

Miami-Dade County Public Schools

Young Men's Preparatory Academy



2017-18 Schoolwide Improvement Plan

Young Men's Preparatory Academy

3001 NW 2ND AVE, Miami, FL 33127

<http://ympa.dadeschools.net>

School Demographics

School Type and Grades Served (per MSID File)	2016-17 Title I School	2016-17 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
High School 9-12	Yes	93%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	97%

School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	C	C	C*	C

**Informational Baseline School Grade*

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan is pending approval by the Dade County School Board.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Young Men's Preparatory Academy

DA Region and RED	DA Category and Turnaround Status
Southeast - LaShawn Russ-Porterfield	- N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

The mission of Young Men's Preparatory Academy is to prepare students for success in the college or university of their choice and to ensure that each graduate matriculates with a college acceptance in hand.

b. Provide the school's vision statement.

Young Men's Preparatory Academy seeks to deliver quality educational and leadership training to our community of learners to ensure college readiness upon graduation.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Young Men's Preparatory Academy is a public 6-12 center that is comprised of 232 students in grades 6-12. YMPA is a leadership Academy where the 7 Habits of Highly Effective Teens are taught and practiced on a daily basis. As the 7 Habits are infused throughout the daily curriculum, conversations are held with each student regarding principles and values and their application towards building successful lives and careers.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

In the beginning of every year, the school administration conducts a series of grade-level assemblies sharing the values of the Miami-Dade County Public System's Code of Student Conduct and school expectations addressing the expectations of student life. Within these assemblies, not only is the Code of Student Conduct addressed, but we also have workshops and discussions addressing bullying, acceptance and tolerance. The District's zero tolerance policy is shared with the students. At Young Men's Preparatory Academy, it is reiterated that leadership also comes with the responsibility of respecting and supporting each other. Before, during and after-school, student leaders are responsible for mentoring their peers and providing special consideration for students in all grade-levels. Many club activities also increase student relationships, student-faculty relationships, and student-administration relationship. Additionally, students are advised to inform school administrations and counselors of any concerns, regardless if they are academic or personal.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Teachers have a responsibility to establish and foster a positive, nurturing and intellectually challenging learning environment for their students. Classroom rules and procedures provide students with personal controls and promote acceptable social behaviors. Teachers are encouraged to collaborate with the Counselor, Lead Teacher, Department Chairs and other faculty in order to ensure that consistent, clear classroom rules and procedures are established.

Young Men's Preparatory Academy follows a progressive discipline plan. Classroom rules for

behavior include positive rewards, incentives and reinforcements developed in collaboration with students. Rules are posted along with consequences for breaking the rules. For example:

- 1st Offense Verbal Warning
- 2nd Offense Phone Call Home
- 3rd Offense Parent Conference with Teacher
- 4th Offense Parent Conference with Counselor
- 5th Offense Referral to the Counselor
- 6th Offense Referral to administration

In the event a student's behavior becomes consistently disruptive, and all attempts by the teacher to resolve the matter have been exhausted, a written referral explaining the specific behavior in detail is submitted to Student Services. The counselor meets with the student prior to the student returning to class. The teacher receives a copy of the referral form in their mailbox indicating the actions taken. If a student consistently violates classroom rules and procedures, the teacher may initiate parent/teacher conference to address the behavior.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

In a single gender environment, it is extremely important to have access to our counselor. The Student Services Department is fully accessible to students and parents at all times. Student Services also informs parents and students of other affiliated agencies that can assist in student and family-related situations. Other than adult led opportunities, students have student-led opportunities for social-emotional needs, including clubs, peer mentorship, and peer mediation. Additionally, before and after-school student-led opportunities for mentoring and communication benefit each student's social-emotional needs.

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

The key indicators used at Young Men's Preparatory Academy are:

- attendance and tardies below 90 percent
- failure of any courses
- Level 1 or Level 2 score on any standardized assessment
- overall grade point averages falling below a 2.0, and
- total number of Student Case Management Referrals received by students.

Any time a student grade decreases to a C or below parent contact is expected. We monitor closely the number of SCMS (referrals) and hold conference and counseling sessions with students and parents as needed.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	0
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Course failure in ELA or Math	0	0	0	0	0	0	1	0	1	2	4	3	1	12
Level 1 on statewide assessment	0	0	0	0	0	0	10	22	16	15	9	12	1	85

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level												Total	
	K	1	2	3	4	5	6	7	8	9	10	11		12
Students exhibiting two or more indicators	0	0	0	0	0	0	8	30	16	16	1	11	1	83

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

The school's counselor and administration staff are in daily communication with our students and notice the early warning signs of excessive absences, tardies, and academic issues. We have a team that identifies students who are identified as truant and/or excessively absent to implement the school's Attendance Action Plan, as well as school-based counseling and home communication. Students scoring Level 1 or 2 are placed in courses designed to address these concerns and the curriculum drives allows the student to receive more support to address areas of deficiency. Additionally, Saturday school and after-school tutoring is offered to all students to increase achievement in math, reading/language arts, social studies, and science.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2) and (b)(7)(A)(iii)(I).

1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.

a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

No

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

2. Description

Young Men's Preparatory Academy engages parents through on-campus parental workshops with the school's CIS, open house nights, senior and junior parent nights, college nights, parental volunteers, special events, and continuous communication between parents and staff.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

Young Men's Preparatory Academy builds relationships throughout the community by establishing connections with various community-based organizations. The process which Young Men's Preparatory

builds and sustains partnerships in the local community that includes email communication, telephone communication, conferences, meetings, and providing information about the school. Community-based organizations which support the school and student achievement include colleges which perform on-campus visitations, colleges which permit off-campus field trips, United Way, One Blood, Alliance for a Healthier Generation, and Wynwood Community Center.

Aside from community involvement, parental and family involvement is an important feature within Young Men's Preparatory Academy. Young Men's Preparatory Academy has implemented several strategies to increase parental and family involvement during the school year. Strategies and activities which increase parental and family involvement include Open House Night, parent conferences regarding student behavioral and academic performance, promoting and encouraging parent volunteers, encouraging parents to join the PTSA, teacher/parent communication regarding student performance, school administrator/parent communication regarding student performance, and review of Sean Covey's 7 Habits for Highly Effective Teens with parents.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Edouard, Pierre	Principal
Menoutis, Jason	Assistant Principal
Orta, Lourdes	Teacher, K-12
Perdomo, Yvette	School Counselor
Carter, Loris	Teacher, K-12

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

The name, title, and function of each member of the team are described below:

- Pierre Edouard: Principal - Provides a common vision for the use of data-based decision-making, ensures that the school-based team is implementing all academic programs, conducts assessment school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support staff, and communicates with parents regarding school-based plans and activities.
- Jason Menoutis: Assistant Principal - Assists the principal and performs all administrative duties.
- Lourdes Orta: Lead Teacher/Activities Director - Provide information about core instruction, participate in student data collection, deliver instruction/intervention, collaborate with other staff to implement interventions, and integrate materials/instruction for intervention activities.
- Loris Carter: Test Chairperson - Perform test chairperson-related duties , participate in student data collection, deliver instruction/intervention, collaborate with other staff to implement interventions, and integrate materials/instruction for intervention activities.
- Yvette Perdomo: Counselor - Provides quality services and expertise on issues ranging from program design to assessment and intervention with individual students. In addition to providing interventions, school social workers continue to link child-serving and community agencies to the schools and families to support the child's academic, emotional, behavioral, and social success.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

Data is gathered and reviewed by the Principal after each assessment period and shared with the Leadership Team. Assessments during the Spring will include the Language Arts Florida Standards (LAFS) and Mathematics Florida Standards (MAFS) which will replace the FCAT. The data is analyzed in data chats within departments, at faculty meetings and EESAC meetings. The sole focus of these meetings is to determine the effectiveness of strategies outlined in the SIP. When the desired level of improvement is not achieved the committee members must use the data to determine which Tier of students are being affected and means to address the problem, varying from professional development in specific areas, after school tutoring for Tier 3 students, or implementing a completely different SIP strategy.

Title I, Part A

Services are provided to ensure students requiring additional remediation are assisted through after-school programs or summer school. The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to secondary students. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assists with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring.

Title I, Part C- Migrant

The District Migrant liaison coordinates with Title I and other programs and conducts a comprehensive needs assessment of migrant students to ensure that the unique needs of migrant students are met.

Title I, Part D

District receives funds to support the Educational Alternative Outreach program. Services are coordinated with district Drop-out Prevention programs.

Title II

The District uses supplemental funds for improving basic education as follows:

- training to certify qualified mentors for the New Teacher (MINT) Program
- training for add-on endorsement programs, such as Reading, Gifted, ESOL
- training and substitute release time for Professional Development Liaisons (PDL) at each school focusing on Professional Learning Community (PLC) development and facilitation.

Violence Prevention Programs

Young Men's Preparatory Academy offers non-violence and anti-drug programs to students. These programs include:

- Youth Prevention Action Plan
- Mediation Groups (Anger Management & Transition)
- Anti-Bullying

Nutrition Programs

- 1) The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education, as per state statute, is taught through physical education.
- 3) The School Food Service Program, school breakfast, school lunch, and after care snacks, follows the healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

Head Start

Head Start programs are co-located in several Title I schools and/or communities. Joint activities,

including professional development and transition processes are shared.

Adult Education

High school completion courses are available to all eligible Young Men's Preparatory students in the evening based on the senior high school's recommendation. Courses can be taken for credit recovery, promotion, remediation, or grade forgiveness purposes.

Career and Technical Education

By promoting Career Pathways and Programs of Study, students will have the opportunity to successfully complete an academy program. They will have a better understanding of the qualifications and skills needed to take advantage of post-secondary opportunities.

Articulation agreements allow students to earn college and postsecondary technical credits in high school. Furthermore, this provides opportunities for students to complete 2 and 4 year postsecondary degrees.

Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work and Industry certifications.

Readiness for postsecondary will strengthen with the integration of academic and career technical components and a coherent sequence of courses.

Job Training

A senior internship partnership with local businesses will provide students with a job skills program that will allow students the opportunity to learn how to create a resume, dress for success, and perform well during a job interview.

Parental

Involve parents in the planning and implementation of the Title I Program and extend an open invitation to our school's parent resource center in order to inform parents regarding available programs and other referral services.

Increase parental engagement/involvement through developing (with on-going parental input) our Title I School-Parent Compact (for each student); our school's Title I Parental Involvement Policy; scheduling the Title I Orientation Meeting (Open House); and other documents/activities necessary in order to comply with dissemination and reporting requirements.

Conduct informal parent surveys to determine specific needs of our parents, and schedule workshops, including Parent Academy Courses, with flexible times to accommodate our parents' schedule as part of our goal to empower parents and build their capacity for involvement. Complete Title I Administration Parental Involvement Monthly School Reports and the Title I Parental Involvement Monthly Activities Report, and submit to Title I Administration by the 5th of each month. Confidential "as-needed services" will be provided to any students in the school in "homeless situations" as applicable.

Additional academic and support services will be provided to students and families of the Migrant population as applicable.

The Voluntary Public School Choice Program (I Choose!), a federally funded grant, is a district wide initiative designed to assist in achieving the Miami-Dade County Public Schools' District's Strategic Plan goal to expand the availability of and access to high quality public school choice options for all parents in Miami-Dade County. Voluntary Public School Choice grant funds are used to evaluate programs, inform parents of educational options, and re-culture teaching practices to establish quality school environments.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Rosa Sierra	Teacher
Raul Perez	Teacher
Pierre Edouard	Principal
Marie Fertil	Parent
Lourdes Orta	Teacher
Billy McCray	Student
Karla Santos	Business/Community
Pamila Johnson	Parent
Loris Carter	Teacher
Esther Edouard	Teacher
Lena Williams	Teacher
Candice Wilson	Teacher

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2).

a. Evaluation of last year's school improvement plan

The EESAC committee discussed the School Improvement Plan that was entered last year and approved the plan.

The Educational Excellence School Advisory Council activities for the 2016-17 school year include the following:

- Monitor implementation of the School Improvement Plan through ongoing data analysis
- Review the bylaws
- Approve the School Improvement Plan
- Develop and monitor the implementation of the School Improvement Plan
- Budget training
- Vote on EESAC expenditures
- Complete SIP midyear review
- Complete the needs assessment

b. Development of this school improvement plan

The Educational Excellence School Advisory Council (EESAC) has a pivotal role in the development of the School Improvement Plan (SIP). The EESAC committee meets to discuss results of the District and State Assessments. The committee shares in the duties of school improvement plan and what goals will be recorded on the SIP. The members are given an opportunity to make suggestions for changes to our current School Improvement Plan during the course of the school year. Their suggestions are incorporated as appropriate into this year's plan. The SAC will review the final plan and approve.

c. Preparation of the school's annual budget and plan

- Data is gathered from district and school-wide assessments, to determine where funds are needed, to support remediation.
- The data is analyzed in data chats within departments, at faculty meetings, at Leadership meetings, and at EESAC meetings.
- The sole focus of this plan is to support the school with the allocation of funding to support supplemental educational programs and materials.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

The SAC will allocate \$2,500 to promote the school-wide literacy, mathematics, and science programs, including obtaining educational materials, tutoring programs, and robotics. The SAC will also be used to recognize student achievement. The remaining funds will be set aside for proposals presented to the committee throughout the school year.

3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.

Yes

a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Orta, Lourdes	Teacher, K-12
Ross, Selena	School Counselor
Sierra, Rosa	Teacher, K-12

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

The LLT promotes and supports literacy at Young Men's Preparatory Academy by utilizing research-based Reading, Writing and ELL Strategies to enhance instruction in all academic subjects. Additionally, the LLT provides professional development activities and workshops during faculty meetings to assure that all faculty members receive the knowledge and skills necessary to enhance literacy in all academic areas.

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

The school's strategies to encourage positive working relationships between teachers include: faculty meetings, departmental meetings and in-house professional development sessions. In addition, teachers are encouraged to join the Parent Teacher Student Association (PTSA) and Educational Excellence School Advisory Council (EESAC) to enhance their commitment to ensure learning for all students.

Throughout the school year, collaborative planning sessions will take place to ensure all teachers within an academic department is able to co-plan and participate in subject-specific activities.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

1. Recruitment occurs via the District Teacher Match system, whereby highly qualified candidates are identified, screened, interviewed and ultimately hired.
2. Professional Development opportunities are provided for faculty and staff members.
3. Small Learning Communities are fostered and supported within the faculty and staff.
4. Faculty and staff members receive District and In-House training in Technology.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

Teachers new to the profession participate in the Mentoring and Induction for New Teachers (MINT) program. This is a three-year comprehensive induction program designed to assist and retain new teachers by providing high quality professional development opportunities that will enable teachers to enhance student learning and increase student achievement. The program is aligned with the Florida Educators Accomplished Practices (FEAP) and will provide sustained support by enlisting veteran school, regional and district educators to mentor, coach and guide new teachers. Program components include the assignment of a mentor or buddy teacher, core learning courses, participation in professional learning communities through New Educator Support Team (NEST) sessions, participation in a new teacher orientation, activities focusing on reflection, self-assessment and goal setting and release time for classroom observations.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

Young Men's Preparatory Academy ensures that core instructional programs and materials are aligned to Florida's standards by utilizing Miami-Dade County Public Schools subject area pacing guides, which are aligned with the Florida Standards. All teachers are required to utilize the Miami-Dade County Public Schools district pacing guide and the Florida Standards during lesson planning, with teachers being required to list the Florida Standards which are being implemented during each lesson on their lesson plans. During teacher observations and classroom walk-throughs, administrators will determine if teachers are implementing the Florida Standards and utilizing the Miami-Dade County Public Schools district pacing guides.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.

Student performance data on School-wide and District Assessments are analyzed in order to identify areas of student strengths and deficiencies. As a result of the analysis, Data Chats are held between teachers and administration and between teachers and students to address the deficient benchmarks and develop a plan to remediate these deficiencies.

Teachers also utilize student data to provide and differentiate instruction to meet the diverse needs of students in a variety of ways. Student data is analyzed to determine areas of difficulty for each student at Young Men's Preparatory Academy. As a result of determining areas of difficulty, differentiated instruction occurs in the classroom. Student groups are created, identifying students with similar areas of deficiency and focusing remediation strategies to address those specific deficiencies. Additionally, interventionists are hired to provide remediation via "push-in" and "pull-out" sessions with targeted students. After school tutoring sessions are made available to students. In addition, Saturday Academy is provided to all students with an emphasis on targeted students who performance on the 2017 FSA and EOC assessments fall within the lowest 25% of the school.

Teachers use data to determine and improve their instructional practice. Data is obtained through a variety of activities which include, but are not limited to, Florida Standards Assessments, End of Course Exams, I-Ready, District Baseline, Topic, and Mid-Year assessments, and formal and informal classroom assessments. After receiving this data, administrators and teachers conduct Data Chats, leading teachers to determine the differentiated instruction that must be implemented within the classroom environment.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: After School Program

Minutes added to school year: 3,600

The research-based strategies utilized include:

- Data Chats occur between administrators and teachers and between teachers and students to identify deficiencies and develop plans to address and correct those deficiencies.
- Interventionists conduct push-in and pull-out sessions with targeted students to provide remediation to address student needs.
- After-school tutoring in core subject areas (math, language arts, science, and social studies).
- Teachers meet during monthly department meeting where they collaborate, plan and engage in professional development activities.
- Teachers are provided with common planning time to collaborate with colleagues within their departments and participate in department co-planning.

Strategy Rationale

The rationale for implementing interventions and after-school tutoring is to improve student achievement through increased academic support. These programs will allow for one-on-one academic support in areas of need for the students in Young Men's Preparatory Academy.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment

Person(s) responsible for monitoring implementation of the strategy

Edouard, Pierre, pr7056@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data is gathered and reviewed after each assessment period throughout the school year. The data is analyzed in data chats within departments, faculty meetings, leadership meetings, and EESAC meetings. The focus of each meeting is to evaluate the effectiveness of the strategies in place. When the data shows that students are not making the expected gains, the strategies are reviewed to determine the possible causes: implementation, fidelity, materials, or programs.

Strategy: Weekend Program

Minutes added to school year: 2,400

- Saturday school tutoring in core subject areas (math, language arts, science, and social studies).

Strategy Rationale

The rationale for implementing a Saturday school tutoring program is to improve student achievement through increased academic support. After school tutoring will allow for one-on-one academic support in areas of difficulty for the students in Young Men's Preparatory Academy.

Strategy Purpose(s)

- Core Academic Instruction
- Enrichment

Person(s) responsible for monitoring implementation of the strategy

Edouard, Pierre, pr7056@dadeschools.net

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

Data is gathered and reviewed after each assessment period throughout the school year. The data is analyzed in data chats within departments, faculty meetings, leadership meetings, and EESAC meetings. The focus of each meeting is to evaluate the effectiveness of the strategies in place. When the data shows that students are not making the expected gains, the strategies are reviewed to determine the possible causes: implementation, fidelity, materials, or programs.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Young Men's Preparatory Academy implements new student orientations, returning student orientations, and grade-level assemblies which supports all aspects of educational and behavioral achievement. Teacher collaboration occurs across grade-levels and subject areas to assure all students receive needed support.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

Young Men's Preparatory Academy incorporates students' academic and career planning through a rigorous curriculum featuring Honors, Advanced Placement and Dual Enrollment courses. Opportunities for internships are also provided to enhance students' experiences within their chosen fields of study. Career planning activities also include on-campus college visits, administration presentations, student services presentations, and vocational school visits and presentations. Emphasis is placed on developing critical thinking and leadership skills, the 7 Habits of Highly Effective People, and financial literacy.

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

Young Men's Preparatory Academy offers students elective courses in health/physical education, music, business, technology/robotics, film, television production, and leadership skills. All disciplines emphasize curriculum relevance and real-world applications as a best practice. Within the field of Business Technology, students have the opportunity to earn industry certifications in a variety of areas.

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

As part of our college preparatory model, Young Men's Preparatory Academy prepares students for postsecondary transition through a tiered program that consists of the following:

- A college preparatory program with emphasis on postsecondary matriculation.
- Providing assistance in planning for college, finding a college, applying to college, and paying for college.
- Providing preparatory courses for PSAT, SAT, ACT and Industry Certifications.
- Providing curriculum support to assist families with college essays, resumes, completing postsecondary applications.
- Assisting students in developing portfolios and enhancing their interviewing techniques.
- Providing opportunities for "On-the Spot" admissions to various Colleges and Universities during recruitment visits to Young Men's Preparatory Academy..

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.

The strategies implemented within Young Men's Preparatory Academy consists of various activities including, but not limited to the following:

- Review data from FLDOE High School Feedback Report for 2015 Florida High School Graduates to address areas for growth and/or improvement.
- Involve parents via Open House, Senior Parent Night, college recruitment visits at the school, workshops to complete the FASFA and college applications
- Provide students with SAT and ACT prep courses, Advanced Placement and Dual Enrollment course offerings, on-campus college recruitment visits, off-campus college field trips, PERT testing opportunities, increased CAP advising, and providing waivers for the ACT, PSAT, and SAT tests.

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

G = Goal

B =
Barrier

S = Strategy

1 = Problem Solving Step  S123456 = Quick Key

Strategic Goals Summary

- G1.** If student deficiencies are identified, students targeted and provided with intervention strategies designed specifically to meet their identified areas of deficiency, then their academic performance and achievement will increase.

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. If student deficiencies are identified, students targeted and provided with intervention strategies designed specifically to meet their identified areas of deficiency, then their academic performance and achievement will increase. 1a

G097131

Targets Supported 1b

Indicator	Annual Target
Attendance rate	100.0

Targeted Barriers to Achieving the Goal 3

- Instructional strategies

Resources Available to Help Reduce or Eliminate the Barriers 2

- Resources include personnel, technology, attendance action plan, professional development opportunities, educational materials, schedules, curriculum, instruction, funding, leadership, community partners, school environment, and school culture.

Plan to Monitor Progress Toward G1. 8

Interventions to include pull-out and push-in activities with students within the lowest quartile in core subject areas. Ongoing walk throughs conducted by administration to monitor fidelity of effective and rigorous instruction within the classrooms.

Person Responsible

Pierre Edouard

Schedule

Daily, from 8/21/2017 to 5/25/2018

Evidence of Completion

Student sign-in sheets, walk through notes, lesson plans, student work folders, student engagement, student collaboration

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G = Goal **B** =
 Barrier **S** = Strategy

1 = Problem Solving Step  S123456 = Quick Key

G1. If student deficiencies are identified, students targeted and provided with intervention strategies designed specifically to meet their identified areas of deficiency, then their academic performance and achievement will increase. 1

G097131

G1.B1 Instructional strategies 2

B261286

G1.B1.S1 Implementation of interventionist to provide remediation for students in the lowest 25% of ELA and Mathematics. 4

S276615

Strategy Rationale

The interventionist will provide academic support to students to increase student achievement in state-mandated testing.

Action Step 1 5

Review State and District Assessment results and identify areas of deficiency and targeted students.

Person Responsible

Pierre Edouard

Schedule

Monthly, from 8/21/2017 to 5/25/2018

Evidence of Completion

Review of Power BI data to include State and District Assessment results.

Action Step 2 5

Conduct Data Chats with Leadership Team and Instructors to discuss deficiencies identified as well as students who will be targeted.

Person Responsible

Pierre Edouard

Schedule

Monthly, from 8/21/2017 to 5/25/2018

Evidence of Completion

Leadership Team meeting agendas and Data Chat sheets used with teachers.

Action Step 3 5

Provide intervention in core subject areas to students in the lowest quartile.

Person Responsible

Pierre Edouard

Schedule

Monthly, from 8/21/2017 to 5/25/2018

Evidence of Completion

Sign-in sheets

Action Step 4 5

Provide Saturday Academy opportunities for targeted students.

Person Responsible

Pierre Edouard

Schedule

Weekly, from 2/10/2018 to 3/10/2018

Evidence of Completion

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Classroom walk-throughs by administration.

Person Responsible

Pierre Edouard

Schedule

Daily, from 9/4/2017 to 6/1/2018

Evidence of Completion

Remediation will be evident during walk-throughs and observations and feedback provided.

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Classroom walk-throughs by administration.

Person Responsible

Pierre Edouard

Schedule

Daily, from 9/4/2017 to 6/1/2018

Evidence of Completion

High-quality instruction will be evident during walk-throughs and observations and feedback provided.

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
2018					
G1.B1.S1.A4 A372893	Provide Saturday Academy opportunities for targeted students.	Edouard, Pierre	2/10/2018		3/10/2018 weekly
G1.MA1 M400988	Interventions to include pull-out and push-in activities with students within the lowest quartile...	Edouard, Pierre	8/21/2017	Student sign-in sheets, walk through notes, lesson plans, student work folders, student engagement, student collaboration	5/25/2018 daily
G1.B1.S1.A1 A372890	Review State and District Assessment results and identify areas of deficiency and targeted students.	Edouard, Pierre	8/21/2017	Review of Power BI data to include State and District Assessment results.	5/25/2018 monthly
G1.B1.S1.A2 A372891	Conduct Data Chats with Leadership Team and Instructors to discuss deficiencies identified as well...	Edouard, Pierre	8/21/2017	Leadership Team meeting agendas and Data Chat sheets used with teachers.	5/25/2018 monthly
G1.B1.S1.A3 A372892	Provide intervention in core subject areas to students in the lowest quartile.	Edouard, Pierre	8/21/2017	Sign-in sheets	5/25/2018 monthly
G1.B1.S1.MA1 M400984	Classroom walk-throughs by administration.	Edouard, Pierre	9/4/2017	High-quality instruction will be evident during walk-throughs and observations and feedback provided.	6/1/2018 daily
G1.B1.S1.MA1 M400985	Classroom walk-throughs by administration.	Edouard, Pierre	9/4/2017	Remediation will be evident during walk-throughs and observations and feedback provided.	6/1/2018 daily

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

VII. Budget

1	G1.B1.S1.A1	Review State and District Assessment results and identify areas of deficiency and targeted students.				\$0.00
2	G1.B1.S1.A2	Conduct Data Chats with Leadership Team and Instructors to discuss deficiencies identified as well as students who will be targeted.				\$0.00
3	G1.B1.S1.A3	Provide intervention in core subject areas to students in the lowest quartile.				\$25,000.00
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	310-Professional and Technical Services	7056 - Young Men's Preparatory Academy	Other		\$25,000.00
			<i>Notes: Interventionist that will provide academic support for lowest 25% in ELA and Mathematics.</i>			
4	G1.B1.S1.A4	Provide Saturday Academy opportunities for targeted students.				\$0.00
					Total:	\$25,000.00