**The School District of Lee County** 

# Lee County Virtual Franchise



2015-16 School Improvement Plan

### Lee County Virtual Franchise

2855 COLONIAL BLVD, Fort Myers, FL 33966

http://lvip.leeschools.net

#### **School Demographics**

pe	2014-15 Title I School	Disadvan	S Economically taged (FRL) Rate rted on Survey 2)
	No		13%
E Center	Charter School No	(Reporte	6 Minority Rate ed as Non-white Survey 2) 19%
ry			
<b>2014-15</b> Δ*	<b>2013-14</b>	<b>2012-13</b>	<b>2011-12</b> A
	E Center	No  Charter School  No  ry  2014-15  2013-14	rpe         2014-15 Title I School         Disadvan (As Repo           No         No         2015-16           E Center         Charter School         (Reporte on No           No         No         2014-15

<sup>\*</sup>Preliminary Informational Baseline School Grade

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

#### **School Board Approval**

This plan is pending approval by the Lee County School Board.

#### **SIP Authority and Template**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <a href="https://www.floridaCIMS.org">https://www.floridaCIMS.org</a>.

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### **Purpose and Outline of the SIP**

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### **Part I: Current School Status**

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

#### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

#### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

#### **Appendices**

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

### **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

#### **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

#### **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only currently A, B or C with at least one F in the prior three years
- Focus currently D
  - Planning two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
  - Implementing two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority currently F
  - Planning declined to a grade of F in the most recent grades release and have not received a
    planning year or implemented a turnaround option during the previous school year
  - Implementing two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

#### **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-C with at least one F in the prior three years; SIP is monitored by FDOE
- Planning Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

#### 2015-16 DA Category and Statuses

DA Category	Region	RED
Not In DA	5	Gayle Sitter
Former F		Turnaround Status
No		

#### **Part I: Current School Status**

#### Supportive Environment

#### School Mission and Vision

#### Provide the school's mission statement

The mission of The Lee Virtual School is to expand access for all students to rigorous, relevant curriculum that incorporates skills and knowledge students need to succeed in the 21st century, delivered electronically with dynamic scheduling and pacing.

#### Provide the school's vision statement

To be a globally competitive virtual school providing quality, student centered education which develops model citizens using challenging, innovative and active learning.

#### **School Environment**

## Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

Lee Virtual Schools strives to build relationships with students through monthly phone calls, and Discussion Based Assessments (DBAs.) Through the phone calls the teacher interacts with the parents and students gaining information about the student's background, learning style etc. Relationships with parents and students are initiated in the LVS informational nights and orientations. During these events teachers at LVS learn information about the family and student to assist the parents in making the best decision possible for the education of their child. Students are also invited to attend optional academic days in which the teacher works closely with the student.

## Describe how the school creates an environment where students feel safe and respected before, during and after school

Students are encouraged to call their teachers anytime between 8 a.m. and 8 p.m. during the week. They may email their teacher at any time. Teachers at LVS are able to give the students individual attention during phone calls and make it a point to find out more about the student as a person. At academic days students are encouraged to interact with other students and the teacher in a non-threatening environment.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

During orientation and the first day programs the teachers at LVS give clear guidelines concerning staying on pace and completing their work completely. If a student is not on pace or completing work the teacher will contact the parent.

## Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

LVS follows the district guidelines in providing guidance or ESE services to students in need of these services.

Teachers follow the MTSSS process with a designated Learning Resource Specialist. There is a documented process to review IEP's. Teachers are provided with a list of full time students that have either a 504 or IEP.

#### **Early Warning Systems**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

## Describe the school's early warning system and provide a list of the early warning indicators used in the system

At LVS we monitor attendance daily by a person dedicated to attendance. If a student has repeated absences (2 or more) the teacher is contacted, then parents are contacted.

Since we are a virtual school, we do not have suspensions.

If a student fails their virtual courses or does not complete them, there will be a discussion of the appropriateness of a virtual program for the student.

If a student is a Level 1 on state assessments, there will be a discussion of the appropriateness of placing the student in an all-reading at grade level environment.

#### Provide the following data related to the school's early warning system

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level						Total	
indicator		7	8	9	10	11	12	Total
Attendance below 90 percent	3	4	1	0	3	5	14	30
One or more suspensions	0	0	0	0	0	0	0	
Course failure in ELA or Math	2	0	1	2	5	1	0	11
Level 1 on statewide assessment	0	0	0	0	0	0	0	

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level	Total

Students exhibiting two or more indicators

## Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system

If a student has a Level 1 on a statewide assessment, teachers work with them one-on-one, either virtually or in person, in prep sessions in that critical subject.

Teachers offer whole-group review sessions for EOCs and FCAT.

A daily Parentlink message is sent to parents if students have not logged in for attendance by 3pm.

#### Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

#### Will the school use its PIP to satisfy this question?

No

#### PIP Link

The school completes a Parental Involvement Plan (PIP), which is available at the school site.

#### Description

Overall, Lee Virtual School wants to increase parent participation in school meetings, fundraisers, and volunteer opportunities. Our parents are required to communicate with each teacher on a monthly basis regarding their student's progress. However, there is a lack of participation in extra opportunities for parents, including fundraisers, volunteering, and SAC meetings.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

LVS strives to build partnerships with the local community through fundraisers with local business; field trips to local businesses/organizations; and our Executive Internship program where seniors volunteer at local business/non-profit organizations. We have also started a National Junior Honor Society and National Honor Society to encourage student achievement and are looking for partnerships for community service and fundraising. We are continually looking for new partnerships.

#### **Effective Leadership**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

#### School Leadership Team

#### Membership:

Name	Title
Shilling, Al	Principal
Berry, Meredith	Other
Scribner, Lyndsey	Teacher, K-12
Pitura, Joe	Assistant Principal
Davis, Natalee	Guidance Counselor
Maki, Malissa	Attendance/Social Work

#### **Duties**

## Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

Classroom Teacher \* Keep ongoing progress monitoring notes in a MTSS folder (FAIR, curriculum assessments, STAR or FCAT scores, work samples, anecdotals) to be filed in cumulative folder at the end of each school year or if transferring/withdrawing \* Attend MTSS Team meetings to collaborate on & monitor students who are struggling \* Implement interventions designed by MTSS Team for students receiving supplemental and intensive supports. \* Deliver instructional interventions with fidelity

Principal/Assistant Principal \* Facilitate implementation of the MTSS problem-solving process in your building

\* Provide or coordinate valuable and continuous professional development \* Assign paraprofessionals to support MTSS implementation when possible \* Attend MTSS Team meetings to be active in the MTSS change process \* Conduct classroom Walk-Throughs to monitor fidelity Guidance Counselor/Curriculum Specialist \* Often MTSS Team facilitators \* Schedule and attend MTSS Team meetings \* Maintain log of all students involved in the MTSS process \* Send parent invites \* Complete necessary MTSS forms \* Conduct social-developmental history interviews when requested

School Psychologist \* Attend MTSS Team meetings on some students receiving supplemental supports & on all students receiving intensive supports \* Monitor data collection process for fidelity \*

Review & interpret progress monitoring data \* Collaborate with MTSS Team on effective instruction & specific interventions \* Incorporate MTSS data when guiding a possible ESE referral & when making eligibility decisions

ESE Teacher/Staffing Specialist \* Consult with MTSS Team regarding intensive interventions \* Incorporate MTSS data when making eligibility decisions Specialist (Behavior, OT, PT, ASD) \* Consult with MTSS Team \* Provide staff trainings

Social Worker \* Attend MTSS Team meetings when requested \* Conduct social-developmental history interviews and share with MTSS Team

ESOL/ELL Representative \* Attend all MTSS Team meetings for identified ELL students, advising and completing LEP paperwork \* Conduct language screenings and assessments \* Provide ELL interventions at all tiers

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

The MTSS Problem-Solving team at type name of school here meets on a weekly, monthly, as needed basis to analyze school and/or student progress data in order to identify students in need of further support and monitor the progress of students receiving interventions to ensure that the needs of all students are being met within a multi-tiered system of student supports. The team uses the five-step problem solving process as outlined in the district's MTSS Manual.

#### **School Advisory Council (SAC)**

#### Membership:

Name	Stakeholder Group
Michelle Barr	Parent
Stephanie Swetland	Parent
Lisa Marrone	Parent
Joe Pitura	Principal
Al Shilling	Principal
Lyndsey Scribner	Teacher
Phillip Murray	Parent
Caroline Crews	Parent

#### **Duties**

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

At our last SAC meeting of the 2014-2015 school year, we reviewed our progress from the year as well as discussed difficulties that arose.

Development of this school improvement plan

Discussion regarding the SIP occurred at the first SAC meeting of the year on Thursday, September 22. Lyndsey Scribner presented the overall goals.

The SIP was approved by SAC on Thursday, September 24, 2015.

Preparation of the school's annual budget and plan

The Lee Virtual School SAC is made aware of the school's budget through our SAC meetings. Members are able to ask any questions and any concerns are addressed. SAC does approve the allocation of school improvements funds and A+ money.

## Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

No school improvement funds were used last year.

Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

#### **Literacy Leadership Team (LLT)**

#### Membership:

Name	Title
Shilling, Al	Principal
Pitura, Joe	Assistant Principal
Kroll, Liz	Teacher, K-12

#### **Duties**

#### Describe how the LLT promotes literacy within the school

- 1. Focus on teaching/requireing all grade levels to write in complete sentences with proper capitalization and punctuation.
- 2. Increase fluency and comprehension of the students' reading in their curriculum.
- 3. Use inquiry based and higher order questioning to develop students' reading comprehension as well as writing skills.

#### **Public and Collaborative Teaching**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

## Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

Teachers have a dedicated planning time one time per month to work together in a PLC grouped by grade level. Teachers also have a monthly virtual, state-wide PLC of virtual teachers based on subject area. During this time teachers work collaboratively and cooperatively in the interest of the students. A teacher leader model of organization is implemented at Lee Virtual School.

Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

- 1. Incorporate the use of a web based "Virtual Teacher Interest" survey to cultivate teachers who have an interest and desire to instruct in the virtual realm prior to actual openings for employment.
- 2. The hiring process is collaborative. Candidates are interviewed by the principal and then by a panel of veteran teachers. This model allows for the veteran teachers to give the candidate a realistic perspective on the job and for the candidate to ask any questions that are best answered by the teachers fulfilling the job requirements. Conducting interviews in this way helps to foster our environment of team players that work well with each other.
- 3. Utilize a continuous improvement model with feedback from existing teachers to maintain a challenging environment that also fosters personal growth for instructional staff while empowering them to make decisions that determine the direction of the school.
- 4. In order to recruit and retain high quality, highly qualified teachers to Lee Virtual School we will require teachers to attend training from Florida Virtual School and other curriculum providers, prior to the start of the school year. We will also pair new teachers with veteran teachers whenever possible to help in the transition from traditional classroom teaching to the virtual classroom.

## Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Each year, new virtual teachers are paired with a veteran virtual teacher. These pairings are done to align with subject areas/grade levels as much as possible. The mentor teachers are available to answer any questions that the mentee teacher may have. Planned mentoring activities: guided Instructions, shadowing, online collaborative sessions, sharing of best practices, peer teacher meetings, and teacher observations.

Mentor teachers complete a formal checklist that outlines the new teacher's proficiency in required skills. The checklist is then verified by the teacher leader and administration before the new teacher is released to work independently.

#### **Ambitious Instruction and Learning**

#### **Instructional Programs and Strategies**

#### **Instructional Programs**

## Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

Lee Virtual School uses multiple online curriculum providers. Their courses are aligned to state and national standards. Teachers also compare courses to make sure they meet the standards outlined in the districts academic plans. If there are any gaps between the curriculum and standards, teachers work to fill in those gaps.

#### **Instructional Strategies**

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

The school analyzes the data from state assessment to assess the need of the students and modifies and supplements the curriculum that is provided. There are many opportunities for students to attend virtual lessons and in-person Academic Days to assist students in preparing for these assessments. Teachers are also available for one-on-one help in order to prepare for the assessments.

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year:

Strategy Rationale

Strategy Purpose(s)

\*\*\*\*

Person(s) responsible for monitoring implementation of the strategy

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

#### **Student Transition and Readiness**

#### **PreK-12 Transition**

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

We hold a School Choice Open House in January and offer information sessions throughout the year. We have a new student orientation with several sessions during the end of the school year and at the beginning of the next school year.

We require all parents/students to attend a first day of school to receive materials and introduce them to the curriculum and the policies and procedures of the school.

#### **College and Career Readiness**

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

Students, parents and counselors meet annually to address academic goals and career planning. Students complete a personal education plan and are encouraged to take courses that allow exploration of interests. Students are assisted during registration for classes for the next year by their teachers, and guidance counselors to ensure appropriate placement into courses. This information is shared with parents prior to offical registration. Students discuss schedules and career/college planning with guidance throughout the year.

Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

Students at Lee Virtual School are provided opportunities to attend field trips around the community that are tied to course specific content and that help prepare them for post secondary study in their field of choice. We have also established an executive internship program in which seniors must complete 75 hours in a guided internship of their choosing.

Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

Currently with the adoption of common core standards, Lee Virtual has begun to focus on these standards which are central to many post secondary skills. The school encourages students to take AP, IB, or DE classes by encouraging more teacher discussion on these courses and having each student speak with a guidance counselor regarding their postsecondary plans. This will include sharing information and requirements to become eligible for Bright Futures. Teachers will review

charts tracking graduation requirements and Bright Futures requirements and intervene as necessary.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes

For students that score low on ACT/SAT/PERT, they take English 4 for College Prep and/or Math for College Readiness to help prepare them for their post secondary options.

Seniors complete an Executive Internship where they get to evaluate their interests and obtain real-world skills.

Reps from a variety of local schools come to class meetings to talk with students about their post secondary options. Students also have the opportunity to participate in tours of local post secondary options.

#### **Needs Assessment**

#### **Problem Identification**

#### **Data to Support Problem Identification**

#### Portfolio Selection

Portfolio selection is not required by the Florida Department of Education but is offered as a tool for needs assessment.

#### **Data Uploads**

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

#### **Problem Identification Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

#### **Problem Analysis Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

### **School Improvement Goals**

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

#### **Problem Solving Key**

**G** = Goal **B** =

Barrier **S** = Strategy

### **Strategic Goals Summary**

- G1. To increase the number of full time high school students taking the SAT or ACT by 5%.
- G2. Teacher engagement will increase by at least .2 in the Q12 area of "At work, I have the opportunity to do what I do best every day" as measured by the FY16 Gallup Teacher Engagement Survey.

### Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

#### **G1.** To increase the number of full time high school students taking the SAT or ACT by 5%. 1a

**%** G074144

### Targets Supported 1b

Indicator Annual Target

#### Resources Available to Support the Goal 2

- Kahn Academy prep classes at no cost
- · Teachers and Administration

#### Targeted Barriers to Achieving the Goal 3

- Lack of face-to-face contact to encourage students to sign up for SAT/ACT testing.
- Lack of critical thinking/prep classes to help prepare students.

#### Plan to Monitor Progress Toward G1. 8

The number of full time students participating in each SAT or ACT testing session.

#### Person Responsible

Joe Pitura

#### **Schedule**

Monthly, from 10/1/2015 to 6/10/2016

#### **Evidence of Completion**

The number of full time students participating in each SAT or ACT testing session.

**G2.** Teacher engagement will increase by at least .2 in the Q12 area of "At work, I have the opportunity to do what I do best every day" as measured by the FY16 Gallup Teacher Engagement Survey. 1a

Targets Supported 1b

🔧 G074145

Indicator Annual Target

#### Resources Available to Support the Goal 2

- · Staff is provided with a LVS Teacher Handbook
- System in place for technology support.

#### Targeted Barriers to Achieving the Goal 3

Low teacher/staff morale.

#### Plan to Monitor Progress Toward G2.

Gallup Poll

#### **Person Responsible**

Al Shilling

#### **Schedule**

Semiannually, from 8/17/2015 to 6/10/2016

#### **Evidence of Completion**

Gallup Poll increase in Q12 area

#### **Action Plan for Improvement**

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

#### **Problem Solving Key**

**G** = Goal **B** = Barrier **S** = Strategy

1 = Problem Solving Step S123456 = Quick Key

**G1.** To increase the number of full time high school students taking the SAT or ACT by 5%.

**%** G074144

G1.B1 Lack of face-to-face contact to encourage students to sign up for SAT/ACT testing. 2

**%** B193571

**G1.B1.S1** Assign students to specific teachers for a personal call giving them information about upcoming ACT/SAT testing and encouraging them to take the test. 4

#### **Strategy Rationale**



If students receive a personal contact, as opposed to a generic Parentlink email/phone call, they may be more inclined to sign up for testing.

### Action Step 1 5

Divide the students among high school teachers/administration for a personal phone call.

#### **Person Responsible**

Joe Pitura

#### **Schedule**

Monthly, from 10/1/2015 to 6/10/2016

#### **Evidence of Completion**

A contact log listing the student names, discussion, date/time of call.

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Teachers will share their contact log with administration

#### Person Responsible

Joe Pitura

#### **Schedule**

Monthly, from 10/1/2015 to 6/10/2016

#### **Evidence of Completion**

Teachers will send in their monthly call log to be reviewed by administration to ensure that contact/attempts are being made.

#### Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Teachers will send in their contact log to administration.

#### Person Responsible

Joe Pitura

#### **Schedule**

Monthly, from 10/1/2015 to 6/10/2016

#### **Evidence of Completion**

Administration will review the contact logs to ensure that each student has been reached.

#### G1.B2 Lack of critical thinking/prep classes to help prepare students.

**₹** B193572

G1.B2.S1 Provide students with a list of prep resources to help them prepare for the SAT/ACT. 4



#### **Strategy Rationale**

If students have the ability to know ahead of time what the test will be like and to work on their weaknesses, they will be more inclined to take the test.

#### Action Step 1 5

A list of available prepr resources will be made available to students.

#### Person Responsible

Meredith Berry

#### **Schedule**

On 6/10/2016

#### **Evidence of Completion**

A list of available prep resources will be posted on the school website.

#### Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

Administration will check to see that the resource list has been added to the school website.

#### Person Responsible

Joe Pitura

#### **Schedule**

On 6/10/2016

#### **Evidence of Completion**

Administration will ensure that the list of prep resources has been added to the school website and that any links work properly.

#### Plan to Monitor Effectiveness of Implementation of G1.B2.S1 7

Administration will review the list of resources.

#### Person Responsible

Joe Pitura

#### **Schedule**

On 6/10/2016

#### **Evidence of Completion**

Administration will review the list of resources and make any notes of changes that need to be made.

**G2.** Teacher engagement will increase by at least .2 in the Q12 area of "At work, I have the opportunity to do what I do best every day" as measured by the FY16 Gallup Teacher Engagement Survey.



**G2.B4** Low teacher/staff morale. 2



G2.B4.S1 Team building activities 4

#### **Strategy Rationale**



Staff will opportunity to interact with each other in a non-threatening environment that encourages fun, laughter, and interaction.

### Action Step 1 5

Team building activities during faculty meetings

#### Person Responsible

Shaye Downey

#### **Schedule**

Monthly, from 8/17/2015 to 6/10/2016

#### **Evidence of Completion**

Faculty meeting agendas

#### Plan to Monitor Fidelity of Implementation of G2.B4.S1 6

Communication of agenda to facilitators of team building activities

#### **Person Responsible**

Joe Pitura

#### **Schedule**

Monthly, from 8/17/2015 to 6/10/2016

#### **Evidence of Completion**

Faculty meeting agendas

#### Plan to Monitor Effectiveness of Implementation of G2.B4.S1 7

Ensure that team building activities occur at each faculty meeting

#### Person Responsible

Joe Pitura

#### **Schedule**

Monthly, from 8/17/2015 to 6/10/2016

#### **Evidence of Completion**

Faculty meeting agenda; observation of team building activity ocurrring

#### G2.B4.S2 Suggestion box 4

#### **Strategy Rationale**



Staff will be able to express concerns, suggestions, questions anonymously through the use of a suggestion box. Submissions will be addressed by administration.

#### Action Step 1 5

Suggestion box

#### **Person Responsible**

Joe Pitura

#### **Schedule**

Daily, from 9/18/2015 to 6/10/2016

#### **Evidence of Completion**

Administration will check the box weekly for submissions and address concerns, suggestions, questions.

#### Action Step 2 5

After administration checks suggestion box, they will address concerns at monthly faculty meetings.

#### **Person Responsible**

Joe Pitura

#### **Schedule**

Monthly, from 9/18/2015 to 6/10/2016

#### **Evidence of Completion**

Faculty meeting agendas

#### Plan to Monitor Fidelity of Implementation of G2.B4.S2 6

Administration will respond to suggestion box entries through GoogleDocs.

#### **Person Responsible**

Joe Pitura

#### **Schedule**

Daily, from 9/18/2015 to 6/10/2016

#### **Evidence of Completion**

Weekly updates by administration through GoogleDocs

#### Plan to Monitor Effectiveness of Implementation of G2.B4.S2 7

Staff will take concern regarding an unanswered submission to their team leader.

#### Person Responsible

Shaye Downey

#### **Schedule**

Daily, from 9/18/2015 to 6/10/2016

#### **Evidence of Completion**

Type of submissions change, number of submissions decrease

### **Appendix 1: Implementation Timeline**

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.A1	Divide the students among high school teachers/administration for a personal phone call.	Pitura, Joe	10/1/2015	A contact log listing the student names, discussion, date/time of call.	6/10/2016 monthly
G1.B2.S1.A1	A list of available prepr resources will be made available to students.	Berry, Meredith	10/1/2015	A list of available prep resources will be posted on the school website.	6/10/2016 one-time
G2.B4.S1.A1	Team building activities during faculty meetings	Downey, Shaye	8/17/2015	Faculty meeting agendas	6/10/2016 monthly
G2.B4.S2.A1	Suggestion box	Pitura, Joe	9/18/2015	Administration will check the box weekly for submissions and address concerns, suggestions, questions.	6/10/2016 daily
G2.B4.S2.A2	After administration checks suggestion box, they will address concerns at monthly faculty meetings.	Pitura, Joe	9/18/2015	Faculty meeting agendas	6/10/2016 monthly
G1.MA1	The number of full time students participating in each SAT or ACT testing session.	Pitura, Joe	10/1/2015	The number of full time students participating in each SAT or ACT testing session.	6/10/2016 monthly

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S1.MA1	Teachers will send in their contact log to administration.	Pitura, Joe	10/1/2015	Administration will review the contact logs to ensure that each student has been reached.	6/10/2016 monthly
G1.B1.S1.MA1	Teachers will share their contact log with administration	Pitura, Joe	10/1/2015	Teachers will send in their monthly call log to be reviewed by administration to ensure that contact/attempts are being made.	6/10/2016 monthly
G1.B2.S1.MA1	Administration will review the list of resources.	Pitura, Joe	10/1/2015	Administration will review the list of resources and make any notes of changes that need to be made.	6/10/2016 one-time
G1.B2.S1.MA1	Administration will check to see that the resource list has been added to the school website.	Pitura, Joe	10/1/2015	Administration will ensure that the list of prep resources has been added to the school website and that any links work properly.	6/10/2016 one-time
G2.MA1	Gallup Poll	Shilling, Al	8/17/2015	Gallup Poll increase in Q12 area	6/10/2016 semiannually
G2.B4.S1.MA1	Ensure that team building activities occur at each faculty meeting	Pitura, Joe	8/17/2015	Faculty meeting agenda; observation of team building activity ocurrring	6/10/2016 monthly
G2.B4.S1.MA1	Communication of agenda to facilitators of team building activities	Pitura, Joe	8/17/2015	Faculty meeting agendas	6/10/2016 monthly
G2.B4.S2.MA1	Staff will take concern regarding an unanswered submission to their team leader.	Downey, Shaye	9/18/2015	Type of submissions change, number of submissions decrease	6/10/2016 daily
G2.B4.S2.MA1	Administration will respond to suggestion box entries through GoogleDocs.	Pitura, Joe	9/18/2015	Weekly updates by administration through GoogleDocs	6/10/2016 daily

### **Appendix 2: Professional Development and Technical Assistance Outlines**

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

### **Professional Development Opportunities**

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

### **Technical Assistance Items**

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

### **Budget**

		Budget Data	
1	G1.B1.S1.A1	Divide the students among high school teachers/administration for a personal phone call.	\$0.00
2	G1.B2.S1.A1	A list of available prepr resources will be made available to students.	\$0.00
3	G2.B4.S1.A1	Team building activities during faculty meetings	\$0.00
4	G2.B4.S2.A1	Suggestion box	\$0.00
ţ	G2.B4.S2.A2	After administration checks suggestion box, they will address concerns at monthly faculty meetings.	\$0.00
		Total:	\$0.00