# Brevard County Public Schools School Improvement Plan <br> 2012-2013 

## Name of School:

South Area

Stone Middle School
Principal:
Area Superintendent:

Dr. Mark Mullins
Area:

Andrew L. Johnson, Jr.

## SAC Chairperson:

Melissa E. Grabowski

## Superintendent: Dr. Brian Binggeli

## Mission Statement:

Building today's dreams into tomorrow's realities.

|  | Page 1 |  |
| :--- | :--- | :--- |
|  |  |  |

## Vision Statement:

To enhance students' lives by meeting their educational and social needs through commitment, teamwork and scholarship.

|  | Page 2 |  |
| :--- | :--- | :--- |
|  |  |  |

# Brevard County Public Schools School Improvement Plan <br> 2012-2013 

## RATIONAL - Continuous Improvement Cycle Process

Data Analysis from multiple data sources: (Needs assessment that supports the need for improvement)

| Groups | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Free/Reduced <br> Lunch Rate | 63 | 60 | 55 | 48 | 50 | 44 |
| Minority Rate | 50 | 49 | 44 | 46 | 48 | 47 |

General School Data:

## FCAT Reading Data:

Traditionally, our reading scores have shown gains, however, the Florida Comprehensive Assessment Test (FCAT) 2.0 changed that for the 2012 year. At the infancy of the FCAT testing in 2002, Stone Middle School was reported to have $48 \%$ of our students meeting high standards in reading. Over the next nine years, that percentage has increased to reach $76 \%$ in 2011. Students meeting high standards in reading declined from $86 \%$ to $62 \%$ (for $7^{\text {th }}$ graders) and $67 \%$ to $58 \%$ (for $8^{\text {th }}$ graders) from the 2011 to 2012 test. In 2012, students making annual learning gains in reading were reported to be $65 \%$ (an increase of $6 \%$ over the previous year). The lowest performing students in reading, labeled as "the lowest $25 \%$ ", maintained the same percentage as last year at $60 \%$.

Historically, three reported subgroups have been unable to consistently meet established levels of proficiency in reading: black students, economically disadvantaged students, and students with disabilities (SWD). Black students scores declined from 49\% (2011) to 42\% (2012). Economically disadvantaged students scores declined from 60\% (2011) to 45\% (2012). The scores of students with disabilities declined from $33 \%$ (2011) to $20 \%$ (2012).

| Groups/Subgroups | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent Proficient in Reading | 62 | 76 | 80 | 76 | 72 | 70 |
| Black Students <br> Proficient in Reading | 42 | 49 | 55 | 55 | 58 | 47 |
| Economically Disadvantaged Students Proficient in <br> Reading | 45 | 60 | 65 | 61 | 58 | 54 |
| Students with Disabilities <br> Proficient in Reading | 20 | 33 | 34 | 39 | 36 | 30 |
| Percent Making Annual Learning Gains |  |  |  |  |  |  |
| in Reading |  |  |  |  |  |  |


|  | Page 3 |  |
| :--- | :--- | :--- |
|  |  |  |


| Economically Disadvantaged Students Making Annual Learning Gains in Reading | 50 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with Disabilities Making Annual Learning Gains in Reading | 39 |  |  |  |  |  |
| Lowest 25\% Making Annual Learning Gains in Reading | 60 | 60 | 70 | 69 | 75 | 62 |

## FCAT Mathematics Data:

Mathematics scores have shown an overall increase since 2002, of the percent of our students meeting high standards, until last year (2011) with an additional decline in 2012. In 2002, this percentage was reported to be $54 \%$. With a couple of slight declines (in 2008 and 2011) the percentage of students meeting high standards were maintained or showed increases (of up to $80 \%$ ) as a whole until 2012, which evidenced a significant decline to $56 \%$.
Students making annual learning gains in math has fluctuated between $49 \%$ and $80 \%$ during the ten years of FCAT data reporting, with changes as much as $\pm 20 \%$ in a single year. The most recent decline was from the 2011 to 2012 year, which changed from $69 \%$ to $49 \%$.

The "lowest $25 \%$ " of the school population in math has been measured and reported since 2007. The first two years reported showed annual learning gains of $74 \%$ and $77 \%$ respectively. In 2009, the percentage took a significant decline to $70 \%$. With the return of the mathematics remediation course in 2009-2010, this reported subset of students evidenced a reversal in the scores to an increase to $79 \%$ ( $9 \%$ increase over previous year). In 2012, students making annual learning gains in this subgroup significantly decreased to $49 \%$ from $69 \%$ in 2011.

Historically, three reported subgroups have been unable to consistently meet established levels of proficiency in math: black students, economically disadvantaged students, and students with disabilities. Black students have fluctuated from $49 \%$ (2004) to $58 \%$ (2010) to $34 \%$ (2012). Economically disadvantaged students have shown similar trends, fluctuating between $49 \%$ (2004) and $69 \%$ (2010) with increases evidenced in four of the past five years: $52 \%$ (2006), $60 \%$ (2007), $61 \%$ (2008), $63 \%$ (2009), $69 \%$ (2010). In 2011, economically disadvantaged students showed an $8 \%$ decline to $61 \%$, then an additional decline of $15 \%$ to $46 \%$ in 2012. Students with disabilities scores have fluctuated over the past six years, however, still remain the lowest performing subgroup. In 2007, this subgroup evidenced $32 \%$ of the students being proficient in math. Subsequent years have shown increases 33\% (2008), 38\% (2009), and 47\% (2010), until 2011 (27\%) and decreased yet again in 2012 to 18\%.

| Groups/Subgroups | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent Proficient in Math | 56 | 80 | 82 | 82 | 79 | 81 |
| Black Students <br> Proficient in Math | 34 | 46 | 58 | 54 | 54 | 53 |
| Economically Disadvantaged Students Proficient in <br> Math | 46 | 61 | 69 | 63 | 61 | 60 |
| Students with Disabilities <br> Proficient in Math | 18 | 27 | 47 | 38 | 33 | 32 |
| Percent Making Annual Learning Gains |  |  |  |  |  |  |
| in Math |  |  |  |  |  |  |$\quad 49$ 69 $\quad 77$ 73


|  | Page 4 |  |
| :--- | :--- | :--- |
|  |  |  |


| Students with Disabilities Making Annual Learning Gains in Math | 31 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lowest 25\% Making Annual Learning Gains in Math | 41 | 69 | 79 | 70 | 77 | 74 |

## FCAT Writes Data (2011-2012):

FCAT Writes scores have historically remained well above the District and State averages, until the 2008-2009 year. The 2009 FCAT Writing results showed 8th graders matching State and District averages.

The percentage of students meeting high standards in writing was reported to be $86 \%$ in 2002 . Historically, this has been an area of strength. However, since 2008, students have moved in a downward trend, with a 4\% decline in 2010, 5\% decline in 2011 and $6 \%$ in 2012 (to 79\%). It should be noted that the scoring procedures of the FCAT Writing test changed significantly in 2010 from two essay scorers to one. This decline was evidenced both district- and statewide.

## District Writing Assessment Data (2011-2012):

In the area of $8^{\text {th }}$ grade writing, Stone MS students scoring a 3.0 to 3.9 decreased from $30.88 \%$ to $29.88 \%$ and students scoring a 4.0 or above increased from $49.29 \%$ to $55.92 \%$. All subgroups, except American Indian, increased in the percent of students scoring at 4.0 or above: white students increased from $53.81 \%$ to $60.11 \%$, black students increased from $38.46 \%$ to $45.95 \%$, Hispanic students increased from $35.29 \%$ to $45.95 \%$, Asian increased from $63.64 \%$ to $83.33 \%$, economically disadvantaged students increased from $41.45 \%$ to $49.74 \%$, English Language Learners (ELL) students increased from $18.75 \%$ to $30.77 \%$, and students with disabilities increased from $10.53 \%$ to $15.25 \%$. American Indian students scoring at 4.0 or above remained the same at $0 \%$.

## FCAT Science Data (2011-2012):

Science score reporting, beginning in 2007, shows students meeting high standards in science at $60 \%$. The following year evidenced an $8 \%$ decline to $52 \%$. Over the next two years, that percentage increased to $61 \%$ with the greatest gain (7\%) being earned in 2010 and 2011. In 2012, students meeting high standards declined to $48 \%$. Science scores in the Choice program have consistently scored above the District average. However, the general science courses have yet to meet District standards.

## Florida Assessment for Instruction in Reading (FAIR) Data (2012):

During the 2011-2012 school year, results from the initial FAIR testing window and the final FAIR testing window were analyzed. In the area of 7th grade reading comprehension, Stone MS moved from a median percentile rank of $42 \%$ to $50 \%$. For our $8^{\text {th }}$ grade students, the median percentile rank moved from $46 \%$ to $54 \%$.

For the 2012-2013 school year, during the initial FAIR testing window, the median percentile rank for reading comprehension test was $39 \%$ for the $7^{\text {th }}$ grade and $42 \%$ for the $8^{\text {th }}$ grade.

Currently for our $7^{\text {th }}$ grade students, the initial FAIR testing window indicates $40.8 \%$ of our White Students, $66.4 \%$ of our Black Students, and $46.2 \%$ of our Hispanic Students are performing below the $40 \%$ rank on the Reading Comprehension test.

|  | Page 5 |  |
| :--- | :--- | :--- |
|  |  |  |

Currently for our $8^{\text {th }}$ grade students, the initial FAIR testing window indicates $38 \%$ of our White Students, $63.5 \%$ of our Black Students, and $36.7 \%$ of our Hispanic Students are performing below the $40 \%$ rank on the Reading Comprehension test.

During the 2011-2012 school year, In the area of 7 th grade Reading Comprehension, when comparing the initial and final FAIR Reading Comprehension results of students performing below the $40 \%$, White Students decreased from $41.1 \%$ to $30.3 \%$, Black Students decreased from $61.9 \%$ to $48.8 \%$, Hispanic Students decreased from $47.8 \%$ to $43.3 \%$, Economically Disadvantaged Students decreased from, $54.5 \%$ to $42 \%$, and Students with Disabilities decreased from 71.4\% to 75\%.

During the 2011-2012 school year, In the area of 8 th grade Reading Comprehension, when comparing the initial and final FAIR Reading Comprehension results of students performing below the 40\%, White Students decreased from $30.7 \%$ to $26.8 \%$, Black Students decreased from $53.4 \%$ to $44.7 \%$, Hispanic Students decreased from $69.1 \%$ to $44.4 \%$, Economically Disadvantaged Students decreased from, $49.8 \%$ to $38.6 \%$, and Students with Disabilities decreased from $83.3 \%$ to $73.2 \%$.

## FAIR Data (2011):

In the area of $7^{\text {th }}$ grade reading comprehension, Stone MS moved from the $33^{\text {rd }}$ percentile rank to the $27^{\text {th }}$ percentile rank. In the area of $7^{\text {th }}$ grade FCAT Success Probability, Stone MS students increased in mastery from $49.9 \%$ to $55.5 \%$. Three subgroups remained the same: Asian (88.9\%), American Indian (100\%), and ELL (0\%). All other subgroups showed an increase in mastery as follows: white students increased from $61.1 \%$ to $67.2 \%$, black students increased from $30.8 \%$ to $36.4 \%$, Hispanic students increased from $32 \%$ to $35.4 \%$, economically disadvantaged students increased from $39.9 \%$ to $46.2 \%$, and students with disabilities increased from $44 \%$ to $50.8 \%$.

In the area of $8^{\text {th }}$ grade reading comprehension, Stone MS students moved from the $26^{\text {th }}$ percentile rank to the $21^{\text {st }}$ percentile rank. In the area of $8^{\text {th }}$ grade FCAT Success Probability, Stone MS students decreased in mastery from $48 \%$ to $47.5 \%$. One subgroup remained the same: ELL (0\%). One subgroup, white, increased from $52.1 \%$ to $52.7 \%$. All other subgroups showed a decrease in mastery as follows: black students decreased from $30.7 \%$ to $29.2 \%$, Hispanic students decreased from $42.6 \%$ to $42.2 \%$, Asian students decreased from $87.5 \%$ to $85.7 \%$, economically disadvantaged students decreased from $39.5 \%$ to $38.9 \%$, and students with disabilities decreased from $42.4 \%$ to $40.8 \%$.

## Math District Assessment Data (2011 - 2012):

In the area of $7^{\text {th }}$ grade mathematics, Stone MS increased from $3.64 \%$ mastery to $13.52 \%$ mastery. Six subgroups made gains in mastery: level 5 students increased from $24 \%$ to $57.14 \%$, white students increased from $4.17 \%$ to 15.14\%, black students increased from $.94 \%$ to $2.17 \%$, Hispanic students increased from $3.85 \%$ to $18.37 \%$, Asian students increased from $50 \%$ to $75 \%$, economically disadvantaged students increased from $.4 \%$ to $6.9 \%$, and students with disabilities increased from 0\% to $2.08 \%$. No subgroup decreased, two subgroups (ELL and SWD) remained the same at 0\% proficiency and all other subgroups showed an increase in average performance.

In the area of $8^{\text {th }}$ grade mathematics, Stone MS increased in mastery from $3.06 \%$ to $8.47 \%$. Six subgroups made gains in mastery: Level 3 students increased from 0\% to 1\%, Level 4 students increased from $2.7 \%$ to $11.11 \%$, Level 5 students increased from $20 \%$ to $44.44 \%$, white students increased from $4.1 \%$ to $12.57 \%$, Asian students increased from $0 \%$ to $33.33 \%$, and economically disadvantaged students increased from $2.54 \%$ to $6.93 \%$. Seven subgroups remained the

|  | Page 6 |  |
| :--- | :--- | :--- |
|  |  |  |

same. Five subgroups showed a decrease in average performance and eight subgroups showed an increase in average performance.

## Math End of Course Data (2011):

Stone MS students did show an increase in overall proficiency on the Algebra test, increasing from 0\% to $4.24 \%$ proficiency and showed an increase in overall average from a 36.88 to 47.06 . Proficiency increased in the areas of function, linear equations \& inequalities ( 43.32 to $56.13 \%$ ), polynomials ( 22.12 to $27.86 \%$ ), and rationals, radicals, quadratics \& discrete math ( 3.08 to $11.86 \%$ ). The average score for each of the categories increased. Five subgroups remained the same at level of proficiency. One subgroup showed a decrease in overall average (ELL 42.5 to $35 \%$ ). All other subgroups (white, black, Hispanic, Asian, economically disadvantaged, and students with disabilities) showed an increase in overall average.

Stone MS students did show an increase in overall proficiency on the Geometry test, increasing from $0 \%$ to $3.7 \%$. For both assessments, the students showed an increase in overall average from a 27.44 to $45.12 \%$. Proficiency increased in the areas of Two-dimensional ( 0 to 11.11\%), Three-Dimensional ( 3.7 to $14.81 \%$ ), and Trigonometry \& Discrete Math ( 3.7 to $18.52 \%$ ). The average score for each of the categories increased. Five subgroups showed an increase in overall average (white, Hispanic, Asian, economically disadvantaged, and students with disabilities). However, three subgroups remained the same (0\%) due to (0) students enrolled.

## Analysis of Current Practice: (How do we currently conduct business?)

Historically, we have operated using the "middle school teams" mentality. The emphasis on "teams" placed academiccore teachers with shared student-cohorts. In this same model, common team planning afforded the luxury of discussing problematic students, interdisciplinary teaching, teacher bonding, etc. Although the team approach shared some of the support attributes of Common Core, the purposes of the two differ greatly. The teaming approach places the majority of the focus on the student...what he or she can or cannot do and the "fixes" necessary to make everything right in the world of the teacher. As we began to move away from "the student is lacking" problem statement, our focus has begun to shift toward the Common Core premise in that "it's up to the teacher" to facilitate valued learning. The Common Core State Standards (CCSS) emphasize rigor and relevance for all students that will lead to critical thinking essential for $21^{\text {st }}$ Century learners. Therefore, the Common Core initiative has led us to common departmental planning which allows teachers to fully implement the CCSS with fidelity. The implementation process allows teachers to challenge students at higher levels of learning, scaffold student learning and evaluate learning by student demonstration.

Currently, analysis of school-wide student data is evaluated through the results of District Assessments, FAIR, Intensive Reading Progress Monitoring Assessments, and classroom-based tests. This data is accessed through several district supported data systems (A3 vision, the PMRN and the Desktop Student Data System). Collaborative Teams meet to monitor the progress of the lowest $39 \%$.

Presently, our school goal is to become the second AVID National Demonstration Middle School in Brevard County. We are seeking this distinction, which complements the Common Core implementation for the 2012-2013 school year. AVID embeds higher levels of learning and critical thinking by student demonstration facilitated by teachers. AVID holds high expectations in reading, writing, speaking, listening, and language, which are the foundational foci of CCSS. AVID clearly defines what students are expected to know and be able to do in order to be successful in more rigorous curriculum. The AVID strategies and methodologies are research-based and proven to maximize student-learning outcomes.

Best Practice: (What does research tell us we should be doing as it relates to data analysis above?)

|  | Page 7 |  |
| :--- | :--- | :--- |
|  |  |  |

As outlined in our 2013 School Improvement Plan, the Stone Middle School student population shows deficits in our FCAT testing in three areas: black students, economically disadvantaged students, and students with disabilities. In an effort to minimize deficiencies in these areas, the AVID program targets this very student base. In conjunction with all stakeholders (teachers, students, parents/guardians), a collaborative effort will be made to support the success and academic growth of all students. Research evidences that on-going professional learning "yielding the highest levels of improved student achievement, is a team of teachers with a natural common interest" (Darling-Hammond, Wei, Andree, Richardson, \& Orphanos, 2009; Gallimore et al., 2009; Little, 2006, Saphier et al., 2006; Stigler \& Hiebert, 2009).

In addition, research evidences that shared beliefs and support among stakeholders had significantly higher levels of student achievement (Watt, Huerta \& Mills, 2010; Rooney, 2005; Fullan, 2004). AVID and CCSS research cite the need to connect students to a higher level of learning, operating with a shared belief, for the ultimate success for all students. The goal of the 2013 Stone Middle School Improvement Plan is to become a National Demonstration site. Through this process of implementing AVID strategies and methodologies with fidelity, we will better meet the academic needs of all students we serve.

|  | Page 8 |  |
| :--- | :--- | :--- |
|  |  |  |

## CONTENT AREA:

| Reading | Math | Writing | Science | Parental <br> Involvement | Drop-out Programs |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Language <br> Arts | Social <br> Studies | Arts/PE | Other: |  |  |

School Based Objective: (Action statement: What will we do to improve programmatic and/or instructional effectiveness?)
The Stone Middle School faculty will use the process of becoming an AVID (Advancement Via Individual Determination) National Demonstration School to address increased student achievement and instructional effectiveness.

Strategies: (Small number of action oriented staff performance objectives)

| Barrier | Action Steps | Person Responsible | Timetable | Budget* | In-Process Measure |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1. Teacher buy-in | 1A. Presentation of the program by Administration. | Administration | August 2012 | * | Faculty meeting <br> agendas; SWAP <br> (Sharing With <br> Another  <br> Professional) meets; <br> Hosting Florida/ <br> Georgia District <br> Directors Conference; <br> Mock and Validation <br> visits  |
|  | 1B. Share student success stories. | AVID <br> Coordinator; student panel; parents | Ongoing, beginning August 2012 | * | SWAP meets; Student panel at Florida/ Georgia District Directors Conference; Mock and Validation visits |
|  | 1C. Present Data supporting collegereadiness and attendance to faculty. | AVID Coordinator | Ongoing, beginning August 2012 | * | Faculty meeting; SWAP meet |
|  | 1D. Emphasize the connection with Common Core \& individual teacher PGP (Professional Growth Plan). | Principal; <br> Assistant <br> Principal/ <br> Curriculum | Ongoing, beginning August 2012 | * | Pre-planning presentation; Faculty meetings; SWAP meets |
|  | 1E. Implement Word Walls | Administration; <br> All teachers | By <br> September $2012$ | \$80* | Classroom <br> Walkthroughs (CWTs) |


|  | Page 9 |  |
| :--- | :--- | :--- |
|  |  |  |


|  | 1F. Emphasize <br> monthly exposure <br> to Text Complexity <br> through Common <br> Focus Reading <br> Day  | Administration; <br> S.T.A.R.R. <br> (Striving To <br> Attain Reflective <br> Reading) PLC; <br> All teachers | Monthly on Early Release Days (ERD), beginning August 2012 |  | Monthly articles PLC; CWTs | by |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | Page 10 |  |
| :--- | :--- | :--- |
|  |  |  |


|  | 1G. Developa  <br> share-point to <br> house collaborative  <br> efforts and <br> suggestions  | Administration; <br> Technology <br> Specialist; All <br> teachers | In place by August 2012; | * | Emails and growth of documentation on share-point |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2. Teacher Training | 2A. Attend AVID Summer Institute/ PATH/ Inservices/ workshops | AVID <br> Coordinator; AVID District Director; Various teachers | Pre- Planning; Throughout the school year; Summer 2012 | $\begin{gathered} \approx \$ 1200^{*} \\ \text { per } \\ \text { participant } \\ \text { for Summer } \\ \text { Institute } \end{gathered}$ | Inservice component sheets; <br> AVID <br> Certification Binders; |
|  | 2B. Establish AVID <br> Site Team | Assistant <br> Principal/ <br> Curriculum | August 2012 | * | AVID Certification <br> Binders  |
|  | 2C. Support the implementation of WICOR (one binder, Cornell note-taking, <br> student planners) strategies | Administration; AVID Site Team | Ongoing, beginning August 2012 | \$500* | Faculty meetings; SWAP meets; |
| 3. Supply \& Demand | 3A. Conduct GAP achievement analysis | Guidance <br> Department | $\begin{gathered} \text { Summer } \\ 2012 \\ \text { and ongoing } \end{gathered}$ | * | GAP spreadsheet; email communications; |
|  | 3B. ObtainTeacher <br> recommendations | Faculty; <br> AVID Site <br> Team; Feeder Elementary Schools | Ongoing | * | Recommendations; <br> Emails; <br> AVID <br> Certification Binders |
|  | 3C. Articulate with Feeder schools and parents of feeder school students | Assistant <br> Principal/ <br>  <br> AVID Coordinator | Ongoing, beginning April 2012 | * | Articulation meetings; Email and website communications; Presentations by AVID Site Team at feeder schools |
|  | 3D. Tailor Master Scheduling | Principal, <br> Assistant <br> Principal/ <br> Curriculum | March 2012 through August 2012 | * | Master Schedule; creation of Foundation Wheel classes |
|  | 3E. Construct a viable plan to address student requests | Principal, <br> Assistant <br> Principal/ <br> Curriculum; AVID <br> Coordinator | Ongoing, beginning April 2012 | * | Student Requests; Class occupancy |

Budget* - The funds defined herein consist of funding from sources over and above school operating budget.

|  | Page 11 |  |
| :--- | :--- | :--- |
|  |  |  |

## EVALUATION - Outcome Measures and Reflection

## Qualitative and Quantitative Professional Practice Outcomes: (Measures the level of implementation of the professional practices throughout the school)

## Qualitative Outcomes.

Levels of implementation will be measured in the following ways:

1. $100 \%$ of the teachers will reference AVID strategies/methodologies in their Individual Professional Growth Plan for 2013.
2. $100 \%$ of the teachers will participate in collaborative teams to help address specific needs of the lowest $35 \%$ of our student population.
3. At least $50 \%$ of the Classroom Walkthrough Observations will evidence use of AVID strategies/ methodologies.
4. At least $50 \%$ of the Teacher Lesson Plans will evidence AVID strategies/methodologies.
5. The AVID Mock and Demonstration Visit Evaluations will identify $100 \%$ of the needs/concerns for those teachers not effectively using AVID strategies.
6. $75 \%$ of the teacher-to-teacher observations will be used as a means of sharing best practices.
7. $100 \%$ of the teacher training evaluations from the sharing of AVID strategies will be used to identify individual/ school-wide needs for future training and growth.
8. $100 \%$ of the teachers surveyed will provide information to determine the need for additional PLCs.

## Quantitative Outcomes.

1. The Value Added Measure (VAM) scores should show an increase of at least $10 \%$ over the previous year.
2. At least $50 \%$ of the students who earned a 2012 FCAT score of less than proficient in reading and/or math will show a learning gain on the respective tests in 2013.
3. At least $15 \%$ of teachers and administration will be active participants of the AVID Site Team.
4. At least $35 \%$ of the teachers and administrators will be trained by AVID at Summer Institute or PATH.

## Qualitative and Quantitative Student Achievement Expectations: (Measures of student achievement)

## Qualitative Outcomes:

Measures of student achievement will be evaluated in the following ways:

1. Student work: All teachers will evidence student growth, over time, in math, reading, writing, and science work (Edline, portfolios, IANs, etc.).
2. Student binders: At least $10 \%$ of the students will maintain organized and meaningful binders to assist in their "preparedness" for instruction. These binders will be graded to evidence this preparedness.
3. Cornell Notes: Students will utilize Cornell Notes as the method of note taking in at least $75 \%$ of their core classes. Samples of quality Cornell Notes - utilizing the Cornell Way - will be evidenced in the student binders/ portfolios.
4. Interactive Notebooks (IANs): Of the teachers using IANs, at least $75 \%$ will model the proper method. IANs will

|  | Page 12 |  |
| :--- | :--- | :--- |
|  |  |  |

be available in student binders/portfolios.
5. Socratic Seminars: $100 \%$ of the AVID trained teacher will properly use Socratic Seminars. Reflections/Articles from Socratic Seminars will be available in student binders/portfolios.
6. Philosophical Chairs: $100 \%$ of the AVID trained teacher will properly use Philosophical Chairs. Reflections from Philosophical Chairs will be available in student binders/portfolios
7. $100 \%$ of the teachers will evidence reading comprehension through our S.T.A.R.R. (Striving to Attain Reflective Reading) initiative and the use of Complex Text. Students will be participating in relevant reading (of complex text) in each of their classes monthly (at a minimum) - during our Early Release Days (ERDs).

## Quantitative Outcomes:

1. 2013 Student FCAT assessment results: $70 \%$ of the students will make annual learning gains in reading and math on the 2013 FCAT.
2. FAIR testing results: $70 \%$ of students will show an increase for the $1^{\text {st }}$ to last FAIR test in $2012-2013$.
3. End of Course test results for Algebra I and Geometry students: The percentage of Algebra I and Geometry students earning a passing score on their respective EOC exams will be at or above $80 \%$.
4. District Assessment results on Writing, Math and Science: At least $80 \%$ of the students taking the District Assessments will score at or above grade level.

|  | Page 13 |  |
| :--- | :--- | :--- |
|  |  |  |

## APPENDIX A

## (ALL SCHOOLS)

| Reading Goal <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, reading achievement will be addressed for all groups. | 2012 Current Level of <br> Performance <br> (Enter percentage information and the number of students that percentage reflects ie. $28 \%=129$ students) | 2013 Expected Level of Performance (Enter percentage information and the number of students that percentage reflects ie. $\mathbf{3 1 \% = 1 1 3 4}$ students) |
| :---: | :---: | :---: |
| Anticipated Barrier(s): <br> 1. |  |  |
| Strategy(s): $1 .$ |  |  |
| FCAT 2.0 <br> Students scoring at Achievement Level 3 <br> Barrier(s): <br> Strategy(s): <br> 1. | $31 \%=227$ | $34 \%=259$ <br> current Level 3's + 10\% from current Levels 1 \& 2's |
| Florida Alternate Assessment: Students scoring at levels 4, 5, and 6 in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $80 \%=4$ | *Due to the small number of students in this category, the data would not be valid |
| FCAT 2.0 <br> Students scoring at or above Achievement Levels 4 and 5 in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $30 \%=219$ | $31 \%=242$ <br> current Level 4 and 5's + 10\% from current Levels 3's |
| Florida Alternate Assessment: <br> Students scoring at or above Level 7 in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $20 \%=1$ | *Due to the small number of students in this category, the data would not be valid |


|  | Page 14 |  |
| :--- | :--- | :--- |
|  |  |  |


| Florida Alternate Assessment: <br> Percentage of students making learning Gains in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $33 \%=1$ | *Due to the small number of students in this category, the data would not be valid |
| :---: | :---: | :---: |
| FCAT 2.0 <br> Percentage of students in lowest 25\% making learning gains in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. <br> Florida Alternate Assessment: <br> Percentage of students in Lowest 25\% making learning gains in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $60 \%=102$ | $71 \%=120$ <br> *Due to the small number of students in this category, the data would not be valid |
| Ambitious but Achievable Annual Measurable Objectives (AMOs). In six years school will reduce their Achievement Gap by 50\%: <br> Baseline data 2010-11: |  |  |
| Student subgroups by ethnicity NOT making satisfactory progress in reading: <br> White: <br> Black: <br> Hispanic: <br> Asian: <br> American Indian: | Enter numerical data for current level of performance $\begin{gathered} 30 \%=112 \\ 57 \%=100 \\ 46 \%=54 \\ 25 \%=4 \end{gathered}$ <br> Subgroup too small | Enter numerical data for expected level of performance $\begin{gathered} 20 \%=75 \\ 47 \%=83 \\ 36 \%=42 \\ 6 \%=1 \end{gathered}$ <br> Subgroup too small |
| English Language Learners (ELL) not making satisfactory progress in Reading Barrier(s): <br> Strategy(s): <br> 1. | 83\% = 10 | $57 \%=7$ |
| Students with Disabilities (SWD) not making satisfactory progress in Reading Barrier(s): <br> Strategy(s): <br> 1. | $44 \%=287$ | $34 \%=222$ |
| Economically Disadvantaged Students not making satisfactory progress in Reading <br> Barrier(s): <br> Strategy(s): <br> 1. | $47 \%=214$ | $37 \%=168$ |

## Reading Professional Development

| PD Content/Topic/Focus | Target Dates/ <br> Schedule | Strategy(s) for follow-up/monitoring |
| :---: | :---: | :---: |
|     |  |  | | Page 15 |
| :--- |


| CCSS for Content Literacy | August 2012 | S.T.A.R.R. (Striving to Attain Reflective <br> Reading) initiative |
| :---: | :---: | :---: |
| CCSS for English/Language Arts (ELA) <br> and Reading Teachers | Beginning <br> September 2012 <br> PDD, ongoing | Inservice Records |
| CCSS for Social Studies, Science, and | Beginning <br> Technical Subjects | Inservice Records |
| PDD, ongoing |  |  |$\quad$ AVID Certification Binder | Implementation of Reading Strategies |
| :---: |


|  | Page 16 |  |
| :--- | :--- | :--- |
|  |  |  |


| CELLA GOAL | Anticipated Barrier | Strategy | Person/Process/ Monitoring |
| :---: | :---: | :---: | :---: |
| 2012 Current Percent of Students Proficient in Listening/ Speaking: $27 \%=4$ |  | 1. Provide an additional period of Language Immersion for limited language learners. <br> 2. Provide each English Language Learner (ELL) with an English to heritage language dictionary. <br> 3. Provide access to Achieve $3000 \geq$ three times weekly (differentiated, online instruction using non-fiction content and ongoing Lexile ${ }^{\circledR}$ assessment) | Language Immersion Teacher; ELL Itinerate <br> Teacher; Assistant Principal; ELL School Contact Person |
| 2012 Current Percent of Students Proficient in Reading: $0 \%$ |  | 1. Provide an additional period of Language Immersion for limited language learners. <br> 2. Provide each English Language Learner (ELL) with an English to heritage language dictionary. <br> 3. Provide access to Achieve $3000 \geq$ three times weekly (differentiated, online instruction using non-fiction content and ongoing Lexile ${ }^{\circledR}$ assessment) | Language Immersion Teacher; ELL Itinerate <br> Teacher; Assistant Principal; ELL School Contact Person |
| 2012 Current Percent of Students Proficient in Writing: 0\% |  | 1. Provide an additional period of Language Immersion for limited language learners. <br> 2. Provide each English Language Learner (ELL) with an English to heritage language dictionary. | Language Immersion Teacher; ELL Itinerate <br> Teacher; Assistant Principal; ELL School Contact Person |


| Mathematics Goal(s): <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, mathematics achievement will be addressed for all groups. | 2012 Current Level of Performance (Enter percentage information and the number of students that percentage reflects) | 2013 Expected Level of Performance (Enter percentage information and the number of students that percentage reflects) |
| :---: | :---: | :---: |
| Anticipated Barrier(s): 1. |  |  |
| Strategy(s): <br> 1. |  |  |
| FCAT 2.0 <br> Students scoring at Achievement Level 3 <br> Barrier(s): <br> Strategy(s): <br> 1. | 27\% = 197 | ```31% = 231 current Level 3's + 10% from current Levels 1& 2's``` |
| Florida Alternate Assessment: Students scoring at levels 4, 5, and 6 in <br> Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | 100\% = 5 | N/A |


|  | Page 17 |  |
| :--- | :--- | :--- |
|  |  |  |


| FCAT 2.0 <br> Students scoring at or above Achievement Levels 4 and 5 in Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | 27\% = 200 | $30 \%=220$ <br> current Level 4 and 5's + $10 \%$ from current Levels 3's |
| :---: | :---: | :---: |
| Florida Alternate Assessment: <br> Students scoring at or above Level 7 in Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | 0\% | *Due to the small number of students in this category, the data would not be valid |
| Florida Alternate Assessment: <br> Percentage of students making learning Gains in Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | 67\% = 2 | *Due to the small number of students in this category, the data would not be valid |
| FCAT 2.0 <br> Percentage of students in lowest 25\% making learning gains in Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | 41\% = 71 | 51\% = 88 |
| Florida Alternate Assessment: <br> Percentage of students in Lowest 25\% making learning gains in Mathematics <br> Barrier(s): <br> Strategy(s): <br> 1. | *Due to the small number of students in this category, the data would not be valid | *Due to the small number of students in this category, the data would not be valid |
| Ambitious but Achievable Annual Measurable Objectives (AMOs). In six years school will reduce their Achievement Gap by 50\%: <br> Baseline Data 2010-11: |  |  |
| Student subgroups by ethnicity NOT making satisfactory progress in mathematics: <br> White: <br> Black: <br> Hispanic: <br> Asian: <br> American Indian: | $\begin{aligned} 37 \% & =137 \\ 68 \% & =120 \\ 55 \% & =65 \\ 6 \% & =1 \end{aligned}$ <br> Subgroup too small | $\begin{aligned} 25 \% & =93 \\ 55 \% & =97 \\ 37 \% & =44 \\ 0 \% & =0 \end{aligned}$ <br> Subgroup too small |
| English Language Learners (ELL) not making satisfactory progress in Mathematics | $83 \%=10$ | 64\% = 8 |
| Students with Disabilities (SWD) not making satisfactory progress in Mathematics | 62\% = 77 | 56\% = 70 |
| Economically Disadvantaged Students not making satisfactory progress in Mathematics | 56\% = 256 | $41 \%=189$ |

## Mathematics Professional Development

| PD Content/Topic/Focus | Target Dates/ <br> Schedule | Strategy(s) for follow-up/monitoring |
| :---: | :---: | :---: |
|     |  |  | | Page 18 |
| :--- |


| CCSS for Mathematics | August 2012 | S.T.A.R.R. (Striving to Attain Reflective Reading) <br> initiative |
| :---: | :---: | :---: |
| CCSS for Math Teachers | Beginning September <br> 2012 PDD, ongoing | Inservice Records |
| Implementation of WICOR Strategies | August 2012, ongoing | AVID Certification Binder |


|  | Page 19 |  |
| :--- | :--- | :--- |
|  |  |  |


| Writing | 2012 Current Level of <br> Performance | 2013 Expected Level of <br> Performance |
| :--- | :---: | :---: |
| 1. If the process of becoming an AVID National <br> Demonstration School is implemented with fidelity, <br> writing achievement will be addressed for all <br> groups. | Enter percentage information <br> (Enter percentage information <br> and the number of students <br> that percentage reflects) | the number of students that <br> percentage reflects) |
| Barrier(s): <br> Strategy(s): <br> 1. |  |  |
| FCAT: Students scoring at Achievement level 3.0 and <br> higher in writing | $79 \%=268$ | $89 \%=302$ |
| Florida Alternate Assessment: Students scoring at 4 <br> or higher in writing | $100 \%=2$ | *Due to the small number of <br> students in this category, the <br> data would not be valid |


| Science Goal(s) <br> (Elementary and Middle) <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, the science barriers will be addressed for all groups. | 2012 Current Level of <br> Performance <br> (Enter percentage information and the number of students that percentage reflects) | 2013 Expected Level of Performance (Enter percentage information and the number of students that percentage reflects) |
| :---: | :---: | :---: |
| Barrier(s): <br> Strategy(s): <br> 1. |  |  |
| FCAT 2.0 Students scoring at Achievement level 3 in Science: | 35\% = 123 | 41\% = 143 |
| Florida Alternate Assessment: Students scoring at levels 4, 5, and 6 in Science | 100\% = 2 | N/A |
| FCAT 2.0 Students scoring at or above Achievement Levels 4 and 5 in Science: | $12 \%=42$ | $15 \%=54$ |
| Florida Alternate Assessment: Students scoring at or above Level 7 in Reading | 0\% | *Due to the small number of students in this category, the data would not be valid |


|  | Page 20 |  |
| :--- | :--- | :--- |
|  |  |  |

## APPENDIX B

## (SECONDARY SCHOOLS ONLY)

| Algebra 1 EOC Goal <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, writing achievement will be addressed for all groups. | 2012 Current Level of Performance <br> (Enter percentage information and the number of students that percentage reflects) | 2013 Expected Level of Performance (Enter percentage information and the number of students that percentage reflects) |
| :---: | :---: | :---: |
| Barrier(s): <br> Strategy(s): <br> 1. |  |  |
| Students scoring at Achievement level 3 in Algebra: | 47\% = 57 | 50\% = 60 |
| Students scoring at or above Achievement Levels 4 and 5 in Algebra: | $41 \%=50$ | $46 \%=56$ |
| Ambitious but Achievable Annual Measurable Objectives (AMOs). In six years school will reduce their Achievement Gap by 50\%: <br> Baseline Data 2010-11 |  |  |
| Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in Algebra. <br> White: <br> Black: <br> Hispanic: | $\begin{aligned} & 10 \%=7 \\ & 14 \%=3 \\ & 14 \%=2 \end{aligned}$ | $\begin{aligned} & 7 \%=7 \\ & 5 \%=1 \\ & 7 \%=1 \end{aligned}$ |
| English Language Learners (ELL) not making satisfactory progress in Algebra | N/A | N/A |
| Students with Disabilities (SWD) not making satisfactory progress in Algebra | N/A | N/A |
| Economically Disadvantaged Students not making satisfactory progress in Algebra | N/A | N/A |


|  | Page 21 |  |
| :--- | :--- | :--- |
|  |  |  |


| Geometry EOC Goal <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, writing achievement will be addressed for all groups. | 2012 Current Level of Performance (Enter percentage information and the number of students that percentage reflects) | 2013 Expected Level of <br> Performance <br> (Enter percentage <br> information and the number of students that percentage reflects) |
| :---: | :---: | :---: |
| Barrier(s): <br> Strategy(s): <br> 1. |  |  |
| Students scoring at Achievement level 3 in Geometry: |  |  |
| Students scoring at or above Achievement Levels 4 and 5 in Geometry: |  |  |
| Ambitious but Achievable Annual Measurable Objectives (AMOs). In six years school will reduce their Achievement Gap by 50\%: Baseline Data 2010-11 |  |  |
| Student subgroups by ethnicity (White, Black, Hispanic, Asian, American Indian) not making satisfactory progress in Geometry. <br> White: <br> Black: <br> Hispanic: |  |  |
| English Language Learners (ELL) not making satisfactory progress in Geometry |  |  |
| Students with Disabilities (SWD) not making satisfactory progress in Geometry |  |  |
| Economically Disadvantaged Students not making satisfactory progress in Geometry |  |  |


| Civics EOC | 2012 Current Level of Performance <br> (Enter percentage information <br> and the number of students that <br> percentage reflects) | 2013 Expected Level of Performance <br> (Enter percentage information <br> and the number of students that <br> percentage reflects) |
| :--- | :---: | :---: |
| 1. If the process of |  |  |
| becoming an AVID |  |  |
| National Demonstration |  |  |
| School is implemented |  |  |
| with fidelity, writing |  |  |
| achievement will be |  |  |
| addressed for all groups. |  |  |$\quad$| N/A |
| :---: |


|  | Page 22 |  |
| :--- | :--- | :--- |
|  |  |  |


| Students scoring at or above <br> Achievement Levels 4 and 5 in <br> Civics: | N/A | N/A |
| :--- | :---: | :---: |


|  | Page 23 |  |
| :--- | :--- | :--- |
|  |  |  |


| U.S. History EOC <br> 1. If the process of becoming an AVID National Demonstration School is implemented with fidelity, writing achievement will be addressed for all groups. | 2012 Current Level of <br> Performance <br> (Enter percentage information and the number of students that percentage reflects) | 2013 Expected Level of Performance (Enter percentage information and the number of students that percentage reflects) |
| :---: | :---: | :---: |
| Students scoring at Achievement level 3 in U. S. History: | N/A | N/A |
| Students scoring at or above Achievement Levels 4 and 5 in U. S. History: | N/A | N/A |


| $\begin{array}{c}\text { Science, Technology, } \\ \text { Engineering, and } \\ \text { Mathematics (STEM) Goal(s) }\end{array}$ | $\begin{array}{c}\text { Anticipated } \\ \text { Barrier }\end{array}$ | Strategy |
| :--- | :---: | :---: |
| $\begin{array}{l}\text { Based on the analysis of school data, } \\ \text { identify and define areas in need of } \\ \text { improvement: } \\ \text { Goal 1: Teachers will expose students to } \\ \text { more hands-on technology }\end{array}$ | $\begin{array}{c}\text { Person/Process/ } \\ \text { Monitoring }\end{array}$ |  |
| Tehnology available |  |  |
| and functioning |  |  |\(\left.\quad \begin{array}{c}Teachers will expose <br>

students to more <br>
technology and tools <br>
that support STEM\end{array} \quad \begin{array}{c}Tech Ed teacher <br>
Students <br>
Evaluation of Technology <br>
Assessments <br>

Rubrics\end{array}\right]\)|  |
| :---: |


| Career and Technical <br> Education (CTE) Goal(s) | Anticipated <br> Barrier | Strategy | Person/Process/Monitoring |
| :--- | :---: | :---: | :---: |
| Based on the analysis of school data, <br> identify and define areas in need of <br> improvement: |  | Sreate an online <br> gresentation for <br> goal 1: Create awareness in teachers <br> and parents regarding the CTE program and teachers | Buy-in |
| Goal 2: Increase awareness in <br> students of the connections to Science <br> \& Technology interwoven with Math in <br> relation to the CTE classes | Student buy-in | Students will create <br> Survey to parents <br> Srojects based upon <br> the basis of STEM | CTE teachers <br> Projects |


| Additional Goal(s) | Anticipated <br> Barrier | Strategy | Person/Process/Monitoring |
| :---: | :---: | :---: | :---: |


|  | Page 24 |  |
| :--- | :--- | :--- |
|  |  |  |

Based on the analysis of school data, identify and define areas in need of improvement:

Goal 1: Music: Develop and utilize more standards based assessments to prepare kids for pre and post assessments and/or End of Course.

Goal 2: World Language: To create awareness of language acquisition across curriculum

| Music: Standardization |  |  |
| :---: | :---: | :---: |
| of the assessment | Music: Teacher <br> created assessments <br> based upon the NGSS' <br> standards | Music: Music Department <br> Curriculum Guides and Pacing gides <br> Formative/Summative |
| World Language: <br> Student success and <br> retention of interest <br> world language | World Language: <br> Foster connections <br> cross-discipline of <br> world language; <br> Collaboration with <br> peers to support <br> world language cross- <br> discipline | World Language: World Language <br> teacher |
| Collaboration |  |  |


|  | Page 25 |  |
| :--- | :--- | :--- |
|  |  |  |

For the following areas, please write a brief narrative that includes the data for the year 2011-12 and a description of changes you intend to incorporate to improve the data for the year 2012-13.

MULTI-TIERED SYSTEM OF SUPPORTS (MTSS)/RESPONSE to INTERVENTION (RtI) (Identify the MTSs leadership team and it role in development and implementation of the SIP along with data sources, data management and how staff is trained in MTSS)

There are three Tiers in the Rtl process. Some students will make rapid progress and only need Tier 1. Other students may need Tier 2 or Tier 3 to be successful. Each Tier gives more intensive help to the student. Data regarding student learning will be constantly looked at to see if the student is making progress.

Tier 1 - This is core instruction that all students receive in their regular classroom. Sometimes a different teaching approach or materials are used with some of the students in the class. This helps not only the struggling student but also others in the classroom as well.

Tier 2 - If the student is still struggling, a school team called the Individual Problem Solving Team (IPST) will work with the teacher and the parent to develop more intensive strategies. The IPST may consist of many different people such as a psychologist, speech/language therapist, reading specialist, as well as the teacher. Different, more targeted strategies such as small groups may be put in place to meet the learning needs of the student.

Tier 3 - If the student is not making adequate progress with Tier 2 interventions the IPST will look at providing Tier 3 interventions, which will increase the intensity and individualization of the interventions and supports. Progress charts may show that the child needs more instructional time, for example, or needs to be taught using a different method or different materials. Tier 3 interventions are provided in addition to core (regular) instruction rather than as a replacement. If the student is successful in Tier 3, school staff and the parents decide the best way to maintain success.

Data is collected from a multitude of sources: A3 Vision, FAIR test data, DA testing data, teacher input, parent/teacher conferences.

## PARENT INVOLVEMENT:

In the 2012 school year, Stone Middle School parents and community volunteer hours rose to over 16,000 hours. In an effort to meet rising standards, deployment of monthly family/community involvement meetings set a precedence for meeting the needs on campus, for both teachers and students. Based on the 2012 Parent/Client surveys, $25.8 \%$ of those surveyed noted one area of concern was the lack of "convenient time" for family involvement meetings.

## ATTENDANCE: (Include current and expected attendance rates, excessive absences and tardies):

Our attendance rate is currently at $96.6 \%$ (as of $09 / 24 / 12$ ). Our expected attendance rate should not fall below $95 \%$.

## SUSPENSION:

Stone Middle School had a total of 119 students suspended last year with a total student population of 744. For the 2012-13 school year, we currently have 30 students suspended (as of 10/08/12) with a total student population of 802. In an effort to maintain attendance, we have several consequence options prior to utilizing suspensions to include phone calls home, conferences with parents/teachers/dean, teacher detentions, truancy officer support, and administrative timeouts.

## DROP-OUT (High Schools only):

POSTSECONDARY READINESS: (How does the school incorporate students' academic and career planning, as well as promote student course selections, so that students' course of study is personally meaningful? Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the High School Feedback Report.)

Stone Middle School assists students with academic and career planning through IPS student/parent/counselor meetings, AVID, promotion of high school programs, and course recommendations. High School courses to include Spanish I, Spanish II, Computing for College and Careers, Algebra I, Algebra I Honors, and Geometry Honors are available to challenge our middle school students. Courses selections are recommended by teachers and approved by students and parents. Gifted students participate in gifted classes to enhance learning and address their needs. The ability to participate in high school courses at the middle school allows students the ability to be exposed to more advanced curriculum once in high school.

|  | Page 26 |  |
| :--- | :--- | :--- |
|  |  |  |


|  | Page 27 |  |
| :--- | :--- | :--- |
|  |  |  |

