Nassau County School District

Hilliard Elementary School



2017-18 Schoolwide Improvement Plan

Hilliard Elementary School

27568 OHIO ST, Hilliard, FL 32046

[no web address on file]

School Demographics

School Type and Grades Served (per MSID File)		2016-17 Title I School	Disadvan	' Economically taged (FRL) Rate ted on Survey 3)					
Elementary S PK-5	school	Yes		68%					
Primary Service Type (per MSID File)		Charter School	(Reporte	Minority Rate ed as Non-white Survey 2)					
K-12 General E	ducation	No	No 11%						
School Grades History									
Year	2016-17	2015-16	2014-15	2013-14					
Grade	Α	A	A*	Α					

^{*}Informational Baseline School Grade

Note: The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

School Board Approval

This plan was approved by the Nassau County School Board on 11/9/2017.

SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school's Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., "SMART goals") for the coming school year in context of the school's greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in <u>section 1008.33</u>, <u>Florida Statutes</u>, is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by <u>Rule 6A-1.099811</u>, <u>Florida Administrative Code</u>:

- Not in DA A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- Targeted Support and Improvement A school with a current school grade of an initial D.
- Comprehensive Support and Improvement A school with a current school grade of F or two
 consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most
 recent data release.

DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

• <u>Implementing</u> - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

2017-18 DA Category and Statuses for Hilliard Elementary School

DA Region and RED	DA Category and Turnaround Status
Northeast - Cassandra Brusca	- N/A

I. Part I: Current School Status

A. Supportive Environment

1. School Mission and Vision

a. Provide the school's mission statement.

Our mission is to develop each student as an inspired life-long learner and problem-solver with the strength of character to serve as a productive member of society.

b. Provide the school's vision statement.

Hilliard Elementary is committed to an educational process, involving the total community, which encourages each child to become a lifelong learner and provides the necessary resources to enable each student to develop into a responsible, productive citizen prepared to enter secondary education with both academic and social success.

2. School Environment

a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Our school will infuse the content required by Florida Statute 1003.42(2) as applicable to appropriate grade levels, including but not limited to:

- The history and content of the Declaration of Independence
- The history, meaning, significance, and effect of the provisions of the Constitution of the United States.
- Flag education
- The elements of civil government
- The history of the United States
- The history of the Holocaust
- The history of African Americans
- The history of the state
- The conservation of natural resources
- Comprehensive health education
- The study of Hispanic contributions to the United States
- The study of women's contributions to the United States
- Character development programs
- · Sacrifices of veterans

We will ensure that relationship-building is a clear priority and that students will develop the knowledge and skills to become contributing citizens in a multicultural society and global community.

b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Adults across the campus will clarify their expectations for positive interpersonal interaction and create the structures and processes for reporting violations of bullying/harassment/dating violence/civil rights policies.

Involve all staff in the process of modeling and teaching interpersonal expectations in academic and non-academic settings and giving them instruction for reporting violations to appropriate supervisors. Develop methods of effectively addressing disrespectful comments as well as methods for respectfully correcting misbehavior at the classroom and administrative levels.

Create methods/formats where the characteristics of safety and respect can be assessed, monitored, and where strategies for improvement can be created, discussed, and supported.

c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.

Ensure teachers are trained in classroom management strategies.

Instructional team reviews classroom data to ensure students are engaged while in class.

Ensure differentiation of instruction is taking place to meet the needs of all students. Teachers will convey and review expectations for each learning activity.

Class meetings will occur on a frequent basis to include student feedback.

School-wide recognition systems are in place.

Offer school counseling services with dedicated time for core classroom guidance that contribute to student engagement leading to improved academic achievement resulting in college-career readiness.

d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

School based teams meet to discuss students with barriers to academic and social success. Mentors are assigned to students identified with concerns.

Offer instruction and various campus activities that address social/emotional needs of students.

Connect students to agencies who have Cooperative Agreements or are on campus.

School counseling program with dedicated time to: 1. Assess the needs of the students and the barriers blocking their success (Data-Driven Decision Making), 2. Identify interventions that the research suggests works to remove the barrier to success (Evidence-Based Intervention), and 3. Evaluate your intervention (Evaluation)

Engage with identified staff (i.e. school counselor, school-based team leader) to provide a differentiated delivery of services based on student/school need. (Include core, supplemental, and intensive supports.)

3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, \hat{A} § 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.

Our early warning system includes all of the above listed indicators. According to the data attendance is our greatest deficit. We have implemented school wide initiatives to address attendance.

b. Provide the following data related to the school's early warning system

1. The number of students by grade level that exhibit each early warning indicator:

Indicator		Grade Level										Total		
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Attendance below 90 percent	19	23	17	15	20	23	0	0	0	0	0	0	0	117
One or more suspensions	1	0	1	1	1	4	0	0	0	0	0	0	0	8
Course failure in ELA or Math	0	1	2	2	3	4	0	0	0	0	0	0	0	12
Level 1 on statewide assessment	0	0	0	2	8	4	0	0	0	0	0	0	0	14

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator		Grade Level									Total			
mulcator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students exhibiting two or more indicators	0	1	1	1	3	5	0	0	0	0	0	0	0	11

c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.

Our school action plan focuses on student academic growth. We are identifying student deficits early in the school year to focus our efforts on closing student learning gaps. Regular progress monitoring will direct instruction to ensure student growth.

B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, \hat{A} § 1114(b)(2) and (b)(7)(A)(iii)(I).

- 1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.
 - a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?

Yes

1. PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is accessible through the Continuous Improvement Management System (CIMS) at https://www.floridacims.org/documents/430967.

2. Description

A PIP has been uploaded for this school or district - see the link above.

2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

The school and district build and sustain partnerships with our local community. These groups meet regularly to review data, have discussions about progress, and make decisions about implementation plans and strategies ensuring a common vision among all partners. Our school partnerships support our efforts to increase student achievement by:

- Establishing structured opportunities to engage all stakeholders
- Encouraging open dialogue about challenges and solutions
- Engaging stakeholders in the use of data
- Leveraging community resources and funding sources

Volunteer and Community Involvement programs develop community resources in response to the differing needs of classrooms. By accessing the many diverse resources found in communities, these programs enrich and enhance school curriculum. A wide array of community partners enables these programs to maximize their impact. Volunteers may tutor, mentor, assist in the classroom, help with fundraising, participate in developing school plans, as well as many other opportunities. Recognition awards promote community involvement as well as highlight outstanding volunteer practices and showcase exemplary projects which are then shared district-wide.

C. Effective Leadership

1. School Leadership Team

a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Jackson, Lee Ann	Principal
Tilley, Rhonda	School Counselor
Graves, Donna	Teacher, K-12
Sims, Jacquelin	Teacher, K-12
Smith, Tammy	Assistant Principal
Bailey, Tara	Teacher, K-12
Wallace, Jennifer	Teacher, K-12
Tomberlin, Lauren	Teacher, K-12
Nicks, Autumn	Teacher, K-12
Starling, Karen	Teacher, K-12

b. Duties

1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

The school-based leadership team is responsible for disaggregating and analyzing data to determine areas of deficit. The team is to identify problems within the general population of students and within subgroups of students, analyze why the problems are occurring, formulate an intervention plan and then measure the effectiveness of the interventions through regular progress monitoring. Their plan to address and remediate areas of deficit becomes their MTSS and forms the basis for the school improvement plan.

The MTSS core team consists of: administrator, school counselor, literacy coach, department heads, and instructional coach. The MTSS leadership team is responsible for ensuring that the school has in place a system that provides increasingly intense and individualized interventions, resources and supports needed to meet the unique needs of its students.

2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The school's leadership team oversees the implementation and monitoring of its MTSS and SIP structures through data-based decision making which identifies areas of deficit and identifies and provides supports and resources needed to address those deficits.

In order to identify those needs, the team must analyze data to determine deficits and other areas in need of improvement. The team looks at academic, attendance and behavior related data. As the team disaggregates the data, it is identifying which students are meeting grade level expectations and which are not. It is looking for patterns and trends in the data.

Leading questions: Is our core instruction meeting the needs of 75-80 % of our students? If not, is it a curriculum or instruction issue? Are certain groups of students failing to meet expectations in certain

subjects? Or, are there certain groups who have other non-academic barriers to achievement that must be addressed before they will be able to meet academic success? Are there trends in achievement within specific subgroups that need to be addressed? Have resources (funding and staffing) been allocated in the most effective and efficient manner to meet the needs of all stakeholders?

Once those areas of need have been identified, the leadership team disseminates this information to the departments, literacy teams and other school based teams. The teams will provide input to the leading questions and assist in determining appropriate research based interventions to remediate specific deficits and identify other available resources to meet individual student needs. The departments/teams oversee the implementation of the interventions and monitor student progress through regularly scheduled meetings. The progress monitoring information will be shared with the leadership team and departments/teams together will monitor the effectiveness of interventions through student progress monitoring data and fidelity checks.

The Problem Solving Process

The Problem Solving/Response to Intervention model is a decision making process based on the scientific method of problem solving. Florida has embraced the problem solving methodology and incorporated it into its Response to Intervention model.

The Problem Solving process requires the following steps: Problem Identification, Problem Analysis, Intervention Design/ Implementation, and Evaluation: Response to Intervention.

Data based decisions are expected at all levels of the school: school, grade/departments, classroom, (AYP) subgroups (i.e., race, free/reduced lunch, ELL, ESE). A collaborative approach by school staff for development, implementation, and monitoring of the intervention process is expected.

Title I

Services are provided to ensure students requiring additional remediation are assisted through extended learning opportunities. The district coordinates with Title II and Title III in ensuring staff development needs are provided. Support services are provided to students. Teachers develop, lead, and evaluate school core content standards/ programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. They identify systematic patterns of student need while working with district personnel to identify appropriate, evidence-based intervention strategies; assist with whole school screening programs that provide early intervening services for children to be considered "at risk;" assist in the design and implementation for progress monitoring, data collection, and data analysis; participate in the design and delivery of professional development; and provide support for assessment and implementation monitoring. Other components that are integrated into the school-wide program include Parental Programs; Supplemental Educational Services; and special support services to special needs populations such as homeless, migrant, and neglected and delinquent students.

Title II

The District uses supplemental funds for improving basic education as follows:

- training to certify qualified mentors for the New Teacher Program
- training for add-on endorsement programs, such as Reading, Gifted, ESOL training and substitute release time for Professional Learning Community (PLC) development and facilitation

Title III

The District provides supplemental academic instruction and services to students who are ELL. The district employees an ELL instructional coach.

Title X- A portion of funds are set aside and reserved to meet the academic and personal needs of identified homeless families. These needs could include academic supplies or assistance with personal hygiene items, or referrals to social service agencies.

Supplemental Academic Instruction (SAI)

These funds are utilized to provide supplemental academic coaches.

Violence Prevention Programs:

The District has adopted bullying prevention and intervention policies and procedures. Each year training is provided.

Nutrition Programs

- 1) The school adheres to and implements the nutrition requirements stated in the District Wellness Policy.
- 2) Nutrition education is taught through many programs and courses
- 3) The School Food Service Program, school breakfast, school lunch, and after care snacks follows the Healthy Food and Beverage Guidelines as adopted in the District's Wellness Policy.

Head Start

The Nassau Schools that contain primary grades work in concert with Episcopal Childrens Services, Child Find, and other service agencies in order to strengthen curriculum offerings, provide ease of transition to kindergarten, increase community involvement, and increase meaningful parent involvement.

Adult Education

Nassau County Adult High school provides courses to all eligible students on the senior high school's recommendation. Courses can be taken for credit recovery, promotion, remediation, or grade forgiveness purposes. Adult Education also offers night classes for GED Prep at four locations on a flexible schedule.

Career and Technical Education

Articulation agreements allow students to earn college and postsecondary technical credits in high school and provide more opportunities for students to work towards postsecondary degrees. Students will gain an understanding of business and industry workforce requirements by acquiring Ready to Work and other industry certifications. Readiness for postsecondary opportunities will strengthen with the integration of academic and career and technical education components and a coherent sequence of courses.

2. School Advisory Council (SAC)

a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
Danyelle Minchew	Parent
Stephanie Cagle	Parent
Stacey Sampson	Parent
Earnie Wine	Education Support Employee
Leslie Revill	Parent
Stephanie Poteet	Parent
Lee Ann Jackson	Principal
Debbie Parr	Teacher
Patti DeLettre	Teacher
Janet Salmon	Teacher
Latasha Carter	Teacher
Jennifer Nelson	Teacher
Cheryl Burnsed	Teacher
Rene Roberts	Parent
Ryan Jackson	Business/Community
Melissa Bennett	Parent
Marcie Dillard	Parent
Deanna Smith	Parent
Danyelle Minchew	Parent
Tammy Smith	Principal

b. Duties

1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(2).

a. Evaluation of last year's school improvement plan

The School Advisory Council is provided with progress monitoring data to monitor student progress toward school improvement goals. Florida State Assessment data analysis is provided and discussed among all interested stakeholders on an annual basis.

b. Development of this school improvement plan

The Hilliard Elementary SAC annually assesses the previous years' school improvement plan to determine if goals were met using formative and summative data assessments. Upon review of this data the SAC discusses ways to promote student achievement and parental awareness/involvement of core curriculum. Each stakeholder plays a key role. All stakeholder's thoughts, opinions, and questions are valued when developing the school improvement plan.

c. Preparation of the school's annual budget and plan

School Improvement funds were dedicated to student recognition and substitutes for staff development.

2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.

Our School Advisory dedicated available School Improvement Funds to Student Recognition and substitutes for staff development.

- 3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.
 Yes
- a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.

3. Literacy Leadership Team (LLT)

a. Membership

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Jackson, Lee Ann	Principal
Smith, Tammy	Assistant Principal
Tilley, Rhonda	School Counselor
Graves, Donna	Teacher, K-12
Sims, Jacquelin	Teacher, K-12
Wallace, Jennifer	Teacher, K-12
Bailey, Tara	Teacher, K-12
Nicks, Autumn	Teacher, K-12
Starling, Karen	Teacher, K-12
Tomberlin, Lauren	Teacher, K-12

b. Duties

1. Describe how the LLT or similar group promotes literacy within the school, if applicable.

The LLT will support instructional strategies to improve reading comprehension and the Florida State Standards for College and Career Readiness in reading, writing, speaking, listening, and language. The LLT team will provide professional development throughout the year to ensure that text complexity, along with close reading and rereading of texts, is central to lessons, to provide scaffolding that does not preempt or replace text reading by students, to develop and ask text dependent questions from a range of question types, to emphasize that students support their answers based upon evidence from the text, and to provide extensive research and writing opportunities.

D. Public and Collaborative Teaching

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(IV).

1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.

Opportunities for encouraging positive working relationships between teachers include participation in Leadership Meetings, Faculty Meetings, and Team Meetings. In these meetings the focus is on students' academic and social needs. Teachers regularly engage in professional dialogue with colleagues; share ideas, knowledge, and techniques; and participate in collaborative problem-solving around classroom

instruction. Teachers work together to develop shared knowledge and discover common solutions to challenging problems.

The master schedule was revamped to give students early release time every Wednesday in order for teachers to have additional collaborative instructional planning time.

2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.

- 1. Provision of mentoring, training and coaching for:
- a) first and second-year new teachers, including those in Alternative Certification (ACP) or Educator Preparation Institute (EPI) programs; and
- b) ESOL and Reading teachers in the process of earning an Endorsement.

These activities are coordinated with the district's Personnel system and through the provision of an ESOL Coach and an Instructional Strategies/New Teacher Coach.

- 2. In order to ensure that all teachers become Effective or Highly Effective, the district will provide resources, coaching, and professional development to any teacher whose overall evaluation rating is Needs Improvement or Unsatisfactory. The principal will conduct a conference with the teacher to determine specific goals and needs for professional development, in addition to needs for classroom strategies and behaviors.
- 3. Resources and/or professional development will be provided to support the skills and knowledge needed to increase the number of In-field/Highly Qualified/effective teachers. This will include provision of ESOL, Reading, and Gifted Endorsement courses; financial support for testing to add areas of certification to teachers' existing certificates; financial support for provision of study guides and workshops (as available); assistance with cost of adding subject areas to certificates to become in-field in all courses taught.
- 4. The district will recruit effective teachers and leaders, including minorities, to ensure high quality and diversity of applicants and will retain exemplary teachers through recognition, incentives and leadership development opportunities.
- 5. Professional development activities and records are efficiently and effectively managed to ensure teachers maintain their certification and remain up to date in their areas of certification.

3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.

- A. First year teachers participate in the following district professional development and mentoring activities:
- 1. New Teacher Orientation, including introduction to the Nassau District Schools' mission and values
- 2. Professional Development in the district's Marzano Evaluation Framework.
- 3. Monthly (8) New Teacher Professional Learning Community sessions with text: Why Didn't I Learn This in College?
- 4. Common Core Standards and Lesson Planning
- 5. The Florida Educator Code of Ethics
- 6. Conducting Effective Parent Conferences
- 7. District E-mail Protocol and technology-based curriculum programs
- 8. Professional Education Competencies, as applicable
- 9. Classroom and Behavior Management
- 10. Other professional development as specified by the school or district, such as Reading, ESOL, or Writing.
- B. Observation and Coaching/Mentoring Components:
- 1. Two classroom observations followed by a feedback conference, conducted by the District Instructional Strategies Coach who is trained in highly trained in Clinical Education, observation and feedback/coaching strategies, and the Marzano framework.
- 2. Two classroom observations (one per semester) followed by a feedback conference, conducted by a

mentor teacher or other certified educator who teaches the same grade level/subject area as the new teacher, has been rated as Highly Effective, has been provided with CET or similar training and coaching resources, and is selected by the principal as a mentor.

- 3. Two classroom observations (one per semester) followed by a feedback conference, by the new teacher in the classroom of the mentor teacher or other certified educator who teaches the same grade level/subject area as the new teacher and who has been rated as Highly Effective.
- 4. On-going informal observations and coaching with feedback conducted by Instructional Strategies Coach, with related professional development resources available via the district's iObservation system.
- 5. Walk-throughs, informal observations, and formal observations using the Marzano framework instrument, conducted by a trained principal, assistant principal or other administrator, with related professional development resources available via the district's iObservation system.

C. RATIONAL FOR MENTOR/NEW TEACHER PAIRINGS AND PLANNED MENTORING ACTIVITIES:

The District Instructional Strategies Coach and the school principal confer to select a mentor teacher or other certified educator who teaches the same grade level/subject area/role as the new teacher or other educator, and who has been rated as Highly Effective.

The planned mentoring activities provide on-going and regularly-scheduled opportunities for classroom visits and observations, reflection, and coaching and feedback, as well as monthly collaboration in PLCs for professional development in best practices and highly effective instructional strategies. The purpose of these on-going support strategies is to increase teacher effectiveness and as a result, to increase student achievement.

E. Ambitious Instruction and Learning

1. Instructional Programs and Strategies

a. Instructional Programs

1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.

Core instructional materials and programs are selected from the list of state approved adoptions. It is also the intent of the Nassau County School District that textbooks be selected for district-wide use by course/grade/level to assure continuity and economy throughout the district. Media materials should be selected to provide enrichment and curriculum support taking into consideration the varied needs, interests, and abilities of the school population. School Textbook Selection Committees include representatives of faculty, parents and community members.

District Adoption Process:

- 1. Sample materials of all state adopted texts will be obtained by the appropriate director and evaluated by the school committee using appropriate forms and criteria.
- 2. Each school will select its choice for the district adoption in each area under consideration. Each school's selection will be submitted to the appropriate instructional director.
- 3. School selections will be tallied. The title receiving the most votes will be designated as the district adoption for each course or subject area.

Resources used to evaluate instructional materials include: Florida State Standards and Next Generation Sunshine State Standards, grade level expectations, curriculum frameworks or course descriptions, and FLDOE instructional materials specifications.

b. Instructional Strategies

1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented

to assist students having difficulty attaining the proficient or advanced level on state assessments.

Data analysis is at the center of all instructional decisions. The master schedule contains blocks of time for instruction based on the diverse needs of students. Remediation and enrichment in the classroom is based on progress monitoring data collected in core classes such as reading and math. This data is reviewed in team meetings and data chats are conducted with students.

The school-based leadership team is responsible for disaggregating and analyzing data to determine areas of deficiency. The team is charged with identifying problems within the general population of students and within subgroups of students, analyzing why the problems are occurring, formulating an intervention plan and then measuring the effectiveness of the interventions through regular progress monitoring. Their plan to address and remediate areas of deficiency becomes their MTSS (multitiered system of supports) and forms the basis for the school improvement plan.

2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:

Strategy: Extended School Day

Minutes added to school year: 11,000

Tutoring in Reading, Math and Writing

Strategy Rationale

Goal is to reach students demonstrating the most need to assist the bottom quartile.

Strategy Purpose(s)

Instruction in core academic subjects

Person(s) responsible for monitoring implementation of the strategy Jackson, Lee Ann, jacksonle@nassau.k12.fl.us

Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy

We will utilize data collected from Lexia, STAR Reading and Math, Stanford 10, I-Ready and FSA to evaluate student progress and the success of our tutoring program.

2. Student Transition and Readiness

a. PreK-12 Transition

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(7)(A)(iii)(V).

1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Each school holds student/parent orientation meetings to assist with the transitioning from one school level to another. The Student Progression Plan and student handbook is distributed and reviewed.

b. College and Career Readiness

1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

N/A

2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.

N/A

3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.

N/A

4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the <u>High School Feedback Report</u>, as required by section 1008.37(4), Florida Statutes.

N/A

II. Needs Assessment

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, § 1114(b)(6).

A. Problem Identification

1. Data to Support Problem Identification

b. Data Uploads

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

No files were uploaded

2. Problem Identification Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

B. Problem Analysis Summary

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why"Â? or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

C. Strategic Goals

School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

Problem Solving Key

1 = Problem Solving Step S123456 = Quick Key

Strategic Goals Summary

G1. Hilliard Elementary School will increase the percentage of students in grades K-5 scoring at or above grade level on ELA, Math and NGSS Science standards as determined by ELA and Math Florida Standards Assessment (3-5), and FCAT 2.0 Science Assessment (5th), and 50th national percentile on Math and Reading Stanford 10 Assessments (K-2nd).

Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., "SMART goals"), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

G1. Hilliard Elementary School will increase the percentage of students in grades K-5 scoring at or above grade level on ELA, Math and NGSS Science standards as determined by ELA and Math Florida Standards Assessment (3-5), and FCAT 2.0 Science Assessment (5th), and 50th national percentile on Math and Reading Stanford 10 Assessments (K-2nd). 1a

🥄 G097516

Targets Supported 1b

Indicator	Annual Target
FSA Mathematics Achievement	86.0
FSA ELA Achievement	81.0
FCAT 2.0 Science Proficiency	82.0
Math Achievement District Assessment	90.0
ELA Achievement District Assessment	83.0

Targeted Barriers to Achieving the Goal

- Students perform at a wide variety of ability levels.
- Parental knowledge or ability may be limited when assisting students with in reading, math, science and or writing process.
- Time and money required to provide quality staff development.

Resources Available to Help Reduce or Eliminate the Barriers 2

 Florida State Standards, Lexia, Think Central, STAR Reading, STAR Math, Discovery Education, Instructional Focus Calendars, Brain Pop, Accelerated Reading, I-Ready, CPALMS, Saxon Phonics, District Core Curriculum and other assorted supplemental materials.

Plan to Monitor Progress Toward G1.

Student Achievement towards proficiency

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

Action Plan for Improvement

For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

Problem Solving Key

G1. Hilliard Elementary School will increase the percentage of students in grades K-5 scoring at or above grade level on ELA, Math and NGSS Science standards as determined by ELA and Math Florida Standards Assessment (3-5), and FCAT 2.0 Science Assessment (5th), and 50th national percentile on Math and Reading Stanford 10 Assessments (K-2nd).

🥄 G097516

G1.B1 Students perform at a wide variety of ability levels.



G1.B1.S1 Integrate the Science instruction into the Math and Reading curriculum. Provide differentiated instruction for various ability levels utilizing the Science Leveled Readers.



Strategy Rationale

Provide differentiated instruction of NGSS and Florida Standards as assessed on FCAT Science 2.0

Action Step 1 5

Strategy: Integrate the Science instruction into the Math and Reading curriculum. Provide differentiated instruction for various ability levels utilizing the Science Leveled Readers. Professional Development: Provide teachers training in science instruction to ensure they have the knowledge to meet learning needs of students.

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson Plans, Classroom observations, Professional Development Rosters and Agendas

Plan to Monitor Fidelity of Implementation of G1.B1.S1 6

Integration of Science Curriculum into the Reading Block including utilization of Science Leveled Readers

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, Classroom observations, Peer observations, Staff development documentation

Plan to Monitor Effectiveness of Implementation of G1.B1.S1 7

Formative and summative assessments

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

G1.B1.S2 Integrate text based writing instruction into all curriculum areas. Familiarize students with keyboarding/computer skills necessary to demonstrate proficiency on state/local assessments.



Strategy Rationale

Provide differentiated instruction of Florida Standards as assessed on FSA.

Action Step 1 5

Strategy: Integrate text based writing instruction into all curriculum areas. Familiarize students with keyboarding/computer skills necessary to demonstrate proficiency on state/local assessments. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading/writing block to meet the individual learning needs of students.

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson Plans, Classroom Observations

Plan to Monitor Fidelity of Implementation of G1.B1.S2 6

Integration of writing into daily instruction

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, Classroom Observations

Plan to Monitor Effectiveness of Implementation of G1.B1.S2 7

Formative and Summative Assessments

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

G1.B1.S3 Provide small group teacher led instruction during the 90 minute math block to meet the learning needs of each student. Provide additional tutoring services for students that have demonstrated math deficiencies. 4



Strategy Rationale

Provide differentiated instruction of Florida Standards as assessed on FSA.

Action Step 1 5

Strategy: Provide small group instruction during the 90 minute math block. Provide additional tutoring services to students who demonstrate math deficiencies.

Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the math instruction block to meet the individual learning needs of students.

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson Plans and classroom observations

Plan to Monitor Fidelity of Implementation of G1.B1.S3 6

Small group teacher led instruction and tutoring programs

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson Plans, Classroom observation, Meeting documentation, Staff Development documentation, Tutoring documentation

Plan to Monitor Effectiveness of Implementation of G1.B1.S3 7

Formative and summative assessments

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

G1.B1.S4 Provide small group instruction during the 90 minute reading block to meet the learning needs of each student. Include response to literature and provide additional tutoring services for students that have demonstrated low reading performance. 4



Strategy Rationale

Provide differentiated instruction of Florida Standards as assessed on FSA.

Action Step 1 5

Strategy: Provide teacher led small group differentiated instruction for all students to meet individual needs.

Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading block to meet the individual learning needs of students.

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans and classroom observations; tutorial documentation

Plan to Monitor Fidelity of Implementation of G1.B1.S4 6

Small group differentiated instruction, tutorial programs

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, classroom observation, calendars, staff development documentation and attendance rosters for tutoring

Plan to Monitor Effectiveness of Implementation of G1.B1.S4 7

Formative and summative assssments

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

G1.B1.S5 Provide inquiry based, interdisciplinary science learning opportunities through STEM labs, classroom activities, after school programs, field trips, etc. 4



Strategy Rationale

Provide a variety of interdisciplinary and hands-on, experienced based science opportunities to engage students in real world problem solving.

Action Step 1 5

Provide inquiry based, interdisciplinary science learning opportunities through STEM labs, classroom activities, after school programs, field trips, etc.

Professional Development: Provide teachers training in order to effectively implement interdisciplinary science based learning opportunities.

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Classroom observation, lesson plans, after school activity participation , science committee meeting agenda

Plan to Monitor Fidelity of Implementation of G1.B1.S5 6

Classroom observations, lesson plans, committee / grade level meeting documentation

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

i Observation documentation, lesson plans, grade level agendas and minutes

Plan to Monitor Effectiveness of Implementation of G1.B1.S5 7

Formative and summative assessments

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data

G1.B2 Parental knowledge or ability may be limited when assisting students with in reading, math, science and or writing process.



G1.B2.S1 Keep parents abreast of expectations and student progress. Provide parents with tools and opportunities to learn about the reading process and to help them better assist the children.



Strategy Rationale

Action Step 1 5

Provide parental involvement opportunities and ongoing communication for parents

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Monthly newsletters, weekly classroom newsletters School Messenger messages, school and class calendars, parent surveys, sign-in sheets

Plan to Monitor Fidelity of Implementation of G1.B2.S1 6

Monitoring parental involvement opportunities and notifications

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Parent Newsletters, calendars, parental involvement opportunities, FOCUS and sign-in sheets

Plan to Monitor Effectiveness of Implementation of G1.B2.S1 7

Formative and Summative Assesments

Person Responsible

Lee Ann Jackson

Schedule

On 5/25/2018

Evidence of Completion

Assessment data

G1.B3 Time and money required to provide quality staff development.



G1.B3.S1 Provide collaborative planning time and professional development for teachers. Provide county and/or school-wide staff development in FSS implementation to include a focus on the six curriculum shifts and Marzano instructional strategies.



Strategy Rationale

Increase in instructional effectiveness will provide an increase in student proficiency of Florida Standards as determined by FSA

Action Step 1 5

Strategy: Provide collaborative planning time and professional development to meet the need of teachers

Professional Development: Continue to provide teacher training of Florida Standards to ensure that teachers have sufficient knowledge/ skills to formulate plans and lessons that appropriately address the individual learning needs of students.

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, Professional Growth Plan, and deliberate practice, sign-in sheets, agendas

Plan to Monitor Fidelity of Implementation of G1.B3.S1 6

Documentation of planning time for teachers, implementation of county and/or schoolwide staff development

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, classroom observation, meeting documentation, staff development documentation, sign-in sheets

Plan to Monitor Effectiveness of Implementation of G1.B3.S1 7

Formative and Summative Assessments

Person Responsible

Lee Ann Jackson

Schedule

Daily, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment data, teacher observation data, lesson plans, and classroom observations

G1.B3.S2 Provide opportunities for teachers to participate in district curriculum mapping, district provided professional development in research based strategies for teaching science, school based vertical articulation and district provided horizontal planning and collaboration.



Strategy Rationale

Increase in teacher content knowledge and provisions of district wide planning and collaboration will provide an increase in student proficiency of Florida Standards as determined by FSA and local assessments.

Action Step 1 5

Provide opportunities for teachers to participate in district curriculum mapping, district provided professional development in research based strategies for teaching science, school based vertical articulation and district provided horizontal planning and collaboration.

Professional Development: District provided horizontal planning and collaboration, best practices in comprehension and vocabulary instruciton

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Classroom observation, lesson plans, instructional focus calendars, grade level meeting documentation, professional development participation

Plan to Monitor Fidelity of Implementation of G1.B3.S2 6

Implementation of researched based strategies as well utilization of the district curriculum map

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Lesson plans, district/school collaborative planning meeting agendas, professional development documentation, classroom observation

Plan to Monitor Effectiveness of Implementation of G1.B3.S2

Formative and Summative Assessment Data

Person Responsible

Lee Ann Jackson

Schedule

Weekly, from 8/10/2017 to 5/25/2018

Evidence of Completion

Assessment Data

IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
		2018			
G1.MA1 M403413	Student Achievement towards proficiency	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 weekly
G1.B1.S1.MA1 M403397	Formative and summative assessments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 daily
G1.B1.S1.MA1 M403398	Integration of Science Curriculum into the Reading Block including utilization of Science Leveled	Jackson, Lee Ann	8/10/2017	Lesson plans, Classroom observations, Peer observations, Staff development documentation	5/25/2018 daily
G1.B1.S1.A1 A374149	Strategy: Integrate the Science instruction into the Math and Reading curriculum. Provide	Jackson, Lee Ann	8/10/2017	Lesson Plans, Classroom observations, Professional Development Rosters and Agendas	5/25/2018 daily
G1.B2.S1.MA1 M403407	Formative and Summative Assesments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 one-time
G1.B2.S1.MA1 M403408	Monitoring parental involvement opportunities and notifications	Jackson, Lee Ann	8/10/2017	Parent Newsletters, calendars, parental involvement opportunities, FOCUS and sign-in sheets	5/25/2018 daily
G1.B2.S1.A1	Provide parental involvement opportunities and ongoing communication for parents	Jackson, Lee Ann	8/10/2017	Monthly newsletters, weekly classroom newsletters School Messenger messages, school and class calendars, parent surveys, sign-in sheets	5/25/2018 daily
G1.B3.S1.MA1 M403409	Formative and Summative Assessments	Jackson, Lee Ann	8/10/2017	Assessment data, teacher observation data, lesson plans, and classroom observations	5/25/2018 daily
G1.B3.S1.MA1 M403410	Documentation of planning time for teachers, implementation of county and/ or schoolwide staff	Jackson, Lee Ann	8/10/2017	Lesson plans, classroom observation, meeting documentation, staff development documentation, sign-in sheets	5/25/2018 daily
G1.B3.S1.A1 A374155	Strategy: Provide collaborative planning time and professional development to meet the need of	Jackson, Lee Ann	8/10/2017	Lesson plans, Professional Growth Plan, and deliberate practice, sign-in sheets, agendas	5/25/2018 daily
G1.B1.S2.MA1 M403399	Formative and Summative Assessments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 daily
G1.B1.S2.MA1 M403400	Integration of writing into daily instruction	Jackson, Lee Ann	8/10/2017	Lesson plans, Classroom Observations	5/25/2018 daily
G1.B1.S2.A1 A374150	Strategy: Integrate text based writing instruction into all curriculum areas. Familiarize students	Jackson, Lee Ann	8/10/2017	Lesson Plans, Classroom Observations	5/25/2018 daily
G1.B3.S2.MA1 M403411	Formative and Summative Assessment Data	Jackson, Lee Ann	8/10/2017	Assessment Data	5/25/2018 weekly
G1.B3.S2.MA1 M403412	Implementation of researched based strategies as well utilization of the district curriculum map	Jackson, Lee Ann	8/10/2017	Lesson plans, district/school collaborative planning meeting agendas, professional development documentation, classroom observation	5/25/2018 weekly
G1.B3.S2.A1	Provide opportunities for teachers to participate in district curriculum mapping, district provided	Jackson, Lee Ann	8/10/2017	Classroom observation, lesson plans, instructional focus calendars, grade level meeting documentation, professional development participation	5/25/2018 weekly
G1.B1.S3.MA1 M403401	Formative and summative assessments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 daily
G1.B1.S3.MA1	Small group teacher led instruction and tutoring programs	Jackson, Lee Ann	8/10/2017	Lesson Plans, Classroom observation, Meeting documentation, Staff Development documentation, Tutoring documentation	5/25/2018 daily

Source	Task, Action Step or Monitoring Activity	· · · · · · · · · · · · · · · · · · ·		Deliverable or Evidence of Completion	Due Date/ End Date
G1.B1.S3.A1	Strategy: Provide small group instruction during the 90 minute math block. Provide additional	Jackson, Lee Ann	8/10/2017	Lesson Plans and classroom observations	5/25/2018 daily
G1.B1.S4.MA1 M403403	Formative and summative assssments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 daily
G1.B1.S4.MA1	Small group differentiated instruction, tutorial programs	Jackson, Lee Ann	8/10/2017	Lesson plans, classroom observation, calendars, staff development documentation and attendance rosters for tutoring	5/25/2018 daily
G1.B1.S4.A1 A374152	Strategy: Provide teacher led small group differentiated instruction for all students to meet	Jackson, Lee Ann	8/10/2017	Lesson plans and classroom observations; tutorial documentation	5/25/2018 daily
G1.B1.S5.MA1 M403405	Formative and summative assessments	Jackson, Lee Ann	8/10/2017	Assessment data	5/25/2018 weekly
G1.B1.S5.MA1 M403406	Classroom observations, lesson plans, committee / grade level meeting documentation	Jackson, Lee Ann	8/10/2017	i Observation documentation, lesson plans, grade level agendas and minutes	5/25/2018 weekly
G1.B1.S5.A1	Provide inquiry based, interdisciplinary science learning opportunities through STEM labs,	Jackson, Lee Ann	8/10/2017	Classroom observation, lesson plans, after school activity participation , science committee meeting agenda	5/25/2018 weekly

V. Professional Development Opportunities

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. Hilliard Elementary School will increase the percentage of students in grades K-5 scoring at or above grade level on ELA, Math and NGSS Science standards as determined by ELA and Math Florida Standards Assessment (3-5), and FCAT 2.0 Science Assessment (5th), and 50th national percentile on Math and Reading Stanford 10 Assessments (K-2nd).

G1.B1 Students perform at a wide variety of ability levels.

G1.B1.S1 Integrate the Science instruction into the Math and Reading curriculum. Provide differentiated instruction for various ability levels utilizing the Science Leveled Readers.

PD Opportunity 1

Strategy: Integrate the Science instruction into the Math and Reading curriculum. Provide differentiated instruction for various ability levels utilizing the Science Leveled Readers. Professional Development: Provide teachers training in science instruction to ensure they have the knowledge to meet learning needs of students.

Facilitator

Grade Level/Curriculum Committee Chairperson, Administration

Participants

Administrations, Teachers, Paraprofessionals

Schedule

Daily, from 8/10/2017 to 5/25/2018

G1.B1.S2 Integrate text based writing instruction into all curriculum areas. Familiarize students with keyboarding/computer skills necessary to demonstrate proficiency on state/local assessments.

PD Opportunity 1

Strategy: Integrate text based writing instruction into all curriculum areas. Familiarize students with keyboarding/computer skills necessary to demonstrate proficiency on state/local assessments. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading/writing block to meet the individual learning needs of students.

Facilitator

Participants

Teachers, Administration, Paraprofessionals

Schedule

Daily, from 8/10/2017 to 5/25/2018

G1.B1.S3 Provide small group teacher led instruction during the 90 minute math block to meet the learning needs of each student. Provide additional tutoring services for students that have demonstrated math deficiencies.

PD Opportunity 1

Strategy: Provide small group instruction during the 90 minute math block. Provide additional tutoring services to students who demonstrate math deficiencies. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the math instruction block to meet the individual learning needs of students.

Facilitator

Teachers, Administration, District Office Staff

Participants

Teachers, Administration

Schedule

Daily, from 8/10/2017 to 5/25/2018

G1.B1.S4 Provide small group instruction during the 90 minute reading block to meet the learning needs of each student. Include response to literature and provide additional tutoring services for students that have demonstrated low reading performance.

PD Opportunity 1

Strategy: Provide teacher led small group differentiated instruction for all students to meet individual needs. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading block to meet the individual learning needs of students.

Facilitator

Teachers, District Office, Administration, Grade Level Chairpersons

Participants

Teachers, Administrators

Schedule

Daily, from 8/10/2017 to 5/25/2018

G1.B1.S5 Provide inquiry based, interdisciplinary science learning opportunities through STEM labs, classroom activities, after school programs, field trips, etc.

PD Opportunity 1

Provide inquiry based, interdisciplinary science learning opportunities through STEM labs, classroom activities, after school programs, field trips, etc. Professional Development: Provide teachers training in order to effectively implement interdisciplinary science based learning opportunities.

Facilitator

Administrators, Teachers

Participants

Teachers

Schedule

Weekly, from 8/10/2017 to 5/25/2018

G1.B3 Time and money required to provide quality staff development.

G1.B3.S1 Provide collaborative planning time and professional development for teachers. Provide county and/or school-wide staff development in FSS implementation to include a focus on the six curriculum shifts and Marzano instructional strategies.

PD Opportunity 1

Strategy: Provide collaborative planning time and professional development to meet the need of teachers Professional Development: Continue to provide teacher training of Florida Standards to ensure that teachers have sufficient knowledge/ skills to formulate plans and lessons that appropriately address the individual learning needs of students.

Facilitator

Teachers, Administration, District Office Staff

Participants

Faculty and Staff, Administration

Schedule

Daily, from 8/10/2017 to 5/25/2018

G1.B3.S2 Provide opportunities for teachers to participate in district curriculum mapping, district provided professional development in research based strategies for teaching science, school based vertical articulation and district provided horizontal planning and collaboration.

PD Opportunity 1

Provide opportunities for teachers to participate in district curriculum mapping, district provided professional development in research based strategies for teaching science, school based vertical articulation and district provided horizontal planning and collaboration. Professional Development: District provided horizontal planning and collaboration, best practices in comprehension and vocabulary instruciton

Facilitator

District Office Coordinators as well as school based leaders

Participants

Teachers

Schedule

Weekly, from 8/10/2017 to 5/25/2018

VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

	VII. Budget									
1	G1.B1.S1.A1	Strategy: Integrate the Scie curriculum. Provide differenthe Science Leveled Reade training in science instruction learning needs of students.	\$0.00							
	Function	Object	Budget Focus	Budget Focus Funding Source						
			0241 - Hilliard Elementary School			\$0.00				
	•		Notes: Science Curriculum Planning	/ Review - District Pro	ovided					
Strategy: Integrate text based writing instruction into all curriculum areas. Familiarize students with keyboarding/computer skills necessary to demonstrate proficiency on state/local assessments. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading/writing block to meet the individual learning needs of students.										
	Function	Object	Budget Focus	Funding Source	FTE	2017-18				
			0241 - Hilliard Elementary School	Title I, Part A		\$0.00				
			Notes: Notes							
3	G1.B1.S3.A1	Provide additional tutoring deficiencies. Professional I effective small group and d	up instruction during the 90 services to students who de Development: Provide teache ifferentiated instruction is in leet the individual learning n	emonstrate mathers training to en aplemented duri	nsure ing the	\$0.00				
	Function	Object	Budget Focus	Funding Source	FTE	2017-18				
			0241 - Hilliard Elementary School	Title I, Part A		\$0.00				
			Notes: Singapore Math - District Pro	vided						
4	Strategy: Provide teacher led small group differentiated instruction for all students to meet individual needs. Professional Development: Provide teachers training to ensure effective small group and differentiated instruction is implemented during the 90 minute reading block to meet the individual learning needs of students.									
	Function	Object	Budget Focus Funding Source		FTE	2017-18				
			0241 - Hilliard Elementary School Title I, Part A		\$0.00					
	Notes: Comprehension Strategies Utilizing Informational Text (SDE) - Provided by District									

		0241 - Hilliard Elementary School	Title I, Part A		\$0.00		
	Notes: Comprehension Strategies Utilizing Informational Text (SDE) - Provided by District						
		0241 - Hilliard Elementary School	Title I, Part A		\$0.00		
•	Notes: Differentiated Reading Strategies Provided by District						
		0241 - Hilliard Elementary School	Title I, Part A		\$0.00		
		Notes: Phonics for Intermediate Grades - Provided by District Office					
		0241 - Hilliard Elementary School	Title I, Part A		\$0.00		
	Notes: Fun with Phonics - Provided by District Office						
G1.B1.S5.A1	through STEM labs, classroetc. Professional Developm	\$0.00					
G1.B2.S1.A1	Provide parental involveme parents	\$4,800.00					
Function	Object	Budget Focus	Funding Source	FTE	2017-18		
6150	510-Supplies	0241 - Hilliard Elementary School	Title, I Part A		\$4,800.00		
G1.B3.S1.A1	to meet the need of teacher teacher training of Florida s knowledge/ skills to formul	\$3,600.00					
Function	Object	Budget Focus	Funding Source	FTE	2017-18		
		0241 - Hilliard Elementary School	Other		\$600.00		
Notes: Instruction Walk-Throughs with New and Beginning Teachers Funded by Beginning Teacher Program/Staff Development							
		0241 - Hilliard Elementary School	Other		\$1,000.00		
Notes: Small Group Grade Level Walk-Throughs to help teachers more practice skills, strategies and processes. Funded by Staff Development							
		0241 - Hilliard Elementary School	Title I, Part A		\$2,000.00		
_		Notes: Cross Grade Level Curricular	Planning (Title 1 and	Staff Deve	elopment		
G1.B3.S2.A1	Provide opportunities for teachers to participate in district curriculum mapping, district provided professional development in research based strategies for teaching science, school based vertical articulation and district provided horizontal planning and collaboration. Professional Development: District provided horizontal planning and collaboration, best practices in comprehension and vocabulary instruciton						
	G1.B2.S1.A1 Function 6150 G1.B3.S1.A1 Function	through STEM labs, classroetc. Professional Developmeffectively implement interests. G1.B2.S1.A1 Provide parental involvement parents Function Object Strategy: Provide collaborato meet the need of teacher teacher training of Florida Sknowledge/ skills to formul the individual learning need. Function Object Provide opportunities for temping, district provided strategies for teaching scients.	School Notes: Comprehension Strategies U District 0241 - Hilliard Elementary School Notes: Differentiated Reading Strate 0241 - Hilliard Elementary School Notes: Phonics for Intermediate Gra 0241 - Hilliard Elementary School Notes: Fun with Phonics - Provided. Reading Strate Grant School Notes: Fun with Phonics - Provided. Reading Strate Intrough STEM labs, classroom activities, after school petc. Professional Development: Provide teachers traini effectively implement interdisciplinary science based letter of the school of the schoo	School Notes: Comprehension Strategies Utilizing Informational 1	School Notes: Comprehension Strategies Utilizing Informational Text (SDE) District O241 - Hilliard Elementary Title I, Part A School Notes: Differentiated Reading Strategies Provided by District Office O241 - Hilliard Elementary Title I, Part A Notes: Phonics for Intermediate Grades - Provided by District Office O241 - Hilliard Elementary Title I, Part A Notes: Phonics for Intermediate Grades - Provided by District Office O241 - Hilliard Elementary Title I, Part A Notes: Phonics of Intermediate Grades - Provided by District Office O241 - Hilliard Elementary Title I, Part A Notes: Phonics - Provided by District Office O241 - Hilliard Elementary Title I, Part A Provide inquiry based, interdisciplinary science based learning opportunities through STEM labs, classroom activities, after school programs, field trips, etc. Professional Development: Provide teachers training in order to effectively implement interdisciplinary science based learning opportunities. Frovide parental involvement opportunities and ongoing communication for parents Provide parental involvement opportunities and ongoing communication for parents Strategy: Provide collaborative planning time and professional development to meet the need of teachers Professional Development: Continue to provide teacher training of Florida Standards to ensure that teachers have sufficient knowledge/skills to formulate plans and lessons that appropriately address the individual learning needs of students. Function Object Budget Focus Funding Source FTE Other		

	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	6400	750-Other Personal Services	0241 - Hilliard Elementary School			\$3,000.00
	6400	330-Travel	0241 - Hilliard Elementary School	Title I, Part A		\$4,000.00
Notes: District Curriculum Mapping at all grade levels with revisions r					made annually	
Total:						\$15,400.00