

Miami-Dade County Public Schools

Norma Butler Bossard Elementary School



2016-17 Schoolwide Improvement Plan

Norma Butler Bossard Elementary School

15950 SW 144TH ST, Miami, FL 33196

<http://bossard.dadeschools.net>

School Demographics

School Type and Grades Served (per MSID File)	2015-16 Title I School	2015-16 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School PK-5	No	69%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	94%

School Grades History

Year	2015-16	2014-15	2013-14	2012-13
Grade	A	A*	A	B

**Informational Baseline School Grade*

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F or a monitoring status of "Former F" (see page 4). For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the Florida Department of Education's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in three categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- Not in DA – currently A, B, or C and not Monitoring Only; charter schools; ungraded schools
- Monitoring Only – currently A, B, or C that improved from a previous grade of F
- Focus – currently D
- Priority – currently F

DA Turnaround and Monitoring Statuses

Additionally, schools in DA may be subject to a turnaround status of "Planning" or "Implementing" or a monitoring status of "Former F." These statuses are based on a school's grades history, including the current school grade:

- Former F - A school with a status of "Former F" requires the department to monitor the implementation of strategies and progress toward the goals outlined in the school improvement plan for three years following the school's improvement from a grade of F to a C or higher.
- Planning - A school with a status of "Planning" requires the district to engage stakeholders in the development of a turnaround option plan to be implemented in the following year should the school grade not improve to a C or higher.
- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2016-17 DA Category and Statuses for Norma Butler Bossard Elementary School

DA Region and RED	DA Category and Turnaround Status
Southeast - LaShawn Russ-Porterfield	Not In DA - N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

We provide the highest quality education so that all of our students are empowered to lead productive and fulfilling lives as lifelong learners and responsible citizens.

b. Provide the school's vision statement.

We are committed to provide educational excellence for all.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Norma Butler Bossard Elementary builds relationships between teachers and students by creating a safe and inclusive learning environment. The school provides opportunities for students to engage with teachers throughout the school day. Teachers provide differentiated instruction during small groups. This allows the students to collaborate with their teacher in a smaller setting and develop a more individualized relationship. Through these small groups our teachers learn about various cultures and the diversity of our students. Our school promotes data driven instruction. Teachers and students conference consistently to set goals and discuss progress. To engage in our students' cultures and diversity our school conducts multi-cultural events. Teachers come together in committees to learn and plan for Hispanic Heritage and Black History Month activities. Furthermore, clubs are offered to our students that cater to a wide range of interests. The teachers who run these clubs are able to build relationships with students that go beyond academics.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Norma Butler Bossard creates an environment where students feel safe and respected before, during and after school. Before school students have access to morning care provided by a trained professional. Norma Butler Bossard is a closed campus. In the morning, students are to report to their assigned areas. The school has an arrival plan, in which, parents drop off students at the designated areas. Also, staff members are posted at designated areas throughout the school site to monitor the safe arrival of all students. Our Safety Patrol Program monitors the safe arrival of our students in the morning and monitors behavior. During the school day the school has a security guard who monitors the school site. Throughout the quarter, counselors will visit classrooms to engage students in activities that promote Values Matter Miami initiative. Counselors will be visiting classrooms to deliver lesson aligned with the current standards that focus on two to three core values a month. Teachers participate in the Do The Right Thing campaign. They identify students who are consistently upholding the core values of the school and highlight them during award assemblies. Also, our teachers use the school wide discipline plan to ensure that students are aware of their boundaries, consequences, and rewards. To continue throughout the year, students are engaged in "Character Talks". During the character talks students are given strategies to use when socializing with each other to create an environment within our school in which the students feel respected. At the end of the day teachers follow the dismissal plan. Students and teachers report to assigned areas throughout the building. Students who are dismissed to bus or walk home are checked out with attendance rosters. After school care students are signed in by their after school leader. The after school care leaders are provided with an updated attendance list. Students who are parent-pick up

are dismissed by the classroom teacher. Parents are given a colored dismissal pass indicating the grade-level, teacher's name and student name. Students are not dismissed without showing the colored pass. Through these various protocols that the school has put in place our students feel safe and respected before, during and after school.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Norma Butler Bossard has a behavioral system in place that minimizes distractions and assists in maintaining student engagement during instructional time. During the year, students engage in peer mediation, and conflict resolution with counselors to reinforce appropriate behavior. Students are aware of consequences put in place throughout the year. These include: lunch detentions, weekly detention hall, removal from special activities, and alternate assignments. Students are encouraged to make good choices and remain engaged throughout the day. Students who require redirection are placed on a progressive discipline plan. This plan ranges from teacher making parent contact, to student contact, referral to counselor, and lastly administration. Students who make good choices are invited to quarterly reward days, where they cash-in their golden coins for treats and prizes while listening to music and socializing with their peers. Dollar Bees are given to model classrooms in the cafeteria and can be redeemed for a whole class reward. Students exhibiting model behavior or the core values are highlighted during the "Make Your Day" segment during the morning announcements. Students that receive all A's and B's in conduct and all 1's in effort are given an award and recognized during our awards assemblies. Lastly, teachers nominate a student that has demonstrated exemplary behavior and attitude. Students receive a certificate and T-shirt and are brought up on stage to be recognized during our awards assemblies.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Norma Butler Bossard has two school counselors who ensure the students' social-emotional needs are being met. Students who are identified as needing assistance with their social-emotional well-being. Counselors meet with students in small groups to provide support and guidance. Specifically, conflict management, peer resolution, grief counseling, social skills, and stress management. Counselors facilitate mentor relationships between students of varying ages. Our counselors walk into classrooms and have whole group discussions that deal with bully awareness, test taking strategies, and stress management. The counselors also monitor peer relationships within the cafeteria. Students are encouraged to self-monitor their emotional needs and can set up individual appointments to discuss any issue that they feel is impacting them with a counselor. Our counselors provide a safe place to talk and build positive and healthy relationships.

3. Early Warning Systems

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(B)(ii)(III), (b)(1)(B)(iii)(I), and (b)(1)(I).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	31	19	16	19	11	21	0	0	0	0	0	0	0	117
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	22	5	6	7	8	3	0	0	0	0	0	0	0	51
Level 1 on statewide assessment	5	5	19	0	12	53	0	0	0	0	0	0	0	94

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students exhibiting two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Our school addresses all the early warning systems such as attendance, retentions, reading below grade level, and behavioral referrals. Students who develop a pattern of non-attendance will be referred to the counselors. Students will also be rewarded for their attendance through a daily attendance drawing. Classes will be rewarded through a school-wide attendance incentive. Students who have not met mastery in Reading and Math receive supplemental instruction during Differentiated Instruction and 30 minutes of intervention in addition to their required curriculum block. Retained students will receive an additional 30 minutes of intervention utilizing I-Ready and Wonder Works in Reading. Students who receive two or more behavior referrals will be referred to the discipline committee. Consequences will be implemented according to behavior infractions. Students will be rewarded through a school wide behavioral incentive program.

B. Family and Community Engagement

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(B)(iii)(I)(aa).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.

Title I schools use the Parent Involvement Plan (PIP) to meet the requirements of 20 U.S.C. Â§ 6314(b)(1)(F).

a. Will the school use its PIP to satisfy this question?

No

1. PIP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

To increase parents' knowledge and understanding of available resources and materials, as well as, limited comprehension of available resources and materials due to limited English proficiency, Norma Butler Bossard Elementary consistently makes an effort to communicate with parents. At the beginning of the year parents are given access to the student and parent handbook which informs parents of Norma Butler Bossard' s mission and vision. Parents are invited to Parent Academies. Parent Academies provide an opportunity to be involved in the school and to be given resources that contribute to their child's academic success as well as their emotional well-being. Also, parents are invited to Coffee and a Conversation with the Principal. Here, parents have an opportunity to have a conversation with our school's principal. They are updated on activities occurring at the school site

and can ask questions or voice concerns. Every Tuesday students take home their Take Home Tuesday Folder. Teachers place event flyers, reminders, progress reports, or informational flyers. Parents sign to acknowledge that they received the information. On Wednesday's students return the folders and turn in any signed paperwork. A school app has been created to help keep parents and teachers connected. Updates and school information can also be found on our school website and marquee. Norma Butler Bossard also utilizes connect-Ed's to provide parents with important information and updates. Parents and teachers communicate regarding student progress via e-mail, phone, or through the students' agenda. Parents are invited to attend parent - teacher conferences in order to gain a better perspective on their child's academic performance. Every nine weeks parents are given a progress report prior to the report card. Parents take this opportunity to monitor their child's progress. The school communicates standardized testing results with parents at the end and beginning of each school year. The reports parents receive provide information that breaks down a student's score and explains what it means.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

Community-based organizations provide positive student behavior incentives and promote student achievement for our school throughout the year. Our neighborhood McDonalds has partnered with us to have teacher nights wherein teachers work behind the counters, and McDonalds gives students special treats and prizes for being model students. Also, our neighborhood McDonalds sponsors reading nights for our students and their families wherein students and teachers read to students and their families in the McDonalds courtyard. Ronald McDonald has visited our school to speak to the students about bullying and how to be a good citizen. Our neighborhood Tropical Smoothie offers our students coupons for smoothies and highlights student achievements on their walls, and our community's Publix, Chili's and small businesses such as New Jersey Auto Parts, and Machine Shop donate food, beverages, and items for special events at our school such as Rewards Days wherein students use golden coins that are earned throughout the school year based on behavior and attendance.

C. Effective Leadership

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(H).

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Santana, Concepcion	Principal
Somohano, Lorena	Assistant Principal
Heredia, Aida	Teacher, K-12
Castro, Rachael	Teacher, K-12
Webster, Lisa	Teacher, K-12
Fajardo, Ariana	Teacher, K-12
Castedo-Parra, Nancy	Teacher, ESE
Marin, Julia	Teacher, K-12
Rodriguez, Maria	School Counselor
Flietas, Elenora	Instructional Media
Robinson, Maria	Teacher, K-12
Weber, Melissa	Teacher, K-12
Sanchez, Jessica	
Beguiristain, Cristina	Teacher, K-12
Carpenter, Daniel	Instructional Technology
Romero, Aliany	Teacher, K-12
Porras, Megie	Teacher, K-12
Gebara, Elba	Assistant Principal
Puig, Janette	School Counselor

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

-Concepcion C. Santana, Principal- Monitor academic and behavior data and assist in monitoring and responding to the needs of subgroups

Lorena Somohano, Assistant Principal- Monitor academic and behavior data and assist in monitoring and responding to the needs of subgroups

Elba Gebara, Assistant Principal- Monitor academic and behavior data and assist in monitoring and responding to the needs of subgroups

Jessica Sanchez and Aliany Romero, Reading Curriculum Leader- Gather and analyze data to determine PD for faculty, assist in monitoring and responding to the needs of subgroups, and monitor the effectiveness of interventions being implemented

Cristina Beguiristain, Kindergarten Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Aida Heredia, First Grade Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Ariana Fajardo, Second Grade Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Rachel Castro, Third Grade Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Melissa Weber, Fourth Grade Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Megie Porras, Fifth Grade Curriculum Leader- assist in monitoring and responding to the needs of subgroups

Nancy Castedo-Parra- SPED/Special Areas Curriculum Leader- assists in monitoring and responding to the needs of subgroups and special education students
Julia Marin, Bilingual Leader and PD Liaison-conduct LEP committee meetings for ELL students and organize professional development for teachers based on student needs
Maria Robinson - UTD Steward
Janette Puig and Maria Rodriguez Counselors- Monitor behavior data and student attendance
Ariana Fajardo and Mercedes Solis- Math Liaison- Gather and analyze data to determine PD for faculty
Lisa Webster- Science Liaison- Gather and analyze data to determine PD for faculty
Eleonora Fleitas- Media Specialist- Assist in providing teachers and students with supplemental resources
Daniel Carpenter- Microsystems Tech Specialist- ensure appropriate software is available for the implementation of technology and on line interventions and resources

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The MTSS Leadership team will:

- Monitor and adjust the school's academic and behavioral goals through data gathering and analysis
- Monitor the fidelity of the delivery of instruction and intervention
- Provide levels of support and interventions to students and teachers based on data

Title III

Title III funds are used to supplement and enhance the programs for English Language Learners (ELL) by providing funds to implement and/or provide:

- parent outreach activities
- professional development on best practices for ESOL and content area teachers
- coaching and mentoring for ESOL and content area teachers
- reading and supplementary instructional materials
- purchase of supplemental hardware and software (Imagine Learning) for the development of language and literacy skills in reading, mathematics and science, is purchased for selected schools to be used by ELL students.
- After-School tutoring program

The above services will be provided should funds become available for the 2016-2017 school year.

Title X- Homeless

- Miami-Dade County Public Schools' School Board approved the School Board Policy 5111.01 titled, Homeless Students. The board policy defines the McKinney-Vento Law and ensures homeless students receive all the services they are entitled to.
- The Homeless Education Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community.
- The Homeless Education Program assists schools with the identification, enrollment, attendance, and transportation of homeless students. All schools are eligible to receive services and will do so upon identification and classification of a student as homeless.
- The Staff in the Homeless Education Program provides annual training to: 1) School Registrars on the procedures for enrolling homeless students, 2) School Counselors on the McKinney-Vento Homeless Assistance Act which ensures that homeless children and youth are not to be stigmatized, separated, segregated, or isolated on their status as homeless, and are provided all entitlements, and 3) all School Homeless Liaisons assigned by the school administrator to provide further details on the

rights and services of students identified as homeless.

- Project Upstart and The Homeless Trust, a community organization, provides a homeless sensitivity, awareness campaign to all the schools - each school is provided a video and curriculum manual, and a contest is sponsored by The Homeless Trust-a community organization.
- Project Upstart provides tutoring and counseling to selected homeless shelters in the community.
- The District Homeless Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth.
- Each school will identify a school-based School Homeless Liaison to be trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Nutrition Programs

- Norma Butler Bossard Elementary School adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- At Norma Butler Bossard Elementary School, nutrition education, as per state statute, is taught through physical education.
- Norma Butler Bossard Elementary School Food Service Program, school breakfast, school lunch, and after care snacks, follow the Healthy Food and Beverage Guideline as adopted in District's Wellness Policy.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Concepcion C. Santana	Principal
Maria Robinson	Teacher
Nancy Castedo-Parra	Teacher
Nadiana Ojeda	Teacher
Dana Stephens	Teacher
Jessie Miller	Education Support Employee
Ana Clavelo	Parent
Javid Mortazavi	Business/Community
Carmen Sanchez	Business/Community
Cynthia Herrera	Teacher
Megie Porras	Teacher
Susannah Florez	Teacher
Angela Bevilacqua-Lopez	Parent
Yuliana Gomez	Parent
Stephanie Saliva	Education Support Employee
Tania Ortega	Parent
Angelina Perez	Parent
Shana Naveran	Parent
Bryan Greco	Parent
Maritza Tascione	Parent
Terry Wong	Business/Community
Chantal Santana	Student
Sophia Nunez	Student

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

a. Evaluation of last year's school improvement plan

A variety of stakeholders participate in the evaluation of last year's School Improvement Plan. Additionally, the SAC reviews, discusses, reflects, and approves the end of year School Improvement Plan.

b. Development of this school improvement plan

A variety of stakeholders participate in the writing of the School Improvement Plan. Additionally, the SAC reviews, edits, and approves the School Improvement Plan.

c. Preparation of the school's annual budget and plan

School budget is distributed, viewed, and discussed by all members. The SAC budget is recommended, distributed, viewed, and approved by all members.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

Purchase materials to enhance student achievement, such as planners to facilitate organization and Take Home Tuesday Folders to maintain an open communication between home and school. Additional supplemental materials will be purchased on a needs basis.

Take Home Tuesday Folders: \$1100.00

Student Planners: \$2000.00

Brain Pop: \$500.00

Performance Coach: \$3415.12

Toner & Paper: \$1327.00

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Sanchez, Jessica	Teacher, K-12
Santana, Concepcion	Principal
Somohano, Lorena	Assistant Principal
Heredia, Aida	Teacher, K-12
Castro, Rachael	Teacher, K-12
Weber, Melissa	Teacher, K-12
Marin, Julia	Teacher, K-12
Castedo-Parra, Nancy	Teacher, ESE
Flietas, Elenora	Instructional Media
Gebara, Elba	Assistant Principal

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

Set up an effective literacy leadership team.

-Develop and implement a school-wide literacy plan.

-Create a positive atmosphere and high expectations for literacy learning across all content areas.

-Ensure a scientific, research-based reading intervention for the lowest 25%, including appropriate personnel, professional development, materials, technology, and time.

-Provide enrichment literacy based activities to maintain and increase academic achievement.

D. Public and Collaborative Teaching

The school's response to this section may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(D).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Norma Butler Bossard Elementary employs a variety of strategies to encourage a positive working relationship between teachers. We are incorporating the four principals of the FISH philosophy; choose your attitude, make their day, be present and play. Once a week teachers participate in collaborative planning within their grade levels. For grade levels that are departmentalized, teachers first meet as a group to discuss any group concerns and then break up into their respective subjects. A second day has been provided to teachers in order to continue their collaborative planning. Teachers take this opportunity to collaborate across subject areas. In this way, teachers have time to meet across subject areas and have time for deep planning. Teachers can choose to be a part of instructional rounds and visit a grade level or subject area. As a group, they observe other teachers to find best practices that can be incorporated into their teaching strategies. Once a month, a faculty meeting is dedicated to professional development. During these meetings teachers share and are provided with resources, strategies, and best practices that they can then use to plan for instruction. At the beginning of each school year, teachers join two committees. These committees range from planning cultural events for students, to creating and providing resources for curriculum needs or participating in projects that enhance the school environment. Teachers meet in their committees at least twice a year. Through these committees teachers can take an active role in their school and have ownership over what takes place at Norma Butler Bossard. During committee meetings, teachers work collaboratively to plan for resources that enhance instructional time.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

1. Provide Professional Development to teachers in identified areas of need and include time for teachers to implement what they have learned. Person responsible: Julia Marin
2. Implement Professional Learning Communities in which teachers share best practices, interpret results of tests, accommodate diverse students' learning needs, and address areas of concern. Person responsible: Julia Marin
3. Implement collaborative planning whereupon teachers plan lessons and teacher made assessments; examine student work; examine teacher work; and plan, use, and evaluate instructional practices. Persons responsible: Cristina Beguiristain, Ariana Fajardo, Aida Heredia, Rachel Castro, Melissa Weber, Megie Porras, Nancy Castedo-Parra, and Julia Marin
4. Utilize the i3 Scale Up Grant mentoring program, the teachers' preparation programs, to provide more training in areas in which teachers feel their skills are weakest. Person responsible: Concepcion C. Santana

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

Mentee: Cristina Beguiristain Mentor: Naidiana Ojeda
Lourdes Morata Susannah Florez

Rationale for Pairing: Mentors have a rich and successful background in the mentee's grade level/ department. Mentors are effective educators that are successful in attaining student achievement.

Planned Mentoring Activities: Review student data and identify student needs to plan for effective instruction. Plan for the implementation of Differentiated Instruction.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

Norma Butler Bossard ensures that its core instructional programs and materials are aligned to Florida's standards. Before instruction begins teachers use pacing guides and item specs to help them plan out lessons for the Florida standards. The pacing guides outline the Florida Standards that will be taught in mathematics and reading. They also provide a frame work and time-line by which to deliver instruction. To begin, the mathematics series that Norma Butler Bossard uses as an instructional tool is the GO Math Florida series. The lessons in this series align with the Florida Standards for mathematics K-5. For differentiated instruction in mathematics teachers utilize the enrichment and re-teach portions of the GO MATH series that are an extension of instruction. Students use the I-Ready program which has been aligned to the Mathematics Florida Standards. This is a web-based program that provides lessons that provides remediation for students based on an initial mathematics skills test. Teachers are also using Reflex math which addresses the mathematics operations fluency standards in the mathematics Florida Standards. Students access this web-based program to practice addition, subtraction, multiplication, and division skills and over time to become fluent. To continue, the reading series that our school uses as an instructional tool is Wonders. The lessons and stories in this series align with the Florida Standards for reading K-5. For differentiated instruction in reading, teachers use the little readers provided by the Wonders series to support and remediate instruction. Students use the I-Ready program which has been aligned to the English Language Arts Florida Standards. The program provides lessons that help students master specific reading standards.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Norma Butler Bossard uses data to provide and differentiate instruction to meet the diverse needs of students. Students are given weekly and mock assessments to track their academic progress. Every quarter administration has one-on-one conversations regarding student data. This conversation covers student academic growth, which students are struggling to master material, which students are excelling and require enrichment and how the data will now drive future instruction. Also, during collaborative planning teachers meet to discuss the data as a grade level to determine the greatest areas of weakness.

Teachers then find or create supplemental materials that align with the Florida State Standards to help remediate or enrich students. This work is tailored to individual or groups of students with similar difficulties or enrichment needs. The teacher provides this work during differentiated time. When looking at the data teachers also look to see what skills are lacking that may impact mastery of future standards. For example, a class who scored poorly on story elements may have difficulty then learning how to determine the theme of a given text. The teacher would then give a mini-lesson on story elements before going on to teach theme. Another example, a class who scored poorly on multi-digit multiplication will have difficulty multiplying multi-digit decimals. The teacher then reviews and re-teaches multi-digit multiplication before moving on to multiplying decimals. Administrators conduct classroom walkthroughs and look at student work to determine whether teachers have re-taught and assessed based on their student data.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: After School Program

Minutes added to school year: 30

I-Ready is a web-based program that serves as an intervention and an enrichment program in reading and mathematics. I-Ready meets the individual needs of each student as identified in the initial diagnostic component of the program. Students are provided lessons that meet the instructional needs of students and then provides additional practice for the skill or standard. Additionally, Title III tutoring for ELL students will be provided after school.

Strategy Rationale

The implementation of I-Ready in reading and mathematics will be offered to those “bubble students” and “bucket students” in fourth and fifth grade who do not receive interventions throughout the school day, and Title III ELL tutoring will be provided for select third grade students.

Strategy Purpose(s)

- Enrichment

Person(s) responsible for monitoring implementation of the strategy

Somohano, Lorena, lsomohano@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data is collected by the teachers on a monthly basis and reviewed to ensure progress is being demonstrated for each student. Acceptable student progress is demonstrated as students show gains from their initial placement level at the start of the program.

Strategy: Extended School Day

Minutes added to school year: 60

Professional Development is provided to teachers once a month during the second faculty meeting. The professional development is based on a needs assessment conducted at the beginning of the school year.

Strategy Rationale

The purpose of conducting professional development during a faculty meeting promotes participation. Teachers are given professional development that is specific to their needs without having to leave the building. Norma Butler Bossard can ensure that teachers are receiving the kind of professional development that will enhance and support instruction for our community of learners.

Strategy Purpose(s)

- Teacher collaboration, planning and professional development

Person(s) responsible for monitoring implementation of the strategy

Marin, Julia, jmarin@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Follow up assignments are collected to analyze the effectiveness of the professional development session. Administrators conduct classroom walk-throughs to determine how strategies presented during professional developments are being used in the classroom.

Strategy: Before School Program

Minutes added to school year: 30

I-Ready is a web-based program that serves as an intervention and an enrichment program in reading and mathematics. I-Ready meets the individual needs of each student as identified in the initial diagnostic component of the program. Students are provided lessons that meet the instructional needs of students and then provides additional practice for the skill or standard.

Strategy Rationale

The implementation of I-Ready in reading and mathematics will be offered to those “bubble students” in third grade who do not receive interventions throughout the school day.

Strategy Purpose(s)

- Enrichment

Person(s) responsible for monitoring implementation of the strategy

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data is collected by the teachers on a monthly basis and reviewed to ensure progress is being demonstrated for each student. Acceptable student progress is demonstrated as students show gains from their initial placement level at the start of the program.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may be used to satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(G).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Pre-Kindergarten and Kindergarten orientation is held on the Friday before the start of school. This year, orientation was held on August 19, 2016. Students and parents are encouraged to attend the orientation where they attain essential information as it pertains to their new school and the curriculum. Parents/Guardians and students are then given the opportunity to meet the teacher and visit their new classroom. Additionally, Open House was held on September 14, 2016. During Open House parents receive additional information related to the procedures and structure of the program. Parents are encouraged to become approved volunteers and PTA members to support the many school wide initiatives that take place throughout the school year. Parents also receive assistance completing lunch applications and specific directions on accessing the Parent/Student portal.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.

II. Needs Assessment

The school's completion of this section may satisfy the requirements of 20 U.S.C. Â§ 6314(b)(1)(A).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

G1. If core instruction is increased in all content areas then student achievement will improve.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If core instruction is increased in all content areas then student achievement will improve. 1a

G087615

Targets Supported 1b

Indicator	Annual Target
AMO Reading - ELL	71.0
AMO Reading - SWD	56.0
AMO Math - Hispanic	84.0
AMO Math - White	90.0
AMO Math - ELL	78.0
AMO Math - SWD	67.0
AMO Math - ED	81.0
FCAT 2.0 Science Proficiency	58.0
CELLA Writing Proficiency	46.0
FSA ELA Achievement	81.0
FSA Mathematics Achievement	71.0

Targeted Barriers to Achieving the Goal 3

- Teachers require additional support in implementing the "Four Cs" - collaboration, critical thinking, creative thinking, and communication into instruction.

Resources Available to Help Reduce or Eliminate the Barriers 2

- Reading: I-Ready, HOT Sheet, Wonder Works, My On, McGraw Hill, One Note, Accelerated Reader, Imagine Learning, after school enrichment, and ELL after school tutoring.
- Mathematics: I-Ready, Reflex, Moby Max, ThinkCentral, HOT Sheet, and after school enrichment.
- Science: J-Labs, GIZMOs, Discovery Learning, and NBC Learn.
- Writing: Spelling City, Wonders, One Note, and No Red Ink

Plan to Monitor Progress Toward G1. 8

Follow FCIM using data from the FSA

Person Responsible

Lorena Somohano

Schedule

Quarterly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Formative: Weekly teacher generated assessments, Computer assisted reports from I-Ready testing and progress monitoring. Summative: 2017 FSA

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key


G = Goal

B =
Barrier

S = Strategy

 = Problem Solving Step  S123456 = Quick Key

G1. If core instruction is increased in all content areas then student achievement will improve. 1


 G087615

G1.B1 Teachers require additional support in implementing the "Four Cs" - collaboration, critical thinking, creative thinking, and communication into instruction. 2

 B232905

G1.B1.S1 Professional development on digital fluency and instructional strategies to implement the four competencies: collaboration, critical thinking, creative thinking, and communication. Specifically targeting incorporating digital resources into the curriculum to explicitly teach students to independently answer questions that require depth and complexity of thinking as they analyze, compare, and interpret topics.

4

 S245855

Strategy Rationale

Our rationale for developing digital fluency and implementing instructional strategies to utilize the four competencies as an instructional frameworks is to develop higher order thinking skills and independent problem solving to allow our students to comprehend text and construct written responses.

Action Step 1 5

Professional Development on Promoting School Culture at Norma B. Bossard Through Implementation of Core Skills (Four Cs)

Person Responsible

Julia Marin

Schedule

Monthly, from 9/27/2016 to 12/13/2016

Evidence of Completion

Sign-in sheets, lesson plans, and classroom walkthroughs

Action Step 2 5

Teachers will incorporate and facilitate digital fluency and the four competencies specifically with regards to developing core skills across all core subject areas.

Person Responsible

Concepcion Santana

Schedule

Daily, from 8/22/2016 to 6/8/2017

Evidence of Completion

Classroom walkthroughs, student work folders, and lesson plans

Action Step 3 5

Identify model teachers. Encourage teachers who need additional support to implement the four competencies into instruction and develop digital fluency across the core subject areas. Facilitate the teachers to participate in walk-throughs and observe model lessons.

Person Responsible

Lorena Somohano

Schedule

Monthly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Model Classroom schedule and Feedback slips

Action Step 4 5

Use complex text to support the four competencies and to develop digital fluency through the use of how-to articles, brochures, fliers and real world documents such to identify text features and to locate, interpret, and organize information. Help students recognize that valid information is correct or sound and reliable information is dependable. Utilize two-column note to list conclusions and supporting evidence in non-fiction articles and editorials. Have students quote from literary and informational text to support statements about the text. Create interactive notebooks with student authentic work.

Person Responsible

Jessica Sanchez

Schedule

Every 6 Weeks, from 8/22/2016 to 6/8/2017

Evidence of Completion

Classroom walkthroughs, student work folders, and lesson plans

Action Step 5 5

Implement Accelerated Reader, and My On program to provide students with additional reading opportunities.

Person Responsible

Elenora Flietas

Schedule

Quarterly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Accelerated Reader Reports, My On Reports

Action Step 6 5

Promote the use of instructional technology such as I-Ready, Reflex Math, Performance Coach, Imagine Learning, MyOnReader, Discovery Education, NBC Learn, Gizmos, and Brain Pop to enhance and provide remediation for student conceptual understanding of topics being addressed. Monitor and support the implementation of rigorous activities, higher-order questioning, and the four competencies to increase student conceptual understanding.

Person Responsible

Lorena Somohano

Schedule

Quarterly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Classroom walkthroughs, student work folders, and lesson plans

Action Step 7 5

To promote parent support the development of digital fluency and incorporation of the four competencies across all content areas each student is provided with a Take Home Tuesday folder. The folder facilitates constant communication regarding vital curriculum and informational material in English and Spanish.

Person Responsible

Lorena Somohano

Schedule

Weekly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Take Home Tuesday Master Binder

Action Step 8 5

Provide students with a Student Planner to facilitate student self-monitoring and organization and communicate academic expectations with parents.

Person Responsible

Lorena Somohano

Schedule

Monthly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Documentation in planners

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Administrators will conduct classroom walk-throughs, review lesson plans and student work folders to ensure that the strategy is being implemented with fidelity.

Person Responsible

Lorena Somohano

Schedule

Weekly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Lesson plans, student work folders and learning targets.

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Following the FCIM model, the Reading Curriculum Leader and teachers will review assessment data weekly and adjust instruction as needed.

The MTSS/RTI team will review data bi-weekly and make recommendations based on needs assessment.

Monitor the effectiveness of interventions and remediation.

Additionally, review reports of I-Ready Reading diagnostic assessments and progress monitoring data to monitor the progress of the students in reading.

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Person Responsible

Jessica Sanchez

Schedule

Biweekly, from 8/22/2016 to 6/8/2017

Evidence of Completion

Formative: Weekly teacher generated assessments Computer assisted reports from I-Ready
Summative: 2017 FSA

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/End Date
2017					
G1.B1.S1.A1 A318405	Professional Development on Promoting School Culture at Norma B. Bossard Through Implementation of...	Marin, Julia	9/27/2016	Sign-in sheets, lesson plans, and classroom walkthroughs	12/13/2016 monthly
G1.MA1 M331698	Follow FCIM using data from the FSA	Somohano, Lorena	8/22/2016	Formative: Weekly teacher generated assessments, Computer assisted reports from I-Ready testing and progress monitoring. Summative: 2017 FSA	6/8/2017 quarterly
G1.B1.S1.MA1 M331696	Following the FCIM model, the Reading Curriculum Leader and teachers will review assessment data...	Sanchez, Jessica	8/22/2016	Formative: Weekly teacher generated assessments Computer assisted reports from I-Ready Summative: 2017 FSA	6/8/2017 biweekly
G1.B1.S1.MA1 M331697	Administrators will conduct classroom walk-throughs, review lesson plans and student work folders...	Somohano, Lorena	8/22/2016	Lesson plans, student work folders and learning targets.	6/8/2017 weekly
G1.B1.S1.A2 A318406	Teachers will incorporate and facilitate digital fluency and the four competencies specifically...	Santana, Concepcion	8/22/2016	Classroom walkthroughs, student work folders, and lesson plans	6/8/2017 daily
G1.B1.S1.A3 A318407	Identify model teachers. Encourage teachers who need additional support to implement the four...	Somohano, Lorena	8/22/2016	Model Classroom schedule and Feedback slips	6/8/2017 monthly
G1.B1.S1.A4 A318408	Use complex text to support the four competencies and to develop digital fluency through the use of...	Sanchez, Jessica	8/22/2016	Classroom walkthroughs, student work folders, and lesson plans	6/8/2017 every-6-weeks
G1.B1.S1.A5 A318409	Implement Accelerated Reader, and My On program to provide students with additional reading...	Flietas, Elenora	8/22/2016	Accelerated Reader Reports, My On Reports	6/8/2017 quarterly
G1.B1.S1.A6 A318410	Promote the use of instructional technology such as I-Ready, Reflex Math, Performance Coach,...	Somohano, Lorena	8/22/2016	Classroom walkthroughs, student work folders, and lesson plans	6/8/2017 quarterly
G1.B1.S1.A7 A318411	To promote parent support the development of digital fluency and incorporation of the four...	Somohano, Lorena	8/22/2016	Take Home Tuesday Master Binder	6/8/2017 weekly
G1.B1.S1.A8 A318412	Provide students with a Student Planner to facilitate student self-monitoring and organization and...	Somohano, Lorena	8/22/2016	Documentation in planners	6/8/2017 monthly

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. If core instruction is increased in all content areas then student achievement will improve.

G1.B1 Teachers require additional support in implementing the "Four Cs" - collaboration, critical thinking, creative thinking, and communication into instruction.

G1.B1.S1 Professional development on digital fluency and instructional strategies to implement the four competencies: collaboration, critical thinking, creative thinking, and communication. Specifically targeting incorporating digital resources into the curriculum to explicitly teach students to independently answer questions that require depth and complexity of thinking as they analyze, compare, and interpret topics.

PD Opportunity 1

Professional Development on Promoting School Culture at Norma B. Bossard Through Implementation of Core Skills (Four Cs)

Facilitator

Jessica Ramos, Jannette Puig, Marie Clement, Ariana Fajardo, Naidiana Ojeda, Maria Robinson, Georgina deVelasco, Mayda Cordero, Jessica Sanchez, Lorena Somohano

Participants

K-5, Special Areas, Bilingual, SPED Teachers

Schedule

Monthly, from 9/27/2016 to 12/13/2016

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget

1	G1.B1.S1.A1	Professional Development on Promoting School Culture at Norma B. Bossard Through Implementation of Core Skills (Four Cs)				\$0.00
2	G1.B1.S1.A2	Teachers will incorporate and facilitate digital fluency and the four competencies specifically with regards to developing core skills across all core subject areas.				\$0.00
3	G1.B1.S1.A3	Identify model teachers. Encourage teachers who need additional support to implement the four competencies into instruction and develop digital fluency across the core subject areas. Facilitate the teachers to participate in walk-throughs and observe model lessons.				\$0.00
4	G1.B1.S1.A4	Use complex text to support the four competencies and to develop digital fluency through the use of how-to articles, brochures, fliers and real world documents such to identify text features and to locate, interpret, and organize information. Help students recognize that valid information is correct or sound and reliable information is dependable. Utilize two-column note to list conclusions and supporting evidence in non-fiction articles and editorials. Have students quote from literary and informational text to support statements about the text. Create interactive notebooks with student authentic work.				\$2,127.99
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0125 - Norma Butler Bossard Elementary School	Other		\$1,820.00
			Notes: Toner and Paper			
			0125 - Norma Butler Bossard Elementary School	Other		\$307.99
			Notes: Performance Coach			
5	G1.B1.S1.A5	Implement Accelerated Reader, and My On program to provide students with additional reading opportunities.				\$0.00
6	G1.B1.S1.A6	Promote the use of instructional technology such as I-Ready, Reflex Math, Performance Coach, Imagine Learning, MyOnReader, Discovery Education, NBC Learn, Gizmos, and Brain Pop to enhance and provide remediation for student conceptual understanding of topics being addressed. Monitor and support the implementation of rigorous activities, higher-order questioning, and the four competencies to increase student conceptual understanding.				\$1,000.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0125 - Norma Butler Bossard Elementary School	Other		\$500.00
			Notes: Brain Pop			
			0125 - Norma Butler Bossard Elementary School	Other		\$500.00

Dade - 0125 - Norma Butler Bossard Elementary School - 2016-17 SIP
Norma Butler Bossard Elementary School

			<i>Notes: Head Phones</i>			
			0125 - Norma Butler Bossard Elementary School	Other		\$0.00
			<i>Notes: Waggle</i>			
7	G1.B1.S1.A7	To promote parent support the development of digital fluency and incorporation of the four competencies across all content areas each student is provided with a Take Home Tuesday folder. The folder facilitates constant communication regarding vital curriculum and informational material in English and Spanish.				\$1,100.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0125 - Norma Butler Bossard Elementary School	Other		\$1,100.00
			<i>Notes: Take Home Tuesday Folders</i>			
8	G1.B1.S1.A8	Provide students with a Student Planner to facilitate student self-monitoring and organization and communicate academic expectations with parents.				\$2,000.00
	Function	Object	Budget Focus	Funding Source	FTE	2016-17
			0125 - Norma Butler Bossard Elementary School	Other		\$2,000.00
			<i>Notes: Student Planners</i>			
Total:						\$6,227.99