# Florida Department of Education



School Improvement Plan (SIP)

## Form SIP-1

#### 2012-2013 SCHOOL IMPROVEMENT PLAN

#### **PART I: SCHOOL INFORMATION**

School Name: Kenly Elementary	District Name: Hillsborough
Principal: Shirlean Cobb	Superintendent: MaryEllen Elia
SAC Chair: Jerri Brown	Date of School Board Approval:

#### **Student Achievement Data:**

The following links will open in a separate browser window.

School Grades Trend Data (Use this data to complete Sections 1-4 of the reading and mathematics goals and Sections 1 and 2 of the writing and science goals.)
Florida Comprehensive Assessment Test (FCAT)/Statewide Assessment Trend Data (Use this data to inform the problem-solving process when writing goals.)

High School Feedback Report

K-12 Comprehensive Research Based Reading Plan

#### **Highly Qualified Administrators**

List your school's highly qualified administrators and briefly describe their certification(s), number of years at the current school, number of years as an administrator, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and Ambitious but Achievable Annual Measurable Objective (AMO) progress.

Position	Name	Degree(s)/	Number	Number of	Prior Performance Record (include prior School Grades, FCAT/

		Certification(s)	of Years at Current	Years as an Administrator	Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school					
			School		year)					
Principal	Shirlean Cobb	Master's Degree	9	19	Years	Grade	<b>Prof Read</b>	Gains	Bottom 25	%
		in Education			AYP		2012	C	47%	64%
		Administration/			64%		20	11	C 60%	
		Leadership			59%	47%	82%		2010	D
		-			64%	53%	60%	67	'%	2009
					C	64%	60%	61%	77%	
Assistant	Janet Matthews	Master's Degree	7	7	Years	Grade	<b>Prof Read</b>	Gains	Bottom 2	5%
Principal		in Education			AYP	2012	C 4	17%	64%	64%
		Administration/			2011	C	60%	59%	47%	82%
		LeadershipNational			2010	D	64%	53%	60%	67%
		Board Certified Teacher			2009	C	64%	60%	61%	77%

### **Highly Qualified Instructional Coaches**

List your school's highly qualified instructional coaches and briefly describe their certification(s), number of years at the current school, number of years as an instructional coach, and their prior performance record with increasing student achievement at each school. Include history of school grades, FCAT/Statewide Assessment performance (Percentage data for Achievement Levels, Learning Gains, Lowest 25%), and AMO progress. Instructional coaches described in this section are only those who are fully released or part-time teachers in reading, mathematics, or science and work only at the school site.

Subject Area	Name	Degree(s)/ Certification(s)	Number of Years at Current School	Number of Years as an Instructional Coach	Prior Performance Record (include prior School Grades, FCAT/ Statewide Assessment Achievement Levels, Learning Gains, Lowest 25%), and AMO progress along with the associated school year)		g Gains,			
	Mary Kelley	Master's degree in Early	10	10	Years			ading Gains		
Reading		Childhood with Reading			<b>AYP</b> 20	12	C ·	47%	64%	64%
		Certification			2011	C	60%	59%	47%	82%
					2010	D	55%	53%	60%	67%
					2009	C	64%	60%	61%	77%
Math	Jenise Freeland	Master's degree in	1	1	First Yea	ar				
		Educational Leadership								
		K-12, ESE K-12, ESOL								
		Endorsed, Elementary								
		Education K-6								

Writing	Audra Brazell	Bachelor's degree	2	2	Years	Grade	Prof Reading
Resource		with Certification in			2012	C	72%
		Elementary Education K-6			2011	C	80%
Science	Deshonda Rogers	Bachelor's degree	3	3	Years	Grade	Prof
Resource	_	with Certification in			2012	C	28%
		Elementary Education K-6			2011	C	27%

### **Highly Qualified Teachers**

Describe the school-based strategies that will be used to recruit and retain high quality, highly qualified teachers to the school.

Description of Strategy	Person Responsible	Projected Completion Date	Not Applicable (If not, please explain why)
1. Teacher Interview Day		June, 2013	
2. Renaissance Fair	General Directors of Federal Programs	June, 2013	
3. Salary Differential (Renaissance School)	General Directors of Federal Programs	Ongoing	
4. Performance Pay	General Directors of Federal Programs	Ongoing	
5. Partnering new teachers with veteran staff	Principal	Ongoing	
6. Incentives for teachers for perfect attendance	Principal	Ongoing	
7. Welcome breakfast for faculty and staff	Principal	Ongoing	
8. Refreshments for faculty and staff	Principal	Ongoing	
9. Culture building activities incorporated into faculty meetings	Principal	Ongoing	

### **Non-Highly Qualified Instructors**

Provide the number of instructional staff and paraprofessionals that are teaching out-of-field (not ESOL certified) and not highly qualified.

Number of staff and paraprofessional that are teaching out-	Provide the strategies that are being implemented to support the staff in becoming highly effective
of-field/ and who are not highly qualified.	

6 out of field but all are highly qualified. They are fulfilling requirements for ESOL endorsements	Twice a year a face to face meeting is held to go over the required course status.  The ESOL classes are posted as well as on the school internal so that all that need the courses are provided with information about upcoming courses.

### **Staff Demographics**

Please complete the following demographic information about the instructional staff in the school.

\*When using percentages, include the number of teachers the percentage represents (e.g., 70% (35)).

Total Number of Instructional Staff	% of First-Year Teachers	% of Teachers with 1-5 Years of Experience	% of Teachers with 6-14 Years of Experience	% of Teachers with 15+ Years of Experience	% of Teachers with Advanced Degrees	% Highly Qualified Teachers	% Reading Endorsed Teachers	% National Board Certified Teachers	% ESOL Endorsed Teachers
100%	9%	32%	34%	25%	25%	100%	9%	7%	52%
(44)	(4)	(14)	(15)	(11)	(11)	(44)	(4)	(3)	(23)

### **Teacher Mentoring Program**

Please describe the school's teacher mentoring program by including the names of mentors, the name(s) of mentees, rationale for the pairing, and the planned mentoring activities.

Mentor Name	Mentee Assigned	Rationale for Pairing	Planned Mentoring Activities
Brenda Christman (District EET Mentor)	Shavonda Phillips-2 <sup>nd</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.
Brenda Christman (District EET Mentor)	April Jolly-2 <sup>nd</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.

Brenda Christman (District EET Mentor)	Elisabeth Frazier – 2 <sup>nd</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.
Brenda Christman (District EET Mentor)	Tamara Williams – 1 <sup>st</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.
Brenda Christman (District EET Mentor)	Lucinda Evans 2 <sup>nd</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.
Brenda Christman (District EET Mentor)	Raychel Gantt – 1 <sup>st</sup> year teacher	EET Mentor-Highly Qualified	Weekly visits with mentoring models, advising data analysis, conferencing and problem solving.
Jerri Brown, (school based mentor)	Gabielle Denize - 2 <sup>nd</sup> year teacher	12 year veteran teacher	Meets with administrators as needed. Support is on-going for mentees; planning in PLC's and team meetings.
Erica Reid, (school based mentor)	Wanda Rosado - 2 <sup>nd</sup> year teacher	5 year veteran teacher	Meets with administrators as needed. Support is on-going for mentees; planning in PLC's and team meetings.
Jerri Brown, (school based mentor)	Marisol Hernandez - 2 <sup>nd</sup> year teacher	12 year veteran teacher	Meets with administrators as needed. Support is on-going for mentees; planning in PLC's and team meetings.
Kristen Mahlum, (school based mentor)	Susan Snode - 1st year teacher	6 year veteran teacher, Team Leader	Meets with administrators as needed. Support is on-going for mentees; planning in PLC's and team meetings.

### **Additional Requirements**

#### **Coordination and Integration-Title I Schools Only**

Please describe how federal, state, and local services and programs will be coordinated and integrated in the school. Include other Title programs, Migrant and Homeless, Supplemental Academic Instruction funds, as well as violence prevention programs, nutrition programs, housing programs, Head Start, adult education, career and technical education, and/or job training, as applicable.

Title I, Part A

Services are provided to ensure students who need additional remediation are provided support through: during and after school and summer programs, quality teachers through professional development, content resource teachers, and mentors.

Title I, Part C- Migrant

The migrant advocate provides services and support to students and parents when we have migrant students. The advocate works with teachers and other programs to ensure that the migrant students' needs are met.

Title I, Part D

The district receives funds to support the Alternative Education Program which provides transition services from alternative education to school of choice.

Title II

The district receives funds for staff development to increase student achievement through teacher training. In addition, the funds are utilized in the Salary Differential Program at Renaissance schools.

Title III

Services are provided through the district for educational materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless

The district receives funds to provide resources (social workers and tutoring for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

Supplemental Academic Instruction (SAI)

SAI funds will be coordinated with Title I funds to provide summer school, reading coaches, and extended learning opportunity programs.

Violence Prevention Programs

Conflict Resolution and Bully Prevention are taught to all faculty and staff as well as to every student at Kenly by the guidance counselor. The counselor also trains Peer Mediators and runs the program for use by all students in all grade levels who need the service. The Child Abuse Council provides an hour program for grades three and four on violence prevention annually during wellness week.

Nutrition Programs

Kenly received a Silver Award from the Alliance for a healthier generation that included requirements on nutrition and exercise. They will be continuing to try to obtain additional classes for staff wellness, as well as striving for the Silver and Gold again this year. Students have nutrition information presented weekly on the morning news to help them learn the importance of healthy eating for academic success and health. Posters are on display throughout the school on nutrition. Fresh Fruits and Vegetable snacks will be given to all students approximately two to three times a week in an effort to cultivate the student's taste for healthy foods.

Housing Programs

N/A

Head Start

We utilize information from students in the Head Start to transition into kindergarten.

Adult Education

Career and Technical Education

The career and technical support is specific to each school site which funds can be utilized, in a specific program within Title I regulation.

Hillsborough 2012

Rule 6A-1.099811

Revised July, 2012

Job Training

Job training support is specific to each school site in which funds can be utilized, in a specific program within Title I regulations.

Other

N/A

#### Multi-Tiered System of Supports (MTSS) /Response to Instruction/Intervention (Rtl)

#### School-Based MTSS/RtI Team

Identify the school-based MTSS Leadership Team.

Shirlean Cobb / Principal, Lauren Bearsley / Psychologist, Roger Whitfield / SSW, Bianca Hawkins / Counselor, Kim McCray / ESE Teacher, Janet Matthews / Assistant Principal, Mary C. Kelley, / Reading Coach, Katie Cortelyou / Academic Intervention Specialist. Other staff members are invited as appropriate to meet the goals of the meeting.

Describe how the school-based MTSS Leadership Team functions (e.g., meeting processes and roles/functions). How does it work with other school teams to organize/coordinate MTSS efforts?

The purpose of the PSLT in our school is to insure high quality instruction / intervention matched to student needs and using performance level and learning rate over time to make data based to guide instruction. The PSLT reviews school-wide data to address the progress of low-performing students and determine the enrichment and acceleration needs of high performing students. The major goal is for all students to achieve satisfactory progress and improve other long term outcomes (behavior, attendance, etc.). The team uses the Collaborative Culture Problem Solving Model and ALL decisions are guided by the reviews and analysis of student data.

- There is a member of the PSLT on each PLC and they are the communication link that is the conduit of knowledge. The PSLT is considered the main leadership team in our school. The PSLT will meet weekly and use the problem solving process to:
- Oversee the multi-layered model of service delivery (Core Curriculum, Supplemental and Intensive Services)
- Based on student data, recommend, coordinate and implement supplemental and intensive services that matches students' non=mastery of skills through:

Tutoring during small group pull-outs in math and reading

Extended Learning Programs during and after school

Saturday Academies in reading, writing, math and science

Intensive reading and math intervention time

- Determine scheduling needs, curriculum materials and intervention resources based on identified needs derived from data analysis
- Determine the school-wide professional development needs of faculty and staff and arrange trainings aligned with the SIP goals.
- Review and interpret student data (academic, behavior and attendance) at the school and grade levels
- Organize and support systematic data collection as needed
- Strengthen the core curriculum instruction through the

Implementation and support of PLC's

Use of school based Reinforcement Instructional Calendars, Mini-Lessons and Mini-Assessments

Use of Mini-Lessons (data will be collected by PLC's and entered and compiled for analysis by members of the PSLT)

Use of Common Core Assessments at the end of segments / chapters (data will be collected by PLC's and entered and compiled for analysis by members of the PSLT)

Implementation of research-based, scientifically validated instructional strategies and / or interventions (Differentiated Instruction)

Communication with major stakeholders (parents, business partners, community members, etc.) regarding student outcomes through data summaries and conferences

- At the end of each nine weeks, assist in the evaluation of teacher fidelity data and student achievement data collected during the nine weeks.
- Assist with planning, implementing, and evaluating the outcomes of supplemental and intensive interventions in conjunction with PLC's.
- Work collaboratively with the PLC's in the implementation of the C-CIM (Core Continuous Improvement Model and F-CIM (Florida Continuous Improvement Model on specific tested benchmarks) and progress monitoring.
- Coordinate / collaborate with other working committees, such as the Reading, Math, Science and Writing Leadership Teams (which are charged with developing a plan for embedding / integrating reading, math, science, and writing strategies across all other content areas).

Describe the role of the school-based MTSS Leadership Team in the development and implementation of the school improvement plan. Describe how the RtI Problem-solving process is used in developing and implementing the SIP?

- The Chair of SAC is a member of the PSLT on an adhoc as needed.
- The PSLT and SAC were involved in the School Improvement Plan development that was initiated prior to the end of the 2011 12 school year and during pre-planning for the 2012 13 school year.
- The School Improvement Plan is the working document that guides the work of the PSLT. The large part of the work of the team is outlined in the Expected Improvements / Problem Solving Process sections (and related professional development plans) for the school-wide goals in reading, writing, math, science, attendance and suspension / behavior.
- Given that one of the main tasks is to monitor student data related to instruction and interventions, the PSLT will monitor the effectiveness of the strategies developed in problem solving plans by reviewing student data as well as data related to various levels of fidelity. Using data gathered from PLC's, the team will monitor the data and make progress statements on the School Improvement Plan at the end of the first, second and third nine weeks. The PSLT will use the following rubric to evaluate Strategy Fidelity of Implementation and Strategy Effectiveness:

#### MTSS Implementation

Describe the data source(s) and the data management system(s) used to summarize data at each tier for reading, mathematics, science, writing, and behavior.

### **Core Curriculum (Tier 1)**

Data Source	Database	Person (s) Responsible
FCAT released tests	School Generated Excel Database	Reading Coach/Math Coach/AP
Baseline and Midyear District Assessments	Scantron Achievement Series Data Wall	Leadership Team, PLCs, individual teachers
District generated assessments from the Office of Assessment and Accountability	Scantron Achievement Series Data Wall	Leadership Team, PLCs, individual teachers
Subject-specific assessments generated by District-level Subject Area Supervisors in Reading, Math, Writing and Science	Scantron Achievement Series Data Wall	Leadership Team, PLCs, individual teachers
FAIR	Progress Monitoring and Reporting Network	Reading Coach Reading PLC Facilitator
CELLA	Sagebrush (IPT)	ELL PSLT Representative
Teachers' common core curriculum assessments on units of	Ed-Line	Individual Teachers, Team Leaders,
instruction/big ideas.	PLC logs	PLC Facilitators, Leadership Team Member
DRA-2	School Generated Excel Database	Individual Teacher
Reports on Demand/Crystal Reports	District Generated Database	Leadership Team PSLT

#### **Supplemental/Intensive Instruction (Tiers 2 and 3)**

Data Source	Database	Person (s) Responsible for Monitoring
Extended Learning Program (ELP)	School Generated Database in Excel	Leadership Team
Ongoing Progress Monitoring (mini-assessments and other		ELP Facilitator
assessments from adopted curriculum resource materials)		
Differentiated mini assessments based on core curriculum	Individual teacher data base	Individual Teachers/PLCs
assessments.	PLC/Department data base	
FAIR OPM	School Generated Database in Excel	Leadership Team/Reading Coach
Curriculum Based Measurement	School Generated Database in Excel	Leadership Team/PLCs/Individual Teachers
Research-based Computer-assisted Instructional Programs	Assessments included in computer-based programs	PLCs/Individual Teachers

Describe the plan to train staff on MTSS.

The Leadership Team will continue to work to build consensus with all stakeholders regarding a need for and a focus on school improvement efforts. The Leadership Team will work to align the efforts of other school teams that may be addressing similar identified issues.

As the District's RtI Committee/RtI Facilitators develop(s) resources and staff development trainings on PS/RtI, these tools and staff development sessions will be conducted with staff when they become available. Professional Development sessions, as identified by teacher needs assessment and or EET evaluation data, will occur during faculty meeting times. The Leadership Team will send school team representatives to ongoing PS/RtI trainings/support sessions that are offered district-wide. Our school will invite our area RtI Facilitator to visit as needed to review our progress in implementation of PS/RtI and provide on-site coaching and support to our Leadership Teams/PLCs. New staff will be directed to participate in trainings relevant to PLCs and PS/RtI as they become available.

Describe plan to support MTSS.

Response to Intervention (RTI) has also been described in Florida as a multi-tiered system of supports (MTSS) for providing high quality instruction and intervention matched to student needs using learning rate over time and level of performance to inform instructional decisions. In order to support MTSS in our school, we will:

- Consistently promote the shared vision of one system meeting the needs of ALL students with MTSS as the platform for integrating all school initiatives (i.e., PLC, PSLT, Steering, and SAC meetings, lesson study, school-wide behavior management plans).
- Provide designated school personnel with the requisite knowledge and experience to support coordination and implementation of MTSS.
- Provide continued training and support to all school based personnel in problem solving, responding to student data and the use of a systematic method to increase student achievement.

#### **Literacy Leadership Team (LLT)**

#### School-Based Literacy Leadership Team

Identify the school-based Literacy Leadership Team (LLT).

The LLT at Kenly is the Reading Leadership team and it serves as the school's Literacy Leadership Team and Professional Learning Community. The team is comprised of:

- Principal
- Reading Coach
- Reading Teachers
- Media Specialist
- Academic Intervention Specialist
- ESE Teacher

Describe how the school-based LLT functions (e.g., meeting processes and roles/functions).

Most RLT members are on the Problem Solving Leadership team. The team provides leadership for the implementation of the reading strategies on the SIP.

The principal is the RLT chairperson and the reading coach is co-chair, they provide extensive expertise in data analysis and reading interventions. The reading coach and principal collaborate with the team to ensure that data driven instruction support is provided to all teachers.

The principal also ensures that the RLT monitors reading data, identifies school-wide and individual teachers' reading focused instructional strengths and weaknesses, and creates a professional development plan to support identified instructional needs in conjunction with the Problem Solving Leadership teams' support. Additionally the Principal ensures that time is provided for the RLT to collaborate and share information with all site stakeholders including other administrators, teachers, staff members, parents and students at faculty meetings.

What will be the major initiatives of the LLT this year?

- Professional Development
- Co-planning, modeling and observation of research-based reading strategies within lessons across the content areas
- Data analysis (on-going)
- Implement K-12 Reading Plan
- CCSS and text Complexity

#### NCLB Public School Choice

• Supplemental Educational Services (SES) Notification

#### \*Elementary Title I Schools Only: Pre-School Transition

Describe plans for assisting preschool children in transition from early childhood programs to local elementary school programs as applicable.

In Hillsborough County Public Schools, all kindergarten children are assessed for kindergarten Readiness using the FLKRS (Florida Kindergarten Readiness Screener). This state selected assessment contains a subset of the Early Childhood Observation System and the first five measures of the Florida Assessments in Reading (FAIR). The instruments used in the screening are based upon the Florida Voluntary Prekindergarten (VPK) Education Standards. Parents are provided with a letter from the Commissioner of Education, explaining the assessments. Teachers will meet with parents after the assessments have been completed to review student performance. Data from the FAIR will be used to assist teachers in creating homogenous grouping for small group reading instruction. Children entering kindergarten may have benefitted from the Hillsborough County Public Schools' Voluntary Prekindergarten program. This program is offered at elementary schools in the summer and during the school year in selected Head Start classrooms. Students in the VPK program are given a district-created screening that looks at letter names, letter sounds, phonemic awareness and number sense. This assessment is administered at the start and end of VPK program. A copy of these assessments is mailed to the school in which the child will be registered for kindergarten, enabling the child's teacher to have a better understanding of the child's abilities from the first day of school. Parent Involvement events for Transitioning Children into Kindergarten Round Up. This event in the spring provides parents with an opportunity to meet the teachers and learn about the academic program. Parents are

encouraged to complete the school registration procedure at this time to ensure that the child is able to start school on time.

### PART II: EXPECTED IMPROVEMENTS

## **Reading Goals**

Reading Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

	I	f <del></del>	1	1	i	
1. FCAT 2.0: Students	1.1.	1.1.	1.1.	1.1.	1.1.	
scoring proficient in	T 1		D . C 1	T I I I DY C		
10 (7 10 5)		Teachers will understand	Data from administrative walkthroughs, EET		Student conferencing and reading logs, performance	
1 0\			observations and PLC		tasks, running records	
	development			data analysis, data sorts and data		
	Lack of subs to	Standards, text		walls in order to plan next steps.		
			the teachers.	wans in order to plan next steps.	DRA2, oral reading fluency	
		reading and	The reading coach, with		measures, core curriculum	
	development	differentiated	assistance from the		assessments and FAIR.	
		instruction through	Reading Leadership Team	,		
			will plan and deliver			
			professional development			
			in Foundational			
			Skills, Common Core			
		of the readers'	State Standards, text			
		workshop model. This will be	complexity, close reading,			
			questioning techniques and differentiated			
			instruction. Facilitators			
			from the PSLT will guide			
		(at least 50%	the book study of Rigor is			
			NOT a Four Letter Word			
		well as varying levels				
		of text complexity.				
		The entire				
		instructional staff				
		will participate in a				
		year-long book study				
		of <u>Rigor is NOT a</u>				
		Four Letter Word.				
Reading Goal #1:	2012 Current	2013 Expected Level				
Troughing South II.	Level of	of Performance:*				
In grades 3-5, the	Performance:*					
percentage of Standard						
Curriculum students scoring						
a Level 3 or higher on						
FCAT 2.0 Reading will						
increase from 43% to 47%						
or higher.						
or mgner.			1	1		

	43%	47%					
		for professional development Lack of subs to	questioning techniques, employing higher order thinking as well as learn to formulate text-based questions.	reveal the level of application by the teachers.	RLT and PSLT will reflect on outcomes based on frequent data analysis, data sorts and data walls in order to plan next steps.	1.2. Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments and FAIR.	
			1.3. Thirty minute daily targeted interventions will occur in all grade levels – intensive, supplemental, on level and enrichment.		RLT and PSLT will reflect on outcomes based on frequent data analysis, data sorts and data walls in order to plan next steps.	1.3. Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments, Easy CBM and FAIR	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
2. FCAT 2.0: Students scoring Achievement Levels 4 or 5 in reading.		See Strategy 1.1					

Reading Goal #2:  In grades 3-5, the percentage of Standard Curriculum students scoring a Level 4 or higher on FCAT 2.0 Reading will increase from 18% to 23% or higher.	<u>Level of</u> <u>Performance:*</u>	2013 Expected Level of Performance:*					
	18%	21%					
			See Strategy 1.2				
		Lack of Providers	Thirty minute daily	2.3 PLC Facilitators	2.3 Individual teachers, PLCs, RLT and PSLT will reflect on outcomes based on frequent data analysis, data sorts and data walls in order to plan next steps.	2.3 Student conferencing and reading logs, performance tasks, comprehension checks, DRA2, core curriculum assessments and FAIR.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
3. FCAT 2.0: Points for students making Learning Gains in reading.		See Strategy 1.1					

reduing Godi #3.	<u>Level of</u> Performance:*	2013 Expected Level of Performance:*				
	64%	67%				
			See Strategy 1.2			
			See Strategy 1.3			
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
4. FCAT 2.0: Points for students in Lowest 25% making learning gains in reading.		See Strategy 1.1				

Reading Goal #4:  In grades 3-5, the percentage of All Curriculum students in the bottom quartile making learning gains on FCAT 2.0 Reading will increase from 78 points to 80 points or higher.	Level of Performance:*	2013 Expected Level of Performance:*				
		Acquiring highly qualified teachers.	4.2. Through careful analyzing of informal and formal assessment data, instruction in the Extended Learning Program will target the learning gaps of these students. Particular attention will be given to the Foundational Skills.	sorts and data walls in order to plan next steps.	4.2. Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments, ISIP, EasyCBM, Tier 2 and 3 RtI data collection sheets, Foundational Skills checklists and FAIR.	

		Coordinating between classroom teachers and intervention providers.	4.3. Thirty minute daily targeted interventions will occur in all grade levels – intensive, supplemental, on level and enrichment. We will utilize outside vendors for SES	4.3.	RLT and PSLT will reflect on outcomes based on frequent data analysis, data sorts and data walls in order to plan next steps.	4.3 Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments, ISIP, EasyCBM, Tier 2 and 3 Rtl data collection sheets, Foundational Skills checklists and FAIR.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six years school will reduce their achievement gap by 50%. Reading Goal #5:		Information on how to fill out this section/ row is forthcoming from the state.					
5A. Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in reading.		See Strategy 1.1					

Reading Goal #5A:  In Grades 3-5, 40% or more of the White, Black and Hispanic All Curriculum student subgroups will score a Level 3 or higher on FCAT 2.0 or the percentage of non-proficient students will decrease by 10%.	Level of Performance:*	2013 Expected Level of Performance:*				
	Black: 34% Hispanic:47% Asian: N/A American	White: 54% Black: 41% Hispanic:49% Asian: N/A American Indian: N/A				
			See Strategy 1.2			
			See Strategy 1.3			
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5B. Economically Disadvantaged students not making satisfactory progress in reading.		See Strategy 1.1				

Trouble Court Hold.	Level of Performance:*	2013 Expected Level of Performance:*				
	37%	40%				
		5B.3. Additional Classroom Computers	See Strategy 1.2 5B.3. Read Appropriate text with audio support Thirty minute daily targeted interventions will occur in all grade levels – intensive, supplemental, on level and enrichment.	Individual teachers, PLCs, RLT and PSLT will reflect on outcomes based on frequent data analysis, data sorts and data walls in order to plan next steps.	5B.3. Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments, ISIP, EasyCBM, Tier 2 and 3 RtI data collection sheets, Foundational Skills checklists and FAIR.	

		T	I was as a		[a. 1 . 2 1	1	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier	Strategy	fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
5C. English Language		See					
Learners (ELL) not							
making satisfactory		Strategy					
progress in reading.		1.1					
Reading Goal #5C: In Grades 3-5, 30% or more of our ELL All Curriculum students will score a Level 3 or higher on FCAT 2.0 Reading or the percentage of non-proficient students will decrease by 10%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	14%	17%					
		5C.2.	5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.  Lack of Spanish  Speaking providers	5C.3. Thirty minute daily targeted interventions will occur in all grade levels – intensive, supplemental, on level and enrichment.	PLC Facilitators	sorts and data walls in order to plan next steps.	SC.3. Student conferencing and reading logs, performance tasks, running records with miscue analysis, comprehension checks, DRA2, oral reading fluency measures, core curriculum assessments, ISIP, CELLA, EasyCBM, Tier 2 and 3 Rtl data collection sheets, Foundational Skills checklists and FAIR.	

Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipated Barrier		Fidelity Check Who and how will the fidelity be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	
5D. Students with		See				
Disabilities (SWD) not making satisfactory		Strategy				
progress in reading.						
		1.1				
Reading Goal #5D:	2012 Current Level of	2013 Expected Level of Performance:*				
In Grades 3-5, 19% or	Performance:*					
more of our Students With						
Disabilities All Curriculum students will score a Level						
3 or higher on FCAT 2.0						
Reading or the percentage						
of non-proficient students						
will decrease by 10%. (						
	16%	19%				
			See Strategy			
			1.2			
			See Strategy			
			1.3			

### **Reading Professional Development**

Professional			

Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please not ethat each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
5 Day Vocabulary Plan	K-5	Reading Coach / Content Resource Teachers	School Wide		Administrative walkthroughs, classroom observations and lesson plan collaboration	Administrators, Peers, Mentors, Reading Coach and Resource Teachers
Text Complexity and Close Reading	K-5	Reading Coach	RLT/PLC/Team Meetings		Administrative walkthroughs, classroom observations and lesson plan collaboration	Administrators, Peers, Mentors, Reading Coach and Resource Teachers
Test Dependent Questioning	K-5	Reading Coach / Content Resource Teachers	School Wide	January8 & 15	Administrative walkthroughs, classroom observations and lesson plan collaboration	Administrators, Peers, Mentors, Reading Coach and Resource Teachers

End of Reading Goals

## **Elementary or Middle School Mathematics Goals**

\* When using percentages, include the number of students the percentage represents (e.g., 70% (35)).

	Problem-				
	Solving				
	Process				
Elementary	to				
School	Increase				

Mathematics Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

Goals	Student Achieve ment				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

<b>1. FCAT 2.0:</b> 1.1. <b>1</b> Strategy 1.1.	1.1.	1.1
Students scoring Teachers Teachers provide	<u>Teacher Level</u>	2-3x per year
I at varying I i la Principal	<ul> <li>Teachers reflect on lessons during the unit citing/using specific</li> </ul>	District Baseline and
proficient in levels of Differentiated Assistant	evidence o learning and use this knowledge to drive future	CAT Practice Testing
mathematics (Level impleme Instruction (DI) as a result of common	instruction	
ntation of assessments to	• Teachers use the data to calculate their student's progress	During Grading Period
Differe ensure the mastery of Teacher\	towards the SMART goal developed in their PLC	Common assessments
ntiated essentials skills.	<ul> <li>Teachers track their students' / individual progress towards the</li> </ul>	(chapter tests, mini-
Instruction How	SMART goal	benchmark tests,
(both with Action Steps		modified tests provided
the low Planning/PIC's turned into	PLC Level	by district)
performing hefore the Lesson administration	,	
and high Di C's identify the Administrati		
performing essential skills and provides	<ul> <li>PLCs chart grade-level progress towards the SMART goal</li> </ul>	
students).   learning targets   feedback	After each major assessment PLCs will ask the following	
• Students for the uncoming • Evidence of	questions	
with unit of instruction strategy in	How are we using data to inform our instruction?	
varying DI Cs answer the teachers less		
levels of question plans seen	address them?	
proficiency o "What do we during waik-	To what degree are we making progress towards out	
want students throughs	SMART Goal?	
Lack of to learn?" (EET	<ul> <li>Are there skills that need to be re-taught in a whole lesson to the entire class?</li> </ul>	
time to 1e, 4d)		
prepare common PLCs identify	<ul> <li>Are there skills that need to be re-taught to targeted students?</li> </ul>	
assessm the common	<ul><li>How do we report and share out results with the Leadership</li></ul>	
ents and assessment for the	Team?	
plan for upcoming unit of	ream:	
instruction instruction. PLCs	Problem Solving Leadership Team Level	
using data are answering the	PLC facilitator shares data with the Problem Solving Leadership	
Lack of questions	Team.	
narental O How do we	• Data will be used to plan or future supplemental instruction.	
support Rilow I tiley	Butte will be upon to plain of future supplemental instruction.	
Lack of nave learned		
student III!		
motivation • Specifically,		
PLCs reflect on		
the following		
questions,  o "Does the		
assessment		
match the		
intended		
essential		
learning		
targets?" (EET		
l lf)		
o If using a		
rubric, have		
we come to a		

consensus of		
what each level		
of the rubric		
looks like?		
o How will		
we explain		
to students		
what they are		
expected to		
learn in order		
to demonstrate		
mastery on the		
assessment,		
How will we		
explain to		
students the		
performance		
standards by		
which their		
learning will be		
evaluated?		
How will we		
involve student		
self assessment		
and monitoring?		
How will we		
collect and		
track end of		
unit assessment		
data in order to		
evaluate student		
growth?		
(EET 1f, 4d)		
• PLCs write a		
SMART goal or		
the upcoming unit		
o instruction (for		
o instruction (101		
example, 75% of		
the students will score an 80% or		
score an 80% or		
above on each		
unit o instruction		
(EET 1c, 4d)		
As a Professional		
Development		
activity in their		
PLCs, teacher plan		
for Differentiated		
Instruction using		
data from previous		

assessments to guide student groupings.  Dot/Check Teachers in the Classroom PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings. At the end of the unit, teachers on cach grade level give a common assessment  Teachers/PLCs after the Common Hassament Teachers bring assessment
groupings.  Do'Check Teachers in the Classynom PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activites discussed at PLC meetings. At the end of the unit, teachers on cach grade level give a common assessment  Teachers/PLCs after the Common deseasement Teachers bring assessment  Teachers bring assessment Teachers bring assessment Teachers bring assessment Teachers bring assessment data back to the PLCs
Do/Check Teacher: in the Classroom  PLC teachers instruct students using distret approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs ofter the Common dssessment  Teachers bring assessment  Teachers bring assessment  Teachers bring assessment assessment  Teachers bring assessment Teachers bring assessment data back to the PLCs
Teachers in the Classroom PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings. At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. dissessment  Teachers bring assessment data back to the PLCs
Teachers in the Classroom  PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. dissessment  Teachers bring assessment Teachers bring assessment data back to the PLCs
Teachers in the Classroom PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings. At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. dissessment  Teachers bring assessment data back to the PLCs
<ul> <li>Classroom</li> <li>PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.</li> <li>At the end of the unit, teachers on each grade level give a common assessment</li> <li>Teachers/PLCs after the Common. dssessment</li> <li>Teachers bring assessment data back to the PLCs</li> </ul>
PLC teachers instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common dissessment  Teachers bring assessment  Teachers bring assessment data back to the PLCs
instruct students using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  • Teachers bring assessment assessment assessment assessment back to the PLCs
using district approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common dssessment  • Teachers bring assessment  • Teachers bring assessment back to the PLCs
approved materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  • Teachers bring assessment data back to the PLCs
materials, incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  • Teachers bring assessment data back to the PLCs
incorporating effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common dssessment  • Teachers bring assessment data back to the PLCs
effective strategies and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  • Teachers bring assessment data back to the PLCs
and Differentiated Instruction activities discussed at PLC meetings.  • At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. Assessment  • Teachers bring assessment data back to the PLCs
Instruction activities discussed at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  Teachers bring assessment data back to the PLCs
activities discussed at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. Assessment  Teachers bring assessment data back to the PLCs
at PLC meetings.  At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common. Assessment  Teachers bring assessment data back to the PLCs
At the end of the unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment  Teachers bring assessment data back to the PLCs
unit, teachers on each grade level give a common assessment  Teachers/PLCs after the Common Assessment    ■ Teachers bring assessment data back to the PLCs
each grade level give a common assessment  Teachers/PLCs after the Common Assessment   Teachers bring assessment data back to the PLCs
give a common assessment  Teachers/PLCs after the Common Assessment  • Teachers bring assessment data back to the PLCs
assessment  Teachers/PLCs after the Common. Assessment   • Teachers bring assessment data back to the PLCs
Teachers/PLCs after the Common Assessment  ■ Teachers bring assessment data back to the PLCs
after the Common Assessment  ■ Teachers bring assessment data back to the PLCs
after the Common Assessment  ■ Teachers bring assessment data back to the PLCs
Assessment  ■ Teachers bring assessment data back to the PLCs
● Teachers bring assessment data back to the PLCs
assessment data back to the PLCs
back to the PLCs
(EET 3d, 4d)
Based on the data,
teachers reflect on
their own teaching
(EET 4a)
Based on the data,
teachers discuss
Differentiated
Instruction
strategies that were
effective (EET 4a,
$  4d \rangle$
Based on the data,
teachers decide
what skills
o need to be re-
taught in a
whole lesson to
the entire class
o need to be

moved to mini-			
lessons or the			
entire class, and			
o retaught			
to targeted			
students (EET			
1b, 1c)			
• PLCs discuss			
Differentiated			
Instruction			
strategies or			
re-teaching of			
essential skills			
using data to			
determine small			
group instruction			
PLCs discuss			
how the data			
will be used to			
Differentiate			
instruction during			
the initial teaching			
of the upcoming			
lesson.			
After the			
assessment,			
teachers provide			
timely feedback			
and students use			
the feedback to			
enhance their			
learning (EET 3d)			
• Throughout the			
school year,			
school year,			
teacher participate			
in aculty reviews			
where teachers			
document effective			
DI strategies			
during report			
card and matrix			
discussion with			
the Administration			
and Resource			
Teachers			

percentage of Standard Curriculum students scoring a level 3 or higher on the 2012 FCAT Math will increase from 37% to 40%, or by at least 5%.	Level of Performance:*	of Performance:*			
	37% (96)	40%			

1 2	lı 2	11.2	1.2
1.2.	1.2.	1.2.	1.2.
Not all teachers     Strategy	Who	<u>Teacher Level</u>	2-3x per year
plan or higher • Studen			District Baseline and CAT
order questions compre		lessons during the	Practice Testing
prior to teaching of cour		unit citing/using	
	andards • EET/Peers and Mentors	specific evidence o	During Grading Period
<ul> <li>Not all teachers increas</li> </ul>	through	learning and use this	Common assessments
know how to ask particip		knowledge to drive	(chapter tests, mini-
higher order/open in high	order • Math Leadership Team Minutes and PLC logs turned into	future instruction	benchmark tests, modified
ended questions thinkin	administration. Administration provides feedback	<ul> <li>Teachers maintain</li> </ul>	tests provided by district)
and student led questio		their assessments	
discussion during techniq		<ul> <li>Teachers chart their</li> </ul>	
instruction promot		students' individual	
Teachers have a thinkin		progress towards	
lack of content probler	colving	mastery.	
knowledge skills.		Teachers attend	
due to lack of strategy		district provided	
participation in implem		professional	
	content		
		development	
professional areas.		activities relating	
	teachers	to higher order	
opportunities implem		questioning.	
variety			
of ques		PLC Level	
prompt		<ul> <li>PLCs discuss how</li> </ul>	
challen		to report and share	
student		the team data with	
cogniti	37	the Problem Solving	
advanc	nigh	Leadership Team.	
level th	8	<ul> <li>Data is used to</li> </ul>	
and dis	urse,	identify effective	
and pro	ote	higher order activities	<b>I</b>
meta-co		in future lessons	
(EET 1	3b)		
		Problem Solving	
Action Ste	3	Leadership Team Level	
Plan		<ul> <li>PLC facilitator shares</li> </ul>	
Teacher F	<u>for</u>	data with the PSLT	
Math High		<ul> <li>PSLT used data</li> </ul>	
Order Ou	tioning	to evaluate the	
and Instru		effectiveness	
Practices	<del></del>	of strategy	
• Teache		implementation,	
will att		supplemental	
profess		instruction or	
develop		targeted students and	
activitie		future professional	
provide	by the	development for	
district		teachers	
Order			
Sider	······································	1	<u> </u>

1		
Problem Solving,		
etc.) and apply		
the questioning		
and instructional		
and instructional		
strategies in the		
classroom.		
Within PLCs,		
teachers discuss		
how to scaffold		
questions and		
activities to need		
activities to field		
the differentiated		
needs o students		
for upcoming		
lessons.		
<ul> <li>Teachers design</li> </ul>		
higher order		
questions to		
increase rigor in		
lesson plans and		
promote student		
accountable talk.		
(EET 1a, 1b, 1c,		
1e, 3b, 4a, 4d)		
• Within PLCs,		
teachers plan and		
teachers plan and		
write or higher		
order questions		
in upcoming		
lessons (EET 1a,		
1b, 1c, 1e, 3b,		
4d)		
'40)		
D (Cl. 1		
Do/Check		
<u>Teachers in the</u>		
<u>Classroom</u>		
During the		
lesson, teachers		
frequently ask		
higher order		
mgner order		
questions. The		
teacher responds		
to students'		
correct answers		
by probing for		
higher-level		
understanding		
in an effective		
in an effective		
manner (EET 1b,		
3b, 3e)		

	<u> </u>		· · · · · · · · · · · · · · · · · · ·	
	During the			
	lesson, teachers			
	successfully			
	engage all			
	cligage all			
	students in the			
	discussion (EET			
	1b, 3b, 3e)			
	<ul> <li>Students</li> </ul>			
	formulate many			
	of the high-level			
	01 the high-level			
	questions and			
	endure that all			
	voices are heard			
	(EET 3b)			
	<ul> <li>Students are</li> </ul>			
	provided with			
1	opportunities			
1	opportunities			
	to reflect on			
	classroom			
	discussion			
	and discourse			
	to increase			
	understanding			
	o learning			
	o learning			
	objective			
	• At the end of			
	the unit, teacher			
	administer			
	the common			
	assessment.			
	ussessificite.			
	Ch1-/A -4			
	Check/Act			
1	PLCs After			
1	the Common			
1	<u>Assessment</u>			
1	<ul> <li>Teachers bring</li> </ul>			
	their common			
1	assessment data			
1	back to the PLCs.			
1	back to the PLCs.			
1	Based on the			
1	data, teachers			
1	reflect on their			
1	own teaching			
1	(EET 4a)			
1	• Using the data,			
1	offactive lieter			
	effective higher			
1	order strategies			
	and techniques			
1	are identified,			
1	discussed and			

	•	<u> </u>	
	modeled in order		
	to implement		
	techniques in		
	techniques in		
	future lessons		
	(EET 1c, 1, 4a,		
	4d, 4e)		
	• After the		
	• After the		
	assessment,		
	teachers provide		
	timely feedback		
	and students use		
	the feedback to		
	the feedback to		
	enhance their		
	learning (EET		
	3d)		
	",		
	1		
	Administrators and		
	Leadership Team		
	<ul> <li>Through walk-</li> </ul>		
	throughs,		
	teachers are		
	iteachers are		
	identified that		
	excel in higher		
	order thinking		
	questioning.		
	(EET 4d, 4e)		
	(EE1 40, 4e)		
	<ul> <li>PLC Facilitator</li> </ul>		
	put higher		
	order thinking		
	questioning		
	tachniques on		
	techniques on		
	every agenda,		
	allowing		
	teachers to share		
	successes and		
	aballangas		
	challenges.		
	<ul> <li>The higher order</li> </ul>		
	strategy is on		
	the Leadership		
	Teams' agenda		
	in ands: 4-		
	in order to		
	discuss strategy		
	implementation,		
	concentrating		
	on barriers and		
	have there are 1-		
	how they can be		
	overcome.		
	Whole Faculty		
	Throughout the		
	i inougnout the		

school year, teachers will participate in		
Faculty SIP reviews in Leadership		
Team meeting where teachers are		
able to showcase effective higher		
order thinking.		

	1	L.	E a	To a	
	1.3. 3.	1.3.	1.3.	1.3.	
	Teachers' lack     Strategy	<u>Who</u>	<u>Teacher Level</u>	2-3x per year	
	of knowledge  • Student	<ul> <li>Principal</li> </ul>	<ul> <li>Teachers reflect on</li> </ul>	District Baseline and CAT	
1			lessons during the	Practice Testing	
1	engagement compre		unit citing/using		
1	techniques 01 Cours	FET/Peers and Mentors		During Grading Period	
1	N1-C4, Content	tandards	learning and use this	Common assessments	
	increase	through How	knowledge to drive	(chapter tests, mini-	
1	I i i annroni			` 1	
1	district provided engager	ent tools	future instruction	benchmark tests, modified	
1	professional	ities	<ul> <li>Teachers maintain</li> </ul>	tests provided by district)	
	development based o	ekill   • Evidence of strategy in teachers lesson plans seen during walk-	their assessments		
	activities.	throughs	<ul> <li>Teachers chart their</li> </ul>		
	Not all teachers students	EET Peer observations	students' individual		
			progress towards		
	engagement prior highly e	gaged	mastery.		
	to topohing the		Teachers attend		
1	lesson		district provided		
1	Not all teachers degree	Estudent	professional		
1	involve students engager	ent is	development		
		through			
	in leading teacher	nalysis	activities relating to		
1	discussions o studen		student engagement		
	of enga		(HOT Talk, Cool		
1		coherent	Moves, etc.).		
	well-de				
1		e	PLC Level		
1	lesson u	~ I	<ul> <li>PLCs discuss how</li> </ul>		
1	the Stud		to report and share		
1	Engage	ent	the team data with		
	Rubric.		the Problem Solving		
1	This str	regy	Leadership Team.		
	focuses	n l			
	the follo	ving	Data is used to		
	compor	E	identify effective		
	engagei		higher order activities	5	
	o Activ		in future lessons		
]		nments			
]	Assig		Problem Solving		
]			Leadership Team Level		
]		terpiece	<ul> <li>PLC facilitator shares</li> </ul>	s l	
]		arning	data with the PSLT		
]	ar		PSLT used data		
		mote	to evaluate the		
]	hi	her	effectiveness of strategy		
	or	er			
	th	king	implementation,	1	
]	■ Ei	phasize	supplemental instruction	4	
]		th over	or targeted students		
		adth	and future professional		
		highly	development for		
		llectual	teachers		
1					
	ar				

	 · · · · · · · · · · · · · · · · · · ·			
		promote		
		significant		
		learning.		
		<ul> <li>Grouping of</li> </ul>		
		students are		
		students are		
		■ Productive		
		and fully		
		appropriate		
		to the		
		students		
		or to the		
		instruction		
		1		
		al purposes		
		of the		
		lesson		
1		<ul><li>Influenced</li></ul>		
1		by the		
1		students		
1		information		
1		or		
		adjustment		
		<ul> <li>Instructional</li> </ul>		
		Materials and		
		resources are:		
		<ul><li>Suitable</li></ul>		
		to the		
		instruction		
		al purposes		
		and engage		
		and engage		
		students		
		mentally		
		<ul><li>Initiated</li></ul>		
		by student		
1		choice,		
1		adaptation,		
1		or creation		
1		fo materials		
1		to enhance		
1		to ennance		
1		their		
1		learning		
1		■ Supple		
1		mented		
1		when better		
1		suited to		
1		engaging		
1		students		
1		in door		
1		in deep		
1		learning.		
1		<ul> <li>Structure and</li> </ul>		
		Pacing are:	 	

■ Highly coherent
coherent
and and
allows for
reflection
and closure
■ Ideal or
lead of
keeping
momentum
■ Organized
with a
structure or
an agenda,
but with
flexible
time frames
to ensure
to custic
appropriate
time for all
facets of the
lesson.
Action Steps
Teacher Teacher
Professional
Development
• Teachers
• reacties
will attend
professional
development
activities on
engagement
and apply those
strategies in the
classroom
The Math
Resource
Teacher
provides
student
engagement
support or all
teachers (EET
4d, 4e)
PLCs Before the
Lesson
PLCs discuss
best practices
or student
engagement

 	•		
outlined in this			
strategy and on			
the rubric			
PLCs discuss			
how to use			
now to use			
the student			
engagement			
rubric			
• Within PLCs,			
teachers discuss			
resources to use			
for angaging			
for engaging			
students in			
learning (e.g.			
manipulatives,			
technology,			
supplemental			
reading,			
speakers,			
real world			
connections)			
PLCs identify			
the common			
assessments			
for the			
upcoming unit			
of instruction.			
or instruction.			
PLCs are			
answering the			
question			
• "How do we			
know they			
have learned			
have learned it?"			
Do/Check			
Towal one in the			
Teachers in the			
Classroom			
Teachers use			
engagement			
tools in the			
classroom to			
enhance deep			
learning.			
Total Hillig.			
• Teachers			
recognize			
the critical			
distinction			
between a			
classroom in			
which students			
which students	1	l .	

1		are compliant		
1		and busy		
		<ul> <li>Teachers ensure</li> </ul>		
		students are		
		developing their		
		understanding		
1		understanding		
		through		
1		what they		
		do and they		
		are asked to		
		think, to make		
		connections, to		
		formulate and		
		test hypothesis,		
		and draw		
		conclusions.		
		<ul> <li>Teachers</li> </ul>		
		- reachers		
		provide		
		students choices		
		in a range o		
		tasks from a		
		large range,		
		bur the choices		
		are designed		
		to further		
		understanding		
		Teachers reflect		
		on students'		
		engagement		
		engagement		
		by utilizing		
		the Student		
		Engagement		
1		Rubric on a		
		regular basis.		
		At the end o the		
		unit, teachers		
1		administer		
1		the common		
1		assessment		
1		After the		
1		assessment,		
1		teachers		
1		mayid - 4i1		
1		provide timely		
1		feedback and		
1		students use		
1		the feedback to		
1		enhance their		
1		learning.		
1		PLCs After		
1		the Common		
		•		

	Assessment		
	<ul> <li>Teachers</li> </ul>		
	bring their		
	Engagement		
	Rubrics back		
	Kubiics back		
	to the PLCs or		
	discussion		
	<ul> <li>Teachers bring</li> </ul>		
	their common		
	assessment		
	data back to the		
	PLCs. Based		
	on the data		
	(Engagement		
	Rubric and		
]	common		
]	assessment),		
	teachers reflect		
	on their own		
	teaching.		
	<ul> <li>Using the</li> </ul>		
	data, effective		
	student		
	engagement		
	strategies and		
	techniques		
	techniques		
	are identified,		
	discussed,		
	and modeled		
	in order to		
	implement		
	techniques in		
	future lessons		
]	Administrators/		
]	Leadership Team		
1	Through walk-		
]	throughs		
]	teachers are		
	identified that		
]	aveel in that		
]	excel in student		
]	engagement		
]	PLC facilitators		
]	put student		
]	engagement on		
	every agenda,		
]	allowing		
1	teachers to		
	share successes		
	and challenges		
	<ul> <li>The student</li> </ul>		
	 - The student		

	1		engagement			
			strategy is on the PSLT's			
			agenda in order			
			to discuss			
			strategy			
			implementation,	ļ		
			concentrating			
			on barriers and			
			how they can be overcome.			
			Whole Faculty			
			• Throughout the			
			school year,			
			teachers will			
			participate			
			in faculty SIP reviews			
			where teachers			
			showcase			
			student			
			engagement			
			effective			
			strategies.			
Based on the analysis	Anticipate	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation	
of student achievement	d Barrier		Who and how	How will the evaluation tool data be used to determine the	Tool	
data, and reference to "Guiding Questions",			will the fidelity be monitored?	effectiveness of strategy?		
identify and define areas			momtoreu?			
in need of improvement						
for the following group:						
			2.1.	2.1.	2.1.	
Students scoring		See				
Achievement		Strotogy 1				
Levels 4 or 5 in	l	Strategy 1				
mathematics.	l					
	l					
	I	I	I	l .	I	

percentage of All curriculum students scoring in Levels 4 or 5 on the 2013 FCAT Math Teat will increase from 9% to 13%	Level of Performance:*						
	9%	13%					
	. ,	(34)					
		2.2.	2.2. <b>See</b>	2.2.	2.2.	2.2.	
			Strategy 1				
		2.2			2.3	2.3	
			Strategy 1				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipate d Barrier	Strategy	Fidelity Check Who and how	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
3. FCAT 2.0: Points	3.1.	3.1.	3.1.	3.1.	3.1.		
for students making learning gains in		See					
mathematics.		Strategy 1					
		Suucey 1					

Mathematics Goal #3: In grades 3-5 the percentage of All Curriculum students making learning gains on the 2013 FCAT Math will increase from 29% to 33%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	29%	33%					
	<b>(76)</b>						
			3.2 <b>See</b>	3.2.	3.2.	3.2.	
			Strategy 1	3.3.	33.	3.3.	
			3.3 See Strategy 1		JJ.	3.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipate d Barrier	Strategy	Fidelity Check Who and how	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
4. FCAT 2.0: Points for students in Lowest 25% making learning gains in mathematics.		4.1 See Strategy 1	4.1.	4.1.	4.1.		

Mathematics Goal #4: In grades 3 -5 the percentage of students making learning gains on the 2013 FCAT Math will increase from 63% to 66%.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	63%	66%					
			42See Strategy 1	4.2.	4.2.	4.2.	
		4.3	4.3.	4.3.	4.3.	4.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipate d Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Based on Ambitious but Achievable Annual Measurable Objectives (AMOs), Reading and Math Performance Target		2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	
5. Ambitious but Achievable Annual Measurable Objectives (AMOs). In six year school will reduce their achievement gap by 50%.							

F- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1				İ		i	
Math Goal #5:							
In grades 3-5 the							
percentage of all							
reporting subgroups							
of students not							
making learning gains							
on the 2013 Math							
FCAT will decrease							
by at least 5%.							
	5A.1.	5A.1.	5A.1.	5A.1.	5A.1.		
subgroups by		~					
ethnicity (White,		See					
Black, Hispanic,		Ctrotogy, 1					
Asian, American		Strategy 1					
Indian) <b>not making</b>							
satisfactory progress							
in mathematics							
Mathematical Goal	2012 Current	2013 Expected Level					
#5A:		of Performance:*					
	Performance:*						
In grades 3-5 the							
percentage of all							
reporting subgroups							
of students not							
making learning gains							
on the 2013 Math							
FCAT will decrease							
by at least 5%.							
ľ							
		White:54%					
		Black: 38%					
	Hispanic: 36%	Hispanic:42%					
		Asian: American Indian:					
	Asian: American	American mulan:					
	Indian:						
	pinaran.			I .			

		face a		- · ·	1	[	
		5A.2.	5A.2.	5A.2.	5A.2.	5A.2.	
		5A.3.	5A.3.	5A.3.	5A.3.	5A.3.	
Based on the analysis	Anticipate	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation		
of student achievement	d Barrier			How will the evaluation tool data be used to determine the	Tool		
data, and reference to			will the fidelity be	effectiveness of strategy?			
"Guiding Questions",			monitored?				
identify and define areas							
in need of improvement							
for the following							
subgroup:							
5B. Economically	5B.1.	5B.1.	5B.1.	5B.1.	5B.1.		
Disadvantaged							
students not making		See					
		BCC					
satisfactory progress		Strategy					
in mathematics.							
		#1					
Mathematics Goal		2013 Expected Level					
THE COURT OF THE COURT	Level of	of Performance:*					
<u>#5B:</u>	Performance:*						
In grades 3-5							
the percentage							
of economically			1				
disadvantaged							
students not making							
learning gains on the							
2013 Math FCAT will							
decrease from 66%							
to 61% or at least 5%.							
1							

		61% (131)					
		5B.1.	5B.1.	5B.1.	5B.1.	5B.1.	
		5B.3.			5B.3.	5B.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipate d Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
5C. English Language Learners (ELL) not making satisfactory progress in mathematics.		See Strategy #1	5C.1.	5C.1.	5C.1.		

#5C:	Level of Performance:*	2013 Expected Level of Performance:*					
	81%	76%					
	(27)	(16)					
			5C.2.	5C.2.	5C.2.	5C.2.	
		5C.3.	5C.3.	5C.3.	5C.3.	5C.3.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following subgroup:	Anticipate d Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		

with Disabilities (SWD) not making satisfactory progress in mathematics.		See Strategy #1		5D.1.	5D.1.		
#5D:	Level of Performance:*	2013 Expected Level of Performance:*					
	87%	82%					
		(25)					
						5D.2.	
		5D.3	5D.3	5D.3	5D.3	5D.3	

End of Elementary or Middle School Mathematics Goals

**Mathematics Professional Development** 

THE CHICKET I TO	ressionar De	, cropinent		
Professional				
Development				
(PD) aligned with				

Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Hot Talks Cool Moves	K5 Math Teachers	District Trainer	K-5 Math teachers	November 2012		Administrators, Peers, Mentors, Math Resource Teachers

End of Mathematics Goals

**Elementary and Middle School Science Goals** 

Science Goals	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:  1. FCAT 2.0: Students scoring proficient (Level 3-5) in science.	training needed in order to implement effective PLC's		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?  1. Trainers will communicate training information with administration.	1. Mid-Year Assessments, End of Year, Achievement Series assessments, and National Geographic Chapter test.	

Science Goal #1: In 2012 the number of students scoring levels 3-5 was 27% In 2013 the number of student scoring levels 3-5 will increase to 30%	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
	27%	30%					
		1.2. Lack of content knowledge to deliver effective instruction.		1.2. Principal     Assistant Principal     Academic Coach     Science Resource Teacher	coaching cycles.	1.2. Mid-Year Assessments, End of Year, Achievement series, Student Notebooks, and National Geographic Chapter Test.	
		science instruction	1.3. Team Planning and collaborating with the science resource teacher for support in delivering effective instruction.	1.3. Science Resource Teacher Principal Assistant Principal Academic Coach	coaching cycles.	1.3. Mid-Year Assessments, End of Year, Achievement series, Student Notebooks, and National Geographic Chapter test.	
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
2. FCAT 2.0: Students scoring Achievement Levels 4 or 5 in science.		a books study, Rigor is Not a Four Letter Word.	Principal	2.1. Completing assign task through the worksheets and teacher reflecting.	2.1. Mid-Year Assessments, End of Year, Achievement series, and National Geographic Chapter test. Partcipation in Science Olympics/Science Fair		

Science Goal #2: Increase the number of levels 4 and 5 from 9% to 11%	Level of	2013Expected Level of Performance:*					
	9%	11%					
		uniformity within grading.	discussion regarding data and modifying instructional plans	Principal	to be used by teachers to monitor student performance.	2.2. Use variety of assessments formal/informal, anecdotal, observations of students, notebook, Pre-Test, Mid-Year Test, and EOY test, using more uniformity with assessments.	
		2.3	2.3	2.3	2.3	2.3	

# **Science Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
Science Content training Earth and Life. Physical to be taken during the summer	K-5		K-5 <sup>th</sup> grade teachers	training availability	PD post conference and coaching cycle with support from resource teacher or academic coach.	Assistant Principal\ Science Resource Teacher
Purposeful Planning in Science	K-5		K-5 Teachers	Date determine by district training availability.	PD post conference and coaching cycle with support from resource teacher or academic coach.	Principal Assistant Principal∖ Science Resource Teacher

Science Notebooks	ζ-5		K - 5 Leachers	Date determine by district training availability.	11	Principal Assistant Principal\ Science Resource Teacher
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End of Science Goals

# Writing/Language Arts Goals

Writing/ Language Arts Goals	Problem- Solving Process to Increase Student Achievement				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:	Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

1. Students scoring	1.1.	1.1.	1.1.		1.1.	
at Achievement	Not all teachers	<u>Strategy</u>	<u>Who</u>	SEE "check" and "action"	Students will get	
		Students use of	Principle		feedback from their	
Level 3.0 or higher	execute writing	mode specific	AP		teachers through	
in writing.	lessons with a focus		SAL		conferencing so that they	
	in mode-based	improve through	District (Writing team,		can edit their own pieces.	
	writing.	the use of Writer's	supervisors, Writing resource,			
	Not all teachers	Workshop/ daily	Academic coaches and DRTs)		Kenly Writes will be	
	know how to review				the progress monitoring	
		a focus on mode	How:		tool.	
	determine trends and	specific writing.	PLC logs			
	needs in order to	Action Steps:	Classroom walk-through		Student portfolios	
	drive instruction.	Based on baseline	Observation forms			
	All teachers need	data, PLC's	Conferencing while writing			
		write SMART	walk-through tool ( for			
	student writing	goals for each	coaches)			
		grading period( for	,			
	the 2012-2013	example, during				
	school year using	the first grading				
	information provided					
	by the state.	be scoring a 4 or				
	ľ	higher on the end				
		of grading period				
		prompt)				
		Plan:				
		Professional				
		development for				
		updated rubric				
		courses				
		Professional				
		development				
		for instructional				
		delivery on mode				
		specific writing.				
		Using data to				
		identify trends				
		and needs to drive				
		instruction.				
		Lesson planning				
		based on the needs				
		of students.				
		DO:				
		Daily/ ongoing		l		
		models and				
		application of				
		appropriate mode-		l		
		specific writing				
		based on teaching		ĺ		
		points.				
		Daily conferencing				

		Check: Review of daily drafts and scoring monthly demand writes PLC discussion and analysis of student writing to determine trends and needs. Act: Receive additional professional development in areas of need Seek additional professional development knowledge through book studies/ research Spread the use of effective practices across the school based on evidence shown in the best practice of others. Used what is learned to cycle again, revise as needed, increase scale if possible. Plan ongoing monitoring of the			
		scale if possible. Plan ongoing monitoring of the solutions.			
Writing/LA Goal #1 The percentage of students scoring level 3.0 or higher on the 2013 FCAT Writes will increase from 72% to 75%	of Performance:*	2013 Expected Level of Performance:*			

72%	75%			

	1.2	Ctuatogy	Who:	Teachers reflect on	Common Assessments will be used	
			WIIO.	•		
	Improve the	Student's reading, writing,	D : : 1	lesson outcome from	to determine proficiency. (pre,	
	teaching of reading	language, and listening skills	Principle	student portfolios.	monthly and post)	
	and writing skills of	improves through engagement		DI C C 1		
		in CCS lesson and activities	Instructional Coaches	PLCs reflect on lesson		
	Arts teachers.		Subject Area Leaders	outcomes to determine		
	Become more	thinking.	PLC facilitators	teaching points based		
	proficient at	Plan on going monitoring		from student portfolios.		
	conferencing skills.	of student portfolios and	How:			
			PLCs turn logs into			
		<u>Act:</u>	administration and or coach.			
		Receive additional professional				
			PLC will receive feedback in			
			their logs.			
		Development knowledge	Administrators and coaches			
		through book studies/ research.	attend targeted PLC meetings			
		Action Steps:	Administrative walk-throughs	1		
			looking for implementation			
			of strategy with fidelity and	1		
			consistency.	1		
		students. (what pre-assessment				
		will be used?)				
		Choose the anchor activities				
		teachers will use to assess				
		students' understanding.				
		Look at student assessment				
		exemplars				
		Using the pacing guide and				
		the template to develop k/1				
		lessons.				
		Teachers to attend professional				
		development on CCS standards				
		application.		1		
		Updated professional		1		
		development on k/1 workshop				
		model.				
		In the classroom:		1		
		Plan texted based questions for		1		
		Writing lessons.		1		
		Create and Use anchor charts				
		for teaching points.				
		Model and provide				
		opportunities for guided and		1		
		independent practice of skills.		1		
		Scaffold instruction building		1		
		towards higher complexity.		1		
		Select academic vocabulary		1		
		from text to be used during a		1		
TI'll 1 1 2012		arom text to be used during a	Į	L	ĮĮ	

		unit of instruction.  Make and use working word walls  Use data from student portfolios and assessments to develop teaching points. Post student work in the classroom. Self reflect on lessons				
	1.3.	1.3.	1.3.	1.3.	1.3.	

# Writing/Language Arts Professional Development

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
"Write Beginning"	2 <sup>nd</sup> -5 <sup>th</sup> grades/ Writing			PLC's & ongoing Tuesday trainings		Writing Resource Teacher & Administration
"Writing Support 2012-2013"	All grade levels/	Writing Resource & PLC Facilitators	All Writing Teachers	PLC's 7 ongoing Tuesday trainings		Writing Resource Teacher & Administration

End of Writing Goals

#### Attendance Goal(s) (For Day Treatment Programs Only)

Please refer to questions below to guide your responses when completing the goal chart. Specific responses are not required for each question on the template.

#### **Guiding Questions to Inform the Problem-Solving Process**

- What was the attendance rate for 2011-2012?
- How many students had excessive absences (10 or more) during the 2011-2012 school year?
- What are the anticipated barriers to decreasing the number of students with excessive absences?
- What strategies and interventions will be utilized to decrease the number of students with excessive absences for 2012-2013?
- How many students had excessive tardies (10 or more) during the 2011-2012 school year?
- What are the anticipated barriers to decreasing the number of students with excessive tardies?
- What strategies and interventions will be utilized to decrease the number students with excessive tardies for 2012-2013?

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

ATTENDANC E GOAL(S)	Problem- solving Process to Increase Attendance					
Based on the analysis	Anticipated	Strategy	Person or Position	Process Used to Determine	Evaluation Tool	
of attendance data, and	Barrier		Responsible for Monitoring			
reference to "Guiding				Strategy		
Questions", identify and						
define areas in need of						
improvement:						

4 4 4 4 6 1	l <sub>1 1</sub>	l <sub>1 1</sub>	1.1. SSW, DP Clerk,	1 1	1 1	
1. Attendance Goal	1.1.	1.1.	Drive in all DLC	1.1. SSW will monitor the attendance	1.1.	
# 1		4 T: 1			District database	
	Most students	1. <u>Tier 1</u> On a daily basis an		data.	A 44 4 T4	
	with significant				Attendance Intervention	
	unexcused absences (10or more) have	automated contact is			Group	
		made to all parents		success in the Attendance		
	serious personal	whose students		Intervention group.		
	or family issues	have an unexcused		DY C. HILL		
	that are impacting	absence.		PLC will discuss students		
	attendance.	T		with several absences and		
		The Principal		determine if a referral to SSW is		
		makes morning		appropriate		
		announcements				
		praising the school for				
		good attendance and				
		specific classes for the				
	1	best attendance.				
		<u>Tier 2/3</u>				
		The Social Worker is				
		having a school wide				
		attendance Incentive				
		group to encourage a				
		decrease in absences				
		and tardies. These				
		students have missed				
		3 days of school				
		already. Students				
		who are not on the				
		Social Worker's				
		attendance Caseload,				
		will be discussed in				
		the PLC for further				
		interventions. Those				
	1	students who continue				
		to have absences will				
		be referred to the SW.				
	2012 Current	2013 Expected				
Attendance Goal #1	Attendance Rate:*	Attendance Rate:*				
The attendance rate will						
increase from 94.09 %						
in 2011-2012 to 95% in						
2012-2013.						
2012-2013.						
	94.09%	95%				
	7 1.07/0	P = 7 0				

	with Excessive Absences	2013 Expected Number of Students with Excessive Absences			
	(10 or more) 130	(10 or more) 105			
	2012 Current Number of Students with Excessive Tardies (10 or more)	2013 Expected Number of Students with Excessive Tardies (10 or more)			
	114	91.			
Attendance Goal(s)	Problem- solving Process to Increase Attendance				
Suspension Goal(s)					
Suspension Goal(s)	Problem- solving Process to Decrease				
	Suspension				

Strategy Data Check

data be used to determine the

effectiveness of strategy?

**Student Evaluation** 

Tool

Fidelity Check

be monitored?

Who and how will the fidelity How will the evaluation tool

Based on the analysis

of suspension data, and reference to "Guiding

Questions", identify and

define areas in need of improvement:

Anticipated

Barrier

Strategy

1. Suspension	1.1.	1 1	1.1.	1.1	1.1.	
1. Suspension	1.1.	1.1	1.1.	1.1	1.1.	
	The primary	The CHAMPS	The Behavior	The Behavior Leadership	"UNTIE"	
	barrier	behavior plan	Leadership Team's	Team will review data	suspension	
	anticipated in	adopted last	membership includes	on Office Discipline	and ODR data	
	adopting and	school year	a representative from	Referrals (ODRs) and	cross referenced	
	implementing	will continue	each grade level. The	suspensions at each	with mainframe	
	a school	to be utilized	representatives will be	monthly meeting.	discipline data.	
	wide positive	and supported	responsible for fidelity			
	behavior plan	as a classroom	checks at their grade		Also, the team	
	is maintaining	management tool	level.		will track and	
	consistency	and to ensure			monitor the number	
	and momentum	a common			of students who	
	throughout the	language among			earn the monthly	
	school year.	Kenly faculty			reward outlined	
		and staff.			in the school wide	
	In addition,				behavior plan.	
	teacher buy-	To augment			If effective, the	
	in and full	the CHAMPS			number of students	
	participation is	program, the			who earn the reward	
	critical for the	Behavior			should increase	
	success of the	Leadership Team			each month.	
	plan.	will develop				
		a school-wide				
		positive behavior				
		reward program				
		that will be				
		meaningful and				
		consistently				
		implemented				
		school wide.				
		In addition,				
		the BLT will				
		develop a				
		parent training				
		on positive				
		reinforcement				
		to be delivered				
		during a family				

		night.			
Suspension Goal #1:	2012 Total Number	2013 Expected			
	<u>ot_</u>	Number of			
	In -School	In- School			
and Out of School	Suspensions Suspensions	<u>Suspensions</u>			
Suspensions in 2012					
were more than double					
our goal outlined					
in our SIP for the					
2011-2012 school					
year. To reverse					
this trend, we will					
develop an intensive,					
comprehensive					
behavior plan for our					
school.					
Our goal for the 2012-					
2013 school year is to					
reduce 2012 numbers					
by 20%. We will					
have 16 or less In-					
School Suspensions,					
14 or fewer students					
who are suspended					
In-School, 38 or					
less Out Of School					
Suspensions and 20					
or fewer students who					
are suspended Out Of					
School for the 2012-					
2013 school year.					
	20	16			
	2012 Total Number of Students	2013 Expected Number of Students			
	Suspended In-School	Suspended In -School			
	18	14			

2012 Number of Out-of-School Suspensions	2013 Expected Number of Out-of-School Suspensions					
48	38					
2012 Total Number of Students Suspended Out- of- School	2013 Expected Number of Students Suspended Out- of-School					
25	20					
	1.2.	1.2.	1.2.	1.2.	1.2.	
	1.3.	1.3.	1.3.	1.3.	1.3.	

# **Suspension Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or						
PLC activity.  PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of Suspension Goals

# Parent Involvement Goal(s)

Title I Schools - Please see the Parent Information Notebook (PIN) to view a copy of the Title I PIP.

#### **Health and Fitness Goal(s)**

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

	Problem- Solving Process to Increase Student Achieveme nt					
Based on the analysis of school data, identify and define areas in need of improvement:  1. Health and Fitness Goal	Anticipated Barrier	1.1.	1.1. P.E Teacher	data be used to determine the effectiveness of strategy?  1.1. Checking students' progress by assessing them with different	1.1. PACER test component of the FITNESSGRAM PACER for assessing	

Health and Fitness Goal #1:  During the 2012-2013 school year, the number of 5th grade students in the "Healthy Fitness Zone" (HFZ) on the Pacer for assessing aerobic capacity health will increase from 45% on the Pretest to 85% on the Posttest.	Level :*	2013 Expected Level :*					
	45%	85%					
		1.2.	1.2.	1.2.	1.2.Dataon the number of students scoring in the Healthy Fitness Zone (HFZ)	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

# **Health and Fitness Goals Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

## **Continuous Improvement Goal(s)**

\* When using percentages, include the number of students the percentage represents next to the percentage (e.g. 70% (35)).

when using percentage	cs, include the	c mumber of s	radents the percentage	represents next to the po	creentage (e.g. 707)	J (33)).	
Additional Goal(s)	Problem- Solving Process to Increase Student Achieveme nt						
Based on the analysis of school	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Evaluation Tool		
data, identify and define	Barrier		Who and how will the fidelity				
areas in need of improvement:				data be used to determine the effectiveness of strategy?			
1. Continuous	1.1.	1.1	1.1.	1.1.	1.1.		
Improvement Goal							
_	T 1 C			-	PLC facilitators		
	Lack of	members	during walk throughs	discussions during PLC	will provide		
	teaching	will engage	and observations	meetings	feedback to PSLT		
	training in	in a book					
		study: Rigor	PLC facilitators and		2013School		
		is not a	Leadership Teams		Climate and		
	lessons	Four Letter	during PLC meetings		Perception Survey		
		Word and					
		implement					
		strategies in					
		instruction.					

Continuous Improvement Goal #1:  The percentage of teachers who strongly agree with the indicator that "the teachers that I work with support effective instruction by providing a curriculum that is rigorous and relevant" will increase from 16.7% in 2012 to 25% in 2013.	Level :*	2013 Expected Level :*					
	16.7%	25%					
				1.2.	1.2.	1.2.	
		1.3.	1.3.	1.3.	1.3.	1.3.	

## **Continuous Improvement Goals Professional Development**

Professional			
Development			
(PD) aligned with			
Strategies through			
Professional			
Learning			
Community (PLC)			
or PD Activity			
Please note that each			
Strategy does not require a			
professional development or			

PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring
"Rigor is Not a Four Letter Word" book study	"Rigor is Not a Four Letter Word" book study Members F		School-wide	IMonthly in PLC's	Administration walk throughs and PLC surveys	PSLT and Administration

End of Additional Goal(s)

# **NEW Goal(s) For the 2012-2013 School Year**

## **NEW Reading Florida Alternate Assessment Goals**

A. Florida	A.1.	A.1.	A.1.	A.1.	A.1.		
Alternate							
Assessment:							
Students scoring							
proficient in							
reading (Levels 4-							
9).							
Reading Goal A:	2012 Current	2013 Expected					
Reading Goal A.	Level of	Level of					
Enter narrative for the	Performance:*	Performance:*					
goal in this box.							
		A.2.	A.2.	A.2.	A.2.	A.2.	
		A.3.	A.3.	A.3.	A.3.	A.3.	

Alternate Assessment: Percentage of students making Learning Gains in reading.				B.1.	B.1.		
	Level of	2013 Expected Level of Performance:*					
		B.2.	B.2.	B.2.	B.2.	B.2.	
		В.3.	B.3.	B.3.	B.3.	B.3.	

## NEW Comprehensive English Language Learning Assessment (CELLA) Goals

CELLA Goals	Problem-Solving Process to Increase Language Acquisition				
Students speak in English and understand spoken English at grade level in a manner similar to non-ELL students.	Anticipated Barrier		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

C. Students scoring proficient in Listening/ Speaking.	1.1.	See Reading 1.1	1.1.	1.1.	1.1.	
CELLA Goal #C: The percentage of students scoring proficient on the 2013 Listening / Speaking section of the CELLA will increase from 68% to 70%.	2012 Current Percent of Students Proficient in Listening/Speaking:					
	68%					
			1.2.	1.2.		1.2.
		1.3.	1.3.	1.3.		1.3.
Students read in English at grade level text in a manner similar to non-ELL students.	Anticipated Barrier			Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

D. Students scoring proficient in Reading.		See Reading 1.1	2.1.	2.1.	2.1.	
CELLA Goal #D: The percentage of students scoring proficient on the 2013 Reading section of the CELLA will increase from 34% to 36%.	2012 Current Percent of Students  Proficient in Reading:					
	34%					
						2.2.
						2.3
Students write in English at grade level in a manner similar to non-ELL students.	Anticipated Barrier	Strategy		Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

E. Students scoring proficient in Writing.		See Reading 1.1	2.1.	2.1.	2.1.	
CELLA Goal #E: The percentage of students scoring proficient on the 2013 Writing section of the CELLA will increase from 16% to 18%.	2012 Current Percent of Students Proficient in Writing:					
	16%					
						2.2. 2.3

## **NEW Math Florida Alternate Assessment Goals**

Based on the analysis of	Anticipated	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool	
student achievement data	Barrier		Who and how will the	How will the evaluation tool data be		
and reference to "Guiding	g		fidelity be monitored?	used to determine the effectiveness		
Questions", identify and				of strategy?		
define areas in need of						
improvement for the						
following group:						

F. Florida Alternate Assessment: Students scoring at in mathematics (Levels 4-9).	F.1.	F.1.	F.1.	F.1.	F.1.		
Mathematics Goal F: Enter narrative for the goal in this box.	2012 Current Level of Performance:*	2013 Expected Level of Performance:*					
		F.2.	F.2.	F.2.	F.2.	F.2.	
		F.3.	F.3.	F.3.	F.3.	F.3.	
G. Florida Alternate Assessment: Percentage of students making Learning Gains in mathematics.	G.1.	G.1.	G.1.	G.1.	G.1.		

Mathematics (G: Enter narrative for goal in this box.	Level of Performance:*	2013 Expected Level of Performance:*					
						G.2.	
		G.3.	G.3.	G.3.	G.3.	G.3.	

### **NEW Science Florida Alternate Assessment Goal**

	Problem- Solving Process to Increase Student Achieveme nt				
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:		Strategy	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool	

J. Florida Alternate	J.1.	J.1.	J.1.	J.1.	J.1.		
3 · 1 · 10 · 1 · 1 · 1 · 1 · 1 · 1 · 1 ·	J.1.	J.1.	5.1.	J.1.	J.1.		
Assessment: Students							
scoring at proficient in							
science (Levels 4-9).							
Science Goal J:	2012 Current	2013 Expected					
	Level of	Level of					
Enter narrative for the goal in this	Performance:*	Performance:*					
box.							
		Enter numerical					
	data for	data for					
	current level of performance in this	performance in					
	box.	this box.					
		J.2.	J.2.	J.2.	J.2.	J.2.	
		1.2	r 2	1.2	1.2	1.2	
		J.3.	J.3.	J.3.	J.3.	J.3.	
					l		

## **NEW Writing Florida Alternate Assessment Goal**

	Problem- Solving			
Writing				
Goals				

	Achievement						
Based on the analysis of student achievement data, and reference to "Guiding Questions", identify and define areas in need of improvement for the following group:			be monitored?	Strategy Data Check How will the evaluation tool data be used to determine the effectiveness of strategy?	Student Evaluation Tool		
Alternate Assessment: Students scoring at 4 or higher in writing (Levels 4-9).			M.1.	M.1.	M.1.		
Writing Goal M:  Enter narrative for the goal in this box.	of Performance:*	2013 Expected Level of Performance:*					
		M.2.	M.2.	M.2.	M.2.	M.2.	
		M.3.	M.3.	M.3.	M.3.	M.3.	

## NEW Science, Technology, Engineering, and Mathematics (STEM) Goal(s)

	Process to		
Inc	ncrease Student		
	Achievement		

Based on the analysis of school data, identify and define	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation Tool
areas in need of improvement:				How will the evaluation tool data be used to determine the	
				effectiveness of strategy?	
STEM Goal #1:	1.1.	1.1.	1.1.		1.1.
<u> </u>					
Enter narrative for the goal in this box.					
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.2	1.2	1.2	1.2	1.2
	1.3.	1.3.	1.3.	1.3.	1.3.

### **STEM Professional Development**

Professional Development (PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g. , PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

End of STEM Goal(s)

# Career and Technical Education (CTE) Goal(s)

	Problem-Solving Process to Increase Student Achievement				
Based on the analysis of school data, identify and	Anticipated Barrier	Strategy	Fidelity Check	Strategy Data Check	Student Evaluation
define			Who and how will the fidelity	How will the evaluation tool	Tool
areas in need of improvement:			be monitored?	data be used to determine the	
				effectiveness of strategy?	

CTE Goal #1:	1.1.	1.1.	1.1.	1.1.	1.1.
		Increase the number of times students	Review annual guidance	Survey students' career	Log of number
Increase opportunities for career	Incorporating	are taught about various careers by		knowledge at the end of the	
education from 1 event in 2011-2012 to	career education	including classroom guidance and the	end of the school year.	school year based on careers	
ongoing education in 2012-2013.	as a priority when	school news as venues to teach career		introduced.	
	behavior management	education in addition to the Great			
	is driving guidance	American Teach In.	Sponsors of Men of		
Retain student membership of 13 students	lessons.		Vision	Review roster of students	Review and
in Men of Vision throughout the school		Meet quarterly and when needed with		who participated for the	compare end of
year 2012-2013. Men of Vision focuses	Obtaining community	teachers of students participating in		entire 2012-2013 school	year student clun
on personal, professional, and community	professionals to	Men of Vision about their academic		year.	rosters.
awareness and development for young	speak to students	and behavioral progress.			
men.	in Men of Vision				
	about their careers				
	and mentorship				
	possibilities.				
	1.2.	1.2.	1.2.	1.2.	1.2.
	1.3.	1.3.	1.3.	1.3.	1.3.

## **CTE Professional Development**

Professional			
Development			

(PD) aligned with Strategies through Professional Learning Community (PLC) or PD Activity Please note that each Strategy does not require a professional development or PLC activity.						
PD Content /Topic and/or PLC Focus	Grade Level/ Subject	PD Facilitator and/or PLC Leader	PD Participants (e.g., PLC, subject, grade level, or school-wide)	Target Dates and Schedules (e.g., Early Release) and Schedules (e.g., frequency of meetings)	Strategy for Follow-up/Monitoring	Person or Position Responsible for Monitoring

End of CTE Goal(s)

#### **Differentiated Accountability**

#### School-level Differentiated Accountability (DA) Compliance

Please choose the school's DA Status. (To activate the checkbox: 1. double click the desired box; 2.when the menu pops up, select "checked" under "Default Value" header; 3. Select "OK", this will place an "x" in the box.)

School		
Differentiated		
Accountability		
Status		
Priority	Focus	Prevent

• Once the state has provided information, directions for how to upload the checklist will be posted on the School Improvement Icon.

**School Advisory Council (SAC)** 

Hillsborough 2012 Rule 6A-1.099811 Revised July, 2012

#### SAC Membership Compliance

The majority of the SAC members are not employed by the school district. The SAC is composed of the principal and an appropriately balanced number of teachers, education support employees, students (for middle and high school only), parents, and other business and community members who are representative of the ethnic, racial, and economic community served by the school. Please verify the statement above by selecting "Yes" or "No" below.

Yes No

If No, describe the measures being taken to comply with SAC requirements.				

Describe the use of SAC funds.			
Name and Number of Strategy from the School Improvement Plan	Description of Resources that improves student achievement or student engagement	Projected Amount	Final Amount
Final Amount Spent			