

Pam Stewart, Commissioner

2013-2014 SCHOOL IMPROVEMENT PLAN

Lake Nona High 12500 NARCOOSSEE RD Orlando, FL 32832 407-956-8300

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School TypeTitle IFree and Reduced Lunch RateHigh SchoolNo42%

Alternative/ESE Center Charter School Minority Rate

No No 68%

School Grades History

 2013-14
 2012-13
 2011-12
 2010-11
 2009-10

 PENDING
 A
 A
 B
 C

SIP Authority and Template

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

Appendix 1: Professional Development Plan to Support Goals

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

Appendix 2: Budget to Support Goals

Appendix 2 is the budget needed to implement the strategies identified in the plan.

Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

DA Regions

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

DA Categories

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
 - Year 1 declined to D, or first-time graded schools receiving a D
 - Year 2 second consecutive D, or F followed by a D
 - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
 - Year 1 declined to F, or first-time graded schools receiving an F
 - Year 2 or more second or more consecutive F

DA Turnaround and Monitoring Statuses

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

2013-14 DA Category and Statuses

DA Category	Region	RED
Not in DA	N/A	N/A

Former F	Post-Priority Planning	Planning	Implementing TOP
No	No	No	No

Current School Status

School Information

School-Level Information

School

Lake Nona High

Principal

Margaret Nampon

School Advisory Council chair

Teresa Loomis

Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title	
Margaret Nampon	Principal	
Jennifer Bellinger	Assistant Principal	
Paul Browning	Assistant Principal	
James Hoffman	Assistant Principal	
George Arscott	Administrative Dean	
Karen Reid-Santo Domingo	Administrative Dean	
Amy DeMott	Academic Dean	
Nirsa Gautier	Curriculum Resource Teacher	
Andrew Chiles	Athletic Director	
Ann Marie Rodriguez	SAFE Coordinator	

District-Level Information

District

Orange

Superintendent

Dr. Barbara M Jenkins

Date of school board approval of SIP

1/28/2014

School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Membership of the SAC

The SAC is comprised of school administrators, teachers, parents, and community leaders.

Involvement of the SAC in the development of the SIP

The LNHS meets monthly throughout the school year. During the meetings, school performance data is reviewd with the SAC and discussed. The goals that have been established in the improvement plan

based upon performance data are evaluated. The SAC works together in a problem-solving method to develop strategies to help LNHS achieve improvement goals. The process is continuous throughout the year.

Activities of the SAC for the upcoming school year

During monthly meetings student assessment data is reviewed for progress monitoring. Student achievement is discussed to identify areas of need. Using the school improvement goals, instructional strategies and professional development are shared and discussed to meet the school goals.

Projected use of school improvement funds, including the amount allocated to each project

N/A

Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC In Compliance

If not in compliance, describe the measures being taken to comply with SAC requirements

Highly Qualified Staff

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Administrators

of administrators

4

receiving effective rating or higher

(not entered because basis is < 10)

Administrator Information:

Margaret Nampon		
Principal	Years as Administrator: 6	Years at Current School: 5
Credentials	B.S. English Education from U M.Ed. Educational Leadership NBCT – ELA/AYA English – 6-12 Gifted Endorsement Middle Grades Endorsement Educational Leadership Principal – K-12	
Performance Record	with 5 years as an assistant property Assistant Principal for Instruction Mrs. Nampon helped develop a Academy that has seen studer 4,100 credit hours in four years Academy and through a strate Mrs. Nampon has helped to deprogram that has demonstrate participation and performance 905 Advanced Placement example 2011-12 to 672 students taking exams with more than a 45% sprincipal, Mrs. Nampon has comportunities for students inclused Advanced Placement participal Below is documentation of the performance data that shows the students in the students in the performance data that shows the students in the	ants successfully accrue more than as. In addition, through the Collegiate gically developed master schedule, evelop an Advanced Placement disconsistent growth in both growing from 581 students taking ms with a 38.4% success rate in ginal 1,136 Advanced Placement success rate in 2012-13. As not increase of 26% in the tion for the 2013-14 school year. It is three years of state testing the overall student achievement for ints while Mrs. Nampon has been a section of the color of the

FCAT Reading – 57% Proficient Learning Gains - 69% Learning gains L25% - 75% FCAT Math – 66% proficient Learning Gains - 66% Learning gains L25% - 85% ALG EOC (if applicable) - 48.8% proficient GEO EOC (if applicable) – 86% proficient FCAT Writing – 65% at 3.5 or higher Biology EOC (if applicable) - 79% Proficient 2010-11: Lake Nona High School School grade - B FCAT Reading - 53% Proficient Learning Gains – 54% Learning gains L25% - 47% FCAT Math – 77% proficient Learning Gains – 78% Learning gains L25% - 66% FCAT Writing – 96% at 3.0 or higher

Paul Browning		
Asst Principal	Years as Administrator: 0	Years at Current School: 1
Credentials	B.A., Finance, University of Communication M.A., Biblical Studies, Reform Modified Core, Educational Leforida Social Sciences, Grades 6-12 Educational Leadership, K-12	ed Theological Seminary eadership, University of Central
Performance Record	years as a classroom teacher implementing strategies designenhanced learning for high accomposition and intervention for struction as a teacher-leader with For the past three years, Mr. Expression instructional support role at Withere he successfully function providing instructional training Browning also provided school helping teachers to utilize studdecisions and to monitor programmers.	filliam R. Boone High School. While ed as an instructional coach and professional development. Mr. ol-wide support for MTSS and Rtl, dent data to make instructional ress in order to increase student ed teachers in the implementation nal strategies. ol

Biology EOC – 71% Proficient 2010-11: Boone High School School grade - B FCAT Reading – 75.4% Proficient Learning Gains – 64.6% Learning gains L25% - 34.2% FCAT Math – 86.9% proficient Learning Gains – 80.7% Learning gains L25% - 66.5% FCAT Writing – 87.7% at 3.0 or higher ALG EOC – 58% proficient

James Hoffman		
Asst Principal	Years as Administrator: 4	Years at Current School: 2
Credentials		ry Education and Specific Learning esleyan College, Buckhannon West
Performance Record	years of teaching experience environments. He also has for school Staffing Specialist and district administrator. Prior to being appointed as a High School, Mr. Hoffman sup Psychologists and School So worked extensively on studer several student data systems Mr. Hoffman's educational works assistant Principal for Lake Not Specialist for Psychological a Staffing Specialist for Exception Language Arts Teacher for st Disabilities, Elementary School	School ent % 7% higher 64% proficient 'es

FCAT Reading – 58.5% proficient Learning Gains – 64.7% Learning gains L25% - 64.5% FCAT Math – 58.9% proficient Learning Gains – 65.5% Learning gains L25% - 60.6% 2010-2011: District School grade – B FCAT Reading – 63.1% proficient Learning Gains – 50.6% Learning gains L25% - 31.8% FCAT Math – 63.6% proficient Learning Gains – 50.3% Learning gains L25% - 29.3 %

Jennifer Bellinger		
Asst Principal	Years as Administrator: 8	Years at Current School: 2
Credentials		Ed Leadership and School Principal Certification Program to gain my
Performance Record	40% made learning gains 49% of the lowest 25% made 57% of Algebra I & Geometry exams 69% made learning gains 60% of the lowest 25% made 2011-12 Oak Ridge High Sche school letter grade C 80% of 10th grade students p student achievement grew 78 portion of the school grade for 25% of 9/10th grade students 56% made learning gains 65% of the lowest 25% made	% % higher 64% proficient es col cassed the Florida Writes test scored proficient on FCAT Reading learning gains students scored proficient on EOC learning gains col assed the Florida Writes test percentage points on the FCAT mula scored proficient on FCAT Reading learning gains students scored proficient on EOC

Instructional Coaches

of instructional coaches

3

receiving effective rating or higher

(not entered because basis is < 10)

Instructional Coach Information:

Amy DeMott		
Full-time / School-based	Years as Coach: 0	Years at Current School: 1
Areas	Data, Rtl/MTSS, Other	
Credentials	BS-Elementary Education, Universellementary Education Elementary Education Educational Leadership, K-12 ESOL	-
Performance Record	Lake Nona Middle School 2012-School grade A FCAT Reading 73.7% Learning Gains 70.2% Learning gains L25%- 66.7% FCAT Math 68.3% Learning Gains 63.6% Learning gains L25% 66.2% FCAT Writing 61.2% Reading AMO Target Met YES Math AMO Target Met YES Writing AMO Target Met YES Lake Nona Middle School 2011-School grade A FCAT Reading 70.7% Learning Gains 68.8%% Learning Gains 66.7% Learning Gains 66.7% Learning Gains 66.7% Learning Gains 68.9% Learning Gains 51.8% Learning Gains 51.8% Learning Gains 51.8% Learning Gains 50.6 % Learning Gains 50.6 % Learning Gains L25% 25.5% FCAT Writing 81.8%	S -2012

Alyson Boger		
Full-time / School-based	Years as Coach: 3	Years at Current School: 3
Areas	Reading/Literacy, Data, Rtl	I/MTSS, Other
Credentials	B.A., English, Eastern Con M.Ed – Curriculum and Ins Canyon University English, 6-12 Reading, K-12	necticut State University structional Design, Reading, Grand
Performance Record	two previous years – 70% (least 50% showed gains th	gh School icient % nt % 59% 57% or higher) – 64% proficient - Yes es No School ficient % nt % 48.8% proficient e 86% proficient or higher) – 79% Proficient School ficient

Learning gains L25% - 66% FCAT Writing – 96% at 3.0 or higher

Nirsa Gautier		
Full-time / School-based	Years as Coach: 0	Years at Current School: 5
Areas	Reading/Literacy, Data, Other	
Credentials	B.S., Elementary Education M.A., Instructional Technology English 6-12 ESOL K-12 Integrated Curriculum 5-9 Elementary Education	
Performance Record	OCPS, Mrs. Gautier has been High since the school opened in English I ESOL and English II; the administrative team. For the English I/Honors classes show 75% Mrs. Gautier's English I st	Mrs. Gautier and has just joined e 2010-2011, 61% of Mrs. Gautier ed learning gains; in 2011-2012, tudents showing learning gains. In students made learning gains, 75% arning gains, and 79% of her ning gains. chool at

FCAT Reading – 53% Proficient Learning Gains – 54% Learning gains L25% - 47% FCAT Math – 77% proficient Learning Gains – 78% Learning gains L25% - 66% FCAT Writing – 96% at 3.0 or higher

Classroom Teachers

of classroom teachers

88

receiving effective rating or higher

88, 100%

Highly Qualified Teachers

100%

certified in-field

86, 98%

ESOL endorsed

11, 13%

reading endorsed

6, 7%

with advanced degrees

34, 39%

National Board Certified

8,9%

first-year teachers

11, 13%

with 1-5 years of experience

32, 36%

with 6-14 years of experience

36, 41%

with 15 or more years of experience

9, 10%

Education Paraprofessionals

of paraprofessionals

4

Highly Qualified

4, 100%

Other Instructional Personnel

of instructional personnel not captured in the sections above

8

receiving effective rating or higher

(not entered because basis is < 10)

Teacher Recruitment and Retention Strategies

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

- 1. High quality professional learning opportunities (Principal/Assistant Principals/CRT/Academic Dean)
- 2. Comprehensive Interviewing Process (Principal/Assistant Principals)
- 3. New Teacher Induction/Mentoring (CRT/Academic Dean)
- 4. Professional Learning Communities (Principal/Assistant Principals/CRT/Deans)

Teacher Mentoring Program/Plan

This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Mentors are paired with their mentees according to common teaching assignments (e.g. – Algebra II with Algebra II) or common teaching fields (e.g.—English with English). Also, mentors and mentees are paired according to proximity. When proximity is minimal it allows for more frequent collaboration and professional discourse between the mentor and the mentee. The mentors also meet with the mentee informally on a weekly basis in order that the mentor may be able to address concerns, offer professional guidance, and suggest strategies for growth. In addition, quarterly new teacher meetings are held to address issues and or concerns for all new teachers.

Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

The MTSS Leadership Team meets on Thursdays during 2nd period to discuss progress with initiatives and trouble shoot issues with implementation and/or monitoring of student progress. Assistant Principals function as support for all grade levels and groups of students. Each Dean acts as a grade-level specific leader for intervention and implementation for identified students. They work with teachers directly to insure students are receiving appropriate interventions at the appropriate intensity. The Guidance Counselors act as additional support for identification and monitoring of students and their instructional/intervention needs. Curriculum Leaders assist in implementation across curricular areas and specific grade levels. The MTSS Leadership Team is comprised of members from all areas across the school organization. As a result, the efforts of MTSS are integrated into the processes for all areas. The weekly meetings provide a forum for exchange of information and monitoring of processes from all stakeholders and across all areas. MTSS is integrated into all strategies and facets of the school organization.

Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

The Principal oversees and coordinates all MTSS activities and efforts to insure needs are being addressed and effective MTSS strategies are being developed and implemented. The Assistant Principals oversee respective content areas, assist teams with data analysis and progress monitoring, developing instructional strategies, and identifying academic needs. Assistant Principals also meet regularly with PLC's to facilitate collaboration among teachers and to address needs. The Discipline Deans monitor student behavior and report to the MTSS team any concerns they have related student behaviors that will negatively impact student achievement. They also work with the team to develop interventions for students who are behavior risks. The Academic Dean oversees all testing and assessment. She provides progress monitoring data from all formative assessments to the MTSS team in order that the team might develop support systems to help struggling students be successful. The CRT oversees all professional development. She works with teachers to improve instructional practice and strategies. She identifies those strategies most needed that target the greatest need among students and helps teachers to implement these strategies in daily instruction.

Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The MTSS team meets weekly to address students' needs. Each team member is responsible for ongoing monitoring of a sub-population among the student body. Lists are maintained of students within these sub-populations of struggling students. In addition to the student lists, interventions and supports are discussed at team meetings and put into place to help all students be successful. Progress monitoring data is monitoring on an ongoing basis and if students are not being successful additional supports are implemented.

Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Progress is monitored through analysis of data from multiple sources including but not limited to: standardized and benchmark test data from EDW, TRACE, and Performance Matters; attendance and discipline data from SMS and EDW; student academic performance from SMS and ProgressBook. Data is summarized and communicated via large and small group methods including faculty meetings, Curriculum area meetings, leadership team meetings, and PLC's meet as appropriate with additional access provided via SharePoint. Teachers will also have immediate access to student data as they are able to monitor class level and individual student performances and monitor their students' strengths as well as their areas of improvement through Performance Matters.

Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

All professional development includes MTSS strands to help teachers with the differentiation and application of strategies for Tiers 1, 2, and 3 students. Lake Nona High School teachers teach, re-teach, and provide small group instruction based on differentiated instruction and work collaboratively in their PLCs with members of the

MTSS Leadership team during department meetings, PLC meetings, trainings and pre-observation conferences. Teachers also document their interventions in the LNHS lesson plan template.

Increased Learning Time/Extended Learning Opportunities

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

Strategy: Weekend Program

Minutes added to school year: 900

AP Tutuoring -- AP teachers provide Saturday tutoring to their students in their respective accelerated courses.

Strategy Purpose(s)

· Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

Sign In Sheets

Who is responsible for monitoring implementation of this strategy?

API, Guidance Counselors, AP Teachers

Strategy: Summer Program

Minutes added to school year: 1,920

Summer EOC Camp -- Students receive addition instruction and support in the lead up to the summer administration of EOC's.

Strategy Purpose(s)

· Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

EOC assessments

Who is responsible for monitoring implementation of this strategy?

API, Guidance Counselors, Summer School Principal, Summer School Teachers

Strategy: Summer Program

Minutes added to school year: 9,600

Summer School

Strategy Purpose(s)

· Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

Teacher Assessments, Report Card Grades, FCAT/EOC Assessments

Who is responsible for monitoring implementation of this strategy?

API, Guidance Counselors, Summer School Principal

Strategy: Before or After School Program

Minutes added to school year: 1,800

MVP's (Most Valuable Pupils) -- an intervention program to support students in the lowest 30%. Beginning in the second semester, students are pulled from electives and placed in this class for additional support in reading and math.

Strategy Purpose(s)

- · Instruction in core academic subjects
- Enrichment activities that contribute to a well-rounded education

How is data collected and analyzed to determine the effectiveness of this strategy?

Data collected and analyzed include -- report card grades, teacher made assessments, benchmark test, and FCAT/EOC assessments.

Who is responsible for monitoring implementation of this strategy?

API, Guidance Counselors, Inclusion Coach, Teachers

Strategy: Before or After School Program **Minutes added to school year:** 8,640

Night School -- Students take required course for credit recovery and grade forgiveness.

Strategy Purpose(s)

· Instruction in core academic subjects

How is data collected and analyzed to determine the effectiveness of this strategy?

Grades Collected

Who is responsible for monitoring implementation of this strategy?

API, Guidance Counselors, Night School Coordinator, Night School Teachers

Literacy Leadership Team (LLT)

Names and position titles of the members of the school-based LLT

Name	Title
Margaret Nampon	Principal
Paul Browning	Assistant Principal
Nirsa Gautier	CRT
Amy DeMott	Academic Dean
Susan Hannah	Media Specialist
Kelly Nicholas	Reading Teacher
Luis Boada	Reading Teacher
Cristen Krugh	Reading Teacher
Melisa Linares	Reading Teacher

How the school-based LLT functions

The LLT meets monthly with Nirsa Gautier who is the facilitator of the meetings. The team works to coach teachers on how to implement reading strategies across the content areas. The LLT identifies the areas of reading that need improvement and assists administration in identifying the appropriate professional development to assist teachers in choosing the best strategies for intervention, how to use the strategy in the classroom, and how to monitor the use of the strategy. The LLT also plays an integral role in monitoring

the strategies and interventions that are part of the MTSS/RtI process for Lake Nona High School. The LLT will also play a significant role in the successful implementation of the ELA Standards of the CCSS across all content areas and grade levels.

Major initiatives of the LLT

Implementation of active reading strategies into content area classrooms.

Increased fluency and comprehension of students in intensive reading classes.

Increased student use of self-selected reading strategies.

Rigorous vocabulary taught to increase comprehension for lower level readers and ELL readers.

Use of higher order thinking questions to increase comprehension for all content area reading.

Using metacognition, background knowledge and inference skills to increase comprehension for all content area reading.

Every Teacher Contributes to Reading Instruction

How the school ensures every teacher contributes to the reading improvement of every student

All teachers at Lake Nona High School work with students on Active Reading Brain Strategies to help improve student's reading comprehension and teach students how to monitor their comprehension as they are reading. One of the strategies is "Marking the Text" which takes students through steps divided into different active reading activities. Teachers break down the text with students in order to provide detailed instruction on the reading. Teachers provide students with advance rigor and deep complex articles using non-fiction in order to prepare students' brains for higher-level thinking within all content areas of text. Teachers monitor students' comprehension, vocabulary and fluency through different styles of reading while re-enforcing the good reading habits of before and after reading strategies.

College and Career Readiness

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

At Lake Nona High School, students have access to Advanced Placement Courses, College Dual Enrollment Courses, and Career and Technical Education Courses as part of their high school curriculum. In addition, teachers provide some interdisciplinary instruction that provides students examples of the integrated relationship among the courses they are taking. Lake Nona High School has developed programs in partnership with Valencia College as part of the Collegiate Academy; and with Sanford-Burnham Research Institute as part of the Science Research Cohort program; with Florida Hospital as part of the Health Academy program. The administration and faculty of Lake Nona High School understand the important role that community partnerships can play in preparing students for their college and career choices. Through our on-campus business education courses, students are provided with instruction that will allow them to earn industry certifications. These certifications will assist as they enter the job market even during their high school career.

How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

Guidance Counselors visit the classrooms at least twice a year and discuss course selection and future goals and planning. The Guidance Counselors also list a breakdown of suggested courses for each year of high school for three different post-secondary goals. In addition, we have evening presentations for students and parents regarding AP, Dual Enrollment, Colleges and college planning, and Financial Aid. Finally, we also discuss Technical Dual Enrollment and Valencia Dual Enrollment with students.

Strategies for improving student readiness for the public postsecondary level

The Guidance Counselors go to the annual SUS, State University System, conference to learn about updates and changes from the Directors of Admissions of the 12 public universities in Florida. The counselors then bring the information back to our students in classroom visit settings. Lake Nona High

School invites representatives from colleges, universities, and technical schools to our school to speak to our juniors and seniors about their programs and application process. In addition to this, LNHS has a college night and a financial aid night in order to promote college attendance and make students aware of available financial assistance programs.

Expected Improvements

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Area 1: Reading

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	64%	61%	Yes	68%
American Indian				
Asian	71%	73%	Yes	74%
Black/African American	50%	48%	Yes	55%
Hispanic	55%	55%	Yes	60%
White	78%	73%	Yes	81%
English language learners	31%	28%	No	38%
Students with disabilities	41%	35%	Yes	47%
Economically disadvantaged	53%	47%	No	58%

Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	231	25%	28%
Students scoring at or above Achievement Level 4	336	36%	40%

Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	-	ed for privacy sons]	17%
Students scoring at or above Level 7		ed for privacy sons]	83%

Learning Gains

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	546	68%	71%
Students in lowest 25% making learning gains (FCAT 2.0)	149	71%	74%

Comprehensive English Language Learning Assessment (CELLA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non-ELL students)	124	67%	70%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	75	40%	44%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	82	44%	47%

Postsecondary Readiness

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	1230	62%	66%

Area 2: Writing

	2013 Actual #	2013 Actual %	2014 Target %
Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Students scoring at or above 3.5	282	54%	57%
Florida Alternate Assessment (FAA) Students scoring at or above Level 4	[data excluded fo	r privacy reasons]	60%

Area 3: Mathematics

High School Mathematics

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on EOC assessments, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	59%	67%	Yes	63%
American Indian				
Asian		81%		
Black/African American	49%	56%	Yes	54%
Hispanic	55%	63%	Yes	60%
White	67%	77%	Yes	70%
English language learners	44%	46%	Yes	50%
Students with disabilities	32%	31%	No	39%
Economically disadvantaged	53%	56%	Yes	58%

Florida Alternate Assessment (FAA)

	2013 Actual # 2013	Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for p reasons]	orivacy	60%
Students scoring at or above Level 7	[data excluded for preasons]	privacy	60%

Learning Gains

	2012 Actual #	2012 Actual %	2014 Target %
Students making learning gains (EOC and FAA)	392	70%	73%
Students in lowest 25% making learning gains (EOC)	119	64%	67%

Postsecondary Readiness

	2012 Actual #	2012 Actual %	2014 Target %
On-time graduates scoring "college ready" on the Postsecondary Education Readiness Test (P.E.R.T.) or any college placement test authorized under Rule 6A-10.0315, F.A.C.	1111	56%	60%

Algebra I End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	114	41%	44%
Students scoring at or above Achievement Level 4	52	19%	22%

Geometry End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	178	36%	39%
Students scoring at or above Achievement Level 4	104	21%	24%

Area 4: Science

High School Science

Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual	% 2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	75%
Students scoring at or above Level 7	[data excluded for privacy reasons]	25%

Biology I End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	192	38%	41%
Students scoring at or above Achievement Level 4	132	26%	29%

Area 5: Science, Technology, Engineering, and Mathematics (STEM)

All Levels

	2013 Actual #	2013 Actual %	2014 Target
# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)	5		10
Participation in STEM-related experiences provided for students	215	12%	18%

High Schools

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more accelerated STEM-related courses	433	23%	26%
Completion rate (%) for students enrolled in accelerated STEM-related courses		85%	88%
Students taking one or more advanced placement exams for STEM-related courses	672	35%	38%
CTE-STEM program concentrators	279		290
Students taking CTE-STEM industry certification exams	279	15%	18%
Passing rate (%) for students who take CTE-STEM industry certification exams		83%	86%

Area 6: Career and Technical Education (CTE)

	2013 Actual #	2013 Actual %	2014 Target %
Students enrolling in one or more CTE courses	536	27%	30%
Students who have completed one or more CTE courses who enroll in one or more accelerated courses	509	26%	29%
Completion rate (%) for CTE students enrolled in accelerated courses		85%	88%
Students taking CTE industry certification exams	137	7%	10%
Passing rate (%) for students who take CTE industry certification exams		83%	86%
CTE program concentrators	63	3%	6%
CTE teachers holding appropriate industry certifications	5	71%	74%

Area 8: Early Warning Systems

High School Indicators

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	318	17%	14%
Students in ninth grade with one or more absences within the first 20 days	84	18%	15%
Students in ninth grade who fail two or more courses in any subject	8	2%	1%
Students with grade point average less than 2.0	114	6%	3%
Students who fail to progress on-time to tenth grade	45	9%	6%
Students who receive two or more behavior referrals	462	25%	21%
Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S.	178	7%	4%

Graduation

	2012 Actual #	2012 Actual %	2014 Target %
Students dropping out of school, as defined in s.1003.01(9), F.S.	16	4%	2%
Students graduating in 4 years, using criteria for the federal uniform graduation rate defined in the Code of Federal Regulations at 34 C.F.R. § 200.19(b)	368	95%	97%
Academically at-risk students graduating in 4 years, as defined in Rule 6A-1.09981, F.A.C.	102	26%	30%
Students graduating in 5 years, using criteria defined at 34 C.F.R. § 200.19(b)	257	67%	63%

Area 9: Parent Involvement

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

Parental involvement targets for the school

During the 2013-2014 school year, Lake Nona High School will continue to engage parents and encourage parental involvement through a variety of opportunities. This effort is made to give parents and guardians an opportunity to be active participants in their student's educational experience.

Specific Parental Involvement Targets

Target	2013 Actual #	2013 Actual %	2014 Target %
75% of parents or guardians will participate in at least one school activity.	1300	70%	75%

Area 10: Additional Targets

Additional targets for the school

This section is optional. At this time Lake Nona High School is choosing to focus on the core curricular goals

Specific Additional Targets

Target

2013 Actual # 2013 Actual % 2014 Target %

Goals Summary

- **G1**. To increase academic rigor in reading across all content areas
- **G2.** To integrate writing with reading in order to prepare students for college and career.
- **G3.** To close the achievement gap by increasing academic achievement among all student subgroups

Goals Detail

G1. To increase academic rigor in reading across all content areas

Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Social Studies
- · U.S. History EOC
- Civics EOC
- · EWS High School
- · EWS Graduation

Resources Available to Support the Goal

- · School wide staff development on academic rigor
- Professional learning literature including volumes by Robert Marzano
- An active and involved culture of Professional Learning Communities

Targeted Barriers to Achieving the Goal

- Lack of knowledge of reading strategies across all content areas
- Students are not reading enough across the content areas

Plan to Monitor Progress Toward the Goal

Classroom Walk Throughs and Observations, lesson plans,

Person or Persons Responsible

Principal, Assistant Principals, CRT

Target Dates or Schedule:

Ongoing

Evidence of Completion:

Benchmark assessments and classroom data

G2. To integrate writing with reading in order to prepare students for college and career.

Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- · Social Studies
- · U.S. History EOC
- Civics EOC
- Science High School
- Science Biology 1 EOC
- STEM
- STEM High School
- EWS High School
- · EWS Graduation

Resources Available to Support the Goal

- · School Wide Professional Development
- Technology

Targeted Barriers to Achieving the Goal

Teachers may not be able to provide timely feedback to ensure student success

Plan to Monitor Progress Toward the Goal

During Professional Development sessions and PLCs, teachers will be asked to present their data for discussion and reflection

Person or Persons Responsible

Principal, Assistant Principals, Resource Teachers, and Classroom Teachers

Target Dates or Schedule:

Monthly

Evidence of Completion:

Classroom Data and Sample Student Artifacts

G3. To close the achievement gap by increasing academic achievement among all student subgroups

Targets Supported

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Algebra 1 EOC
- · Geometry EOC
- Social Studies
- U.S. History EOC
- Civics EOC
- EWS High School
- · EWS Graduation

Resources Available to Support the Goal

- Resource Personnel
- Data to inform teachers regarding the student subgroups
- · Performance Matters for progress monitoring

Targeted Barriers to Achieving the Goal

Inefective planning for subgroups

Plan to Monitor Progress Toward the Goal

Criteria to evaluate results will include classroom data, benchmark exams, EOC's, FCAT

Person or Persons Responsible

Principal, Assistant Principals, Resource Teachers

Target Dates or Schedule:

MTSS Meetings

Evidence of Completion:

Classroom Data, EOCs, FCAT,

Action Plan for Improvement

Problem Solving Key

G = Goal

B = Barrier

S = Strategy

G1. To increase academic rigor in reading across all content areas

G1.B1 Lack of knowledge of reading strategies across all content areas

G1.B1.S1 School wide professional development on reading strategies

Action Step 1

Close Reading, Academic Rigor, and Text Complexity professional developments during teacher's planning period. Teachers will be given an overview, view a model presentation and be given an opportunity to practice.

Person or Persons Responsible

Principal, AP's, CRT, Academic Dean, CCT, Staffing Specialist

Target Dates or Schedule

Monthly

Evidence of Completion

Teachers will share reflections on the practice with PLC's

Facilitator:

Principal and CRT

Participants:

All instructional staff

Plan to Monitor Fidelity of Implementation of G1.B1.S1

Lesson Plan Template, Classroom Walk throughs

Person or Persons Responsible

Principal, Assistant Principals, Resource Teachers

Target Dates or Schedule

Monthly

Evidence of Completion

Classroom data, Benchmark Exams, EOCs and FCAT

Plan to Monitor Effectiveness of G1.B1.S1

Classroom Data, Benchmark Exams, Classroom Walkthroughs

Person or Persons Responsible

Teachers, Principals, Assistant Principals, Resource Teachers

Target Dates or Schedule

Marking period midpoint and endpoint

Evidence of Completion

End of year data along with teacher reflection and discussion

G1.B2 Students are not reading enough across the content areas

G1.B2.S1 Implementing close reading strategies across content areas

Action Step 1

After professional development on close reading strategy teachers will implement across all content areas.

Person or Persons Responsible

Principal, AP's, CRT and all instruction staff

Target Dates or Schedule

Daily

Evidence of Completion

Teacher reflections shared with PLC's, classroom walk thoughs and observations, benchmark assessments and classroom data

Facilitator:

Principal, AP's, CRT

Participants:

All instructional staff at LNHS

Plan to Monitor Fidelity of Implementation of G1.B2.S1

Classroom walk throughs and observations, lesson plans,

Person or Persons Responsible

Principal, AP's, CRT

Target Dates or Schedule

Ongoing

Evidence of Completion

Benchmark and classroom data

Plan to Monitor Effectiveness of G1.B2.S1

Benchmark and classroom data; review data with teachers

Person or Persons Responsible

Principal, AP's, CRT

Target Dates or Schedule

Ongoing

Evidence of Completion

Reviewing available data for success; student artifacts

G2. To integrate writing with reading in order to prepare students for college and career.

G2.B1 Teachers may not be able to provide timely feedback to ensure student success

G2.B1.S1 Provide teachers with instructional strategies that focus on student feedback embedded in ongoing professional development sessions

Action Step 1

School Wide Professional Development on Effective Feedback for Writing

Person or Persons Responsible

CRT and Academic Dean

Target Dates or Schedule

Monthly

Evidence of Completion

Lesson Plan Template, Classroom Walk-throughs, Sample Student Artifacts

Facilitator:

CRT, Academic Dean

Participants:

All Faculty

Action Step 2

Providing support for essay writing skills in order to increase proficiency in FCAT Writing.

Person or Persons Responsible

CRT, Academic Dean, Assistant Principal, Grade 10 English Teachers

Target Dates or Schedule

Ongoing

Evidence of Completion

Student writing samples, Orange Writes

Facilitator:

CRT, Academic Dean

Participants:

Grade 10 English Teachers

Plan to Monitor Fidelity of Implementation of G2.B1.S1

Classroom Data, Classroom Walk-Throughs

Person or Persons Responsible

Principal, Assistant Principal, Resource Teachers

Target Dates or Schedule

Ongoing, throughout the year

Evidence of Completion

Classroom Data, Observation from Classroom Walk Throughs, Sample Student Artifacts

Plan to Monitor Effectiveness of G2.B1.S1

Oranges Writes, FCAT Writes, Writing across content areas

Person or Persons Responsible

All faculty

Target Dates or Schedule

Monthly

Evidence of Completion

Ask teachers to reflect on their practice to measure success and celebrate

G3. To close the achievement gap by increasing academic achievement among all student subgroups

G3.B1 Inefective planning for subgroups

G3.B1.S1 Use existing data to identify and monitor the progress of subgroups

Action Step 1

School wide professional development on progress monitoring using performance matters

Person or Persons Responsible

Principal, Assistant Principal, CRT, Academic Dean

Target Dates or Schedule

Year Long

Evidence of Completion

Classroom walk-throughs; Lesson plans

Facilitator:

CRT and Academic Dean

Participants:

All faculty

Plan to Monitor Fidelity of Implementation of G3.B1.S1

Lesson plans will be monitored for accommodations; Classroom Walk-throughs will observe implementations

Person or Persons Responsible

Assessing Administrators, Resource personnel

Target Dates or Schedule

ongoing

Evidence of Completion

Benchmark Exam; Classroom Data

Plan to Monitor Effectiveness of G3.B1.S1

Classroom data, Benchmark Exams

Person or Persons Responsible

Teachers, Resource Personnel

Target Dates or Schedule

Midpoint Marking Periods and End of Marking Period; Ongoing during MTSS meetings

Evidence of Completion

Final MTSS Meeting

G3.B1.S2 Identify effective strategies to engage students within the diverse subgroups

Action Step 1

Once students are identified, select and implement appropriate accommodations from resources provided that will ensure academic achievement and monitor student progress. using classroom data and Performance Matters.

Person or Persons Responsible

Principal, Assistant Principals, Resource Teachers, and all Classroom Teachers.

Target Dates or Schedule

year long

Evidence of Completion

Classroom data and Benchmark Testing

Facilitator:

CRT

Participants:

All Faculty

Plan to Monitor Fidelity of Implementation of G3.B1.S2

Lesson Plans, Participation in an active PLC, Classroom Walk-throughs

Person or Persons Responsible

Principal, Assistant Principal, Resource Teachers

Target Dates or Schedule

Daily

Evidence of Completion

Classroom Data, Benchmark Data, Student Artifacts

Plan to Monitor Effectiveness of G3.B1.S2

Classroom Data, and Benchmark Data

Person or Persons Responsible

Principal, Assistant Principal, Resource Personnel

Target Dates or Schedule

Weekly MTSS Meetings

Evidence of Completion

Final meeting review of all data

Coordination and Integration

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

How federal, state, and local funds, services, and programs are coordinated and integrated at the school

Title I -- N/A

Title II funds will be used for Professional Development to support Math and Reading. The majority of funds will be used to support the continued implementation of the Tabor Rotation model in our math classes. For reading, Title II funds will be used to support content area literacy training.

Title III – Funds are used to in support of closing the achievement gap that exists among ELL students. Funds are used to purchase additional support for ELL students -- CCT and ELL paraprofessional. An International Scholars program has been established to provide additional support for our first year language acquisition students.

Title VI -- N/A

Title X – LNHS currently has 9 homeless students and we follow all McKinney Vento guidelines with regard to providing access to education and adhering to FERPA regulations for these students. Our SAFE coordinator maintains a record of these students and assists with resources for these students and families. SAI – Funds are used to pay for a resource teacher to support teachers with instructional improvement and CCSS implementation.

Appendix 1: Professional Development Plan to Support School Improvement Goals

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

G1. To increase academic rigor in reading across all content areas

G1.B1 Lack of knowledge of reading strategies across all content areas

G1.B1.S1 School wide professional development on reading strategies

PD Opportunity 1

Close Reading, Academic Rigor, and Text Complexity professional developments during teacher's planning period. Teachers will be given an overview, view a model presentation and be given an opportunity to practice.

Facilitator

Principal and CRT

Participants

All instructional staff

Target Dates or Schedule

Monthly

Evidence of Completion

Teachers will share reflections on the practice with PLC's

G1.B2 Students are not reading enough across the content areas

G1.B2.S1 Implementing close reading strategies across content areas

PD Opportunity 1

After professional development on close reading strategy teachers will implement across all content areas.

Facilitator

Principal, AP's, CRT

Participants

All instructional staff at LNHS

Target Dates or Schedule

Daily

Evidence of Completion

Teacher reflections shared with PLC's, classroom walk thoughs and observations, benchmark assessments and classroom data

G2. To integrate writing with reading in order to prepare students for college and career.

G2.B1 Teachers may not be able to provide timely feedback to ensure student success

G2.B1.S1 Provide teachers with instructional strategies that focus on student feedback embedded in ongoing professional development sessions

PD Opportunity 1

School Wide Professional Development on Effective Feedback for Writing

Facilitator

CRT, Academic Dean

Participants

All Faculty

Target Dates or Schedule

Monthly

Evidence of Completion

Lesson Plan Template, Classroom Walk-throughs, Sample Student Artifacts

PD Opportunity 2

Providing support for essay writing skills in order to increase proficiency in FCAT Writing.

Facilitator

CRT, Academic Dean

Participants

Grade 10 English Teachers

Target Dates or Schedule

Ongoing

Evidence of Completion

Student writing samples, Orange Writes

G3. To close the achievement gap by increasing academic achievement among all student subgroups

G3.B1 Inefective planning for subgroups

G3.B1.S1 Use existing data to identify and monitor the progress of subgroups

PD Opportunity 1

School wide professional development on progress monitoring using performance matters

Facilitator

CRT and Academic Dean

Participants

All faculty

Target Dates or Schedule

Year Long

Evidence of Completion

Classroom walk-throughs; Lesson plans

G3.B1.S2 Identify effective strategies to engage students within the diverse subgroups

PD Opportunity 1

Once students are identified, select and implement appropriate accommodations from resources provided that will ensure academic achievement and monitor student progress. using classroom data and Performance Matters.

Facilitator

CRT

Participants

All Faculty

Target Dates or Schedule

year long

Evidence of Completion

Classroom data and Benchmark Testing

Appendix 2: Budget to Support School Improvement Goals

Budget Summary by Goal

Goal	Description	Total
G3.	To close the achievement gap by increasing academic achievement among all student subgroups	\$7,000
	Total	\$7,000

Budget Summary by Funding Source and Resource Type

Funding Source	Professional Development	Total	
Title II	\$7,000	\$7,000	
Total	\$7,000	\$7,000	

Budget Details

Budget items identified in the SIP as necessary to achieve the school's goals.

G3. To close the achievement gap by increasing academic achievement among all student subgroups

G3.B1 Inefective planning for subgroups

G3.B1.S1 Use existing data to identify and monitor the progress of subgroups

Action Step 1

School wide professional development on progress monitoring using performance matters

Resource Type

Professional Development

Resource

Funding Source

Title II

Amount Needed

\$7,000