Sulphur Springs K 8 School

2018-19 Schoolwide Improvement Plan

Table of Contents

Sulphur Springs K 8 School

8412 N 13TH ST, Tampa, FL 33604

[no web address on file]

School Demographics

School Type and Grades Served (per MSID File)	**2017-18 Title I School**	**2017-18 Economically Disadvantaged (FRL) Rate** (as reported on Survey 3)
Combination School KG-8	Yes	99%

Primary Service Type (per MSID File)	**Charter School**	**2018-19 Minority Rate** (Reported as Non-white on Survey 2)
K-12 General Education	No	95%

School Grades History

Year	2017-18	2016-17	2015-16	2014-15
Grade	F	D	D	F*

School Board Approval

This plan is pending approval by the Hillsborough County School Board.

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

To provide an education and supports to ensure every scholar will become a global, strategic thinker and responsible citizen.

Provide the school's vision statement.

Sulphur Springs K-8 Community School is committed to the success of every child, every day.

School Leadership Team

Membership
Identify the name, email address and position title for each member of the school leadership team.**:**

Name	Title
Angeletti, Chantel	Principal
Copeland, Christina	Assistant Principal

Duties

Describe the roles and responsibilities of the members, including how they serve as instructional leaders and practice shared decision making.

Leadership team meetings can include the following:
Principal
Assistant Principal / ELP Coordinator
Guidance Counselor
SAC Chairs
School Psychologist/ Behavior team Representative
School Social Worker/ Attendance Committee Representative
Academic Coaches (Reading, Math, etc. and other specialists on an ad hoc basis)
ESE teachers
PLC Liaisons for each grade level and/or content area
District support (including Area Superintendents, Support Specialist, District Coaches)

The Leadership team meets regularly (e.g., bi-weekly/monthly). The purpose of the core Leadership Team is to:
1. Collaborate and problem solve to ensure the implementation of high quality instructional practices utilizing the RtI/MTSS process: at the core (Tier 1) and intervention/enrichment (Tiers 2/3) levels.
2. Support the implementation of high quality instructional practices at the core (Tier 1) and intervention/enrichment (Tiers 2/3) levels.
3. Review ongoing progress monitoring data at the core to ensure fidelity of instruction and attainment of SIP goal(s) in curricular, behavioral, and attendance domains.
4. Communicate school-wide data to PLCs and facilitate problem solving within the content/grade level teams.

A collaborative culture of shared responsibility is established through Leadership Team Meetings and PLCs.

Research consistently bears out that the school leader is the most important element in teachers choosing to go to, and then remain at, a school site. To that end, HCPS works to ensure that principals are selected and placed with great care. HCPS works to develop strong leaders through the Hillsborough Principal Pipeline. As stated above, The Hillsborough Principal Pipeline offers unique and valuable opportunities for teachers to experience and prepare for a school leadership position by helping them gain the skills, experience and confidence that are crucial to becoming a high-performing leader. Pursuing school leadership provides the opportunity to make a direct impact on school culture and positively influence instructional quality, which will result in improved outcomes and higher long-term success rates for students in Hillsborough County.

HCPS' vision for instructional improvement is to have a highly effective teacher in every classroom and a highly effective principal in every school. This vision is founded in the research-based tenet that teacher quality has a larger impact on student achievement than any other schooling factor. Further research demonstrates the impact of a principal's leadership on outcomes for students and teachers. Over the past decade, HCPS has developed a Human Capital Management System (HCMS) to further the district's vision of instructional improvement.

Several Teacher Interview Days and Recruitment Fairs occur throughout the summer months, under the oversight of Human Resources. All applicants must be pre-approved by the District to attend these events. Certified teachers with an Effective or Highly Effective performance evaluation, teaching in field, at our highest needs schools are eligible for salary differential. This program was established with the purpose of helping to create stability and equity in harder to staff schools, recruiting and retaining highly qualified instructional staff, increasing student achievement, and promoting a culture of ongoing professional development.

Compensation is grounded in a performance-based salary structure that explicitly ties salary increases to sustained high-level performance, while career ladder positions, such as Instructional Mentors, are available to effective educators. The base teacher salary schedule is designed to provide substantial increases in compensation to teachers who have demonstrated positive student impact.

Once hired, teacher induction and teacher retention are supported through fully-released instructional mentors assigned to every new educator for up to two years to increase effectiveness and decrease recidivism. Educator effectiveness ratings that differentiate educator quality are used to assist principals in determining teachers' transfer options and promotion into leadership positions. HCPS has linked PD opportunities to HR functions so that school-level and district-level trainings are developed and deployed in response to areas of need identified by educator evaluations. Training course completions can also be tracked by HR Partners to inform human capital decisions.

Early Warning Systems

Year 2017-18

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	0	37	31	39	32	16	19	21	20	0	0	0	0	215
One or more suspensions	0	5	6	24	9	3	21	33	26	0	0	0	0	127
Course failure in ELA or Math	0	0	0	0	0	0	4	22	15	0	0	0	0	41
Level 1 on statewide assessment	0	0	0	45	56	51	64	47	37	0	0	0	0	300

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students exhibiting two or more indicators	0	4	3	23	23	13	32	40	32	0	0	0	0	170

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Retained Students: Previous Year(s)	0	0	0	0	0	0	0	0	0	0	0	0	0	

Date this data was collected

Monday 8/13/2018

Year 2016-17 - As Reported

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	18	34	33	24	19	18	15	18	0	0	0	0	0	179
One or more suspensions	1	12	12	13	12	16	15	25	0	0	0	0	0	106
Course failure in ELA or Math	0	0	0	0	0	0	0	10	0	0	0	0	0	10
Level 1 on statewide assessment	0	0	0	10	48	59	60	31	0	0	0	0	0	208

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students exhibiting two or more indicators	0	6	4	8	21	24	18	29	0	0	0	0	0	110

Year 2016-17 - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Attendance below 90 percent	18	34	33	24	19	18	15	18	0	0	0	0	0	179
One or more suspensions	1	12	12	13	12	16	15	25	0	0	0	0	0	106
Course failure in ELA or Math	0	0	0	0	0	0	0	10	0	0	0	0	0	10
Level 1 on statewide assessment	0	0	0	10	48	59	60	31	0	0	0	0	0	208

The number of students identified by the system as exhibiting two or more early warning indicators:

Indicator	Grade Level													Total
	K	**1**	**2**	**3**	**4**	**5**	**6**	**7**	**8**	**9**	**10**	**11**	**12**	
Students exhibiting two or more indicators	0	6	4	8	21	24	18	29	0	0	0	0	0	110

Part II: Needs Assessment/Analysis

Assessment & Analysis
Consider the following reflection prompts as you examine any/all relevant school data sources, including those in CIMS in the pages that follow.

Which data component performed the lowest? Is this a trend?

It was determined that our Science Achievement performed the lowest, followed by Math Lowest 25th Percentile, and ELA Lowest Percentile. According to our data, a trend was not determined.

Which data component showed the greatest decline from prior year?

According to our data, Science Achievement demonstrated the greatest decline. Declining from 20% in 2017 to 8% in 2018.

Which data component had the biggest gap when compared to the state average?

Science Achievement demonstrated the biggest gap in comparison to the state average.

Which data component showed the most improvement? Is this a trend?

According to our data, Math Gains demonstrated the most improvement. According to our data a trend was not determined.

Describe the actions or changes that led to the improvement in this area.

The implementation of a Math Resource teacher, that facilitated professional development training's school-wide, throughout the academic school year; one-on-one in-class support from the Math Resource teacher and Math Subject Area Leaders.

School Data
Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component	2018			2017		
	School	**District**	**State**	**School**	**District**	**State**
ELA Achievement	19%	59%	60%	24%	56%	55%
ELA Learning Gains	38%	56%	57%	45%	55%	54%
ELA Lowest 25th Percentile	45%	49%	52%	44%	50%	49%
Math Achievement	17%	57%	61%	21%	56%	56%
Math Learning Gains	29%	53%	58%	36%	55%	54%
Math Lowest 25th Percentile	24%	47%	52%	32%	47%	48%
Science Achievement	8%	51%	57%	40%	51%	52%
Social Studies Achievement	57%	79%	77%	0%	74%	72%

EWS Indicators as Input Earlier in the Survey

Indicator	Grade Level (prior year reported)									Total
	K	1	2	3	4	5	6	7	8	
Attendance below 90 percent	0 (18)	37 (34)	31 (33)	39 (24)	32 (19)	16 (18)	19 (15)	21 (18)	20 (0)	215 (179)
One or more suspensions	0 (1)	5 (12)	6 (12)	24 (13)	9 (12)	3 (16)	21 (15)	33 (25)	26 (0)	127 (106)
Course failure in ELA or Math	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	4 (0)	22 (10)	15 (0)	41 (10)
Level 1 on statewide assessment	0 (0)	0 (0)	0 (0)	45 (10)	56 (48)	51 (59)	64 (60)	47 (31)	37 (0)	300 (208)

Grade Level Data
NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2018	16%	53%	-37%	57%	-41%
	2017	21%	56%	-35%	58%	-37%
Same Grade Comparison		-5%				
Cohort Comparison						
04	2018	26%	55%	-29%	56%	-30%
	2017	26%	54%	-28%	56%	-30%
Same Grade Comparison		0%				
Cohort Comparison		5%				
05	2018	14%	51%	-37%	55%	-41%
	2017	23%	52%	-29%	53%	-30%
Same Grade Comparison		-9%				
Cohort Comparison		-12%				
06	2018	13%	52%	-39%	52%	-39%
	2017	11%	49%	-38%	52%	-41%
Same Grade Comparison		2%				
Cohort Comparison		-10%				
07	2018	20%	52%	-32%	51%	-31%
	2017					
Cohort Comparison		9%				
08	2018					
	2017					
Cohort Comparison		0%				

MATH						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2018	15%	55%	-40%	62%	-47%
	2017	24%	54%	-30%	62%	-38%
Same Grade Comparison		-9%				
Cohort Comparison						
04	2018	24%	57%	-33%	62%	-38%

MATH						
Grade	**Year**	**School**	**District**	**School-District Comparison**	**State**	**School-State Comparison**
	2017	21%	56%	-35%	64%	-43%
Same Grade Comparison		3%				
Cohort Comparison		0%				
05	2018	16%	54%	-38%	61%	-45%
	2017	18%	53%	-35%	57%	-39%
Same Grade Comparison		-2%				
Cohort Comparison		-5%				
06	2018	6%	48%	-42%	52%	-46%
	2017	4%	47%	-43%	51%	-47%
Same Grade Comparison		2%				
Cohort Comparison		-12%				
07	2018	18%	61%	-43%	54%	-36%
	2017					
Cohort Comparison		14%				
08	2018					
	2017					
Cohort Comparison		0%				

SCIENCE						
Grade	**Year**	**School**	**District**	**School-District Comparison**	**State**	**School-State Comparison**
05	2018	7%	52%	-45%	55%	-48%
	2017					
Cohort Comparison						
08	2018					
	2017					
Cohort Comparison		0%				

BIOLOGY EOC					
Year	**School**	**District**	**School Minus District**	**State**	**School Minus State**
2018					
2017					
CIVICS EOC					
Year	**School**	**District**	**School Minus District**	**State**	**School Minus State**
2018	53%	65%	-12%	71%	-18%
2017					
HISTORY EOC					
Year	**School**	**District**	**School Minus District**	**State**	**School Minus State**
2018					

HISTORY EOC					
Year	School	District	School Minus District	State	School Minus State
2017					
ALGEBRA EOC					
Year	School	District	School Minus District	State	School Minus State
2018					
2017					
GEOMETRY EOC					
Year	School	District	School Minus District	State	School Minus State
2018					
2017					

Subgroup Data

2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17
SWD	3	22	32	3	9	8					
ELL	12	31		12	26	9	18				
BLK	16	38	43	16	30	30	2	50			
HSP	23	36		17	25	6	11	56			
MUL	22	47		33	33						
WHT	23	43		24	38						
FRL	19	38	45	17	29	24	8	57			
2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16
SWD	5	36	50	2	23	31					
ELL	16	43		16	37						
BLK	20	42	49	14	22	38	16				
HSP	21	32		19	30		17				
MUL	38			44							
WHT	47	69		29	33						
FRL	23	43	53	17	25	40	21				

Part III: Planning for Improvement

Develop specific plans for addressing the school's highest-priority needs by identifying the most important areas of focus based on any/all relevant school data sources, including the data from Section II (Needs Assessment/Analysis).

Areas of Focus:

Activity #1	
Title	Standards Based Planning and Instruction
Rationale	Teachers will be trained to "unpack the standards." They will participate in content area PLCs to develop standards-based lessons. Students will receive standards-based instruction that is both differentiated and engaging. Teachers will progress monitor students' mastery of the state standards.
Intended Outcome	Students achievement will increase on the 2019 FSA when teachers plan and deliver detailed , standards based lessons and containing all the essential elements of an effective lesson.
Point Person	Chantel Angeletti (chantel.angeletti@sdhc.k12.fl.us)

Action Step	
Description	Teacher's Standards based planning will be supported by content area coaches using Marzano's Common Core Standards to Enhance Classroom Instruction and Assessment Focus on progress monitoring with data chats and quarterly reviews of students' progress Provide teachers with materials to use with students for tiered support, differentiation and engagement in all content areas Use computer based interventions Continue Instructional Classroom walks and set up demonstration classroom Provide additional PD to support the unpacking of Standards
Person Responsible	Chantel Angeletti (chantel.angeletti@sdhc.k12.fl.us)

Plan to Monitor Effectiveness	
Description	Administrative Walk- throughs checking for effective transfer of planning to instructional practice- Standards aligned task Administrative attendance at planning sessions Regularly meet with ILT to discuss trends in school wide data and determine next steps Monitor data from the following sources: iReady, FAIR, District Formative Assessments
Person Responsible	Lianna Alexander (lianna.alexander@sdhc.k12.fl.us)

Part IV: Title I Requirements

Additional Title I Requirements
This section must be completed if the school is implementing a Title I, Part A schoolwide program and opts to use the Pilot SIP to satisfy the requirements of the schoolwide program plan, as outlined in the Every Student Succeeds Act, Public Law No. 114-95, § 1114(b). This section is not required for non-Title I schools.

Describe how the school plans to build positive relationships with parents, families, and other community stakeholders to fulfill the school's mission and support the needs of students.

Sulphur Springs K-8 will implement activities focused on increasing parent involvement by implementing the following:
Dad Take Your Child To School Day (Dad & Doughnuts)
Bring Your Mom To Breakfast (Mom & Muffins)
Open House Barbecue

Boo Who Breakfast
Parent FSA Boot Camp
All Pro Dad's (Monthly)
I-MOM (BI-Monthly)
Coffee & Conversations with Administration (Monthly)

Sulphur Springs K-8 will make efforts to communicate with parents by implementing the following:
Displaying the school's mission and vision statement at all parent visible areas.
Weekly Parent Links
Teachers will update Edsby biweekly to inform parents of their child's progress.
Homeroom Teachers will contact parents within the first 5 days of school to welcome new families or welcome returning families back to Sulphur Springs K-8.

PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Social and Emotional Learning (SEL) Program

Students are engaged in SEL programs based on their needs and within the HCPS "Building Strong School Culture" framework. This framework includes: Mission and Vision; Procedures & Routines; Promoting & Modeling Great Character; Service Learning; Student Leadership; Conflict Resolution; Mentoring; and Behavior Management Plan. In this way, SEL becomes a part of the fabric of a school's culture.

HCPS has partnered with Frameworks to integrate SEL into all middle schools. Our school is in the second year of implementing Restorative Practice lessons. Lessons are taught twice per week. Reinforcement of lessons is channeled using CHAMPS,Tiger Bucks, and daily compliments campus-wide.

Behavior Management Plan

Included in the HCPS "Building Strong School Culture" framework is the need for a behavior management plan. A comprehensive behavior management plan is an important part of the social/ emotional framework. It is expected that all settings will be structured for success, expectations for student behavior will be explicitly taught, students will be consistently supervised, teachers will build positive relationships with students, and that students will be corrected fluently, calmly, consistently, respectfully, briefly, and immediately.

Comprehensive behaviors plans should address a behavior support team, faculty/stakeholder commitment, school-wide expectations with a plan for teaching those expectations, effective processes for tracking and documenting behavior incidents and interventions, plan progress monitoring, location-based rules, effective reward/recognition program that includes restorative practices, and a focus on data-based decision making.

It is an expectation that behavior management plans for all DA and Achievement Schools include the 10 Critical Elements for Effective School Wide Management Plans, Restorative Practices, the use of Behavior Tracker to track minor incidences (in classroom), and a separate tool to track ALL interventions (admin/ student services). There may additionally be a need for a Behavior Intervention Team (may choose to use PSLT).

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

The School Board of each Florida district is required by state law to establish a comprehensive program for student progression that is based on an evaluation of each student's performance including an assessment of how well the student masters the performance standards approved by the state board. The district's program for student progression is based on mastery of the English language arts, mathematics, science, and social studies standards. (F.S. 1008.25)

The HCPS Student Progression Plan includes information on initial placement, reporting student progress, reading remediation, academic acceleration, grade promotion and retention, graduation requirements, transfer credits, student recognition, accommodations, dual enrollment, and extended learning opportunities.

For complete information, please visit our Student Progression Plan at: http://www.sdhc.k12.fl.us/docs/00/00/21/33/studentprogressionplan.pdf

HCPS utilizes a variety of strategies for assisting students as they transition from one school to another.

HCPS employs multiple strategies for preparing children for entry into kindergarten. Over 6,000 children participate in one of several preschool programs offered by the School District (Head Start, VPK and PreK-ESE). Developmental screenings are available for all families prior to entry into kindergarten through Child Find, a service within the Florida Diagnostic and Learning Resources System (FDLRS). Additionally, the district works closely with School Readiness providers to share information.

HCPS utilizes multiple strategies for preparing students for their next school, including transitioning from elementary to middle school, middle school to high school, or simply moving to a new school mid-year. Examples include:

Bring 6th graders back early for orientation
Train a cadre of student ambassadors to help orient other students
Parent information and/or education opportunities
Hold articulation meetings between 5th and 6th grade teachers
Campus visits
Shadow days
Middle school students visit, tutor and or perform at elementary schools
High school students visit, tutor, or perform at middle schools.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

To ensure efficient and systematic allocation and use of resources, the school's PSLT/ILT utilizes an RtI/MTSS framework to improve learning for all. Resources allocated support a continuum of academic and behavioral supports, ensuring all students have fluid access to instruction (varying intensity levels matched to most appropriate available resources)

Complete root-cause analysis to set student outcomes and make data-driven decisions:
What is the problem?
Why is it occurring?
What are we going to do about it?

Is it working?

Assess the implementation of the SIP:
Does the data show positive student growth?
Are we making progress toward the SIPs intended outcomes?
What can we do to sustain what's working?
What barriers to implementation are we facing?
What should be our plan of action?

Annually, schools take inventory of resource materials, staff, and funds allocated to determine necessary resource materials and personnel available to meet the needs of students. Resource maps identify gaps, ensuring resources are available and allocated for use by all.

To ensure support systems, small group, and individual needs are met, the PSLT:
Reviews school-wide assessment data on an ongoing basis in order to identify instructional needs across the school and all grade levels; Supports the implementation of high quality instructional practices during core and intervention blocks; Reviews progress monitoring data at the core to ensure fidelity of instruction and attainment of SIP goal(s) in curricular, behavioral, and attendance domains; Communicates school-wide data to PLCs and facilitate problem solving within the content/grade level teams.

The PSLT meets regularly (bi-weekly/monthly). The PSLT meeting calendar is structured around the district's assessment calendar, ensuring opportunities to review assessment outcome data and engage in the problem solving process for appropriate data-driven decisions. Team members include administrator(s), guidance counselor(s), school psychologist, ESE specialist, content area coaches/specialists, PLC liaisons, others as needed

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

HCPS strategies to advance college and career awareness include: Career interest inventory offered to students through Florida Shines; District College Nights; District Financial Aid Nights; Postsecondary representative visits at high schools; Fieldtrip opportunities for career awareness; Fieldtrip opportunities to technical colleges; and Opportunities for students to take courses within their area of interest at their high school, via virtual school, and through dual enrollment.

Part V: Budget

Total:	**$401,375.00**