

Polk County Public Schools

# Daniel Jenkins Academy Of Technology Middle School



2016-17 Schoolwide Improvement Plan

## Daniel Jenkins Academy Of Technology Middle School

701 LEDWITH AVE, Haines City, FL 33844

<http://schools.polk-fl.net/dja>

### School Demographics

School Type and Grades Served (per MSID File)	2015-16 Title I School	2015-16 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Middle School 6-8	No	76%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	79%

### School Grades History

Year	2017-18	2014-15	2013-14	2012-13
Grade	C	B*	C	B

*\*Informational Baseline School Grade*

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

### School Board Approval

This plan is pending approval by the Polk County School Board.

### SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F or a monitoring status of "Former F" (see page 4). For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

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## Table of Contents

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<b>Purpose and Outline of the SIP</b>	<b>4</b>
<b>Differentiated Accountability</b>	<b>5</b>
<b>Current School Status</b>	<b>6</b>
Supportive Environment	6
Family and Community Engagement	8
Effective Leadership	9
Public and Collaborative Teaching	11
Ambitious Instruction and Learning	12
<b>8-Step Planning and Problem Solving Implementation</b>	<b>15</b>
Goals Summary	15
Goals Detail	15
Action Plan for Improvement	18
<b>Appendix 1: Implementation Timeline</b>	<b>25</b>
<b>Appendix 2: Professional Development and Technical Assistance Outlines</b>	<b>26</b>
Professional Development Opportunities	26
Technical Assistance Items	28
<b>Appendix 3: Budget to Support Goals</b>	<b>28</b>

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

### DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

At the start of each academic year, traditional schools are classified for DA support in three categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- Not in DA – currently A, B, or C and not Monitoring Only; charter schools; ungraded schools
- Monitoring Only – currently A, B, or C that improved from a previous grade of F
- Focus – currently D
- Priority – currently F

### DA Turnaround and Monitoring Statuses

Additionally, schools in DA may be subject to a turnaround status of "Planning" or "Implementing" or a monitoring status of "Former F." These statuses are based on a school's grades history, including the current school grade:

- Former F - A school with a status of "Former F" requires the department to monitor the implementation of strategies and progress toward the goals outlined in the school improvement plan for three years following the school's improvement from a grade of F to a C or higher.
- Planning - A school with a status of "Planning" requires the district to engage stakeholders in the development of a turnaround option plan to be implemented in the following year should the school grade not improve to a C or higher.
- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

### 2016-17 DA Category and Statuses for Daniel Jenkins Academy Of Technology Middle School

DA Region and RED	DA Category and Turnaround Status
Southwest -	Not In DA - N/A

## I. Part I: Current School Status

### A. Supportive Environment

#### 1. School Mission and Vision

##### a. Provide the school's mission statement.

The mission of Daniel Jenkins Academy is to provide the following framework for academic achievement:

Rigor - Precise and challenging curriculum with a special focus on math, science, engineering, and environmental science.

Reading/Literacy – Comprehend and derive meaning from text to stress verbal and written communication

Relevance – Real-life application by developing critical thinking, problem solving, and organizational skills

Results – Outcomes that drive the next step using innovative strategies, and traditional values to prepare students for future success.

Relationships – Interactions that promote a sense of belonging to all students to assist in their academics and develop their social and emotional potential.

##### b. Provide the school's vision statement.

The vision of Daniel Jenkins Academy is to provide student's high-quality, globally- focused educational opportunities to gain the knowledge and skills necessary to be college and career ready in the 21st Century.

#### 2. School Environment

##### a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Daniel Jenkins Academy learns about students' cultures through writing, and class discussions. We build relationships through team/class building activities, cooperative learning groups, interactions, extra-curricular activities, and service learning projects which provide students ownership in their learning. In addition, many teachers at Daniel Jenkins Academy attend extracurricular activities to show interest in their students.

##### b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Several measures have been put in place to provide a safe environment for our students. DJA students will be provided an educational environment that is safe, conducive to learning and achieving to their greatest potential. Recognition and incentives are an integral part of student life as students achieve, improve their academics and meet their goals. Fair consideration will be given to all racial, ethnic, and ability groups to promote a sense of personal worth in each student and to encourage a DJA "family" atmosphere. In addition, teachers and staff are instructed in lock down procedures. Each month there is a fire drill so students can practice exiting the classrooms safely. Students participate in anti-bullying lessons at the beginning of the school year. A bully box is located in the front office, in case students need to anonymously report bullying in the school. We have two guidance counselors available to assist students who are bullied or do not feel safe/respected on our campus. Additionally, we have a Dean of Students and a School Resource Officer (SRO) to help students.

**c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.**

Daniel Jenkins Academy students will be provided an educational environment that is safe, conducive to learning and achieving to their greatest potential. Recognition and incentives are an integral part of student life as students achieve, improve their academics and meet their goals.

The beginning of the year starts with assemblies conducted during lunch for all grade levels. During these assemblies, the principal and assistant principal talk with all students about daily and behavioral expectations. Dress code is also discussed. Each teacher has rules posted in their classrooms. They go over their expectations at the beginning of the school year. It is the teacher's responsibility to handle inappropriate behavior by working with the offending student and the student's parents. Only when these efforts have been unsuccessful should a teacher seek the assistance of the leadership team or the school administration.

**d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.**

DJA provides students with the opportunity to receive mentoring throughout the year from teachers and members of the leadership team. Students are strongly encouraged to participate in extracurricular activities, clubs, and organizations. DJA has two guidance counselors and a Dean of Students. As a Title I school, tutoring programs are provided for students including our ESOL population. Leadership team members and many teachers both counsel and mentor students. In addition, a Psychologist provides weekly services to students who has been identified for additional support.

### 3. Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

**a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.**

Promptness to school and daily attendance are extremely important for your student to be successful at Daniel Jenkins Academy. If a student is late to school, his/her parent must sign him/her in with the main office. Medical appointments must be verified with a note from the doctor's office. If the lateness is not properly documented by a parent, it will be considered an unexcused tardy for that day. Five unexcused absences will result in a letter being sent home requesting a parent to attend an attendance/truancy conference. Further unexcused absences will result in the student being placed on Attendance Probation. Once a student has been placed on Attendance Probation, if attendance does not improve, he/she may not be invited to return to DJA for the next school year.

DJA follows progressive discipline set by the district and code of conduct. After numerous discipline referrals, students are placed on a Behavior Contract. If behavior does not improve, he/she may be recommended for alternative school.

Level 1 students are placed in intensive blocks for both Math and Reading classes. These students are also provided the opportunity to participate in after school tutoring and be part of a mentoring group led by the leadership team.

**b. Provide the following data related to the school's early warning system**

**1. The number of students by grade level that exhibit each early warning indicator:**



Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	0	0	0	0	0	0	3	2	4	0	0	0	0	9
One or more suspensions	0	0	0	0	0	0	0	1	1	0	0	0	0	2
Course failure in ELA or Math	0	0	0	0	0	0	1	0	0	0	0	0	0	1
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

**The number of students identified by the system as exhibiting two or more early warning indicators:**

Indicator	Grade Level														Total
	K	1	2	3	4	5	6	7	8	9	10	11	12		
Students exhibiting two or more indicators	0	0	0	0	0	0	0	0	3	0	0	0	0	3	

**c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.**

Should a student be identified, DJA conducts parent conferences with teachers and administrators to discuss the warning indicators. During this time, students are offered intervention strategies such as after-school tutoring, mentoring groups, and ESOL/ESE/504/Gifted support. The EWS report is discussed during leadership team meetings at least once a month. DJA identifies those students listed on the report and provides individual mentoring in which we discuss academic, attendance and discipline goals in order to encourage students towards long term success.

**B. Family and Community Engagement**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(B)(iii)(I)(aa).

**1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.**

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. Â§ 6314(b)(1)(F).

**a. Will the school use its PIP to satisfy this question?**

No

**1. PIP Link**

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

**2. Description**

DJA schedules numerous parent nights throughout the school year to discuss grades, discipline and school news. Parents are informed through Connect-Ed and monthly newsletters.

**2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.**

DJA obtains school resources from the community through grants, educational partnerships with local businesses (CEMEX, Lowes's, ) utilizing parent businesses', donations, etc. Also, we maintain a working relationship with the city in order to use Lake Eva as an outdoor classroom resource. Supporting documentation is provided to educational partners to show impact on student learning.



Our SAC committee meets quarterly to discuss issues, make decisions and hear about the state of the school. Representation of the SAC committee mirrors the ethnic make up of our school population.

## C. Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(H).

### 1. School Leadership Team

#### a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Tarver, Brad	Principal
Rivera, Miguel	Assistant Principal
Flores, Mercedes	School Counselor
Walker, Patricia	Teacher, K-12

#### b. Duties

##### **1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.**

At DJA, the purpose of the School Leadership Team is to help guide school wide decisions with the goal of increasing overall student achievement and meeting the needs set forth by our adopted School Improvement Plan. The Leadership Team meets weekly to engage in the following activities: Review data and link to instructional decisions; review progress monitoring data. Based on this information, the team will identify students who are meeting/exceeding benchmarks, at moderate risk or at high risk for not meeting benchmarks. In addition, the team will identify professional development and resources. The team will also collaborate regularly, problem solve, and share effective practices.

##### **2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.**

The leadership team at DJA meets on a weekly basis to address the needs of teachers and students. Individual leadership team members are responsible for overseeing different areas of resource such as Reading, Math, Language Arts, Electives, Social Studies, Science departments, and ESOL, ESE/ Gifted, School Council. In addition, leadership team members serve on various committees (Curriculum, Discipline/Safe Orderly, Technology, Sunshine) designated by the Principal. The Principal is responsible for facilitating meetings and approving the distribution of funds and resources.

### 2. School Advisory Council (SAC)

#### a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Brad Tarver	Principal
Miguel Rivera	Education Support Employee
Irene Walker	Teacher
Davina Williams	Parent
Mercedes Flores	Education Support Employee
Yolanda McKay	Teacher

#### b. Duties

##### **1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes**

###### *a. Evaluation of last year's school improvement plan*

The School Improvement Plan (SIP) was evaluated by the SAC committee. School goals, objectives and data were discussed.

###### *b. Development of this school improvement plan*

Upon reviewing goals, objectives and data, members of the SAC committee provided input in the development of the School Improvement Plan (SIP).

###### *c. Preparation of the school's annual budget and plan*

N/A

##### **2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.**

The School Advisory Council at Daniel Jenkins Academy approved \$2,505 from the lottery funds to be used for student incentives.

##### **3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.**

Yes

###### *a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.*

#### **3. Literacy Leadership Team (LLT)**

##### **a. Membership**

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Walker, Patricia	Teacher, K-12
Flores, Mercedes	Teacher, K-12

#### **b. Duties**

##### **1. Describe how the LLT or similar group promotes literacy within the school, if applicable.**

When we think about how we promote literacy within the school we think of the way we provide daily vocabulary instruction beginning in 6th grade with roots, prefixes and suffixes. Those same skills are

built upon in 7th and 8th grades with daily vocabulary lessons in the study of Greek and Latin roots. Teaching vocabulary explicitly helps the students to be able to unlock text meaning more efficiently. We also facilitate the Sustained Silent Reading initiative (SSR), which helps to foster a love for reading while steering the students' attention to the literary elements that are important for comprehending what they read. Furthermore, we facilitate in conjunction with the SSR initiative, the Accelerated Reading program, by managing the students' logs and their test data. We use that data to conference with students about their progress and strategies they can use to increase their reading level.

In a united effort along with the media specialist we encourage students to become members of the Peace, Love, Read (PLR) club which is rewarded for reading. The teachers also take advantage of the high quality resources made available by the school and media department. The sixth grade teachers are also taking advantage of a partnership with Pizza Hut and their Book- It program which rewards 6th grade students with a free personal pan pizza for reading books.

As mentors, we encourage students to read by conferencing with them about their reading goals.

## **D. Public and Collaborative Teaching**

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(D).

### **1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.**

Daniel Jenkins Academy has many strategies implemented in order to encourage positive working relationships between teachers. First, DJA encourages collaboration between grade levels and departments. It creates opportunities for problem solving and sharing best practices in which provides better communication between Administration, Leadership Team, Department Chairs, Teachers and Staff. Second, we believe we have a positive, safe work environment and continue positive reinforcement so everyone feels appreciated and valued. DJA provides feedback and answers in a timely manner and offers support for beginning teachers and new teachers to the school. The Leadership Team provides support when the teachers are having classroom management issues. In addition, DJA has a volunteer program in which parents and community members assist with needs of the school. By implementing these strategies, DJA has created a positive working relationship between teachers.

### **2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.**

1. Assign each new teacher a veteran mentor teacher. Person Responsible (Principal/AP/Dean)
2. Assign each new teacher to a support team composed of administrators, classroom teachers, and non-classroom teachers. Person Responsible (Principal/AP/Dean)
3. Provide support for state-level, district-level and school-level mandates via regular Learning Community meetings. Person Responsible (Principal/AP/Dean)
4. Provide support for subject area planning and progress ,monitoring process via departmental team meetings and activities. Person Responsible (Principal/AP/Dean/Department Chairs)
5. Make use of District teacher recruiters. (Principal)

### **3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.**

1st year teacher is paired with a veteran teacher that share a common subject area. The rationale for pairings is common subject area and common planning periods. Mentoring activities include the Professional Education Competence Program (PEC), bi-weekly meetings in a professional learning community. Mentor teacher will observe beginner teacher and model strategies. Feedback will be provided.

## E. Ambitious Instruction and Learning

### 1. Instructional Programs and Strategies

#### a. Instructional Programs

**1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.**

All teachers are expected to use the Polk County Learning Schedules and use district-adopted materials with fidelity. Lesson plans are checked weekly to ensure all teachers are following the schedules and unpacking standards. Classroom walkthroughs also provide evidence of Florida Standard implementation with fidelity. Teachers have been trained in the use of CPALMS to see all of their standards, suggestions for implementation, and activities that can be used with students. Training was provided to deconstruct a standard and discuss in pre-planning sessions. Further professional development of the standards is planned for this year.

The following are suggestions on how the school assures the alignment of core classes to the Florida standards:

Provide consistent expectations for students who move into their classrooms.  
Providing teachers of the opportunity to collaborate with other teachers sharing good practices, materials, and assessments linked to high-quality standards  
Providing them with consistent goals and benchmarks to ensure students are progressing on a path for success in school.

#### b. Instructional Strategies

**1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.**

Using the FAIR assessments data each year, specific areas of study will show any trend in growth and lack thereof. This data will identify any deficiencies in a particular strand and determine grouping and differentiated instruction. Our reading department uses centers to increase student achievement. The evidence that it is working is our 6th & 7th grade reading departments had the most gains among our school. Our math department will use the benchmark Assessment (IBTP) which will take place bi-weekly school wide. Data will be used for progress monitoring to determine areas of need. Both our Science and Social Studies departments will collect data from their IBTP quarterly assessments to progress monitoring.

**2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:**

**Strategy: After School Program**

**Minutes added to school year: 1,680**

Students will be provided two hours per week of extended learning in both reading and math, during which time specific strategies were applied to address the students' areas of weakness.

**Strategy Rationale**

Students will be chosen based on FSA scores and teacher recommendations.

**Strategy Purpose(s)**

- Core Academic Instruction
- Enrichment

**Person(s) responsible for monitoring implementation of the strategy**

Rivera, Miguel, miguel.rivera01@polk-fl.net

**Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy**

FAIR, Writing Assessments and IBTP data will be collected to analyze the effectiveness of the strategy.

**2. Student Transition and Readiness**

**a. PreK-12 Transition**

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(G).

**1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.**

Incoming Summary:

Tour campus before school starts without 7th and 8th graders on campus  
Implement strategies for dealing with more than one teacher or class  
Introduce study habits  
Welcome reception for 6th grade students and parents  
Tour school while in 5th grade  
NJHS students talk and mentor the 6th graders  
Handout with helpful hints to be passed out at Orientation  
Link on website with 6th grade resources

Outgoing Summary:

More interventions for failing kids, not just passing them on to the next grade level unprepared for high school  
Strategies to help them realize High School teachers don't baby them as much with issues like late work, asking for things repeatedly, etc.  
Strategies for dealing with more freedom in high school; how to survive with less rules and be successful  
Have past DJA graduates come and talk to the 8th graders about their high school experiences (past NJHS members)  
Continue the mentor program

Continue parent nights  
Motivational speaker assembly  
Handout with helpful hints on high school

## **b. College and Career Readiness**

**1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.**

N/A

**2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.**

N/A

**3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.**

N/A

**4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.**

N/A

## **II. Needs Assessment**

The school's completion of this section may satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(A).

### **A. Problem Identification**

#### **1. Data to Support Problem Identification**

##### **b. Data Uploads**

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

*No files were uploaded*

#### **2. Problem Identification Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

### **B. Problem Analysis Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

### **C. Strategic Goals**

## School Improvement Goals

*The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.*

### Problem Solving Key

**G** = Goal

**B** =  
Barrier

**S** = Strategy

 = Problem Solving Step     S123456 = Quick Key

## Strategic Goals Summary

- G1.** In order to meet the needs of students, teachers will deliver engaging and rigorous standards based instruction in all content areas. Through using proven instructional delivery techniques, teachers will be able to support students who have scored below proficient on state-wide assessments with effective remediation. They will also be able to provide students, who have already scored proficient on state assessments, rigorous instruction that will align with the Florida Standards.

## Strategic Goals Detail

*For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.*



**G1.** In order to meet the needs of students, teachers will deliver engaging and rigorous standards based instruction in all content areas. Through using proven instructional delivery techniques, teachers will be able to support students who have scored below proficient on state-wide assessments with effective remediation. They will also be able to provide students, who have already scored proficient on state assessments, rigorous instruction that will align with the Florida Standards. 1a

G087126

### Targets Supported 1b

Indicator	Annual Target
Writing Achievement District Assessment	
Math Achievement District Assessment	
FCAT 2.0 Science Proficiency	61.0
FAA Writing Proficiency	66.0

### Targeted Barriers to Achieving the Goal 3

- Understanding of Florida Standards, Curriculum and use of Differentiated Instruction.
- School-Wide Effective Communication
- Fidelity of Planning and Instruction

### Resources Available to Help Reduce or Eliminate the Barriers 2

- Daniel Jenkins Academy will use common planning to ensure a consistency of rigor throughout all subject areas and classrooms. Professional Development sessions will provide opportunities for teachers with model classrooms to share out their best practices. Florida standards will be unpacked in order to make learning relevant. Parent nights will be scheduled to provide parents with data regarding FAIR and IBTP results along with strategies to help their children at home. In addition, teachers will be provided immediate feedback following observations. Incentives program will be utilized to increase teacher's attendance and professionalism.

### Plan to Monitor Progress Toward G1. 8

Leadership Team will be collecting agendas, sign-in sheets from department meetings

#### Person Responsible

Brad Tarver

#### Schedule

Weekly, from 8/25/2016 to 6/2/2017

#### Evidence of Completion

Leadership team members will visit with teachers during their planning to offer support. Minutes from meetings and agenda will be collected for data. Surveys from parent nights will be collected and discussed during leadership team meetings and SAC meetings.

Plan to Monitor Progress Toward G1. 8

Discipline Data

**Person Responsible**

Brad Tarver

**Schedule**

Monthly, from 8/25/2016 to 6/2/2017

***Evidence of Completion***

Compare monthly discipline reports.

## Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

### Problem Solving Key

**G** = Goal                      **B** = Barrier                      **S** = Strategy

**1** = Problem Solving Step       **S123456** = Quick Key

**G1.** In order to meet the needs of students, teachers will deliver engaging and rigorous standards based instruction in all content areas. Through using proven instructional delivery techniques, teachers will be able to support students who have scored below proficient on state-wide assessments with effective remediation. They will also be able to provide students, who have already scored proficient on state assessments, rigorous instruction that will align with the Florida Standards. **1**

 **G087126**

**G1.B1** Understanding of Florida Standards, Curriculum and use of Differentiated Instruction. **2**

 **B231642**

**G1.B1.S1** Professional Development sessions will provide opportunities for teachers with model classrooms to share out their best practices. Florida standards will be unpacked in order to make learning relevant. **4**

 **S244358**

### Strategy Rationale

By unpacking Florida Standards in PD sessions, teachers will be provided the necessary strategies to incorporate rigor and increase student achievement.

### Action Step 1 **5**

Teachers will unpack Florida Standards and Curriculum.

#### Person Responsible

Brad Tarver

#### Schedule

Weekly, from 8/25/2016 to 6/2/2017

#### Evidence of Completion

Agenda, Sign-In sheet, Lesson Plans, Data, Student Artifacts, PPT Presentation with feedback

### Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Follow up Professional Development with classroom observations

**Person Responsible**

Brad Tarver

**Schedule**

Weekly, from 8/25/2016 to 6/2/2017

**Evidence of Completion**

Lesson Plans, classroom walkthroughs with specific feedback to teachers

### Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Classroom concerns regarding the curriculum for Florida Standards will be discussed during Professional Learning Communities and teachers will have the opportunity to share best practices.

**Person Responsible**

Brad Tarver

**Schedule**

Weekly, from 8/25/2016 to 6/2/2017

**Evidence of Completion**

Benchmarks assessments, Probes, Progress Monitoring (FAIR, Writing Assessment, IBTP, Observation Data)

## G1.B2 School-Wide Effective Communication 2

B231643

**G1.B2.S1** Parent nights will be scheduled to provide parents with data regarding FAIR, IBTP and Writing Assessment results along with strategies to help their children at home. Information about Florida Standards and new assessment specifications will be provided to parents during Open House and data chats. 4

S244359

### Strategy Rationale

Parents will be able to discuss their child's academic progress during one on one chats with teachers. In addition, parents will be given support and strategies on how to reinforce the skills learned at school.

### Action Step 1 5

Daniel Jenkins Academy will implement strategies to increase School-Wide Effective Communication. Connect-Ed messages, bilingual newsletters, weekly upcoming events emails to teachers will take place to increase effective communication with stakeholders.

#### Person Responsible

Brad Tarver

#### Schedule

Biweekly, from 9/15/2016 to 6/2/2017

#### Evidence of Completion

Student Agenda, Parent Nights sign-in sheet, Flyers, Minutes for meetings, Newsletters, Connect-Ed, School Website, Emails, Student Compacts, Principal Notes

### Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

Communication methods will be collected for documentation

#### Person Responsible

Miguel Rivera

#### Schedule

Monthly, from 9/15/2016 to 6/2/2017

#### Evidence of Completion

Newsletter, Parent Nights sign-in sheet, student data discussed in data chats, Principal Notes-Emails

## Plan to Monitor Effectiveness of Implementation of G1.B2.S1 7

School-wide communication will improve with the system created to monitor different types of communication between the school, teachers, and the community.

### Person Responsible

Miguel Rivera


### Schedule

Monthly, from 9/15/2016 to 6/2/2017

### Evidence of Completion

Schedule, newsletter, sign-in sheets of events, Connect-Ed documentation, Surveys

## G1.B2.S2 C.H.A.M.P.S. will be implemented school-wide. 4

 S244360

### Strategy Rationale

Teachers will be able to obtain C.H.A.M.P.S. strategies through our Professional Learning sessions and effectively communicate expectations to our students to create a cohesive, positive and proactive environment. Common expectations and consistent procedures will be embedded throughout our school culture.

## Action Step 1 5

Implementation of C.H.A.M.P.S. through PLC's

### Person Responsible

Brad Tarver

### Schedule

Monthly, from 8/25/2016 to 6/2/2017

### Evidence of Completion

Sign-in sheets, classroom observations, teacher notebook and feedback

**Plan to Monitor Fidelity of Implementation of G1.B2.S2** 6

Classroom Observations

**Person Responsible**

Brad Tarver

**Schedule**

Monthly, from 8/25/2016 to 6/2/2017

***Evidence of Completion***

Classroom walkthroughs, reduction of discipline (data)

**Plan to Monitor Effectiveness of Implementation of G1.B2.S2** 7

Shared best practices and feedback among teachers

**Person Responsible**

Brad Tarver

**Schedule**

Monthly, from 8/25/2016 to 6/2/2017

***Evidence of Completion***


PLC sign-in sheet, classroom observations



## G1.B3 Fidelity of Planning and Instruction 2

 B231644

**G1.B3.S1** Teachers will be provided timely feedback following observations. Common planning by department will be utilized to discuss strategies and share best practices. 4

 S244361

### Strategy Rationale

By allowing teachers to collaborate together, teachers will be able to plan lessons collectively and improve instruction by using each other strengths.

### Action Step 1 5

Daniel Jenkins Academy will implement common & collaboratively planning by departments in order for teachers to share best practices.

#### Person Responsible

Brad Tarver

#### Schedule

Weekly, from 8/25/2016 to 6/2/2017

#### Evidence of Completion

Planning Period meetings agenda, lesson plans, observation forms

### Plan to Monitor Fidelity of Implementation of G1.B3.S1 6

Follow up on department meetings during common planning

#### Person Responsible

Brad Tarver

#### Schedule

Monthly, from 8/25/2016 to 6/2/2017

#### Evidence of Completion

Department meetings minutes, agendas, Administration support during collaborative meetings

**Plan to Monitor Effectiveness of Implementation of G1.B3.S1** 7

Administration and Leadership Team will attend department meetings to provide assistance.

**Person Responsible**

Miguel Rivera

**Schedule**

Monthly, from 8/25/2016 to 6/2/2017

***Evidence of Completion***

Department meetings agenda, sign-in sheets

## IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
2017					
G1.MA1 M328402	Leadership Team will be collecting agendas, sign-in sheets from department meetings	Tarver, Brad	8/25/2016	Leadership team members will visit with teachers during their planning to offer support. Minutes from meetings and agenda will be collected for data. Surveys from parent nights will be collected and discussed during leadership team meetings and SAC meetings.	6/2/2017 weekly
G1.MA2 M328403	Discipline Data	Tarver, Brad	8/25/2016	Compare monthly discipline reports.	6/2/2017 monthly
G1.B1.S1.MA1 M328394	Classroom concerns regarding the curriculum for Florida Standards will be discussed during...	Tarver, Brad	8/25/2016	Benchmarks assessments, Probes, Progress Monitoring (FAIR, Writing Assessment, IBTP, Observation Data)	6/2/2017 weekly
G1.B1.S1.MA1 M328395	Follow up Professional Development with classroom observations	Tarver, Brad	8/25/2016	Lesson Plans, classroom walkthroughs with specific feedback to teachers	6/2/2017 weekly
G1.B1.S1.A1 A316419	Teachers will unpack Florida Standards and Curriculum.	Tarver, Brad	8/25/2016	Agenda, Sign-In sheet, Lesson Plans, Data, Student Artifacts, PPT Presentation with feedback	6/2/2017 weekly
G1.B2.S1.MA1 M328396	School-wide communication will improve with the system created to monitor different types of...	Rivera, Miguel	9/15/2016	Schedule, newsletter, sign-in sheets of events, Connect-Ed documentation, Surveys	6/2/2017 monthly
G1.B2.S1.MA1 M328397	Communication methods will be collected for documentation	Rivera, Miguel	9/15/2016	Newsletter, Parent Nights sign-in sheet, student data discussed in data chats, Principal Notes-Emails	6/2/2017 monthly
G1.B2.S1.A1 A316420	Daniel Jenkins Academy will implement strategies to increase School-Wide Effective Communication....	Tarver, Brad	9/15/2016	Student Agenda, Parent Nights sign-in sheet, Flyers, Minutes for meetings, Newsletters, Connect-Ed, School Website, Emails, Student Compacts, Principal Notes	6/2/2017 biweekly
G1.B3.S1.MA1 M328400	Administration and Leadership Team will attend department meetings to provide assistance.	Rivera, Miguel	8/25/2016	Department meetings agenda, sign-in sheets	6/2/2017 monthly
G1.B3.S1.MA1 M328401	Follow up on department meetings during common planning	Tarver, Brad	8/25/2016	Department meetings minutes, agendas, Administration support during collaborative meetings	6/2/2017 monthly
G1.B3.S1.A1 A316422	Daniel Jenkins Academy will implement common & collaboratively planning by departments in order for...	Tarver, Brad	8/25/2016	Planning Period meetings agenda, lesson plans, observation forms	6/2/2017 weekly
G1.B2.S2.MA1 M328398	Shared best practices and feedback among teachers	Tarver, Brad	8/25/2016	PLC sign-in sheet, classroom observations	6/2/2017 monthly
G1.B2.S2.MA1 M328399	Classroom Observations	Tarver, Brad	8/25/2016	Classroom walkthroughs, reduction of discipline (data)	6/2/2017 monthly
G1.B2.S2.A1 A316421	Implementation of C.H.A.M.P.S. through PLC's	Tarver, Brad	8/25/2016	Sign-in sheets, classroom observations, teacher notebook and feedback	6/2/2017 monthly

## V. Professional Development Opportunities

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

**G1.** In order to meet the needs of students, teachers will deliver engaging and rigorous standards based instruction in all content areas. Through using proven instructional delivery techniques, teachers will be able to support students who have scored below proficient on state-wide assessments with effective remediation. They will also be able to provide students, who have already scored proficient on state assessments, rigorous instruction that will align with the Florida Standards.

**G1.B1** Understanding of Florida Standards, Curriculum and use of Differentiated Instruction.

**G1.B1.S1** Professional Development sessions will provide opportunities for teachers with model classrooms to share out their best practices. Florida standards will be unpacked in order to make learning relevant.

### PD Opportunity 1

Teachers will unpack Florida Standards and Curriculum.

#### Facilitator

Administration, Coach, Department Chair

#### Participants

All teachers, Leadership Team, Coach

#### Schedule

Weekly, from 8/25/2016 to 6/2/2017

**G1.B2** School-Wide Effective Communication

**G1.B2.S2** C.H.A.M.P.S. will be implemented school-wide.

### PD Opportunity 1

Implementation of C.H.A.M.P.S. through PLC's

#### Facilitator

Brad Tarver

#### Participants

All teachers and leadership team members

#### Schedule

Monthly, from 8/25/2016 to 6/2/2017

## **G1.B3 Fidelity of Planning and Instruction**

**G1.B3.S1** Teachers will be provided timely feedback following observations. Common planning by department will be utilized to discuss strategies and share best practices.

### **PD Opportunity 1**

Daniel Jenkins Academy will implement common & collaboratively planning by departments in order for teachers to share best practices.

#### **Facilitator**

PD Facilitator

#### **Participants**

All teachers, Leadership team, Math Coach, Dean of Students

#### **Schedule**

Weekly, from 8/25/2016 to 6/2/2017

## VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

## VII. Budget

1	G1.B1.S1.A1	Teachers will unpack Florida Standards and Curriculum.	\$0.00
2	G1.B2.S1.A1	Daniel Jenkins Academy will implement strategies to increase School-Wide Effective Communication. Connect-Ed messages, bilingual newsletters, weekly upcoming events emails to teachers will take place to increase effective communication with stakeholders.	\$0.00
3	G1.B2.S2.A1	Implementation of C.H.A.M.P.S. through PLC's	\$0.00
4	G1.B3.S1.A1	Daniel Jenkins Academy will implement common & collaboratively planning by departments in order for teachers to share best practices.	\$0.00
Total:			\$0.00