

Miami-Dade County Public Schools

Frederick R. Douglass Elementary



2017-18 Schoolwide Improvement Plan

Frederick R. Douglass Elementary

314 NW 12TH ST, Miami, FL 33136

<http://frederickdouglass.dadeschools.net/>

School Demographics

School Type and Grades Served (per MSID File)	2016-17 Title I School	2016-17 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School PK-5	Yes	98%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	99%

School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	A	C	D*	D

**Informational Baseline School Grade*

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Frederick R. Douglass Elementary

DA Region and RED	DA Category and Turnaround Status
Southeast - LaShawn Russ-Porterfield	- N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Frederick Douglass Elementary School is a community of educators that provide a safe haven where children emerge with the confidence and desire to be life long learners.

b. Provide the school's vision statement.

Frederick Douglass Elementary School's vision is to successfully build life-long learners who are responsible citizens of the global community. Frederick Douglass students, in collaboration with educators, parents, and the community, will develop motivated, self-reliant, creative, and ethical individuals who respect differences in others.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Parents are invited to be a part of the school's Parent Teacher Association (PTA). Parents are invited to participate in extended learning activities after school, which provide an opportunity for teachers, students and parents to interact. We also learn about the culture of our students through from community support organizations that provide services to our students and parents. These organizations support our students and parents in a different capacity by providing wrap around services that helps with bridging the gap between home, school and community. Teachers are encouraged to establish relationships with the students, their parents, and the support agencies to assist with ensuring students are successful.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Students are provided opportunities to participate in before/after school academic and extracurricular activities guided by instructional staff. Students are free to collaborate and express themselves in a respectful manner which enables them to thrive.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

At Frederick Douglass Elementary School we implement the Values Matters Initiative, Cloud 9, and Positive Behavior Support System (PBS). These systems give students, faculty and parents a new way to think about behavior. Our school utilizes PBS to increase student's safety, decrease problem behavior, and to establish a positive school culture. PBS assists our staff in understanding the relationships between a student's behavior and his or her environment. Our staff uses multiple strategies to effectively reduce problem behavior including changing systems, altering environments, teaching Character Education, and focusing on positive behaviors. As a result of effectively implementing PBS, effective interventions have been developed that have decreased problem behaviors, taught new skills, and created support systems for the students.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Students are provided counseling service on an individual and group basis. Outside support agencies are made accessible to parents and students as needed. Our school has also partnered with Overtown Youth Center and Touch of Miami with Love that provides one on one mentoring services to select students recommended by teachers and or parents. Students are screened for vision and hearing deficiencies and are referred to outside community agencies where they receive the resources needed to help them be successful.

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

Attendance: Students who miss more than 10% of instructional time
Behavior: Students who have multiple referrals
Performance: Students scoring at FSA Level 1 in either ELA or Math
Performance: Students who are not proficient in Reading by Grade 3
Retention: Students who are retained

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	0	4	2	3	4	4	0	0	0	0	0	0	0	17
Level 1 on statewide assessment	0	7	4	13	9	21	0	0	0	0	0	0	0	54

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students exhibiting two or more indicators	0	7	4	4	12	15	0	0	0	0	0	0	0	42

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Hourly teachers and classroom teachers provide an hour of intervention instruction daily with the teacher, student ratio of 1:10 for students in need of Tier 2 intervention. The following programs are used for intervention:

KG-WonderWorks

1st and 2nd Grade-WonderWorks

Grades 3-5-WonderWorks, WonderWorks Foundational Skills

Students that are in need of Tier 3 intervention will be pulled out by an interventionist and provided an additional 30 minutes of instruction with a student ratio of 1:5.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2) and (b)(7)(A)(iii)(I).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.

a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

Frederick Douglass works with our CIS to promote family involvement and provide training to parents through Parent Academy. Parents are also provided various resources that will assist with any outside needs as well as academic assistance for their child.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

The school has also been able to secure community partners to assist with students academically and socially. We've partnered with University of Miami Frost School of Music and M:X Music to provide free music lessons to our students. The benefits of music instruction are not limited to the early years. According to the National Association for Music Education, SAT takers with a background involving musical instruction score significantly higher than their non-musically trained counterparts - a surprising 56 points higher on the verbal portion and 39 points higher on the math portion of the test.

We've also partnered with Big Brothers Big Sisters to provide mentoring services for students as well as other wrap around services for students and their families. Additionally, we've partnered with Common Threads Cooking Program, an after school program, that provides free weekly cooking classes to the students and their parents. This program includes all core subjects: reading, math and science which help with academic skill building, following directions and effective communication. Finally, we've also partnered with Community in Schools.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Bello, Veronica	Principal
Boynton, Terracish	Assistant Principal
Vangates, Satarria	Instructional Coach
Goodman, Aurelia	Instructional Coach
Abraham , Kathia	School Counselor

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

Identify the school-based MTSS Leadership Team.

- Yolanda Ellis, Principal
- Terracish Boynton, Assistant Principal
- Satarria Level-Vangates, Reading Coach
- Aurelia Goodman, Math Coach
- Kathia Abraham, School Counselor
- Stacey Pacoulouter, School Social Worker
- Whitney Shipman, School Psychologist
- Debbie Booth, SPED Teacher
- Aurelia Goodman, PD Liaison
- TBA, Technology Specialist

Principal:

Provides a common vision for the use of data-based decision-making, ensures that the school based team is properly implementing Rtl, conduct assessment of Rtl skills of school staff, ensures the implementation of intervention support and documentation, ensures adequate professional development to support Rtl implementation, and communicates with parents regarding school-based Rtl plans and actions.

Assistant Principal:

Assists the principal in ensuring the school-based team implements Rtl, conducts assessment of Rtl skills of the staff, ensures the implementation of intervention support and documentation ensures adequate professional development to support Rtl implementation, and communicates with parents regarding school-based Rtl plans and actions.

Instructional Coaches Reading/ Math:

Develops, leads, and evaluates school core content standards/programs. Identifies systematic patterns of student needs while working with ETO personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered “at risk” assists in the design and implementation for progress monitoring, data collection, and data analysis; participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring. Provide classroom follow-up on best practices and use the coaching cycle to support teachers.

School Counselor:

Participates in collection, interpretation, and analysis of data; facilitates development of intervention plans; provides support for intervention fidelity and documentation; provides technical assistance for problem solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities.

Social Worker:

Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. The school social worker will continue to link child-serving and community agencies to the schools and families to support the child’s academic, emotional, behavioral, and social success.

School Psychologist:

Participates in collection, interpretation, and analysis of data; facilitates development of intervention

plans; provides support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data-based decision making activities.

SPED Teacher

Provide curriculum support to students that have been identified and staffed as students with disabilities. The SPED teacher will provide instruction using the pull-out model and/or co-teach model. The SPED teacher will also ensure that SPED students IEP's are updated and in compliance based on the IDEA ACT.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The Rtl team meets monthly to analyze summative data, progress monitoring data, benchmark assessment data, and makes instructional decisions based on this data as appropriate. Team members provide updates on each school initiative they oversee. All aspects of school operations are discussed including budgetary matters which may impact student achievement.

Student Services Personnel: Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, school social workers continue to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success.

Title I, Part A:

Services are provided to ensure students requiring additional remediation are assisted through extended learning opportunities (before-school and/or after-school programs, Saturday Academy or summer school). The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to the schools, students, and families. School based, Title I funded Community Involvement Specialists (CIS), serve as bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CIS schedules meetings and activities, encourage parents to support their child's education, provide materials, and encourage parental participation in the decision making process at the school site. Curriculum Coaches develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Parents participate in the design of their school's Parent Involvement Plan (PIP – which is provided in three languages at all schools), the school improvement process and the life of the school and the annual Title I Annual Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program over the course of the year and to facilitate an evaluation of the parent involvement program to inform planning for the following year. An all-out effort is made to inform parents of the importance of this survey via CIS, Title I District and Region meetings, Title I Newsletter for Parents, and Title I Quarterly Parent Bulletins. This survey, available in English, Spanish and Haitian-Creole, will be available online and via hard copy for

parents (at schools and at District meetings) to complete. Other components that are integrated into the school-wide program include an extensive Parental Program; Title I CHESS (as appropriate); Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Title I, Part C- Migrant:

Frederick Douglass Elementary School provides services and support to migrant students and parents. The Community Involvement Specialist coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met.

Title I, Part D:

District receives funds to support the Educational Alternative Outreach Program. Services are coordinated with district Drop-out Prevention programs.

Title II:

The District uses supplemental funds for improving basic education as follows: (1) training to certify qualified mentors for the New Teacher (MINT) Program; (2) training for add-on endorsement programs, such as Reading, Gifted, ESOL; (3) training and observation release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols.

Title III:

Services are provided through the district for education materials and ELL district support services to improve the education of immigrant and English Language Learners. Title III funds requested for the 2017-2018 school year will be used for tutorial programs, coaching and mentoring for ESOL and content areas teachers, professional development on best practices for ESOL and content area teachers, and reading and supplementary instructional materials.

Title X- Homeless:

The Homeless Assistance Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community. Project Upstart, Homeless Children & Youth Program assists schools with the identification enrollment, attendance, and transportation of homeless students.

The Homeless Liaison provides training for school registrars on the procedures for enrolling homeless students and for school counselors on the McKinney Vento Homeless Assistance Act – ensuring homeless children and youth are not to be stigmatized or separated, segregated, or isolated on their status as homeless – and are provided with all entitlements.

Project Upstart provides a homeless sensitivity and awareness campaign throughout all the schools – each school is provided a video and curriculum manual. A contest is sponsored by the homeless trust – a community organization.

District Homeless Social Worker provides resources and social services referrals for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education. The school counselor provides resources such as clothing and school supplies.

Supplemental Academic Instruction (SAI)

Frederick Douglass Elementary will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Educational Finance Program (FEFP) allocation. SAI funds will be coordinated with Title I funds to provide summer school for students documented as less than proficient readers (Level 1).

Violence Prevention Programs:

Frederick Douglass Elementary offers a non-violence and anti-drug program to students that incorporate field trips, counseling, community service, and on-site award recognition programs. Connect with Respect is the Miami Dade Public Schools (M-DCPS) anti-bullying and violence prevention program that provides five lessons per grade level in the areas of bullying and violence prevention.

Nutrition Programs:

The National School Lunch and School Breakfast Programs as administered by Miami-Dade County Public Schools provides free and reduced priced meals for children unable to pay the full price. Students from households who receive food stamps and/or Temporary Aid to Needy Families (TANF) and who have a social security number on file at the school may be eligible for direct certification. Students approved by direct certification are not required to have an application on file. Application forms are sent to all homes with a letter to parents or guardians. Children from households with incomes of less than or equal to the income criteria may be eligible for either free or reduced priced meals.

Other:

Frederick Douglass Elementary School involves parents in the planning and implementation of the Title I Program and extend an open invitation to our school's parent resource center to inform parents regarding available programs, their rights under No Child Left Behind and other referral services. Parental engagement/involvement is increased through developing, with on-going parental input, the school's Title I School-Parent Compact; Title I Parental Involvement Plan; scheduling the Annual Title I Meeting; and other documents/activities necessary in order to comply with dissemination and reporting requirements. Informal parent surveys are conducted to determine specific needs of parents and determination of topics for schedule workshops, Parent Academy Courses, etc., with flexible times to accommodate parents' schedules. This impacts the goal to empower parents and build their capacity for involvement.

Completed Title I Administration Parental Involvement Monthly School Reports (FM-6914 Rev. 06-08) and the Title I Parental Involvement Monthly Activities Report (FM-6913 03-07), will be submit to Title I Administration by the 5th of each month as documentation of compliance with NCLB Section 1118. Additionally, the M-DCPS Title I Parent/Family Survey, distributed to schools by Title I Administration, is to be completed by parents/families annually in May. The Survey's results are used to assist with revising our Title I parental documents for the approaching school year.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Overtown Youth Center	Business/Community
Yolanda Ellis	Principal
Satarria Vangates	Education Support Employee
Tanya Bailey	Education Support Employee
Tina Brown	Business/Community
LLoyd Malcolm Jr.	Student
Dava Harris	Parent
Latoya Porter	Teacher

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2).

a. Evaluation of last year's school improvement plan

The SAC will review and evaluate last year's SIP to determine if the goals were met. SAC will also help develop an action plan to ensure the SIP is being followed for the school's success.

b. Development of this school improvement plan

The SAC will review the school data and provide feedback/input to the School Improvement Plan.

c. Preparation of the school's annual budget and plan

SAC will review the budget and help develop a plan as to how funds will be used for students and used to implement the School Improvement Plan.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

In the school year of 2016-2017 \$900 was used to:

Purchase rewards and incentives for the students who showed improvement in attendance, academics, and behavior.

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Porter, Latoya	Teacher, K-12
Bello, Veronica	Principal
Boynton, Terracish	Assistant Principal
Vangates, Satarria	Instructional Coach
Goodman, Aurelia	Instructional Coach
Abraham , Kathia	School Counselor

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

Major initiatives of the LLT are to analyze data and develop school programs/activities that assist with raising student achievement in reading/language arts (and related core subject areas). Examples include: Providing PD to teachers to increase rigor in classroom instruction, developing an intervention schedule in Reading and Writing, analyzing data to drive instruction, providing small

group intervention activities for at-risk students, and developing school-wide activities/initiatives to motivate reading at all grade levels.

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Teachers in each grade level have designated common planning times, encouraging teachers to plan together and collaborate. Teachers plan with instructional coaches, receiving guidance and refining their instructional teaching practices. During common planning sessions, teachers discuss strategies, lessons and activities that are aligned to the Florida Standards. Lesson Studies and Peer Observations are conducted to refine and enhance instructional practices. Professional Learning Communities (PLC) are conducted throughout the school year to increase teachers conceptual understanding of content and teachers observe best practices in action.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

1. Provide job embedded professional development during faculty meetings, common planning and on teacher workdays.
2. Site mentoring partnerships with veteran teachers
3. Coaches will provide ongoing support by completing coaching cycles with teachers.
4. Provide opportunities for collaboration through Professional Learning Communities and Lesson Studies.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

We use the Mentoring and Induction for New Teachers (MINT) to support and retain new and early-career teachers to ensure that students in Miami-Dade County Public Schools (M-DCPS) will have access to highly-qualified and accomplished teachers. The three-year plan details levels of support and resources provided to new and early career teachers. Teachers are assigned to one of the following tracks based on their experience and educational background: teachers new to the profession with an education degree, teachers new to the profession who are non-education majors and experienced teachers new to the district. The program outlines a research-based framework to facilitate the transition from new/early-career teacher to accomplished educator.

The components of MINT include the assignment of a mentor teacher to inexperienced new teachers and teachers in their second year of teaching in M-DCPS, reflection, self-assessment and goal setting activities, core learning courses, and participation in professional learning communities. New inexperienced teachers will observe veteran teachers and mentors will be released to observe new teachers in the classroom and provide in-class coaching. Mentors are required to participate in three mentoring and coaching sessions.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

The instructional focus at Frederick Douglass Elementary School is to use Florida Standards curriculum guidelines to drive academic and technology instruction. Frederick Douglass Elementary School offers a core curriculum focusing on the Florida Standards, as required by the State of Florida. Teachers use district curriculum pacing guides to ensure that student learning is aligned to the Florida Standards. Teachers access various materials from the curriculum guides and item specifications to develop, teach, and implement the curriculum. Weekly lesson plans are developed based on, curriculum standards, developmentally appropriate practices, learning styles, and mastery of skills to ensure optimal student success.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Data is used to modify instruction and planning in order to address student needs and to inform instructional decisions. Differentiated Instruction is implemented during the 120 minute literacy block and a 90 minute Math block. Whole group instruction is provided using the core reading and mathematics curriculum as a guide, and is usually followed by small group centers to develop reading and math skills both cooperatively and independently. During the instructional center time, the classroom teacher meets with small groups to provide systematic and explicit instruction in identified academic skill areas. The students are placed in the groups based on the data. The students rotate every 20 minutes from one center to the other, Teacher Led Center, Technology Center, and Independent Center; at risk students meet more frequently and for longer periods. This small group targeted skill instruction supplements and reinforces high quality and consistent initial curriculum instruction.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Before School Program

Minutes added to school year: 10,800

Frederick Douglass Elementary School strives to ensure students requiring additional skill-building remediation are assisted through extended learning opportunities using Wonder-Works and Sadler Intervention Programs. The district coordinates with the Educational Transformation Office (ETO) in ensuring staff development needs are provided as well as support services that are provided to students. The Literacy coach develops, leads, and evaluates the school's core content standards within the program by; identifying and analyzing existing literature on scientifically based curriculum assessments using an intervention approach. The Literacy coach systematic patterns of student needs while working with ETO support personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Other components that are integrated into the school-wide skill base program include an extensive Parental Support Program and special support services to special needs populations such as homeless migrant, and neglected and delinquent students.

Strategy Rationale

To ensure the improvement of academic achievement.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment
- Teacher collaboration, planning and professional development

Person(s) responsible for monitoring implementation of the strategy

Boynton, Terracish, tboynton@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

The following data is individually collected and analyzed by the teacher, coaches and administration that is followed by teacher/student data chats as well as teacher, coach, administration data chats.

Monthly OPM all grades
Mini Benchmark Exams
IReady Data
FSA Data
Science FCAT Data

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Throughout the year, various Head Start centers in the community bring their students to visit the school to experience on-site activities in preparation for their transition into the Kindergarten program. This will assist by providing young children with a meaningful learning experience, in an environment that provides opportunities to create knowledge through initiatives shared with supportive adults.

At Frederick Douglass Elementary School, all incoming Kindergarten students are assessed prior to or upon entering Kindergarten in order to ascertain individual and group needs and to assist in the development of robust instructional/intervention programs. All students are assessed within the areas of Basic Skills/School Readiness, Oral Language/Syntax, Print/Letter Knowledge, and Phonological Awareness/Processing. Specifically, the assessments used to assess basic academic skill development and academic school readiness of incoming students are the Florida Kindergarten Readiness Screener (FLKRS), Early Childhood Observation System (ECHOS), and Florida Assessments for Instruction in Reading (FAIR). Screening data will be collected and aggregated prior to the month of October. Data will be used to plan daily academic and social/emotional instruction for all students and for groups of individual students who may need intervention beyond core instruction. Kindergarten academic and behavioral instruction will include daily explicit instruction, modeling, guided, and independent practice of all academic and/or social emotional skills identified by screening data. Social skills instruction will occur daily for twenty minutes using the Skills Streaming Curriculum and will be reinforced throughout the day through the use of a common language, re-teaching, and positive reinforcement of pro-social behavior.

Screening tools will be re-administrated at mid-year and at the end of the year in order to determine student learning gains and to determine the need for modifications to the instructional and intervention programs.

Parents and children will gain familiarity with Kindergarten as well as receive information relative to the matriculation of students at the school. The principal will meet with the center directors of neighborhood centers. "Smooth Sailing" Kindergarten preparation brochures and other documents will be sent home to parents throughout the year. Additionally, the school will build a working relationship and a culture of exchange and mutual respect by instituting the Early Educator Exchange (Triple E). Neighborhood Head Start and school site Head Start teachers will come together with Kindergarten teachers in the Fall and Summer for a facilitated discussion focusing on student performance, effective instructional methods, and developmental expectations.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

N/A

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

N/A

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

N/A

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.

N/A

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

N/A

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

N/A

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** If differentiated instruction is implemented effectively using standard based resources then there will be a decrease in the number of deficient standards.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If differentiated instruction is implemented effectively using standard based resources then there will be a decrease in the number of deficient standards. 1a

 G096885

Targets Supported 1b

Indicator	Annual Target
FSA ELA Achievement	40.0
FSA Mathematics Achievement	67.0
FCAT 2.0 Science Proficiency	45.0

Targeted Barriers to Achieving the Goal 3

- Difficulty in presenting concepts at different levels of complexity in Math, Reading , and Science.

Resources Available to Help Reduce or Eliminate the Barriers 2

- Language Arts Florida Standards Item Specifications
- Planning Cards
- Daily Learning Targets
- McGraw Hill Wonders Curriculum
- WonderWorks Intervention Curriculum
- Pacing Guides
- Essential Labs
- STEM Labs
- Bell Ringers
- HMH Go Math Technology
- iReady
- Reflex Math
- Go Math
- Everglades K-12
- MyOn
- JJ Boot Camp
- Sadlier Vocabulary
- FCAT Science Coach

Plan to Monitor Progress Toward G1. 8

iReady Diagnostic and Topic assessment, e-assessments

Person Responsible

Terracish Boynton

Schedule

Annually, from 10/2/2017 to 1/2/2018

Evidence of Completion

School wide data

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key


G = Goal **B** =
 Barrier **S** = Strategy

 = Problem Solving Step  S123456 = Quick Key

G1. If differentiated instruction is implemented effectively using standard based resources then there will be a decrease in the number of deficient standards. 1

 G096885

G1.B1 Difficulty in presenting concepts at different levels of complexity in Math, Reading , and Science. 2

 B260624

G1.B1.S2 Identify resources that are based on the needs of the student and aligned to the Florida Standards. 4

 S276026

Strategy Rationale

To provide researched based resources that aligns to Florida Standards.

Action Step 1 5

Plan bi-weekly for differentiated instruction.

Person Responsible

Satarria Vangates

Schedule

Biweekly, from 10/2/2017 to 1/2/2018

Evidence of Completion

Sign-in Sheets, Lesson plans

Action Step 2 5

Provide various level of resources aligned to the Florida Standards and data.

Person Responsible

Satarria Vangates

Schedule

Daily, from 10/2/2017 to 1/2/2018

Evidence of Completion

Lesson plans and differentiated resources

Action Step 3 5

Provide coaching cycles based on the needs of the teacher.

Person Responsible

Satarria Vangates

Schedule

Every 3 Weeks, from 10/2/2017 to 1/2/2018

Evidence of Completion

Coaching logs

Action Step 4 5

Monitor data binders to ensure teachers are tracking student's data.

Person Responsible

Terracish Boynton

Schedule

Weekly, from 10/2/2017 to 10/2/2017

Evidence of Completion

Teacher data binders, Walk-through logs, and Coaching logs

Plan to Monitor Fidelity of Implementation of G1.B1.S2 6

Conduct walk-throughs to ensure differentiated instruction is taking place.

Person Responsible

Terracish Boynton

Schedule

Weekly, from 10/2/2017 to 1/2/2018

Evidence of Completion

Lesson plans, student work samples, data trackers, Grouping template

Plan to Monitor Effectiveness of Implementation of G1.B1.S2 7

Monitor data trackers and resources to ensure resources are aligned to the needs of the student(s).

Person Responsible

Veronica Bello








Schedule

Weekly, from 10/2/2017 to 1/2/2018

Evidence of Completion

Lesson plans, student work samples, data trackers, Grouping template

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/End Date
2018					
G1.B1.S2.A4  A371315	Monitor data binders to ensure teachers are tracking student's data.	Boynton, Terracish	10/2/2017	Teacher data binders, Walk-through logs, and Coaching logs	10/2/2017 weekly
G1.MA1  M399606	iReady Diagnostic and Topic assessment, e-assessments	Boynton, Terracish	10/2/2017	School wide data	1/2/2018 annually
G1.B1.S2.MA1  M399604	Monitor data trackers and resources to ensure resources are aligned to the needs of the student(s).	Bello, Veronica	10/2/2017	Lesson plans, student work samples, data trackers, Grouping template	1/2/2018 weekly
G1.B1.S2.MA1  M399605	Conduct walk-throughs to ensure differentiated instruction is taking place.	Boynton, Terracish	10/2/2017	Lesson plans, student work samples, data trackers, Grouping template	1/2/2018 weekly
G1.B1.S2.A1  A371312	Plan bi-weekly for differentiated instruction.	Vangates, Satarria	10/2/2017	Sign-in Sheets, Lesson plans	1/2/2018 biweekly
G1.B1.S2.A2  A371313	Provide various level of resources aligned to the Florida Standards and data.	Vangates, Satarria	10/2/2017	Lesson plans and differentiated resources	1/2/2018 daily
G1.B1.S2.A3  A371314	Provide coaching cycles based on the needs of the teacher.	Vangates, Satarria	10/2/2017	Coaching logs	1/2/2018 every-3-weeks

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget

1	G1.B1.S2.A1	Plan bi-weekly for differentiated instruction.	\$0.00
2	G1.B1.S2.A2	Provide various level of resources aligned to the Florida Standards and data.	\$0.00
3	G1.B1.S2.A3	Provide coaching cycles based on the needs of the teacher.	\$0.00
4	G1.B1.S2.A4	Monitor data binders to ensure teachers are tracking student's data.	\$0.00
Total:			\$0.00