Miami-Dade County Public Schools

Miami Senior High School



2017-18 Schoolwide Improvement Plan

Miami Senior High School

2450 SW 1ST ST, Miami, FL 33135

http://mhs.dadeschools.net/home.html

School Demographics

| School Type and Gi (per MSID | | 2016-17 Title I School | Disadvant | Economically taged (FRL) Rate ted on Survey 3) |
|---------------------------------|------------------------|------------------------|-----------|--|
| High Scho 9-12 | ool | Yes | | 92% |
| Primary Servio (per MSID I | • • | Charter School | (Reporte | Minority Rate ed as Non-white Survey 2) |
| K-12 General E | K-12 General Education | | | 98% |
| School Grades Histo | ory | | | |
| Year | 2016-17 | 2015-16 | 2014-15 | 2013-14 |
| Grade | В | С | C* | С |

^{*}Informational Baseline School Grade

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

Table of Contents

| Purpose and Outline of the SIP | 4 |
|--|----|
| Differentiated Accountability | 5 |
| Current School Status | 6 |
| Supportive Environment | 6 |
| Family and Community Engagement | 8 |
| Effective Leadership | 8 |
| Public and Collaborative Teaching | 14 |
| Ambitious Instruction and Learning | 14 |
| 8-Step Planning and Problem Solving Implementation | 20 |
| Goals Summary | 20 |
| Goals Detail | 20 |
| Action Plan for Improvement | 24 |
| Appendix 1: Implementation Timeline | 34 |
| Appendix 2: Professional Development and Technical Assistance Outlines | 36 |
| Professional Development Opportunities | 36 |
| Technical Assistance Items | 37 |
| Appendix 3: Budget to Support Goals | 37 |

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in <u>section 1008.33</u>, <u>Florida Statutes</u>, is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by <u>Rule 6A-1.099811</u>, <u>Florida Administrative Code</u>:

- Not in DA A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- Targeted Support and Improvement A school with a current school grade of an initial D.
- Comprehensive Support and Improvement A school with a current school grade of F or two
 consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most
 recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

 Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Miami Senior High School

| DA Region and RED | DA Category and Turnaround Status |
|---|-----------------------------------|
| Southeast - <u>LaShawn Russ-Porterfield</u> | - N/A |

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Miami Senior High School is committed to creating a safe and supportive learning environment based on the belief that all students can learn. Taking into consideration that students learn in different ways, our teachers and administrators provide a variety of instructional approaches to prepare all students for the workplace or post-secondary education. Our students will demonstrate understanding of essential knowledge and skills and be actively involved in solving problems and producing quality work. The entire learning community will collaborate to ensure that all students master meaningful and challenging work in a balanced curriculum. Our goal is to enable students to become self-directed, independent thinkers, as well as productive citizens and lifelong learners in order to secure a successful future. Every student will graduate with a plan that will enable him or her to become a life-long learner and a productive citizen.

b. Provide the school's vision statement.

Miami Senior High School students, teachers, staff, parents and community will collaborate to ensure that all students master meaningful and challenging work in a balanced curriculum, and become independent thinkers, problem solvers, productive citizens and lifelong learners.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Miami Senior High School prides itself in our rich culture and heritage. Teachers assign and facilitate projects based on students cultures throughout the year. In addition, literature chosen in classrooms demonstrates a variety of cultures and written end products which bring about cultural awareness. The rapport between teachers and students is a strong one, as it is evident in the large amount of students who participate in after school clubs, sports, and activities.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Miami Senior High School creates an environment where students feel safe and respected before, during and after school by creating an open door policy between the students, support staff and administrators. The counselors are available at all times and have an open door policy before school, during lunch, and after school. Administrators are readily available to work with students and assist them with their academic needs. In addition, the school celebrates the students' unique abilities and differences. Clubs are inclusive of all individuals and promote a sense of comfort in being open and inclusive of each other's unique abilities. The school website allows students to access teacher, counselor and administrators' email addresses, making staff accessible at all times.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Classroom procedures are in place to enhance learning and minimize distractions in the classroom. The moment there is a classroom disturbance or a student fails to follow the rules set in place,

students are taken to an administrator where the progressive discipline plan is followed. The goal of the progressive discipline plan is to address the current incident, minimize future occurrences from the student and to provide support to the student academically, socially and behaviorally. Teachers have been trained on behavioral strategies that allow them to deal with minor incidents in class and how to use the support staff and administrators when other strategies have failed.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Miami Senior High's counseling staff identifies at risk students and monitors their progress. Individualized and group counseling sessions allow for students to develop their social and emotional needs in a supportive environment that is inclusive of all differences. Students who have exhibited social-emotional issues are monitored and based on their need, placed into group counseling sessions, or seen individually to continue to support their social-emotional growth and development. We also work with many community agencies to provide counseling for at risk students.

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, \hat{A} § 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

There are various ways we identify our at-risk students. Teachers value attendance as an early warning sign. Therefore, once a student has 4 unexcused absences, they refer the student to the grade level counselor and administrator to address excessive absences and/ or tardies. Once a student is absent five times, the Attendance Review Committee convenes. District attendance policies are followed to ensure uniformity and consistency of expectations and implementation. Students with 10 absences or more are considered truant. In addition, the school also identifies students who demonstrate to be at-risk based on low performance on the state examination. Last, the counselors monitor grades and address issues on an individualized basis to ensure students are receiving the credits they need to graduate with their cohort and receive support for any social or emotional issues they may be facing.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

| Indicator | | Grade Level | | | | | | | | | | | | Total |
|---------------------------------|---|-------------|---|---|---|---|---|---|---|-----|-----|-----|-----|-------|
| | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| Attendance below 90 percent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| One or more suspensions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 125 | 77 | 74 | 287 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 331 | 345 | 383 | 358 | 1417 |

The number of students identified by the system as exhibiting two or more early warning indicators:

| Indicator | | Grade Level | | | | | | | | | | | | Total |
|--|---|-------------|---|---|---|---|---|---|---|-----|-----|-----|-----|-------|
| | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| Students exhibiting two or more indicators | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320 | 107 | 245 | 142 | 814 |

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Students identified by the early warning system are evaluated using the FAIR assessment and analysis of Power of BI Data to adequately place students in Reading classes to address the skills they are deficient in. Students are provided differentiated instruction during the school day in their content area classes. Those students are also offered tutoring after school and on Saturdays to improve their academic performance. Intervention groups during elective periods offer additional practice to improve reading performance. Counselors meet with the students. Parent conferences are scheduled with the counselor and administrator to ensure student is being monitored and receiving the necessary support to improve academically.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2) and (b)(7)(A)(iii)(I).

- 1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.
 - a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

Miami Senior High provides parents, on a monthly basis, with the opportunity to interact with staff, tour the campus, and participate in meeting that are relevant to the academic progress of every student. Parent meetings address the following: graduation requirements, academic and curricular offerings, industry certifications, college and career, state and national exams, school safety, scholarship opportunities, planning for college and advanced academics. Our goal for the 2017-2018 school year is to increase the percentage of parents that participate in school meetings and activities by 10 percent.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

Miami Senior High School utilizes its rich history and strong alumni association to develop partnerships in the community. These Partnerships bring resources into the school which allow us to improve students achievement. We work closely with a community agency which provides mental health services to students. In addition we have also partnered up with our local universities and colleges to provide college level courses and a comprehensive transitional process in order to promote college readiness as the students move into higher level education. In addition to that, the relationship between our school and private corporations continues to provided opportunities for career training (Internships) as well as financial opportunities (Scholarship) for our students.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

| Name | Title |
|-----------------|---------------------|
| Valdes, Benny | Principal |
| Leal, Amaris | Assistant Principal |
| Zabala, Felix | Assistant Principal |
| Veras, Karen | Assistant Principal |
| Arscott, Dwight | Assistant Principal |

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

Benny Valdes, Principal; Amaris Leal, Assistant Principal; Dwight Arscott, Assistant Principal; Madeline Meiklejohn, Assistant Principal; Felix Zabala, Assistant Principal; Stephanie Herris, Reading Coach; Vanessa Gaitan, Reading Coach; Maby Gonzalez, Mathematics Coach, Orly Garcia, Social Studies Coach; Janing Vela, Testing Chair; Leonard Graham, Athletic Director; Marysol Rivero, Activities Director. In addition, the following individuals assist when necessary: Juan Chaine and Amber Wilcox, SWD Program Specialist; Carlos Insignares, Student Services Department Chair; Aurora Couzo, ELL Department Chair and Ivan Rosales, SS Department Chair. The role of the School Leadership Team is to drive the school's mission and vision by providing continuous support, professional development, build instructional capacity, and monitor the school's process using district and state data tools. The administrators are responsible for ensuring that personnel needs are met through observations and action plans. Instructional Coaches are responsible for supporting and building teacher capacity by developing curricular processes.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The Leadership team will monitor academic and behavior data evaluating progress by addressing the following questions:

What will all students learn? How will we determine if the students have learned? How will we respond when students have not learned? And how will we respond when students have learned or already know?

- The team will gather and analyze data to determine professional development for faculty as indicated by student intervention and achievement needs.
- The team will hold regular meetings.
- The team will maintain communication with staff for input and feedback, as well as updating them on procedures and progress.
- The team will support a process and structure within the school to design, implement, and evaluate both daily instruction and specific interventions.
- The team will provide clear indicators of student need and student progress, assisting in examining the validity and effectiveness of program delivery.

The team will assist with monitoring and responding to the needs of subgroups within the expectations for adequate yearly progress.

Miami High provides services to ensure students requiring additional remediation are assisted

through extended learning opportunities (after-school programs, community education, Florida Virtual School, Saturday school, and summer school). The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to students. Curriculum coaches develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Other components that are integrated into the school-wide program include an extensive Parental Program; Title 1 CHESS; Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Miami Senior High School provides services and support to migrant students and parents. Students are also provided extended learning opportunities (after-school and Saturday school) by the Title I, Part C, and Migrant Education Program.

Miami High receives funds to support the Educational Alternative Outreach program. Services are coordinated with District Drop-out Prevention programs.

The District uses supplemental funds for improving basic education as follows:

- training to certify qualified mentors for the New Teacher (MINT) Program
- training for add-on endorsement programs, such as Reading, Gifted, ESOL training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols.

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) by providing funds to implement and/or provide: tutorial programs (K-12), parent outreach activities (K-12), professional development on best practices for ESOL and content area teachers, coaching and mentoring for ESOL and content area teachers(K-12), reading and supplementary instructional materials(K-12), and purchase of supplemental hardware and software for the development of language and literacy skills in reading, mathematics and science, is purchased for selected schools to be used by ELL students (K-12, RFP Process).

The Homeless Assistance Program seeks to ensure a successful educational experience for homeless children by collaborating with parents and the community. The school is eligible to receive services and will do so upon identification and classification of a student as homeless. The Homeless Liaison provided training for school registrar on the procedures for enrolling homeless students and for the school counselors on the McKinney Vento Homeless Assistance Act-ensuring homeless children and youth are not to be stigmatized or separated, segregated, or isolated on their status as homeless-and are provided with all entitlements. The District Homeless Student Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth. The school has a school based homeless coordinator trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Full service adult education programs are located on the school site and operate from 2:30 p.m. to 10:00 p.m. Monday through Thursday. Miami High Community School offers completion courses to all eligible Miami High students in the evening based on counselor recommendation. Courses may be taken for credit recovery, promotion, remediation, or grade forgiveness purposes.

Miami High promotes Career Pathways and Programs of Study to its students in order to provide a better understanding and appreciation of the postsecondary opportunities available to them assist in creating a plan for how to acquire the skills necessary to take advantage of those opportunities.

Articulation agreements allow students to earn college and postsecondary technical credits in high school and provide more opportunities for students to complete 2 and 4 year postsecondary degrees.

Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work, and other industry certifications. Readiness for postsecondary opportunities will strengthen with the integration of academic and career and technical education components and a coherent sequence of courses.

Miami High will involve parents in the planning and implementation of the Title I program and extend an open invitation to our school's Parent Resource Center or parent area in order to inform parents regarding available programs, their rights under No Child Left Behind and other referral services. Miami High will increase parental involvement through developing our schools' Title I annual meeting and other documents necessary in order to comply with dissemination and reporting requirements. Miami High will conduct informal parent surveys to determine specific needs of our parents, and schedule workshops, Parent Academy courses, etc. with flexible times to accommodate our parents and build their capacity for involvement

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

| Name | Stakeholder Group |
|--|----------------------------|
| Vicky Puentes-Chair | Teacher |
| Benny Valdes-Principal | Principal |
| Martha Waters | Teacher |
| Vicky Puentes | Teacher |
| Jorge Portuondo | Education Support Employee |
| Idalmis Fundora | Parent |
| Joel Molina | Business/Community |
| Jose Manuel Garcia | Business/Community |
| Fernando Arencibia | Business/Community |
| Amaris Leal-Assistant Principal | Education Support Employee |
| Jose Hernandez | Business/Community |
| Alan Bashaw-Adult/Vocational Principal | Principal |
| Wendy Anderson-Booher | Teacher |
| Gustavo Miranda | Teacher |
| Erick Hueck - UTD | Teacher |
| Marta Etcheverry-Adult/Vocational | Teacher |
| Ana Nunez | Education Support Employee |
| Carlos Casillas | Parent |
| Esperanza Hueck | Parent |
| Jennifer Bravo | Parent |
| Jeannette Lara | Parent |
| Esperanza Miguel | Parent |
| Ingrid Espinoza-Hueck | Student |
| Gabriel Maurel | Student |
| Stephanie Herris | Teacher |
| Isamara Berrios | Teacher |
| Kelly Hernandez | Student |
| Paris Obregon | Student |
| Nataly Cancio | Student |
| Natalie Mandado | Student |
| Alvaro Espinoza Hueck | Student |

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2).

a. Evaluation of last year's school improvement plan

The School Improvement Plan is developed by the Leadership Team, after discussion and collaboration, the final version is presented to the EESAC committee in a formal meeting session.

b. Development of this school improvement plan

The School Advisory Council:

- Schedule and conduct meetings on a regular basis;
- Review all applicable student performance data;
- Determine the students' needs and prioritize them;
- Recommend strategies to improve areas of need;
- Decide how to measure results:
- Assist in the preparation and evaluation of the School Improvement Plan;
- c. Preparation of the school's annual budget and plan

The school's annual budget is driven by the master schedule. Depending on the academic needs of the students, the budget is compiled and the instructional plan is developed.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

The School Advisory Council will allocate funds to support student and school improvement. Funds will be allocated based on need and resources available:

\$2999.00 to be transferred to Internal Funds for student incentives;

\$3969.99 for Students Field Trips

\$2000.00 for transportation for JROTC;

\$6000 for Marching Band Competition

Total costs: \$14,968.00

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

| Name | Title |
|-------------------|---------------------|
| Leal, Amaris | Assistant Principal |
| Valdes, Benny | Principal |
| Veras, Karen | Assistant Principal |
| Zabala, Felix | Assistant Principal |
| Waugaman, Matthew | Teacher, K-12 |
| Arscott, Dwight | Assistant Principal |
| Rosales, Ivan | Teacher, K-12 |
| Herris, Stephanie | Instructional Coach |
| Gaitan, Vanessa | Instructional Coach |

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

The Literacy Leadership Team will create capacity of reading knowledge within the school building and focus on areas of literacy concern across the school. The principal will promote the Literacy Leadership Team as an integral part of the school literacy process to build a culture of reading throughout the school.

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Miami Senior High School Common Planning time has been embedded into our schedule as part of our support mechanisms and action plan. Each department meets weekly to develop and align their lesson plan with the District's curriculum and pacing guide. This job-embedded meeting allows our faculty to engage in academic discussion, analyze student work, and analyze data trends in order to improve student achievement. Collaborative conversations are conducted using protocols that maximize the teachers' time and participation.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

The administration welcomes all eligible candidates to interview, tour the school and meet with perspective colleagues. The administration uses the District's Teacher Match software to ensure each candidate meets the school's needs and academic expectations. The administration has developed a support mechanism that allows them to provide feedback of progress ,academic expectation and accountability to all teachers during faculty and small group meetings. In addition, administrators meet with teachers individually to debrief on informal and formal observations. All novice teachers are provided a mentor to assist in developing their capacity. Instructional coaches support our faculty with the implementation of best practices as they continue to develop highly effective instructional leaders.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

The coaches and department chairpersons serve as components of the support mechanism created by our school. One of their main responsibilities is to support /mentor new staff members and help them achieve their greatest potential professionally through sessions where the new teachers are able to observe modeling and receive curricular support. During these coaching /mentoring sessions, the coaches and or chairperson pair the new teachers to other teachers according to their content area and level of experience as well as encouraging their development through the District's MINT program.

E. Ambitious Instruction and Learning

- 1. Instructional Programs and Strategies
 - a. Instructional Programs
 - 1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

Miami Senior High School follows the District Instructional Pacing Guides to ensure alignment of the curriculum in all content areas. Materials and resources are also aligned to District pacing guide requirements. The use of technology is being incorporated throughout the curriculum to better prepare students for the demands of the 21st century learner. Ninth grade and tenth grade students have been given tablets, which they are using in their World History, Science, and English classes.

Laptops are being used in all Core Content area classes during DI groups to ensure students are exposed to a variety of technological resources such as apps and presentation programs. These resources allow the students to generate academic research and publish their written end products. The incorporation of technology in our core instructional classes will prepare the students for the rigorous demands of the new standards and the manner in which they are being assessed.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Miami Senior High School uses data to drive instruction and plan for differentiation. This data is used to determine the specific academic deficiencies of our students, specially our ELL and ESE student population as we plan for continuous academic support in order to improve academic progress and achievement. Differentiation is based on the FAIR-FS and the District's Mid-Year Assessments. These Assessments are analyzed during common planing data discussions, allowing the teachers to use quantitative and qualitative data to determine the opening routine and academic strategies for the class. In the Reading classes, teachers differentiate their instruction based on the specifications of the Decision Tree. In English, Mathematics, US History and Science classes, teachers differentiate based on the Baseline and Mid-Year Assessments.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 4,000

The school site has adopted an action plan with several initiatives to infuse reading and writing strategies as we focus on teaching the standards. Students in the 9th through 11th grades will have the opportunity to attend tutoring sessions that focus on standard specific skill building. Students in the 11th and 12th grades are working with programs to prepare them to improve their scores on the ACT, SAT and PERT. The school created a tutoring program where all students receive academic support in all content areas before and after school as well as on Saturdays. In addition to our tutoring program, the Intensive Saturday Academy for retakers provides support for those students who need to pass the state assessments to graduate. A Literacy Focus Calendar is used throughout the year in all ninth and tenth grade classes. Job-embedded professional development sessions are scheduled monthly through faculty, common planning and department meetings. The administration monitors the implementation of the action plan through daily classroom walkthroughs.

Strategy Rationale

Students are afforded opportunities every weekday before and after school for additional support in all content area courses. The school provides individualized and small group instruction which focus on student needs and academic proficiency including assisting students in the acquisition of language skills. Approximately 40% of our population is in the ELL or SPED programs, so our enrichment learning opportunities have been designed to allow every student to meet with a content area teacher every week. Moreover, teachers are required to keep attendance of their tutorial sessions as they help students improve on skills that are hindering their academic progress.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment
- Teacher collaboration, planning and professional development

Person(s) responsible for monitoring implementation of the strategy Valdes, Benny, pr7461@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data is collected regularly through formative and summative assessments. Data driven professional development administered by the instructional coaches occurs to ensure that teachers are all analyzing their data in a uniform manner. Furthermore, analysis of data and instructional practices that follow the Continuous Improvement Model ensure that staff members are using leading data to impact instructional practices in the classroom.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

For our incoming cohorts, we provide various opportunities for students and parents to meet and become familiar with the school's physical structure, curriculum catalog, and staff. Our school has created relationships with neighborhood elementary and middle schools to encourage future 9th graders to attend these meetings. Outgoing cohorts are supported through various counselors, including the 12th grade counselor and the CAP advisor. The school has sustained partnerships with local colleges and universities to assist with the transitional period.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

Through a freshman transition class, students work with their teachers and guidance counselors to create a Career Portfolio based on an interest inventory. Students construct a four-year plan that includes courses the necessary to meet graduation requirement as well as courses based on student preferences. Upperclassmen become prepared for post-secondary plans through CAP visits, SAT/ACT preparation courses, PSAT administration, college tours, and college fairs. The Student Services Department visits classrooms before and after students subject selections and individually discuss the courses they selected. The Curriculum Bulletin is thorough, user friendly and is available in electronic and hard copy formats at: http://mhs.dadeschools.net/. The school website includes an instructional video to facilitate the process. In addition, each major course of study participates in a lunch fair to promote their specific programs. These programs focus on preparing students with industry certification courses to make them career ready. This ensures advanced coursework to make students college and industry ready upon graduation.

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

Students begin meeting with grade level counselors starting their freshman year and plan their four-year course of study and post-secondary plan. Plans are based on student interest and available course offerings. The following programs are available at the school-site: law and teaching magnets, automotive mechanics, cosmetology, television production, medical technology, culinary studies, industrial technology, photography, and applied arts. In addition, the school-site has a plethora of Advanced Placement and Virtual School courses, and Dual Enrollment opportunities. In addition, the school offers internship opportunities in most of the specialized programs and industry certification program preparation and completion. At the school, every student graduates with a plan.

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

> Early intervention of incoming seniors missing credits and close monitoring to ensure seniors enroll in

Adult Education courses or Virtual School to complete credits.

- > Maintain a live database to include all components of the graduation requirements.
- > Collaborate with MDC to Administer a career inventory test to all juniors/seniors .
- > Administer the PERT to all juniors and seniors
- > Offer ACT/SAT verbal and mathematical preparation courses.
- > Host biannual college and career fairs.
- > Host in and out of county college visits.
- > Have 100% of Seniors apply to college.
- > Conduct classroom presentations sponsored by the CAP advisor and grade level counselor to inform students of graduation requirements, scholarship opportunities, and admissions requirement
- > Offer Saturday and after-school tutoring in multiple subjects and a corresponding incentive plan.
- > Offer seven in-house Dual Enrollment courses.
- > Encourage students to enroll in Advanced Placement courses in Language Arts, Mathematics,

Social Science and Science courses.

- > An official testing center for the ACT.
- > Maintain a database to track student progress on industry certification program preparation and completion.
- 4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes.

The school has utilizes a variety of strategies to increase student college readiness. Miami Senior High continuously encourages a larger number of students to enroll in Dual Enrollment classes. This is a lengthy process which requires academic counseling, student grade and test score verification. During the first three weeks of school, the CAP counselor conducts a workshop where all Seniors register for Miami-Dade Community College.

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

Miami Senior High School's teacher pedagogy strengths are the implementation of the Gradual Release, which has been faithfully and effectively executed within classrooms. Furthermore, the use of technology has been evident within core content areas. However, the integration of technology is an ongoing process through the distribution of district tablets in the ninth and tenth grade, while eleventh and twelfth grade English teachers are receiving laptop carts. Miami Senior High School's area of need is centered around effective use of questioning strategies to increase student engagement in all classrooms in order to fully enrich and prepare students for higher level material they will see beyond their high school careers.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"Â? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

While identifying the area of need for Miami Senior High School, stakeholders were able to assess teacher pedagogy at the micro level at the school site by observing classroom instruction and evaluating teacher instructional planning practices. As a result of this analysis, a lack of consistent planned student engagement opportunities were absent from planning, subsequently diminishing the efficacy of questioning strategies employed by teachers for student engagement. Teachers are in need of strategic guidance in

order to plan specific points or opportunities for deeper student engagement that leads to collaborative solutions independent of directed teacher guidance.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal **B** =

Barrier **S** = Strategy

1 = Problem Solving Step S123456 = Quick Key

Strategic Goals Summary

- **G1.** If core instruction is increased in all content areas, then student achievement will improve.
- **G2.** If the school provides a more interactive approach during instruction, then there will be an increase in attendance by 1%.
- **G3.** If student reading proficiency improves through strategic scheduling and differentiation of instruction, then there will be an increase in the number of students passing CTE examinations.
- **G4.** See Title I PIP for this goal.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If core instruction is increased in all content areas, then student achievement will improve. 1a



Targets Supported 1b

| Indicator | Annual Target |
|-------------------------------------|---------------|
| Bio I EOC Pass | 65.0 |
| 4-Year Grad Rate (Standard Diploma) | 81.0 |
| FSA ELA Achievement | 46.0 |
| Algebra I EOC Pass Rate | 40.0 |

Targeted Barriers to Achieving the Goal

• Students will engage in deeper understanding of the text through the scaffolding of multilevel questions that will lead to higher order thinking skills and in-depth understanding of the text.

Resources Available to Help Reduce or Eliminate the Barriers 2

 Template for Unpacking the Standard Protocol through the Common Planning, standards resources: Planning Cards, Learning Targets document, Student Task Cards, Pacing Guides, instructors, instructional coaches, frameworks, state writing rubrics, higher order questioning, practice exams, computers, tablets, and educational software.

Plan to Monitor Progress Toward G1. 8

Monitor the implementation of collaborative structures, higher level questioning and provide feedback, guide instructional coaches and determine next steps

Person Responsible

Benny Valdes

Schedule

On 6/7/2018

Evidence of Completion

Coaching Logs; Coaching Calendar; Observation Notes; Leadership Meeting Notes

G2. If the school provides a more interactive approach during instruction, then there will be an increase in attendance by 1%. 1a

🔍 G096693

Targets Supported 1b

| Indicator | Annual Target |
|----------------------|---------------|
| Discipline incidents | 0.0 |

Targeted Barriers to Achieving the Goal 3

• A large amount have truancy issues evident by being absent for 16 days or more.

Resources Available to Help Reduce or Eliminate the Barriers 2

· Administrators, Referral forms, reports

Plan to Monitor Progress Toward G2.

Analysis of reports, implications and action plan to remediate situation.

Person Responsible

Benny Valdes

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

reports, administrative walkthroughs

G3. If student reading proficiency improves through strategic scheduling and differentiation of instruction, then there will be an increase in the number of students passing CTE examinations.

🥄 G096694

Targets Supported 1b

| Indicator | Annual Target |
|-------------------------------------|---------------|
| 4-Year Grad Rate (Standard Diploma) | 81.0 |

Targeted Barriers to Achieving the Goal 3

• Student reading proficiency hinders their ability to pass Industry Certification Examinations.

Resources Available to Help Reduce or Eliminate the Barriers 2

• Computers, Counselor, Business Teachers, Study guide, intervention workshops

Plan to Monitor Progress Toward G3. 8

Testing will occur based on the testing calendar and data will be input by point person.

Person Responsible

Amaris Leal

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Based on passing/ failing score, documentation will be kept through Grade book and Graduation tracker.

G4. See Title I PIP for this goal. 1a S G096695

Targets Supported 1b

Indicator Annual Target

Targeted Barriers to Achieving the Goal

Resources Available to Help Reduce or Eliminate the Barriers 2

Plan to Monitor Progress Toward G4.

Person Responsible

Schedule

Evidence of Completion

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

1 = Problem Solving Step S123456 = Quick Key

G1. If core instruction is increased in all content areas, then student achievement will improve.

🔍 G096692

G1.B1 Students will engage in deeper understanding of the text through the scaffolding of multilevel questions that will lead to higher order thinking skills and in-depth understanding of the text. 2

🔍 B260079

G1.B1.S1 Teachers will develop and employ higher order thinking questions; This will address and increase rigor as it promotes collaboration and student engagement. 4



Strategy Rationale

The use of multiple levels of questions will promote higher order thinking

Action Step 1 5

Develop plans that are clear, logical, sequential, and aligned to standards-based learning to use higher level questioning

Person Responsible

Amaris Leal

Schedule

Weekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Agenda, Lesson Plans, Instructional Delivery of Lesson, Sign-in sheet

Action Step 2 5

Use multiple levels of questions

Person Responsible

Amaris Leal

Schedule

Weekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Lesson Plans.

Action Step 3 5

Implement Socratic Seminar in 9th and 10th Grade Reading and English Classes.

Person Responsible

Amaris Leal

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Student work, Lesson Plans

Action Step 4 5

Provide follow up support to selected teachers by conducting coaching cycles

Person Responsible

Amaris Leal

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Student Work, Coaching cycle Documents, Walk through logs and Administrative observations

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Build teacher capacity, throughout the planning process, with the use of strategies such as the use of higher level questioning in order to add rigor and promote collaboration

Person Responsible

Amaris Leal

Schedule

Weekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Support document, Work folders and lesson plans, Agenda

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Administrative walkthroughs

Person Responsible

Benny Valdes

Schedule

Weekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

walk through logs and administrative observations

G2. If the school provides a more interactive approach during instruction, then there will be an increase in attendance by 1%.

🔍 G096693

G2.B1 A large amount have truancy issues evident by being absent for 16 days or more.

🥄 B260080

G2.B1.S1 Utilize of school personnel and motivation programs to help at risk students attend school regularly. 4

% S275533

Strategy Rationale

Through the utilization of the counselors and conferences, there is students at risk will be held accountable for attending school on a regular basis.

Action Step 1 5

Utilize after school tutoring to provide instructional support

Person Responsible

Felix Zabala

Schedule

Weekly, from 9/4/2017 to 6/7/2018

Evidence of Completion

Logs and referrals documenting conferences, lattend monthly reports.

Action Step 2 5

Use Saturday school to provide instructional support

Person Responsible

Felix Zabala

Schedule

Weekly, from 9/4/2017 to 6/7/2018

Evidence of Completion

Logs and referrals documenting conferences

Action Step 3 5

Use school detentions to assist with difficulties in classes

Person Responsible

Felix Zabala

Schedule

Weekly, from 9/4/2017 to 6/7/2018

Evidence of Completion

Logs and referrals documenting conferences

Action Step 4 5

Provide incentives such as Pizza, college field trips, career fairs to encourage students to attend class regularly.

Person Responsible

Felix Zabala

Schedule

Monthly, from 9/4/2017 to 6/7/2018

Evidence of Completion

Leadership Team Meeting agendas.

Plan to Monitor Fidelity of Implementation of G2.B1.S1 6

Interventions throughout the school day to provide instructional support to struggling students and keep them focused on academic development.

Person Responsible

Amaris Leal

Schedule

Monthly, from 9/4/2017 to 6/7/2018

Evidence of Completion

Intervention logs, intervention schedule, administrative walk throughs

Plan to Monitor Effectiveness of Implementation of G2.B1.S1 7

Monthly quarterly reports and attendance data with dashboard and reports.

Person Responsible

Felix Zabala

Schedule

On 6/7/2018

Evidence of Completion

Attendance data and administrator database.

G3. If student reading proficiency improves through strategic scheduling and differentiation of instruction, then there will be an increase in the number of students passing CTE examinations.

% G096694

G3.B1 Student reading proficiency hinders their ability to pass Industry Certification Examinations.

🥄 B260081

G3.B1.S1 Administration will utilize student achievement data to ensure reading proficiency improves as instruction adheres to the depth and the rigor of the curriculum.

S275534

Strategy Rationale

Fidelity to student data, pacing guide and test preparation will assist in successfully preparing students for certification.

Action Step 1 5

Administrators and department chairpersons will monitor tracking system of student expectation and performance.

Person Responsible

Amaris Leal

Schedule

Biweekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Documentation of tracking system

Action Step 2 5

Department chairs will share student achievement data with teachers

Person Responsible

Amaris Leal

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Department meeting Agenda and minutes

Action Step 3 5

Teachers will schedule data chats with students

Person Responsible

Amaris Leal

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Data Chat form

Action Step 4 5

Teachers will plan their lessons according to their student data

Person Responsible

Amaris Leal

Schedule

Weekly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Lesson Plan, Student Work.

Plan to Monitor Fidelity of Implementation of G3.B1.S1 6

Testing calendar and Google document to monitor the students who will be testing in CTE courses at each testing date.

Person Responsible

Juan Chaine

Schedule

Monthly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Tracking system template, CTE Tracker

Plan to Monitor Effectiveness of Implementation of G3.B1.S1 7

Teachers will keep track of practice test scores and have students test based on readiness factor.

Person Responsible

Juan Chaine

Schedule

Daily, from 8/21/2017 to 6/7/2018

Evidence of Completion

Teacher roster placed onto a Google document to be shared through gmail account.

IV. Implementation Timeline

| Source | Task, Action Step or Monitoring Activity | Who | Start Date (where applicable) | Deliverable or Evidence of Completion | Due Date/ End Date |
|-------------------------|---|---------------|-------------------------------------|--|-----------------------|
| | | 2018 | | | |
| G1.MA1 M398430 | Monitor the implementation of collaborative structures, higher level questioning and provide | Valdes, Benny | 8/21/2017 | Coaching Logs; Coaching Calendar; Observation Notes; Leadership Meeting Notes | 6/7/2018 one-time |
| G2.MA1 | Analysis of reports, implications and action plan to remediate situation. | Valdes, Benny | 8/21/2017 | reports, administrative walkthroughs | 6/7/2018 monthly |
| G3.MA1 | Testing will occur based on the testing calendar and data will be input by point person. | Leal, Amaris | 8/21/2017 | Based on passing/ failing score, documentation will be kept through Grade book and Graduation tracker. | 6/7/2018 monthly |
| G1.B1.S1.MA1 M398428 | Administrative walkthroughs | Valdes, Benny | 8/21/2017 | walk through logs and administrative observations | 6/7/2018 weekly |
| G1.B1.S1.MA1 M398429 | Build teacher capacity, throughout the planning process, with the use of strategies such as the use | Leal, Amaris | 8/21/2017 | Support document, Work folders and lesson plans, Agenda | 6/7/2018 weekly |
| G1.B1.S1.A1 | Develop plans that are clear, logical, sequential, and aligned to standards-based learning to use | Leal, Amaris | 8/21/2017 | Agenda, Lesson Plans, Instructional Delivery of Lesson, Sign-in sheet | 6/7/2018 weekly |
| G1.B1.S1.A2 A370000 | Use multiple levels of questions | Leal, Amaris | 8/21/2017 | Lesson Plans. | 6/7/2018 weekly |
| G1.B1.S1.A3 | Implement Socratic Seminar in 9th and 10th Grade Reading and English Classes. | Leal, Amaris | 8/21/2017 | Student work, Lesson Plans | 6/7/2018 monthly |
| G1.B1.S1.A4 | Provide follow up support to selected teachers by conducting coaching cycles | Leal, Amaris | 8/21/2017 | Student Work, Coaching cycle Documents, Walk through logs and Administrative observations | 6/7/2018 monthly |
| G2.B1.S1.MA1 M398431 | Monthly quarterly reports and attendance data with dashboard and reports. | Zabala, Felix | 8/21/2017 | Attendance data and administrator database. | 6/7/2018 one-time |
| G2.B1.S1.MA1 M398432 | Interventions throughout the school day to provide instructional support to struggling students and | Leal, Amaris | 9/4/2017 | Intervention logs, intervention schedule, administrative walk throughs | 6/7/2018 monthly |
| G2.B1.S1.A1 | Utilize after school tutoring to provide instructional support | Zabala, Felix | 9/4/2017 | Logs and referrals documenting conferences, lattend monthly reports. | 6/7/2018 weekly |
| G2.B1.S1.A2 A370004 | Use Saturday school to provide instructional support | Zabala, Felix | 9/4/2017 | Logs and referrals documenting conferences | 6/7/2018 weekly |
| G2.B1.S1.A3 A370005 | Use school detentions to assist with difficulties in classes | Zabala, Felix | 9/4/2017 | Logs and referrals documenting conferences | 6/7/2018 weekly |
| G2.B1.S1.A4 A370006 | Provide incentives such as Pizza, college field trips, career fairs to encourage students to | Zabala, Felix | 9/4/2017 | Leadership Team Meeting agendas. | 6/7/2018 monthly |
| G3.B1.S1.MA1 M398434 | Teachers will keep track of practice test scores and have students test based on readiness factor. | Chaine, Juan | 8/21/2017 | Teacher roster placed onto a Google document to be shared through gmail account. | 6/7/2018 daily |
| G3.B1.S1.MA1 M398435 | Testing calendar and Google document to monitor the students who will be testing in CTE courses at | Chaine, Juan | 8/21/2017 | Tracking system template, CTE Tracker | 6/7/2018 monthly |
| G3.B1.S1.A1 A370007 | Administrators and department chairpersons will monitor tracking system of student expectation and | Leal, Amaris | 8/21/2017 | Documentation of tracking system | 6/7/2018 biweekly |
| G3.B1.S1.A2 A370008 | Department chairs will share student achievement data with teachers | Leal, Amaris | 8/21/2017 | Department meeting Agenda and minutes | 6/7/2018 monthly |

| Source | Task, Action Step or Monitoring Activity | Who | Start Date (where applicable) | Deliverable or Evidence of Completion | Due Date/ End Date |
|------------------------|--|--------------|-------------------------------------|--|-----------------------|
| G3.B1.S1.A3 | Teachers will schedule data chats with students | Leal, Amaris | 8/21/2017 | Data Chat form | 6/7/2018 monthly |
| G3.B1.S1.A4 A370010 | Teachers will plan their lessons according to their student data | Leal, Amaris | 8/21/2017 | Lesson Plan, Student Work. | 6/7/2018 weekly |

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. If core instruction is increased in all content areas, then student achievement will improve.

G1.B1 Students will engage in deeper understanding of the text through the scaffolding of multilevel questions that will lead to higher order thinking skills and in-depth understanding of the text.

G1.B1.S1 Teachers will develop and employ higher order thinking questions; This will address and increase rigor as it promotes collaboration and student engagement.

PD Opportunity 1

Develop plans that are clear, logical, sequential, and aligned to standards-based learning to use higher level questioning

Facilitator

Monica Sanchez Curriculum Support Specialists

Participants

Literacy Coaches and teachers

Schedule

Weekly, from 8/21/2017 to 6/7/2018

G3. If student reading proficiency improves through strategic scheduling and differentiation of instruction, then there will be an increase in the number of students passing CTE examinations.

G3.B1 Student reading proficiency hinders their ability to pass Industry Certification Examinations.

G3.B1.S1 Administration will utilize student achievement data to ensure reading proficiency improves as instruction adheres to the depth and the rigor of the curriculum.

PD Opportunity 1

Administrators and department chairpersons will monitor tracking system of student expectation and performance.

Facilitator

Juan Chaine

Participants

Business Techonology Teachers

Schedule

Biweekly, from 8/21/2017 to 6/7/2018

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

| VII. Budget | | | | | | | | | |
|--|--|---|------------------------------------|-------------------|-----|------------|--|--|--|
| 1 | G1.B1.S1.A1 | Develop plans that are clea based learning to use high | \$0.00 | | | | | | |
| 2 | G1.B1.S1.A2 | Use multiple levels of ques | \$0.00 | | | | | | |
| 3 | G1.B1.S1.A3 | Implement Socratic Semina Classes. | \$0.00 | | | | | | |
| 4 | G1.B1.S1.A4 | Provide follow up support t | \$0.00 | | | | | | |
| 5 | G2.B1.S1.A1 | Utilize after school tutoring | \$0.00 | | | | | | |
| 6 | G2.B1.S1.A2 | Use Saturday school to pro | \$0.00 | | | | | | |
| 7 | G2.B1.S1.A3 | Use school detentions to as | \$0.00 | | | | | | |
| 8 | G2.B1.S1.A4 | Provide incentives such as students to attend class re | \$0.00 | | | | | | |
| 9 | G3.B1.S1.A1 | Administrators and departr student expectation and pe | \$5,000.00 | | | | | | |
| | Function | Object | Budget Focus | Funding Source | FTE | 2017-18 | | | |
| | 5100 | 500-Materials and Supplies | 7461 - Miami Senior High School | General Fund | | \$5,000.00 | | | |
| Notes: Monitoring system and tutorial services as needed for student | | | | | | | | | |
| 10 | G3.B1.S1.A2 | Department chairs will shar | \$0.00 | | | | | | |
| 11 | G3.B1.S1.A3 | Teachers will schedule data | \$0.00 | | | | | | |
| 12 | G3.B1.S1.A4 Teachers will plan their lessons according to their student data | | | | | | | | |
| Total: | | | | | | | | | |