

## 2013-2014 SCHOOL IMPROVEMENT PLAN

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Southwest Middle  
6450 DR PHILLIPS BLVD  
Orlando, FL 32819  
407-370-7200

### School Demographics

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<b>School Type</b> Middle School	<b>Title I</b> No	<b>Free and Reduced Lunch Rate</b> 51%
<b>Alternative/ESE Center</b> No	<b>Charter School</b> No	<b>Minority Rate</b> 63%

### School Grades History

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<b>2013-14</b> A	<b>2012-13</b> A	<b>2011-12</b> A	<b>2010-11</b> A
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### SIP Authority and Template

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Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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## **Purpose and Outline of the SIP**

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The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a “living document” by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the “Date Modified” listed in the footer.

### **Part I: Current School Status**

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Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school’s Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

### **Part II: Expected Improvements**

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Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

1. Reading
2. Writing
3. Mathematics
4. Science
5. Science, Technology, Engineering and Mathematics (STEM)
6. Career and Technical Education (CTE)
7. Social Studies
8. Early Warning Systems (EWS)
9. Parental Involvement
10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

### **Part III: Coordination and Integration**

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Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

### **Appendix 1: Professional Development Plan to Support Goals**

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Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

### **Appendix 2: Budget to Support Goals**

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Appendix 2 is the budget needed to implement the strategies identified in the plan.

## Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

### DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

### DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA – currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only – currently A or B with at least one F in the prior two years
- Prevent – currently C
- Focus – currently D
  - Year 1 – declined to D, or first-time graded schools receiving a D
  - Year 2 – second consecutive D, or F followed by a D
  - Year 3 or more – third or more consecutive D, or F followed by second consecutive D
- Priority – currently F
  - Year 1 – declined to F, or first-time graded schools receiving an F
  - Year 2 or more – second or more consecutive F

### DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F – currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning – currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning – Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing – Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

### 2013-14 DA Category and Statuses

DA Category	Region	RED
Not in DA	N/A	N/A

  

Former F	Post-Priority Planning	Planning	Implementing TOP
No	No	No	No

## Current School Status

### School Information

#### School-Level Information

##### School

Southwest Middle

##### Principal

Matthew Arnold

##### School Advisory Council chair

Karen Kurth

#### Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title
Raymond Yockel	Assistant Principal of Instruction
Charles Letzo	Assistant Principal

#### District-Level Information

##### District

Orange

##### Superintendent

Dr. Barbara M Jenkins

##### Date of school board approval of SIP

1/28/2014

### School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Membership of the SAC

Matt Arnold (principal), Karen Kurth (chair & parent), Barry Olsen (parent), Henry Khoury (parent), Hope Sherman (parent), Kelli Houston (parent), Ken Posner (parent), Sandy Waters (parent), Leslie Cheney (parent), Maria Daher (teacher), Ramiro Borja (parent), Ana Delgado (parent), Angela Brown (parent), Amy Joffe (parent), Selena Benjamin (teacher), Jamie Newcomer (Recording/Corresponding Secretary)

#### Involvement of the SAC in the development of the SIP

The SAC is a council made up of parents, teachers, our principal, administrators, and other interested community members. The purpose of the SAC is to assist in the development and evaluation of Southwest Middle School's annual school survey and School Improvement Plan. The SAC committee's input helps to inform the decisions school leaders make over the summer to improve the school for the coming year.

#### Activities of the SAC for the upcoming school year

The SAC will kick off the 2013-2014 school year with a SAC retreat where the members will begin planning the committee's direction for the year. Nine regularly scheduled meetings will be held

throughout the school year from 6-7 p.m. in the Media Center. The number of meetings and meeting dates will be determined by a consensus of SAC members at the first meeting of the school year. Special meetings may be called by the SAC chair, a majority of the SAC members, or the principal. These meetings are open to the public and members should encourage community members to attend. Some of the new school initiatives include enhancing the academic programs of reading, math, civics, AVID, and writing. Other SAC initiatives will be to promote and assist with a Southwest Middle School college bound culture, improve school spirit/pride, and campus cleanliness.

**Projected use of school improvement funds, including the amount allocated to each project**

School improvement funds will be utilized to support the School Improvement Plan.

**Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC**

In Compliance

**If not in compliance, describe the measures being taken to comply with SAC requirements**

**Highly Qualified Staff**

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Administrators**

**# of administrators**

3

**# receiving effective rating or higher**

(not entered because basis is < 10)

**Administrator Information:**

<b>Matthew Arnold</b>		
Principal	Years as Administrator: 9	Years at Current School: 3
<b>Credentials</b>	Master of Science in Educational Leadership Bachelor of Science Math 6-12 Certified in Mathematics, grades 6-12 Certified for School Principal, all Levels	
<b>Performance Record</b>	2013(A, Southwest Middle School AMO not met) High Standards reading 71%, High Standards math 65%, High Standards writing 57%, High Standards science 55%, Making Learning Gains reading 70%, Making Learning Gains math 70%, Lowest 25% reading 65%, Lowest 25% math 60%, Acceleration 98 pts. 2012(A, Reward School, Southwest Middle School AMO not met) High Standards reading 70%, High Standards math 69%, High Standards writing 87%, High Standards science 60%, Making Learning Gains reading 74% , Making Learning Gains math 78%, Lowest 25% reading 74%, Lowest 25% math 71% 2011(A, Southwest Middle School AYP Not Met 72%) High Standards reading 79%, High Standards math 79%, High Standards writing 86%, High Standards science 63%, Making Learning Gains reading 65% , Making Learning Gains math 76%, Lowest 25% reading 65%, Lowest 25% math 71%	

<b>Charles Letzo</b>		
Asst Principal	Years as Administrator: 22	Years at Current School: 11
<b>Credentials</b>	Doctorate in Administration Master of Science Degree in Administration Bachelor of Science in Science Certified for General Science, grades 5-9 Certified for School Principal, all Levels	
<b>Performance Record</b>	2013(A, Southwest Middle School AMO not met) High Standards reading 71%, High Standards math 65%, High Standards writing 57%, High Standards science 55%, Making Learning Gains reading 70% , Making Learning Gains math 70%, Lowest 25% reading 65%, Lowest 25% math 60%, Acceleration 98 pts. 2012(A, Reward School, Southwest Middle School AMO not met) High Standards reading 70%, High Standards math 69%, High Standards writing 87%, High Standards science 60%, Making Learning Gains reading 74% , Making Learning Gains math 78%, Lowest 25% reading 74%, Lowest 25% math 71% 2011(A, AYP Not Met 72%) High Standards reading 79%, High Standards math 79%, High Standards writing 86%, High Standards science 63%, Making Learning Gains reading 65% , Making Learning Gains math 76%, Lowest 25% reading 65%, Lowest 25% math 71%	

**Raymond Yockel**

Asst Principal

Years as Administrator: 7

Years at Current School: 0

**Credentials**

Master of Science Educational Leadership  
 Bachelor of Science Elementary Education, Bachelor of Arts  
 Psychology  
 Elementary Education Certified for Elementary Teacher, Grades  
 1-6  
 Certified for School Principal, all levels

**Performance Record**

2013(F, Palmetto Elementary School AMO not met) High  
 Standards reading 30%, High Standards math 22%, High  
 Standards writing 41%, High Standards science 23%, Making  
 Learning Gains reading 61%, Making Learning Gains math 49%,  
 Lowest 25% reading 71%, lowest 25% math 59%  
 2012(D, Palmetto Elementary School AMO not met) High  
 Standards reading 35%, High Standards math 30%, High  
 Standards writing 74%, High Standards science 23%, Making  
 Learning Gains reading 58% , Making Learning Gains math 64%,  
 Lowest 25% reading 67%, Lowest 25% math 67%  
 2011(C, Palmetto Elementary School AYP Not Met 77%) High  
 Standards reading 47%, High Standards math 49%, High  
 Standards writing 85%, High Standards science 25%, Making  
 Learning Gains reading 59% , Making Learning Gains math 66%,  
 Lowest 25% reading 59%, Lowest 25% math 66%

**Instructional Coaches**

**# of instructional coaches**

3

**# receiving effective rating or higher**

(not entered because basis is < 10)

**Instructional Coach Information:**



<b>Ann Northcutt</b>		
Full-time / School-based	Years as Coach: 10	Years at Current School: 22
<b>Areas</b>	Other	
<b>Credentials</b>	Bachelor of Science Secondary Math Education Certified Grades 6-12 Math Certified Grades 5-9 Math Mid Grade Endorsement	
<b>Performance Record</b>	2013 (A, Southwest Middle School AMO not met) High Standards reading 71%, High Standards math 65%, High Standards writing 57%, High Standards science 55%, Making Learning Gains reading 70% , Making Learning Gains math 70%, Lowest 25% reading 65%, Lowest 25% math 60%, Acceleration 98 pts 2012 (A, Reward School, Southwest Middle School AMO not met) High Standards reading 70%, High Standards math 69%, High Standards writing 87%, High Standards science 60%, Making Learning Gains reading 74% , Making Learning Gains math 78%, Lowest 25% reading 74%, Lowest 25% math 71% 2011(A, Southwest Middle School AYP Not Met 72%) High Standards reading 79%, High Standards math 79%, High Standards writing 86%, High Standards science 63%, Making Learning Gains reading 65% , Making Learning Gains math 76%, Lowest 25% reading 65%, Lowest 25% math 71%	
<b>Mary Carol Thibeau</b>		
Part-time / School-based	Years as Coach: 2	Years at Current School: 5
<b>Areas</b>	Mathematics	
<b>Credentials</b>	Bachelor of Science Elementary Education National Board Certified, Mathematics Certified Mathematics 6-12 Certified Elementary Education 1-6	
<b>Performance Record</b>	2013 (A, Southwest Middle School AMO not met) High Standards reading 71%, High Standards math 65%, High Standards writing 57%, High Standards science 55%, Making Learning Gains reading 70% , Making Learning Gains math 70%, Lowest 25% reading 65%, Lowest 25% math 60%, Acceleration 98 pts 2012 (A, Reward School, Southwest Middle School AMO not met) High Standards reading 70%, High Standards math 69%, High Standards writing 87%, High Standards science 60%, Making Learning Gains reading 74% , Making Learning Gains math 78%, Lowest 25% reading 74%, Lowest 25% math 71% 2011 (A, Southwest Middle School AYP Not Met 72%) High Standards reading 79%, High Standards math 79%, High Standards writing 86%, High Standards science 63%, Making Learning Gains reading 65% , Making Learning Gains math 76%, Lowest 25% reading 65%, Lowest 25% math 71%	

<b>Elizabeth Newbold</b>		
Full-time / School-based	Years as Coach: 3	Years at Current School: 6
<b>Areas</b>	Reading/Literacy	
<b>Credentials</b>	Bachelor of Art English Certified English Education Ed.Specialist Degree in Reading	
<b>Performance Record</b>	<p>2013 (A, Southwest Middle School AMO not met) High Standards reading 71%, High Standards math 65%, High Standards writing 57%, High Standards science 55%, Making Learning Gains reading 70% , Making Learning Gains math 70%, Lowest 25% reading 65%, Lowest 25% math 60%, Acceleration 98 pts</p> <p>2012 (A, Reward School, Southwest Middle School AMO not met) High Standards reading 70%, High Standards math 69%, High Standards writing 87%, High Standards science 60%, Making Learning Gains reading 74% , Making Learning Gains math 78%, Lowest 25% reading 74%, Lowest 25% math 71%</p> <p>2011(A, Southwest Middle School AYP Not Met 72%) High Standards reading 79%, High Standards math 79%, High Standards writing 86%, High Standards science 63%, Making Learning Gains reading 65% , Making Learning Gains math 76%, Lowest 25% reading 65%, Lowest 25% math 71%</p>	

**Classroom Teachers**

<b># of classroom teachers</b>	73
<b># receiving effective rating or higher</b>	71, 97%
<b># Highly Qualified Teachers</b>	93%
<b># certified in-field</b>	68, 93%
<b># ESOL endorsed</b>	12, 16%
<b># reading endorsed</b>	9, 12%
<b># with advanced degrees</b>	23, 32%
<b># National Board Certified</b>	3, 4%
<b># first-year teachers</b>	9, 12%

**# with 1-5 years of experience**

16, 22%

**# with 6-14 years of experience**

33, 45%

**# with 15 or more years of experience**

15, 21%

**Education Paraprofessionals****# of paraprofessionals**

9

**# Highly Qualified**

9, 100%

**Other Instructional Personnel****# of instructional personnel not captured in the sections above**

0

**# receiving effective rating or higher**

(not entered because basis is &lt; 10)

**Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible**

The Instructional Coach holds bi-weekly meetings/trainings for all teachers new to the school. The Principal and Instructional Coach assigns all new teachers to the school either a mentor (if the teacher is a new teacher) or a buddy (if the teacher is just new to the school but has experience teaching). There is also support for new teachers through their Professional Learning Communities which meet at least twice a week to do common planning, plan assessments, and discuss student data.

**Teacher Mentoring Program/Plan**

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities**

All new teachers are paired up with a content area experienced teacher who has demonstrated learning gains and has completed the district's mentoring program. The mentors and new teachers are expected to have daily interaction, plan together, and model classroom lessons. The mentors are located in close proximity to the teachers they are mentoring and most have a common planning time.

**Multi-Tiered System of Supports (MTSS) / Response to Intervention (RtI)**

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs**

The school-based MTSS Leadership Team will conduct monthly meetings to plan and monitor the implementation of the MTSS process for all grade levels. The MTSS Leadership Team members will each be assigned to a specific grade level as an MTSS Lead. The team members will meet bi-weekly with their grade levels to assist in the identification of student needs based on current data, to assist in determining suitable interventions, to work with the teachers to monitor assessments, and to collaborate in the expansion of progress monitoring plans for students as needed.

**Function and responsibility of each school-based leadership team member as related to MTSS and the SIP**

- Arnold, Matthew: Principal
  - Yockel, Raymond: Assistant Principal
  - Letzo, Charles: Assistant Principal
  - Northcutt, Ann: Curriculum Resource
  - Newbold, Elizabeth M.: Reading Coach
  - Thibeau, Mary D.: Math
  - Daher, Maria E.: ESOL Compliance
  - Anderson, Cheryl L.: Staffing Specialist
  - Belcher, Kathleen Z.: Guidance Counselor
  - Leonard, Michelle: Dean
  - Sapp, Daniel: Science/AVID
  - Sutkowy, Michelle: Science
  - Otero-Hernandez, Laura: ESE Psychological & Social Services
  - Mathews, Nicole L.: School Psychologist
  - Loomis, Jason C.: Safety & Security
  - Petrusic, Novica: Social Studies/AVID
  - LaTonya Blair: MTSS Coach
- All members will help manifest a professional code of ethics and values.
  - Facilitate and monitor the implementation of the MTSS.
  - Analyze data to identify areas of improvement.
  - Review data and align staff development with district wide initiatives and differentiated accountability requirements.
  - Staying current on technology needs to enhance instruction and professional development.
  - Support and monitor Southwest Middle School's leadership team to increase student achievement and to assist in making data driven decisions about curriculum, instruction, interventions, and accommodations.

**Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP**

Professional development on MTSS will be provided regularly during the teachers' common planning time throughout the year. The trainers for this professional development will be the school staff members who have completed district level training on MTSS, the MTSS School Coach, and the MTSS District Coach.

**Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement**

By using IMS we will monitor Reading and Math Benchmark Assessment data, Historical FCAT Data, FAIR, Cella, tardies as managed by the Plasco Attendance System, and Discipline data gleaned through

EDW will all be used as data sources. As an AVID demonstration school, we have incorporated the use of Cornell Notes and will use analyze them to ensure that students are learning by processing and synthesizing valuable and relevant information.

**Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents**

Support for the program will be provided through regular meetings of the leadership team to determine needs for the program and students. The Leadership Team will meet monthly to determine what actions will best serve the students.

**Increased Learning Time/Extended Learning Opportunities**

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:**

**Strategy:** Before or After School Program

**Minutes added to school year:** 10,300

The Extra Help Center is open before school hours from 8:30 until 9:30 a.m. so that students can receive tutoring in the Core Academic Subjects that they are struggling with.

**Strategy Purpose(s)**

- Instruction in core academic subjects

**How is data collected and analyzed to determine the effectiveness of this strategy?**

End of Course Exam Results, FCAT Scores

**Who is responsible for monitoring implementation of this strategy?**

The two Extra Help Center teachers and the Extra Help Center Tutors

**Strategy:** Extended Day for All Students

**Minutes added to school year:** 480

FCAT Math and Reading tutoring is offered to students after school for two hours on the two Tuesdays and Thursdays before FCAT testing begins. The tutoring is conducted by three language arts and three math teachers from the school.

**Strategy Purpose(s)**

- Instruction in core academic subjects

**How is data collected and analyzed to determine the effectiveness of this strategy?**

FCAT Math and Reading results

**Who is responsible for monitoring implementation of this strategy?**

Curriculum Compliance Teacher, three language arts and three math teachers

**Literacy Leadership Team (LLT)**

**Names and position titles of the members of the school-based LLT**

<b>Name</b>	<b>Title</b>
Matthew Arnold	Principal
Charles Letzo	Assistant Principal
Raymond Yockel	Assistant Principal, Team Leader
Elizabeth Newbold	Reading/Literacy Coach
Ann Northcutt	Learning Resource Specialist
Maria Daher	Curriculum Compliance Teacher
Cheryl Anderson	Staffing Specialist
Karen Handley	Media Clerk
Jamie Newcomer	AVID Coordinator
Virginia Lawro	Language Arts Department Chair
Mary Carol Thibeau	Math Department Chair
Mary Beth Westbrook	Social Studies Chair
Daniel Sapp	Science Department Co-Chair
Lisa Sellers	Electives Department Chair
Sha'ron McWhite	PE Department Chair
Michelle Leonard	Dean
Michelle Sutkow	Science Department Co-Chair
Latonya Blair	Dean

**How the school-based LLT functions**

The Literacy Leadership Team will meet the first Friday of every month. During this time the team members will discuss what they are presently doing as well as how they are going to integrate literacy skills in the various content classes and electives. To determine critical areas of need, the team leaders will review student data and analyze it for trends. The data and trends will help the team members to formulate literacy goals for the school and align them with the school's improvement plan and literacy plan. Based on the data as well as teacher observation, the team members will decide what professional development is needed for the faculty to address these critical areas. Moreover, the members will collaborate to develop the professional development activities so as to accommodate their specific curriculum. Information from these meetings will be disseminated through department and professional learning community meetings. Professional development will be implemented through whole staff meetings as well as small group staff development. To monitor the implementation administrators, resource personnel, as well as fellow teachers will informally observe teachers' classroom practices and provide feedback. Moreover, formative data will be reviewed periodically to assess the effectiveness of the current practices in meeting the literacy goals.

### **Major initiatives of the LLT**

The major initiatives for this year will be to reduce the number of students not meeting proficiency on the FCAT reading and math by 50% in the next 5 years to meet the annual measurable objective requirement. In order to meet this goal the following will be implemented across all content areas:

- AVID Writing Inquiry Collaboration Organization Reading (WICOR) strategies
- Cornell Notes
- Within the reading enhancement classes continue the supplemental program: Read 180 that helps students improve silent fluency, comprehension, and vocabulary
- Continue the Reading Counts program to encourage extensive reading outside of the school day
- Closely track students through Professional Learning Communities (PLCs) in order to address students' specific literacy skill needs—both remediation as well as enrichment
- PLCs to administer common formative assessments
- Continue to focus on all of Marzano's Design Questions
- Increase the utilization of the Extra Help Center school wide

### **Every Teacher Contributes to Reading Instruction**

#### **How the school ensures every teacher contributes to the reading improvement of every student**

The Reading Coach produces a weekly school-wide reading focus calendar. Professional development for reading strategies is provided throughout the year by the Reading Coach. All teachers are expected to incorporate the particular reading focus for the week into their lesson plan. Teachers submit their lesson plans weekly to their supervising administrator and there are informal observations.

### **College and Career Readiness**

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### **How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future**

Southwest Middle School continues to grow the AVID College Readiness System on campus. While in the AVID elective classes, students spend time refining college ready skills, engaging in the AVID curriculum with college and career research, and planning their academic six year plan. Teachers continue to implement writing, inquiry, communication, organization and reading (WICOR) strategies school wide.

**How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful**

Guidance counselors visit classrooms to discuss planning and scheduling with all students. Individual conferences are also scheduled by the counselors to discuss planning with students on an "as needed" basis. Southwest Middle School continues to have a healthy relationship in regards to planning for course selections with the elementary schools that feed into it as well as Dr. Phillips High School which Southwest Middle School feeds into. Southwest Middle School has a strong AVID program that assists students with enrolling in rigorous classes necessary for college.

**Strategies for improving student readiness for the public postsecondary level**

Southwest Middle School continues to refine our AVID College Readiness System. Faculty members have implemented Cornell Note taking in all classrooms along with incorporating writing, inquiry, communication, organization and reading (WICOR) strategies in every lesson. There are also logos for colleges around the country painted in all of our hallways to promote a college bound culture.



## Expected Improvements

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### Area 1: Reading

#### Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	74%	71%	No	77%
American Indian				
Asian	82%	82%	Yes	84%
Black/African American	53%	55%	Yes	58%
Hispanic	68%	61%	No	71%
White	88%	86%	No	89%
English language learners	53%	39%	No	58%
Students with disabilities	56%	37%	No	60%
Economically disadvantaged	58%	61%	Yes	63%

#### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	347	31%	36%
Students scoring at or above Achievement Level 4	470	40%	41%

#### Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	10	47%	48%
Students scoring at or above Level 7	<i>[data excluded for privacy reasons]</i>		24%

#### Learning Gains

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	822	70%	75%
Students in lowest 25% making learning gains (FCAT 2.0)	763	65%	70%

**Comprehensive English Language Learning Assessment (CELLA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students)	46	44%	58%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	27	25%	53%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	23	21%	58%

**Area 2: Writing**

	2013 Actual #	2013 Actual %	2014 Target %
Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5	234	57%	60%
Florida Alternate Assessment (FAA) Students scoring at or above Level 4	<i>[data excluded for privacy reasons]</i>		57%

**Area 3: Mathematics**

**Elementary and Middle School Mathematics**

**Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA**

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	73%	65%	No	76%
American Indian				
Asian	88%	88%	Yes	89%
Black/African American	50%	47%	No	55%
Hispanic	67%	51%	No	70%
White	87%	81%	No	88%
English language learners	55%	35%	No	60%
Students with disabilities	47%	36%	No	52%
Economically disadvantaged	58%	51%	No	63%

**Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	354	30%	35%
Students scoring at or above Achievement Level 4	412	35%	41%

**Florida Alternate Assessment (FAA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]		43%
Students scoring at or above Level 7	[data excluded for privacy reasons]		20%

**Learning Gains**

	2013 Actual #	2013 Actual %	2014 Target %
Learning Gains	825	70%	75%
Students in lowest 25% making learning gains (FCAT 2.0 and EOC)	707	60%	70%

**Middle School Acceleration**

	2013 Actual #	2013 Actual %	2014 Target %
Middle school participation in high school EOC and industry certifications	274	49%	50%
Middle school performance on high school EOC and industry certifications	269	49%	50%

**Algebra I End-of-Course (EOC) Assessment**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	100	36%	36%
Students scoring at or above Achievement Level 4	170	62%	62%

**Area 4: Science**

**Middle School Science**

**Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	102	25%	30%
Students scoring at or above Achievement Level 4	123	30%	35%

**Florida Alternate Assessment (FAA)**

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]		71%
Students scoring at or above Level 7	[data excluded for privacy reasons]		0%

**Area 5: Science, Technology, Engineering, and Mathematics (STEM)**

**All Levels**

	2013 Actual #	2013 Actual %	2014 Target
# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)	8		9
Participation in STEM-related experiences provided for students	1258	100%	100%

**Area 6: Career and Technical Education (CTE)**

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more CTE courses	150	12%	12%
Students who have completed one or more CTE courses who enroll in one or more <i>accelerated</i> courses	320	26%	27%
Completion rate (%) for CTE students enrolled in <i>accelerated</i> courses		61%	62%
Students taking CTE industry certification exams	150	100%	100%
Passing rate (%) for students who take CTE industry certification exams		6%	10%
CTE program concentrators	0	0%	0%
CTE teachers holding appropriate industry certifications	1	100%	100%

**Area 8: Early Warning Systems**

**Middle School Indicators**

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	127	11%	10%
Students who fail a mathematics course	15	1%	0%
Students who fail an English Language Arts course	21	2%	0%
Students who fail two or more courses in any subject	11	1%	0%
Students who receive two or more behavior referrals	156	13%	8%
Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S.	454	38%	33%

**Area 9: Parent Involvement**

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

**Parental involvement targets for the school**

Parent conferences, volunteer time throughout the year, school orientation/open house, and volunteer hours

**Specific Parental Involvement Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
Increase parent attendance at school events	7500	71%	78%

**Area 10: Additional Targets**

**Additional targets for the school**

**Specific Additional Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
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## Goals Summary

- G1.** Increase student writing proficiency by helping students become reflective writers.
- G2.** Have higher performing students maintain or increase their level of performance.
- G3.** Increase the number of students at proficiency in the area of mathematics
- G4.** Increase the number of students scoring above proficiency in the area of mathematics
- G5.** Increase the proficiency of students in the lowest quartile
- G6.** Our goal is to increase the number of students proficient in science
- G7.** Increase the number of students at proficiency in the area of reading
- G8.** Increase the proficiency of students in the lowest quartile
- G9.** Our goal is to increase the number of students proficient in algebra

## Goals Detail

### G1. Increase student writing proficiency by helping students become reflective writers.

**Targets Supported**

- Writing

**Resources Available to Support the Goal**

- FCAT Writing Rubric, Orange Writes

**Targeted Barriers to Achieving the Goal**

- Students having difficulty developing and organizing ideas with supporting details, conventions, and proper sentence structure.

### Plan to Monitor Progress Toward the Goal

Orange Writes will be scored and students who are not meeting targets will receive differentiated writing instruction from their teachers and struggling teachers will be provided with coaching.

**Person or Persons Responsible**

Principal, Supervising Administrator, Reading Coach

**Target Dates or Schedule:**

Continuous throughout the school year

**Evidence of Completion:**

FCAT writing scores

## G2. Have higher performing students maintain or increase their level of performance.

### Targets Supported

#### Resources Available to Support the Goal

- Reading Counts, WICOR Strategies, Cornell Note Taking, Springboard

#### Targeted Barriers to Achieving the Goal

- Students are not reading challenging books
- Teachers struggle with providing students with opportunities for enrichment
- Placement of students in appropriate level courses

### Plan to Monitor Progress Toward the Goal

Administrative team will monitor the progress of students by analyzing District Benchmark Assessment results

#### Person or Persons Responsible

Reading Coach

#### Target Dates or Schedule:

Quarterly

#### Evidence of Completion:

FCAT results

## G3. Increase the number of students at proficiency in the area of mathematics

### Targets Supported

#### Resources Available to Support the Goal

- Common planning time

#### Targeted Barriers to Achieving the Goal

- Low level of rigor
- Teachers have difficulty differentiating instruction to meet the learning needs of students

### Plan to Monitor Progress Toward the Goal

District benchmark assessment data will be used to determine the progress of students towards meeting standards on FCAT math. Teachers will provide differentiated instruction for students not making progress and utilize the Extra Help Center as needed.

#### Person or Persons Responsible

Principal, Supervising Administrator, teachers, Math Coach

#### Target Dates or Schedule:

Continuous throughout the school year

#### Evidence of Completion:

Lesson plan template, data from classroom observations, Professional Learning Community feedback form, data from the district benchmark assessments, FCAT math results

**G4. Increase the number of students scoring above proficiency in the area of mathematics****Targets Supported****Resources Available to Support the Goal**

- Common planning time for advanced math teachers

**Targeted Barriers to Achieving the Goal**

- Placement of students in appropriate level courses

**Plan to Monitor Progress Toward the Goal**

Administrative team members will monitor lesson plans, conduct classroom walkthroughs, and use student generated data to guide meetings and coaching activities with teachers as needed.

**Person or Persons Responsible**

Principal, Supervising Administrator, Math Coach

**Target Dates or Schedule:**

Continuous throughout the school year

**Evidence of Completion:**

Lesson plan template, data from classroom observations, Professional Learning Community feedback form, data from district's benchmark assessments, FCAT math results

**G5. Increase the proficiency of students in the lowest quartile****Targets Supported****Resources Available to Support the Goal**

- Fraction Nation, FAST Math, Extra Help Center, master schedule, and Successmaker to supplement the math enhancement program for Level 1 and Level 2 students as a weekly monitoring tool

**Targeted Barriers to Achieving the Goal**

- Placement of students in appropriate Math courses

**Plan to Monitor Progress Toward the Goal**

Utilization of SMS to determine that Math Enhancement courses are populated with FCAT level 1 and 2 students and meet class size amendment and monitor the progress of proficiency goals for these students

**Person or Persons Responsible**

Principal, Assistant Principal, guidance counselors

**Target Dates or Schedule:**

Continuous throughout the school year

**Evidence of Completion:**

Math Enhancement Classes on the master schedule with FCAT Math level 1 and 2 students placed in them according to class size amendment and student achievement data



**G6. Our goal is to increase the number of students proficient in science****Targets Supported**

- Science - Middle School

**Resources Available to Support the Goal**

- Next Generation Sunshine State Science Standards, Cornell Notes, WICOR, Webb's Depth of Knowledge Levels

**Targeted Barriers to Achieving the Goal**

- Lack of rigorous instruction in the science classrooms
- Students having difficulty understanding science concepts
- Students have difficulty retaining science concepts from previous years

**Plan to Monitor Progress Toward the Goal**

District benchmark data will be monitored to determine which students are on target for meeting standards. For teachers with struggling students, coaching will be provided for struggling students to help them meet the learning needs of their students.

**Person or Persons Responsible**

Supervising Administrator, CRT

**Target Dates or Schedule:**

Continuous throughout the school year

**Evidence of Completion:**

District benchmark assessment data, FCAT science data, classroom walkthroughs, lesson plans

**G7. Increase the number of students at proficiency in the area of reading****Targets Supported****Resources Available to Support the Goal**

- AVID strategies, close reading, Writing, Inquiry, Communication, Organization, Reading (WICOR), Springboard

**Targeted Barriers to Achieving the Goal**

- Low level of rigor in reading instruction
- Students are not reading on a regular basis outside of the classroom

### Plan to Monitor Progress Toward the Goal

Teachers will collect data from district benchmark assessments and come up with a plan for intervention or enhancement for the students before going on to the next topic which will be documented in weekly lesson plans

**Person or Persons Responsible**

Assessing Administrator, Reading Coach

**Target Dates or Schedule:**

Teachers submit lesson plans weekly to their Assessing Administrator

**Evidence of Completion:**

Weekly lesson plans and data from formative assessments and district benchmark assessments

### G8. Increase the proficiency of students in the lowest quartile

**Targets Supported**

**Resources Available to Support the Goal**

- Achieve 3000, Read 180, Reading Plus

**Targeted Barriers to Achieving the Goal**

- Students are not engaged in classroom instruction

### Plan to Monitor Progress Toward the Goal

Teachers evaluate student achievement data

**Person or Persons Responsible**

Assessing administrators and the Professional Learning Community as a group

**Target Dates or Schedule:**

Ongoing throughout the year

**Evidence of Completion:**

Check lesson plans, student assessment data, and informal observations

### G9. Our goal is to increase the number of students proficient in algebra

**Targets Supported**

- Algebra 1 EOC

**Resources Available to Support the Goal**

- Algebra Enhancement course, Extra Help Center, ALEKS

**Targeted Barriers to Achieving the Goal**

- Students lacking prior knowledge due to skipping one to two math courses

## Plan to Monitor Progress Toward the Goal

End of course examination benchmark data

**Person or Persons Responsible**

CRT, administrative team

**Target Dates or Schedule:**

Continuous throughout the school year

**Evidence of Completion:**

Pass rate on the algebra end of course examination

## Action Plan for Improvement

### Problem Solving Key

**G** = Goal

**B** = Barrier

**S** = Strategy

**G1.** Increase student writing proficiency by helping students become reflective writers.

**G1.B1** Students having difficulty developing and organizing ideas with supporting details, conventions, and proper sentence structure.

**G1.B1.S1** Students will use graphic organizers to develop and organize ideas with supporting details, conventions, and proper sentence structure

#### **Action Step 1**

Students practice using graphic organizers and Cornell Notes in all content areas.

#### **Person or Persons Responsible**

Classroom teachers

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Student generated graphic organizers and Cornell Notes

#### **Facilitator:**

Reading Coach

#### **Participants:**

Teachers utilize graphic organizers to demonstrate how to organize thoughts. Teachers show model essays. Teachers guide students on how to review other students' essays.

#### **Plan to Monitor Fidelity of Implementation of G1.B1.S1**

Administration team will monitor lesson plans and Orange Writes student rubrics

#### **Person or Persons Responsible**

Principal, Supervising Administrator, Reading Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Orange Writes results, FCAT Writing Test

### **Plan to Monitor Effectiveness of G1.B1.S1**

Orange Writes data will be monitored and differentiated instruction will be provided to students not meeting standards. Coaching will be provided for struggling teachers.

#### **Person or Persons Responsible**

Classroom teachers, Reading Coach

#### **Target Dates or Schedule**

After grading the three Orange Writes essays

#### **Evidence of Completion**

Student results from the three Orange Writes practice essays

### **G1.B1.S2 Teachers guide students through reviewing model essays**

#### **Action Step 1**

Students examine model essays for idea development, supporting details, conventions, and proper sentence structure

#### **Person or Persons Responsible**

Classroom teachers

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Cornell Notes, Orange Writes results, FCAT writing results

### **Plan to Monitor Fidelity of Implementation of G1.B1.S2**

Administration team members will check lesson plans, Professional Learning Community notes, conduct classroom observations, and monitor student writing progress on Orange Writes

#### **Person or Persons Responsible**

Principal, Supervising Administrator, Reading Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Lesson plans, Professional Learning Community notes, classroom observation data, student rubrics from Orange Writes

### Plan to Monitor Effectiveness of G1.B1.S2

Administration team will monitor student rubrics from the three Orange Writes prompts. Coaching will be provided for struggling teachers.

#### Person or Persons Responsible

Reading Coach

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Orange Writes student rubrics

### G1.B1.S3 Students self review and peer review essays

#### Action Step 1

Students will utilize FCAT Writing rubrics to review their own essays and the essays of peers

#### Person or Persons Responsible

Classroom teachers

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

FCAT Writing rubrics completed by students

### Plan to Monitor Fidelity of Implementation of G1.B1.S3

Administration team will monitor teacher lesson plans, Professional Learning Community Notes, conduct classroom observations, and monitor student rubrics from the Orange Writes prompts

#### Person or Persons Responsible

Principal, Supervising Administrator, Reading Coach

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Teacher lesson plans, Professional Learning Community notes, classroom observation data, student rubrics from Orange Writes

### **Plan to Monitor Effectiveness of G1.B1.S3**

Administration team will monitor the student rubric results from the three Orange Writes prompts and provide coaching for teachers with struggling students

#### **Person or Persons Responsible**

Principal, Supervising Administrator, Reading Coach

#### **Target Dates or Schedule**

After the three Orange Writes prompts are given

#### **Evidence of Completion**

Increased student scores on Orange Writes

## **G2. Have higher performing students maintain or increase their level of performance.**

### **G2.B1 Students are not reading challenging books**

**G2.B1.S1** Require Reading Counts through Language Arts classes. All students will be tested for a lexile score twice a year and required to read appropriate level books. Research to purchase more 1000+lexile age appropriate books for the Media Center.

#### **Action Step 1**

Monitor Reading Counts tests to ensure that students are reading at a challenging level. Celebrate success when students achieve a certain amount of points

#### **Person or Persons Responsible**

Language Arts Teachers

#### **Target Dates or Schedule**

At least four times per year

#### **Evidence of Completion**

Reading Counts test data and District Benchmark results

### Plan to Monitor Fidelity of Implementation of G2.B1.S1

Check overall student scores

**Person or Persons Responsible**

Language Arts Department Chair

**Target Dates or Schedule**

Quarterly

**Evidence of Completion**

Students reaching their points goal on Reading Counts tests, District Benchmark Assessment results

### Plan to Monitor Effectiveness of G2.B1.S1

Monitor the amount of points students are earning

**Person or Persons Responsible**

Reading Coach

**Target Dates or Schedule**

Quarterly

**Evidence of Completion**

Reading Counts data

## G2.B2 Teachers struggle with providing students with opportunities for enrichment

### G2.B2.S1 All teachers will provide enrichment opportunities across all content areas

**Action Step 1**

Teachers plan for differentiated instruction and enrichment activities

**Person or Persons Responsible**

Teachers

**Target Dates or Schedule**

Ongoing throughout the year

**Evidence of Completion**

Teacher lesson plans



### Plan to Monitor Fidelity of Implementation of G2.B2.S1

Monitor for evidence of strategies used

#### Person or Persons Responsible

Principal, Supervising Administrator, Reading Coach

#### Target Dates or Schedule

Ongoing throughout the year

#### Evidence of Completion

Formal and informal observations, monitor lesson plans

### Plan to Monitor Effectiveness of G2.B2.S1

District benchmark assessments, mini formative assessments

#### Person or Persons Responsible

Principal, Supervising Administrator, Reading Coach

#### Target Dates or Schedule

Ongoing throughout the year

#### Evidence of Completion

District Benchmark Assessment results

### G2.B3 Placement of students in appropriate level courses

#### G2.B3.S1 Placing students in appropriate level courses

##### Action Step 1

Make sure that the master schedule has the appropriate number of advanced and gifted Language Arts classes.

#### Person or Persons Responsible

Assistant Principal

#### Target Dates or Schedule

Summer 2013

#### Evidence of Completion

Master Schedule

### **Plan to Monitor Fidelity of Implementation of G2.B3.S1**

Teachers communicate with guidance counselors when students should be moved into advanced classes

#### **Person or Persons Responsible**

Teachers

#### **Target Dates or Schedule**

Ongoing throughout the year

#### **Evidence of Completion**

Increased number of students in advanced classes

### **Plan to Monitor Effectiveness of G2.B3.S1**

Check lexile scores and progress monitoring of students to ensure correct placement of students in appropriate courses

#### **Person or Persons Responsible**

Guidance counselors, Staffing Specialist, and language arts teachers monitor proper placement of students

#### **Target Dates or Schedule**

At the start of the school year

#### **Evidence of Completion**

When students are appropriately placed they will maintain or increase their achievement levels

**G3. Increase the number of students at proficiency in the area of mathematics****G3.B1 Low level of rigor**

**G3.B1.S1** Teachers use Webb's Depth of Knowledge levels and FCAT 2.0 Item Specifications in planning lessons. Teachers will do collaborative planning in Professional Learning Communities (PLCs) and utilize common formative assessments in all math PLCs to ensure students understand the material before moving on.

**Action Step 1**

Teachers will utilize FCAT 2.0 specs and Webb's Depth of Knowledge when collaboratively planning their instruction in their Professional Learning Communities. They will use student generated data to monitor student progress.

**Person or Persons Responsible**

Principal, Supervising Administrator, teachers, Math Coach

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Lesson plan template, data from classroom observations, Professional Learning Community feedback form, data from district's benchmark assessments

**Facilitator:**

Math Coach

**Participants:**

Classroom Teachers, Administrative team

**Plan to Monitor Fidelity of Implementation of G3.B1.S1**

Administrative team will monitor to ensure that teachers utilize FCAT 2.0 specifications and Webb's Depth of Knowledge when collaboratively planning their instruction in their Professional Learning Communities. They will use student generated data to monitor student progress and offer coaching to struggling teachers as needed.

**Person or Persons Responsible**

Supervising Administrator

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Lesson plan template, data from classroom observations, Professional Learning Community feedback form, district benchmark assessment data, FCAT math results

### **Plan to Monitor Effectiveness of G3.B1.S1**

District benchmark assessment data will be used to monitor students who are projected to meet standards on the FCAT Math test. Coaching on math instruction will be provided to teachers with students not projected to meet standards.

#### **Person or Persons Responsible**

Supervising Administrator, teachers, Math Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Lesson plan template, data from classroom observations, PLC feedback form, data from district's benchmark assessments, FCAT math results

### **G3.B2 Teachers have difficulty differentiating instruction to meet the learning needs of students**

**G3.B2.S1** Teachers use AVID strategies, benchmark assessment data, and provide differentiated instruction for students

#### **Action Step 1**

Teachers will implement the AVID strategies and use of data.

#### **Person or Persons Responsible**

Teachers

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Lesson plans, classroom observations

## Action Step 2

Teachers will receive professional development on the use of AVID strategies and how to utilize data to guide their math instruction

### Person or Persons Responsible

AVID Coordinator

### Target Dates or Schedule

Continuous throughout the school year

### Evidence of Completion

Professional development agenda, Professional Learning Community feedback form

### Facilitator:

AVID Coordinator

### Participants:

Teachers

## Plan to Monitor Fidelity of Implementation of G3.B2.S1

Administrative team will monitor the usage of AVID strategies in the classroom by conducting walkthroughs, reviewing student generated assessment data results with teachers, and monitoring differentiated instruction for students in classrooms through performance data results and walkthroughs

### Person or Persons Responsible

Principal, Supervising Administrator, Math Coach, AVID coordinator

### Target Dates or Schedule

Continuous throughout the school year

### Evidence of Completion

Lesson plan template, data from classroom observations, Professional Learning Community feedback form

### Plan to Monitor Effectiveness of G3.B2.S1

Administrative team members will monitor teacher use of AVID strategies and data to drive instruction based on district assessments and formative and summative assessment data

#### Person or Persons Responsible

Principal, Supervising Administrator, Math Coach, AVID coordinator

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Student achievement data

## G4. Increase the number of students scoring above proficiency in the area of mathematics

### G4.B1 Placement of students in appropriate level courses

#### G4.B1.S1 Students will be placed in appropriate level courses

##### Action Step 1

Students will be placed in appropriate level courses based on their math data

#### Person or Persons Responsible

Principal, supervising administrator, Math Coach, guidance counselors

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Number of students in higher level math courses

### Plan to Monitor Fidelity of Implementation of G4.B1.S1

The administrative team members will monitor student placement by checking class placement against student achievement levels, class counts, and get teacher feedback on student placement

#### Person or Persons Responsible

Principal, Supervising Administrator, Math Coach

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Number of students in higher level math courses

### **Plan to Monitor Effectiveness of G4.B1.S1**

Administrative team members will monitor student progress by monitoring district benchmark math assessment results and provide math support for teachers who have students not meeting their goals to help them address the data of all students and ineffective instructional practices.

#### **Person or Persons Responsible**

Principal, Supervising Administrator, Math Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Data from classroom observations, data from district's benchmark assessments, FCAT math results

### **G5. Increase the proficiency of students in the lowest quartile**

#### **G5.B1 Placement of students in appropriate Math courses**

**G5.B1.S1** Make sure the master schedule has the appropriate number of Math Enhancement courses available and provide math enhancement classes for all students with level 1 and 2 FCAT Math scores

#### **Action Step 1**

Students will be placed in appropriate level courses based on their math data

#### **Person or Persons Responsible**

Assistant Principal, guidance counselors

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Math Enhancement courses are provided for all FCAT math level 1 and 2 students as evidenced on the master schedule

### **Plan to Monitor Fidelity of Implementation of G5.B1.S1**

Make sure the master schedule has the appropriate number of Math Enhancement classes and make sure that all FCAT Math level 1 and 2 students are placed in the appropriate course

#### **Person or Persons Responsible**

Principal, Assistant Principal

#### **Target Dates or Schedule**

Beginning of the school year

#### **Evidence of Completion**

Enough Math Enhancement courses offered to meet the number of FCAT Math level 1 and 2 students that comply with the class size amendment

### **Plan to Monitor Effectiveness of G5.B1.S1**

Because of placement in Math Enhancement courses student proficiency in math will increase

#### **Person or Persons Responsible**

Principal, Assistant Principal, guidance counselors

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Math Enhancement courses on the master schedule with students placed in them based on their FCAT math levels



**G6.** Our goal is to increase the number of students proficient in science

**G6.B1** Lack of rigorous instruction in the science classrooms

**G6.B1.S1** Teachers will use FCAT 2.0 Item specifications and Webb's Depth of Knowledge when doing collaborative planning in Professional Learning Communities (PLC) and develop common mini formative assessments in their PLC to monitor student progress

**Action Step 1**

Check lesson plans weekly, teacher formal and informal observations, Webb's DOK training, PLC training

**Person or Persons Responsible**

Principal, Assistant Principal, Reading Coach, CRT

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Lesson plan template data from classroom observations, weekly Professional Learning Community feedback form

**Facilitator:**

Supervising Administrator

**Participants:**

Teachers

**Plan to Monitor Fidelity of Implementation of G6.B1.S1**

Administrative team members will attend science department Professional Learning Community meetings to monitor planning

**Person or Persons Responsible**

Principal, Supervising Administrator, teachers

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Classroom observation data, Professional Learning Community meeting notes

### Plan to Monitor Effectiveness of G6.B1.S1

District benchmark assessment data will be monitored and teachers will differentiate instruction for students not projected to meet standards on FCAT science

#### Person or Persons Responsible

CRT

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Lesson plans

### G6.B2 Students having difficulty understanding science concepts

**G6.B2.S1** Implement best practices in science such as inquiry based hands-on learning, focus on science vocabulary, student participation in the science fair, common board configurations, and STEM activities.

#### Action Step 1

Check lesson plans weekly, classroom observation data, monitoring Science Fair participation

#### Person or Persons Responsible

Principal, assistant principal, department chairperson

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Lesson plans, data from classroom observations

### **Plan to Monitor Fidelity of Implementation of G6.B2.S1**

Classroom observations focusing on hands on inquiry learning, vocabulary building activities, Common Boards, Science Fair preparation, and STEM activities with professional development activities provided for all teachers and coaching provided for teachers struggling in these areas

#### **Person or Persons Responsible**

Principal, Assessing Administrator

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Classroom observation data

### **Plan to Monitor Effectiveness of G6.B2.S1**

Classroom observation data, district benchmark assessment data, FCAT science data

#### **Person or Persons Responsible**

CRT

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Classroom observation data, lesson plans, district benchmark assessment data, FCAT science data

**G6.B3** Students have difficulty retaining science concepts from previous years

**G6.B3.S1** Provide bell work for seventh and eighth grade students in order to review sixth and seventh grade benchmarks and provide opportunities for their students to practice FCAT style questions on FCAT Explorer.

**Action Step 1**

Administration team will conduct classroom walkthroughs and monitor lesson plans to ensure students are doing bell work

**Person or Persons Responsible**

Principal, Supervising Administrator, CRT

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Professional Learning Community meeting notes, lesson plan templates, classroom observation data

**Plan to Monitor Fidelity of Implementation of G6.B3.S1**

The supervising administrator and CRT will attend PLC meetings to monitor planning for bellwork. The supervising administrator will monitor lesson plans. Coaching will be provided for struggling teachers.

**Person or Persons Responsible**

Supervising Administrator, CRT

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

PLC meeting notes, lesson plans, classroom walkthroughs

## Plan to Monitor Effectiveness of G6.B3.S1

FCAT Explorer Science data and FCAT science data

### Person or Persons Responsible

CRT

### Target Dates or Schedule

Continuous throughout the school year

### Evidence of Completion

FCAT Explorer Science data, FCAT science data

## G7. Increase the number of students at proficiency in the area of reading

### G7.B1 Low level of rigor in reading instruction

**G7.B1.S1** Use Webb's DOK and a variety of AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies to increase rigor and also to keep students engaged in learning

#### Action Step 1

Teachers will plan their lessons with their Professional Learning Community to incorporate Webb's Depth of Knowledge and AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies in all lessons

#### Person or Persons Responsible

Teachers

#### Target Dates or Schedule

Ongoing throughout the school

#### Evidence of Completion

This will be monitored by the assessing administrator attending some of the Professional Learning Community meetings, by reading lesson plans, and doing informal observations

#### Facilitator:

Reading Coach and AVID Coordinator

#### Participants:

Teachers

### **Plan to Monitor Fidelity of Implementation of G7.B1.S1**

Administration team members will conduct classroom observations, review lesson plans, and attend Professional Learning Community Meetings to monitor the implementation of the strategies

#### **Person or Persons Responsible**

Principal, Supervising Administrator, AVID Coordinator, Reading Coach, CRT

#### **Target Dates or Schedule**

Throughout the school year

#### **Evidence of Completion**

Classroom observation data, lesson plans

### **Plan to Monitor Effectiveness of G7.B1.S1**

District benchmark assessment data will be monitored to track the progress of students meeting standards in reading. Coaching will be offered to teachers with students not meeting standards.

#### **Person or Persons Responsible**

Reading Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

District benchmark assessment data, FCAT Reading data

**G7.B1.S2 Offer training to teachers in close reading strategies, AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR), and Common Core Standards**

**Action Step 1**

Teachers will participate in hands-on activities which represent Writing, Inquiry, Communication, Organization, and Reading strategies

**Person or Persons Responsible**

Reading Coach, AVID Coordinator

**Target Dates or Schedule**

Monthly through the regularly scheduled professional development

**Evidence of Completion**

Sign in sheets at training, teachers complete follow up activities

**Facilitator:**

Reading Coach, AVID Coordinator

**Participants:**

Reading Coach and AVID Coordinator

**Plan to Monitor Fidelity of Implementation of G7.B1.S2**

Administration team members will conduct classroom observations, check lesson plans, and attend Professional Learning Community meetings. Coaching will be offered to teachers struggling with close reading, Writing, Inquiry, Communication, Organization, and Reading strategies, and the Common Core state standards.

**Person or Persons Responsible**

Principal, Supervising Administrator, Reading Coach, AVID Coordinator

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Classroom observation data, lesson plans, Professional Learning Community meeting notes

### Plan to Monitor Effectiveness of G7.B1.S2

District benchmark assessment data will be monitored and coaching will be offered to teachers with struggling students.

#### **Person or Persons Responsible**

Reading coach, CRT

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

District benchmark assessment data and FCAT Reading data

### G7.B1.S3 Make sure that teachers do collaborative planning in their Professional Learning Communities (PLC)

#### **Action Step 1**

Visit Professional Learning Community planning meetings, monitor weekly lesson plans

#### **Person or Persons Responsible**

Reading Coach, Supervising Administrator

#### **Target Dates or Schedule**

Ongoing throughout the year

#### **Evidence of Completion**

Formal and informal observations throughout the year

### Plan to Monitor Fidelity of Implementation of G7.B1.S3

Administration team members will participate in Professional Learning Community (PLC) meetings, monitor PLC meeting notes, and review lesson plans.

#### **Person or Persons Responsible**

Principal, Supervising administrator, Reading coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Professional Learning Community meeting notes, lesson plans



### Plan to Monitor Effectiveness of G7.B1.S3

District benchmark assessments, PLC meeting notes, and lesson plans will be monitored by the admin team. If a teacher or teachers are struggling with the PLC process, coaching will be provided.

#### Person or Persons Responsible

Reading Coach, CRT

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

FCAT reading results, district benchmark assessment data

**G7.B1.S4** Teachers administer frequent common formative mini assessments to ensure students understand concepts and do intervention or enrichment before moving on to another topic

#### Action Step 1

Administer common formative mini assessments and implement enrichment and intervention activities based on the data

#### Person or Persons Responsible

Teachers

#### Target Dates or Schedule

Ongoing throughout the school year

#### Evidence of Completion

Lesson plans, mini assessment data

### Plan to Monitor Fidelity of Implementation of G7.B1.S4

Administration team members will monitor teacher use of common formative mini assessments and their results and observe teachers implementing interventions and enrichment activities with students. Coaching will be provided for teachers struggling in the above areas.

#### Person or Persons Responsible

Principal, Supervising Administrator, Reading Coach

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Lesson plans, classroom observations, common formative mini assessment data, Professional Learning Community team meeting notes

### Plan to Monitor Effectiveness of G7.B1.S4

FCAT reading results and district benchmark assessment data will be monitored. Coaching will be offered to struggling teachers.

#### Person or Persons Responsible

Reading Coach, CRT

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

FCAT reading results, district benchmark assessment data

**G7.B1.S5** Students are given the opportunity to reflect on thier misconceptions in order to redo assignments or re-take assessments

#### Action Step 1

Monitor assessment and assignment results and offer the chance for students to redo work as needed

#### Person or Persons Responsible

Teachers

#### Target Dates or Schedule

Ongoing throughout the school year

#### Evidence of Completion

Assessment results and assignment results on redone work

### Plan to Monitor Fidelity of Implementation of G7.B1.S5

Administration team members will monitor student grades, Extra Help Center logs, Individual Education Plan goal progress, and 504 plan goal progress

#### Person or Persons Responsible

Assistant principal, Supervising Administrator, Staffing Specialist

#### Target Dates or Schedule

Continuous throughout the school year

#### Evidence of Completion

Extra Help Center logs, Individual Education Plan goal progress, 504 plan goal progress

### **Plan to Monitor Effectiveness of G7.B1.S5**

Student grades, formative mini assessment results, district benchmark assessment results, and Extra Help Center Logs will be monitored to determine if students are being given the opportunity to reflect on misconceptions in order to redo or re-take assignments. Coaching will be offered to struggling teachers.

#### **Person or Persons Responsible**

Reading Coach, CRT

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

District benchmark exam results, FCAT reading results

### **G7.B2 Students are not reading on a regular basis outside of the classroom**

**G7.B2.S1** Language arts department will agree on a point system and requirements for Reading Counts through language arts classes and publish a list of required summer reading along with the requirements for the summer reading project.

#### **Action Step 1**

Students will take Reading Counts tests upon the completion of independent reading

#### **Person or Persons Responsible**

Principal, Assistant Principal, Language Curriculum Leader

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Reading Counts Test Benchmark Test

### **Plan to Monitor Fidelity of Implementation of G7.B2.S1**

Administration team members will review the point system and list or required summer reading activities as well as monitor student data on Reading Counts

#### **Person or Persons Responsible**

Supervising administrator, Reading Coach

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Reading Counts data, language arts Professional Learning Community meeting notes

### **Plan to Monitor Effectiveness of G7.B2.S1**

Reading Counts data will be collected to determine if students met their goals. If the results are not positive, the administration team and language arts department will work through the problem solving process to determine what went wrong and modify their practices.

#### **Person or Persons Responsible**

Teachers, Reading Coach

#### **Target Dates or Schedule**

The end of the school year

#### **Evidence of Completion**

Increase in the percentage of students successfully completing reading counts assessments

**G8. Increase the proficiency of students in the lowest quartile**

**G8.B1 Students are not engaged in classroom instruction**

**G8.B1.S1 Teachers need to do a variety of different teaching strategies and activities**

**Action Step 1**

Provide ongoing professional development on close reading strategies and AVID Writing, Inquiry, Communication, Organization, and Reading strategies

**Person or Persons Responsible**

Reading Coach, AVID Coordinator

**Target Dates or Schedule**

Ongoing throughout the year

**Evidence of Completion**

Supervising administrator will check lesson plans weekly and do formal and informal observations

**Facilitator:**

Reading Coach

**Participants:**

All subject area teachers will incorporate a variety of strategies in their lesson plans

**Plan to Monitor Fidelity of Implementation of G8.B1.S1**

Visit the Professional Learning Community meetings during their weekly planning time to discuss data that was collected from the formative assessments and to see what strategies they are planning to do for intervention and enrichment

**Person or Persons Responsible**

Supervising administrator, Reading Coach, AVID Coordinator and the observation team

**Target Dates or Schedule**

Ongoing throughout the year through weekly lesson plans and informal observations

**Evidence of Completion**

Professional Learning Community meeting notes, lesson plans, classroom observations

### Plan to Monitor Effectiveness of G8.B1.S1

Overall student proficiency will increase

#### Person or Persons Responsible

Principal, Supervising Administrator, administration team

#### Target Dates or Schedule

Data will be collected and evaluated at least once a week

#### Evidence of Completion

District benchmark assessments, FCAT reading results

**G8.B1.S2** Teachers use data from common, formative mini assessments to track student progress and provide differentiated instruction in order to better engage students in classroom instruction

#### Action Step 1

In their Professional Learning Communities, teachers will study data from common formative assessments and come up with a plan for remediation and enrichment

#### Person or Persons Responsible

Professional Learning Community facilitator

#### Target Dates or Schedule

Ongoing throughout the year

#### Evidence of Completion

Lesson plans and student progress on common formative assessments

### Plan to Monitor Fidelity of Implementation of G8.B1.S2

Monitoring the effect on the student engagement when they receive differentiated instruction

#### Person or Persons Responsible

Supervising administrator

#### Target Dates or Schedule

Ongoing throughout the year

#### Evidence of Completion

Student engagement will increase

## Plan to Monitor Effectiveness of G8.B1.S2

Mini assessments, teacher made assessments, benchmark assessments, classroom observation data

### Person or Persons Responsible

AVID Coordinator

### Target Dates or Schedule

Ongoing throughout the year

### Evidence of Completion

Student achievement data and increased student engagement

## G9. Our goal is to increase the number of students proficient in algebra

### G9.B1 Students lacking prior knowledge due to skipping one to two math courses

**G9.B1.S1** Provide extra help through tutoring after school, students visiting the Extra Help Center during school to provide a deeper understanding and reinforcement of concepts, provide practice and reinforcement of concepts through bell work, mini lessons, and questions, peer tutoring during class time

### Action Step 1

Use prior FCAT data and current performance data to determine needs for additional support through the Extra Help Center or Algebra Enhancement courses

### Person or Persons Responsible

Teachers, Math Coach, guidance counselors

### Target Dates or Schedule

Continuous throughout the school year

### Evidence of Completion

End of course examination results

### **Plan to Monitor Fidelity of Implementation of G9.B1.S1**

Monitoring students attending after school tutoring, Extra Help Center attendance, teacher lesson plans, classroom observations, and peer tutoring log

#### **Person or Persons Responsible**

Teachers, guidance counselors, Supervising Administrator

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Tutoring sign in sheets, Extra Help Center sign in sheets, teacher lesson plans

### **Plan to Monitor Effectiveness of G9.B1.S1**

End of course examination benchmark data and common formative assessment data

#### **Person or Persons Responsible**

Math Coach, CRT

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

End of course examination and teacher data



## Coordination and Integration

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

### How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Southwest Middle School has been allocated \$5,600 in Title II funding that we will use to send eleven staff members to the AVID conference in Orlando from July 7th - July 9th.

## Appendix 1: Professional Development Plan to Support School Improvement Goals

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

*Professional development opportunities identified in the SIP as action steps to achieve the school's goals.*

### G1. Increase student writing proficiency by helping students become reflective writers.

**G1.B1** Students having difficulty developing and organizing ideas with supporting details, conventions, and proper sentence structure.

**G1.B1.S1** Students will use graphic organizers to develop and organize ideas with supporting details, conventions, and proper sentence structure

#### PD Opportunity 1

Students practice using graphic organizers and Cornell Notes in all content areas.

##### Facilitator

Reading Coach

##### Participants

Teachers utilize graphic organizers to demonstrate how to organize thoughts. Teachers show model essays. Teachers guide students on how to review other students' essays.

##### Target Dates or Schedule

Continuous throughout the school year

##### Evidence of Completion

Student generated graphic organizers and Cornell Notes

### **G3. Increase the number of students at proficiency in the area of mathematics**

#### **G3.B1 Low level of rigor**

**G3.B1.S1** Teachers use Webb's Depth of Knowledge levels and FCAT 2.0 Item Specifications in planning lessons. Teachers will do collaborative planning in Professional Learning Communities (PLCs) and utilize common formative assessments in all math PLCs to ensure students understand the material before moving on.

#### **PD Opportunity 1**

Teachers will utilize FCAT 2.0 specs and Webb's Depth of Knowledge when collaboratively planning their instruction in their Professional Learning Communities. They will use student generated data to monitor student progress.

#### **Facilitator**

Math Coach

#### **Participants**

Classroom Teachers, Administrative team

#### **Target Dates or Schedule**

Continuous throughout the school year

#### **Evidence of Completion**

Lesson plan template, data from classroom observations, Professional Learning Community feedback form, data from district's benchmark assessments

**G3.B2** Teachers have difficulty differentiating instruction to meet the learning needs of students

**G3.B2.S1** Teachers use AVID strategies, benchmark assessment data, and provide differentiated instruction for students

**PD Opportunity 1**

Teachers will receive professional development on the use of AVID strategies and how to utilize data to guide their math instruction

**Facilitator**

AVID Coordinator

**Participants**

Teachers

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Professional development agenda, Professional Learning Community feedback form

**G6.** Our goal is to increase the number of students proficient in science

**G6.B1** Lack of rigorous instruction in the science classrooms

**G6.B1.S1** Teachers will use FCAT 2.0 Item specifications and Webb's Depth of Knowledge when doing collaborative planning in Professional Learning Communities (PLC) and develop common mini formative assessments in their PLC to monitor student progress

**PD Opportunity 1**

Check lesson plans weekly, teacher formal and informal observations, Webb's DOK training, PLC training

**Facilitator**

Supervising Administrator

**Participants**

Teachers

**Target Dates or Schedule**

Continuous throughout the school year

**Evidence of Completion**

Lesson plan template data from classroom observations, weekly Professional Learning Community feedback form

## **G7. Increase the number of students at proficiency in the area of reading**

### **G7.B1 Low level of rigor in reading instruction**

**G7.B1.S1** Use Webb's DOK and a variety of AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies to increase rigor and also to keep students engaged in learning

#### **PD Opportunity 1**

Teachers will plan their lessons with their Professional Learning Community to incorporate Webb's Depth of Knowledge and AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies in all lessons

##### **Facilitator**

Reading Coach and AVID Coordinator

##### **Participants**

Teachers

##### **Target Dates or Schedule**

Ongoing throughout the school

##### **Evidence of Completion**

This will be monitored by the assessing administrator attending some of the Professional Learning Community meetings, by reading lesson plans, and doing informal observations

**G7.B1.S2** Offer training to teachers in close reading strategies, AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR), and Common Core Standards

#### **PD Opportunity 1**

Teachers will participate in hands-on activities which represent Writing, Inquiry, Communication, Organization, and Reading strategies

##### **Facilitator**

Reading Coach, AVID Coordinator

##### **Participants**

Reading Coach and AVID Coordinator

##### **Target Dates or Schedule**

Monthly through the regularly scheduled professional development

##### **Evidence of Completion**

Sign in sheets at training, teachers complete follow up activities

**G8. Increase the proficiency of students in the lowest quartile**

**G8.B1 Students are not engaged in classroom instruction**

**G8.B1.S1 Teachers need to do a variety of different teaching strategies and activities**

**PD Opportunity 1**

Provide ongoing professional development on close reading strategies and AVID Writing, Inquiry, Communication, Organization, and Reading strategies

**Facilitator**

Reading Coach

**Participants**

All subject area teachers will incorporate a variety of strategies in their lesson plans

**Target Dates or Schedule**

Ongoing throughout the year

**Evidence of Completion**

Supervising administrator will check lesson plans weekly and do formal and informal observations

## Appendix 2: Budget to Support School Improvement Goals

### Budget Summary by Goal

Goal	Description	Total
G1.	Increase student writing proficiency by helping students become reflective writers.	\$20,000
G2.	Have higher performing students maintain or increase their level of performance.	\$7,200
G3.	Increase the number of students at proficiency in the area of mathematics	\$20,000
G7.	Increase the number of students at proficiency in the area of reading	\$43,000
G8.	Increase the proficiency of students in the lowest quartile	\$20,000
Total		\$110,200

### Budget Summary by Funding Source and Resource Type

Funding Source	Professional Development	Evidence-Based Materials	Evidence-Based Program	Total
Title II and General Budget	\$60,000	\$0	\$0	\$60,000
General Budget	\$40,000	\$7,200	\$3,000	\$50,200
	\$0	\$0	\$0	\$0
Total	\$100,000	\$7,200	\$3,000	\$110,200

### Budget Details

*Budget items identified in the SIP as necessary to achieve the school's goals.*



**G1. Increase student writing proficiency by helping students become reflective writers.**

**G1.B1** Students having difficulty developing and organizing ideas with supporting details, conventions, and proper sentence structure.

**G1.B1.S1** Students will use graphic organizers to develop and organize ideas with supporting details, conventions, and proper sentence structure

**Action Step 1**

Students practice using graphic organizers and Cornell Notes in all content areas.

**Resource Type**

Professional Development

**Resource**

AVID Summer Institute

**Funding Source**

General Budget

**Amount Needed**

\$20,000

**G2. Have higher performing students maintain or increase their level of performance.**

**G2.B1 Students are not reading challenging books**

**G2.B1.S1** Require Reading Counts through Language Arts classes. All students will be tested for a lexile score twice a year and required to read appropriate level books. Research to purchase more 1000+lexile age appropriate books for the Media Center.

**Action Step 1**

Monitor Reading Counts tests to ensure that students are reading at a challenging level. Celebrate success when students achieve a certain amount of points

**Resource Type**

Evidence-Based Materials

**Resource**

Purchase books

**Funding Source**

General Budget

**Amount Needed**

\$7,200

**G3. Increase the number of students at proficiency in the area of mathematics**

**G3.B2 Teachers have difficulty differentiating instruction to meet the learning needs of students**

**G3.B2.S1 Teachers use AVID strategies, benchmark assessment data, and provide differentiated instruction for students**

**Action Step 2**

Teachers will receive professional development on the use of AVID strategies and how to utilize data to guide their math instruction

**Resource Type**

Professional Development

**Resource**

AVID Summer Institute

**Funding Source**

General Budget

**Amount Needed**

\$20,000

**G7. Increase the number of students at proficiency in the area of reading**

**G7.B1 Low level of rigor in reading instruction**

**G7.B1.S1** Use Webb's DOK and a variety of AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies to increase rigor and also to keep students engaged in learning

**Action Step 1**

Teachers will plan their lessons with their Professional Learning Community to incorporate Webb's Depth of Knowledge and AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR) strategies in all lessons

**Resource Type**

Professional Development

**Resource**

AVID Conference

**Funding Source**

Title II and General Budget

**Amount Needed**

\$20,000

**G7.B1.S2** Offer training to teachers in close reading strategies, AVID Writing, Inquiry, Communication, Organization, and Reading (WICOR), and Common Core Standards

**Action Step 1**

Teachers will participate in hands-on activities which represent Writing, Inquiry, Communication, Organization, and Reading strategies

**Resource Type**

Professional Development

**Resource**

AVID Conference

**Funding Source**

Title II and General Budget

**Amount Needed**

\$20,000

**G7.B2** Students are not reading on a regular basis outside of the classroom

**G7.B2.S1** Language arts department will agree on a point system and requirements for Reading Counts through language arts classes and publish a list of required summer reading along with the requirements for the summer reading project.

**Action Step 1**

Students will take Reading Counts tests upon the completion of independent reading

**Resource Type**

Evidence-Based Program

**Resource**

Reading Counts Test

**Funding Source**

General Budget

**Amount Needed**

\$3,000

**G8.** Increase the proficiency of students in the lowest quartile

**G8.B1** Students are not engaged in classroom instruction

**G8.B1.S1** Teachers need to do a variety of different teaching strategies and activities

**Action Step 1**

Provide ongoing professional development on close reading strategies and AVID Writing, Inquiry, Communication, Organization, and Reading strategies

**Resource Type**

Professional Development

**Resource**

AVID Summer Institute Training

**Funding Source**

Title II and General Budget

**Amount Needed**

\$20,000

**G9.** Our goal is to increase the number of students proficient in algebra

**G9.B1** Students lacking prior knowledge due to skipping one to two math courses

**G9.B1.S1** Provide extra help through tutoring after school, students visiting the Extra Help Center during school to provide a deeper understanding and reinforcement of concepts, provide practice and reinforcement of concepts through bell work, mini lessons, and questions, peer tutoring during class time

**Action Step 1**

Use prior FCAT data and current performance data to determine needs for additional support through the Extra Help Center or Algebra Enhancement courses

**Resource Type**

Evidence-Based Program

**Resource**

**Funding Source**

**Amount Needed**