

Stonewall Jackson Middle



2014-15 School Improvement Plan

Stonewall Jackson Middle

6000 STONEWALL JACKSON RD, Orlando, FL 32807

[no web address on file]

School Demographics

School Type

Middle

Title I

Yes

Free/Reduced Price Lunch

82%

Alternative/ESE Center

No

Charter School

No

Minority

86%

School Grades History

Year	2013-14	2012-13	2011-12	2010-11
Grade	C	C	C	C

School Board Approval

This plan was approved by the Orange County School Board on 2/10/2015.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior three years
- Prevent – currently C
- Focus – currently D
 - Planning – two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
 - Implementing – two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority – currently F
 - Planning – declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
 - Implementing – two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning – Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing – Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	3	Ella Thompson
Former F	Turnaround Status	
No		

Part I: Current School Status

Supportive Environment

School Mission and Vision

Provide the school's mission statement

The OCPS mission is to lead our students to success with the support and involvement of families and the community

Provide the school's vision statement

The OCPS vision is to be the top producer of successful students in the nation

School Environment

Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Among other historical/cultural topics required by Florida Statute 1003.42(2) and S.B. Policy 2.09 (8)(b), as applicable to appropriate grade levels, our curriculum includes:

- History of Holocaust
- History of Africans and African Americans
- Hispanic Contributions
- Women's Contributions
- Sacrifices of Veterans

To make sure that we are embracing students' cultural background and that all students feel valued we also:

- Plan school wide multicultural projects and events.
- Plan lessons that bring student's heritage and community into the classroom.
- Create a link between school and home by providing stellar customer service.
- .. Celebrate Hispanic Heritage month

To make sure that student/teacher relationship is a priority in our classrooms, we :

- Devote the first week of school to set a positive tone by communicating our expectations and school values. These rules guide positive interpersonal interaction between students and between teachers and students.
- Plan daily activities that allow students to express their thoughts and ideas, build relationship and collaboration.
- Support the classroom teacher by providing professional development opportunities for teachers who need help implementing research based strategies to maintain and improve effective relationships.

Describe how the school creates an environment where students feel safe and respected before, during and after school

To ensure our students feel physically and emotionally safe and free of harm in our school we:

- Have adult supervision throughout our campus before, during and after school.
- Have rules and consequences clearly communicated from the beginning of the year.
- Promote a climate of trust by building relationships with our students and their families.
- Have professionals available to whom students will feel connected with and who will address students' emotional needs,(3 guidance counselors, and a SAFE coordinator).
- Create crisis preparedness plans and programs: Safe School Plan, Evacuation Plan, and Supervision Plan.
- Follow Orange County Public Schools guidelines of zero tolerance for bullying.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

In order to promote good behavior, respect, and discipline we:

- Teach the OCPS Code of Conduct and review it once per quarter.
- Implement a Behavior Step Plan to help the classroom teacher to manage discipline issues and to identify effective interventions.
- Adopt a proactive approach addressing discipline issues with PBS Positive Behavior Support.
- Have rules and consequences clearly communicated from the beginning of the year.

In order to keep the focus on student achievement and to optimize the instructional time in the classroom, as a school we:

- Will implement the PBS (Positive Behavior Support) program school wide
- Provide ongoing professional development opportunities for all teachers on classroom management,
- Guidance counselors will work side-by-side with teachers, go into the classrooms and provide specific instruction on Behavior Standards to improve academic achievement and to support the college-career readiness culture.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

The following steps are used to ensure the social-emotional needs of all our students are being met::

- Guidance and Safe school based team meet weekly to discuss students with barriers to academic and social success.
- Mentoring program for students identified by the team include instructional strategies classes and activities that address social/emotional needs of these students.
- We connect students to agencies who have Cooperative Agreements or are on campus.
- We have developed and implemented a comprehensive school counseling program (Student Development Plan) with dedicated time to assess the needs of the students and the barriers blocking their success. Based on that assessment, research based interventions are selected and implemented.

Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

Describe the school's early warning system and provide a list of the early warning indicators used in the system

At Jackson we understand the benefit of intervening with students at the first sign of academic failure risk and/or absenteeism. We have implemented an early warning system tailored to data available at OCPS EDW (Enterprise Data Warehouse), that allows us to identify students and to provide prevention and early intervention strategies to help students get back on track. We are implementing a course recovery program to all 7th and 8th grades students., As an AVID National Demonstration School we teach students the readiness skills e.g.: organization, study skills, goal setting and progress monitoring, to academic success and a positive behavior support program school wide helps students to acquire the social skills necessary for social success.

1. Attendance below 90 percent, regardless of whether absence is excused or a result of out-of-school suspension:

- Attendance clerk runs weekly reports to identify students with more than one absence.

2. One or more suspensions, whether in school or out of school:

- Deans run weekly reports to identify students with one or more suspensions.

3. Course failure in English Language Arts or mathematics:

- Counselors identify students per grade level by using data available at EDW.

4. A Level 1 score on the statewide, standardized assessments in English Language Arts or mathematics

- API and counselors identify students at the beginning of the school year using the data to determine student placement, schedule and needed support.

Provide the following data related to the school's early warning system

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level			Total
	6	7	8	
Attendance below 90 percent	91	87	92	270
One or more suspensions	59	42	65	166
Course failure in ELA or Math	8	20	4	32
Level 1 on statewide assessment	164	174	188	526

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level			Total
	6	7	8	
Students exhibiting two or more indicators	79	64	79	222

Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

Early Warning System indicators and strategies used at Jackson to help students get back on track:

- Attendance below 90 percent, regardless of whether absence is excused or a result of out-of-school suspension:
 - AP meets weekly with attendance clerk to monitor absentee rate.
 - Counselors, attendance clerk and teachers make phone calls home when student have more than one unexcused absence per week.
 - We use the "Meet the Teacher" event and "Open House" event to talk to parents about our expectations for attendance and procedures for handling absences and making up assignments.
 - We sent home handouts with information and tips about attendance.
 - We hold parent-teacher conferences to talk about attendance and update them about programs in place and school activities that promote school attendance
 - We offer PBS (Positive Behavior Support) incentives for good or improved attendance every 9 weeks
 - We follow OCPS guidelines for attendance track and truancy process.
- One or more suspensions, whether in school or out of school:
 - Students receive in class interventions to teach them the correct way to behave in an educational setting.
 - Students who receive more than one referral are referred to Student Services for possible counseling.
 - Counselors, SAFE coordinator, deans and leadership team members provide adult mentoring to students.
 - Teachers, counselors and deans meet with parents.
- Course failure in English Language Arts or mathematics:
 - Students with course failure in English Language Arts or Mathematics are monitored through the MTSS Initiative (Multi-Tiered System of Support). Their progress is monitored through our monthly data meeting and through adult mentoring.

- In 6th Grade, effective multi-disciplinary teams with common planning time were created to problem solve and develop collaborative action plans that include: goal setting for identified students; parent meetings to empower parents to help students at home; agency and community outreach.
 - A comprehensive school counseling program is in place to help close the student achievement gap by evaluating student social and academic needs and implementing small group and individual research based interventions, connecting students and their families to needed school-based and community resources.
4. Level 1 score on the statewide, standardized assessments in English Language Arts:
- All students with a level 1 on the Reading statewide assessment are placed in a double-block reading class where the programs System 44, Read 180 and Achieve.3000 are used.
5. Level 1 score on the statewide, standardized assessments in mathematics:
- All 8th Grade students who scored a level 1 on the 7th grade Math statewide assessment are placed in a double-block math class (one period of Pre-Algebra and one period of Intensive Math).
 - All of our 6th grade students with a level 1 on the Math statewide assessment are placed in a double-block math class (one period of 6th Grade math and one period of 6th Grade Intensive Math).
 - All of 7th grade students with a level 1 on the Math statewide assessment are placed in a double-block of math class (one period of 7th Grade math and one period of 7th Grade Intensive Math).

Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

Will the school use its PIP to satisfy this question?

Yes

PIP Link

The school completes a Parental Involvement Plan (PIP), which is accessible through the Continuous Improvement Management System (CIMS) at <https://www.floridacims.org/documents/177870>.

Description

A PIP has been uploaded for this school or district - see the link above.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

Through Partners In Education, Jackson Middle School partners with businesses that have a vested interest in our students' achievement. Businesses that are part of the Jackson community donate time through Teach-In and career exploration presentations. This helps our students stay motivated as to what they need to do academically to achieve their goals. The students also learn how important education is to entering the career field. Additionally, they donate materials needed to be competitive for clubs like Robotics and Science Olympiad. These partners are invited to out SAC and parent meetings to understand how the school works, the needs of the school, and how their partnership can strengthen the school academically. In turn, we support and endorse publicly these businesses.

Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

School Leadership Team

Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Mohapatra, Jhunu	Principal
Schaefer, Luz	Assistant Principal
Smith, Beatriz	Assistant Principal
Hernandez, Liesl	Instructional Coach
Cancel, Wilma	Instructional Coach
Wilson, Michael	Dean
Stanley, Lori	Dean
Kuczer, Kenneth	Dean
Shulterbrondt, Natali	Guidance Counselor

Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

Jackson's leadership team includes the principal, assistant principals, dean, staffing specialist, reading coach, math coach, counselor, and an International Baccalaureate/AVID coordinator.

- Principal

As the primary leader in our building Dr. Mohapatra has multiple roles and responsibilities. In order to effectively lead our school community she adheres to the Florida Principal Leadership Standards to:

a- ensure student achievement

b- implement and support instructional plans and initiatives

c- provide professional growth opportunities to faculty and staff by evaluating and providing timely feedback on instructional practices

d- establish a culture of trust and understanding in a student-centered learning environment

e- monitor data and align the decision-making process with our school vision and mission

f- create process to distribute leadership throughout the school

g- oversee the management of the school daily operations

h- properly use the two-way communication in all its forms (oral, written and electronic) to provide accurate school information to all the community stakeholders.

i- model and require from all community members a professional code of conduct with strong focus on student success.

- Assistant Principal of Instruction

Ms. Schaefer is our curriculum leader and works closely with the principal, counselors and coaches to develop, evaluate and implement instructional programs. As the Assistant Principal of Instruction she:

a- systematically considers new ways of implementing research-based interventions in the classroom environment to increase student achievement.

b- creates the school master schedule.

c- facilitates collaboration among teachers by creating schedules for horizontal and vertical planning and design of relevant, engaging instructional lessons.

d- leads the development of the school improvement plan.

e- leads meetings with teachers and parents to discuss curriculum, instruction and assessment.

f- creates processes for providing students access to a variety of instructional tools (e.g.: technology) and best practices for meeting diverse student needs.

g- evaluates teacher performances based on state and district guidelines.

- Assistant Principal

Mrs. Smith is our student discipline leader, she is also responsible for the school daily operations,

attendance, and working routines in the building. As an instructional leader she oversees the International Baccalaureate and AVID programs. As part of her daily tasks Mrs. Smith:

a- works closely with the deans, counselors and SAFE coordinator to document discipline issues, make fair decisions and inform parents when necessary.

b- actively takes part in the hiring process, recruiting and retaining high-quality workforce in the school.

c-creates processes to identify and solve school-based problems in a fair, democratic way

d-Uses and effective way of communication that provides for the timely, responsible sharing of information to,from, and with the school community and district staff.

e-meets weekly with attendance clerk to monitor attendance data and make decisions about interventions needed.

f-leads meetings with teachers to ensure IB and AVID programs are being implemented with fidelity

g-creates SAC agenda and runs monthly meetings.

h-evaluates teacher performances based on state and district guidelines..

- Literacy Coach

Ms. Hernandez works closely with API to provide teachers with content knowledge and resources about learning and teaching literacy. In her role as the literacy coach she:

a-researches and prepares materials for use by the classroom teacher.

b- monitors data to drive instructional strategies.

c-models lessons with pre- and post- discussions..

d-leads professional development sessions and staff meetings.

e- coordinates instructional programs pilots and implementation.

f- evaluates or provides teacher performances based on state and district guidelines.

- Math Coach

Ms. Cancel works closely with API to provide teachers with content knowledge and resources about learning and teaching mathematics. In her role as the math coach she:

a-researches and prepares materials for use by the classroom teacher.

b- monitors data to drive instructional strategies.

c-models lessons with pre- and post- discussions.

d-leads professional development sessions and staff meetings.

e- coordinates instructional programs pilots and implementation.

f- evaluates or provides teacher performances based on state and district guidelines.

- Dean

Mr. Wilson and Mr. Kuczer effectively deal with student discipline issues working closely with the assistant principal, guidance counselors and SAFE coordinator. As the discipline deans they:

a-communicate with parents and guardians through a variety of means, and hold conferences, as needed, to discuss student individual discipline problems.

b- support the classroom teacher by creating a discipline plan and implementing interventions and strategies.

c-complete all the forms related to referrals and suspensions.

d- monitor discipline data and weekly report it to administration.

e-coordinate or assist coordinating other student programs(MTSS and PASS).

- Staffing Specialist

Ms. Stanley works closely with the guidance counselors and teachers to ensure the delivery of instructional programs and services to the exceptional students. In her role as the staffing specialist she:

a-determines the initial eligibility and placement, change of eligibility and/or placement of exceptional education students in the school.

b-reviews psychological evaluations and creates Individual Educational Plans(IEP) ensuring that state and district guidelines of services for exceptional education students are being followed.

c-completes all required forms related to eligibility and placement of exceptional education students.

d-provides professional development sessions to school faculty and staff.

- Guidance Counselor

Mrs. Shulterbrond is our counselor leader. Along with two other counselors Mrs. Shulterbrondt works closely with the API and teachers. As counselors they:

a-provide individual and group counseling services to meet academic and social needs of students.
b-consult with students, teachers and other school and community personnel to meet needs of students.

c-coordinate and assist with implementation of student services in the school

d- assist teachers with Guidance curriculum.

e- provide professional development services sessions to school faculty and staff

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

- MTSS (Multi-Tiered System of Support)

1-Mini-assessments and Benchmark test results, in conjunction with identified research based programs, will be used to provide the baseline data that will identify and place students in the appropriate tier of the MTSS model.

2-Once the students are placed, appropriate data monitoring, recording and review will take place over a 3-6 week period.

3-If the student fails to improve, the MTSS team will be notified and a thorough study of the data will occur. The team will then determine the next appropriate intervention/tier movement.

4-If a student fails to improve after being placed in Tier 3, and sufficient and appropriate data collection and graphing has taken place, a meeting will be scheduled with the MTSS team. The MTSS team, including the School Psychologist, will meet to analyze the data collected through the results of the interventions and placements to decide on further actions.

5- Assistant Principals and coaches will provide professional development on the appropriate delivery of Tier 1/2/3 instruction/interventions. They are also responsible to develop, lead and evaluate school core content standards/programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches.

6-School-wide data meetings will take place once a month with MTSS members to continuously track students at all levels of the MTSS model.

7-The MTSS team oversees the implementation of the process and ensures support and documentation to support academic/behavior instruction at the various tiers. The MTSS team also collects data in order to provide information to parents and stakeholders.

- Title I Funds

1-Jackson Middle School is a Title I school and we receive money to spend on implementing our school

improvement goals. Using Title I dollars we are able to:

a- purchase teaching and coaching positions.

b-provide all students with the necessary supplies/tools to learn.

c-provide staff development sessions for our faculty..

d-pay for teacher registration for AVID Summer Institute to help maintain our status as an AVID National Demonstration School.

We adhere to all the Title I program requirements and collect all required documentation throughout the school year. We work with the Title I Department of Orange County Public Schools through monthly check points and

compliance monitoring.

- Title III Funds

Our Curriculum Compliance Teacher works closely with the Title III contacts to ensure that teachers and students have the materials needed to support the ELL (English Language Learners) learning process.

a-Services are provided through the district for educational materials

b-ELL district support services to improve the education of immigrants and English Language Learners.

c- Grant will allow us to provide English classes for parents at our school

- Homeless Program

Jackson Middle School works with the Orange County Public Schools Homeless Department to make sure we

are providing services to any of our students who may become homeless. These services include:

a- Free breakfast and lunch.

b- Transportation to and from their temporary accommodations to our school.

c- Love Pantry provides groceries and clothing on a daily basis.

d- In collaboration with the district social worker the school to provide resources (clothing, supplies, programs) for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education.

- Supplemental Academic Instruction (SAI)

SAI funds will be aligned with our reading and literacy goals to purchase reading teachers positions and reading materials.

- Violence Prevention Programs

We implement school-wide activities such as Red Ribbon Week, Bullying Prevention Week, No Name Calling

Week and classroom strategies to promote student empowerment against violence. Other initiatives include:

a-SAFE Coordinator will conduct professional development to teachers in order to increase awareness of

bullying behaviors and learn techniques to implement in classrooms.

b-Students also receive information and education through non-violence and anti-drug programs.

c-SAFE will implement the Middle School Bullying Prevention program; which consists of school-wide anti-bullying rules, school wide classroom curriculum and establish interventions for individuals and community involvement.

The District Character Development Curriculum will also be implemented on a monthly basis.

- Nutrition Programs:

82% of students at Jackson Middle School receives, free/reduced meals. As a result, we have been granted the opportunity to get universal breakfast. All students are entitled to receive free breakfast on our campus.

- Career and Technical Education

1-School-wide use of AVID (Advancement via Individual Determination) strategies in partnership with the City

of Orlando and the University of Central Florida will expose students to different careers in the professional and technical fields.

2-The school has adopted a school-wide college readiness plan that includes writing, reading, collaboration,

inquiry and organizational strategies that will to be used by all teachers. One of the school-wide college readiness goals is to increase college knowledge for all students by encouraging all students to become familiar with basic college information, engaging in web-searches for colleges and performing visits to colleges via virtual tours of campuses.

3-Teach-In day brings to our school every year more than 35 guest speakers who spend the morning in our classrooms talking to our students about career options.

School Advisory Council (SAC)

Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Jhunu Mohapatra	Principal
Beatriz Smith	Principal
Vanessa Schaefer	Principal
Lori Stanley	Teacher
Deborah Morgan	Teacher
Jeannete Soto	Teacher
Inalbis Martin	Parent
Amman Thomas	Parent
Alex Serrano	Parent
Robert Dirisio	Parent
Daisy Dirisio	Parent
Aida Lopez	Business/Community

Duties

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

The School Advisory Council reviewed last year's School Improvement plan during our first meeting. Along with administration, SAC members went over the goals set for the 2013-14 SIP and discussed reasons why some goals were not met as well as possible strategies and solutions to be implemented during the 2014-15 school year.

When the SAC Members reviewed last year's plan they agreed on a more aggressive approach to increase parental involvement on our campus as a way to increase student achievement. And provided input in other areas.

Development of this school improvement plan

The School Advisory Council will meet each month in the Media Center to review the School Improvement Plan, monitor the success of the activities listed within the plan throughout the year, offer suggestions to help the implementation of the School Improvement Plan, and work together to write components in the spring for the School Improvement Plan for the following school year. The SAC has developed the School Improvement Plan (SIP) in collaboration with the school administration.

Preparation of the school's annual budget and plan

Dr. Mohapatra has shared with SAC members our school academic needs, as well as the struggling areas that need improvement. The SAC members discussed ideas on how to use the budget in a more effective way in order to maximize resources and meet the school needs.

Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

1- Write Score \$2,000

2- Mac Computers for the Mac Academy \$8,000

Funds were spent in compliance with section 1001.452, F.S., regarding the establishment duties of the SAC.

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC

Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

Literacy Leadership Team (LLT)**Membership**

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
Mohapatra, Jhunu	Principal
Schaefer, Luz	Assistant Principal
Smith, Beatriz	Assistant Principal
Hernandez, Liesl	Instructional Coach

Duties**Describe how the LLT promotes literacy within the school**

1. The LLT will ensure that the Language Arts and Reading teachers are using the PLC process to deconstruct standards, create higher-order questions across all content classrooms, and create common assessments to drive instruction using CCSS.
2. Increase community awareness and involvement in the literacy activities taking place at JMS through Family Night events, Book Fairs, Open House, etc.
3. Increase participation in Accelerated Reader.
4. Initiate mini-benchmarks in Language Arts classes that produce immediate feedback to teachers in PLC's.
5. Extend participation of literacy through the After-School All-Star Program students that are level 1 and level 2.
6. Increase circulation in the media center through promotions, incentives, and special events.
7. Implement Next Generation Read180 and Achieve 3000 programs in reading classes.
8. In addition to the three OR Writes, the LLT will be conduct PD for our Language Arts teachers
9. Promote Battle of the Books and AR (Accelerated Reader) programs with incentives to encourage students to read.

Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

In order to foster and encourage positive working relationships between teachers, that includes collaborative planning and instruction, our school practices the professional learning community model (PLC). In the PLC, same content area teachers work in teams, engaging in an ongoing cycle of driving questions that promote deep team learning. They meet twice a week to collaboratively create rigorous lessons that align to their scope and sequence while planning the strategies they will embed into their instruction. Furthermore, they analyze data to identify the essential knowledge and skills that their students should learn. Team members then discuss the most authentic and valid ways to assess student

mastery to develop common formative assessments on specific standards to monitor each student's mastery of the essential outcomes. After each teacher has examined the results of the common formative assessment for their students, the team analyzes how all their students performed. Team members identify strengths and weaknesses in student learning and begin to discuss how they can build on the strengths and address the weaknesses. Collaboratively, they gain new insights into the practices that yielded high results versus those that did not, and members discuss new strategies that they can implement in their classrooms to raise student achievement.

Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

We participate in job fairs, interview training, and personnel workshops designed to expedite the identification of the most talented instructional applicants. We conduct monthly meetings with our New and Beginning Teachers to provide direction and professional development, which focuses on teaching strategies, classroom management and best practices. In order to retain highly qualified teachers we provide on going professional development sessions tailored to the teachers' needs to continue to strengthen their teaching skills.

Our Beginning Teachers also receive mentoring in accordance with the OCPS Beginning Teacher Induction Program, which utilizes our veteran teachers as Mentors/Coaches.

We encourage Education Majors to complete their internship at Jackson Middle School, where their experience includes professional development designed to enhance their intern experience, expand their professional knowledge, and prepare and encourage them to seek employment with OCPS (and Jackson MS, in particular).

We also rely upon referrals from our existing staff when we are looking to fill in vacancies.

The Assistant Principal, the instructional coaches and the Intern Coordinator work together to manage these processes.

Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Teachers new to OCPS or to Jackson Middle School are assigned "buddies," to facilitate their transition to the new school environment. Buddies meet to review school-wide practices and strategies that will help the new teachers thrive at Jackson. The school also provides professional development opportunities that encourage new teachers to become actively involved in their PLCs and in the Jackson culture. We survey our new teachers focusing on what they don't know and what they want to know to become active participants of our mission and vision.

As per OCPS protocol, Beginning/New Teachers (anyone with less than two full years of teaching experience) are assigned a Mentor. The mentors are all clinical education experienced. The mentors conduct weekly collaborative meetings, where all questions and/or concerns are addressed and resolved. Mentors also assist with lesson plan preparation, perform classroom observations and monitor the progress of the Beginning Teachers. Modeling and co-teaching exercises are also provided to assist the Beginning Teachers.

Our 2014-2015 staff has 11 Beginning/New teachers, each of the teachers are assigned to a mentor to meet with throughout the year. The teachers are assigned a mentor who is within their department so that they have frequent contact and can be a source of info and support in content knowledge and pedagogy. New/Beginning teacher meetings will be on the 2nd and 4th Wednesday of every month. The meetings will focus on acclimating the teachers to Jackson's traditions and to help develop the effectiveness of their teaching. A leadership team member will be assigned the tasks of ensuring our new/beginning teachers have signed up and are continually in the process of completing the district expectations to their professional development.

Ambitious Instruction and Learning

Instructional Programs and Strategies

Instructional Programs

Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

We follow the alignment of curriculum and instructional materials to the Florida Standards and OCPS. Through PLC Teams, our teachers use district approved and adopted practices to unpack the Florida Standards, plan and discuss reading and writing curriculum that aligns to the FL standards (CCSS). These collaboration and learning opportunities promote dialogue that can dismiss misunderstandings and promote opportunities for growth in instructional practice, curriculum, and the standards.

Instructional Strategies

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

Our school uses: the MTSS initiative, tutorials, intensive reading, small group instruction.

The school ensures every teacher contributes to literacy improvement of every student by:

1. Administering mini assessments, benchmark assessments and common assessments which measure identified or taught standards
2. Monitoring progress at the class and grade level during Team Meetings
3. Conducting data chats with students and teachers
4. Creating units of study based on current data (IB requirement)
5. Students receiving push-in services for ESE/ELL
6. Holding meetings on a regular basis to make decisions about literacy instruction in the school
7. Creating a schedule with an uninterrupted 90 minute reading block (double block)
8. Providing instruction aligned with the Language Arts Florida Standards for their grade level
9. Providing resources to support instruction

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 4,100

We have before and after school tutoring on weekdays and we will be offering tutoring on Saturdays starting 2nd semester to accelerate and enrich curriculum.

Strategy Rationale

Math and Reading tutoring to enhance learning happens everyday at Jackson. Second semester we will start offering tutoring to prepare our students to FSA and EOC tests.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment

Person(s) responsible for monitoring implementation of the strategy

Schaefer, Luz, luz.schaefer@ocps.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Mini-Benchmark assessments will be used to monitor specific standards based progress. In addition, the Read 180 program provides monthly lexile testing, and IReady program provides a pre- and post-test. Consistent monthly assessments will provide the data we need to guide our instruction and to prove the effectiveness of our selected strategies.

Student Transition and Readiness

PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Collaboration occurs across grade levels, content areas, and Colonial Consortium. Staff members implement a formal process that promotes productive discussion about student learning. School personnel can clearly link collaboration to improvement results in instructional practice and student performance.

College and Career Readiness

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

- * Guidance counselors conduct class visits throughout the school year to talk about students' academics and their goals.
- * Guidance counselors meet with each student regarding their academic schedule and career goals to develop a plan of action.
- * IB and AVID Coordinator and Guidance Counselors hold seminars and conferences to provide additional information and guidance.
- * In February, students begin with Pre-registration for the following year. Teachers and guidance counselors discuss course offerings and counsel students in courses they may wish or have to take.
- * 7th Grade students complete a special half-credit course, Civics and Career Planning, through

Social Studies that focuses on career exploration.

* The 7th Grade Guidance Counselor facilitates the computer-based Interest Inventory survey, which is designed to assist students in selecting a career and future education path.

* The SpringBoard curriculum is used to increase rigor in English Language Arts and Mathematics classes in order to foster college and career readiness.

Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

Jackson is a National AVID (Advancement via Individual Determination) Demonstration School. As such, we employ college readiness strategies and practices on a school wide basis. Students are exposed to different careers in professional and technical fields through guest speakers, field trips, and the mentoring/tutoring program. The school has adopted a school-wide college readiness plan that includes writing, reading, collaboration, inquiry and organizational strategies that are to be used by all teachers at the school.

In addition, one of the school-wide college readiness goals is to increase college knowledge for all students by encouraging all students to become familiar with basic college information, engaging in web-searches for colleges and performing visits to colleges via virtual tours of campuses.

Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

Students participate in a variety of strategies through rigorous course options, IB, AVID, advanced and intensive courses, college and career planning, and parent/student orientations.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes

- Enrolling students who score a 3 or higher in Math and/or Reading and advanced classes. Also recommending students into the AVID and IB program.
- The creation and development of the college and career center. An area within the student services suite that promotes and houses resources for college and career readiness such as college/university admission information, financial aid, and careers.
- School counselors visit the 7th grade social studies classroom to complete an interest inventory, identify college/career goals for each student, create a four year high school plan, and follow up with a classroom lessons geared towards post-secondary options.

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

G1. Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction. 1a

G035768

Targets Supported 1b

Indicator	Annual Target
Level 1 - All Grades	25.0
One or More Suspensions	10.0
Attendance Below 90%	15.0

Resources Available to Support the Goal 2

- Power i Teaching Math Program
- I Ready for Math
- Math Coach
- Reading Coach
- Project Welcome
- Weekly PDs
- Double Block and Single Block reading classes
- UCF tutors and Ameri-corp volunteers
- Extra tutors through Title I
- District Coaches
- Intensive Math classes
- IB and AVID Coordinator
- Team teaching in 6th Grade
- All our 6th grade students are taking a Reading classes except IB students
- System 44 Intervention for level 1 BR students
- Sheltered classes and DLAR reading for ELL students
- Read 180 and Achieve Programs
- CCT
-

Targeted Barriers to Achieving the Goal 3

- Lack of training and collaboration for teachers on Marzano's Strategies and new components in the protocols

Plan to Monitor Progress Toward G1. 8

Data from state tests and common assessments will be collected and analyzed to drive instruction and ensure the rigor in the classrooms. In addition to monthly data meetings with teachers, administration will use the Marzano framework to support teachers by providing feedback and coaching. PLC's will follow focus calendars and meet regularly to plan lessons. Ongoing professional development sessions tailored to meet teachers' needs will be offered on a weekly basis.

Person Responsible

Luz Schaefer

Schedule

Monthly, from 8/25/2014 to 5/29/2015

Evidence of Completion

Data reports, focus calendars, PLC's agendas and minutes.

Action Plan for Improvement


For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal **B** =
Barrier **S** = Strategy

1 = Problem Solving Step  S123456 = Quick Key


G1. Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction. **1**

 G035768

G1.B7 Lack of training and collaboration for teachers on Marzano's Strategies and new components in the protocols **2**

 B116630

G1.B7.S1 Provide opportunities for training and collaboration for and with teachers and practice Marzano Strategies and new Protocols. **4**

 S130838

Strategy Rationale

Schedule instructional development opportunities for teachers on Marzano Strategies; with strong focus on the super 7 elements and the elements chosen by teachers on their Deliberate Practice Plans. Develop a plan for teachers to observe and collaborate in their PLCs and with other teachers regarding Marzano's protocol.

Action Step 1 **5**

Provide a series of PDs of Marzano Strategies and new Protocols.

Person Responsible

Beatriz Smith

Schedule

Monthly, from 9/29/2014 to 5/7/2015

Evidence of Completion

Sign-in sheets, exit slips, classroom visits and informal and formal observations

Action Step 2 5

School based and district coaches provide professional development on Marzano strategies and new protocols.

Person Responsible

Jhunu Mohapatra

Schedule

Monthly, from 9/29/2014 to 5/8/2015

Evidence of Completion

Sign-in sheets, exit slips, classroom visits and informal and formal observations

Action Step 3 5

Provide opportunities for peer observations "Jaguar-Walks" and collaboration between teachers

Person Responsible

Jhunu Mohapatra

Schedule

On 6/5/2015

Evidence of Completion

Sign-in sheets, exit slips, classroom visits, informal and formal observations, observation logs, reflections and feedback

Plan to Monitor Fidelity of Implementation of G1.B7.S1 6

Administration and coaches will do walk- throughs and classroom observations using the Marzano's framework to evaluate instruction, meetings will be scheduled with teachers allowing time for feedback and coaching.

Person Responsible

Jhunu Mohapatra

Schedule

Weekly, from 9/18/2014 to 5/29/2015

Evidence of Completion

Professional development calendars and agendas, surveys and student work samples.

Plan to Monitor Effectiveness of Implementation of G1.B7.S1 7

Administration and coaches will biweekly review lesson plans and student data to determine the effectiveness of implementation.

Person Responsible

Jhunu Mohapatra

Schedule

Biweekly, from 9/18/2014 to 5/29/2015

Evidence of Completion

iObservation reports, teacher's reflections and artifacts posted to the iObservation website.

Appendix 1: Implementation Timeline

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B7.S1.A1	Provide a series of PDs of Marzano Strategies and new Protocols.	Smith, Beatriz	9/29/2014	Sign-in sheets, exit slips, classroom visits and informal and formal observations	5/7/2015 monthly
G1.B7.S1.A2	School based and district coaches provide professional development on Marzano strategies and new protocols.	Mohapatra, Jhunu	9/29/2014	Sign-in sheets, exit slips, classroom visits and informal and formal observations	5/8/2015 monthly
G1.B7.S1.A3	Provide opportunities for peer observations "Jaguar-Walks" and collaboration between teachers	Mohapatra, Jhunu	9/29/2014	Sign-in sheets, exit slips, classroom visits, informal and formal observations, observation logs, reflections and feedback	6/5/2015 one-time
G1.MA1	Data from state tests and common assessments will be collected and analyzed to drive instruction and ensure the rigor in the classrooms. In addition to monthly data meetings with teachers, administration will use the Marzano framework to support teachers by providing feedback and coaching. PLC's will follow focus calendars and meet regularly to plan lessons. Ongoing professional development sessions tailored to meet teachers' needs will be offered on a weekly basis.	Schaefer, Luz	8/25/2014	Data reports, focus calendars, PLC's agendas and minutes.	5/29/2015 monthly
G1.B7.S1.MA1	Administration and coaches will biweekly review lesson plans and student data to determine the effectiveness of implementation.	Mohapatra, Jhunu	9/18/2014	iObservation reports, teacher's reflections and artifacts posted to the iObservation website.	5/29/2015 biweekly
G1.B7.S1.MA1	Administration and coaches will do walk- throughs and classroom observations using the Marzano's framework to evaluate instruction, meetings will be scheduled with teachers allowing time for feedback and coaching.	Mohapatra, Jhunu	9/18/2014	Professional development calendars and agendas, surveys and student work samples.	5/29/2015 weekly

Appendix 2: Professional Development and Technical Assistance Outlines

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction.

G1.B7 Lack of training and collaboration for teachers on Marzano's Strategies and new components in the protocols

G1.B7.S1 Provide opportunities for training and collaboration for and with teachers and practice Marzano Strategies and new Protocols.

PD Opportunity 1

Provide a series of PDs of Marzano Strategies and new Protocols.

Facilitator

Dr. Mohapatra and Leadership Team

Participants

Faculty and Staff

Schedule

Monthly, from 9/29/2014 to 5/7/2015

PD Opportunity 2

School based and district coaches provide professional development on Marzano strategies and new protocols.

Facilitator

District Coaches

Participants

Leadership Team, Faculty and Staff

Schedule

Monthly, from 9/29/2014 to 5/8/2015

Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

G1. Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction.

G1.B7 Lack of training and collaboration for teachers on Marzano's Strategies and new components in the protocols

G1.B7.S1 Provide opportunities for training and collaboration for and with teachers and practice Marzano Strategies and new Protocols.

PD Opportunity 1

Provide opportunities for peer observations "Jaguar-Walks" and collaboration between teachers

Facilitator

Mrs. Hernandez (Reading Coach)

Participants

Leadership Team and Faculty

Schedule

On 6/5/2015

Budget Rollup

Summary

Description	Total
Goal 1: Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction.	36,250
Grand Total	36,250

Goal 1: Jackson Middle School will build a culture of high expectations (monitoring and accountability) through effective teacher collaboration and quality core instruction.

Description	Source	Total
B3.S1.A2		4,800
B3.S1.A4	Title I Part A	17,000
B3.S1.A6 - We will use the funds to provide opportunity for our students to create projects and parent friendly centers.	School Improvement Funds	1,000
B3.S1.A8 - Substitute dollars		1,500
B5.S1.A10 - Substitutes required to relieve the teachers as they participate in the lesson study.	Title I Part A	2,200
B7.S1.A2 - Purchase Marzano Books for the teachers to assist them in developing the strategies and the protocols.		1,750
B10.S1.A1 - Substitute dollar for planning time	Title I Part A	8,000
Total Goal 1		36,250