

Miami-Dade County Public Schools

Redondo Elementary School



2017-18 Schoolwide Improvement Plan

Redondo Elementary School

18480 SW 304TH ST, Homestead, FL 33030

<http://redondoelem.dadeschools.net/>

School Demographics

School Type and Grades Served (per MSID File)	2016-17 Title I School	2016-17 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School PK-3	Yes	98%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	98%

School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	A	B	C*	C

**Informational Baseline School Grade*

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Redondo Elementary School

DA Region and RED	DA Category and Turnaround Status
Southeast - LaShawn Russ-Porterfield	- N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Redondo Elementary is committed to achievement and excellence for all its students. Realizing the expectations of today's society, the leadership, staff, and stakeholders continuously provide all students with quality instructional experiences.

b. Provide the school's vision statement.

Redondo Elementary School and the multicultural community it serves will work cooperatively to improve student achievement and prepare learners to become vital contributors to a global, technological society.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

The school hosts American Heritage, Hispanic Heritage, Black History, and Holocaust Awareness activities throughout the school year, which allows students to share their cultural values with their teachers and peers.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

The school creates an environment where students feel safe and respected before, during and after school in various ways:

1. Providing morning supervision in the cafeteria and outside areas prior to the morning bell
2. Sharing core values during daily morning announcements
3. Implementing the Values Matter Initiative by highlighting the nine core values identified in the Code of Student Conduct, both during morning announcements and via signs posted throughout the school
4. Involving third graders in the Safety Patrols program
5. Supervising students who are not picked up on time at dismissal

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

At Redondo Elementary School, we have protocols in place to help keep our students engaged during instructional time and procedures to address disciplinary incidents. All students at Redondo Elementary School are required to abide by the Code of Student Conduct, school rules, classroom rules, and expectations for a safe learning environment. Staff and faculty are to support behavior management by redirecting inappropriate behavior observed through: verbal warnings, parental contact/conferences, detention, and administrative support.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

The school employs the services of a full-time guidance counselor, who is available for small group counseling and/or individual advising. The counselor is aware of events that occur in children's life to

be able to offer appropriate services. District counseling services are also provided. Other programs available to students are, Do the Right Thing, Oyente/Listening Program, SPOTsuccess, Values Matter, Amigos for Kids, Bullying and Harassment Curriculum, and Children Bereavement Center. The school's counselor is very involved in the community, and secures any available services for the benefit of the entire student population.

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

Administrators, teachers and staff understand that student academic development correlates to student attendance and behavior. Within the school's Early Warning System, a rigorous instructional English Language Arts program is implemented and monitored with fidelity; the students' daily attendance rate will improve by decreasing the number of students who miss 10% or more instructional time; and the number of students who receive two or more behavioral referrals that lead to suspension will be decreased/maintained.

The following actions will be implemented:

Performance:

~Use data to set goals, determine sound instructional practices based on research, and differentiate instruction to meet the various needs of students, so as to reduce the number students scoring at Level 1 on the statewide, standardized assessments in English Language Arts.

Attendance:

~Administrators, teachers, and other staff members will make parents and students aware of valid excused absences through informational literature, workshops, and conferences;
~Attendance below 90 percent, regardless of whether absence is excused or a result of out-of-school suspension will be reduced with the implementation of the Present and On Time school incentive program;
~Students who are deemed as developing a pattern for non-attendance will be referred to the MTSS/Rtl team.

Behavior:

~MTSS//Rtl team will monitor students who receive two or more behavioral referrals and will provide students with counseling. Parents will also be encouraged to participate in this process;
~School will continue to provide a link to the Miami-Dade County Public Schools Code of Student Conduct in its web site and readily inform parents of any transgressions to the rules delineated in the aforementioned document;
~The school administration, school counselor, and social worker will review the Student Case Management Forms (SCMS), with consistent and timely follow-up, providing appropriate intervention, as needed.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	0
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Course failure in ELA or Math	23	27	16	11	0	0	0	0	0	0	0	0	0	77
Level 1 on statewide assessment	17	15	12	19	0	0	0	0	0	0	0	0	0	63

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Students exhibiting two or more indicators	21	21	20	8	0	0	0	0	0	0	0	0	0	70

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Intervention strategies employed by the school to improve the academic performance of students identified by the early warning system are:

~Use data to set goals, determine sound instructional practices based on research, and differentiate instruction to meet the various needs of students;

~Develop classroom routines that implement the gradual release of responsibility model as an instructional framework to support students in content, skills, and strategy acquisition by gradually releasing responsibility for learning outcomes from teacher to student;

~Provide professional development on instructional framework using the gradual release of responsibility model;

~The school administration, school counselor, and social worker will review daily and quarterly school attendance by using Percentage of Attendance District Region School Type Reports and Attendance Intervention Reports, as well as the Student Case Management Forms (SCMS), with consistent and timely follow-up, providing appropriate intervention, as needed.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2) and (b)(7)(A)(iii)(I).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.

a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

Redondo Elementary School hosts several events to engage families and the community throughout the school year such as: Title One Orientation, Parent Resource Center support, Parent Academy Workshops, Family Literacy and Math Nights

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

Redondo Elementary holds scheduled School Advisory Council (SAC) meetings with participation from community members, who have active input in all decisions taken by the council to support the school and student achievement.

Redondo Elementary recruits local businesses to assist in the successful implementation of its educational programs. Dade Partners is a cooperative agreement between Redondo Elementary and community businesses to work together to improve and enhance educational programs responsive to the needs of the students, the community, and our society. Businesses presently collaborating in this endeavor are Riviera Schools, Publix Supermarket, McDonald’s, Burger King, Dunkin Donuts, Cuttin Loose Hair Salon, El Toro Taco, Cecy’s Hair Salon, George Wright Farm, and South Florida Audio Video.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Anderson, Keith	Principal
Puente-Ruiz, Rita	Assistant Principal
Sperling, Ximena	Instructional Coach
Hernandez, Isabel	Instructional Media
Campbell, Brandi	Teacher, K-12
Hernandez, Teresa	Teacher, K-12

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

Keith A. Anderson, Principal, SAC member, and SIP Writing Team member; and Rita M. Puente Ruiz, Assistant Principal, and SAC member, will schedule and facilitate regular Rtl meetings, ensure attendance of team members, ensure follow up of action steps, and allocate resources.

In addition to the school administrator(s), the school’s Leadership Team will include the following members who will carry out SIP planning and MTSS problem solving:

Ximena Sperling, Reading Coach and SIP Writing Team member

Additionally, Isabel Hernandez, Media Specialist, Teresa Hernandez, Teacher, and Brandi Campbell, Teacher, and all grade level chairs will assist as SIP Writing Team members.

In addition to Tier 1 problem solving, the Leadership Team members will meet monthly to review consensus, infrastructure, and implementation of building level MTSS.

Tier 2

The Assistant Principal, Reading Coach, and team will conduct regular meetings to evaluate intervention efforts for students by subject, grade, intervention, or other logical organization.

In addition to those selected, other teachers will be involved, as needed, to provide information or revise efforts.

Tier 3 SST

The Assistant Principal, Psychologist, Social Worker, and Reading Coach, all members of the Tier 2

Team, selected classroom teacher(s), and parents/guardians make up the Tier 3 SST Problem Solving Team.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

Redondo's MTSS Leadership Team uses the Tier 1 Problem Solving process to set Tier 1 goals, and monitors academic and behavioral data to evaluate progress towards those goals at least three times per year by:

1. Holding monthly team meetings where problem solving is the sole focus;
2. Using the four step problem solving process as the basis for goal setting, planning, and program evaluation during all team meetings that focus on increasing student achievement or behavioral success
3. Determining how we will know if students have made expected levels of progress towards proficiency (What progress will show a positive response?)
4. Responding when grades, subject areas, classes, or individual students have not shown a positive response (MTSS problem solving process and monitoring progress of instruction)
5. Responding when students are demonstrating a positive response or have met proficiency by raising goals or providing enrichment respectively
6. Gathering and analyzing data at all Tiers to determine professional development for faculty as indicated by group or individual student diagnostic and progress monitoring assessment
7. Ensuring that students in need of intervention are actually receiving appropriate supplemental Tier 2 intervention. Gather ongoing progress monitoring (OPM) for all interventions and analyze data using the Tier 2 problem solving process after each OPM

Tier 2

The second level of support consists of supplemental instruction and interventions provided in addition to and in alignment with effective core instruction and behavioral supports to groups of targeted students who need additional instructional and/or behavioral support. Tier 2 problem solving meetings occur monthly to:

1. Review OPM data for intervention groups to evaluate group and individual student response
2. Support interventions where there is not an overall positive group response
3. Select students (see SST guidelines) for SST Tier 3 intervention

Redondo's School Improvement Plan (SIP) summarizes the school's academic and behavioral goals for the year and describes the school's plan to meet those goals. The specific supports and actions needed to implement the SIP strategies are closely examined, planned, and monitored on the MTSS Tier 1 worksheets completed three times per year. The MTSS Problem-Solving Model (PSM) is used to first carry out, monitor, and adjust if necessary, the supports that are defined in the SIP. Annual goals are translated into progress monitoring (3 times per year) and ongoing progress monitoring measures (approximately once per month) that can reliably track progress on a schedule based on student needs across Tiers.

Tier 2 supports are provided to students who have not met proficiency or who are at risk of not meeting proficiency.

Finally, MTSS End of Year Tier 1 problem solving evaluates the SIP efforts and dictates strategies for the next year's SIP. Previous years trend data across grade levels is used to examine impacted grades for support focus or prevention/early intervention efforts.

While the SIP plan does not focus on the primary (untested) grades, the MTSS leadership team

extends the intent of the SIP to kindergarten, first, and second grades as they greatly contribute to later grades performance and student engagement.

Title I, Part A

Services are provided to ensure students requiring additional remediation are assisted through extended learning opportunities (before-school and/or after-school programs, Saturday Academy or summer school). The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to the schools, students, and families. School based, Title I funded Community Liaison Specialist (CLS), serves as bridge between the home and school through home visits, telephone calls, school site and community parenting activities. The CLS schedules meetings and activities, encourage parents to support their child's education, provide materials, and encourage parental participation in the decision making processes at the school site. The Instructional Coach develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Parents participate in the design of their school's Parent Involvement Plan (PIP – which is provided in three languages at all schools), the school improvement process and the life of the school and the annual Title I Annual Parent Meeting at the beginning of the school year. The annual M-DCPS Title I Parent/Family Involvement Survey is intended to be used toward the end of the school year to measure the parent program over the course of the year and to facilitate an evaluation of the parent involvement program to inform planning for the following year. An all out effort is made to inform parents of the importance of this survey via the CLS, Title I District and Region meetings, Title I Newsletter for Parents, and Title I Quarterly Parent Bulletins. This survey, available in English, Spanish and Haitian-Creole, will be available online and via hard copy for parents (at schools and at District meetings) to complete. Other components that are integrated into the school-wide program include an extensive Parental Program; Title I CHESS; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Title I, Part C- Migrant

The school provides services and support to migrant students and parents. The District Migrant liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met. Students are also provided extended learning opportunities (before-school and/or after-school, and summer school) by the Title I, Part C, Migrant Education Program.

Title II

The District uses supplemental funds for improving basic education as follows:
training to certify qualified mentors for the New Teacher (MINT) Program

- training for add-on endorsement programs, such as Reading, Gifted, ESOL
- training and substitute release time for Professional Development Liaisons (PDL) at the school focusing on Professional Learning Community (PLC) development and facilitation, as well as Lesson Study Group implementation and protocols

Title III

Title III funds are used to supplement and enhance the programs for English Language Learner (ELL) and Recently Arrived Immigrant Children and Youth by providing funds to implement and/or provide:

- tutorial programs (K-12)
- parent outreach activities (K-12) through the Bilingual Parent Outreach Program (The Parent Academy)
- professional development on best practices for ESOL and content area teachers
- coaching and mentoring for ESOL and content area teachers(K-12)
- reading and supplementary instructional materials(K-12)
- cultural supplementary instructional materials (K-12)
- purchase of supplemental hardware and software for the development of language and literacy skills in reading, Mathematics and science, as well as, thematic cultural lessons is purchased for selected schools to be used by ELL students and recently arrived immigrant students (K-12, RFP Process)

The above services will be provided should funds become available for the 2017-2018 school year and should the FLDOE approve the application(s).

Title X- Homeless

- Miami-Dade County Public Schools' School Board approved the School Board Policy 5111.01 titled, Homeless Students. The board policy defines the McKinney-Vento Law and ensures homeless students receive all the services they are entitled to.
- The Homeless Education Program seeks to ensure a successful educational experience for homeless children by collaborating with parents, schools, and the community.
- The Homeless Education Program assists schools with the identification, enrollment, attendance, and transportation of homeless students. All schools are eligible to receive services and will do so upon identification and classification of a student as homeless.
- The Staff in the Homeless Education Program provides annual training to: 1) School Registrars on the procedures for enrolling homeless students, 2) School Counselors on the McKinney-Vento Homeless Assistance Act which ensures that homeless children and youth are not to be stigmatized, separated, segregated, or isolated on their status as homeless, and are provided all entitlements, and 3) all School Homeless Liaisons assigned by the school administrator to provide further details on the rights and services of students identified as homeless.
- Project Upstart and The Homeless Trust, a community organization, provides a homeless sensitivity, awareness campaign to all the schools - each school is provided a video and curriculum manual, and a contest is sponsored by The Homeless Trust-a community organization.
- Project Upstart provides tutoring and counseling to selected homeless shelters in the community.
- The District Homeless Liaison continues to participate in community organization meetings and task forces as it relates to homeless children and youth.

The above listed will be implemented by Redondo Elementary as needed throughout the 2017-2018 school year.

Redondo Elementary will identify a school-based School Homeless Liaison to be trained on the McKinney-Vento Law ensuring appropriate services are provided to the homeless students.

Violence Prevention Programs

Bullying and Harassment District Policy

- Miami Dade County Public Schools adopted Policy 5517.01, titled Bullying and Harassment. It is the policy of the Miami-Dade County Public School District that all of its students and school employees have an educational setting that is safe, secure and free from harassment and bullying of any kind. This policy provides awareness, prevention and education in promoting a school atmosphere in which bullying, harassment, and intimidation will not be tolerated by students, school board employees, visitors, or volunteers.
- Administrators or designees are required to begin any investigation of bullying or harassment within

24 hours of an initial report.

- All Staff, Students, and Parents/Volunteers MUST receive training on an annual basis.
- Every school site is required to implement 5 curriculum lessons on Bullying and Violence Prevention per grade level Pre-K thru 12.

Nutrition Programs

- 1) The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education, as per state statute, is taught through physical education.
- 3) The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.
- 4) Redondo Elementary was selected to participate in the USDA Fresh Fruit and Vegetable Program. Fresh fruits and vegetables will be distributed to the students three times per week as healthy snack.

Other

Health Connect in Our Schools

- Health Connect in Our Schools (HCiOS) offers a coordinated level of school-based healthcare which integrates education, medical and/or social and human services on school grounds.
- Teams at designated school sites are staffed by a School Social Worker (shared between schools), a Nurse (shared between schools) and a full-time Health Aide.
- HCiOS services reduces or eliminates barriers to care, connects eligible students with health insurance and a medical home, and provides care for students who are not eligible for other services.
- HCiOS delivers coordinated social work and mental/behavioral health interventions in a timely manner.
- HCiOS enhances the health education activities provided by the schools and by the health department.
- HCiOS offers a trained health team that is qualified to perform the assigned duties related to a quality school health care program.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Keith A. Anderson	Principal
Maribel Diaz	Teacher
Brandi Campbell	Teacher
Ximena Sperling	Teacher
Luz Frias-Ramirez	Teacher
Graciela Salinas	Education Support Employee
Marbella Servin	Education Support Employee
Nancy Clark	Business/Community
Adela Carrion	Business/Community
Paul Baker	Business/Community
Rita M. Puente-Ruiz	Principal
Jose Cortina	Business/Community
William Howard	Business/Community
Shattorria Durham	Business/Community
Monica Aaron	Teacher
Mirta Madonia	Teacher
Sandra Rivera	Teacher
Juana Mateo	Parent
Susana Perez	Parent
Claudia Juarez	Parent
Olga Francisco	Parent
Cecilia Perez	Parent
Guillermina Blus	Parent

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2).

a. Evaluation of last year's school improvement plan

All stakeholders contributed to the review and continuous evaluation of SIP strategies during monthly meetings, since this is always an item on the council's agenda. The school's SIP is a live/working document and, as such, is adjusted throughout the year as needed based on SAC recommendations. All data collected during the Mid-Year review was explained to the group and discussed before submitting it to the regional office. When End Of Year (EOY) SIP Review and Planning documents were completed by all grade levels/departments, these were explained in detail at the SAC meeting conducted in May. Data collected at mid-year was utilized to reflect on Annual Measurable Objectives (AMO) targets pertaining to all goals of the SIP. Four members of SAC were selected to be part of the SIP Writing Team. The first draft will be presented to SAC and faculty prior to submission to the regional office and state.

b. Development of this school improvement plan

The first meeting of school year is scheduled for September. The SIP, which includes English Language Arts, Mathematics, Science, Social Science, and Technology will be shared with all stakeholders. All stakeholders are aware of the Actual and Target Performance for School Improvement Plan. Several members of SAC have been identified as the SIP Writing Team. During the first meeting of the year, feedback from region and FLDOE SIP reviewers will be available for discussion. All stakeholders will have an opportunity to provide input as to the SIP.

c. Preparation of the school's annual budget and plan

The SAC must advise the principal in the development of the school's budget. In order to accomplish this, the SAC should receive budget training, which is provided by the school's principal. A portion of the school's budget is an allocation of \$5.00 for every FTE in the school, made directly to the SAC. This money may not be used on capital improvements, nor may they be used for any project or program that has duration of more than one (1) year. Neither District staff nor the principal may override the decision of the EESAC with regard to these funds. (F.S. 24.121) Initial allocation of these funds, which are dedicated to the support of the SIP, is decided upon by consensus during the second meeting of the school year. The SAC Chair, together with the school's secretary/treasurer, maintain an on-going record of expenditures.

Copies of the entire school budget, not just the SAC portion, is provided to all members. Budget decisions and implementation timelines are tracked through the SAC's minutes.

School, Title I, and SAC budgets are discussed during each scheduled SAC meeting.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

Honor Roll/Awards for Students \$500.00
School-wide Literacy Program \$600.00
Present/On Time Attendance Incentive Program \$400.00
Red Ribbon/Drug-Free Program \$200.00
Safety Patrols \$100.00
Science Expo \$300.00
School-wide Technology \$900.00

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Anderson, Keith	Principal
Puente-Ruiz, Rita	Assistant Principal
Jagielski, Rebecca	Teacher, K-12
Rickmond, Barbara	Teacher, K-12
Arnaiz, Jessica	Teacher, K-12
Smith, Shonte	Teacher, ESE
Hernandez, Teresa	Teacher, K-12
Diaz, Maribel	Teacher, K-12
Sperling, Ximena	Instructional Coach
Brockway, Nicole	Teacher, K-12
Madonia, Mirta	Teacher, K-12
Frias-Cabrera, Ciria	Teacher, K-12
Campbell, Brandi	Teacher, K-12
Hernandez, Isabel	Instructional Media

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

Redondo Elementary School's LLT will ensure fidelity of implementation of the K-12 Comprehensive Research-Based Reading Plan (K-12 CRRP). The team will monitor the effective implementation of the Florida Standards (FS) in grades Kindergarten – three. The team will review student achievement data and identify school-wide trends. This group of educators will monitor the implementation of tiered reading interventions to guarantee that students are making adequate progress. The LLT will identify appropriate professional development opportunities for staff members. The team will identify and facilitate appropriate peer-to-peer observations throughout the school year.

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Redondo Elementary teachers plan collaboratively on a weekly basis, with the support of the instructional coach. Horizontal and vertical peer observations will occur during the course of the school year. Professional Learning Community (PLC) sessions will be scheduled to address teachers' instructional needs/concerns in order to enhance student achievement.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

- Administrators identify exemplary instructors to be part of the school's leadership teams.
- School facilitates Professional Learning Community sessions to share best practices among teachers.
- Principal offers stipends to highly qualified teachers to carry out additional professional responsibilities, i.e., grade level/department chairperson.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

New teachers are paired with experienced, highly qualified educators within the same grade level. Release time is provided for mutual observations and feedback, coaching, and planning. The Instructional Coach will provide support and model small/whole group instruction and classroom learning centers. Opportunities for professional development activities will be offered to new teachers throughout the school year.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

The Instructional Coach ensure that district-provided pacing guides are utilized to guide instructional planning during weekly collaborative planning meetings, resulting in proper alignment between core instructional programs and Florida standards.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Students are provided with English Language Arts intervention to address their deficiencies in this subject area and to enrich the skills already acquired. Student data is monitored monthly to ensure that differentiated instruction meets the individual needs of each of our students. Small group instruction is implemented daily during reading and mathematics instructional blocks.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Weekend Program

Minutes added to school year: 1,500

Redondo Elementary implements daily English Language Arts interventions utilizing programs such as:

Saxon

WonderWorks-Access Complex Text and Foundational Skills

Materials for the Intensive Acceleration (IA) Course

Strategy Rationale

The school's performance data from the previous school year reflects a need for additional English Language Arts instruction.

Strategy Purpose(s)

- Core Academic Instruction

Person(s) responsible for monitoring implementation of the strategy

Anderson, Keith, pr4611@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data from iReady Diagnostic Tests, Mid-Year (MYA) Assessments, and interventions will be collected by the reading coach and analyzed during collaborative meetings with administrators, teachers, and instructional coach, so as to determine effectiveness of the weekend instruction.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Redondo Elementary assists preschool children in transition from early childhood programs to local elementary school programs by conducting orientation meetings and site visits between the area preschools and the school. Orientation meetings for the parents of these students are conducted in February, May, and August. These orientation meetings provide families with information on the expectations of Kindergarten and as to how they can help their children make the transition. Additionally, school staff visits preschools in February, April, and May. Furthermore, preschool staff and school staff collaborate throughout the year, and when possible, preschool staff members conduct monthly visits to the school, prior to the annual February, April, and May visits with students.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

N/A

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

N/A

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

N/A

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.

N/A

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

G1. If core instruction is improved in all content areas then student achievement will increase.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., “SMART goals”), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If core instruction is improved in all content areas then student achievement will increase. 1a

G097108

Targets Supported 1b

Indicator	Annual Target
ELA/Reading Gains	72.0
ELA/Reading Lowest 25% Gains	72.0
Math Gains	83.0
Math Lowest 25% Gains	83.0
AMO Reading - All Students	
AMO Reading - ED	
AMO Reading - ELL	
AMO Reading - Hispanic	
AMO Math - All Students	
AMO Math - ED	
AMO Math - ELL	
AMO Math - Hispanic	

Targeted Barriers to Achieving the Goal 3

- We are building capacity through standards-based planning to improve instruction.

Resources Available to Help Reduce or Eliminate the Barriers 2

- English Language Arts: i-Ready, Accelerated Reader, Imagine Learning, task cards, Saxon, Wonder Works, Literacy Instructional Coach
- Math: i-Ready, Reflex Math, Thinkcentral.com, Ready Florida MAFS books, Instructional Coach
- Science: Discovery Learning, Gizmos, AIM books, Essential Labs
- Social Science: Time for Kids, National Geographic
- Technology: Computer Lab, Media Center Computer Lab, classroom desktops, student laptops for classroom use, SMART Boards, Promethean Boards

Plan to Monitor Progress Toward G1. 8

Review assessment data to determine progress towards the goal.

Person Responsible

Keith Anderson

Schedule

Monthly, from 9/1/2017 to 5/31/2018

Evidence of Completion

iReady reports,G2D reports, student work, Interim Progress Reports, Report Cards

Plan to Monitor Progress Toward G1. 8

Disaggregate data of iReady data and Mid-Year Assessments to determine progress towards the goal.

Person Responsible

Keith Anderson

Schedule

Quarterly, from 9/1/2017 to 5/31/2018

Evidence of Completion

iReady and Mid-Year Assessment data

Plan to Monitor Progress Toward G1. 8

Conduct data analysis of Florida Standards Assessment results to determine achievement of the goal.

Person Responsible

Keith Anderson

Schedule

Annually, from 5/7/2018 to 6/8/2018

Evidence of Completion

Florida Standards Assessment Proficiency Levels

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal **B** =
 Barrier **S** = Strategy

1 = Problem Solving Step  S123456 = Quick Key

G1. If core instruction is improved in all content areas then student achievement will increase. 1

G097108

G1.B1 We are building capacity through standards-based planning to improve instruction. 2

B261230

G1.B1.S1 Collaboratively plan for the delivery of specific components of the Gradual Release of Responsibility Model that are aligned to the standards. 4

S276562

Strategy Rationale

Collaborative planning that involves unwrapping the standards will aid teachers in effectively delivering instruction.

Action Step 1 5

Teachers and instructional coach participate in District professional developments to target standards-based instruction.

Person Responsible

Ximena Sperling

Schedule

Monthly, from 9/1/2017 to 5/31/2018

Evidence of Completion

Collaborative planning meeting agendas, lesson plans, handouts and deliverables from professional development

Action Step 2 5

Conduct coaching cycles based on teacher need.

Person Responsible

Ximena Sperling

Schedule

Weekly, from 9/1/2017 to 5/31/2018

Evidence of Completion

Coaching cycles, coaching calendar, and reflections

Action Step 3 5

Plan for and deliver Professional Learning Communities to improve instruction and delivery focusing on the Framework of Effective Instruction (FEI).

Person Responsible

Ximena Sperling

Schedule

Monthly, from 9/1/2017 to 5/31/2018

Evidence of Completion

meeting agendas, handouts and deliverables from professional development

Action Step 4 5

Create in the master schedule weekly collaborative planning sessions to target standards-based instruction.

Person Responsible

Ximena Sperling

Schedule

On 5/31/2018

Evidence of Completion

Collaborative planning meeting agendas, master schedule, lesson plans

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Monitor the implementation of collaboratively planned lessons that focus on the Florida standards.

Person Responsible

Keith Anderson

Schedule

Biweekly, from 9/1/2017 to 5/31/2018

Evidence of Completion

Administrative walkthroughs and leadership team meeting agendas

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Review unit assessments to monitor student progress.

Person Responsible

Rita Puente-Ruiz

Schedule

Monthly, from 9/1/2017 to 5/31/2018

Evidence of Completion

Data chats with instructional coaches, administration, curriculum support, and teachers

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
2018					
G1.MA1 M400860	Review assessment data to determine progress towards the goal.	Anderson, Keith	9/1/2017	iReady reports, G2D reports, student work, Interim Progress Reports, Report Cards	5/31/2018 monthly
G1.MA2 M400861	Disaggregate data of iReady data and Mid-Year Assessments to determine progress towards the goal.	Anderson, Keith	9/1/2017	iReady and Mid-Year Assessment data	5/31/2018 quarterly
G1.B1.S1.MA1 M400858	Review unit assessments to monitor student progress.	Puente-Ruiz, Rita	9/1/2017	Data chats with instructional coaches, administration, curriculum support, and teachers	5/31/2018 monthly
G1.B1.S1.MA1 M400859	Monitor the implementation of collaboratively planned lessons that focus on the Florida standards.	Anderson, Keith	9/1/2017	Administrative walkthroughs and leadership team meeting agendas	5/31/2018 biweekly
G1.B1.S1.A1 A372737	Teachers and instructional coach participate in District professional developments to target...	Sperling, Ximena	9/1/2017	Collaborative planning meeting agendas, lesson plans, handouts and deliverables from professional development	5/31/2018 monthly
G1.B1.S1.A2 A372738	Conduct coaching cycles based on teacher need.	Sperling, Ximena	9/1/2017	Coaching cycles, coaching calendar, and reflections	5/31/2018 weekly
G1.B1.S1.A3 A372739	Plan for and deliver Professional Learning Communities to improve instruction and delivery focusing...	Sperling, Ximena	9/1/2017	meeting agendas, handouts and deliverables from professional development	5/31/2018 monthly
G1.B1.S1.A4 A372740	Create in the master schedule weekly collaborative planning sessions to target standards-based...	Sperling, Ximena	9/1/2017	Collaborative planning meeting agendas, master schedule, lesson plans	5/31/2018 one-time
G1.MA3 M400862	Conduct data analysis of Florida Standards Assessment results to determine achievement of the goal.	Anderson, Keith	5/7/2018	Florida Standards Assessment Proficiency Levels	6/8/2018 annually

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. If core instruction is improved in all content areas then student achievement will increase.

G1.B1 We are building capacity through standards-based planning to improve instruction.

G1.B1.S1 Collaboratively plan for the delivery of specific components of the Gradual Release of Responsibility Model that are aligned to the standards.

PD Opportunity 1

Teachers and instructional coach participate in District professional developments to target standards-based instruction.

Facilitator

MDCP-S Facilitators

Participants

Classroom Teachers and Instructional Coach

Schedule

Monthly, from 9/1/2017 to 5/31/2018

PD Opportunity 2

Plan for and deliver Professional Learning Communities to improve instruction and delivery focusing on the Framework of Effective Instruction (FEI).

Facilitator

Instructional Coach

Participants

Classroom Teachers

Schedule

Monthly, from 9/1/2017 to 5/31/2018

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget

1	G1.B1.S1.A1	Teachers and instructional coach participate in District professional developments to target standards-based instruction.				\$13,218.55
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
			4611 - Redondo Elementary School	Other	630.35	\$3,000.00
			<i>Notes: EESAC funds are allocated to enhance student achievement and support the School Improvement Plan.</i>			
			4611 - Redondo Elementary School	Title I, Part A	630.35	\$3,709.45
			<i>Notes: Reading Response, Writing, Mathematics, and Science Journals are purchased to enhance these curriculum areas.</i>			
			4611 - Redondo Elementary School	Title I, Part A	630.35	\$4,303.60
			<i>Notes: Accelerated Reader Program is purchased to improve literacy in first grade.</i>			
			4611 - Redondo Elementary School	Title I, Part A	630.35	\$2,205.50
			<i>Notes: Time for Kids periodicals are purchased to enhance literacy and Social Science in grades 1-3.</i>			
2	G1.B1.S1.A2	Conduct coaching cycles based on teacher need.				\$0.00
3	G1.B1.S1.A3	Plan for and deliver Professional Learning Communities to improve instruction and delivery focusing on the Framework of Effective Instruction (FEI).				\$0.00
4	G1.B1.S1.A4	Create in the master schedule weekly collaborative planning sessions to target standards-based instruction.				\$0.00
					Total:	\$13,218.55