, and				
		providing academic				
		rigor as evident				
		by classroom				
		walkthroughs, PLC				
		logs, coach/teacher				
		conferences and				
		student samples				
		-At the end of a				
		unit of instruction,				
		teachers give				
		a curriculum based common				
		assessment and				
		bring results to the				
		PLC meeting. In				
		PLC meeting. In PLC's teachers and				
		coach will analyze				
		the data.				
		-In PLCs, teachers				
		Fin FLCs, teachers				

		use the data to make decisions about how to help struggling students who are not progressing as well as the needs of the students who have mastered the skill.				
Reading Goal #1: In grades 6-8, the percentage of FCAT 2.0 students scoring proficient in reading level 3-5 will increase from 32% to 37%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	32%	37%				
		See Reading Goal and 2.1 and 3.1			See Reading Goal and 2.1 and 3.1	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

2. FCAT 2.0: Students scoring Achievement Levels 4 or 5 in reading.	2.1PSLT discussed and identified barriers when determining this strategy.	achievement will improve when students are able to read complex text using the close reading strategy and provide evidence for answers to text based questions in	2.1. Principal AP Reading Coach On The Ground Coach PLC Logs Coach/Teacher Conference Logs Data Walkthrough Logs	2.1. T School has a system for PLCs to record and report during-the-grading period SMART goal outcomes to administration, coach, SAL, and/or leadership team.	2.1. PLC logs Student Samples Data	
Reading Goal #2: In grades 6-8, the percentage of FCAT 2.0 students scoring Achievement Levels 4 or 5 in reading will increase from 11% to 16%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	11%	16%				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

3. FCAT 2.0: Points for students making Learning Gains in reading.	discussed and identified barriers when determining	Student Achievement through frequent checks for understanding prior, during and after lessons, providing students with frequent	Reading Coach On The Ground Coach PLC Logs Coach/Teacher	3.1 School has a system for PLCs to record and report during-the-grading period SMART goal outcomes to administration, coach, SAL, and/or leadership team.	3.1. PLC Logs Student Samples Data		
Reading Goal #3: In grades 6-8, the percentage of FCAT 2.0 points for student making learning gains in reading will increase from 50% to 53%	2012 Current Level of Performance:*	2013 Expected Level of Performance.*					
	50%	53%					
			See Reading Goal 1.1 and 2.1	See Reading Goal 1.1 and 2.1	See Reading Goal 1.1 and 2.1	See Reading Goal 1.1 and 2.1	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

4. FCAT 2.0: Points for students in Lowest 25% making learning gains in reading.	4.1. See Reading Goal 1.1, 2.1 and 3.1	See Reading Goal 1.1.	4.1. See Reading Goal 1.1, 2.1 and 3.1	4.1. See Reading Goal 1.1, 2.1 and 3.1	4.1. See Reading Goal 1.1, 2.1 and 3.1		
Reading Goal #4: In grades 6-8, the percentage of FCAT 2.0 points for student in lowest 25% making learning gains in reading will increase from 51% to 54%		2013 Expected Level of Performance:*					
	51%	54%					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious bu Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	

5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year, school will reduce their achievement gap by 50%.						
	5A.1. See Reading Goal 1.1, 2.1 and 3.1	See Reading Goal 1.1,	See Reading Goal 1.1, 2.1	5A.1. See Reading Goal 1.1, 2.1 and 3.1	5A.1. See Reading Goal 1.1, 2.1 and 3.1	
D. I. G. 1/54	2012 G	2012 F				
In grades 6-8, the following student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
reading will decrease by 10%.						
	Black: 36% Hispanic: 26% Asian: N/A American	White: 58% Black: 42% Hispanic: 33% Asian: N/A American Indian: N/A				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5B. Economically Disadvantaged students not making satisfactory progress in reading.		See Reading Goal 1.1,	5B.1. See Reading Goal 1.1, 2.1 and 3.1	5B.1. S See Reading Goal 1.1, 2.1 and 3.1	5B.1. See Reading Goal 1.1, 2.1 and 3.1	
Reading Goal #5B: In grades 6- 8, Economically Disadvantaged students not making satisfactory progress in reading will decrease by 10%		2013 Expected Level of Performance:*				
	29%	36%				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

5C. English Language Learners (ELL) not making satisfactory progress in reading.	5C.1. See Reading Goal 1.1, 2.1 and 3.1	See Reading Goal 1.1	5C.1. See Reading Goal 1.1, 2.1 and 3.1	5C.1. See Reading Goal 1.1, 2.1 and 3.1	5C.1. See Reading Goal 1.1, 2.1 and 3.1	
Reading Goal 5C: In grades 6-8, 86% ELL All Curriculum students will score a Level 3 or above on the 2011 FCAT Reading Test or the percentage of non-proficien students will decrease by 10%.	Level of Performance:*	2013 Expected Level of Performance.*				
	11%	20%				
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Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

5D. Students with Disabilities (SWD) not making satisfactory progress in reading.	5D.1. See Reading Goal 1.1, 2.1 and 3.1	See Reading Goal 1.1,	5D.1. See Reading Goal 1.1, 2.1 and 3.1	5D.1. See Reading Goal 1.1, 2.1 and 3.1	5D.1. See Reading Goal 1.1, 2.1 and 3.1	
Reading Goal #5D: In grades 6-8, 86% SWD All Curriculum students will score a Level 3 or above on the 2011 FCAT Reading Test or the percentage of non-proficien students will decrease by 10%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	17%	25%				

Reading Professional Development

Professional			
Development			
(PD) aligned with			
Strategies through			

Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Costas Level Questions	Grades 6-8	-Demonstration Classrooms (by AVID, Reading Coach and other targeted teachers) -AVID Library AVIDonline.org SDHC AVID World -Subject Area Leaders and/or course-specific Facilitators	-All teachers school-wide -PLCs (This PD also covers a similar strategy in math and science.)		Administrators conduct targeted classroom walk-throughs to monitor DI implementation	Principal and Administrative Team
Vocabulary Acquisition Strategies	Grades 6-8	Reading Coach LA SAL and course-specific PLC Facilitators	-All teachers school wide -PLCs	-PLC course specific meetings scheduled every two weeks -PD on half day in December -Demonstration classrooms scheduled October 2010-May 2011	Administrative walk-throughs to observe vocabulary acquisition strategies	Principal and Administrative Team
Cognitive Academic Language Learning Approach (CALLA)	Core Content Teachers 6-8	ERT/DRT	ERTs in PLC meetings (This PD also covers a similar strategy in math and science.)	-PLCs: Ongoing	Administrative walk-throughs to observe vocabulary acquisition strategies	Principal and Administrative Team
Data Collection and Analysis	Grades 8-8	Principal APC Reading Coach SALs	All teachers school wide (This PD also covers a similar strategy in math and science.)	-Rolling faculty meetings (2) in September	LEAD & RTI TEAMS review of data	LEAD & RTI TEAMS

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

End of Reading Goals

Elementary or Middle School Mathematics Goals

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Elementary School Mathematics Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. FCAT 2.0: Students scoring proficient in mathematics (Level 3-5).	1.1PSLT discussed and identified barriers when determining this strategy	Achievement improves through teachers working collaboratively to focus on student learning.	PLC Logs Data	1.1. School has a system for PLCs to record and report during-the-grading period SMART goal outcomes to administration, coach, SAL, and/or leadership team.	1.1. Common Assessments	
		expect from them to learn? 2. How will we know if they have learned it? 3. How will we respond when they don't learn? 4. How will we respond when they already know it?				

Mathematics Goal #1: In grades 6-8, the percentage of Standard Curriculum students scoring proficient in mathematics (Level 3-5) will increase from 40% to 43%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	40%	45%				
		identified barriers when determining this strategy	improves through teachers' collaboration with the Math Coach in all academic areas.	for PLCs to record and report during-the- grading period SMART goal outcomes to administration, coach, SAL, and/or leadership team	1.2. PLC logs Students' Samples	
		1.3PSLT discussed and identified barriers when determining this strategy	1.3. Student Achievement improves when students are engaged in frequent checks for understanding (during lesson, end of lesson, after the lesson) that provide timely feedback in order to ensure learning prior to the summative assessment (end of unit/big idea.) Teachers plan for frequent checks for understanding throughout the lessons that 1) align with essential learning's/outcomes 2) allow for differentiation, 3) focus on gap analysis 4) lead to precise teaching.	School has a system	1.3. Students' Samples Data	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
2. FCAT 2.0: Students scoring Achievement Levels 4 or 5 in mathematics.	I .	2.1See Math Goal 1.1, 1.2 and 1.3		2.1See Math Goal 1.1, 1.2 and 1.3	2.1See Math Goal 1.1, 1.2 and 1.3	
Mathematics Goal #2: In grades 6-8, the percentage of Standard Curriculum students scoring Achievement Levels 4 or 5 in Math will increase from 14% to 17%	Level of Performance:*	2013 Expected Level of Performance:*				
	14%	20%				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
3. FCAT 2.0: Points for students making learning gains in mathematics.				3.1 See Math Goal 1.1, 1.2 and 1.3	3.1 See Math Goal 1.1, 1.2 and 1.3	

In grades 6-8 the	Level of Performance:*	2013 Expected Level of Performance:*				
	57%	60%				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
students in Lowest 25%		S See Math Goal		4.1 See Math Goal 1.1, 1.2 and 1.3	4.1 See Math Goal 1.1, 1.2 and 1.3	
Mathematics Goal #4: In grades 6-8, the percentage of All Curriculum students in lowest 25% making learning gains in Math will increase from 55% to 58%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	55%	58%				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious bu Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year, school will reduce their achievement gap by 50%.							
Math Goal #5:							
5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in mathematics		See Math Goal 1.1,		5A.1 See Math Goal 1.1, 1.2 and 1.3	5A.1 See Math Goal 1.1, 1.2 and 1.3		
Reading Goal #5A: In grades 6-8, the following All Curriculum student subgroups not making satisfactory progress in Math will decrease by 10%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					

	Black: 38% Hispanic: 36% Asian:	White: 61% Black: 44% Hispanic: 42% Asian: American Indian:				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
		See Math Goal 1.1,		5B.1. See Math Goal 1.1, 1.2 and 1.3	5B.1. See Math Goal 1.1, 1.2 and 1.3	
Mathematics Goal #5B: In grades 6-8, Economically Disadvantaged All Curriculum students not making satisfactory progress in Math will decrease by 10%	2012 Current Level of Performance:*	2013 Expected Level of Performance.*				
	38%	44%				

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.		See Math Goal 1.1,		5C.1. See Math Goal 1.1, 1.2 and 1.3	5C.1. See Math Goal 1.1, 1.2 and 1.3	
Mathematics Goal #5C: In grades 6-8, 86% ELL All Curriculum students will score a Level 3 or above on the 2011 FCAT Math Test or the percentage of non-proficient students will decrease by 10%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
	19%	27%				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

5D. Student with Disabilities (SWD) not making satisfactory progress in mathematics.	5D.1 See Math Goal 1.1, 1.2 and 1.3	See Math Goal 1.1,	See Math Goal 1.1, 1.2 and	5D.1 See Math Goal 1.1, 1.2 and 1.3	
Mathematics Goal #5D: In grades 6-8, SWD All Curriculum students not making satisfactory progress in Math will decrease by 10%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*			
	19%	27%			

End of Elementary or Middle School Mathematics Goals

<u>Algebra End-of-Course (EOC) Goals *(Middle and High Schools ONLY)</u>

* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

Algebra EOC Goals	Problem-			
	Solving			
	Process to			
	Increase			
	Student			
	Achieveme			
	nt			

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
Alg1. Students scoring proficient in Algebra	I '		1.1 See Math Goal 1.1. 1.2	1.1 See Math Goal 1.1, 1.2 and	1.1 See Math Goal 1.1, 1.2	
(Levels 3-5).	1.1, 1.2 and 1.3		and 1.3		and 1.3	
Algebra Goal #1:		2013 Expected Level of Performance:*				
In grades 6-8, the percentage of Standard	Performance:*	of i criormanec.				
Curriculum students scoring						
proficient in Algebra (Level						
3-5) will increase from 73%						
to 76%						
	73%	76%				
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
achievement data, and reference	Barrier		Who and how will the	How will the evaluation tool	Student Evaluation 1001	
to "Guiding Questions", identify and define areas in need of				data be used to determine the effectiveness of strategy?		
improvement for the following						
group: Alg2. Students scoring	2.1	2.1	2.1	2.1	2.2	
Achievement Levels 4 or 5	See Math Goal	See Math Goal 1.1,	See Math Goal 1.1, 1.2	See Math Goal 1.1, 1.2 and	See Math Goal 1.1, 1.2	
in Algebra.	1.1, 1.2 and 1.3	1.2 and 1.3	and 1.3	1.3	and 1.3	

In grades 6.8 the	Level of Performance:*	2013 Expected Level of Performance:*			
	18%	21%			

End of Algebra EOC Goals

Mathematics Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community						
(PLC) or PD						
Activity						
Please note that each						
Strategy does not require a						
professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Instructional Materials and Technology for NGSSS	Grades 6-8	Math SAL		meetings	Administrators conduct targeted walk- throughs	Administration Team
Analyzing first semester exams	Grades 6-8	Math SAL APC	Math Teachers - PLCs	After the administration of the test	PLC logs	APC
Hands-On Activities	Grades 6-8	Math SAL	Math Teachers - PLCs	meetings = on-going	Administrators conduct targeted walk- throughs to monitor Hands-On Activity implementation	Administration Team
Data Disaggregation	Grades 6-8	Math SAL APC	Math Teachers – PLCs	Ongoing training	Practice Reflection Logs	Administration Team

End of Mathematics Goals

Elementary and Middle School Science Goals

Science Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. FCAT 2.0: Students	1.1.	1.1.	1.1.	1.1.	1.1.	
scoring proficient (Level	PSLT	Student	Site based Science Coach	School has a system for	Achievement Series	
3-5) in science.	discussed	achievement			Common Assessment	
5-3) in science.	and identified	improves			Data	
	barriers when	through			Easy Grade Pro	
	determining	teachers			Teacher Assigned	
	this strategy	working	(pre/post, mid and end of	and/or leadership team	Grades	
		collaboratively	unit)	_		
		to focus	Copies of 5E Lesson			
		on student	Plans			
		learning.	Student Performance Data	ı		
		Specifically,				
		they use the				
		Plan-Do-Check	-			
		Act model and				
		log to structure				
		their way of				
		work. Using				
		the backwards				
		design model for units of				
		instruction,				
		teachers focus				
		on the following	מ			
		four questions:				
		1. What is it				
		we expect				
		from them				
		to learn?				
		2. How				
		will we				
		know if				
		they have				
		learned it?				
		3. How				
		will we				
		respond				
		when				
		they don't				
		learn?				
		4. How will we				
		1				
		respond when they				
		already				
		aiready				

		know it?			
Science Goal #1: In grades 6-8, the percentage of Standard Curriculum students scoring proficient Level 3-5 in science will increase from 23% to 26%.	Level of Performance:*	2013 Expected Level of Performance:*			
	23%	29%			

11.2	1.3	1.2.	1 2	11.2	
1.2.	1.2. Student Achievement	Science Coach	1.2. School has a	1.2.	
				Individual Data Chats using	
and identified	improves through	DRT	system for PLCs to	students past and/or present	
barriers when	teachers' collaboration	Teachers	record and report	data	
	with the academic coach.		during-the-grading		
strategy	The academic coach	PLC/Coaching Logs	period SMART		
	rotates through all grade	Walk-through data	goal outcomes to		
	level PLCs to:	Collaborative Planning Log	administration,		
	*Facilitate lesson		coach, SAL, and/or		
	planning that embeds		leadership team		
	rigorous tasks		•		
	*Facilitate the				
	development/writing/				
	selection of higher-				
	order, text-dependent				
	questions/activities, with				
	an emphasis at on Webb's	,			
	Depth of Knowledge	` 			
	question hierarchy as				
	aligned with the Item				
	Specifications of FCAT				
	2.0				
	*Facilitate the				
	identification/selection/				
	development of rigorous				
	science common				
	assessments				
	*Facilitate core				
	curriculum assessment				
	data analysis				
	*Facilitate the planning				
	for interventions and the				
	intentional grouping of				
	students				
	Using walk-through				
	data, the science coach				
	and DRT identifies				
	teachers for support in co-	.			
	planning, modeling, co-				
	teaching, observing and				
	debriefing.				
	aconomis.				
	The science coach and				
	DRT train each grade				
	DK1 train each grade	L		1	

	level on how to facilitate				
	their own PLC using				
	structured protocols.				
	Throughout the school				
	year, the academic coach/				
	administration conducts				
	one-on-one data chats				
	with individual teachers				
	using the data gathered				
	from walk-through tools. This data is used				
	for future professional				
	development, both				
	individually and as a				
	department.				
	r				
	Coach/SAL will support				
	teachers through				
	co-planning and				
	conferencing				
	Coach/SAL will support				
	teachers through				
	modeling and co-teaching as needed				
	as necucu				
1.3	1.3	1.3	1.3	1.3	
PSLT discuss	ed Students reading	Science Coach	School has a	Individual Student Data Chats	
and identified	comprehension improves		system for PLCs to	using students' past and/or	
barriers when			record and report	present data	
	nis engaged in grappling with		during-the-grading		
strategy	complex text and required		period SMART		
		Sign-in sheet from site-based			
			administration,		
		Professional Development Reflection Log	coach, SAL, and/or leadership team		
		Copies of 5E Lessons	leaueiship team		
	text through well-crafted	Lesson Observation/Walk-			
		through monitoring tool			
	assists students in	and agai momentage tool			
	discovering and achieving				
	a deeper understanding of				
	the text and, in turn, the				
1 1 1	science content.		1	1	

=	Anticipated Barrier 2.1. See Science	Strategy 2.1 See Science	fidelity be monitored? 2.1.	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? 2.1. See Science Goal 1.1, 1.2 and	Student Evaluation Tool 2.1. See Science Goal 1.1,	
Levels 4 or 5 in science.	Goal 1.1, 1.2 and 1.3		and 1.3		1.2 and 1.3	
In grades 6-8 the	Level of Performance:*	Level of Performance:*				
	2%	5%				

Science Professional Development

Professional			
Development			
(PD) aligned with			
Strategies through			
Professional			
Learning			
Community (PLC)			
or PD Activity			

Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
scientific probe ware	Grades 6-8			Rolling in-service in the spring	Administrators conduct targeted walk- throughs to monitor Technology and Hands-On Activity implementation	Administration Team
Inquiry and the 5E Lesson Plan Model		Science District Resource Teacher Science SAL			Administrators conduct targeted walk- throughs to monitor inquiry model.	Administration Team

End of Science Goals

WRITING GOALS	Problem- Solving Process to Increase Student Achievement			
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Barrier	Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	Student Evaluation Tool	

achieving progress (FCAT Level	1.1 PSLT discussed and identified barriers when determining this strategy	achievement improves through teachers working collaboratively to focus on student learning.	Principal/APC Writing Resource Teacher On The Ground Coach Teacher Progress Monitoring Tools PLC Logs Data	I.1 School has a system for PLCs to record and report during-the-grading period SMART goal outcomes to administration, coach, SAL, and/or leadership team	I.1 PLC Logs Students' Samples	
		2. How will we know if they have learned	h			

In grades 6-8, the percentage of All Curriculum (AC) students scoring a Level 3 or higher on the 2013 FCAT Writing will increase from 77% to 80%.	of Performance:*	2013 Expected Level of Performance.*					
	77%	80%					
			identified barriers when determining this strategy	collaboration with the writing resource teacher in all content areas.	Writing Resource Teacher On The Ground Coach	School has a system for PLCs to record and report during-the-	Student progress Monitoring Tools PLC Logs Students' Samples

			PSLT discussed and identified barriers when determining this strategy	conferencing with students about their writing	Principal/APC Writing Resource Teacher On The Ground Coach	to record and report during-the-	1.3 Student progress Monitoring Tools PLC Logs Students' Samples
			identified barriers when determining this strategy	of, interpretation of, and response to instruction will increase due to participation in engaging academic lessons and rigor.	Writing Resource Teacher On The Ground	grading period SMART goal	1.4 Student progress Monitoring Tools PLC Logs Students' Samples
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? Nine Week Check What is the level of strategy effectiveness? What do you plan to do with the data?	Student Evaluation Tool		
2. Students achieving above proficiency (FCAT Level 4.0 – 6.0 in writing) Writing Goal #2:		See Writing Goals	See Writing Goals 1.1,		2.1 See Writing Goals 1.1, 1.2, 1.3 and 1.4		

In grades 6-8, the percentage of All Curriculum students scoring a Level 4 or higher on the 2013 FCAT Writing will increase from 32% to 35%.	of Performance:*	2013 Expected Level of Performance:*					
	32%	35%					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? Nine Week Check What is the level of strategy effectiveness? What do you plan to do with the data?	Student Evaluation Tool		
subgroups not making in writing	#3A: Ethnicity (White, Black, Hispanic, Asian, American Indian)	See Writing Goals 1.1, 1.2, 1.3 and 1.4			See Writing Goals	3A.1. See Writing Goals 1.1, 1.2, 1.3 and 1.4	
All groups scored 90% or higher. Therefore, goals do not have to be written for these groups		2013 Expected Level of Performance:*					
	White: Black: Hispanic: N/A% Asian: N/A American Indian: N/A						

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup: 3B. Student			Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? Nine Week Check What is the level of strategy effectiveness? What do you plan to do with the data? 3B.1.		3B.1.	
subgroups not making progress in	#3B:	DD.1.	3B.1.	3B.1.	DD.1.	3B.1.	
Writing Goal #3B: The Economically Disadvantaged All Curriculum subgroup scored a 90% or higher.	of Performance:*	2012 Expected Level of Performance:*					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	data be used to determine the effectiveness of strategy? Nine Week Check What is the level of strategy effectiveness? What do you plan to do with the data?			
subgroups not making in writing		See Writing Goals 1.1, 1.2, 1.3 and 1.4			See Writing Goals	3C.1. See Writing Goals 1.1, 1.2, 1.3 and 1.4	

The ELLs All Curriculum subgroup scored 94% at a Level 3 or above.	CTD C di	2013 Expected Level of Performance.*					
	94%						
Based on the analysis of student achievement data,	Barrier		Fidelity Check Who and how will the fidelity		Student Evaluation Tool		
and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:			Nine Week Check What is the level of strategy implementation? What do you plan to do with the data?	data be used to determine the effectiveness of strategy? Nine Week Check What is the level of strategy effectiveness? What do you plan to do with the data?			
3D. Student subgroups not making progress in writing Writing Goal #3D:	#3D:	See Writing Goals	See Writing Goals 1.1,	3D.1. See Writing Goals 1.1, 1.2, 1.3 and 1.4	See Writing Goals 1.1, 1.2, 1.3 and 1.4	3D.1. See Writing Goals 1.1, 1.2, 1.3 and 1.4	
The SWD subgroup scored above 90% & since this is above 90% a goal doesn't have to be written	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	90%						

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Holistic Scoring Training	6-8		Language Arts Teachers LA PLCs	-	PLC logs turned into administration.	Principal APC Academic Coach Writing Resource
Conferencing While Writing Training	6-8	Academic Coach Writing Resource Teacher		On-going reflection at PLCs	Academic Coach or Writing Resource	Principal APC Academic Coach Writing Resource
SpringBoard Embedded Assessment Scoring	6-8	Academic Coach Writing Resource Teacher	Language Arts Teachers	On-going reflection at PLCs	Academic Coach or Writing Resource walk-throughs and PLC logs.	Principal APC Academic Coach Writing Resource

Writing Budget

William Budget		
Include ELP, school allocation from		
District, Internal funds, Title I, PTSA		
funds, Grants, ELL funds, Technology		
funds, etc, additional units/dollars from		
District.		

Evidence-based Program(s)/Materials(s)			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Technology			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Professional Development			
Strategy	Description of Resources	Funding Source	Available Amount
Subtotal:			
Other			
Strategy	Description of Resources	Funding Source	Available Amount
Wordly Wise	Title 1	Title 1	\$3,000
Supplemental Instructional Services	Teacher units & supplies	ELP	\$12,000
Saturday Sessions	Teacher units & supplies	ARRA	\$5,000
Grand Total: \$20,000			
End of Writing Goals			
i i			

End of Writing Codis									

End of Writing Goals

Attendance Goal(s)

Attendance Goal(s)	Problem- solving Process to Increase Attendance					
Based on the analysis	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation	
of attendance data, and	Barrier		Who and how will the fidelity	How will the evaluation tool	Tool	
reference to "Guiding			be monitored?	data be used to determine the		
Questions", identify and				effectiveness of strategy?		
define areas in need of						
improvement:						

1. Attendance	1.1.	1.1.	1.1.	1.1.	1.1.	
1. Attenuance	PSLT discussed	The school will		Attendance committee will	Instructional Planning	
		establish an		monitor the attendance data	Tool Attendance/	
		attendance		from the targeted group of	Tardy data	
		committee	the Principal on a monthly		Ed Connect	
		comprised of	basis and shared with	Students.	Lu Connect	
	Suucesy	Administrators,	faculty.			
		guidance	faculty.			
		counselors,				
		teachers and other				
		relevant personnel				
		to review the				
		school's				
		attendance plan				
		and discuss school				
		wide interventions				
		to address needs				
		relevant to current				
		attendance data.				
		The attendance				
		committee will				
		also maintain a				
		database of				
		students with				
		significant				
		attendance				
		problems and				
		implement and				
		monitor				
		interventions to be				
		documented on the				
		attendance		ĺ		
		intervention form		ĺ		
		(SB 90710)			1	

Attendance Goal #1: The attendance rate will increase from 92.39% in 2011-2012 to 952% in 2012-2013. -The number of students who have 10 or more unexcused absences throughout the school year will decrease from 314 in 2011-2012 to 282 in 2012-2013. -The number of students who have 10 or more unexcused tardies to school throughout the school year will decrease from 19 in 2011-2012 to 17 in 2012-2013.	2012 Current. Attendance Rate:*	2013 Expected Attendance Rate:*			
	92.39%	94%			
	with Excessive	2013 Expected Number of Students with Excessive Absences (10 or more)			
		284			
	2012 Current Number of Students with Excessive Tardies (10 or more)	2013 Expected Number of Students with Excessive Tardies (10 or more)			
	19	17			

			•	•	•	•
Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each Strategy does not require a						
professional development or						
PLC activity. PD Content /Topic				Target Dates and Schedules		
and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	(e.g., Early Release) and Schedules (e.g., frequency of meetings)	Stratagy for Follow un/Manitaring	Person or Position Responsible for Monitoring
Attendance Plan	Administrators	AP	At Administrator staff meting	August/September	Review plan and student data every 2 days	AP
EdLine	6-8	AP	As needed	On-going	Random check of EdLine postings	AP

End of Attendance Goals

Suspension Goal(s)

Suspension	Problem-			
Goal(s)	solving			
	Process to			
	Decrease			
	Suspension			
	Suspension			

Based on the analysis	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation	
of suspension data, and	Barrier		Who and how will the fidelity	How will the evaluation tool	Tool	
reference to "Guiding			be monitored?	data be used to determine the		
Questions", identify and				effectiveness of strategy?		
define areas in need of						
improvement:						

1 0	1, ,	1 1	1 1	I	1, ,	
1. Suspension	1.1 PSLT discussed	1.1 <u>Tier 1</u>	1.1	1.1	1.1	
		l ier l	-PSLT Behavior		UNTIE , EASI ODR	
	and identified	-Positive	Committee	will review data on Office	and suspension data	
	barriers when	Behavior Support	-Leadership Team	Discipline Referrals	cross-referenced with	
	determining this	(PBS) will be	-Administration	ODRs and out of school	mainframe discipline	
	strategy	implemented to			data	
		address school-		monthly		
		wide expectations				
		and rules, set				
		these through staff				
		survey, discipline				
		data, and provide				
		training to staff				
		in methods for				
		teaching and				
		reinforcing the				
		school-wide rules				
		and expectations.				
		1				
		-Providing teachers	5			
		with resources				
		for continued				
		teaching and				
		reinforcement of				
		school expectations	5			
		and rules.				
		-Leadership				
		team conducts				
		walkthroughs				
		using a PBS walk-				
		through form				
		(generated by				
		the district RtI				
		facilitators).				
		The data is shared				
		with faculty at a				
		monthly meeting,				
		tracking the overall				
		improvement of the	`			
		faculty.	1			
		racuity.				
		-Where needed,				
		administration				

		conducts individual	<u> </u>	<u> </u>	
		teacher walk-			
		through data chats.			
		in ough data viidts.			
Suspension Goal #1:					
The total number of In-					
School Suspensions					
will decrease from 554					
in 2011-2012 to 498 in					
2012- 2013.					
-The total number of					
students receiving In-					
School Suspension will					
decrease from 321 in					
2011-2012 to 289 in					
2012-2013.					
-The total number of	2012 Total Number	2013 Expected			
Out-of-Suspensions	of_	Number of			
(including ATOSS)	In -School	In- School			
will decrease from 424	=	Suspensions			
in 2011-2012 to38 2 in					
2012-2013.					
-The total number of					
students receiving Out-					
of-School Suspension					
will decrease from 248					
in 2011-2012 to 223 in					
2012- 2013.					
	554	498			
	2012 Total Number of Students	2013 Expected Number of Students			
	Suspended	Suspended Students			
	In-School	In -School			
	321	289	 		
	941	407			

2012 Nui Out-of-S Suspensi	School Out-of-School					
424	4 382					
2012 Tot of Studer Suspende Out- of-	ded Suspended	<u>dents</u>				
248	3 224					
	1.2	1.2	1.2	1.2	1.2	
	1.3	1.3	1.3	1.3	1.3	

Suspension Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Positive Behavior Supp (PBS)	6-8	District/ USF Trainer	School Wide	Early Release Dates Training Daily implementation of the PBS by teachers with the LEAD & RTI TEAMS meeting bi-weekly to discuss performance.	Monthly Data Review with information communicated through Lead Team members. LEAD & RTI TEAMS will review the attendance and behavior data on a weekly basis, providing mentoring to students, and establishing ongoing contact with parents.	Principal and Assistant Principal

End of Suspension Goals

Dropout Prevention Goal(s)

Note: Required for High School- F.S., Sec. 1003.53

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Dropout Prevention Goal(s)	Problem- solving Process to Dropout Prevention					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
1. Dropout Prevention Dropout Prevention Goal #1: *Please refer to the percentage of students who dropped out during the 2011-2012 school year.	1.1.	1.1.	1.1.	1.1.	1.1.	

The dropout rate will decrease from 4% in 2011-2012 to 3% in 2012-2013. The graduation rate will increase from 90% in 2011-2012 to 91% in 2012-2013.	2012 Current Dropout Rate:*	2013 Expected Dropout Rate:*					
	2012 Current Graduation Rate:*	2013 Expected Graduation Rate:*					
		1.2.	1.2.	1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

Dropout Prevention Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Dropout Prevention Goal(s)

Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

Parent Involvement Goal(s)	Problem- solving Process to Parent Involveme nt					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
Parent Involvement Goal #1:		1.1 See Uploaded PIP	1.1 See Uploaded PIP	1.1 See Uploaded PIP	1.1 See Uploaded PIP	

Based on the School Climate and Perception Survey for Parents, the percentage of parents who strongly agree with the indicators under Communication will increase from 50% in 2012 to 61% in 2013.	2012 Current level of Parent Involvement:*	2013 Expected level of Parent Involvement:*				
Parent Involvement Goal(s)	solving Process to Parent Involveme nt					
Based on the analysis of parent involvement data, and reference to "Guiding Questions", identify and define areas in need of improvement:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
2. Parent Involvement Parent Involvement Goal #2:		1.1 See Uploaded PIP	1.1 See Uploaded PIP	1.1 See Uploaded PIP	1.1 See Uploaded PIP	

Based on the School Climate and Perception Survey for Parents, the percentage of parents who strongly agree with the indicators under Student Learning will increase from 65% in 2012 to 80% in 2013.	2012 Current level of Parent Involvement:*	2013 Expected level of Parent Involvement:*			

Parent Involvement Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or						
PLC activity. PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

	1		
	1		
	1		

End of Parent Involvement Goal(s)

Health and Fitness Goal(s)

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt		audina the percentage	represents next to the p	econinge (e.g. 707)	s (55)).	
Based on the analysis of school data, identify and define areas in need of improvement: 1. Health and Fitness Goal	discussed and identified	1.1 Middle School	1.1	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy? 1.1 Checking student schedules	Student Evaluation Tool 1.1		

Health and Fitness Goal #1: Increase the number of 8th grade students scoring in the "Healthy Fitness Zone (HFZ)" by 10% on the PACER test for assessing aerobic capacity & cardiovascular.	2012 Current Level :*	2013 Expected Level :*			
	59%	62%			

Content Area: Physical Education	School: Beth Shields Middle School	Review dates: 9/30/12, 1/12/13,
Group Responsible: (ex: Leadership, Grade Level, Subject Area, or Department, etc.) PE (Jamie Miller-TL)		

SIP Goal 1	Increase the number of 8th grade students scoring in the "Healthy Fitness Zone (HFZ)" by 10% on the PACER test for assessing aerobic capacity and cardiovascular health.
SIP Goal 2	
SIP Goal 3	
SIP Goal 4	
SIP Goal 5	

Grading Period Student Progress Monitoring

Student Evaluation Data			
Diameter Data	Tool(s)	Date/Window Administered	Data Summary:
1st Grading Period	PACER Fitnessgram Assessment-Used with the Fitnessgram CD and HFZ charts.	End of the First Grading Period	Grade Level/Content/Course Evidence: Pre-test evidence: 6th grade % of students passing the PACER Fitnessgram test: 56% 7th grade % of students passing the PACER Fitnessgram test 52% 8th grade % of students passing the PACER Fitnessgram test 48%

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

2 nd Grading Period	PACER Fitnessgram Assessment-Used with the Fitnessgram CD and HFZ charts.	End of the Second Grading Period	Grade Level/Content/Course Evidence: 6th grade % of students passing the PACER Fitnessgram test: 59% (Increase) 7th grade % of students passing the PACER Fitnessgram test 56% (Increase) 8th grade % of students passing the PACER Fitnessgram test 48% (Remained the same)
3 rd Grading	PACER Fitnessgram	End of the Third	Grade Level/Content/Course Evidence:
Period	Assessment-Used with	Grading Period	6th grade % of students passing the PACER Fitnessgram test: 66% (Increase)
	the Fitnessgram CD		7th grade % of students passing the PACER Fitnessgram test 54% (Decrease) 8th grade % of students passing the PACER Fitnessgram test 52% (Increase)
	and HFZ charts.		8 grade 70 of students passing the FACER Funessgram test 3270 (mercase)
4 th Grading	PACER Fitnessgram	End of the Fourth	Grade Level/Content/Course Evidence:
Period	Assessment-Used with	Grading Period	
	the Fitnessgram CD		
	and HFZ charts.		
FCAT or Final	Same as 4th Quarter		
Assessment			
Data			

School Improvement Goal/Strategy Analysis

Strategy		Person	Progress Monitoring	Barriers/Root Cause	Next Steps/Response to Data	
	Timeline	Responsible	(During the Grading Period)	Analysis		
Strategy Summary 1- Testing Reinforcement/ Extension						
Action Step 1.1 Teaching the fitness assessment.	Quarter 1	ALL PE teachers	Teacher Fidelity Check: All PE teachers introduced their students to the PACER fitnessgram assessment.	Absences on the day the PACER was administered.	Students who missed the PACER made it up during another PE timeframe. However, it is not the same because fewer students are running and they feel like everyone can see them. This leads to lower number of laps.	
Action Step 1.2- Building endurance for the assessment.	Quarter 1/2	Miller-Makes calendar All PE teachers have students participate in the runs.	Teacher Fidelity Check: A running schedule was made for the students. The running intervals started with the 400 Run. Students built up to the mile run. Then the runs decreased. These runs are completed on Mondays. Tuesday-Friday students get to learn the sport units. High schools students are expected to finish a mile in 12 minutes. This also helps build students for the next level.	Other school functions: Tutoring, speech, field trips. Migrant population comes in about October. Therefore, missing a whole quarters worth of training.	6th and 7th grade both increased PACER scores from Q1 to Q2. We need to focus on making gains with 8th grade because they remained the same.	

Action Step 1.3- Fitness Games	Quarter 1/2	All PE teachers	Teacher Fidelity Check: Using fitness games like "Sharks-n-Minnows" to resemble the actual PACER test.	Students who are not prepared for class miss these games because it is unsafe for them to play. Then they miss cardio training for their heart and lungs.	
Action Step 1.4	Quarter 3	All PE teachers	Teacher Fidelity Check: The running schedule will focus on shorter distances. The students will run an extra PACER training to build the quickness needed to complete laps over 30. The students will be introduced to the 100-meter dash and 200-meter dash.	We need 8 th grade to increase another 6% in the PACER.	During PLC, coming up with an award all students would find worthy enough to try harder in the final Pacer test.
Action Step 1.4			Teacher Fidelity Check:		
Action Step 1.5			Teacher Fidelity Check:		

Health and Fitness Goals Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Train interval activities and dates	8 th grade-PE		Coach Cherry, Coach Cantrell, Coach Miller Coach Cantrell, Mednesday(s) meet during students complete the training interval under the time given? Did any students refuse to participate? How can we improve?		PE COACHES who teach 8th grade.	
Set minimum laps for the different genders to complete during the mini Pacer pacing.	8 th Grade		Coach Cherry, Coach Cantrell, Coach Miller Coach Shafer and Coach Shank will provide ideas to the meeting.	2012 April 2012	Evaluate how many students did complete the laps without stopping compared to who did not.	PE COACHES who teach 8th grade.
Gender Separation PACER assessment	eparation		All PE coaches	boys in the gym then the next day test only the girls.	Coaches come back to meet and discuss how they felt the students did without the other gender watching them. Did the girls participate with more effort than they normally would while boys are around?	PE coaches who teach all grades because all grades will be separate to assess.

Continuous Improvement Goal(s)

Continuous Improvement Goal	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Evaluation Tool	

Continuous Improvement Goal #1:	I.1 PSLT discussed and identified barriers when determining this strategy		Principal Leadership Team Subject Area Leaders PLC facilitators	The Leadership Team will	1.1 PLC Survey materials	
The percentage of <u>teachers</u> who strongly agree with the indicator "teachers meet on a regular basis to discuss their student's learning, share best practices, problem solve and develop lessons/ assessments that improve student performance (under Teaching and Learning)" will increase from 60% in 2012 to 75% in 2013.	2012 Current Level :*	2013 Expected Level :*				
	60%	75%				

	1.2	2	1.2	1.2	1.2	1.2.	
•							
	1.3	3 <u>1</u>	<u>1.3</u>	1.3	1.3	1.3	

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
PLCs	6-8	Teachers who have received District training	School-Wide	Preplanning-July 17 Faculty meetings in September and October		Administration SALs
Faculty study will be conducted during the first semester using the book, "The Collaborative Teacher."			SALs Team Leaders LEAD & RTI TEAMS Team		Administration walk-throughs of PLC meetings	Administration

End of Additional Goal(s)

NEW Goal(s) For the 2012-2013 School Year

NEW Reading Florida Alternate Assessment Goals

Accessor	See Reading Goals 1.2, 1.2 and 1.3	See Reading	See Reading Goals 1.2,	A.1. See Reading Goals 1.2, 1.2 and 1.3	
The percentage of	Level of	2013 Expected Level of Performance:*			
	88%	90%			

B. Florida Alternate Assessment: Percentage of students making Learning Gains in reading.	See Reading Goals 1.2, 1.2 and 1.3	B.1. See Reading Goals 1.2, 1.2 and 1.3	See Reading Goals 1.2,	B.1. See Reading Goals 1.2, 1.2 and 1.3	B.1. See Reading Goals 1.2, 1.2 and 1.3	
Reading Goal B: The percentage of students making Learning Gains on the 2013 FAA will maintain or increase by 2%.	Level of	2013 Expected Level of Performance:*				
	10 / 0	12/0				

NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals	Problem-Solving			
	Process to Increase			
	Language Acquisition			

Students speak in English and understand spoken English at	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity be		Student Evaluation Tool	
grade level in a manner similar to non-ELL students.			monitored?	tool data be used to determine the effectiveness of strategy?		
C. Students scoring proficient in Listening/ Speaking.	See Reading Goals 1.2, 1.2 and 1.3	1.1. See Reading Goals 1.2, 1.2 and 1.3	1.1. See Reading Goals 1.2, 1.2 and 1.3	1.1.	1.1. See Reading Goals 1.2, 1.2 and 1.3	
CELLA Goal #C: The percentage of students scoring proficient on the 2013 Listening/Speaking section of the CELLA will increase from 60% to 62%.	2012 Current Percent of Students Proficient in Listening/Speaking:					
	60%					
Students read in English at grade level text in a manner similar to non-ELL students.	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

D. Students scoring		2.1.	2.1.	2.1.	2.1.	
proficient in Reading		See Reading Goals 1.2, 1.2	See Reading Goals 1.2, 1.2 and	See Reading Goals 1.2,	See Reading Goals 1.2, 1.2 and 1.3	
F g ·	See Reading Goals 1.2, 1.2 and 1.3	and 1.3	1.3	1.2 and 1.3		
CELLA C. 1//D	2012 Current Percent of Students					
	Proficient in Reading:					
The percentage of students scoring proficient on the 2013						
Reading section of the CELLA						
will increase from 14 to 16%.						
	4.407					
	14%					
Students write in English at	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
grade level in a manner similar	•		Who and how will the fidelity be	How will the evaluation		
to non-ELL students.				tool data be used		
				to determine the effectiveness of strategy?		
				circuiveness of strategy?		

proficient in Writing.	2.1. See Writing Goals 1.1, 1.2 and 1.3	2.1 See Writing Goals 1.1, 1.2 and 1.3	2.1. See Writing Goals 1.1, 1.2 and 1.3	2.1. See Writing Goals 1.1, 1.2 and 1.3	2.1. See Writing Goals 1.1, 1.2 and 1.3	
CELLA Goal #E: The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from 25% to 27%						
	25%					
		2.2.	2.2.	2.2.	2.2.	2.2.
		2.3	2.3	2.3	2.3	2.3

NEW Math Florida Alternate Assessment Goals

Based on the analysis of	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
student achievement data,	Barrier		Who and how will the	How will the evaluation tool data be		
and reference to "Guiding			fidelity be monitored?	used to determine the effectiveness		
Questions", identify and				of strategy?		
define areas in need of						
improvement for the						
following group:						

Alternate Assessment: Students scoring at in mathematics (Levels 4-9).	See Math Goals 1.1, 1.2 and 1.3	See Math Goals	F.1. See Math Goals 1.1, 1.2 and 1.3	F.1. See Math Goals 1.1, 1.2 and 1.3	F.1. See Math Goals 1.1, 1.2 and 1.3		
Mathematics Goal F: The percentage of students scoring a Level 4 or higher on the 2013 FAA will maintain or increase by 2%.	Performance:*	2013 Expected Level of Performance:*					
	88%	90%					
		F.2.	F.2.	F.2.	F.2.	F.2.	
		F.3.	F.3.	F.3.	F.3.	F.3.	

Alternate Assessment: Percentage of students making Learning Gains in mathematics.	See Math Goals 1.1, 1.2 and 1.3	G.1. See Math Goals 1.1, 1.2 and 1.3	G.1. See Math Goals 1.1, 1.2 and 1.3	G.1. See Math Goals 1.1, 1.2 and 1.3	G.1. See Math Goals 1.1, 1.2 and 1.3		
Mathematics Goal G: The percentage of students making learning gains on the 2013 FAA will maintain or increase by 2%	Level of Performance:*	2013 Expected Level of Performance:*					
	12%	14%					
						G.2.	
						G.3.	

NEW Geometry End-of-Course Goals *(High School ONLY)

Geometry EOC	Problem-			
Goals	Solving			
	Process to			
	Increase			
	Student			

			1		1	
	Achieveme					
	nt					
	110					
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
achievement data, and reference	Barrier			How will the evaluation tool		
to "Guiding Questions",				data be used to determine the		
identify and define areas in				effectiveness of strategy?		
need of improvement for the						
following group:						
H. Students scoring in						
the middle or upper third						
(proficient) in Geometry.						
Geometry Goal H:	2012 Current	2013 Expected Level				
Stomen J Sour II.	Level of	of Performance:*				
	Performance:*					
Based on the analysis of student	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
achievement data, and reference	Anticipated Barrier	Strategy	Who and how will the	How will the evaluation tool	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions",		Strategy	Who and how will the	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in		Strategy	Who and how will the	How will the evaluation tool	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the		Strategy	Who and how will the	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Who and how will the	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the		Strategy	Who and how will the	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Who and how will the	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier		Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the	Barrier 2012 Current	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of		Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
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achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	
achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group: I. Students scoring in the upper third on Geometry.	Barrier 2012 Current Level of	2013 Expected Level	Who and how will the fidelity be monitored?	How will the evaluation tool data be used to determine the	Student Evaluation Tool	

NEW Science Florida Alternate Assessment Goal

Elementary, Middle <mark>and High</mark> Science Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
Assessment. Students	J.1. See Science Goals 1.1, 1.2 and 1.3		See Science Goals 1.1, 1.2	J.1. See Science Goals 1.1, 1.2 and 1.3	

 Level of	2013 Expected Level of Performance:*			
data for current level of performance in this	Enter numerical data for expected level of performance in this box.			

NEW Biology End-of-Course (EOC) Goals

* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

Biology EOC Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
K. Students scoring in the middle or upper third (proficient) in Biology.					

Biology Goal K:	2012 Current Level of Performance:*	2013 Expected Level of Performance:*				
Based on the analysis of student achievement data, and reference	Anticipated Barrier	Strategy	Fidelity Check Who and how will the fidelity		Student Evaluation Tool	
to "Guiding Questions", identify and define areas in need of improvement for the following group:			be monitored?	data be used to determine the effectiveness of strategy?		
L. Students scoring in upper third in Biology. Biology Goal L:	2012 Current Level of	2013 Expected Level of				
		Performance:*				

NEW Writing Florida Alternate Assessment Goal

	Problem-			
	Solving			
Writing	Process to			
Goals	Increase			
Goals	Student			

	Achievement					
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy	be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
	M.1. See Writing Goals 1.1, 1.2 and 1.3				M.1. See Writing Goals 1.1, 1.2 and 1.3	
Writing Goal M: The percentage of students scoring a Level 4 or higher on the 2013 FAA will maintain or increase by 2%.		2013 Expected Level of Performance:*				

NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

STEM Goal(s)	Problem-Solving		
	Process to		

	Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
	ELA and other STEM teachers	1.1 -Explicit direction for STEM professional learning communities to be establishedDocumentation of planning of units and outcomes of units in logsIncrease effectiveness of lessons through lesson study and district metrics, etc.	Leaders	1.1 Administrative/SAL walk- throughs	1.1 Logging number of project- based learning in math, science and CTE/STEM elective per nine week. Share data with teachers.
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

STEM Professional Development

Professional						
Development						
(PD) aligned with						
Strategies through						
Professional						
Learning						
Community (PLC)						
or PD Activity						
Please note that each						
Strategy does not require a professional development or						
PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of STEM Goal(s)

NEW Career and Technical Education (CTE) Goal(s)

CTE Goal(s)	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and define areas in need of improvement:	Anticipated Barrier	Strategy	•	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool
CTE Goal #1: The school will increase the participation and activities in career exposure activities/events from 1 in 2011-2012 to 2 in 2012-2013.	1. Lack of participation	Implement special speakers to visit and share with students about CTE careers throughout the year and during the Great American Teach-In.	1.1. Guidance	1.1. Count participation hours	1.1. Great American Teach-In Sign in sheet and schedule
		1.2. Implement guidance and/ or APC High School presentations/visits (from feeder patterns and magnet) regarding CTE coursework options.	1.2. Guidance		1.2. Log of High School presentations regarding CTE course options.
	1.3.	1.3.	1.3.	1.3.	1.3.

CTE Professional Development

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or						
PLC activity. PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of CTE Goal(s)

Differentiated Accountability

School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header: 3. Select "OK", this will place an "x" in the box.)

School	, p	
Differentiated		
Accountability		
Status		
□Priority	□Focus	□Prevent

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

School Advisory Council (SAC)

SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes	□ No
Yes	□ No

If No, describe the measures being taken to comply with SAC requirements.	

Describe the use of SAC funds.			
N 1 1 CO		D : 1 1 4	T: 1.4
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Positive environment, student	T shirts	\$633.10	
achievement, sense of community			
Positive environment, student	Dues for Civil Air Patrol	\$450.00	
achievement, sense of community, state			
& nation			
Parental involvement & attendance	Equipment for the morning show	\$392.70	

Increase participation & parental involvement at the Parent Advisory Council Meeting	Providing entertainment, door prizes, & utensils for food	\$746.23	
Incentives for students to achieve their reading scores (ELCR)	Various student incentives (gift cards, food, awards, etc)	\$300.00	
Incentives for students to achieve their reading scores (ELCR)	Various student incentives (gift cards, food, awards, etc)	\$300.00	
Improving reading skills	Academy of Reading	\$700.00	
Students will participate in a school wide college door decorating contest. Using the internet or books, students will research a college & then use the information to decorate their homeroom door	Prizes for 30 students times 3 homerooms times 10	\$300.00	
Resources to include but not limited to would be DVDs, for the Media Center in order to improving reading skills & research skills for all types of learners & readers (matching grant was won by Mrs. Matthews)	Media Center	\$500	
Final Amount Spent			