**Seminole County Public Schools** 

# Winter Springs High School



2015-16 School Improvement Plan

## **Winter Springs High School**

130 TUSKAWILLA RD, Winter Springs, FL 32708

http://www.scps.k12.fl.us/schools/schoolinfopage.cfm?schoolnumber=0911

## **School Demographics**

| School Ty                 | pe                   | 2014-15 Title I School | 6 Economically<br>staged (FRL) Rate<br>orted on Survey 2)              |                     |  |
|---------------------------|----------------------|------------------------|--|---------------------|--|
| High                      |                      | No                     | 50%  |                     |  |
| Alternative/ESE Center No |                      | Charter School<br>No   | 2015-16 Minority Rate<br>(Reported as Non-white<br>on Survey 2)<br>44% |                     |  |
| School Grades History     |                      |                        |  |                     |  |
| Year<br>Grade             | <b>2014-15</b><br>A* | 5 <b>2013-14 201</b> 2 |  | <b>2011-12</b><br>B |  |

<sup>\*</sup>Preliminary Informational Baseline School Grade

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

## **School Board Approval**

This plan is pending approval by the Seminole County School Board.

## **SIP Authority and Template**

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <a href="https://www.floridaCIMS.org">https://www.floridaCIMS.org</a>.

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

#### **Part I: Current School Status**

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

## Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

## Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify resources available to support the goals and barriers that could hinder achieving those goals (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

## **Appendices**

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## **Differentiated Accountability**

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine improvement plans, as well as provide instructional coaching, as needed.

## **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

## **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior three years; charter schools; ungraded schools
- Monitoring Only currently A, B or C with at least one F in the prior three years
- Focus currently D
  - Planning two consecutive grades of D (i.e., DD), or a grade of F immediately followed by a grade of D in the most recent grades release (i.e., FD)
  - Implementing two consecutive grades of D in the most recent grades release preceded by a grade below C (i.e., FDD or DDD)
- Priority currently F
  - Planning declined to a grade of F in the most recent grades release and have not received a
    planning year or implemented a turnaround option during the previous school year
  - Implementing two consecutive grades of F (i.e., FF), or three consecutive grades below C with an F in the most recent grades release (i.e., FDF or DDF)

## **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-C with at least one F in the prior three years; SIP is monitored by FDOE
- Planning Focus Planning and Priority Planning; district is planning for possible turnaround
- Implementing Focus Implementing and Priority Implementing; district is implementing the Turnaround Option Plan (TOP)

## 2015-16 DA Category and Statuses

| DA Category | Region | RED               |
|-------------|--------|-------------------|
| Not In DA   | 2      | Wayne Green       |
| Former F    |        | Turnaround Status |
| No          |        |                   |

## **Part I: Current School Status**

## Supportive Environment

#### School Mission and Vision

#### Provide the school's mission statement

Through the individual commitment of all, our students will graduate with values, skills, knowledge, and attitudes necessary to be productive citizens.

#### Provide the school's vision statement

Each Child-One Community - The school's vision is to meet the needs of each child while working to build community.

#### **School Environment**

# Describe the process by which the school learns about students' cultures and builds relationships between teachers and students

The school learns about students' cultures through daily engagement in the classroom setting. Additionally, this year's school emphasis is ensuring teachers differentiate their instruction to increase student engagement which lends itself to strengthening relationships between teachers and students. Specifically, our school provides an opportunity for students to learn about African-American and Hispanic cultures through two annual programs that are available to all student learners. These types of events create a bridge between teachers and students throughout our entire school.

# Describe how the school creates an environment where students feel safe and respected before, during and after school

We started the school year with a Day One pledge where all students signed an agreement that they would not bully and also that they would report bullying. We have a Safe School Ambassador program that focuses on the prevention of bullying and ensuring a safe environment for everyone at Winter Springs High School. There are areas established throughout our campus where students can go to report any incidents of bullying or issues that they may be having. On our campus we have distinguished specific locations that are labeled "Safe Place" and this is where students can anonymously talk about any issues related to bullying. The school has established supervision before, during and after school to create an environment where students feel safe and respected. Supervision is being provided by administration, security, teachers and support staff. We also have our Positive Behavior Support (PBS) team where students are awarded randomly by our teachers for displaying positive behavior. The behaviors that are rewarded include being helpful, displaying citizenship, or any characteristics that promotes a positive community at Winter Springs High School. We award BEAR bucks to our students to maintain these positive behaviors which enhances the respect shown among peers, parents and staff. Finally, we are hosting three days of Challenge Day, an all-day event that sensitizes students to each other and promotes both empathy and caring.

Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced

Our Deans of Students consistently monitor classroom behaviors by conducting walk-throughs. During the walk-throughs classroom management assistance is provided and helpful feedback to teachers is given year round. Repeat offenders are given referrals to our MTSS (Multi-Tiered Support

of Systems) Team and/or New Horizons (Counseling Center) to address social issues. The established protocol for disciplinary incidents include the following steps:

- a) Parent Notification
- b) Verbal Warning
- c) Lunch/Work detail
- d) Detention
- e) In-School Suspension
- f) Out-of-school suspension

Additionally, the premise of our behavioral system is to minimize the withdrawal of the student during academic instructional time.

Our teachers may also choose to voluntarily participate in the Non-Negotiables team. Members of the team post certain behaviors as non-negotiable in each classroom. Those behaviors include such things as coming to class on time, participating in all class activities, turning off electronic devices, leaving food outside, and following the dress code. Teachers on this team assign their own detention as a means of deterring misbehavior and avoiding a discipline referral..

# Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services

Our school offers counseling that is provided from our Certified School Counselors, New Horizons counselor and our Social Worker. New Horizons offers both individual and group counseling on mental health and substance abuse issues. Additionally, mentoring takes place from our administrative staff, teachers, and peer mentors through our Peer Counselors program. Additionally, students who participate in our summer Transition program meet with a community mentor weekly through our Bear Connections mentoring program. Mentoring efforts are focused on our lower-quartile population along with students with daily stressors who have social-emotional needs affecting their academic performance.

## Family and Community Involvement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(B)(iii)(I)(aa).

Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. § 6314(b)(1)(F).

## Will the school use its PIP to satisfy this question?

No

## **PIP Link**

The school completes a Parental Involvement Plan (PIP), which is available at the school site.

#### Description

The parental involvement target for the parents at Winter Springs High School is to have a large majority of our parents logging into the Skyward Parent portal at least once during the school year. Teachers and administrators use multiple strategies to contact families, including but not limited to, (1) contacting families prior to the start of school to welcome the students to the new school year, (2) inviting families to curriculum nights and open house meetings to meet teachers and school staff and to learn about the curriculum, (3) providing access to school grades, progress monitoring data and other relevant achievement information through the SCPS Skyward Family Access, (4) ensuring students show evidence of "owning their data" and scheduling student led conferences as applicable, (5) inviting families to participate in SAC and PTA Boards, (6) inviting families to attend PTA meetings and participate in school related events, (7) using multiple genres of social networking, as well as

sending electronic/paper-based newsletters to families on a regular basis, (8) advertising events on school marguees, (9) and numerous other out-reach strategies developed by school staff.

Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement

Teachers and administrators are continually involved in local events and often invited to participate in their community's celebrations. Administrators and teachers reach out to local businesses for participation in the school's business partners programs. As applicable, administrators serve on local rotary clubs, chambers, etc. In addition, faith-based leaders are invited to form relationships with local schools.

## **Effective Leadership**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(H).

#### **School Leadership Team**

## Membership:

| Name                 | Title               |
|----------------------|---------------------|
| Reynolds, Mickey     | Principal           |
| McComb, Dennis       | Assistant Principal |
| Monte-Carlo, Barbara | Assistant Principal |
| Washington, Jaime    | Assistant Principal |
| Bowman, Lori         | Instructional Coach |
| Rodriguez, Jordan    | Assistant Principal |
| Nottage-Sims, Karman | Guidance Counselor  |
| Hesselbart, Matt     | Dean                |
| Clark, Octavius      | Dean                |
| Collins, Angel       | Dean                |

## **Duties**

# Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making

All of the Assistant Principals serve on the leadership team that meets weekly and plans out how to provide instructional support to the teachers within their respective departments. All of the Assistant Principals participate in training on how to provide feedback to teachers utilizing the Marzano instructional model.

Ms. Monte-Carlo oversees and adheres to the implementation of the English/Language Arts action plan. Ms. Monte-Carlo also supervises the Guidance, ESOL and the English/Language Arts departments. Mr. McComb supervises and adheres to the implementation of Social Studies and the Fine Arts departments. Mrs. Washington supervises and adheres to implementation of the school improvement plan goals and the Biology action plan. Additionally, Mrs. Washington supervises the Science and ESE departments and ensures Individualized Educational Plans (IEP) are being implemented properly with all students. Dr. Rodriguez supervises and adheres to implementation of the Algebra and Geometry action plans. Dr. Rodriguez supervises the math and physical education departments. Mrs.Bowman, our instructional coach, ensures literacy support is being provided to our

teachers along with helping with data assessments among the high stakes testing areas. She also models effective instructional practices for classroom teachers.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact

Winter Springs High School annually reviews budgets and expenditures as well as student and teacher data to ensure schools are adequately staffed to meet student achievement needs. Winter Springs High School will coordinate Supplemental Academic Instruction funds to provide additional academic tutorial and/or intervention time for students in need of remediation. This funding source is coordinated to maximize the number of students and the amount of services available for academic interventions. The coordination and integration of these funds and services ensure students are provided the time and support needed to master the standards and improve academic achievement.

## **School Advisory Council (SAC)**

| -  | - |   |   |   |   |   |   |   |   |   |   |   |   |    |
|----|---|---|---|---|---|---|---|---|---|---|---|---|---|----|
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| Name                     | Stakeholder Group          |
|--------------------------|----------------------------|
| Megan McKelvey           | Student                    |
| Nora L'Heureux           | Parent                     |
| Bobbie Demme-San Filippo | Parent                     |
| LeAnne McKelvey          | Parent                     |
| Gisela Garcia            | Education Support Employee |
| Angel Collins            | Teacher                    |
| Lori Bowman              | Teacher                    |
| Jim Marshall             | Teacher                    |
| Giselle San Filippo      | Student                    |
| Stephanie Parks          | Student                    |
| Tom Qualls               | Parent                     |
| Stacie Woodworth         | Parent                     |
| Mala Persaud             | Parent                     |
| Diana Strembicki         | Parent                     |
| Tammy Potosky            | Parent                     |
| Rosemarie Shor           | Parent                     |
| Carol Unterreiner        | Parent                     |

#### **Duties**

Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

Evaluation of last year's school improvement plan

Our School Advisory Council (SAC) is provided with updates annually on how our school performed in the different high-stakes area which correlates to our school improvement plan and school grade.

Every month, our SAC addresses any needs requested from our faculty, staff and students to ensure that at all times academic achievement is kept at the forefront. Our SAC committee, addresses any weaknesses and/or strengths from our school data to ensure that we maintain our focus with our school improvement plan.

## Development of this school improvement plan

The School Advisory Council was actively involved in the discussion and development of action steps taken to accomplish goals for performance on all high-stakes assessments as well as approving SAC budget items in support of achievement goals.

## Preparation of the school's annual budget and plan

Our School Advisory Council (SAC) ensures that our allocation of the annual budget is centered around academic achievement amongst all stakeholders at the beginning of every school year. They ensure all requests are addressed timely and within the confines of the school improvement plan.

# Describe the use of school improvement funds allocated last year, including the amount budgeted for each project

All of the SAC funds will be allocated towards academic tutoring, teacher grants, Professional Learning Communities (PLC) planning days and any request that may come from the instructional staff that would be in alignment with the SIP.

# Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC Yes

If the school is not in compliance, describe the measures being implemented to meet SAC requirements

## **Literacy Leadership Team (LLT)**

## Membership:

| Name             | Title               |
|------------------|---------------------|
| Bowman, Lori     | Instructional Coach |
| Curran, Elise    | Teacher, K-12       |
| Dycus, Bridget   | Teacher, K-12       |
| Dycus, Tim       | Teacher, K-12       |
| Crowe, Carrie    | Teacher, K-12       |
| Huntley, Darlene | Teacher, ESE        |

#### **Duties**

## Describe how the LLT promotes literacy within the school

The major initiative of the Literacy Leadership Team (LLT) this year is geared towards working with all content area teachers to help develop skills in the use and understanding of literacy strategies in the classroom. Additionally, the LLT works to educate content area teachers on English Language Learner strategies by working to provide professional development on research-based strategies as well as information regarding accommodations for our ESOL students.

## **Public and Collaborative Teaching**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(D).

# Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction

Winter Springs High School elects a Collaborative Improvement Team (CIT) that ensures a positive working relationship between the teachers and administrative staff at our school. Additionally, as part of the development of our professional development calendar, our Professional Learning Communities (PLC) ensure consistent planning and instruction at least twice monthly and also serve as an opportunity to encourage positive working relationships. Furthermore, PLCs have an opportunity for release days to analyze assessment results, adjust lesson plans as well as instructional strategies, and evaluate student work. Our PLC's have an opportunity to meet on a regular basis due to the fact that our subject-area teachers are grouped together physically on our school campus. This proximity of the PLC's lends itself to the building of stronger relationships amongst peers. As part of our Professional development calendar, we ensure that PLC's have time monthly to work together to align themselves with their curriculum and debrief on student behavior and academic progress.

# Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school

Seminole County Public Schools is always looking for highly qualified, certified teachers to teach our students. The method of recruitment is defined based on the need. Seminole County Public Schools reputation of being an "A" school district brings to us thousands of highly qualified applicants. One of our recruitment strategies is our partnership with State and private colleges and universities. We welcome university and college interns and field study students to our district not only from the State of Florida university system but also out of State. Annually our district participates in many university job fairs and minority and veteran job fairs. This year we have gone out of the United States and are bringing on board a few teachers from Spain to teach the dual language classes.

The district supports all teachers but especially new teachers with mentoring programs. We also provide in-services and workshops. New teachers with zero years of experience are assigned a one on one mentor. This support is provided beyond the first year!

# Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities

Our school has a school-wide mentor who works with administration to coordinate all mentoring activities on our campus. This school-wide mentor is trained by our county's new teacher facilitator and is given materials and agendas to support the new teachers during this calendar year. Before school begins, our school-wide mentor meets the new teachers at our school and gives a campus tour while orienting our new teachers to important procedures and policies that will affect them as they begin the school year. Once school begins, our new teachers meet regularly with the mentor(s) who best fits their needs and follow an agenda of recommended topics that are appropriate for their given situations. Whether the new teacher is working with an individual who has been trained by our county to support the teacher's various needs. Each of these mentor roles are fine-tuned each year based on the feedback from our new teachers the year before.

## **Ambitious Instruction and Learning**

## **Instructional Programs and Strategies**

## **Instructional Programs**

# Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards

The core curricula of Seminole County Public Schools are comprehensive systems employing research based best-practices, rigorous content, and instructional materials organized in

comprehensive instructional plans. Delivery modes and methods require explicit differentiated instruction to the depth of the Florida Standards.

## **Instructional Strategies**

Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments

Winter Springs High school offers all students that have exhibited a deficiency in reading, the option of being provided a reading block to focus on the addressed deficiencies for state assessments. As it relates to the Math curriculum for Algebra I, students are placed in our intensive math block. For the Biology EOC (End of Course) assessment, students are given the opportunity to take Environmental Science prior to enrolling in Biology which offers a comprehensive review prior to going into the Biology curriculum. For students scoring close to proficiency, reading intervention is provided in core content classes by teachers who have been trained in reading instruction. Our school ensures that student data is closely examined prior to completing master scheduling to ensure that the diverse needs of students are being provided for the school year in order to ensure academic achievement. The student management system, Skyward, to track the majority of information. Edlnsight is a user-friendly system that allows all teachers and administrators to track information in the form of reports. Teachers can see grades, attendance, at-risk information, progress monitoring data, scores, and MTSS information in various reports. Teachers can then use this information to generate appropriate lesson plans or individual accommodations for students.

Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: After School Program

Minutes added to school year: 5,400

Winter Springs High Schools offers after school tutoring in Math. The instruction is benchmark-specific and taught by qualified teachers. Students are identified by current data, MTSS/student study team, or teacher recommendation. Tutoring is held for 90 minutes twice a week until testing. Instruction is individualized based on the student academic need.

## Strategy Rationale

Tutoring after school lends itself to enrichment for the student by offering a smaller setting and enhancing the student academic need. This strategy lends itself to more targeted individualized attention with a targeted goal and increase the results on high-stakes testing.

## Strategy Purpose(s)

Enrichment

Person(s) responsible for monitoring implementation of the strategy Rodriguez, Jordan, jordan\_rodriguez@scps.us

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

The data that will be collected will be collected and analyzed from common nine week assessments and the high-stakes data from the specific subject-matter. This information will be analyzed once the data is available to be seen by administration, counselors, teachers, students and instructional coach.

#### **Student Transition and Readiness**

#### **PreK-12 Transition**

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. § 6314(b)(1)(G).

# Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another

Students transitioning from middle school to Winter Springs are encouraged to attend our several events on campus to help them be prepared to enter high school, such as 8th Grade Parent Night, in which students can speak with teachers representing various core subjects and electives. AP Fair (Advanced Placement) affords incoming and current students the opportunity to discover the myriad of AP courses Winter Springs High School offers, and to ask questions about enrolling in AP courses. Current students are also encouraged to transition from standard and honors classes into AP classes. In the Spring, we have 8th grade parent night to encourage soon-to-be rising 9th graders to meet future teachers, counselors, administrators, and see the campus courtyard. A group of at-risk students are identified and invited to participate in a summer school course to reinforce academic skills, provide social and emotional supports, and to help them acclimate to high school. Students who participate in this Transition program have the opportunity to earn an elective credit in the summer school class.

## College and Career Readiness

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations

At Winter Springs High School, our guidance counselors provide the following services to ensure that all of our student's course of study is personally meaningful in a academic and/or career manner: conduct credit checks, personal visits to classrooms, college/career field trips, college visits by a variety of representatives along with academic advising to address all facets of life.

# Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs

At Winter Springs High School, we offer a variety of courses in Career and Technical Education that range from Renewable Energy, certification in Computer Science, Digital photo, Digital & Web Design, Digital Video Editing, Culinary Academy, Construction Technology and Hospitality & Tourism. Students have an opportunity to enroll in ePathways to ensure they are future ready for an evolving economy. The entire faculty and staff members here at Winter Springs High School goes the extra mile to get to know the students and uncover their future goals. By establishing a positive relationship with our students, the discussion evolves into the relevancy of how important it is for each and every student to graduate from high school to continue their path in life. Our school's theme this year is Each Child-One Community!

# Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement

Our teachers of career and technical education utilize high yield instructional strategies within the curriculum to ensure academic achievement is met with all students. There are opportunities of professional development for teachers of career and technical education to take advantage of during the school year. Our teachers have industry certification test preparation along with the utilization of content area reading strategies.

Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes

At Winter Springs High School we encourage all of our students to voluntarily enroll in any of our advanced placement and/or honors level courses. We host an annual Advanced Placement fair where all curriculums participate to make themselves available to address any concerns or questions that students may have for any AP course that we offer. We have created an AP committee that focuses on recruitment, retention and analysis of student scores for our AP program. In terms of College Readiness, we provide ACT strategies for all of our Juniors and Seniors in reading and English classes. We offer a free PSAT/SAT prep course during the fall semester for all students. Additionally, every Wednesday we invite and allow a variety of Colleges and State Universities to provide information on admissions and scholarships to any of our students who are interested. Finally, our senior level Math and English courses assist for the purpose of college readiness with the goal of having all students post a college ready score before the end of their senior year.

## **School Improvement Goals**

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

## **Problem Solving Key**

1 = Problem Solving Step S123456 = Quick Key

## **Strategic Goals Summary**

G1. Our goal is to implement effective high yield strategies in alignment with the Florida standards that will result in both student engagement and the improvement of academic achievement specifically in Algebra, Biology and English/Language Arts for all student learners.

## **Strategic Goals Detail**

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), resources available to support movement toward the goal, barriers to achieving the goal, and the plan for monitoring progress toward the goal

**G1.** Our goal is to implement effective high yield strategies in alignment with the Florida standards that will result in both student engagement and the improvement of academic achievement specifically in Algebra, Biology and English/Language Arts for all student learners.

## Targets Supported 1b



| Indicator                               | Annual Target |
|---|---------------|
| 4-Year Grad Rate (Standard Diploma)     | 85.0          |
| Math Gains                              | 70.0          |
| Bio I EOC Pass                          | 75.0          |
| FSA English Language Arts - Achievement | 64.0          |

## Resources Available to Support the Goal 2

 Highly qualified instructional personnel Multi-Tiered System of Supports Young Men of Excellence New Horizons Positive Behavior Support Tutoring High yield instructional strategies

## Targeted Barriers to Achieving the Goal 3

Low pass rate for high stakes assessments; Attendance; Behavior; Fiscal resources;
 Socioeconomic status of student population; Parent support and resources; Buy-in from students; Mental health; Background knowledge

## Plan to Monitor Progress Toward G1. 8

Data from nine weeks common district assessments along with teacher made examinations will be reviewed to determine progress.

## **Person Responsible**

Mickey Reynolds

#### **Schedule**

Monthly, from 9/28/2015 to 5/16/2016

## **Evidence of Completion**

Test results from high stakes assessments.

## **Action Plan for Improvement**

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

## **Problem Solving Key**

**G** = Goal

B = Barrier

S = Strategy

1 = Problem Solving Step S123456 = Quick Key

**G1.** Our goal is to implement effective high yield strategies in alignment with the Florida standards that will result in both student engagement and the improvement of academic achievement specifically in Algebra, Biology and English/Language Arts for all student learners.



**G1.B1** Low pass rate for high stakes assessments; Attendance; Behavior; Fiscal resources; Socioeconomic status of student population; Parent support and resources; Buy-in from students; Mental health; Background knowledge 2



**G1.B1.S1** Design and implement an action plan to help increase English/Language Arts high stakes assessment. Ensure the use of research based strategies, such as vocabulary stategies, will help to strengthen student's academic and test taking skills which will in turn lead to the increased master of standards.

## **Strategy Rationale**



Our focus for the 2015-2016 school year is ensuring improvement is taking place in English/Language Arts for all student learners.

## Action Step 1 5

Design and deliver Professional Devleopment to support Teachers, design and implement ongoing support for teachers through PLCs and maintain monitoring in high-stakes assessment areas. Teachers will meet with the instructional coach in order to acquire high yield strategies to utilize during instruction.

## Person Responsible

Barbara Monte-Carlo

#### **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

## **Evidence of Completion**

PD plan, PLC minutes and test data from nine weeks common assessments.

## Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Additional support will be given to staff if needed and resources are available.

## Person Responsible

Barbara Monte-Carlo

#### **Schedule**

Monthly, from 9/28/2015 to 5/16/2016

## **Evidence of Completion**

Monitoring of PLC Agendas and minutes; individual teacher PD plans are updated in effective educator online system and data chats when assessment information is available.

## Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Progress monitoring data will be collected from all high-stakes assessment areas.

## Person Responsible

Barbara Monte-Carlo

## **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

## **Evidence of Completion**

Data will be collected and evaluated from nine weeks common district assessments along with formative and summative assessments from Spring Board and teacher made testing data will be used as evidence.

**G1.B1.S2** Design and implement an action plan to help increase Algebra achievement on the high stakes assessment examination. 4

## **Strategy Rationale**



Our focus for the 2015-2016 school year is ensuring improvement is taking place in Algebra for all student learners.

## Action Step 1 5

Deliver Professional Devleopment to support Teachers. Design and implement ongoing support for teachers through PLCs and maintain progress monitoring is occurring in high-stakes assessment areas.

## Person Responsible

Jordan Rodriguez

#### **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

## **Evidence of Completion**

PD plan, PLC minutes and test data from progress monitoring.

## Plan to Monitor Fidelity of Implementation of G1.B1.S2 6

Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administrative meetings. Additional support will be given to staff if needed and resources are available.

## Person Responsible

Jordan Rodriguez

#### **Schedule**

Monthly, from 9/28/2015 to 5/16/2016

## **Evidence of Completion**

Monitoring of PLC Agendas and minutes; individual teacher PD plans are updated in effective educator online system and data chats when assessment information is available.

## Plan to Monitor Effectiveness of Implementation of G1.B1.S2 7

Progress monitoring data from nine week examinations will be collected from all high-stakes assessment areas.

## Person Responsible

Jordan Rodriguez

## **Schedule**

Monthly, from 9/28/2015 to 5/16/2016

## **Evidence of Completion**

Progress monitoring from nine week exams will be collected and evaluated along with FSA and/or EOC testing data will be used as evidence.

**G1.B1.S3** Design and implement an action plan to help increase Biology results on the End of Course assessment. Ensure the use of effective high yield strategies are implemented to lend itself to academic achievement for all student learners.

## **Strategy Rationale**



Our focus for the 2015-2016 school year is ensuring improvement is taking place in Biology for all student learners.

## Action Step 1 5

Design and implement high yield strategies in the Biology classrooms. Provide opportunities for Biology teachers to meet and analyze data from discovery education testing.

## Person Responsible

Jaime Washington

#### Schedule

Monthly, from 8/24/2015 to 5/16/2016

## Evidence of Completion

PLC notes and discovery education results.

## Plan to Monitor Fidelity of Implementation of G1.B1.S3 6

Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Weekly walk through into the Biology classrooms along with data analysis when data is made available.

#### Person Responsible

Jaime Washington

#### **Schedule**

Monthly, from 9/28/2015 to 5/23/2016

## **Evidence of Completion**

Data from the discovery education assessments will be collected to demonstrate proficiency amongst all learners. Additionally, data chats will take place with all teachers when information is made available.

## Plan to Monitor Effectiveness of Implementation of G1.B1.S3 7

Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Additional support will be given to staff if needed and resources are available.

## Person Responsible

Jaime Washington

## **Schedule**

Monthly, from 9/28/2015 to 5/16/2016

## **Evidence of Completion**

Data from discovery education testing will be collected and used to determine effectiveness of action plan.

## **Appendix 1: Implementation Timeline**

Action steps and monitoring activities identified in the SIP as necessary to achieve the school's goals.

| Source      | Task, Action Step or Monitoring<br>Activity   | Who                     | Start Date<br>(where<br>applicable) | Deliverable or Evidence of<br>Completion                               | Due Date/<br>End Date |
|-------------|---|-------------------------|-------------------------------------|--|-----------------------|
| G1.B1.S1.A1 | Design and deliver Professional Devleopment to support Teachers, design and implement ongoing support for teachers through PLCs and maintain monitoring in high-stakes assessment areas. Teachers will meet with the instructional coach in order to acquire high yield strategies to utilize during instruction. | Monte-Carlo,<br>Barbara | 8/24/2015                           | PD plan, PLC minutes and test data from nine weeks common assessments. | 5/16/2016<br>monthly  |

| Source       | Task, Action Step or Monitoring<br>Activity  | Who                     | Start Date<br>(where<br>applicable) | Deliverable or Evidence of Completion   | Due Date/<br>End Date |
|--------------|--|-------------------------|-------------------------------------|---|-----------------------|
| G1.B1.S2.A1  | Deliver Professional Devleopment to<br>support Teachers. Design and<br>implement ongoing support for teachers<br>through PLCs and maintain progress<br>monitoring is occurring in high-stakes<br>assessment areas.               | Rodriguez, Jordan       | 8/24/2015                           | PD plan, PLC minutes and test data from progress monitoring.  | 5/16/2016<br>monthly  |
| G1.B1.S3.A1  | Design and implement high yield strategies in the Biology classrooms. Provide opportunities for Biology teachers to meet and analyze data from discovery education testing.  | Washington, Jaime       | 8/24/2015                           | PLC notes and discovery education results.  | 5/16/2016<br>monthly  |
| G1.MA1       | Data from nine weeks common district assessments along with teacher made examinations will be reviewed to determine progress.  | Reynolds, Mickey        | 9/28/2015                           | Test results from high stakes assessments.  | 5/16/2016<br>monthly  |
| G1.B1.S1.MA1 | Progress monitoring data will be collected from all high-stakes assessment areas.  | Monte-Carlo,<br>Barbara | 8/24/2015                           | Data will be collected and evaluated from nine weeks common district assessments along with formative and summative assessments from Spring Board and teacher made testing data will be used as evidence.       | 5/16/2016<br>monthly  |
| G1.B1.S1.MA1 | Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Additional support will be given to staff if needed and resources are available.                      | Monte-Carlo,<br>Barbara | 9/28/2015                           | Monitoring of PLC Agendas and minutes; individual teacher PD plans are updated in effective educator online system and data chats when assessment information is available.                                     | 5/16/2016<br>monthly  |
| G1.B1.S2.MA1 | Progress monitoring data from nine week examinations will be collected from all high-stakes assessment areas.  | Rodriguez, Jordan       | 9/28/2015                           | Progress monitoring from nine week exams will be collected and evaluated along with FSA and/or EOC testing data will be used as evidence.   | 5/16/2016<br>monthly  |
| G1.B1.S2.MA1 | Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administrative meetings. Additional support will be given to staff if needed and resources are available.                      | Rodriguez, Jordan       | 9/28/2015                           | Monitoring of PLC Agendas and minutes; individual teacher PD plans are updated in effective educator online system and data chats when assessment information is available.                                     | 5/16/2016<br>monthly  |
| G1.B1.S3.MA1 | Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Additional support will be given to staff if needed and resources are available.                      | Washington, Jaime       | 9/28/2015                           | Data from discovery education testing will be collected and used to determine effectiveness of action plan.   | 5/16/2016<br>monthly  |
| G1.B1.S3.MA1 | Evaluation of PLC minutes and/or progress monitoring data will be discussed on a monthly basis at administration meetings. Weekly walk through into the Biology classrooms along with data analysis when data is made available. | Washington, Jaime       | 9/28/2015                           | Data from the discovery education assessments will be collected to demonstrate proficiency amongst all learners. Additionally, data chats will take place with all teachers when information is made available. | 5/23/2016<br>monthly  |

## **Appendix 2: Professional Development and Technical Assistance Outlines**

Professional development opportunities and technical assistance items identified in the SIP as action steps to achieve the school's goals.

## **Professional Development Opportunities**

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** Our goal is to implement effective high yield strategies in alignment with the Florida standards that will result in both student engagement and the improvement of academic achievement specifically in Algebra, Biology and English/Language Arts for all student learners.

**G1.B1** Low pass rate for high stakes assessments; Attendance; Behavior; Fiscal resources; Socioeconomic status of student population; Parent support and resources; Buy-in from students; Mental health; Background knowledge

**G1.B1.S1** Design and implement an action plan to help increase English/Language Arts high stakes assessment. Ensure the use of research based strategies, such as vocabulary stategies, will help to strengthen student's academic and test taking skills which will in turn lead to the increased master of standards.

## **PD Opportunity 1**

Design and deliver Professional Devleopment to support Teachers, design and implement ongoing support for teachers through PLCs and maintain monitoring in high-stakes assessment areas. Teachers will meet with the instructional coach in order to acquire high yield strategies to utilize during instruction.

#### **Facilitator**

Barbara Monte-Carlo

#### **Participants**

All instructional staff members

### **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

**G1.B1.S2** Design and implement an action plan to help increase Algebra achievement on the high stakes assessment examination.

## **PD Opportunity 1**

Deliver Professional Devleopment to support Teachers. Design and implement ongoing support for teachers through PLCs and maintain progress monitoring is occurring in high-stakes assessment areas.

#### **Facilitator**

Jordan Rodriguez

## **Participants**

Instructional staff

#### **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

**G1.B1.S3** Design and implement an action plan to help increase Biology results on the End of Course assessment. Ensure the use of effective high yield strategies are implemented to lend itself to academic achievement for all student learners.

## PD Opportunity 1

Design and implement high yield strategies in the Biology classrooms. Provide opportunities for Biology teachers to meet and analyze data from discovery education testing.

## **Facilitator**

Jaime Washington

## **Participants**

Instructional Staff

#### **Schedule**

Monthly, from 8/24/2015 to 5/16/2016

## **Budget**

|   | Budget Data   |        |              |                   |     |         |  |  |
|---|---|--------|--------------|-------------------|-----|---------|--|--|
| 1 | Design and deliver Professional Devleopment to support Teachers, design and implement ongoing support for teachers through PLCs and maintain monitoring in high-stakes assessment areas. Teachers will meet with the instructional coach in order to acquire high yield strategies to utilize during instruction. |        |              |                   |     |         |  |  |
|   | Function  | Object | Budget Focus | Funding<br>Source | FTE | 2015-16 |  |  |

|  | Budget Data       |                          |   |                                |              |                 |  |  |
|--|-------------------|--------------------------|---|--------------------------------|--------------|-----------------|--|--|
|  |                   |                          | 0911 - Winter Springs High<br>School  | School<br>Improvement<br>Funds |              | \$600.00        |  |  |
|  |                   |                          | Notes: PLC Substitutes  |                                |              |                 |  |  |
| 2  | G1.B1.S2.A1       | implement ongoing suppor | opment to support Teachers<br>t for teachers through PLCs<br>high-stakes assessment are | and maintain pr                | ogress       | \$600.00        |  |  |
|  | Function          | Object                   | Budget Focus  | Funding<br>Source              | FTE          | 2015-16         |  |  |
|  |                   |                          | 0911 - Winter Springs High<br>School  | General Fund                   |              | \$0.00          |  |  |
| Notes: Spring Board training Florida Standards Assessment training Writin training   |                   |                          |   |                                |              | Writing Rubric  |  |  |
|  |                   |                          | 0911 - Winter Springs High<br>School  | School<br>Improvement<br>Funds |              | \$600.00        |  |  |
|  |                   |                          | Notes: Planning day for Algebra tear  | n                              |              |                 |  |  |
|  |                   |                          | 0911 - Winter Springs High<br>School  | School<br>Improvement<br>Funds |              | \$0.00          |  |  |
|  |                   |                          | Notes: Articulation Days for Reading teachers 9th-11th                                  | teachers 9th-12th Art          | ticulation D | ays for English |  |  |
| Design and implement high yield strategies in the Biology classrooms.  G1.B1.S3.A1 Provide opportunities for Biology teachers to meet and analyze data from discovery education testing. |                   |                          |   |                                | \$600.00     |                 |  |  |
|  | Function          | Object                   | Budget Focus  | Funding<br>Source              | FTE          | 2015-16         |  |  |
|  |                   |                          | 0911 - Winter Springs High<br>School  |                                |              | \$600.00        |  |  |
|  |                   |                          | Notes: PLC Substitutes for Biology to   | eachers.                       |              |                 |  |  |
|  | Total: \$1,800.00 |                          |   |                                |              |                 |  |  |