Miami-Dade County Public Schools

Bowman Ashe/Doolin K 8 Academy



2017-18 Schoolwide Improvement Plan

Bowman Ashe/Doolin K 8 Academy

6601 SW 152ND AVE, Miami, FL 33193

http://bfashe.dadeschools.net/

School Demographics

School Type and Gi (per MSID		2016-17 Title I Schoo	l Disadvan	' Economically taged (FRL) Rate ted on Survey 3)
Combination S PK-8	School	Yes		89%
Primary Servio (per MSID I	• •	Charter School	(Reporte	Minority Rate ed as Non-white Survey 2)
K-12 General E	ducation	No		97%
School Grades Histo	ory			
Year	2016-17	2015-16	2014-15	2013-14
Grade	Α	В	B*	В

^{*}Informational Baseline School Grade

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in <u>section 1008.33</u>, <u>Florida Statutes</u>, is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by Rule 6A-1.099811, Florida Administrative Code:

- Not in DA A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- Targeted Support and Improvement A school with a current school grade of an initial D.
- Comprehensive Support and Improvement A school with a current school grade of F or two
 consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most
 recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

 Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Bowman Ashe/Doolin K 8 Academy

DA Region and RED	DA Category and Turnaround Status
Southeast - <u>LaShawn Russ-Porterfield</u>	- N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Bowman Ashe/Doolin K-8 Academy is committed in its vision to provide educational excellence to all. As its current mission statement indicates, the school's primary focus is to "model integrity, foster respect, and provide educational excellence in order to prepare students to become productive citizens." To this avail, Bowman Ashe/Doolin K-8 Academy serves the individual academic needs of its student population by offering a host of educational services.

b. Provide the school's vision statement.

Bowman Ashe/Doolin K-8 Academy is committed in its vision to provide educational excellence to all. We Believe, Achieve, and Develop one's potential. The school strives to ensure that all students receive a quality education that meets each child's academic and social-emotional needs and empowers them to become globally competitive citizens.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Bowman Ashe/Doolin K-8 Academy serves a predominately Hispanic, yet nonetheless diverse student population with approximately 40 percent of the students being English Language Learners (ELL). The administration, faculty, and staff are representative of the ethnic, racial, and cultural diversity found in the school's student population. At Bowman Ashe/Doolin K-8 Academy, relationship-building is a clear priority. Faculty members are instructed to set a positive tone and clarify the values that will guide interpersonal interaction between students and between the teacher and students.

Our school identifies and engages school community stakeholders (i.e. parents, students, teachers, school counselors, etc.) in assessing the current state of the cultural awareness and student-teacher relationships. To this end, we will provide Professional Development training or collegial support for teachers and staff who need help in devising methods and structures for expanding positive interpersonal interaction in classroom settings and increasing positive interactions with students.

Additionally, our school will infuse the content required by Florida Statute 1003.42(2) as applicable to appropriate grade levels, including but not limited to:

- · School wide multicultural projects;
- Various cultural activities within curriculum and daily course work (e.g., reading selections, writing prompts);
- History of Holocaust
- History of Africans and African Americans
- Hispanic Contributions
- Women's Contributions
- Sacrifices of Veterans

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Students thrive in environments where they feel safe, nurtured and respected. All students, even those who have learning difficulties and extraordinary personal challenges, can do well when they are physically comfortable, mentally motivated and emotionally supported. Therefore, Bowman Ashe/ Doolin K-8 Academy is dedicated to creating a positive learning environment where students feel safe and respected in order to optimize student learning. Our first line of defense is a security team that is aware and vigilant of any safety concerns and consistently strives to maintain a safe physical campus. Our school counselors offer a differentiated system of support with dedicated time for the core social-emotional curriculum, supplemental (small group counseling) supports based on identified student need, and intensive (brief individual counseling, referral) support to our students including school-based and community resources.

Additionally, we have created methods/formats where the characteristics of safety and respect can be assessed, and where strategies for improvement can be discussed and supported. We will continue to focus on social-emotional learning (i.e. learning strategies, social skills, and self-management skills) and its relationship to creating a positive, caring and supportive school community.

Adults across the campus will clarify their expectations for positive interpersonal interaction and instruct students on the structures and processes for reporting violations of bullying/harassment/ dating violence/civil rights policies. Lastly, counselors will provide methods to students for respectfully and effectively addressing disrespectful comments as well as methods for staff members to respectfully correct misbehavior at the classroom and administrative levels.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Classroom management is the teacher's responsibility and proper behavior management strategies should be used at all times to ensure a safe and positive learning environment. However, in an effort to provide students with consistent consequences for their behaviors, the following procedures should be followed.

Each student who is involved in a minor infraction must have a Behavior Incident Log completed. Minor infractions include, but are not limited to the following: class disruption, inappropriate behavior, not following class/school rules, excessive talking in class, violation of dress code or inappropriate display of affection.

Each time a minor incident occurs, the log must be completed appropriately, and the consequence stated on the log must be followed. Teachers must make a note under the parent contact column indicating who was contacted and when the contact occurred. Referrals for minor incidents will not be processed unless they are accompanied by a completed Behavior Incident Log (the log will be returned to the teacher after the consequence is issued) and proper parent contact has been made.

Consequences for Minor Infractions are as follows:

1st Offense: Verbal Warning to Student by Teacher

2nd Offense: Verbal Warning to Student/Parent Contact by Teacher*

3rd Offense: 30 minute Detention* 4th Offense: 1 hour Detention*

5th Offense: Referral to Administrator/Class Exclusion-Parent Conference with Administrator*

6th Offense: Referral to Administrator/1 day Indoor Suspension 7th Offense: Referral to Administrator/2 days Indoor Suspension 8th Offense: Referral to Administrator/3 days Indoor Suspension

9th Offense: Referral to Administrator/3 days Indoor Suspension

10th Offense: Referral to Administrator/Alternative to Outdoor Suspension (AOS) Program

11th Offense: Referral to Administrator-will be handled on a case by case basis

*Conduct cuts should be issued as needed.

Referrals must always include parent contact. Teacher must state the phone number, time, and person they spoke with on the referral as well as use the proper codes under student services (C6-Parent Conference). Every time parent contact is made, the parent must be informed what the next consequence will be if the child behaves inappropriately again. Logs should be kept in a binder and can be used as a reference for future incidents.

MAJOR infractions require a referral and will be dealt with accordingly by the administration. They do not require a behavior log but Progressive Discipline will be utilized when dealing with Level II or III infractions according to the MDCPS Code of Student Conduct.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Prevention is one of the main components of the student services department at Bowman Ashe/ Doolin K-8 Academy. The Safer Smarter Kids Curriculum is used in all kindergarten classes to provide child abuse prevention activities and lessons. There are a total of six, thirty minute lessons that consist of videos, interactive activities, discussions and home learning information for the parents.

With first grade students, the student services department will conduct monthly lessons that model the six core values from the character education curriculum. School wide bullying/harassment prevention lessons from the Miami-Dade Public Schools Bullying Curriculum are conducted in all grade levels. In addition to classroom lessons, the student services department conducts individual, small group and academic advisement. The student services department meets with parents to address academic, social and emotional concerns. Together with the parent, the counselor assesses the needs of the student and if necessary will refer to an outside community agency.

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

Students that exhibit early warning signs such as excessive absences, retention, below grade level achievement, and discipline referrals will be targeted early for support in order to reduce the overall percentage of at-risk students. In order to prevent students from falling behind, the following actions take place throughout the school year:

Teachers – watching for warning signs and getting assistance before factors become insurmountable. Counselors – assisting students through intervention strategies and follow-up to ensure improvement. Administration – Assisted by the Leadership Team, Administration leads the efforts to identify and follow-up with students whose behavior and academic progress, or lack of, conforms to the factors impacting student disengagement.

The factors which contribute to students' lack of progress are monitored in the following manner: Attendance- Absences and tardies are monitored through Attendance Manager and the iAttend Program. The parents of students with excessive tardies are contacted, students are warned and if there is no improvement consequences such as detention are delivered. Students with excessive

absences are referred to counselors, administrators and, if necessary, the school's social worker. Homerooms with perfect attendance for ten days are rewarded with an incentive in order to encourage students to come to school each day.

Suspensions – When a student demonstrates severe or repetitive infractions of the discipline code, many steps are taken before students receive either Indoor Suspension or are referred to the Student Success Center. Initially parents are contacted and students are counseled. If undesirable behavior continues after counselor support, administration is involved and, if needed, outside agency support is supplied.

Multiple Course Failure – Parents and teachers are kept informed of student progress through the Dade County Interim Progress Reports and the Notice of Unsatisfactory Progress throughout each grading period. Through this data, counselors monitor students on a quarterly basis, compiling a list of students in danger of failing essential Core classes. Counselors meet with these students, parents and member of their educational TEAM to assist them with help, such as tutoring.

Level 1 in ELA or Math – There are a variety of programs in place for students who require intervention in ELA and Math. Initially, scores from the previous Spring assessment administration were dis-aggregated to identify and group students within both demographic and academic subgroups. Students are placed in the Intensive Reading and Intensive Reading Plus ELA intervention programs.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator		Grade Level												
		1	2	3	4	5	6	7	8	9	10	11	12	Total
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	3	2	3	4	6	5	4	4	1	0	0	0	0	32
Level 1 on statewide assessment	2	8	10	8	27	22	34	38	49	0	0	0	0	198

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator		Grade Level												Total
		1	2	3	4	5	6	7	8	9	10	11	12	Total
Students exhibiting two or more indicators	1	7	7	2	22	22	31	42	49	0	0	0	0	183

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Counselors will conduct academic reviews of progress reports and identify students in danger of failing two or more courses. Meetings will be conducted with students, parents and teachers to address the needs of the students, develop appropriate tier interventions and ensure successful completion of courses.

Periodically review attendance policy and procedures with students during grade-level assemblies and provide parents with attendance policy and procedures via parent handbook and Open House. Identify and refer students with excessive absences to Counselor/Social Worker and contact parents.

Conduct meetings with Reading Coach and teachers to ensure proper tier interventions are being implemented and students are showing progress.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2) and (b)(7)(A)(iii)(I).

- 1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.
 - a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

Bowman Ashe/Doolin K-8 Academy is a Title I school and will complete the PFEP by October 31, 2017 after the Title I annual parent meeting.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

The school-based, Title I funded, Community Involvement Specialist (CIS), serves as a bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CIS schedules meetings and activities, encourages parents to support their child's education, provides materials, and fosters parental participation in the decision making processes at the school site. Additionally, the CIS assists in establishing partnerships with stakeholders in an effort to enhance the school's relationship with the local community and secure needed resources to support the school's academic programs and goals.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Vazquez-Rios, Lisset	Principal
Albarran, Christina	Assistant Principal
Branciforte, Ronnit	Teacher, ESE
Gonzalez, Ana	Teacher, K-12
Henriquez, Nannette	Teacher, K-12
Isidron, Dianna	Teacher, K-12
Pascual, Adam	Instructional Coach
Ramjus, Melissa	Teacher, K-12
Samuel, Marcia	Teacher, K-12
Silva, Angel	Assistant Principal
Hernandez, Beatriz	Teacher, K-12
McNeill, Cynthia	Teacher, K-12
Rodriguez-Pruna, Lilian	Teacher, K-12
Huss, Cynthia	SAC Member
Soto, Jose	Teacher, K-12
Bertran, Lisseth	Teacher, K-12
Zabala, Caroline	Teacher, K-12
Martinez, Alina	Teacher, K-12
Cora, Darlene	Teacher, K-12

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

Tier 1(Leadership Team)

Administrators:

Lisset Vazquez-Rios, Principal

Christina M. Albarran, Assistant Principal

Angel Silva, Assistant Principal

In addition to the school administrators, the school's Leadership Team will include the following members who will carry out SIP planning and MTSS/Rtl problem solving:

- Reading Coach: Adam Pascual
- Special education personnel: Ronnit Branciforte
- School guidance counselors: Yamile Lombard and Jenny Dominguez
- School psychologist: Jezel Guede
- School social worker: Mariana Lopez

In addition to Tier 1 problem solving, the Leadership Team members will meet monthly to review consensus, infrastructure, and implementation of building level MTSS/Rtl. The administrative team will schedule and facilitate regular Curriculum Council meetings, ensure attendance of team members, ensure follow up of action steps, allocate resources.

Tier 2 (Interventions)

Reading Coaches, Grade-level chairs and Department Chairs will conduct monthly meetings to evaluate intervention efforts for students by subject, grade, intervention, or other logical organization. In addition to those selected, other teachers will be involved when needed to provide information or revise efforts.

Tier 3 (SST)

The School Psychologist, Social Worker, Guidance Counselor, Special Education Personnel, one administrator, and a parent will make up the Tier 3 SST Problem Solving Team.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The MTSS/Rtl Leadership Team uses the Tier 1 Problem Solving process to set Tier 1 goals and monitors academic and behavioral data to evaluate progress towards those goals at least three times per year by:

- 1. Holding regular team meetings where problem solving is the sole focus.
- 2. Using the four step problem-solving process as the basis for goal setting, planning, and program evaluation during all team meetings that focus on increasing student achievement or behavioral success.
- 3. Determining how we will know if students have made expected levels of progress towards proficiency?

(What progress will show a positive response?)

- 4. Respond when grades, subject areas, classes, or individual students have not shown a positive response? (MTSS/Rtl problem solving process and monitoring progress of instruction)
- 5. Responding when students are demonstrating a positive response or have met proficiency by raising

goals or providing enrichment respectively.

6. Gather and analyze data at all Tiers to determine professional development for faculty as indicated by

group or individual student diagnostic and progress monitoring assessment.

7. Ensure that students in need of intervention are actually receiving appropriate supplemental Tier 2 intervention. Gather ongoing progress monitoring (OPM) for all interventions and analyze that data using

the Tier 2 problem solving process after each OPM.

Tier 2

The second level of support consists of supplemental instruction and interventions provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support. Tier 2 problem solving meetings occur regularly to:

- 1. Review OPM data for intervention groups to evaluate group and individual student response.
- 2. Support interventions where there is not an overall positive group response.
- 3. Select students for SST Tier 3 intervention.

The School Improvement Plan (SIP) summarizes the school's academic and behavioral goals for the year and describes the school's plan to meet those goals. The specific supports and actions needed to implement the SIP strategies are closely examined, planned, and monitored on the MTSS/RtI Tier

1 worksheets completed three times per year.

The MTSS/Rtl Problem-Solving process is used to first carry out, monitor, and adjust if necessary, the supports that are defined in the SIP. Annual goals are translated into progress monitoring (3 times per year) and ongoing progress monitoring measures (approximately once per month) that can reliably track progress on a schedule based on student need across Tiers. Tier 2 supports are provided to students who have not met proficiency or who are at risk of not meeting proficiency.

Finally, MTSS/RtI End of Year Tier 1 problem solving evaluates the SIP efforts and dictates strategies for the next year's SIP. At this time, previous years trend data across grade levels is used to examine impact grades for support focus or prevention/early intervention efforts. While the SIP plan does not focus on the primary (untested) grades, the MTSS/RtI leadership team extends the intent of the SIP to kindergarten, first, and second grades as they contribute extensively to later grades performance and student engagement.

Title I, Part A

Services are provided to ensure students requiring additional remediation are assisted through extended learning opportunities (before-school and/or after-school programs, Saturday Academy or summer school). The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to the schools, students, and families. School based, Title I funded Community Involvement Specialists (CIS), serve as bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CIS schedules meetings and activities, encourage parents to support their child's education, provide materials, and encourage parental participation in the decision making processes at the school site. Curriculum Coaches develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Parents participate in the design of their school's Parent Involvement Plan (PIP – which is provided in three languages at all schools), the school improvement process and the life of the school and the annual Title I Annual Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program over the course of the year and to facilitate an evaluation of the parent involvement program to inform planning for the following year. An all out effort is made to inform parents of the importance of this survey via CIS, Title I District and Region meetings, Title I Newsletter for Parents, and Title I Quarterly Parent Bulletins. This survey, available in English, Spanish and Haitian-Creole, will be available online and via hard copy for parents (at schools and at District meetings) to complete. Other components that are integrated into the school-wide program include an extensive Parental Program; Title I CHESS (as appropriate); Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Title I, Part C- Migrant

The school provides services and support to migrant students and parents. The District Migrant liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met. Students are also provided extended learning opportunities (before-school and/or after-school, and summer school) by the Title I, Part C, Migrant Education Program. The school provides services and support to migrant students and parents. The District Migrant liaison coordinates with Title I and other programs and

conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met. Students are also provided extended learning opportunities (before-school and/or after-school, and summer school) by the Title I, Part C, Migrant Education Program.

Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Drop-out Prevention programs.

Title II

The District uses supplemental funds for improving basic education as follows:

- training to certify qualified mentors for the New Teacher (MINT) Program
- training for add-on endorsement programs, such as Reading, Gifted, ESOL training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols

Title III

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) and Recently Arrived Immigrant Children and Youth by providing funds to implement and/or provide:

- tutorial programs (K-12)
- parent outreach activities (K-12) through the Bilingual Parent Outreach Program (The Parent Academy)
- professional development on best practices for ESOL and content area teachers
- coaching and mentoring for ESOL and content area teachers(K-12)
- reading and supplementary instructional materials(K-12)
- cultural supplementary instructional materials (K-12)
- purchase of supplemental hardware and software for the development of language and literacy skills in reading, mathematics and science, as well as, thematic cultural lessons is purchased for selected schools to be used by ELL students and recently arrived immigrant students (K-12, RFP Process)
- Cultural Activities through the Cultural Academy for New Americans for eligible recently arrived, foreign born students

The above services will be provided should funds become available for the 2013-2014 school year and should the FLDOE approve the application(s).

Title VI, Part B

- NA

Title X- Homeless

 Miami-Dade County Public Schools' School Board approved the School Board Policy 5111.01 titled, Homeless Students. The board policy defines the McKinney-Vento Law and ensures homeless students

receive all the services they are entitled to.

- The Homeless Education Program seeks to ensure a successful educational experience for Homeless children by collaborating with parents, schools, and the community.
- The Homeless Education Program assists schools with the identification, enrollment, attendance, and

transportation of homeless students. All schools are eligible to receive services and will do so upon identification and classification of a student as homeless.

• The Staff in the Homeless Education Program provides annual training to: 1) School Registrars on the

procedures for enrolling homeless students, 2) School Counselors on the McKinney-Vento Homeless

Assistance Act which ensures that homeless children and youth are not to be stigmatized, separated, segregated, or isolated on their status as homeless, and are provided all entitlements, and 3) all School Homeless Liaisons assigned by the school administrator to provide further details on the rights and

services of students identified as homeless.

• Project Upstart and The Homeless Trust, a community organization, provides a homeless sensitivity,

awareness campaign to all the schools - each school is provided a video and curriculum manual, and a

contest is sponsored by The Homeless Trust-a community organization.

- Project Upstart provides tutoring and counseling to selected homeless shelters in the community.
- The District Homeless Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth.
- Each school will identify a school-based School Homeless Liaison to be trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Supplemental Academic Instruction (SAI)

Bowman Ashe/Doolin K-8 Academy will receive funding from Supplemental Academic Instruction (SAI) as part of its Florida Education Finance Program (FEFP) allocation.

Violence Prevention Programs

- The Safe and Drug-Free Schools Program addresses violence and drug prevention and intervention services for students through curriculum implemented by classroom teachers, elementary counselors, and/or TRUST Specialists.
- Training and technical assistance for elementary, middle, and senior high school teachers, administrators, counselors, and/or TRUST Specialists is also a component of this program.
- TRUST Specialists and or/ counselors focus on counseling students to solve problems related to drugs and

alcohol, stress, suicide, isolation, family violence, and other crises.

District Policy Against Bullying and Harassment

- Miami Dade County Public Schools adopted Policy 5517.01, titled Bullying and Harassment. It is the policy of the Miami-Dade County Public School District that all of its students and school employees have an educational setting that is safe, secure and free from harassment and bullying of any kind.
- This policy provides awareness, prevention and education in promoting a school atmosphere in which

bullying, harassment, and intimidation will not be tolerated by students, school board employees, visitors, or

volunteers.

Administrators or designees are required to begin any investigation of bullying or harassment within

hours of an initial report.

- All Staff, Students, and Parents/Volunteers MUST receive training on an annual basis.
- Every school site is required to implement 5 curriculum lessons on Bullying and Violence Prevention per grade level Pre-K through 12.

Nutrition Programs

- 1) The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education, as per state statute, is taught through physical education.
- 3) The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

Housing Programs

- N/A

Head Start

-N/A

Adult Education

-N/A

Career and Technical Education

By promoting Career Pathways and Programs of Study students will become academy program completers and have a better understanding and appreciation of the postsecondary opportunities available and a plan for how to acquire the skills necessary to take advantage of those opportunities. Articulation agreements allow students to earn college and postsecondary technical credits in high school and provide more opportunities for students to complete 2 and 4 year postsecondary degrees. Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work and other industry certifications. Readiness for postsecondary opportunities will strengthen with the integration of academic and career and technical education components and a coherent sequence of courses.

Job Training-N/A

Health Connect in Our Schools

- Health Connect in Our Schools (HCiOS) offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on school grounds.
- Teams at designated school sites are staffed by a School Social Worker (shared between schools), a Nurse

(shared between schools) and a full-time Health Aide.

- HCiOS services reduces or eliminates barriers to care, connects eligible students with health insurance and a medical home, and provides care for students who are not eligible for other services.
- HCiOS delivers coordinated social work and mental/behavioral health interventions in a timely manner.
- HCiOS enhances the health education activities provided by the schools and by the health department.
- HCiOS offers a trained health team that is qualified to perform the assigned duties related to a quality

school health care program.

HIV/AIDS Curriculum: AIDS Get the Facts!

• AIDS: GET the Facts!, is an curriculum that provides a series of general objectives, lessons, activities and

resources for providing HIV/AIDS instruction in grades K-12.

• HIV/AIDS curriculum is consistent with state legislation, as well as school policy and procedures including: Florida Statute 1003.46, Health education; instruction in acquired immune deficiency syndrome, School Board Policy: 6Gx13-5D-1.021 Welfare; School Health Services Program, the M-DCPS Worksite HIV/AIDS Hand Book, and Control of Communicable Disease in School Guidebook for

School Personnel.

- HIV/AIDS curriculum content is also in alignment with Florida Sunshine State Standards.
- HIV/AIDS content teachers are trained on the curriculum and can participate in yearly professional development about health and wellness related topics.

Miami Lighthouse / Heiken Children's Vision Program

Heiken Children's Vision Program provides free complete optometry exams conducted at school sites via vision vans and corrective lenses to all failed vision screenings if the parent /guardian cannot afford the exams and or the lenses.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Lisset Vazquez-Rios Principal Jose Soto Teacher Sandra Silver Teacher Cynthia Huss Teacher Cynthia McNeil Teacher Viviana Sanchez Parent Haivyl Lopez Parent Marilu Moncayo Parent Hermeen Carr Education Support Employee Debbie Hope Parent Max Nieto Business/Community Stephen Hunter Teacher Belinda Levy Education Support Employee Business/Community Glenda Lopez Business/Community Glenda Lopez Business/Community Stephen Hunter Business/Community Glenda Lopez Business/Community	Name	Stakeholder Group
Sandra Silver Cynthia Huss Teacher Cynthia McNeil Teacher Viviana Sanchez Parent Haivyl Lopez Parent Adriana Rodriguez Parent Marilu Moncayo Parent Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Belinda Levy Education Support Employee Business/Community Glenda Lopez Business/Community Business/Community Business/Community Business/Community	Lisset Vazquez-Rios	Principal
Cynthia Huss Cynthia McNeil Teacher Viviana Sanchez Parent Haivyl Lopez Parent Adriana Rodriguez Parent Marilu Moncayo Parent Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Belinda Levy Education Support Employee Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community	Jose Soto	Teacher
Cynthia McNeil Teacher Viviana Sanchez Parent Haivyl Lopez Parent Adriana Rodriguez Parent Marilu Moncayo Parent Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Teacher Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Sandra Silver	Teacher
Viviana Sanchez Haivyl Lopez Adriana Rodriguez Parent Marilu Moncayo Parent Norma Ollet Hermeen Carr Debbie Hope Debbie Hope Jeanette Roche Max Nieto Stephen Hunter Belinda Levy Miguel Ladron de Guevarra Parent Parent Parent Parent Teacher Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community	Cynthia Huss	Teacher
Haivyl Lopez Adriana Rodriguez Parent Marilu Moncayo Parent Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Max Nieto Business/Community Stephen Hunter Belinda Levy Education Support Employee Business/Community Education Support Employee Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community	Cynthia McNeil	Teacher
Adriana Rodriguez Marilu Moncayo Parent Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Belinda Levy Miguel Ladron de Guevarra Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community	Viviana Sanchez	Parent
Marilu Moncayo Norma Ollet Teacher Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Max Nieto Business/Community Stephen Hunter Belinda Levy Miguel Ladron de Guevarra Business/Community Business/Community Business/Community Business/Community Business/Community Business/Community	Haivyl Lopez	Parent
Norma Ollet Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Max Nieto Business/Community Stephen Hunter Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Business/Community Business/Community Business/Community	Adriana Rodriguez	Parent
Hermeen Carr Education Support Employee Debbie Hope Parent Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Teacher Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Marilu Moncayo	Parent
Debbie Hope Jeanette Roche Teacher Max Nieto Business/Community Stephen Hunter Teacher Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Norma Ollet	Teacher
Jeanette Roche Max Nieto Business/Community Stephen Hunter Teacher Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Hermeen Carr	Education Support Employee
Max NietoBusiness/CommunityStephen HunterTeacherBelinda LevyEducation Support EmployeeMiguel Ladron de GuevarraBusiness/CommunityGlenda LopezBusiness/Community	Debbie Hope	Parent
Stephen Hunter Teacher Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Jeanette Roche	Teacher
Belinda Levy Education Support Employee Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Max Nieto	Business/Community
Miguel Ladron de Guevarra Business/Community Glenda Lopez Business/Community	Stephen Hunter	Teacher
Glenda Lopez Business/Community	Belinda Levy	Education Support Employee
	Miguel Ladron de Guevarra	Business/Community
Dale Compa	Glenda Lopez	Business/Community
Bod Correa Student	Bob Correa	Student
Student		Student

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2).

a. Evaluation of last year's school improvement plan

The SAC met to analyze student performance data from the 2016-2017 Mid-Year Assessments and End of Year Assessment administration to determine the attainment of last year's SIP goals. A review of the SIP was held both at mid-year and as the school year closed. Based upon its findings, the SAC recognized that all 2016-2017 SIP goals were achieved. As such, the school's grade improved to an "A". Additionally, the SAC analyzed student performance trends and identified areas in need of intervention.

b. Development of this school improvement plan

The SAC will:

- Provide feedback on the content of the School Improvement Plan
- Review all applicable student performance data
- Determine the students' needs and prioritize them
- · Recommend strategies to improve areas of need
- Assist in the preparation and evaluation of the School Improvement Plan
- Develop and monitor the final decision making at the school relating to the implementation of the School Improvement Plan

During every meeting, the SAC will receive regular reports on the implementation of the School Improvement Plan, including the progress related to implementation of the strategies and the results of benchmark and district/state assessments.

c. Preparation of the school's annual budget and plan

The administration of the school meets regularly with the EESAC Committee to facilitate input in the development of the school's budget. Within the parameters of the District guidelines, suggestions are taken into account and whenever feasible, possible and beneficial are put into place. Once the budget has been initially been created, the EESAC is again visited to tweak the plan. As funding becomes available or availability is changed, their input into expenditures or money-saving ideas are welcomed.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

SAC funds of \$5,100 were utilized for hourly pay for teachers in the Saturday School Tutoring Program to enhance Reading performance.

- 3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.
 Yes
- a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Vazquez-Rios, Lisset	Principal
Albarran, Christina	Assistant Principal
Silva, Angel	Assistant Principal
Samuel, Marcia	Instructional Coach
McNeill, Cynthia	Teacher, K-12
Branciforte, Ronnit	Teacher, ESE
Henriquez, Nannette	Teacher, K-12
Isidron, Dianna	Teacher, K-12
Llama, Michelle	Teacher, K-12
Pascual, Adam	Instructional Coach
Hernandez, Beatriz	Teacher, K-12
Huss, Cynthia	SAC Member
Soto, Jose	Teacher, K-12
Martinez, Alina	Teacher, K-12
Cora, Darlene	Teacher, K-12
Zabala, Caroline	Teacher, K-12

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

The Literacy Leadership Team is an essential component of our school's commitment to providing effective instruction and pedagogical support. The major initiatives of the LLT this year will be to:

- Identify students in subgroups who are in need of intervention and are classified as struggling readers
- Guide teachers in the infusion of literacy skills based on the Florida Standards (LAFS)
- Utilize Diagnostic Assessments to determine progression of student learning gains
- Encourage school-wide Reading across the curriculum
- Provide time during faculty meetings to discuss reading best practices
- Ensure Differentiated Instruction is used effectively in the classroom
- Monitor implementation of reading strategies in all content areas
- Create professional development that focuses on student needs and teacher needs
- Increase the frequency of technology as a reading instructional tool
- Provide enrichment for students performing at mastery in reading
- Encourage students to participate in several reading activities including: book clubs, literacy clubs, book

fairs, Accelerated Reader and reading contests

- Work collaboratively with teachers to identify and provide targeted, customized professional development
- Develop Lesson Studies to focus on developing and implementing instructional routines that use complex

text and incorporate text dependent questions

• Multi-disciplinary teams will develop lessons that provide students with opportunities for research and will

incorporate writing throughout all disciplines

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Teachers and staff members at Bowman Ashe/Doolin K-8 Academy are encouraged to establish positive working relationships by working collaboratively on a weekly basis. Teachers in grades PK through 5 share common planning times at least two times per week with other staff members on their grade level. Faculty in grades 6 through 8 share common planning every Wednesday afternoon. Collaborative planning throughout the grade levels and curricular departments leads to more rigorous instruction and use of instructional time.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

In order to recruit and retain highly qualified teachers, the Administrative team will work collaboratively to ensure the following takes place:

- Partner new teachers with veteran staff members for support as mentors
- Solicit referrals from current employees
- Host interns and field experience students from local universities and partner them with clinically certified teachers
- 3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

New/beginning teachers will be paired with experienced teachers within their grade-level/subject-area. They will be given opportunities to collaborate and share best practices. The administrative team will conduct monthly meetings with new/beginning teachers and their mentor. Opportunities will be provided for new/beginning teachers to observe experienced teachers and attend professional development courses that are designed to help teachers continue to improve their practice of teaching and develop their instructional skills.

E. Ambitious Instruction and Learning

- 1. Instructional Programs and Strategies
 - a. Instructional Programs
 - 1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

In order to facilitate the planning process, teacher schedules were developed with common planning times across the grade levels. As such, teachers have been able to meet weekly to analyze and learn the new standards. Student performance requirements were delineated and curriculum mapping was done, in conjunction with District developed Pacing Guides, to set up long range instructional goals. Each department has also set up monthly common planning times to create lesson plans which will incorporate the new standards and work to create a gradual release model of instruction. These plans are being created with the assistance of District Level resources made available by District Departments and the Curriculum Council team at the school site. This process will continue as the school year progresses, with realignment of instruction techniques and strategies as deemed necessary from data received from interim and mid-year assessments and progress monitoring.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

The school uses data from multiple sources (State and District Assessments, Supplemental Software Programs, etc.) in order to provide teachers with the necessary information to plan differentiated instruction that will meet the diverse needs of their students. Teachers participate in data chats with the school administration and also with the students themselves to create a sense of ownership for their growth and achievement. Data is analyzed on a quarterly basis through grade level or departments meetings and used to target instruction based on need. Teachers are able to identify students in their classes that are in need of intervention or enrichment. Teachers modify their DI Groups of students as needed depending on the data available to them at each meeting in order to optimize teaching and learning and improve student achievement.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 2,800

Students in the ELL program will be provided with before/after school tutoring in Reading and Math twice a week. This program will begin in November 2017 until March 2018.

Strategy Rationale

The purpose of the this strategy is to support ELL students with English language acquisition in order to strengthen their understanding of key vocabulary words and concepts as related to Reading and Mathematics.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment

Person(s) responsible for monitoring implementation of the strategy Isidron, Dianna, disidron@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

The ELL Tutoring program will provide instruction in Reading and Math. The teacher will be responsible for periodically testing the students for OPM and mastery of specific benchmarks. Teachers will share the data with the administrative team and adjust their lessons accordingly to meet the specific needs of the students.

Strategy: Weekend Program

Minutes added to school year: 1,560

Saturday School classes will be offered to students every Saturday in the areas of Reading, Math and Science. Students will attend from 9:00 a.m. to 12:15 p.m. These extended learning opportunities will begin January 28 until April 1, 2017.

Strategy Rationale

Employing a number of effective strategies in the Weekend Program will create an overarching unity for the educational program at Bowman Ashe/Doolin K-8 Academy. Focus is on both instructional delivery and rigor by teachers and the opportunities presented to students for increased

student achievement.

Strategy Purpose(s)

- · Core Academic Instruction
- Enrichment

Person(s) responsible for monitoring implementation of the strategy Silva, Angel, ajsilva@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

During the Saturday School classes, 5th through 8th Grade Reading and Math, and 5th and 8th grade Science curriculum will be reinforced. The teachers will be responsible for periodically testing the students for OPM and mastery of specific benchmarks. Teachers will share the data with the administrative team and adjust their lessons accordingly to meet the specific needs of the students.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

In an effort to facilitate children's transition from early childhood programs to the elementary school, Bowman Ashe/Doolin K-8 Academy proactively engages its stakeholders in a series of networking activities throughout the year. Parent Orientation meetings are conducted annually, with informational flyers distributed to local early childhood centers within the school community. In addition, neighboring daycares and private pre-schools are invited to the school, as faculty and staff welcome preschool youngsters to visit classrooms and personally witness kindergarteners academically engaged in a real-life setting.

Kindergarten registration begins in March, and parents are informed of the registration process via Connect-Ed messages and the school's marquee. During the annual Open House event, parents of new kindergarteners are welcomed to the school and provided with an opportunity to visit their child's classroom and learn more about school expectations and procedures.

Title I Administration assists the school by providing supplemental funds beyond the State of Florida funded Voluntary Pre-Kindergarten Program (VPK). Funds are used to provide extended support through a full time highly qualified teacher and paraprofessional. This will assist with providing young children with a variety of meaningful learning experiences, in environments that give them opportunities to create knowledge through initiatives shared with supportive adults.

At Bowman Ashe/Doolin K-8 Academy, all incoming Kindergarten students are assessed prior to or upon entering Kindergarten in order to ascertain individual and group needs and to assist in the development of robust instructional/intervention programs. Data will be used to plan daily academic and social/emotional instruction for all students and for groups of students or individual students who may need intervention beyond core instruction.

Establish or expand the "Welcome to Kindergarten" program to build partnership with local early education programs, including the in-school prekindergarten program. Through this joint venture, parents and children will gain familiarity with kindergarten as well as receive information relative to the registration of students at the school. The principal will also meet with the center directors of neighborhood centers and invite them to visit the school for orientation purposes.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

N/A

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

N/A

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

N/A

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes.

N/A

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"Â? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

1 = Problem Solving Step S123456 = Quick Key

Strategic Goals Summary

G1. Core Curriculum Goal: If core instruction is increased in all content areas then student achievement will improve.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. Core Curriculum Goal: If core instruction is increased in all content areas then student achievement will improve. 1a

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Targets Supported 1b

Indicator	Annual Target
AMO Reading - All Students	80.0
FSA ELA Achievement	48.0
ELA/Reading Gains	74.0
ELA/Reading Lowest 25% Gains	72.0
AMO Math - All Students	81.0
FSA Mathematics Achievement	42.0
Math Gains	68.0
Math Lowest 25% Gains	62.0
Algebra I EOC Pass Rate	95.0
FCAT 2.0 Science Proficiency	53.0
CELLA Writing Proficiency	36.0
CELLA Listening/Speaking Proficiency	52.0
CELLA Reading Proficiency	36.0
AMO Math - Asian	79.0
AMO Math - African American	75.0
AMO Math - Hispanic	81.0
AMO Math - White	87.0
AMO Math - ELL	75.0
AMO Math - SWD	62.0
AMO Math - ED	79.0
AMO Reading - Asian	84.0
AMO Reading - African American	67.0
AMO Reading - Hispanic	79.0
AMO Reading - White	90.0
AMO Reading - ELL	70.0
AMO Reading - SWD	56.0
AMO Reading - ED	77.0
Middle School Participation in EOC and Industry Certifications	96.0

Targeted Barriers to Achieving the Goal

 Administrative Team spends the majority of instructional time conducting classroom observations and walkthroughs and do not attend department and grade level planning meetings on a regular basis.

Resources Available to Help Reduce or Eliminate the Barriers 2

- · Accelerated Reader
- · i-Ready Program
- Wonder Works Intervention Program

- TeenBiz
- Instructional Coaches and Leaders
- Achieve 3000
- Curriculum Council
- · Best Practices
- Professional Development Opportunities
- Task Cards
- · Interactive Boards
- Depth of Knowledge
- Administrators
- · Title III Before and After School Tutoring
- · District Pacing Guides
- Common Planning Times
- · Tablets, Laptop Carts, and Computer Labs
- Saturday School Tutoring Program
- J & J Science Curriculum for Grade 5
- FSA Performance Coach for Grades 3-5
- · Reflex Math
- Edgenuity
- FSA Performance Coach for Grades 6 8

Plan to Monitor Progress Toward G1. 8

Conduct reviews of data from State Assessments and District Assessments. Data chats will be conducted after each assessment for progress monitoring. Conduct Grade-level/Department Meetings to obtain teacher feedback of effectiveness of strategies.

Person Responsible

Lisset Vazquez-Rios

Schedule

Quarterly, from 8/21/2017 to 6/7/2018

Evidence of Completion

Formative Assessments: District Assessments (i-Ready Diagnostic, Science Baseline, etc.) Summative Assessments: 2017 FCAT 2.0 Science, 2017 FSA Reading and Mathematics

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal
$$B = Barrier$$
 S = Strategy

G1. Core Curriculum Goal: If core instruction is increased in all content areas then student achievement will improve.

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G1.B6 Administrative Team spends the majority of instructional time conducting classroom observations and walkthroughs and do not attend department and grade level planning meetings on a regular basis. 2

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G1.B6.S2 Include meaningful opportunities for administrators and teachers to discuss student progress through the use of multiple data sources at least twice a year.



Strategy Rationale

Teachers will receive professional development and be exposed to various data sources that will allow them to analyze student progress and adjust instructional goals in order to improve student achievement.

Action Step 1 5

Administrators will rotate through all department and grade level meetings.

Person Responsible

Christina Albarran

Schedule

Monthly, from 10/4/2017 to 6/7/2018

Evidence of Completion

Meeting agendas, minutes, and sign-in sheets

Action Step 2 5

During department/grade level meetings, administrators and instructional coaches will provide more explicit feedback in a smaller setting to guide instruction and focus on learning goals.

Person Responsible

Lisset Vazquez-Rios

Schedule

Quarterly, from 10/11/2017 to 6/7/2018

Evidence of Completion

Meeting agendas, minutes, and sign-in sheets

Action Step 3 5

Instructional leaders will provide diverse opportunities for in-house professional development as it pertains to the specific needs of the teachers to allow for the increased use of content specific supplemental software programs that will provide valuable data to guide instruction.

Person Responsible

Adam Pascual

Schedule

Semiannually, from 10/2/2017 to 10/27/2017

Evidence of Completion

Meeting agendas, minutes, and sign-in sheets

Action Step 4 5

Curriculum Council team will meet quarterly to review various data sources from content specific software programs in order to provide feedback to teachers so they may adjust the implementation of these sources to guide instruction and improve student achievement.

Person Responsible

Adam Pascual

Schedule

Quarterly, from 10/2/2017 to 6/8/2018

Evidence of Completion

Meeting agendas, minutes, sign-in sheets, software reports/data.

Plan to Monitor Fidelity of Implementation of G1.B6.S2 6

The administrative team will conduct data chats with all instructional staff at least two times per year.

Person Responsible

Lisset Vazquez-Rios

Schedule

Semiannually, from 10/2/2017 to 6/7/2018

Evidence of Completion

Data reports, meeting agendas, and sign-in sheets from all Data Chat meetings.

Plan to Monitor Effectiveness of Implementation of G1.B6.S2 7

Administrators will monitor for effectiveness of implementation by analyzing reports from multiple data sources and sharing this information with instructional staff during department/grade level meetings at least two times per year.

Person Responsible

Lisset Vazquez-Rios

Schedule

Semiannually, from 10/11/2017 to 6/7/2018

Evidence of Completion

Data reports, meeting agendas, and sign-in sheets from all Data Chat meetings.

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
		2018			
G1.B6.S2.A3	Instructional leaders will provide diverse opportunities for in-house professional development as	Pascual, Adam	10/2/2017	Meeting agendas, minutes, and sign-in sheets	10/27/2017 semiannually
G1.MA1	Conduct reviews of data from State Assessments and District Assessments. Data chats will be	Vazquez-Rios, Lisset	8/21/2017	Formative Assessments: District Assessments (i-Ready Diagnostic, Science Baseline, etc.) Summative Assessments: 2017 FCAT 2.0 Science, 2017 FSA Reading and Mathematics	6/7/2018 quarterly
G1.B6.S2.MA1 M400565	Administrators will monitor for effectiveness of implementation by analyzing reports from multiple	Vazquez-Rios, Lisset	10/11/2017	Data reports, meeting agendas, and sign-in sheets from all Data Chat meetings.	6/7/2018 semiannually
G1.B6.S2.MA1 M400566	The administrative team will conduct data chats with all instructional staff at least two times per	Vazquez-Rios, Lisset	10/2/2017	Data reports, meeting agendas, and sign-in sheets from all Data Chat meetings.	6/7/2018 semiannually
G1.B6.S2.A1	Administrators will rotate through all department and grade level meetings.	Albarran, Christina	10/4/2017	Meeting agendas, minutes, and sign-in sheets	6/7/2018 monthly
G1.B6.S2.A2 A372439	During department/grade level meetings, administrators and instructional coaches will provide more	Vazquez-Rios, Lisset	10/11/2017	Meeting agendas, minutes, and sign-in sheets	6/7/2018 quarterly
G1.B6.S2.A4 A372441	Curriculum Council team will meet quarterly to review various data sources from content specific	Pascual, Adam	10/2/2017	Meeting agendas, minutes, sign-in sheets, software reports/data.	6/8/2018 quarterly

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. Core Curriculum Goal: If core instruction is increased in all content areas then student achievement will improve.

G1.B6 Administrative Team spends the majority of instructional time conducting classroom observations and walkthroughs and do not attend department and grade level planning meetings on a regular basis.

G1.B6.S2 Include meaningful opportunities for administrators and teachers to discuss student progress through the use of multiple data sources at least twice a year.

PD Opportunity 1

Instructional leaders will provide diverse opportunities for in-house professional development as it pertains to the specific needs of the teachers to allow for the increased use of content specific supplemental software programs that will provide valuable data to guide instruction.

Facilitator

Adam Pascual and Monica Cespedes

Participants

Instructional Staff

Schedule

Semiannually, from 10/2/2017 to 10/27/2017

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget							
1	G1.B6.S2.A1	Administrators will rotate through all department and grade level meetings.	\$0.00				
2	G1.B6.S2.A2	During department/grade level meetings, administrators and instructional coaches will provide more explicit feedback in a smaller setting to guide instruction and focus on learning goals.	\$0.00				
3	G1.B6.S2.A3	Instructional leaders will provide diverse opportunities for in-house professional development as it pertains to the specific needs of the teachers to allow for the increased use of content specific supplemental software programs that will provide valuable data to guide instruction.	\$0.00				
4	G1.B6.S2.A4	Curriculum Council team will meet quarterly to review various data sources from content specific software programs in order to provide feedback to teachers so they may adjust the implementation of these sources to guide instruction and improve student achievement.	\$0.00				
		Total:	\$0.00				