

# West Elementary School



# 2017-18 Schoolwide Improvement Plan

## West Elementary School

304 W IMOGENE ST, Arcadia, FL 34266

<http://wes.desotoschools.com/>

### School Demographics

School Type and Grades Served (per MSID File)	2016-17 Title I School	2016-17 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School PK-5	Yes	100%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	52%

### School Grades History

Year	2016-17	2015-16	2014-15	2013-14
Grade	D	C	D*	F

*\*Informational Baseline School Grade*

**Note:** The school grades calculation was revised substantially for the 2014-15 school year to implement statutory changes made by the 2014 Legislature and incorporate the new Florida Standards Assessments. The 2014-15 school grades serve as informational baseline data that schools can use to improve in future years.

### School Board Approval

This plan is pending approval by the Desoto County School Board.

### SIP Authority and Template

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### Part I: Current School Status

Part I organizes the current status of the school around five domains inspired by the 5Essentials framework: Supportive Environment, Family and Community Involvement, Effective Leadership, Public and Collaborative Teaching, and Ambitious Instruction and Learning. Questions regarding the school’s Multi-Tiered System of Supports have been embedded throughout this part to demonstrate how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs.

### Part II: Needs Assessment

Part II requires the school to review performance and early warning systems data in order to develop strategic goals and associated data targets (i.e., “SMART goals”) for the coming school year in context of the school’s greatest strengths and needs. An online tool was developed, which includes data visualizations and processing questions to support problem identification, problem analysis and strategic goal formulation.

### Part III: 8-Step Planning and Problem Solving for Implementation

Part III enables the school to develop implementation plans for its highest-priority goals. With the overview of the current state of the school in mind and the strategic goals identified through the needs assessment, the planning team engages in a facilitated planning and problem-solving process, through which they

- Define strategic goals and establish targets to be reached by successfully achieving the goals (Step 1)
- Identify barriers that could hinder achieving those goals and resources that could be used to eliminate or reduce barriers (Step 2)
- Select high-priority barriers they want to address initially (Step 3)
- Design implementation and monitoring plans for strategies to resolve selected barriers (Steps 4-7)
- Determine how they will monitor progress toward each goal (Step 8)

### Appendices

The following appendices, automatically-generated from content entered in Part III, are included in this document:

- Appendix 1 is a timeline of all action steps and monitoring activities
- Appendix 2 is an outline of all professional development opportunities and technical assistance items
- Appendix 3 is a report of the budget needed to implement the strategies

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system, established in [section 1008.33, Florida Statutes](#), is a statewide network of strategic support, differentiated by need according to performance data, provided to districts and schools in order to improve leadership capacity, teacher efficacy, and student outcomes. Through a data-driven planning and problem-solving process, DA field teams collaborate with district leadership to design, implement, and refine strategic goals and action plans that are documented in the SIP.

### DA Regions

Florida's DA network is divided into four geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

At the start of each academic year, traditional schools are classified for DA support in two categories based on the most recent school grades data available. Descriptions of each DA category along with the state support and interventions provided are set forth by [Rule 6A-1.099811, Florida Administrative Code](#):

- **Not in DA** - A school with a current school grade of A, B, or C; charter schools; and ungraded schools.
- **Targeted Support and Improvement** - A school with a current school grade of an initial D.
- **Comprehensive Support and Improvement** - A school with a current school grade of F or two consecutive grades of D, or a high school with a graduation rate of 67 percent or less in the most recent data release.

### DA Turnaround Status

Additionally, Comprehensive Support and Improvement schools have a turnaround status of "Implementing," based on a school's grades history, including the current school grade:

- Implementing - A school with a status of "Implementing" requires the district to submit a turnaround plan to the State Board of Education for approval and implementation. A school remains in "Implementing" status until its school grade improves to a C or higher.

### 2017-18 DA Category and Statuses for West Elementary School

DA Region and RED	DA Category and Turnaround Status
Southwest -	- N/A

## I. Part I: Current School Status

### A. Supportive Environment

#### 1. School Mission and Vision

##### a. Provide the school's mission statement.

The mission of West Elementary is to educate children to read with comprehension, write clearly, compute accurately, think, reason, and use information to solve problems.

##### b. Provide the school's vision statement.

Approaching all challenges with our best efforts.

#### 2. School Environment

##### a. Describe the process by which the school learns about students' cultures and builds relationships between teachers and students.

Over the past 3 years we trained the teachers in the 7 Habits of Highly Effective People. The teachers have continued to implement the 7 Habits/Leader in Me into their classrooms. They will continue to review student data and interview the students to determine their strengths and weaknesses. Students are assigned leadership roles within their classrooms. Student work is hanging in classrooms and teacher praise is high.

In addition, the first week of school (3 days) is designated as the week to learn about the teachers, students, and to share the expectations, policies, and procedures of the classroom/school. Students and teachers are able to bond over icebreaking activities and classroom team-building activities reviewing the procedures during the "suspended curriculum" week.

We implemented a School Spirit winner each Friday where the students and teachers work together to show the most school spirit. The winning class gets a certificate and "Golden Cowboy Hat" award for the week. We also implemented the "Golden Cowboy Fork" to encourage leadership behavior during the lunch periods.

In addition, West implemented a "Hall of Nations" where students can showcase their heritage/cultural background and linguistic diversity. A leadership mural was also painted in the school entryway showcasing heritage/cultural background of our students. Last year teachers greeted all students as they walked into the classroom door and the students greeted guests as they walked into the classrooms as well. The Golden Cowboy Hat, Golden Cowboy Fork, Hall of Nations, and student greetings will continue for the 2016-2017 school year. We added leadership quotes to the walls in the café and library, voted on by the students. We have also incorporated DEAL (drop everything and lead) time on Monday mornings and Circle Up time every morning in the classrooms.

##### b. Describe how the school creates an environment where students feel safe and respected before, during and after school.

Our motto is "Leadership the Cowboy way!" Students hear about leadership and making the right choices everyday on the student news. Teachers have continued to use the "voice levels" chart and a "color of conduct" discipline chart that relays behavior consequences to the students.

Every morning when students come on campus they can eat breakfast and then head to their assigned area. They get to communicate and interact with their peers while under the supervision of multiple adults. Adults are also stationed throughout the campus to help in any way needed. Safety patrols (5th grade students) are also stationed around campus to ensure students are safe.

Parents may walk their child to class, eat breakfast with their child, or eat lunch with their child after signing in with the front office. Parents may also park and walk up to meet their child after school at the walker gate. All areas are supervised by adults and praise is readily given to students. Students

know they are responsible for themselves, but that any adult will help them if needed. West students act as greeters/translators for our English and Spanish speaking students/families during academic assemblies. All school wide documents are translated before being sent home. The Hall of Nations shows our pride and respect for our diverse community as well.

**c. Describe the schoolwide behavioral system in place that aids in minimizing distractions to keep students engaged during instructional time. This may include, but is not limited to, established protocols for disciplinary incidents, clear behavioral expectations, and training for school personnel to ensure the system is fairly and consistently enforced.**

We have implemented "voice levels" and a school wide "color of conduct" at West. All teachers are consistent with the use of these levels and the color of conduct.

Voice levels:

4= Outside voice

3= Proud, sharing voice

2= Conversation voice

1= Working whisper

0= Transition/test taking voice

Color of Conduct:

Green= Great work

Yellow= Warning

Orange= Time-out

Red= Phone call/note home

Purple= Office referral

Teachers also have a minor/major infractions sheet to help guide their disciplinary decisions and to keep discipline consistent across the school.

West also has "Cowboy Tickets" for students "caught doing good" throughout the week. One winner is picked on Friday to eat lunch with an administrator and a friend. Each classroom has student leaders help monitor lunchroom behavior.

**d. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.**

Students mentor each other through the use of Safety Patrols (5th grade only), classroom leaders, and cafeteria leaders. All students have the chance to be classroom or cafeteria leaders.

Students have the opportunity to get Cowboy Tickets if they are caught doing something good. These students are then showcased live on our morning news.

Students also show leadership skills when running the morning news live every morning, running the academic assemblies, and hosting their own student led conferences.

We have a full time guidance counselor (TBD) who holds small group, individual, and whole class counseling sessions.

Our school nurse (Staci Forinash) works full time to provide students health services, including taking groups of students to the dentist every Wednesday morning.

We plan to implement a Student and Parent Lighthouse Team as a part of our Leader in Me program this school year. Last year we had one parent and one student representative.

Our ESE staffing specialist (Amy Turner) provides and/or refers all needed services for all ESE students. This includes, but is not limited to, speech therapy, occupational therapy, and language therapy.

The academic coach (Dawn Randolph) models for classroom teachers, showing them how to meet the diverse academic needs of all students.

The core team also mentors targeted students in grades 3-5 to support social, academic, emotional, and behavioral needs.

In addition, the administrative team (Bradley Warren and Bryan Johnson) is available whenever needed.

Action teams will be implemented this year and several teams will include students to ensure student input.

Leadership camps will allow students to mentor other students and teachers to mentor students.

Lastly, West has a student lighthouse team to ensure student opinions are heard and valued.

### 3. Early Warning Systems

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(i) and (b)(7)(A)(iii)(III).

**a. Describe the school's early warning system and provide a list of the early warning indicators used in the system.**

N/A

**b. Provide the following data related to the school's early warning system**

**1. The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

**The number of students identified by the system as exhibiting two or more early warning indicators:**

Indicator	Grade Level														Total
	K	1	2	3	4	5	6	7	8	9	10	11	12		
Students exhibiting two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

**c. Describe all intervention strategies employed by the school to improve the academic performance of students identified by the early warning system.**

N/A

### B. Family and Community Engagement

The school's response to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2) and (b)(7)(A)(iii)(I).

**1. Describe how the school works at building positive relationships with families to increase involvement, including efforts to communicate the school's mission and vision, and keep parents informed of their child's progress.**

**a. Will the school use its Title I Parent and Family Engagement Policy (PFEP) to satisfy this question?**

Yes

**1. PFEP Link**

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.



## 2. Description

Research says that parent involvement has been found to have a positive effect on student achievement.

West has implemented several initiatives that encourage parent involvement: Leader in Me parent nights, an updated school website, and a Facebook page. SAC/Boosters will continue to meet once a month.

\*\*\*\*\* (The 2015-2016 PIP will be uploaded once approved by SAC on 9/14/15).

### 2. Describe the process by which the school builds and sustains partnerships with the local community for the purpose of securing and utilizing resources to support the school and student achievement.

West collaborates with 4H, Mosi, and Mosaic to implement Science related activities into the school. These activities correlate to the Science FCAT test for fifth graders, therefore increasing student achievement.

Our COWBOY Boosters partnership helps fund classroom activities and materials.

We are continuously recruiting business partners through our Leader in Me program and have created several new business partners, such as the Health Department.

First grade collaborates with the Historical Society to give the students artifacts and to learn about history. These activities correlate with the Common Core Standards.

All Faith's Food Bank provides food every Friday for the "Backpack Program."

We have created a partnership with the high school culinary arts teacher to provide baked goods for various events on our campus. In addition, we plan to have the STEM students come back and complete hands on projects with our 3rd, 4th, and 5th grade students again this year.

Siggy's doughnuts donated doughnuts for BooHoo breakfast to help kindergarten parents with the emotional needs of transitioning their children from home to school.

Walmart continuously donates requested items to West throughout the school year.

Publix supports our school with food and supplies for several programs including Dad's Take Your Child to School Day and our celebration of student FSA success.

Dr. Whitesides donated parent pick up signs for the 2016-2017 school year.

The Arcadia Police Department continuously helps West with various needs throughout the school.

West is sure to thank all of their sponsors to encourage the continuation of their support.

## C. Effective Leadership

### 1. School Leadership Team

#### a. Membership

Identify the name, email address and position title for each member of the school leadership team.:

Name	Title
Warren, Brad	Principal
Turner, Amy	Other
Randolph, Dawn	Instructional Coach

#### b. Duties

##### 1. Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

The function of each member of the MTSS Leadership team is as follows:

Classroom Teacher - delivers instructional interventions, monitors student progress, attends MTSS meetings

Academic Coach - trains teachers in interventions, models interventions and differentiated instruction, guides the classroom teacher in the collection of data, collects school-wide data to use in identifying at risk students, attends MTSS meetings

Speech Pathologist - Completes communication skills screenings, incorporates MTSS data when guiding a speech/language referral, attends MTSS meetings

ESOL Coordinator (TBD) - Provides ELL interventions, attends MTSS meetings

Guidance Counselor - Maintains MTSS folders, maintains a log of all students served through the MTSS process, completes necessary MTSS forms, sends home parent invitations for scheduled MTSS meetings,

conducts social-developmental history interviews when necessary, attends MTSS meetings, counsels students as needed

ESE Staffing Specialist - facilitates eligibility determination meeting, facilitates staffings for ESE services meetings at the appropriate tier of the MTSS process, reviews final documentation

Principal/Assistant Principal - facilitates and supports the implementation of the MTSS process, provides and coordinates continuous MTSS professional development, assigns personnel to support MTSS implementation, conducts classroom walkthroughs to monitor implementation, attends MTSS meetings, attends Data team meetings, attends retention meetings, attends parent conferences as needed

Dean- Counsels and disciplines students, maintains and supports school discipline code and color code of conduct, implements school wide positive behavior program, praises positive behaviors through cowboy tickets

**2. Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.**

The MTSS Leadership Team meets twice yearly to discuss progress and set goals. Schoolwide data is reviewed for effectiveness of instruction and curriculum resources and programs. Throughout the school year the MTSS Coordinator (Bradley Warren) holds progress meetings to monitor the progress of the students served through the process.

Title I, Part A services are provided to students in need of additional support through after-school programs, summer institutes and intervention instruction during the school day. The district coordinates the use of Title I, II, III, and IV funds to provide professional development for teachers and administrators to improve instructional practices and support improvement in student achievement. Title I, Part C Migrant advocates at each school provide instructional support to students either during or after the school day. These advocates coordinate with Title I and other programs. Title I, Part D provides funds to be used to develop and implement a drop-out prevention program for the district. Title II, Part A funds are used to provide supplemental professional development for faculty, staff and administrators at all school sites in the district. Specific activities are based on the need of the schools as determined by student performance data and surveys of all stakeholders. These funds are used in collaboration with funds from local sources and other federal projects. Title II, Part D funds are used to support instructional technology through the purchase and repair of hardware, software and the provision of professional development in the use of technology as an instructional tool. Title III services are provided at each school to support education of English language learners for the purpose of improving student performance. Title X Homeless, the coordinator of district services for homeless students provides resources (clothing, school supplies, social service referrals) for students identified as homeless under the McKinney-Vento Act to eliminate barriers for a free and appropriate education. Violence Prevention Programs offers a non-violence/anti-bullying program at all schools as part of the character education program. This may include but not be limited to guest speakers, field trips and community service activities.

## 2. School Advisory Council (SAC)

### a. Membership

Identify the name and stakeholder group for each member of the SAC.:

Name	Stakeholder Group
	Teacher
Greta Mercer	Parent
Jennie Muse	Parent
Kayla Patton	Teacher
Tara Lolley	Parent
Irene Cerna	Teacher
Cynthia Jones	Education Support Employee
Laura Pitts	Teacher
Heather Nedley	Business/Community
Kelli Werner	Parent
Kara Lomski	Parent
Lynna Welker	Parent
Brad Warren	Principal
Dawn Randolph	Teacher
Lucretia Gilmore	Parent
	Student

### b. Duties

**1. Provide a description of the SAC's involvement with the following activities, as required by section 1001.452(2), Florida Statutes**

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(2).

#### a. Evaluation of last year's school improvement plan

The first SAC meeting is scheduled for September 18th, 2016. The 2017-2018 SIP will be evaluated during this time.

The purpose of SAC is to:

- Finding out about current events, upcoming activities, celebrations, and parent involvement events at our school
- Developing/Approving our School Improvement Plan
- Deciding how Federal/State funds are spent at our school
- Expressing your questions or concerns about our school

The SAC committee approved the 2016-2017 SIP at the September 12th meeting.

#### b. Development of this school improvement plan

The 2016-2017 School Improvement Plan was presented to the SAC committee and approved on September 12th, 2016.

The SAC committee will assist in offering suggestions for academic improvement and monitoring for progress towards goals throughout the school year. SAC will agree to revise the SIP during the mid-year review (if needed) after diagnostic assessment data has been reviewed.

#### c. Preparation of the school's annual budget and plan

SAC will review the budget plan once funds are allocated from the district. This will occur at the October or November SAC meeting. It was discussed to continue needed professional development for teachers and the Leader In Me program.

**2. Describe the use of school improvement funds allocated last year, including the amount budgeted for each project.**

SIP funds for 2015-2016  
Allocated: \$11,167.00

Spent-

Stipends for teacher trainings: \$1600.00

Hourly pay for teachers to align/create curriculum maps: \$275.00

Substitutes for pacing guide revisions and ICLE training: \$1080.00

Literacy Solutions: \$4612.00

County stipends: \$3600.00

**3. Verify that the school is in compliance with section 1001.452, Florida Statutes, regarding the establishment requirements and duties of the SAC.**

Yes

*a. If the school is not in compliance, describe the measures being implemented to meet SAC requirements.*

West is sending home flyers, calling parents, sending robocalls, and making Facebook posts to encourage parent involvement. We will continue to recruit members to serve as representation of our school community.

**3. Literacy Leadership Team (LLT)**

**a. Membership**

Identify the name and position title for each member of the school-based LLT or similar group, if applicable.:

Name	Title
Warren, Brad	Principal
Randolph, Dawn	Instructional Coach
Turner, Amy	Other

**b. Duties**

**1. Describe how the LLT or similar group promotes literacy within the school, if applicable.**

The major initiatives of the Literacy Leadership Team will be the analysis and interpretation of data to implement best practices in the classroom. Teachers will use rigorous, relevant, and engaging instructional practices to enhance student performance. The LLT will also facilitate the celebration of the state-wide literacy week, annual book fair, and work in partnership with the SAC committee with all school-wide literacy efforts. The team will be a cross-representation of the school population and will meet bi-monthly. The focus is to promote and enhance literacy at West. The meetings will establish goals and strategies for the 2017-2018 school year. The team will also develop, review, monitor, and assess I-ready scores to see data trends and needs at West.

**D. Public and Collaborative Teaching**

The school's responses to this section may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(IV).

**1. Describe the school's strategies to encourage positive working relationships between teachers, including collaborative planning and instruction.**

All grade level teachers have common planning time and access to school paraprofessionals. In addition, after school committees have been formed to include ESE, ESOL, and Special Area teachers. Team leaders will implement PLT (Professional Leadership Teams) meetings to share strategies with their grade level teams. Actions teams have been strategically created to implement leadership roles and meaningful committees into the school.

Teachers continue to use the Leadership Lounge to encourage collaboration and interaction among staff members before, during, and after school. The lounge also contains teacher resources for all to use. The school academic coach will host Data Team Meetings with each grade level team during their planning time once a month. The principal, assistant principal, and academic coach will meet with grade level teams to determine areas of need and areas for professional development.

**2. Describe the school's strategies to recruit, develop and retain highly qualified, certified-in-field, effective teachers to the school.**

The principal works with Human Resources to advertise open positions, screen applicants and schedule interviews. Perspective teachers are recruited through the district website, Teachers-Teachers.com, Heartland Educational Consortium website, the State of Florida teacher recruitment website and the district participates in the Teach-In each summer. Principals are invited to attend and are encouraged to interview and hire qualified applicants. The district also offers a mentoring program to assist new teachers in the transition from college to the teaching profession. Support is given throughout the first year of teaching through one to one mentoring with qualified teachers. In addition, Kristie Joens will be offering technology training for all new teachers once a month.

**3. Describe the school's teacher mentoring program, including the rationale for pairings and planned mentoring activities.**

After an initial two day orientation, West Elementary pairs up all new teachers with highly qualified teachers within the same grade or subject area. Mentor teachers are selected based on their time employed and effectiveness in the classroom. Mentors provide support to new teachers through observations, providing feedback and general directions with day to day activities. They meet with their mentee at least once per week to discuss strategies for classroom management, teaching strategies and student progress. The mentees are also given an overview of the MTSS program and are given support from the MTSS coordinator and academic coach to ensure that MTSS plans are implemented and done with fidelity.

## **E. Ambitious Instruction and Learning**

### **1. Instructional Programs and Strategies**

#### **a. Instructional Programs**

**1. Describe how the school ensures its core instructional programs and materials are aligned to Florida's standards.**

Administrators use a variety of tools to ensure the core programs are aligned with Florida standards:

- Walk throughs
- Lesson plans
- Formal observations
- Team leader/PLC meetings

- Data meetings
- I-Ready assessment data

All instructional materials are state adopted and school board approved and are verified through administrator walk throughs.

## **b. Instructional Strategies**

**1. Describe how the school uses data to provide and differentiate instruction to meet the diverse needs of students. Provide examples of how instruction is modified or supplemented to assist students having difficulty attaining the proficient or advanced level on state assessments.**

Our school uses:

- Data teams/analysis (IReady, FSA)
- RTI meetings
- PLT meetings
- ESE inclusion support
- ESOL inclusion support
- ESE self contained units
- ESE resource room
- Grade level paraprofessionals for individual and small group help
- Academic coach reviews data and models instructional strategies as needed
- Online training is available through FDLRS

After reviewing data and observations in data team meetings, information will be used to adjust/modify curriculum, strategies, and support as needed.

- During the meetings, students will be identified and strategies will be implemented based on individual student need.
- If further intervention is needed, the RTI process will be applied.
- If deemed appropriate, the child will be referred to ESE services.

**2. Provide the following information for each strategy the school uses to increase the amount and quality of learning time and help enrich and accelerate the curriculum:**

**Strategy: Summer Program**

**Minutes added to school year: 3,300**

Third graders receive intensive instruction on reading strategies to increase academic success.

***Strategy Rationale***

Florida Standards Assessment scores reveal data trends and areas of need for specific students. These areas are targeted during the summer reading camp.

***Strategy Purpose(s)***

- Core Academic Instruction

***Person(s) responsible for monitoring implementation of the strategy***

***Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy***

SAT-10 scores will be analyzed at the end of the summer reading camp. Student scores should show an increase in academic achievement.

**Strategy: Extended School Day**

**Minutes added to school year:**

***Strategy Rationale***

***Strategy Purpose(s)***

""

***Person(s) responsible for monitoring implementation of the strategy***

***Data that is or will be collected and how it is analyzed to determine effectiveness of the strategy***

**2. Student Transition and Readiness**

**a. PreK-12 Transition**

The school's response to this question may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(7)(A)(iii)(V).

***1. Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.***

Pre-schools and day-care providers are invited to bring perspective students to an orientation each Spring. A day was scheduled in spring of 2017 that included time to meet teachers and staff and tour the campus. Kindergarten Round-up is held prior to the conclusion of the school year for both parents and students to come in and receive information about the school, meet teachers and administrators as well as learn expectations for the upcoming school year. The school nurse is also on hand to provide information to assist the parent with the registration process. The principal from the Desoto Early Childhood Center provides the kindergarten teachers with an orientation that includes information about each child and expectations for the FLKRS assessment.

The fifth graders take a trip to the middle school every May to tour the school and receive an orientation.



## **b. College and Career Readiness**

**1. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.**

N/A

**2. Identify the career and technical education programs available to students and industry certifications that may be earned through those respective programs.**

N/A

**3. Describe efforts the school has taken to integrate career and technical education with academic courses (e.g., industrial biotechnology) to support student achievement.**

N/A

**4. Describe strategies for improving student readiness for the public postsecondary level based on annual analysis of the [High School Feedback Report](#), as required by section 1008.37(4), Florida Statutes.**

N/A

## **II. Needs Assessment**

The school's completion of this part may address the requirements of ESSA, P.L. No. 114-95, Â§ 1114(b)(6).

### **A. Problem Identification**

#### **1. Data to Support Problem Identification**

##### **b. Data Uploads**

Data uploads are not required by the Florida Department of Education but are offered as a tool for the needs assessment. In this section, the school may upload files of locally available data charts and graphs being used as evidence of need.

The following documents were submitted as evidence for this section:

*No files were uploaded*

#### **2. Problem Identification Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the points of strength and areas of need that have been identified in the data.

### **B. Problem Analysis Summary**

This section is not required by the Florida Department of Education but is provided as an opportunity for the school to summarize the underlying "why" or root causes for the areas of need identified in the data, as determined by situational awareness of, and research conducted by, the stakeholders involved in the needs assessment.

### **C. Strategic Goals**



## School Improvement Goals

The following key is intended to help readers understand how the sections of this document correspond to the steps of the 8-step planning and problem-solving framework used in the School Improvement Plan. The Quick Key numbers can help registered users go directly to the point of entry for any given goal, barrier and strategy within the online survey.

### Problem Solving Key

**G** = Goal

**B** =  
Barrier

**S** = Strategy

**1** = Problem Solving Step     S123456 = Quick Key

## Strategic Goals Summary

- G1.** West Elementary will create an engaging and productive learning environment designed to meet the physical and educational learning styles of our diverse student population.
- G2.** All staff members at West Elementary will use rigorous, relevant, and collaborative teaching methods to engage students during instructional time.

## Strategic Goals Detail

For each strategic goal, this section lists the associated targets (i.e., “SMART goals”), targeted barriers to achieving the goal, resources available to help reduce or eliminate the barriers, and the plan for monitoring progress toward the goal.

**G1.** West Elementary will create an engaging and productive learning environment designed to meet the physical and educational learning styles of our diverse student population. **1a**

 G098617

### Targets Supported **1b**

Indicator	Annual Target
Level 1 - All Grades	40.0

### Targeted Barriers to Achieving the Goal **3**

- Classrooms lack the technological resources necessary to create environments conducive to student success.

### Resources Available to Help Reduce or Eliminate the Barriers **2**

.

**G2.** All staff members at West Elementary will use rigorous, relevant, and collaborative teaching methods to engage students during instructional time. 1a

G098618

**Targets Supported** 1b

Indicator	Annual Target
FSA ELA Achievement	47.0
FSA Mathematics Achievement	47.0

**Targeted Barriers to Achieving the Goal** 3

- Need for more instructional materials to support common core curriculum
- System to support instructional change to ensure Professional Development is transferred into daily practice.

**Resources Available to Help Reduce or Eliminate the Barriers** 2

- Professional Development early release days
- Thinking Maps
- Peer modeling
- Computer labs/Chromebooks
- IReady diagnostic testing and lessons
- Professional Leadership Teams (PLT) meetings
- Guidance Counselor
- Common planning time
- Data teams
- Title I funding
- Academic Coach
- Title I paraprofessionals
- Leader in Me
- Professional Development (full days)

**Plan to Monitor Progress Toward G2.** 8

Analyzing formative assessment data for grades K-5

**Person Responsible**

Brad Warren

**Schedule**

Monthly, from 8/31/2017 to 5/25/2018

**Evidence of Completion**

i-Ready standards mastery checks, I-Ready diagnostic scores, DRA, and teacher formative assessments

## Action Plan for Improvement


For each strategy selected in the plan to reduce a targeted barrier to a strategic goal, this section lists the rationale for that strategy (i.e., why the school believes it will reduce the barrier) and the action steps that have been identified as necessary to implementing the strategy, including details such as the point person, timing and duration, and evidence of completion. At the end of each set of action steps is the plan for monitoring the implementation and effectiveness of the respective strategy.

### Problem Solving Key

**G** = Goal                      **B** =  
Barrier                      **S** = Strategy

**1** = Problem Solving Step       S123456 = Quick Key


**G1.** West Elementary will create an engaging and productive learning environment designed to meet the physical and educational learning styles of our diverse student population. **1**

 G098617

**G1.B1** Classrooms lack the technological resources necessary to create environments conducive to student success. **2**

 B265408

**G1.B1.S1** All classrooms will be equipped with interactive whiteboard projectors. **4**

 S281321

### Strategy Rationale

Lessons utilizing multi-media interactive boards will increase student engagement and improve test scores.

### Action Step 1 **5**

Purchase Epson Interactive Projectors for 51 teaching stations.

#### Person Responsible

Brad Warren

#### Schedule

On 10/31/2017

#### Evidence of Completion

Purchase order and receipt

**G1.B1.S2** All classrooms will be equipped with wireless sound systems. 4

 S281322

### **Strategy Rationale**

Research clearly demonstrates a relationship between students' ability to clearly hear the speaker and improved learning.

### **Action Step 1** 5

Purchase wireless sound systems for 51 teaching stations

#### **Person Responsible**

Brad Warren

#### **Schedule**

On 10/31/2017

#### ***Evidence of Completion***

Purchase order and receipt

**G1.B1.S3** All classrooms will be equipped with flexible seating options. 4

 S281323

### **Strategy Rationale**

Student engagement increases when the physical needs of the learner are met through flexible seating options. Studies indicate that students utilizing seating options have increased blood flow to their brains, motivation, and focus.

### **Action Step 1** 5

Purchase balance ball chairs for 49 classrooms and the library.

#### **Person Responsible**

Brad Warren

#### **Schedule**

On 10/31/2017

#### ***Evidence of Completion***

Purchase order and receipt

**G1.B1.S4** Early elementary and ESOL classrooms will be equipped with listening centers. 4

 S281324

### **Strategy Rationale**

Students learning to read benefit from hearing the text read aloud while following with their eyes.

### **Action Step 1** 5

Purchase listening centers for early childhood and ESOL classrooms

#### **Person Responsible**

Brad Warren


#### **Schedule**

On 10/31/2017

#### ***Evidence of Completion***

Purchase order and receipt

**G2.** All staff members at West Elementary will use rigorous, relevant, and collaborative teaching methods to engage students during instructional time. **1**

 G098618

**G2.B6** Need for more instructional materials to support common core curriculum **2**

 B265414

**G2.B6.S1** We will provide all teachers with developmentally appropriate student materials designed to meet the diverse needs of our learners and the rigor of the state standards. **4**

 S281327

### Strategy Rationale

#### Action Step 1 **5**

Purchase curricular materials necessary to differentiate instruction and provide rigorous relevant lessons.

##### **Person Responsible**

Brad Warren

##### **Schedule**

On 10/2/2017

##### **Evidence of Completion**

#### Action Step 2 **5**

Purchase classroom libraries of informational and literature texts to support standards instruction.

##### **Person Responsible**

Brad Warren


##### **Schedule**

On 10/31/2017

##### **Evidence of Completion**

Students will engage with texts daily.

**G2.B13** System to support instructional change to ensure Professional Development is transferred into daily practice. 2

 B265421

**G2.B13.S1** Implementation of common planning, which allows time for grade level Professional Leadership Team (PLT) meetings. During this time the teams analyze data, discuss/share best instructional practices related to current standards, review grade level assessments and test scores for strengths, weaknesses, and trends, and lesson plan. 4

 S281330

### Strategy Rationale

When asked at the beginning of the 2016-2017 school year, it was reported that school morale was low and teachers reported a lack of collaboration and sharing among staff members. By implementing PLT's the teachers can meet to discuss, analyze, share, and research.

### Action Step 1 5

Develop master schedule that allowed for common planning time for each grade level team

#### Person Responsible

Brad Warren

#### Schedule

On 5/24/2018

#### Evidence of Completion

Master schedule

### Action Step 2 5

Team leaders schedule and host bi-weekly meetings

#### Person Responsible

Bryan Johnson

#### Schedule

Biweekly, from 8/31/2017 to 5/24/2018

#### Evidence of Completion

Agendas/Minutes from Grade Level/Team Meetings

**Action Step 3** 5

Teachers will utilize data to differentiate instruction and meet student needs.

**Person Responsible**

Bryan Johnson

**Schedule**

Weekly, from 8/31/2017 to 5/25/2018

***Evidence of Completion***

Grade level meeting minutes

**Plan to Monitor Fidelity of Implementation of G2.B13.S1** 6

Collecting of team meeting notes, agendas, and rosters

**Person Responsible**

Bryan Johnson

**Schedule**

Biweekly, from 8/31/2017 to 5/25/2018

***Evidence of Completion***

PLT notes, agendas, and rosters

**Plan to Monitor Fidelity of Implementation of G2.B13.S1** 6

Administration/Core team will observe grade level team meetings

**Person Responsible**

Brad Warren

**Schedule**

Biweekly, from 8/31/2017 to 5/25/2018

***Evidence of Completion***

Observation notes and checklists



**Plan to Monitor Effectiveness of Implementation of G2.B13.S1** 7

Conduct walk-throughs to observe the implementation of PLT

**Person Responsible**

Brad Warren

**Schedule**

Biweekly, from 8/31/2017 to 5/25/2018

***Evidence of Completion***

Walk-through notes, lesson plans, and checklists

## IV. Implementation Timeline

Source	Task, Action Step or Monitoring Activity	Who	Start Date (where applicable)	Deliverable or Evidence of Completion	Due Date/ End Date
<b>2018</b>					
G2.B6.S1.A1 A379333	Purchase curricular materials necessary to differentiate instruction and provide rigorous relevant...	Warren, Brad	8/31/2017		10/2/2017 one-time
G1.B1.S1.A1 A379325	Purchase Epson Interactive Projectors for 51 teaching stations.	Warren, Brad	9/29/2017	Purchase order and receipt	10/31/2017 one-time
G2.B6.S1.A2 A379334	Purchase classroom libraries of informational and literature texts to support standards instruction.	Warren, Brad	9/29/2017	Students will engage with texts daily.	10/31/2017 one-time
G1.B1.S2.A1 A379326	Purchase wireless sound systems for 51 teaching stations	Warren, Brad	9/29/2017	Purchase order and receipt	10/31/2017 one-time
G1.B1.S3.A1 A379327	Purchase balance ball chairs for 49 classrooms and the library.	Warren, Brad	9/29/2017	Purchase order and receipt	10/31/2017 one-time
G1.B1.S4.A1 A379328	Purchase listening centers for early childhood and ESOL classrooms	Warren, Brad	9/29/2017	Purchase order and receipt	10/31/2017 one-time
G2.B13.S1.A1 A379339	Develop master schedule that allowed for common planning time for each grade level team	Warren, Brad	8/10/2017	Master schedule	5/24/2018 one-time
G2.B13.S1.A2 A379340	Team leaders schedule and host bi-weekly meetings	Johnson, Bryan	8/31/2017	Agendas/Minutes from Grade Level/ Team Meetings	5/24/2018 biweekly
G2.MA1 M411393	Analyzing formative assessment data for grades K-5	Warren, Brad	8/31/2017	i-Ready standards mastery checks, I-Ready diagnostic scores, DRA, and teacher formative assessments	5/25/2018 monthly
G2.B13.S1.MA1 M411386	Conduct walk-throughs to observe the implementation of PLT	Warren, Brad	8/31/2017	Walk-through notes, lesson plans, and checklists	5/25/2018 biweekly
G2.B13.S1.MA1 M411387	Collecting of team meeting notes, agendas, and rosters	Johnson, Bryan	8/31/2017	PLT notes, agendas, and rosters	5/25/2018 biweekly
G2.B13.S1.MA2 M411388	Administration/Core team will observe grade level team meetings	Warren, Brad	8/31/2017	Observation notes and checklists	5/25/2018 biweekly
G2.B13.S1.A3 A379341	Teachers will utilize data to differentiate instruction and meet student needs.	Johnson, Bryan	8/31/2017	Grade level meeting minutes	5/25/2018 weekly

## V. Professional Development Opportunities

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

## VI. Technical Assistance Items

Technical Assistance opportunities identified in the SIP as action steps to achieve the school's goals.

## VII. Budget

<b>1</b>	<b>G1.B1.S1.A1</b>	<b>Purchase Epson Interactive Projectors for 51 teaching stations.</b>				<b>\$122,400.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	641-Furniture, Fixtures and Equipment Capitalized	0061 - West Elementary School	School Improvement Funds		\$122,400.00
			Notes: We are requesting 51 classrooms be equipped with Epson BrightLink 595Wi 3LCD Interactive Projectors (\$2095.00)			
<b>2</b>	<b>G1.B1.S2.A1</b>	<b>Purchase wireless sound systems for 51 teaching stations</b>				<b>\$35,700.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	641-Furniture, Fixtures and Equipment Capitalized	0061 - West Elementary School	School Improvement Funds		\$35,700.00
			Notes: We are requesting 51 classrooms be equipped with Pro Acoustics Pure Resonance Audio SD4 Ceiling Speaker Array and Micro 20 Amplified 2.4 G Digital Wireless Microphone System (\$699.99)			
<b>3</b>	<b>G1.B1.S3.A1</b>	<b>Purchase balance ball chairs for 49 classrooms and the library.</b>				<b>\$20,997.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	642-Furniture, Fixtures and Equipment Non-Capitalized	0061 - West Elementary School	School Improvement Funds		\$20,997.00
<b>4</b>	<b>G1.B1.S4.A1</b>	<b>Purchase listening centers for early childhood and ESOL classrooms</b>				<b>\$2,800.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	642-Furniture, Fixtures and Equipment Non-Capitalized	0061 - West Elementary School	School Improvement Funds		\$2,800.00
			Notes: We are requesting 7 classrooms be equipped with Hamilton Buhl Wireless 6 Person Listening Center with Bluetooth (\$387.02) plus Holders (\$38.89)			
<b>5</b>	<b>G2.B13.S1.A1</b>	<b>Develop master schedule that allowed for common planning time for each grade level team</b>				<b>\$0.00</b>
<b>6</b>	<b>G2.B13.S1.A2</b>	<b>Team leaders schedule and host bi-weekly meetings</b>				<b>\$0.00</b>
<b>7</b>	<b>G2.B13.S1.A3</b>	<b>Teachers will utilize data to differentiate instruction and meet student needs.</b>				<b>\$0.00</b>
<b>8</b>	<b>G2.B6.S1.A1</b>	<b>Purchase curricular materials necessary to differentiate instruction and provide rigorous relevant lessons.</b>				<b>\$84,360.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18

**Desoto - 0061 - West Elementary School - 2017-18 SIP**  
*West Elementary School*

	3240	692-Computer Software Non-Capitalized	0061 - West Elementary School	School Improvement Funds		\$84,360.00
			<i>Notes: Achieve3000 Differentiated Curricular Software</i>			
<b>9</b>	<b>G2.B6.S1.A2</b>	<b>Purchase classroom libraries of informational and literature texts to support standards instruction.</b>				<b>\$42,000.00</b>
	Function	Object	Budget Focus	Funding Source	FTE	2017-18
	5100	510-Supplies	0061 - West Elementary School	School Improvement Funds		\$42,000.00
<b>Total:</b>						<b>\$308,257.00</b>