

# 2013-2014 SCHOOL IMPROVEMENT PLAN

South Seminole Middle School 101 S WINTER PARK DR Casselberry, FL 32707 407-746-1350 http://www.scps.k12.fl.us/schools/ schoolinfopage.cfm?schoolnumber=0201

School Ty	/pe	Title I	Free and Re	educed Lunch Rate	
Middle School Alternative/ESE Center		Yes Charter School	62% Minority Rate		
chool Grades	History				
2013-14	2012-13	2011-12	2010-11	2009-10	
	В	А	А	А	

Section 1001.42(18), Florida Statutes (F.S.), requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds, as marked by citations to the No Child Left Behind (NCLB) Act of 2001. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code (F.A.C.), for all non-charter schools with a current grade of D or F, or with a grade of F within the prior two years. For all other schools, the district may use a template of its choosing. All districts must submit annual assurances that their plans meet statutory requirements.

This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridacims.org. Sections marked "N/A" by the user and any performance data representing fewer than 10 students or educators have been excluded from this document.

# Table of Contents

Purpose and Outline of the SIP	4
Differentiated Accountability	5
Part I: Current School Status	6
Part II: Expected Improvements	15
Goals Summary	20
Goals Detail	20
Action Plan for Improvement	22
Part III: Coordination and Integration	30
Appendix 1: Professional Development Plan to Support Goals	31
Appendix 2: Budget to Support Goals	33

# Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the District Improvement and Assistance Plan (DIAP), designed to help district leadership make the necessary connections between school and district goals in order to align resources. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

# Part I: Current School Status

Part I summarizes school leadership, staff qualifications and strategies for recruiting, mentoring and retaining strong teachers. The school's Multi-Tiered System of Supports (MTSS) is described in detail to show how data is used by stakeholders to understand the needs of all students and allocate appropriate resources in proportion to those needs. The school also summarizes its efforts in a few specific areas, such as its use of increased learning time and strategies to support literacy, preschool transition and college and career readiness.

### Part II: Expected Improvements

Part II outlines school performance data in the prior year and sets numeric targets for the coming year in ten areas:

- 1. Reading
- 2. Writing
- 3. Mathematics
- 4. Science
- 5. Science, Technology, Engineering and Mathematics (STEM)
- 6. Career and Technical Education (CTE)
- 7. Social Studies
- 8. Early Warning Systems (EWS)
- 9. Parental Involvement
- 10. Other areas of concern to the school

With this overview of the current state of the school in mind and the outcomes they hope to achieve, the planning team engages in an 8-Step Planning and Problem-Solving Process, through which they define and refine their goals (Step 1), identify and prioritize problems (barriers) keeping them from reaching those goals (Steps 2-3), design a plan to help them implement strategies to resolve those barriers (Steps 4-7), and determine how they will monitor progress toward each goal (Step 8).

### Part III: Coordination and Integration

Part III is required for Title I schools and describes how federal, state and local funds are coordinated and integrated to ensure student needs are met.

### **Appendix 1: Professional Development Plan to Support Goals**

Appendix 1 is the professional development plan, which outlines any training or support needed for stakeholders to meet the goals.

### **Appendix 2: Budget to Support Goals**

Appendix 2 is the budget needed to implement the strategies identified in the plan.

# Differentiated Accountability

Florida's Differentiated Accountability (DA) system is a statewide network of strategic support, differentiated by need according to performance data, and provided to schools and districts in order to improve leadership capacity, teacher efficacy and student outcomes. DA field teams collaborate with district and school leadership to design, implement and refine school improvement plans, as well as provide instructional coaching, as needed.

# **DA Regions**

Florida's DA network is divided into five geographical regions, each served by a field team led by a regional executive director (RED).

# **DA Categories**

Traditional public schools are classified at the start of each school year, based upon the most recently released school grades (A-F), into one of the following categories:

- Not in DA currently A or B with no F in prior two years; all charter schools; all ungraded schools
- Monitoring Only currently A or B with at least one F in the prior two years
- Prevent currently C
- Focus currently D
  - Year 1 declined to D, or first-time graded schools receiving a D
  - Year 2 second consecutive D, or F followed by a D
  - Year 3 or more third or more consecutive D, or F followed by second consecutive D
- Priority currently F
  - Year 1 declined to F, or first-time graded schools receiving an F
  - Year 2 or more second or more consecutive F

### **DA Turnaround and Monitoring Statuses**

Additionally, schools in DA are subject to one or more of the following Turnaround and Monitoring Statuses:

- Former F currently A-D with at least one F in the prior two years. SIP is monitored by FDOE.
- Post-Priority Planning currently A-D with an F in the prior year. District is planning for possible turnaround.
- Planning Focus Year 2 and Priority Year 1. District is planning for possible turnaround.
- Implementing Focus Year 3 or more and Priority Year 2 or more. District is implementing the Turnaround Option Plan (TOP).

### 2013-14 DA Category and Statuses

DA Category	Reg	jion	RED
Not in DA	N	N/A N/A	
Former F	Post-Priority Planning	Planning	Implementing TOP
No	No	No	No

# **Current School Status**

#### School Information

#### **School-Level Information**

#### School

South Seminole Middle School

#### Principal

Dr. Mia Coleman-Baker

#### School Advisory Council chair Barbara Coleman

#### Names and position titles of the School-Based Leadership Team (SBLT)

Name	Title
Julie Ciocca	Assistant Principal
Brendan Bess	Assistant Principal
Diane Taylor	Dean
Rafael Fernandez	Dean
Linion Grace	Dean

#### **District-Level Information**

District
Seminole
Superintendent
Dr. Walt Griffin
Date of school board approval of SIP
11/11/2013

#### School Advisory Council (SAC)

This section meets the requirements of Section 1114(b)(1), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Membership of the SAC

Dr. Mia Coleman-Baker - School Principal Linion Grace - Dean of Students Barbara Coleman -Parent and Chairperson Laura Carroll - Parent and Secretary Andy Brooks - Parent and Treasurer Danielle Hendry - Teacher Lizette Gonzalez - Teacher Edwarnique Lapointe - Parent Lynne Bell - Parent Michelle Turner - Parent Tamika Williams - Parent Michelle Fitzpatrick - Parent Albert Green - Parent Marilyn Leenen - Non - Instructional

#### Involvement of the SAC in the development of the SIP

SAC will be involved in the development, review and implementation of the School Improvement Plan through member involvement, feedback, data review and analysis. SAC will additionally target areas of concern and set goals for improvement.

#### Activities of the SAC for the upcoming school year

Writing, developing and evaluating the school improvement plan; Review school climate survey to target areas of improvement; Determine how SAC funds are to be allocated to support the needs of the SIP.

#### Projected use of school improvement funds, including the amount allocated to each project

Mini Grants 10% Student Incentives---One Book, One School 10% - Literacy Lowest Quartile ---directly tied---40% Math/Reading Student Regression---directly tied---40% Math/Reading

#### **Compliance with section 1001.452, F.S., regarding the establishment duties of the SAC** In Compliance

#### If not in compliance, describe the measures being taken to comply with SAC requirements

#### Highly Qualified Staff

This section meets the requirements of Sections 1114(b)(1)(C) and 1115(c)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Administrators

# of administrators		
3		
# receiving effective ra	ting or higher	
(not entered because ba	isis is < 10)	
Administrator Informat	tion:	
Dr. Mia Coleman-Bake	r	
Principal	Years as Administrator: 8	Years at Current School: 1
Credentials	•	al Health Counseling; Ed.D Educational Leadership K-12; 12; Biology 6-12; Middle Grade

#### **Performance Record**

Julie Ciocca						
Asst Principal		Years as Administrator: 2	Years at Current School: 4			
Credentials		Bachelors in Elementary Ed, IL Masters in Educational Leaders National Board Certified Teach				
Performance Re	ecord					
Brendan Bess						
Asst Principal		Years as Administrator: 4	Years at Current School: 0			
Credentials		Masters in Educational Leaders Mathematics Certifications: Ed Leadership K Math 5-9	ship; Bachelor of Science in -12; Math 6-12, Middle Grades			
Performance R	ecord					
Instructional Coach	nes					
<pre># of instructiona 3</pre>	Il coaches					
# receiving effective rating or higher						
(not entered beca	-	•				
Instructional Co	ach Informatio	ו:				
Alicia Carver						
Full-time / Distric	t-based	Years as Coach: 3	Years at Current School: 7			
Areas		Reading/Literacy				
Credentials		<ul><li>B.A. in English &amp; Education</li><li>21 Credits towards Masters of Arts in Pluralism.</li><li>30 years teaching experience, Gifted endorsement</li></ul>				
Performance R	ecord					
Erika Shanoff						
Full-time / Distric	ct-based	Years as Coach: 2	Years at Current School: 1			
Areas		Reading/Literacy				
Credentials		B.A English, Secondary Educ M.A School Adminstration	ation			
Performance Ro	ecord					

Karen Gundal				
Full-time / District-based	Years as Coach: 3	Years at Current School: 12		
Areas	Mathematics			
Credentials		Masters in Math: Science Education Doctorate in Educational Leadership		
Performance Record				
assroom Teachers				
# of classroom teachers				
79				
# receiving effective rating o	or higher			
77, 97%				
<b># Highly Qualified Teachers</b> 96%				
# certified in-field				
78, 99%				
# ESOL endorsed				
17, 22%				
<b># reading endorsed</b> 14, 18%				
# with advanced degrees				
31, 39%				
# National Board Certified				
, 0%				
# first-year teachers				
14, 18%				
# with 1-5 years of experience 23, 29%	ce			
# with 6-14 years of experier	ice			
22, 28%				
# with 15 or more years of e	xperience			
20, 25%				
lucation Paraprofessionals				
# of paraprofessionals				
7				
# Highly Qualified				
7, 100%				

#### **Other Instructional Personnel**

# # of instructional personnel not captured in the sections above

3

#### # receiving effective rating or higher

(not entered because basis is < 10)

#### **Teacher Recruitment and Retention Strategies**

This section meets the requirements of Section 1114(b)(1)(E), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Strategies to recruit and retain highly qualified, certified-in-field, effective teachers to the school, including the person responsible

One of our recruitment strategies is our partnership with state and private colleges and universities. We welcome university and college interns and field study students to our district not only from the State of Florida university system but also out-of-state. Annually our district participates in many university job fairs and minority and veteran job fairs. This year our districts have gone out of the United States and are bringing on board a few teachers from Spain to teach the dual language classes.

The district supports all teachers but especially new teachers with mentoring programs. We also provide in-services and workshops. New teachers with zero years of experience are assigned a one-one mentor. This support is provided beyond the first year.

#### **Teacher Mentoring Program/Plan**

# This section meets the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Teacher mentoring program/plan, including the rationale for pairings and the planned mentoring activities

Our school has a school-wide mentor who works with administration to coordinate all mentoring activities on our campus. This school-wide mentor was trained by our county's new teacher facilitator and given materials and agendas to support the new teachers during this calendar year. Before school began, our new teachers spent a day with our school-wide mentor and were given a campus tour and oriented to important procedures and policies that will affect them as they begin the school year. Once school begins, these new teachers meet regularly with the mentor(s) who best fits their needs and follows an agenda of recommended topics that are appropriate for each teacher's given situation. Whether the new teacher is working with a school-wide mentor, peer teacher, or alternative certification mentor, he or she is working with an individual who has been trained by our county to support the teacher's various needs. Each of these mentor roles are fine-tuned each year based on the feedback from our new teachers the year before.

#### Multi-Tiered System of Supports (MTSS) / Response to Intervention (Rtl)

This section meets the requirements of Sections 1114(b)(1)(B)(i)-(iv) and 1115(c)(1)(A)-(C), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Data-based problem-solving processes for the implementation and monitoring of MTSS and SIP structures to address effectiveness of core instruction, resource allocation (funding and staffing), teacher support systems, and small group and individual student needs

To implement and coordinate the school's MTSS efforts through professional development, aggressive research and analysis of data to identify students' needs, and data driven intervention to satisfy these needs. The team will meet on a monthly basis to review student data, social issues, new students, to identify student success and students who are at risk. The team will make decisions based on data and

information. Discussion will determine if there is a need for professional development, program implementations, adjustment of schedules, or community service involvement. The team will also analyze, monitor progress and make accommodations as needed based on data. The focus for this year will be to continue building a strong foundation for the MTSS team and to provide MTSS training to new teachers, along with implementing an MTSS Tracking System. The MTSS team works in conjunction with other school teams to provide appropriate interventions, and assistance in selecting strategies based on student needs. The MTSS team also provides guidance, information, and support with data interpretation.

# Function and responsibility of each school-based leadership team member as related to MTSS and the SIP

Principal: Provides a common vision for the use of data-based decision-making, ensures that the school based team is implementing MTSS, conducts assessment of MTSS skills of school staff, ensures implementation of intervention support and documentation, ensures adequate professional development to support MTSS implementation, and communicates with parents regarding school based MTSS plans and activities.

Reading, Writing, and Math Instructional Coaches: Provides information about core instruction, participates in student data collection, develops & helps with delivery of Tier I instruction/intervention, collaborates with other staff to develop Tier 2 interventions, and integrates Tier 1 materials/instruction with Tier 2/3 activities. They develop, lead and evaluate school core content standards/programs; identify and analyze existing literature on scientifically based curriculum/behavior assessment and intervention approaches. Identifies systematic patterns of student need while working with district personnel to identify appropriate, evidence based intervention strategies; assists with whole school screening programs that provide early intervening services for student to be considered; assists in the design and implementation for progress monitoring, data collection, and data analysis; participates in the design and delivery of professional development; and provides support for assessment and implementation monitoring. Provides guidance on K-12 reading plans, supports the implementation of Tier 1, 2, and 3 intervention plans.

Staffing Specialist, Guidance Counselors, Academic Intervention Specialists: Participates in student data collection, integrates core instructional activities/materials into Tier 1, 2, 3 instruction, and collaborates with general education teachers.

School Psychologist: Participates in collection, interpretation and analysis of data; facilitates development intervention plans; provide support for intervention fidelity and documentation; provides professional development and technical assistance for problem-solving activities including data collection, data analysis, intervention planning, and program evaluation; facilitates data based decision making activities.

Technology Coordinator: Develops or brokers technology necessary to manage and display data; provides professional development and tech support

Deans: Coordinates the MTSS process with all stakeholders listed above and is the point person for the MTSS process.

# Systems in place that the leadership team uses to monitor the fidelity of the school's MTSS and SIP

The team provided information on Tier 1, 2, and 3 students and goals to be met to staff and schoolbased administrators. Discussion of new inclusion model helped to set expectations for students and teachers. The Positive Behavior Support system was implemented school wide in order to help all, but especially the students with academic, behavior, and/or emotional needs. With the information from these teams, and the input from the MTSS Leadership Team, the SIP was developed and followed through.

Baseline data: Florida Comprehensive Assessment Test (FCAT), Discovery Education (DE), Benchmark Assessments, Classroom Assessments and tests created in the reading programs at the school (Success Maker)

Midyear: Discovery Education (DE), District Benchmark Assessments, and Classroom assessments End of Year: Discovery Education (DE), EOC, District Benchmark Assessments, and FCAT Frequency of Data Days: Twice a month for data analysis.

# Data source(s) and management system(s) used to access and analyze data to monitor the effectiveness of core, supplemental, and intensive supports in reading, mathematics, science, writing, and engagement

Before and/or After School Tutorial - data collection to determine effectiveness; IMPACT-- Leadership Notebook Student Tracking Data Skyward EdInsight

# Plan to support understanding of MTSS and build capacity in data-based problem solving for staff and parents

South Seminole Middle School staff will initially receive an overview training of MTSS provided by the district MTSS team. Further, professional development will be provided during common planning time. Online options will be provided as needed. Professional development needs will be revised and adjusted as needed. For staff members new this year, the district MTSS Team will provide an in service on what MTSS is and how it works within a school.

Describe the plan to support MTSS.

The South Seminole Middle School Leadership Team's plan to support MTSS is listed below:

1. Provide the MTSS a dedicated time and location to meet uninterrupted to discuss student data and Interventions for the students.

2. Provide the vision as well as the goals to the MTSS so that a focus is set for each meeting.

3. Provide the MTSS with the appropriate district, school, and teacher data that will allow the team to make data-driven decisions for each student.

4. Support the decisions made by the MTSS in order to reach each child in the appropriate tiers.

#### Increased Learning Time/Extended Learning Opportunities

This section meets the requirements of Sections 1114(b)(1)(B)(ii)(II)-(III), 1114(b)(1)(I), and 1115(c)(1)(C)(i) and 1115(c)(2), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# Research-based strategies the school uses to increase the amount and quality of learning time and help provide an enriched and accelerated curriculum:

## **Strategy:** Before or After School Program **Minutes added to school year:**

IMPACT Schedule - The IMPACT schedule is an implementation to give our students additional time to target areas that will make a difference in their academic performance. Activities during this time are: remediation, student tracking, differentiated instruction, make up work, small group instruction, station learning, previewing lessons, reinforcing lessons, etc.

#### Strategy Purpose(s)

• Enrichment activities that contribute to a well-rounded education

#### How is data collected and analyzed to determine the effectiveness of this strategy?

Common formative assessments which are discussed in the PLC's.

#### Who is responsible for monitoring implementation of this strategy?

Academic Intervention Team Hendry Lafuente Ault

#### Literacy Leadership Team (LLT)

#### Names and position titles of the members of the school-based LLT

Name	Title
Dr. Mia Coleman-Baker	Principal
Julie Ciocca	Reading Administrator
Erika Shanoff	Instructional Coach
Alicia Carver	Instructional Coach
Karen Gundal	Instructional Coach

#### How the school-based LLT functions

Meet weekly to analyze data, Set goals, Review the strategies' successes.

#### Major initiatives of the LLT

•Reading Edge 2.0- Reading staff will be trained and implement new Edge program. Coach and SFA will support and monitor progress. Member center will provide monitoring information.

•PLC- Staff participate in weekly PLC meetings and monthly Curriculum PLC meetings. Coaches support PLC learning and growth. PLC notes are sent to administration.

•Close Reading- Staff will be provided with instructional materials and ideas for implementing Close Reading strategies across the curriculum. Coaches will provide modeled lessons and support through implementation of the strategy.

#### **Reciprocal Teaching:**

•Instructional Strategies- Staff will participate in monthly professional development to address their greatest areas of need that were identified by the staff. Professional Development will include classroom management, managing the block schedule, cross-curricular training, etc.

•One Book, One School- All students and staff school-wide will utilize Literature time once a week to read a selected novel or informational text and have a meaningful discussion that makes text-to-text, self, and world connections. Lessons will be provided by and progress will be monitored by the Literacy Coach.

•Academic Vocabulary- Tier 2 and 3 Academic Vocabulary Words identified in Edge 2.0 will be provided to all content area teachers on posters or card stock. Suggestions for supporting the use of these content area academic vocabulary words will be supplied to all teachers.

#### **Every Teacher Contributes to Reading Instruction**

#### How the school ensures every teacher contributes to the reading improvement of every student

Literacy is central to the life and success of any school. Our vision of literacy reaches beyond reading strategies to incorporate a broader approach that involves students in reading, speaking, writing and habits of thinking as they are practiced in specific disciplines of English language arts, history, math, science, and every content our students encounter. This emphasis on disciplinary knowledge paired with critical thinking skills allows the secondary teacher to give all students the opportunity to engage in sophisticated, challenging academic work. School leaders function as instructional leaders, helping the entire school community function as a community of practice, working in concert to study, develop, share, and learn from state-of-the-art methods for developing literacy skills and capacity. One Book, One School

#### **College and Career Readiness**

This section meets the requirements of Sections 1114(b)(1)(B)(iii)(I)(aa)-(cc), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How the school incorporates applied and integrated courses to help students see the relationships between subjects and relevance to their future

South Seminole is a Leadership and Global Connections magnet school. The focus of the magnet program is designed to spark the student's initiative and leadership potential in a global society. The curriculum develops the skills students need to become productive and responsible leaders of the future. Students have the opportunity to explore the language and culture of societies that impact our daily lives. Current technology is utilized to connect with other schools throughout the world to investigate global issues. The structure of our magnet program lends itself to provide our students with real world application and problem solving opportunities, such as:

? Integration of Sean Covey's The 7 Habits of High Effective Teens

? Focus on self leadership, school leadership, and community leadership

? Leadership, global health and anthropology and international corporations electives

? Cultural studies that include exposure to multiple languages through Rosetta Stone

? Connect with teens from all over the globe in Teen Second Life, a 3D Virtual World

# How the school promotes academic and career planning, including advising on course selections, so that each student's course of study is personally meaningful

Epep through 8th Grade elective

#### Strategies for improving student readiness for the public postsecondary level

N/A

# **Expected Improvements**

This section meets the requirements of Sections 1114(b)(1)(A),(H), and (I), and 1115(c)(1)(A), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Area 1: Reading

# Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0, or scoring at or above Level 4 on FAA

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	69%	61%	No	72%
American Indian				
Asian	73%	84%	Yes	76%
Black/African American	57%	44%	No	61%
Hispanic	58%	57%	No	63%
White	78%	65%	No	80%
English language learners	33%	23%	No	40%
Students with disabilities	45%	23%	No	51%
Economically disadvantaged	63%	52%	No	66%

#### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	359	27%	35%
Students scoring at or above Achievement Level 4	288	21%	26%

#### Florida Alternate Assessment (FAA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	-	ed for privacy sons]	55%
Students scoring at or above Level 7		ed for privacy sons]	30%

#### **Learning Gains**

	2013 Actual #	2013 Actual %	2014 Target %
Students making learning gains (FCAT 2.0 and FAA)	775	63%	73%
Students in lowest 25% making learning gains (FCAT 2.0)	181	57%	67%

### Comprehensive English Language Learning Assessment (CELLA)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring proficient in listening/speaking (students speak in English and understand spoken English at grade level in a manner similar to non- ELL students)	26	54%	57%
Students scoring proficient in reading (students read grade-level text in English in a manner similar to non-ELL students)	18	38%	40%
Students scoring proficient in writing (students write in English at grade level in a manner similar to non-ELL students)	22	47%	50%
ea 2: Writing			
	2013 Actual #	2013 Actual %	2014 Target %
orida Comprehensive Assessment Test 2.0 (FCAT 0) Students scoring at or above 3.5	201	50%	55%
orida Alternate Assessment (FAA) Students	Idata excluded fo	r privacy reasons]	0%

# Area 3: Mathematics

scoring at or above Level 4

#### **Elementary and Middle School Mathematics**

Annual Measurable Objectives (AMOs) - Students scoring at or above Achievement Level 3 on FCAT 2.0 and EOC assessments, or scoring at or above Level 4 on FAA

[data excluded for privacy reasons]

Group	2013 Target %	2013 Actual %	Target Met?	2014 Target %
All Students	69%	60%	No	72%
American Indian				
Asian	85%	79%	No	87%
Black/African American	49%	44%	No	54%
Hispanic	62%	52%	No	66%
White	75%	67%	No	78%
English language learners	45%	27%	No	51%
Students with disabilities	42%	26%	No	48%
Economically disadvantaged	63%	52%	No	66%

#### Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	390	31%	35%
Students scoring at or above Achievement Level 4	369	29%	33%

0%

### Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	65%
Students scoring at or above Level 7	[data excluded for privacy reasons]	15%

### Learning Gains

	2013 Actual #	2013 Actual %	2014 Target %
Learning Gains	810	66%	75%
Students in lowest 25% making learning gains (FCAT 2.0 and EOC)	199	61%	72%

### Middle School Acceleration

	2013 Actual #	2013 Actual %	2014 Target %
Middle school participation in high school EOC and industry certifications	211	68%	82%
Middle school performance on high school EOC and industry certifications	198	95%	98%

### Algebra I End-of-Course (EOC) Assessment

	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	62	38%	33%
Students scoring at or above Achievement Level 4	91	56%	61%

# Geometry End-of-Course (EOC) Assessment

2013 Actual #	2013 Actual %	2014 Target %
-		8%
41	87%	90%
	[data exclude reas	2013 Actual #2013 Actual %[data excluded for privacy reasons]41

# Area 4: Science

#### **Middle School Science**

Florida Comprehensive Assessment Test 2.0 (FCAT 2.0)			
	2013 Actual #	2013 Actual %	2014 Target %
Students scoring at Achievement Level 3	110	27%	30%
Students scoring at or above Achievement Level 4	91	22%	25%

### Florida Alternate Assessment (FAA)

	2013 Actual # 2013 Actual %	2014 Target %
Students scoring at Levels 4, 5, and 6	[data excluded for privacy reasons]	0%
Students scoring at or above Level 7	[data excluded for privacy reasons]	0%

Area 5: Science, Technology, Engineering, and Mathematics (STEM)

#### All Levels

		2013 Actual #	2013 Actual %	2014 Target
	# of STEM-related experiences provided for students (e.g. robotics competitions; field trips; science fairs)	6		10
	Participation in STEM-related experiences provided for students	6	60%	70%
Ar	ea 6: Career and Technical Education (CTE)			
		2013 Actual #	2013 Actual %	2014 Target %
St	udents enrolling in one or more CTE courses	10	1%	1%
СС	udents who have completed one or more CTE ourses who enroll in one or more <i>accelerated</i> ourses			
	ompletion rate (%) for CTE students enrolled in ccelerated courses			
St	udents taking CTE industry certification exams			
	assing rate (%) for students who take CTE dustry certification exams			
C	TE program concentrators			
	TE teachers holding appropriate industry ertifications			

Area 8: Early Warning Systems

#### **Middle School Indicators**

	2013 Actual #	2013 Actual %	2014 Target %
Students who miss 10 percent or more of available instructional time	80	6%	3%
Students who fail a mathematics course	71	6%	3%
Students who fail an English Language Arts course	53	4%	3%
Students who fail two or more courses in any subject	68	5%	2%
Students who receive two or more behavior referrals	180	12%	8%
Students who receive one or more behavior referrals that leads to suspension, as defined in s.1003.01(5), F.S.	111	8%	4%

#### Area 9: Parent Involvement

Title I Schools may use the Parent Involvement Plan to meet the requirements of Sections 1114(b)(1)(F) and 1115(c)(1)(G), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

#### Parental involvement targets for the school

South Seminole Middle School has created a Parent Advisory Team (PAT) composed of parents of the students at SSMS. The committee provides input into the development, implementation, and evaluation of all school related plans including but not limited to, the Parent Involvement Policy, the Title 1 application and use of funds. The team was formed by asking parent volunteers to participate. • Parents are invited and encouraged to become active members of the School Advisory Council (SAC). There is training open to all participants in the school improvement process and parents are invited to provide input in the development of all plans related to school improvement. Minutes are recorded. • Parents, staff and student surveys will be distributed and the results analyzed to evaluate school needs. Data collected through the year will be shared with the SAC and PAT.

• Parents can provide input on the use of Title 1 money through Quarterly District Parent Advisory Team, Monthly School Improvement Committees and School Advisory Council meetings.

#### **Specific Parental Involvement Targets**

Target	2013 Actual #	2013 Actual %	2014 Target %
Parent logged into Skyward Parent Portal at least once during the school year	510	42%	50%
Parent attended Bring Your Parent to School Day	140	11%	25%
Parent attended Student Led Conference Night	350	26%	30%
Parents and students attending Curriculum Night	200	15%	18%

# **Goals Summary**

**G1.** To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.

# **Goals Detail**

**G1.** To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.

#### **Targets Supported**

- Reading (AMO's, FCAT2.0, FAA, Learning Gains, CELLA, Postsecondary Readiness)
- Writing
- Math (Elementary and Middle School, Elementary and Middle AMO's, Elementary and Middle FCAT 2.0, Elementary and Middle FAA, Elementary and Middle Learning Gains, Middle School Acceleration)
- Algebra 1 EOC
- Geometry EOC

#### **Resources Available to Support the Goal**

 Instructional and Literacy Coaches, Common Planning Time, Professional Development Schedule, NGSS and Common Core Instructional Plans, Marzano teacher protocols, Professional development budget, Continuous instructional feedback model

#### **Targeted Barriers to Achieving the Goal**

• Teachers lack a thorough understanding of the Marzano protocol; Lack of time for developing high quality professional development; Limited time to develop their expertise in high yield strategies; Planned/Unplanned interruptions in the classroom; Limited understanding of Common Core Standards

#### Plan to Monitor Progress Toward the Goal

Classroom observation, interactive focused feedback conferencing with Administrators / Coaches to address instructional trends as observed during the observations; Teacher growth, Teacher reflection logs; Positive trends in student data indicating growth; Implementation of school-wide interventions and interventions for individual students as needed.

#### Person or Persons Responsible

Administration, Instructional Coaches, Curriculum Leaders, Acedemic Intervention Team, Teachers

#### **Target Dates or Schedule:**

Weekly / Ongoing

#### **Evidence of Completion:**

Assessment data analysis, Established PLC norms, Peer self-reflections and walk-through data in iObservation, PLC observations, Meeting notes, Feedback data, Adherence to conference timelines, Teacher professional development development logs indicating implementation strategies; Weekly point sheets, Discipline referral tracking, Completion rate of assignments; Progress reports.

# Action Plan for Improvement

#### Problem Solving Key

**G** = Goal **B** = Barrier **S** = Strategy

**G1.** To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.

**G1.B1** Teachers lack a thorough understanding of the Marzano protocol; Lack of time for developing high quality professional development; Limited time to develop their expertise in high yield strategies; Planned/ Unplanned interruptions in the classroom; Limited understanding of Common Core Standards

**G1.B1.S1** Design and implement ongoing support for teachers through structured PLCs.

#### Action Step 1

Design and implement ongoing support for teachers through structured PLC's. Analyze administration observation data, and student data to implement coaching opportunities and data conversations. Additional Professional Development topics covered through the year are as follows: The Kid Whisperers: Managing the Block; Carousel of Progress and Differentiated Instruction: Using Data to Drive Instruction.

#### **Person or Persons Responsible**

Administration, Instructional Coaches, Curriculum Leaders

#### **Target Dates or Schedule**

August 2013 - May 2013

#### **Evidence of Completion**

Common Assessment each quarter, agendas, meeting notes, PLC norms, PLC SMART Goals, Weekly Coaches meeting regarding instructional trends

#### **Facilitator:**

Instructional Coaches and/or Administrators

#### **Participants:**

All Teachers

#### Plan to Monitor Fidelity of Implementation of G1.B1.S1

Weekly PLC visits, monitoring of PLC artifacts/evidence, monitoring of lesson plans.

#### **Person or Persons Responsible**

Administration, Instructional Coaches, Curriculum Leaders

#### **Target Dates or Schedule**

Ongoing via weekly class observation

#### **Evidence of Completion**

Common Assessment each quarter, meeting notes, agenda, PLC norms, PLC SMART Goals, Weekly Coaches Meeting regarding instructional trends.

#### Plan to Monitor Effectiveness of G1.B1.S1

Classroom walk-through data, Common Assessment Data, and Progress monitoring data will be collected to monitor collaboration and implementation of strategies discussed in PLCs. Successful implementation will produce seamless transitions in deliver of instruction to students.

#### Person or Persons Responsible

Instructional Coaches, Administration

#### **Target Dates or Schedule**

Data will be collected weekly during walk-through observations and instructional planning meetings.

#### **Evidence of Completion**

Assessment data analysis, Established PLC norms, Peer self-reflections in iObservation.

**G1.B1.S2** Design and implement a collaborative structure to provide focused feedback incorporating conferencing to support rigorous instruction.

#### Action Step 1

Provide teachers with ongoing feedback via walk-through observation. Face-to-face feedback conferencing four times a year with all teachers; Mentor select teachers through focused feedback with weekly conferencing.

#### **Person or Persons Responsible**

Administrators, Instructional Coaches

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Feedback data, Conferencing timeline, Mentoring notes.

#### Plan to Monitor Fidelity of Implementation of G1.B1.S2

Administrator walk-through tracking sheets, Formative observation reports. Peer observations.

#### **Person or Persons Responsible**

Administrators & Instructional Coaches

#### **Target Dates or Schedule**

Weekly / Ongoing

#### **Evidence of Completion**

Feedback data, Adherence to conferencing timeline, Mentoring notes

#### Plan to Monitor Effectiveness of G1.B1.S2

Teacher reflection logs on instructional practices and student interview responses will provide ongoing feedback regarding effectiveness of instructional strategies and its impact on student learning.

#### Person or Persons Responsible

Administrators, Instructional Coaches, Teachers, Students

#### **Target Dates or Schedule**

Weekly / Ongoing

#### **Evidence of Completion**

iObservation Feedback, Peer and Self Evaluation, Coaches meeting notes.

**G1.B1.S3** Design and implement a process for teachers to analyze multiple data sources to drive instructional decisions to best meet their student needs.

#### Action Step 1

Provide teachers with Reading and Math progress monitoring data; Conduct school-wide data chats, School-wide training focused on developing goals based on multiple sources of data, such as Reading and Writing in the content area, and Cross Curricular math shifts. Common assessment data will be utilized to plan interventions and enrichment for students.

#### **Person or Persons Responsible**

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Lesson plans that respond to data analysis, Data analysis meetings, Tracking student data, PLC notes

#### **Facilitator:**

Administrators and Instructional Coaches, Academic Intervention Specialist

#### **Participants:**

All Teachers

#### Plan to Monitor Fidelity of Implementation of G1.B1.S3

Weekly administrative lesson plan review, data chat notes, review student data trends.

#### Person or Persons Responsible

Administrators and Instructional Coaches

#### Target Dates or Schedule

Weekly / Ongoing

#### **Evidence of Completion**

Lesson plans that respond to data analysis, Data analysis meetings, Tracking student data, PLC notes

#### Plan to Monitor Effectiveness of G1.B1.S3

Lesson Plans will reflect changes in instruction due to data analysis and student need. Teachers will continuously utilize data for instructional planning purposes.

#### **Person or Persons Responsible**

Administrators

#### Target Dates or Schedule

Weekly / Ongoing

#### **Evidence of Completion**

Lesson Plans will be monitored to assess that changes to instruction are meeting the needs of the students.

**G1.B1.S4** Design and implement professional development opportunities focused on increasing student achievement.

#### Action Step 1

Focus professional development on the areas that will meaningfully drive students results; Actively engage teachers in the skills they need; Build systems that guarantee that PD is viable in the classroom.

#### Person or Persons Responsible

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Classroom management strategies in place, professional development calendar, feedback from observations, data analysis meetings and lesson planning.

#### **Facilitator:**

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### **Participants:**

Teachers

#### Plan to Monitor Fidelity of Implementation of G1.B1.S4

Weekly PLC discussions, data chat notes, review student data trends, monitor instructional strategy implementation.

#### **Person or Persons Responsible**

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### Target Dates or Schedule

Bi-weekly and as needed throughout the year

#### **Evidence of Completion**

Walk-through observations with a focus on observing implementation of strategies presented during professional development.

#### Plan to Monitor Effectiveness of G1.B1.S4

Target instructional strategies that will be assessed via classroom observations to ensure that the majority of students obtain the desired effect of the strategy.

#### Person or Persons Responsible

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### Target Dates or Schedule

Ongoing

#### **Evidence of Completion**

Walk-through data, Teacher Reflection logs, Coaches logs.

**G1.B1.S5** Design and implement a tiered system of interventions for our students needing academic and behavioral support.

#### Action Step 1

Lowest quartile students are referred to Academic Intervention Specialist; Level 1 & 2 students are supported during intensive reading and math; behavioral concerns are monitored through our MTSS team. Ante up campaign to target specific students to provide individualized support by classroom teacher.

#### Person or Persons Responsible

Administration, Instructional Coaches, MTSS team, Academic Intervention Team

#### **Target Dates or Schedule**

Ongoing

#### **Evidence of Completion**

Targeted students enrolled in intensive class participation, discipline tracking data, Ante up professional development.

#### Plan to Monitor Fidelity of Implementation of G1.B1.S5

Tracking of student progress in Academic Intervention Program, Administrative walk-throughs in intensive classes, Trends in discipline data, Evaluate student performance on progress monitoring assessments

#### Person or Persons Responsible

Academic Intervention Team, Administrators, Instructional Coaches, Teachers

#### Target Dates or Schedule

ongoing, Progress monitoring assessment data analysis after each administration, Tracing student progress following Progress monitoring assessments.

#### **Evidence of Completion**

Academic support team referrals; PLC meeting notes, Academic Intervention team notes

### Plan to Monitor Effectiveness of G1.B1.S5

Interventions for students will be tracked to assess if they are appropriate and successful in increasing student comprehension of benchmarks/content.

#### **Person or Persons Responsible**

Academic Intervention Team, Administrators, Instructional Coaches, Teachers

#### **Target Dates or Schedule**

Weekly and as referred by teachers

#### **Evidence of Completion**

Student progress reports, Weekly point sheets, Discipline referral tracking

# **Coordination and Integration**

This section meets the requirements of Sections 1114(b)(1)(J) and 1115(c)(1)(H), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b).

# How federal, state, and local funds, services, and programs are coordinated and integrated at the school

South Seminole Middle School will coordinate Title I, Supplemental Academic Instruction, and Exceptional Student Education funds to provide additional academic tutorial and/or intervention time for students in need of remediation. These funding sources are coordinated to maximize the number of students and the amount of services available for academic interventions. In addition, the school district coordinates IDEA and Title I funds to provide our school additional paraprofessionals that facilitate small group instruction during the school day. The coordination and integration of these funds and services ensure students are provided the time and support needed to master the standards and improve academic achievement.

# **Appendix 1: Professional Development Plan to Support School Improvement Goals**

This section will satisfy the requirements of Sections 1114(b)(1)(D) and 1115(c)(1)(F), P.L. 107-110, NCLB, codified at 20 U.S.C. § 6314(b), by demonstrating high-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, for pupil services personnel, parents, and other staff is being offered to enable all children in the school to meet the State's student academic achievement standards.

Professional development opportunities identified in the SIP as action steps to achieve the school's goals.

**G1.** To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.

**G1.B1** Teachers lack a thorough understanding of the Marzano protocol; Lack of time for developing high quality professional development; Limited time to develop their expertise in high yield strategies; Planned/ Unplanned interruptions in the classroom; Limited understanding of Common Core Standards

**G1.B1.S1** Design and implement ongoing support for teachers through structured PLCs.

#### PD Opportunity 1

Design and implement ongoing support for teachers through structured PLC's. Analyze administration observation data, and student data to implement coaching opportunities and data conversations. Additional Professional Development topics covered through the year are as follows: The Kid Whisperers: Managing the Block; Carousel of Progress and Differentiated Instruction: Using Data to Drive Instruction.

#### Facilitator

Instructional Coaches and/or Administrators

#### **Participants**

All Teachers

#### **Target Dates or Schedule**

August 2013 - May 2013

#### **Evidence of Completion**

Common Assessment each quarter, agendas, meeting notes, PLC norms, PLC SMART Goals, Weekly Coaches meeting regarding instructional trends

**G1.B1.S3** Design and implement a process for teachers to analyze multiple data sources to drive instructional decisions to best meet their student needs.

#### **PD Opportunity 1**

Provide teachers with Reading and Math progress monitoring data; Conduct school-wide data chats, School-wide training focused on developing goals based on multiple sources of data, such as Reading and Writing in the content area, and Cross Curricular math shifts. Common assessment data will be utilized to plan interventions and enrichment for students.

#### Facilitator

Administrators and Instructional Coaches, Academic Intervention Specialist

#### **Participants**

**All Teachers** 

#### Target Dates or Schedule

Ongoing

#### **Evidence of Completion**

Lesson plans that respond to data analysis, Data analysis meetings, Tracking student data, PLC notes

**G1.B1.S4** Design and implement professional development opportunities focused on increasing student achievement.

#### **PD Opportunity 1**

Focus professional development on the areas that will meaningfully drive students results; Actively engage teachers in the skills they need; Build systems that guarantee that PD is viable in the classroom.

#### Facilitator

Administrators, Instructional Coaches, Curriculum Leaders, Teachers

#### **Participants**

Teachers

#### **Target Dates or Schedule**

Ongoing

#### Evidence of Completion

Classroom management strategies in place, professional development calendar, feedback from observations, data analysis meetings and lesson planning.

# **Appendix 2: Budget to Support School Improvement Goals**

#### **Budget Summary by Goal**

Goal	Description	Total
G1.	To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.	\$3,000
	Total	\$3,000

#### Budget Summary by Funding Source and Resource Type

Funding Source	Professional Development	
School Advisory Committee; District allocated PD funds	\$3,000	\$3,000
Total	\$3,000	\$3,000

#### **Budget Details**

Budget items identified in the SIP as necessary to achieve the school's goals.

**G1.** To improve student learning, all teachers will utilize Marzano's High Yield Instructional Strategies' and Best Practices to provide rigorous instruction aligned to Common Core & Next Generation Sunshine State(NGSS) standards in Reading, Writing and Math.

**G1.B1** Teachers lack a thorough understanding of the Marzano protocol; Lack of time for developing high quality professional development; Limited time to develop their expertise in high yield strategies; Planned/ Unplanned interruptions in the classroom; Limited understanding of Common Core Standards

**G1.B1.S4** Design and implement professional development opportunities focused on increasing student achievement.

#### Action Step 1

Focus professional development on the areas that will meaningfully drive students results; Actively engage teachers in the skills they need; Build systems that guarantee that PD is viable in the classroom.

#### **Resource Type**

**Professional Development** 

#### Resource

School-based professional development and lesson study observations (substitute teachers and materials).

#### Funding Source

School Advisory Committee; District allocated PD funds

#### Amount Needed

\$3,000