# Frostproof Middle/Senior High



2014-15 School Improvement Plan

Polk - 1801 - Frostproof Middle/Senior High - 2014-15 SIP
Frostproof Middle/Senior High

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	Frostp	roof Middle/Senio	or High	
	1000 PA	ALM AVE N, Frostproof, F	L 33843	
	htt	p://schools.polk-fl.net/fms	shs	
School Demographics				
School Type	9	Title I	Free/Redu	uced Price Lunch
High		Yes		75%
Alternative/ESE 0	Center	Charter School	ı	Minority
No		No		52%
School Grades History	,			
Year	2013-14	2012-13	2011-12	2010-11
Grade	С	С	С	В
School Board Approva	ıl			

This plan is pending approval by the Polk County School Board.

# SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <u>https://www.floridaCIMS.org</u>.

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# Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

# Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

# Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

# Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

# Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- · Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

# **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only currently A or B with at least one F in the prior three years
- Prevent currently C
- Focus currently D
  - Planning two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
  - Implementing two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority currently F
  - Planning declined to a grade of F in the most recent grades release and have not received a planning year or implemented a turnaround option during the previous school year
  - Implementing two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

# **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior three years; SIP is monitored by FDOE
- Planning Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

# 2014-15 DA Category and Statuses

DA Category	Region	RED
Not In DA	3	Ella Thompson
Former F		Turnaround Status
No		

# Part I: Current School Status

## Supportive Environment

# **School Mission and Vision**

### Provide the school's mission statement

#### **Mission Statement**

To provide a safe learning community where students can achieve academic success and develop into responsible, productive members of our global society.

### Provide the school's vision statement

### Vision Statement

To build a comprehensive educational community which creates life-long learners, optimizes each child's potential, promotes diversity, enhances self-esteem, and builds personal responsibility through rigorous instruction and an infusion of technology in a well-articulated curriculum.

### **School Environment**

# Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

At the beginning of the school year, teachers administer interest inventories, such as Learning Styles and "True Colors," to find out about their students. This information helps build relationships with students. This can also be used to differentiate instruction.

Many of the teachers at Frostproof Middle Senior High School attend extracurricular activities to show interest in their students.

Our Migrant Advocate hosts a Parent Night in which parents can bring dishes to share. Teachers are invited to attend to meet families and experience some of their culture.

Meetings are held with translators for our Spanish speaking parents to facilitate communication.

# Describe how the school creates an environment where students feel safe and respected before, during and after school

Several measures have been put in place to provide a safe environment for our students. First, fencing and posts were placed around the entire campus to limit access. Teachers are instructed to keep their doors locked at all times. Yearly, teachers and staff are instructed in lock down procedures. Each month there is a fire drill so students can practice exiting the building safely.

Students participate in anti-bullying lessons at the beginning of the school year. A bully box is located in the office, in case students need to anonymously report bullying in the school. We have three Guidance Counselors who are available to assist students who are bullied or do not feel safe or respected on our campus. Additionally, we have an Academic Dean and School Resource Officer to help students.

Students who stay after school must be under the direct supervision of a staff member or coach. Students are supervised until they are picked up by their parent.

# Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

The beginning of the year starts with "fireside chats" at which the principal talks with all students about daily and behavioral expectations. A PowerPoint aids in illustrating the procedures for the

school day. The dress code is also discussed.

Each teacher has rules posted in their rooms. They go over their expectations at the beginning of the school year.

The levels of discipline at Frostproof Middle Senior High School include parent contact, lunch detentions, In-School Suspension (ISS), Choice Room, and Out of-School Suspension (OSS). Minor infractions are handled with lunch detentions. As the infractions escalate in intensity or frequency, the student may be placed in ISS for the day or a class period. The Choice Room is used for tardies. Severe infractions are given OSS.

# Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

Frostproof Middle Senior High School has three Guidance Counselors, an Academic Dean and a Migrant Advocate. Several programs are in place to help students such as HEARTH, Upward, and Take Stock Mentoring Program.

We have a Department of Children and Family Services Liaison that works with the school as a resource to help students.

As a Title 1 school, tutoring programs are provided as well as Saturday Academies to prepare for high stakes tests.

The Migrant and ESOL programs have after school tutoring that also provides transportation for these students.

Many teachers both counsel and mentor students. They also provide before school and after school tutoring.

# Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

# Describe the school's early warning system and provide a list of the early warning indicators used in the system

1. Attendance below 90 percent, regardless of whether absence is excused or a result of out-ofschool suspension

2. One or more suspensions, whether in school or out of school

3. Course failure in English Language Arts or mathematics

4. A Level 1 score on the statewide, standardized assessments in English Language Arts or mathematic

5. Overage Students

# Provide the following data related to the school's early warning system

# The number of students by grade level that exhibit each early warning indicator:

Indicator		Grade Level						Total
		7	8	9	10	11	12	TOLAT
Attendance below 90 percent		15	30	34	27	17	21	163
One or more suspensions		3	5	1	2	1	0	17
Course failure in ELA or Math	0	0	0	23	11	2	3	39
Level 1 on statewide assessment	30	36	45	23	28	32	12	206
Overage - 2 years or more		11	5	8	9	1	6	51
	0	0	0	0	0	0	0	

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator		Grade Level						Total
indicator	6	7	8	9	10	11	12	Total
Students exhibiting two or more indicators	10	11	13	24	22	10	6	96

# Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

Students who had attendance below 90 percent for last year were sent a letter by the School Social Worker. Follow up will be made for students having less that 90 percent attendance this year. Parents will be contacted.

This year, Frostproof Middle Senior High School is re-instituting the In School Suspension program to improve attendance of students who have previously been suspended out of school.

Frostproof Middle Senior High School uses the Edgenuity program for credit recovery for both high school and middle school students. This program can provide credits for our overage students. Struggling students can also choose the 18 credit option to be able to graduate on time.

Teachers use information provided by the county program called IDEAS to determine student achievement levels on the FCAT and EOC's. These students are targeted for additional help, tutoring and remediation.

Counselors meet with at risk students each quarter to talk about their grades and making up assignments.

# Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

# Will the school use its PIP to satisfy this question?

Yes

# **PIP Link**

The school completes a Parental Involvement Plan (PIP), which is accessible through the Continuous Improvement Management System (CIMS) at <u>https://www.floridacims.org/documents/180992</u>.

# Description

A PIP has been uploaded for this school or district - see the link above.

# Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

One of our main avenues to build relationships is through our Booster Programs. We have boosters for academics, athletics, band, and agriculture. These groups meet regularly to fellowship and plan programs to help our students.

The Academic Boosters meet specifically to recognize academic achievement. Not only do they pay for all our incentives and Academic Awards program, but also pay for Academic Team shirts and refreshments when meets are held at our school. In addition, they sponsor the yearly Teacher Appreciation Lunch to thank the teachers for all their work throughout the year.

Our School Advisory Council meets quarterly to discuss issues, make decisions and hear about the state of the school. Representation on the SAC committee mirrors the ethnic make up of our school

population.

Our Title I program hosts activities to build capacity with parents. These include parent nights, monthly newsletters, and advisement sessions with parent.s

# Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

# School Leadership Team

# Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
WINDHAM, KYLE	Principal
Portwood, Arlene	Assistant Principal
Davis, Melodie	Dean
Demarco, Nancy	Administrative Support
Frazier, Dwight	Assistant Principal

### Duties

# Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

The team meets bi-weekly to engage in the following activities:

Review universal screening data and link to instructional decisions; review progress monitoring data at the grade level and classroom level to identify students who are meeting/ exceeding benchmarks, at moderate risk or at high risk for not meeting benchmarks.

Based on the above information, the team will identify professional development and resources. The team will also collaborate regularly, problem solve, share effective practices, evaluate implementation, make decisions, and practice new processes and skills.

The team will also facilitate the process of building consensus, increasing infrastructure, and making decisions about implementation.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

Kyle Windham- Principal: Provides a common vision for the use of data-based decision-making, ensures that the school-based team is implementing Rtl, conducts assessment of Rtl skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support Rtl implementation, and communicates with parents regarding school-based Rtl plans and activities.

Arlene Portwood – Assistant Principal for Curriculum: Provides information regarding the course of study for the individual student according to the Student Progression Plan.

Dwight Frazier- Assistant Principal for Administration: Provides information regarding the individual students discipline record as well as an insight to the reasons for student behavior.

Melodie Davis- Academic Dean: Works with all students to monitor progress and encourage students to achieve learning gains and achievement level growth. She also provides the structure for progress monitoring.

Simone Aldrich- Reading Interventionist: Provides guidance on 6-12 reading plan; works with the lowest 25% of the reading students.

Shari Williams- ESE Facilitator: Participates in the collection, interpretation, and analysis of data, facilitates the development of intervention plans, provides support for intervention fidelity and documentation, and provides professional development and technical assistance when needed. Renee Waller, Teresa Lewis and Anne Youtsler - Guidance Counselors: Provide quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, they will continue to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success.

Select General Education Teacher: Provides information about core instruction, participates in student data collection, delivers Tier 1 instruction/intervention, and collaborates with other staff to implement Tier 2 interventions.

Title I, Part A

This is the fourth year Frostproof Middle Senior High School received the Title 1, Part A1Grant. Monies will be used to support a three part program: Assessment, Professional Development and Parent Involvement. A facilitator will coordinate the program. Two staff members are also paid for by Title 1;Reading Interventionist and Math Interventionist. Additional monies are being used to supplement classroom materials, materials for parents, fund individual parent conferences, and parent workshops.

Title I, Part C- Migrant

Migrant students enrolled in Frostproof Middle Senior High School will be assisted by the school and by the District Migrant Education Program (MEP). Students will be prioritized by the MEP for supplemental services based on need and migrant status. MEP Teacher Advocates, assigned to schools with high percentages of migrant students, monitor the progress of these high need students and provide or coordinate supplemental academic support. Migrant Home-School Liaisons identify and recruit migrant students and their families for the MEP. They provide support to both students and parents in locating services necessary to ensure the academic success of these students whose education has been interrupted by numerous moves.

Title II

District receives supplemental funds for improving basic education programs through the purchase of small equipment to supplement education programs. Professional development resources are available to Title I schools through Title II funds. In addition, School Technology Services provide technical support, technology training, and licenses for software programs and web-based access via Title II-D funds. New technology in classrooms will increase the instructional strategies provided to students and new instructional software will enhance literacy and math skills of struggling students. Funds at Frostproof Middle Senior High are used to provide professional development. Title III

The district provides supplemental resources for English Language Learners (ELL) and their teachers in Title I schools, as well as professional learning opportunities for school staff. Title X- Homeless

The Hearth program, funded through Title X, provides support for identified homeless students. Title I provides support for this program, and many activities implemented by the Hearth program are carried out in cooperation with the Migrant Education Program (MEP) funded through Title I, Part C. Supplemental Academic Instruction (SAI)

All students functioning below grade level are given baseline evaluations in reading, math, writing, and science at the beginning of the year. This is followed by periodic re-evaluations throughout the year. Teachers are provided reports that guide instruction to improve student performance. Violence Prevention Programs

A Bullying Prevention program is provided for all students through the District Office. Guidance provides group sessions on various topics which include anger management, bullying, cyber bullying, etc. Title IV provides violence and drug prevention programs in schools in order to promote a safe school environment. Examples of violence prevention programs include anti-bullying, gang

awareness, gun awareness, etc.

Nutrition Programs

Due to our large population that qualify for free and reduced lunch, we also provide a breakfast program.

Adult Education

Through the district adult education program we offer a GED class on campus in the evenings. The district also provides programs for students who have left the traditional high school. Through the vocational schools, they can also get a Polk District Diploma while learning a vocation.

Career and Technical Education

We began an agricultural academy last year called, "AgDogs." This academy will focus on commercial growers and agribusiness.

Job Training

Through our Marketing program and Ag program, we offer On-Job-Training. Also, the ESE Career Prep/Career Experience provides OJT training for qualified students.

# School Advisory Council (SAC)

# Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Kyle Windham	Principal
Arlene Portwood	Education Support Employee
Deborah Webber	Teacher
Pamela Hadden	Teacher
Velda Benton	Business/Community
Neal Byrd	Business/Community
Evelyn Pagan	Education Support Employee
Nancy DeMarco	Education Support Employee
Teresa Lewis	Education Support Employee
Kelly Galati	Parent
Chuck Thornton	Business/Community
Masey Rodriguez	Student
Betty Yates	Business/Community
Elvia Espinoza	Parent
Benito Hernandez	Student

# Duties

# *Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes*

Evaluation of last year's school improvement plan

The School Advisory Council will review the school's performance data on the FCAT and EOC's. They also look at the parent attitude survey completed by Title 1 in the Spring. This information is used to formulate the goals and plans for the upcoming school year and the School Improvement Plan. The previous year's SIP was reviewed to see how closely we came to attained our goal.

Development of this school improvement plan

The data from the Spring FCAT / EOC testing was shared with the SAC. The process of developing a school goal, identifying barriers and strategies to overcome them were discussed with the SAC. The SAC was asked to provide input into other needs, barriers or strategies they wanted to see in the School Improvement Plan.

# Preparation of the school's annual budget and plan

The three main areas for the School Improvement Plan focus on reading, writing and mathematics. The annual budget and plan will focus on improving student achievement in those areas across the curriculum. We will provide professional development and lesson studies across the curriculum to increase student engagement. Monies will also be spent on increasing computers on campus so students are prepared for academics, the workplace and testing that will take place during the year.

# Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

We used our school improvement funds to purchase materials for enrichment and remediation in our reading program, especially across the curriculum. We used funds for the Reading Department Lesson Study. This proved very beneficial in allowing teachers to see our they can better engage their students.

# *Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC* Yes

*If the school is not in compliance, describe the measures being implemented to meet SAC requirements* 

# Literacy Leadership Team (LLT)

# Membership

Identify the name, email address and position title for each member of the school-based LLT.:

Name	Title
WINDHAM, KYLE	Principal
Portwood, Arlene	Assistant Principal
Davis, Melodie	Administrative Support
Aldrich, Simone	Teacher, K-12
True, Annette	Instructional Media
Lewis, Teresa	Teacher, K-12
Duties	

# Describe how the LLT promotes literacy within the school

The major focus this year for literacy is reading across the content areas. We have planned quarterly trainings to help teachers accomplish this goal. The first training presents expanding vocabulary and using graphic organizers that teachers can use to help students actively read. The next training deals with closure, summarization and higher order thinking questions will be incorporated throughout all courses along with extended passages. The third training will explain three tier words and word walls. Another initiative of this group for this year is evaluation of data for students. Learning communities will focus on the levels for each student in each teacher's class and how to differentiate learning for those students.

This training will begin with Data Day, a county initiative, and go throughout the year.

There will be a group of 5 reading teachers, along with our Reading Interventionist, who will participate in three Lesson Studies this year. A District Representative will come to train the teachers in the proper procedure to complete the Lesson Study. Substitutes will be provided by our Title 1 program.

### Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

# Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

Teachers are asked to visit a peer teacher's class for one period each month during the year. Peer Observation sheets are then completed and submitted to the administration.

Teachers are also scheduled so there is common planning within departments. This will foster greater collaboration within subject areas meet weekly.

Title 1 monies are available for teachers who chose to work collaboratively after school hours. Teachers select their representatives for the School Advisory Committee.

# Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

- 1. Principal attends the bi-annual job fairs at local universities.
- 2. Interview applicants go through the district screening to determine their eligibility.
- 3. Beginning teachers are partnered with a mentor teacher.
- 4. New, experienced teachers are partnered with veteran staff.

# Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

New teachers to our faculty are paired with mentors or veteran staff. These pairs meet periodically to discuss strategies for setting up groups, differentiating instruction, implementing the Florida Standards, and studying student achievement.

These pairs set a regular schedule to meet and discuss topics. Informal sessions may take place on an as needed basis.

New teachers also meet periodically with the principal to receive feedback on standards in the evaluation process such as curriculum planning, classroom management and use of technology.

### Ambitious Instruction and Learning

# **Instructional Programs and Strategies**

### Instructional Programs

# Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

All teachers are expected to use the Polk County Learning Schedules. These are time sensitive plans based on the Florida Standards. Lesson plans are checked periodically to assure all teachers are following the schedules. Classroom walk-throughs also provide evidence of Florida Standard implementation, with fidelity.

Teachers have been trained in the use of CPALMS to see all their standards, suggestions for implementation, and activities that can be used with students. Further professional development in the use of CPALMS is planned for this year.

# Instructional Strategies

# Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

At the beginning of the school year, teachers give interest inventories to determine the learning styles of their students. They use data to determine grouping and differentiate instruction.

An example of a differentiated lesson is provided by one of our English teachers. She allows students to do a photo essay for some assignments and written essays for others. Teachers may allow for a collage, essay, poem, or other form of expression to satisfy the rubric for an assignment. Our reading department uses centers to increase student achievement. The evidence that it is working is our 9th grade reading teacher had the most gains of all the schools in our county on the Spring 14 FCAT. Title 1 provides two positions to assist struggling students; a reading interventionist and math interventionist. These teachers will work with the lowest 25% of students in various grades to improve student achievement.

New reading programs are being implemented this year that take advantage of technology to provide more immediate feedback on reading passages, vocabulary, and comprehension.

# Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Summer Program Minutes added to school year: 3,600

Students who have not been able to master subjects during the school year are apply to come to summer school to earn the additional credit needed to progress to the next grade level.

# Strategy Rationale

Students who are not able to achieve the credits they need in the regular school year are able to come to a summer program so they can advance to the next grade level.

# Strategy Purpose(s)

Core Academic Instruction

# *Person(s) responsible for monitoring implementation of the strategy* Demarco, Nancy, nancy.demarco@polk-fl.net

# Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

The passing rate of students attending the summer program is used to determine its effectiveness.

Strategy: After School Program Minutes added to school year: 1,440

Approximately 10 teachers provide before and after school tutoring.

# Strategy Rationale

Some students need one on one or small group instruction to understand material being covered in class.

# Strategy Purpose(s)

Core Academic Instruction

*Person(s) responsible for monitoring implementation of the strategy* Demarco, Nancy, nancy.demarco@polk-fl.net

# Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Improved grades for students who attend tutoring.

# **Student Transition and Readiness**

# PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

# Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

In the Spring, we host the rising 5th graders from our two elementary feeder schools. They tour the school and meet various teachers. Then they all congregate in the auditorium. The band plays music and the Guidance Counselor talks to them about what it will be like in Middle School.

In the Fall, the 9th grade counselor meets with parents before Open House to discuss transitioning to 9th grade. Credit requirements, assessment information and grade point averages are all covered by the 9th grade Counselor.

Also on Open House night, our Senior Guidance Counselor meets with parents about transition plans after high school. Whether it be work, post-secondary education or military plans, these options are explained to parents.

# **College and Career Readiness**

# Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

Career planning is included as part of the social studies curriculum for all middle school students. We offer a personal, career, and school success course targeted at students that are in danger of not graduating. All non-core courses include a section on related careers. We use reports from the PSAT given to all 10th graders to determine the potential for students to be successful in AP or Dual Enrollment classes. The ASVAB is also given to help students making career choices.

# *Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs*

District Learning Schedules include opportunities to explore how various topics are relevant to the student's real life experiences. Courses such as applied math teach students real world applications

of the math concepts. Math for College Success and English for College Success are courses designed to transition students from high school to college.

# Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

The percent of the graduates who scored a Level 3 or better on the Grade 10 FCAT in both reading and math is higher than both the district and state. The percent of graduates who completed a college prep curriculum, who completed at least one level 3 high school math course or science course, or who completed at least one dual enrollment (DE) was lower than the district average. We will encourage students to take AP or DE classes by more teacher discussion on these courses and having each student meet with a guidance counselor regarding their postsecondary plans. Bright Futures information will be given to all students and parents starting in the 9th grade so that planning throughout their high school career will include knowledge of these opportunities and their goals can reflect this knowledge. Students will be encouraged to take the PERT, SAT, and ACT at the appropriate time during their high school career.

# Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes

Frostproof Middle Senior High School strongly encourages students to take Advanced Placement classes to earn college credits. Students are also placed in rigorous subjects to prepare them for post-secondary coursework.

Our middle school added a STEM program last year to add rigor to the curriculum. Students are able to earn high school credit while in middle school which will count towards graduation. In addition, students have the option to attend two local State Colleges for dual enrollment or early entry.

The PERT and FCAT scores are used for juniors to determine which English and mathematics class the students will enroll in for the fall.

# **School Improvement Goals**

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

# Problem Solving Key

B =

G = Goal

**S** = Strategy Barrier

1 = Problem Solving Step 🔍 S123456 = Quick Key

# **Strategic Goals Summary**

? All teachers will engage students in rigorous tasks aligned with full intent of the standard in all G1. content areas using proven instructional delivery techniques.

# **Strategic Goals Detail**

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

# **G1.** ? All teachers will engage students in rigorous tasks aligned with full intent of the standard in all content areas using proven instructional delivery techniques. **1**a

Targets Supported 1b	- G036439
Indicator	Annual Target
AMO Reading - All Students	64.0
AMO Math - All Students	55.0

# Resources Available to Support the Goal 2

- Reading and Math Interventionist
- Administration
- District Personnel
- Curriculum Schedules
- Teachers
- Title 1 Resources

# Targeted Barriers to Achieving the Goal 3

- Technology Issues
- Teacher buy-in and training
- Expertise in Curriculum and Strategies
- At risk students

# Plan to Monitor Progress Toward G1. 🔳

Using the Spring FSA testing, at least 55% of our students will make a 3 or higher on the Florida Standards Assessments.

# Person Responsible

KYLE WINDHAM

# Schedule

Monthly, from 8/18/2014 to 6/5/2015

# **Evidence of Completion**

Data analysis will show improvement.

0 0000 100

# **Action Plan for Improvement**

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

# **Problem Solving Key**

**G** = Goal **B** = Barrier **S** = Strategy

1 = Problem Solving Step 🥄 S123456 = Quick Key

**G1.** ? All teachers will engage students in rigorous tasks aligned with full intent of the standard in all content areas using proven instructional delivery techniques.

G1.B1 Technology Issues 2

**G1.B1.S1** Title 1 monies will be spent purchase technology. This technology will be used for classroom instruction and testing.

# **Strategy Rationale**

Students must become familiar with technology to be competitive with other students and members of the workplace.

# Action Step 1 5

Title 1 monies will be used to purchase technology.

# Person Responsible

Nancy Demarco

# Schedule

Weekly, from 8/11/2014 to 5/22/2015

# **Evidence of Completion**

Purchase Orders and Property Records will be used to track items.

🔍 G036439

🔍 B087267

🔍 S117672

### Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Teacher scheduling sheets will be used to determine usage of the lab and laptop carts.

# **Person Responsible**

Nancy Demarco

# Schedule

Monthly, from 9/15/2014 to 5/29/2015

# **Evidence of Completion**

Scheduling sheets will be maintained that show lab and laptop cart usage and the purpose. Labs will be used at least 80% of the day.

# Plan to Monitor Effectiveness of Implementation of G1.B1.S1 🔽

Sign up sheets will be monitored to be sure the lab and laptop cart is being used at least 80% of the time.

# Person Responsible

Nancy Demarco

# Schedule

Monthly, from 9/8/2014 to 5/22/2015

# Evidence of Completion

The sign in sheet will show lab and laptop usage. The lack of technical assistance required will show the effectiveness of the technology.

# G1.B2 Teacher buy-in and training 2

#### 🔍 B087268

🔧 S097996

**G1.B2.S1** Professional Development for the new Florida Standards Assessments will take place in small group settings; i.e. planning period groups.. This will allow teachers to receive more in-depth help in mastering these strategies. Being more proficient in the use of the strategies will allay some of the fear in using them in the classroom. This will also allow the teachers to see which graphic organizers are more appropriate for which type of reading.

### Strategy Rationale

Since the Florida Standards Assessments are new, the teachers need to have training to be sure they are covering all the standards on which students will be tested.

Action Step 1 5

**Professional Development** 

### **Person Responsible**

Melodie Davis

### Schedule

Biweekly, from 8/18/2014 to 5/22/2015

### **Evidence of Completion**

Walk Throughs, lesson plans, word walls, student work samples

### Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

Lesson Plans, walk throughs, and ARROWs will show teacher reflection and usage of the strategies taught at the trainings.

### Person Responsible

Arlene Portwood

### Schedule

Biweekly, from 8/18/2014 to 5/29/2015

### **Evidence of Completion**

Walk throughs, lesson plans, student work samples

### Plan to Monitor Effectiveness of Implementation of G1.B2.S1 7

Student Achievement will improve on progress monitoring and the Florida Standards Assessments.

# **Person Responsible**

Arlene Portwood

# Schedule

Monthly, from 8/18/2014 to 6/5/2015

### **Evidence of Completion**

Student data analysis on progress monitoring and the FSAs.

G1.B3 Expertise in Curriculum and Strategies 2

**G1.B3.S1** Teachers will participate in a lesson study to become proficient in using implementing the new Florida State Standards and engaging students.

### Strategy Rationale

Since the Florida State Standards are new, teacher will become proficient at implementing them if they are able to participate in lesson studies.

# Action Step 1 5

Training on Florida Standards and Effective Instructional Strategies

# Person Responsible

Arlene Portwood

# Schedule

Monthly, from 9/15/2014 to 5/29/2015

# **Evidence of Completion**

Attendance sheets

🔍 B087269

🔍 S097997

Plan to Monitor Fidelity of Implementation of G1.B3.S1 6

Instructional staff will be trained in the new Florida Standards and Effective Teaching Strategies.

# **Person Responsible**

Arlene Portwood

# Schedule

Monthly, from 9/15/2014 to 5/29/2015

# **Evidence of Completion**

Lesson plans, walk throughs

# Plan to Monitor Effectiveness of Implementation of G1.B3.S1 🔽

Instructional staff will implement the new Florida Standards and Effective Teaching Strategies.

# Person Responsible

Arlene Portwood

# Schedule

Monthly, from 9/15/2014 to 5/29/2015

# Evidence of Completion

Lesson plans, walk throughs

G1.B4 At risk students 2

# G1.B4.S1 Personnel will be identified to help the at risk students.

# **Strategy Rationale**

A certain population of students needs to be identified who need extra assistance to be successful on the Florida Standards Assessments.

Action Step 1 5

Personnel will be identified to work with the at risk students.

### **Person Responsible**

KYLE WINDHAM

Schedule

Weekly, from 8/4/2014 to 6/5/2015

# Evidence of Completion

Personnel will be in place to serve these students.

### Plan to Monitor Fidelity of Implementation of G1.B4.S1 6

Class grades and progress monitoring will be reviewed to determine effectiveness of strategies.

# Person Responsible

# **KYLE WINDHAM**

### Schedule

Monthly, from 8/18/2014 to 6/5/2015

# **Evidence of Completion**

Grade sheets, E2020 reports, Virtual school reports, progress monitoring

🔍 B120375

🔍 S132254

Plan to Monitor Effectiveness of Implementation of G1.B4.S1 🔽

Data will be analyzed to see the progress of the students for the school year.

## Person Responsible

**KYLE WINDHAM** 

### Schedule

Monthly, from 8/18/2014 to 7/3/2015

# **Evidence of Completion**

Grade sheets, E2020 reports, Virtual School reports, progress monitoring, FSA reports

# **Appendix 1: Implementation Timeline**

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B2.S1.A1	Professional Development	Davis, Melodie	8/18/2014	Walk Throughs, lesson plans, word walls, student work samples	5/22/2015 biweekly
G1.B3.S1.A1	Training on Florida Standards and Effective Instructional Strategies	Portwood, Arlene	9/15/2014	Attendance sheets	5/29/2015 monthly
G1.B1.S1.A1	Title 1 monies will be used to purchase technology.	Demarco, Nancy	8/11/2014	Purchase Orders and Property Records will be used to track items.	5/22/2015 weekly
G1.B4.S1.A1	Personnel will be identified to work with the at risk students.	WINDHAM, KYLE	8/4/2014	Personnel will be in place to serve these students.	6/5/2015 weekly
G1.MA1	Using the Spring FSA testing, at least 55% of our students will make a 3 or higher on the Florida Standards Assessments.	WINDHAM, KYLE	8/18/2014	Data analysis will show improvement.	6/5/2015 monthly
G1.B2.S1.MA1	Student Achievement will improve on progress monitoring and the Florida Standards Assessments.	Portwood, Arlene	8/18/2014	Student data analysis on progress monitoring and the FSAs.	6/5/2015 monthly
G1.B2.S1.MA1	Lesson Plans, walk throughs, and ARROWs will show teacher reflection and usage of the strategies taught at the trainings.	Portwood, Arlene	8/18/2014	Walk throughs, lesson plans, student work samples	5/29/2015 biweekly
G1.B3.S1.MA1	Instructional staff will implement the new Florida Standards and Effective Teaching Strategies.	Portwood, Arlene	9/15/2014	Lesson plans, walk throughs	5/29/2015 monthly
G1.B3.S1.MA1	Instructional staff will be trained in the new Florida Standards and Effective Teaching Strategies.	Portwood, Arlene	9/15/2014	Lesson plans, walk throughs	5/29/2015 monthly
G1.B1.S1.MA1	Sign up sheets will be monitored to be sure the lab and laptop cart is being used at least 80% of the time.	Demarco, Nancy	9/8/2014	The sign in sheet will show lab and laptop usage. The lack of technical assistance required will show the effectiveness of the technology.	5/22/2015 monthly
G1.B1.S1.MA1	Teacher scheduling sheets will be used to determine usage of the lab and laptop carts.	Demarco, Nancy	9/15/2014	Scheduling sheets will be maintained that show lab and laptop cart usage and the purpose. Labs will be used at least 80% of the day.	5/29/2015 monthly
G1.B4.S1.MA1	Data will be analyzed to see the progress of the students for the school year.	WINDHAM, KYLE	8/18/2014	Grade sheets, E2020 reports, Virtual School reports, progress monitoring, FSA reports	7/3/2015 monthly

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B4.S1.MA1	Class grades and progress monitoring will be reviewed to determine effectiveness of strategies.	WINDHAM, KYLE	8/18/2014	Grade sheets, E2020 reports, Virtual school reports, progress monitoring	6/5/2015 monthly

# Appendix 2: Professional Development and Technical Assistance Outlines

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

# **Professional Development Opportuntities**

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** ? All teachers will engage students in rigorous tasks aligned with full intent of the standard in all content areas using proven instructional delivery techniques.

# G1.B2 Teacher buy-in and training

**G1.B2.S1** Professional Development for the new Florida Standards Assessments will take place in small group settings; i.e. planning period groups.. This will allow teachers to receive more in-depth help in mastering these strategies. Being more proficient in the use of the strategies will allay some of the fear in using them in the classroom. This will also allow the teachers to see which graphic organizers are more appropriate for which type of reading.

# PD Opportunity 1

Professional Development

# Facilitator

Language Arts and Reading Teachers

# **Participants**

All teachers

# Schedule

Biweekly, from 8/18/2014 to 5/22/2015

# G1.B3 Expertise in Curriculum and Strategies

**G1.B3.S1** Teachers will participate in a lesson study to become proficient in using implementing the new Florida State Standards and engaging students.

# PD Opportunity 1

Training on Florida Standards and Effective Instructional Strategies

# Facilitator

Arlene Portwood, Melodie Davis, Academic Dean and District Personnel

# **Participants**

Instructional Staff

# Schedule

Monthly, from 9/15/2014 to 5/29/2015

# G1.B4 At risk students

# **G1.B4.S1** Personnel will be identified to help the at risk students.

# **PD Opportunity 1**

Personnel will be identified to work with the at risk students.

### Facilitator

Kyle Windham

# **Participants**

Instructional Staff

### Schedule

Weekly, from 8/4/2014 to 6/5/2015

**Technical Assistance Items** 

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

# **Budget Rollup**

Summary		
Description	Total	
<b>Goal 1:</b> ? All teachers will engage students in rigorous tasks aligned with full intent of the standard in all content areas using proven instructional delivery techniques.	260,000	
Grand Total	260,000	
Goal 1: ? All teachers will engage students in rigorous tasks aligned with full intent of the sta	andard in	

an content areas using proven instructional derivery techniques.		
Description	Source	Total
B1.S1.A1 - 1 desktop lab 3 laptop carts 4 printers	Title I Part A	85,000
B2.S1.A1 - Substitutes, common training and planning time	Title I Part A	10,000
B3.S1.A1 - Substitutes	Title I Part A	5,000
B4.S1.A1 - Reading Interventionist Math Interventionist Virtual Lab Paraprofessional	Title I Part A	160,000
Total Goal 1		260,000