

2019-20 Schoolwide Improvement Plan

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Charles Drew Elementary School

1000 NW 31ST AVE, Pompano Beach, FL 33069

[no web address on file]

Demographics

Principal: Kicia Johnson Daniel

Start Date for this Principal: 7/20/2019

2019-20 Status (per MSID File)	Active					
School Type and Grades Served (per MSID File)	Elementary School PK-5					
Primary Service Type (per MSID File)	K-12 General Education					
2018-19 Title I School	Yes					
2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	100%					
2018-19 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners Black/African American Students* Hispanic Students Economically Disadvantaged Students*					
	2018-19: D (35%)					
	2017-18: C (44%)					
School Grades History	2016-17: C (45%)					
	2015-16: D (33%)					
	2014-15: F (31%)					
2019-20 School Improvement (SI) In	formation*					
SI Region	Southeast					
Regional Executive Director	LaShawn Russ-Porterfield					
Turnaround Option/Cycle	N/A					
N						
Year						
Year Support Tier						

* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here.

School Board Approval

This plan is pending approval by the Broward County School Board.

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

- 1. have a school grade of D or F
- 2. have a graduation rate of 67% or lower
- 3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <u>www.floridacims.org.</u>

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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Broward - 3221 - Charles Drew Elementary School - 2019-20 SIP												
Charles Drew Elementary School												
1000 NW 31ST AVE, Pompano Beach, FL 33069												
[no web address on file]												
School Demographics												
School Type and Grades Served (per MSID File)	2018-19 Title I School	2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)										
Elementary School PK-5	Yes	96%										
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)										
K-12 General Education	No	97%										
School Grades History												

Year	2018-19	2017-18	2016-17	2015-16
Grade	D	С	С	D

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

The mission of Charles R. Drew Elementary Magnet school is to cultivate student and faculty growth, by providing each scholar with the opportunity to receive a quality education that meets their individual needs through differentiated instruction, rigorous & relevant curriculum, in a safe and secure learning environment.

Provide the school's vision statement.

Charles R. Drew Elementary Magnet School is focused on providing all scholars the BEST (Build relationships; Enhance Teaching and Learning; Student centered; through Teamwork) educational experience, that will prepare them to be College and Career ready to succeed in tomorrow's world.

School Leadership Team

Membership

Identify the name, email address and position title for each member of the school leadership team:

Name	Title	Job Duties and Responsibilities
Alincy , Chedline	Instructional Coach	The Math Coach is responsible for overseeing the School wide K-5 Math Program, working specifically with the 5th grade "Math/Science" Teachers; facilitates data chat meetings with teachers around the student performance data; monitors the lowest 25% math performance; Coordinates and Facilitates the necessary Professional Development and PLC as it aligns with student data and teacher needs; Monitors the Math Club and implementation of the ACALETICS instructional; Aligns the support services for the Low 25% to ensure that the right remediation is given; Facilitates the school wide implementation of the Mountain Math; Assist administration with the Standards Institute PLC.
Flowers, Angeline	Principal	Provides Instructional and Organizational Leadership that is necessary to oversee all programs and policies of the school to ensure high quality educational experiences and services for the students in a safe and enriching environment.
Fulton, Keandra	Assistant Principal	Assist the school principal in overall administration of instructional program and campus level operations. Coordinate the academic schedule for teachers and students, Help create school-wide goals including those related to student learning and student behavior, and manage student behavioral issues including those in the cafeteria along with those referred by teachers and bus drivers. The Assistant Principal is responsible for the following: Coordinating and facilitating the iReady Implementation Plan; Coordinating and Monitoring the school wide implementation of the CHAMPS including the school wide certification; Monitors all Math Lowest 25% student performance data; Conducts Math Seminars and weekly math instructional exchange sessions (WIES); Oversees the ESOL Coordinator and monitors the ELL student performance in alignment with their ACCESS; Monitors and works with the ESE Specialist and ESE Support Facilitator to ensure that the students with disabilities are receiving their services and that they are on track for progress.
McDaniel, Aquilla	Instructional Coach	The Reading Coach supports all K-5 staff in the implementation of the site reading plan and program. The Coach works directly with teachers in a school providing classroom-based demonstrations, collaborative and one- on-one support, and facilitating teacher inquiry and related professional development. The Coach focuses on enhancing teachers' ability to provide instruction that builds students' sense of engagement in the ownership of learning. The Coach will also work with administrators and teachers to collect and analyze data, interpret, and use it to guide instructional decisions. Responsibilities: 1. Guide teachers to collect and analyze data and develop action plans in response to determined student needs. 2. Provide individualized, classroom-based support to implement comprehensive program. This will include modeling of best teaching practices. 3. Work with the principal to create a school-wide focus on goals for reading achievement. 4. Oversee the school's assessment procedure, training, data collection and collaborate with the principal to complete

Name	Title	Job Duties and Responsibilities
		reports due. 5. Participate fully in all professional development opportunities provided by the District, Cadre as it relates to literacy. The Reading Coach: Coordinates and Monitor the Lowest 25% ELA Push- IN and Pull-out groups; Facilitates Professional Learning Communities focusing on the ELA standards; Provides training for the Reading support/ resource personnel to ensure that their implementing programs to fidelity; Monitors the instructional alignment to the standards; Organize and coordinate the resources for Extended Learning Opportunities; Active member of the Multi-tiered support systems (CPS.RTI Team) and coordinates parental engagement meetings for parents focusing on Literacy. (Parent University)
Wilks, Latrese	Instructional Coach	Primary Reading Coach for Primary KG-3rd. The primary Reading Coach works closely with Children's Literacy Initiative coaches to ensure that their support is aligned with the District's expectation, Oversees the Primary Reading Plan to ensure that teachers are maximizing instruction, aligning instruction and activities with the standards, & feedback/analysis of student work; Coordinates and Oversees the BAS procedures for testing scholars and using data to drive instruction, Works with the Testing Team to ensure that all state/district assessments are coordinated in alignment to expectations; Monitors the FUNDATIONS implementation plan; Identifies the resources to work with the "targeted 3rd graders" to ensure that they meet proficiency; Works with small groups; Monitors students weekly/ monthly formative assessments; works with the Librarian at the Jan Moran Library to organize the neighborhood media center as a resource for the Family literacy Night.
Moise , Jacques	Instructional Technology	The Micro-Tech Specialist monitors the school's network to ensure that teachers and students have accessibility to the world wide web to help facilitate teaching and learning. The Micro-Tech is a member of the Instructional Team works with the AP to coordinate the iReady Assessment periods; Readily provides data to administration on the Instructional Usage and passing rate with the iReady. The Micro-Tech also works with the students coordinating the daily announcements via the web; monitors the school's website to ensure that communication is update and accurate. The Micro-Tech maintains the PNI to ensure that every school has a device that is properly identified and functioning, facilitates a morning iReady Computer club. The Micro Tech trains the teachers on how to utilize outlook and get onto canvas. Finally, the Micro-Tech coordinates the men of class mentoring program for our targeted boys.
Stramanak, Amy	Teacher, K-12	Teacher Grade 4- develops the Instructional Focus calendar for Grade 4 and ELA Writing. Monitors student data to ensure that students that are meeting proficiency are being enriched and provided the extended learning opportunities
rly Warning	Systems	

Current Year

The number of students by grade level that exhibit each early warning indicator listed:

Indicator		Grade Level													
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Number of students enrolled	97	91	94	91	90	95	0	0	0	0	0	0	0	558	
Attendance below 90 percent	40	34	24	21	19	20	0	0	0	0	0	0	0	158	
One or more suspensions	6	4	5	2	2	7	0	0	0	0	0	0	0	26	
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0		
Level 1 on statewide assessment	0	0	0	35	33	53	0	0	0	0	0	0	0	121	

The number of students with two or more early warning indicators:

Indicator		Grade Level												Total
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Students with two or more indicators	4	2	3	10	33	47	0	0	0	0	0	0	0	99

The number of students identified as retainees:

Indicator		Grade Level													
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total	
Retained Students: Current Year	1	0	1	2	30	44	0	0	0	0	0	0	0	78	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0		

FTE units allocated to school (total number of teacher units)

24

Date this data was collected or last updated

Tuesday 7/16/2019

Prior Year - As Reported

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level	Total								
Attendance below 90 percent										
One or more suspensions										
Course failure in ELA or Math										
Level 1 on statewide assessment										
The number of students with two or more early warning indicators:										
Indicator	Grade Level	Total								
Students with two or more indicators										
ior Voar Undated										

Prior Year - Updated

The number of students by grade level that exhibit each early warning indicator:

Broward - 3221 - Charles Drew Elementary School - 2019-20 SIP

Indicator		Grade Level												
indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	Total
Attendance below 90 percent	27	25	24	22	15	19	0	0	0	0	0	0	0	132
One or more suspensions	4	1	2	4	2	4	0	0	0	0	0	0	0	17
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on statewide assessment	0	0	0	40	37	46	0	0	0	0	0	0	0	123

The number of students with two or more early warning indicators:

Indiantar	Grade Level										Total			
Indicator	κ	1	2	3	4	5	6	7	8	9	10	11	12	lotal
Students with two or more indicators	15	10	10	12	5	14	0	0	0	0	0	0	0	66

Part II: Needs Assessment/Analysis

School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component		2019		2018			
School Grade Component	School	District	State	School	District	State	
ELA Achievement	34%	59%	57%	29%	55%	55%	
ELA Learning Gains	44%	60%	58%	50%	58%	57%	
ELA Lowest 25th Percentile	31%	54%	53%	47%	53%	52%	
Math Achievement	42%	65%	63%	39%	61%	61%	
Math Learning Gains	47%	66%	62%	59%	63%	61%	
Math Lowest 25th Percentile	21%	53%	51%	58%	52%	51%	
Science Achievement	25%	46%	53%	35%	45%	51%	

EWS Indicators as Input Earlier in the Survey								
Indicator	(Grade Le	evel (pri	or year r	reported)	Total	
mulcator	K	1	2	3	4	5	TOLAI	
Number of students enrolled	97 (0)	91 (0)	94 (0)	91 (0)	90 (0)	95 (0)	558 (0)	
Attendance below 90 percent	40 ()	34 ()	24 ()	21 ()	19 ()	20 ()	158 (0)	
One or more suspensions	6 ()	4 (0)	5 (0)	2 (0)	2 (0)	7 (0)	26 (0)	
Course failure in ELA or Math	0 ()	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	
Level 1 on statewide assessment	0 ()	0 (0)	0 (0)	35 (0)	33 (0)	53 (0)	121 (0)	

Grade Level Data

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

NOTE: An asterisk (*) in any cell indicates the data has been suppressed due to fewer than 10 students tested, or all tested students scoring the same.

			ELA			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2019	39%	60%	-21%	58%	-19%
	2018	29%	59%	-30%	57%	-28%
Same Grade C	omparison	10%				
Cohort Com	parison					
04	2019	37%	62%	-25%	58%	-21%
	2018	20%	58%	-38%	56%	-36%
Same Grade C	omparison	17%				
Cohort Com	parison	8%				
05	2019	21%	59%	-38%	56%	-35%
	2018	25%	56%	-31%	55%	-30%
Same Grade C	omparison	-4%				
Cohort Com	parison	1%				

			MATH			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2019	39%	65%	-26%	62%	-23%
	2018	40%	63%	-23%	62%	-22%
Same Grade C	Same Grade Comparison				· · ·	
Cohort Com	Cohort Comparison					
04	2019	47%	67%	-20%	64%	-17%
	2018	40%	63%	-23%	62%	-22%
Same Grade C	omparison	7%				
Cohort Com	parison	7%				
05	2019	30%	64%	-34%	60%	-30%
	2018	45%	62%	-17%	61%	-16%
Same Grade C	omparison	-15%				
Cohort Com	Cohort Comparison					

			SCIENCE			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
05	2019	23%	49%	-26%	53%	-30%
	2018	31%	51%	-20%	55%	-24%
Same Grade C	Same Grade Comparison				·	
Cohort Comparison						

Subgroup Data

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	5	10		14	9						

		2019	SCHOO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
ELL	41	51	25	45	46	21	30				
BLK	30	42	30	41	48	20	24				
HSP	40	47	30	41	41	23	26				
FRL	34	44	31	41	46	21	25				
2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17
SWD	13	13		5	33						
ELL	38	48	50	49	57	55	29				
BLK	20	31	43	40	64	62	32				
HSP	34	51	70	49	64	50	29				
FRL	24	37	49	43	63	59	31				
		2017	SCHOO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS		
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16
SWD	42	65	73	36	65						
ELL	38	55	47	46	62	47	33				
BLK	24	46	43	35	59	66	34				
HSP	38	56	50	46	60	38	33				
FRL	28	50	47	39	59	58	35				

ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index					
ESSA Category (TS&I or CS&I)	CS&I				
OVERALL Federal Index – All Students	36				
OVERALL Federal Index Below 41% All Students	YES				
Total Number of Subgroups Missing the Target	5				
Progress of English Language Learners in Achieving English Language Proficiency	44				
Total Points Earned for the Federal Index	288				
Total Components for the Federal Index	8				
Percent Tested	99%				
Subgroup Data					
Students With Disabilities					
Federal Index - Students With Disabilities	10				
Students With Disabilities Subgroup Below 41% in the Current Year?	YES				

Students With Disabilities	
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	
English Language Learners	
Federal Index - English Language Learners	38
English Language Learners Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years English Language Learners Subgroup Below 32%	
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	
Black/African American Students	
Federal Index - Black/African American Students	34
Black/African American Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Black/African American Students Subgroup Below 32%	
Hispanic Students	
Federal Index - Hispanic Students	37
Hispanic Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Hispanic Students Subgroup Below 32%	
Multiracial Students	<u>.</u>
Federal Index - Multiracial Students	
Multiracial Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Multiracial Students Subgroup Below 32%	
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	

White Students	
Federal Index - White Students	
White Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years White Students Subgroup Below 32%	
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	36
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	

Analysis

Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

The performance of the Lowest 25% showed the lowest performance of 21% meeting learning gains in mathematics. The contributing factors that negatively impacted last year's performance novice teacher that had poor attendance, that abruptly resigned in January 2019 resulting in an inability to secure a highly qualified teacher.

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

The performance of the Lowest 25% (Students with Disabilities) in the area of mathematics showed the greatest decline of -38% from the prior school year. The factors that contributed to the decline are: (1) No classroom teacher after January for the 5th graders; (2) Not providing the necessary support to the teacher(s) that provided instruction to the Lowest 25% students in a timely manner; (3) Inconsistent remediation support that aligns to the this group's individual needs.

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

The performance of the 5th grade had the greatest gap when compared to the state average in ELA and Mathematics. The factors that contributed to this gap are: Classroom teacher resigned in January 2019; Inconsistent support provided to the Lowest 25 student in Fifth Grade; Inconsistent remediation support aligned to the students' needs, not providing support to the 5th grade teachers in a timely manner.

Which data component showed the most improvement? What new actions did your school take in this area?

The ELA Achievement showed the greatest improvement of 9%. The students demonstrating reading proficiency increased by 10% in Grade 3 and 17% in Grade 4. The new actions that contributed to the improvement in this area: (1) Walk to read model in Third Grade; (2) Standards based remediation groups.

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern? (see Guidance tab for additional information)

The main area of concern: The number of Students Achieving at a Level 1 in FSA ELA and or Math 2019.

Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

- 1. Lowest 25%
- 2. High Quality Instruction
- 3. Students scoring at a Level 1 in ELA and or Math
- 4. Students with Disabilities in ELA and Mathematics
- 5. Fifth Grade Instructional Staff.

Part III: Planning for Improvement

Areas of Focus:

#1	
Title	High Quality Instruction
Rationale	Based on the 2019 FSA data, Charles R. Drew dropped significantly in ELA Lowest 25 (-18)& Math Learning Gains (-16), Math Lowest 25 (-38), and Science (-8) resulting in an overall drop of 10% decreasing the school grade percent to 34% equaling a letter grade of D.
State the measurable outcome the school plans to achieve	By May, 2019, the school will demonstrate an increase of 30% in all reporting categories that dropped significantly
Person responsible for monitoring outcome	Angeline Flowers (angeline.flowers@browardschools.com)
Evidence- based Strategy	Data Driven Instructional strategy will be used to provide information/data on student performance that will be used to inform teaching and learning. This strategy will provide the school based administration, instructional coaches, and teachers a method on how we look at data based on instruction and use this data to respond to students and teacher needs.
Rationale for Evidence- based Strategy	The rationale for utilizing this method is to use the four building blocks of DDI as a freamework to providing High quality instruction. The building blocks of a Data Driven instructional strategies are: Assessment, Analysis, Action and Culture. Each of the four components will outline specific strategies that should be used to inform instruction.
Action Step	
Description	 All Instructional personnel will receive a training on the "Data Driven Instruction" The Instructional Coaches will receive a training on how to lead "Data Driven Data Chats/Digs An Assessment Calendar will be generate to align all formative assessments and ensure that over testing isn't occurring. The Administrative Team will develop an "DREW Coaches" PLC so that the coaches are being supported with working with leading data conversation with individual teachers/ grade levels and responding to the data by developing action plans with specific timelines of implementation. The Administrative Team will develop Data Chat protocols and questions that will be used every time data points are given and or analyzed. Data chats will be ongoing and conducted individually and or as a grade level based on the needs of the teachers and students. The Administrative Team will utilized a Data Driven Rubric and review it quarterly to ensure that we're aligned with the research on an effective data driven implementation.
Person Responsible	Keandra Fulton (keandra.fulton@browardschools.com)

#2	
Title	Mathematics
Rationale	Based on the 2019 FSA Math data, the school dropped significantly in Math Learning gains -16% and Math Learning gains with Lowest quartile -38%
State the measurable outcome the school plans to achieve	By May 2020, the students will demonstrate a 40% increase in Mathematics Learning gains and Lowest 25%.
Person responsible for monitoring outcome	Keandra Fulton (keandra.fulton@browardschools.com)
Evidence- based Strategy	"Modified" Gradual Release Model (GRR- Gradual Release of Responsibility). Allowing the students to persevere in problem solving then the teacher will guide the instruction focusing specifically embedding the shifts in mathematics into the delivery of instruction Focus, Coherence, and Rigor.
Rationale for Evidence- based Strategy	Based on the data, Mathematics we lost a combined fifty five points in the overall performance of the students, meeting proficiency, making math learning gains, and decline of the learning gains for the Lowest 25%. The gradual release of responsibility model or GRR model is a particular style of teaching which is a structured method of pedagogy framed around a process devolving responsibility within the learning process from the teacher to the eventual independence of the learner. This model will ensure that a very specific approach is used to teaching the standards and providing the students with scaffold support as the task is release and students are able to demonstrate mastery in the I do portion of the model.
Action Step	
Description	 Implement a two-by-two (Departmentalization Model in Fifth Grade) - two teachers on the team will teach ELA/Writing while the other two will teach Math/Science specifically focusing on Maximizing instructional time, Alignment to the standards, and progress monitoring and feedback. Provide Content Specific training for the "Content" specific teachers- and how to create lessons that are rigorous and relevant. Train teachers on the Gradual Release of Responsibility Model and provide ongoing support that will help and aid in the effective implementation of this model. Establish a Teacher and Student look fors and responsibilities for the evidence that the GRR model will be utilized. Begin weekly instructional exchange sessions (MATH) every Monday (Grades 1-5) Identify the points needed for each student to make a learning gain. Organize standards based instruction. Begin support Math groups-conduct focus walkthroughs.
Person Responsible	Chedline Alincy (chedline.alincy@browardschools.com)

#3					
Title	Lowest Quartile				
Rationale	Based on the 2019 FSA data, the Lowest 25% significantly decreased in learning gains for ELA and Mathematics.				
State the measurable outcome the school plans to achieve	By May 2020, 70 % of the Lowest 25% scholars will achieve a learning gain in the areas of ELA and Mathematics as indicated on the 2020 FSA ELA & Mathematics				
Person responsible for monitoring outcome	Angeline Flowers (angeline.flowers@browardschools.com)				
Evidence-based Strategy	In order to obtain to obtain the aforementioned goal, the CLOSE READ evidence based strategy will be used to Increase students motivation and engagement in responding to text. In area of Mathematics,- Close Read techniques will be used with the Core Action: Focus, Coherence, & Rigor				
Rationale for Evidence-based Strategy	The rationale for using the CLOSE READ is to provide students with an opportunity to respond to text through three different reads with specific expectations as they engage with text.				
Action Step					
Description	 Identify the Lowest 25% students in Grades 4-5 in areas of ELA & Mathematics Review their data to identify areas of strength and areas that are in need of Identify Instructional resources that will be utilized to re mediate the scholars Identify support personnel that will work with Lowest 25 - train on materials, develop schedule, and begin providing support to those students by September 9, 2019. 				
Person Responsible	Aquilla McDaniel (aquilla.mcdaniel@browardschools.com)				

#4				
Title	Students With Disabilities			
Rationale	According to the 2019 FSA, the Students with Disabilities had an overall ESSA Federal Percent of 10%.			
State the measurable outcome the school plans to achieve	By May 2020, 80% of the Students with Disabilities will demonstrate a learning gain in ELA and Mathematics as indicated on the 2020 FSA, increasing the ESSA Federal Percent Index above 40%.			
Person responsible for Angeline Flowers (angeline.flowers@browardschools.com) monitoring outcome				
Evidence- based Strategy	DIRECT/Explicit Instruction will be used as a straightforward, explicit teaching techniques, to teach this group their standards in a specific formal approach. This approach includes six steps that will assist the teacher in the delivery of instruction so that it is systematic and consistent.			
Rationale for Evidence- based Strategy	The rationale for selecting DIRECT/EXPLICIT INSTRUCTION as the evidence-based strategy is that it provides the subgroup with a systematic structured approach to how they will be taught that will aid in their ability to remember what is being taught. Direct instruction is focused on the standard, instruction is delivered in a series of small steps using clear and concise language and providing students with examples and non examples as well as guided supported practice.			
Action Step				
Description	 Analyze SWD data; Review IEP plans to ensure each scholars needs are being met. Identify the "right" intervention based on the students' needs. Provide the ESE Support Facilitator the necessary Professional Development on " Direct Explicit Instruction" Conduct individual ongoing DATA chats with SWD so that they work towards increasing the percent of SWD making a learning gain in ELA and Mathematics. Conduct ongoing learning walks that focus on observing the SWD in their classrooms, analyze their work; and review their iReady data. 			
Person Responsible	Keandra Fulton (keandra.fulton@browardschools.com)			

#5	
Title	ELL English Language Learners
Rationale	According to the ESSA Federal index, the English language learners earned a composite score of 38%, consequently causing a negative impact on the overall achievement of the ELL students.
State the measurable outcome the school plans to achieve	By May 2020, 80% of the Lowest quartile English Language Learner will demonstrate a learning gain in ELA and Mathematics as indicated on the 2020 FSA, increasing the ESSA Federal Percent Index above 40%.
Person responsible for monitoring outcome	Keandra Fulton (keandra.fulton@browardschools.com)
 Evidence- based Strategy TEACHER Clarity is the evidence based strategy that will be used for our ELL learn Teacher Clarity is a research-based process for narrowing and focusing activities, c away aspects of instruction that don't help learning by identifying the most critical pa instruction: learning intentions, success criteria, and learning progressions. with an effective size of .75 	
Rationale for Evidence- based Strategy	The rationale for selecting Teacher clarity is to help teachers with unpacking the standards and processing the standards into digestible bites so that they can deliver high quality instruction .
Action Step	
 1.Teachers will receive training on Teacher clarity and what that looks like 2. Instructional Coaches will work with the in ELA /MAth with utilizing Uncommon and establishing 3. Analyze students ACCESS data 4. Sheltered classrooms provided for the ELL students that are A1 and first year students 5. Professional Development for classroom teachers on evidence based ELL stra 6. Students use Imagine Learning Systems to track and monitor student growth. 7. Classroom observation/ analysis of student work 	
Person Responsible	Aquilla McDaniel (aquilla.mcdaniel@browardschools.com)

#6	
Title	BLACK
Rationale	According to the 2019 FSA, students within the BLACK subgroup earned an ESSA Federal index composite score of 34%. The data indicates that this subgroup isn't successful in both content areas with the Lowest 25th quartile making learning gains and or achievement in ELA and Science.
State the measurable outcome the school plans to achieve	By May 2020, 80% of the Lowest quartile Black students will demonstrate a learning gain in ELA and Mathematics as indicated on the 2020 FSA, increasing the ESSA Federal Percent Index above 41% range.
Person responsible for monitoring outcome	Angeline Flowers (angeline.flowers@browardschools.com)
Evidence- based Strategy	Establishing positive RELATIONSHIPS, Developing High Expectations for these students, and Providing opportunities for student to practice are the evidence based strategies that will be used to support the students within this supgroup
Rationale for Evidence- based Strategy	The rationale for selecting Relationships, developing high expectations, and providing opportunities for the students to practice because these strategies focus on the social and emotional part of the learner and the academic needs. It is shown that relationships have a huge effect size on student performance. Therefore, we need to start with how students within this group feel about school, then look at teachers with establishing high expectations for these scholars. lastly, providing time of practice,
Action Step	
Description	 Analyze the iReady Diagnostic; Ongoing progress monitoring of students usage and performance. Provide Professional Development ongoing support and courageous conversations with teachers on to help the BLACK students socially through positive relationships. Classroom observation/ analysis of student work Increase student rewards/recognition throughout the year as we celebrate achievement throughout the year: Game Truck; Game Room; Camp Out; Utilizing the iReady tailored lessons and tools for instruction to specifically provide opportunities for students to practice on their specif target areas.
Person Responsible	Aquilla McDaniel (aquilla.mcdaniel@browardschools.com)

#7	
Title	HISPANIC
Rationale	According to the 2019 FSA, students within the HISPANIC subgroup earned an ESSA Federal index composite score of 37%. The data indicates that this subgroup isn't successful in both content areas with the Lowest 25th quartile making learning gains and or achievement in ELA and Mathematics.
State the measurable outcome the school plans to achieve	By May 2020, 80% of the Lowest quartile Hispanic students will demonstrate a learning gain in ELA and Mathematics as indicated on the 2020 FSA, increasing the ESSA Federal Percent Index above 41% range.
Person responsible for monitoring outcome	Angeline Flowers (angeline.flowers@browardschools.com)
Evidence- based Strategy	Question Answer Relationships
Rationale for Evidence- based Strategy	Question answer relationship was selected as an evidence based strategy to work with this group in helping them to make connections with the text and understand the questions. Question/Answer Relationship. QAR is a questioning strategy that emphasizes that a relationship exists between the question, the text, and the background of the reader. In this strategy, students are taught to use four question/answer relationships (QAR's) to find the information they need to answer the question.
Action Step	
Description	 Analyze the iReady Diagnostic; Ongoing progress monitoring of students usage and performance. Provide Professional Development on QARto help the Hispanic students think critically when analyzing text. Classroom observation/ analysis of student work Implementing Data Driven Instruction -using data to make instructional decisions. Utilizing the iReady platform
Person Responsible	Latrese Wilks (latrese.wilks@browardschools.com)

#8			
Title	Economically Disadvantage		
Rationale	According to the 2019 FSA,the economically disadvantage subgroup earned an ESSA Federal index composite score of 38%. The data indicates that this subgroup isn't successful in both content areas with the Lowest 25th quartile making learning gains and or achievement in ELA and Mathematics.		
State the measurable outcome the school plans to achieve	By May 2020, 80% of the Lowest quartile economically disadvantage students will demonstrate a learning gain in ELA and Mathematics as indicated on the 2020 FSA, increasing the ESSA Federal Percent Index above 41% range.		
Person responsible for monitoring outcome	Keandra Fulton (keandra.fulton@browardschools.com)		
Evidence-basedStrategyEstablishing positive RELATIONSHIPS, Developing High Expectations for these stand Providing opportunities for student to practice are the evidence based strategieswill be used to support the students within this supgroup			
Rationale for Evidence- based Strategy	The rationale for selecting Relationships, developing high expectations, and providing opportunities for the students to practice because these strategies focus on the social and emotional part of the learner and the academic needs. It is shown that relationships have a huge effect size on student performance. Therefore, we need to start with how students within this group feel about school, then look at teachers with establishing high expectations for these scholars. lastly, providing time of practice,		
Action Step			
 1. Analyze the iReady Diagnostic; Ongoing progress monitoring of students usag performance. 2. Provide Professional Development ongoing support and courageous conversa teachers on to help the BLACK students socially through positive relationships. 3. Classroom observation/ analysis of student work 4. Increase student rewards/recognition throughout the year as we celebrate ach throughout the year: Game Truck; Game Room; Camp Out; 5. Utilizing the iReady tailored lessons and tools for instruction to specifically provopportunities for students to practice on their specif target areas. 			
Person Responsible	Aquilla McDaniel (aquilla.mcdaniel@browardschools.com)		

Additional Schoolwide Improvement Priorities (optional)

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities (see the Guidance tab for more information).

In addition to the Lowest 25 Area of Focus, we will continue to ensure that all school wide improvement priorities are being implemented, monitored, and reviewed on a continuous basis. In addition, during every Faculty meeting the representatives from each SIP area will discuss/highlight the school's

implementation of the area and share highlights and any other areas so that the plan is a true and living document.

Part IV: Title I Requirements

Additional Title I Requirements

This section must be completed if the school is implementing a Title I, Part A schoolwide program and opts to use the Schoolwide Improvement Plan to satisfy the requirements of the schoolwide program plan, as outlined in the Every Student Succeeds Act, Public Law No. 114-95, § 1114(b). This section is not required for non-Title I schools.

Describe how the school plans to build positive relationships with parents, families, and other community stakeholders to fulfill the school's mission and support the needs of students.

Charles R. Drew Elementary Magnet school incorporates a variety of strategies to build positive relationships with the parents, families, and other stakeholders as it relates to the school's mission and support the needs of the students such as (but are not limited to): Conducting our Annual Open House, holding Monthly School Advisory Council Meetings held a varying times, Inviting and Including parents in the CPS/RTI Multi-Tiered Support Systems meetings, Requiring teachers to conduct two mandatory face-to-face conferences, and conducting home visits as needed.

PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Charles R. Drew Elementary Magnet school ensures that the social-emotional needs of all students are being met by providing support in the various ways: Individual and small group counseling based on students needs (i.e., homeless, incarcerated parents, deceased parents, living in foster cares, etc..), Cool Girls Mentoring groups (3-5); Men of Class (3-5); Tiger Cubs Listeners (peer mentors); Bully Box; Align services with outside agencies: Boys Town, Chrysalis & Henderson Clinic; Guidance Counselor highlights students monthly - Kids of Character; Kiwanis Kids; Guidance Counselor does classroom guidance working with the students on the six Social Emotional Competencies.

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Charles R. Drew Elementary Magnet school supports incoming and outgoing cohorts of students as they transition to Kindergarten and Sixth Grade. The incoming Kindergartners and their families participate in an annual "Meet and Greet" that is held prior to the start of school and the Kindergarten teachers provide the parents with an overview of a "Day in the Life of a Kindergartner". In addition, the Kindergarten parents are encouraged to have breakfast and walk their child(ren) for the first week of school, and parents participate in the annual Open House. The Fifth Graders participate in our annual "Shadow a Middle Schooler", in which go to the feeder Middle School (Crystal Lake) and each student spends a day with a middle school student, Fifth Graders participate in "Annual Scheduling Day" where the Middle School counselors come and meet with the 5th grade to discuss their schedule and elective options, and a Fifth Grade Completion Ceremony is held at the end of the year.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

Charles R. Drew Elementary Magnet school employs a multi-tiered system of support to identify and support any students that may be of a concern academically, behaviorally, and or socially. The team meets every Wednesday following an agenda of scholars that have been identified by the teacher or any other staff member. The team consists of Principal, Assistant Principal, ESE Specialist, Guidance Counselor, School Assigned Social Worker, School Assigned Psychologist, Classroom teacher, Parent, and any other stakeholder. Data is used to identify any trends or patterns of concern, then based on students need an Intervention is provided. Once the intervention is put in place the team will follow up in two weeks, to ensure the plan is in place, four weeks to determine the impact. All resources are allocated in direct proportion to students needs. The guidance counselor organizes/schedules and facilitates the meetings, an Instructional Support is assigned as a case manager if its an academic issue and the Behavior Technician is assigned if its a behavior or attendance issue. The team works in concert to ensure that all possible services are provided concurrently to meet the students needs and close the learning/behavior gap.

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

The school has established partnerships with Florida Atlantic University, Junior Achievement - BIZTown; City of Pompano Beach Kiwaniss Club; City of Pompano Beach Fraternity and Sorority (Kappa Alpha Phi, Delta Sigma Theta Sorority, Omega Psi Phi), Pompano Beach Cultural Arts Center. These organizations provide real-world experiences that help to advance our students college and career awareness in the Performing Arts.

Part V: Budget

The approved budget does not reflect any amendments submitted for this project.

1	III.A.	Areas of Focus: High Quality Instruction				\$114,066.50
	Function	Object	Budget Focus	Funding Source	FTE	2019-20
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$18,302.50
	Notes: Purchase instructional materials and resources from Curriculum Associates: Ready Florida Math (MAFS) & ELA (LAFS) + Toolbox Teacher Set for students to utilize for classroom instruction and to reinforce ELA/Math concepts by providing a supplement to the core instructional materials. Ready Florida ELA/Math (LAFS & MAFS) Teacher Toolbox (Grades K-5) 60 @148.75 Ready Florida ELA/Math (LAFS & MAFS) Student workbook (Grades K-5) 1350 @ 13.00					
	6400	310-Professional and Technical Services	3221 - Charles Drew Elementary School	UniSIG		\$3,000.00
	Notes: Provide professional development to teachers on the use of iReady Platform. An iReady consultant will provide on-site professional development for teachers designed to meet the individual learning needs of educators at each phase of implementation. This will ensure the at direct instruction is provided to students as designed					
	6400	310-Professional and Technical Services	3221 - Charles Drew Elementary School	UniSIG		\$40,050.00

		Notes: Children Literacy Initiative prov 4th -5th (ELA/Writing) Teachers on les evidence of students' understanding a professional development for the teac learning needs of each educator. Tea on teh structure of a guided reading le plan and manage small group work, a components of the literacy block. This differentiated, aligned to the standards	sson plan and implement and learning. The CLI co hers in grades 4-5 desig chers will participate in p esson, how to match rea nd how to connect guide will ensure that the guid	tation, effect ach will pro- gned to mee professional ders with le ed reading in led reading in	tive lesson design, vide on-site t the individual development focus veled text, how to nstruction to other lesson is
5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$10,376.00
		Notes: Purchase instructional materia. improve literacy. With standards align Score provides supplemental resource reinforce literacy and writing concepts materials.	ed resources, and histor es for students to utilize	rical student for classroo	data reports, Write m instruction to
6400	120-Classroom Teachers	3221 - Charles Drew Elementary School	UniSIG		\$24,000.00
		Notes: Provide Stipends to (50) K-5 te intense literacy, mathematics, science professional development will support students to close the achievement ga 2019 and consist of various learning c stipend for a total not to exceed 16 ho	e, data usage, CHAMPS teachers to increase the p. The professional deve opportunities for which te	and pedago eir knowledg elopment wi	ogy focus of the ge as they work with I begin September
6400	220-Social Security	3221 - Charles Drew Elementary School	UniSIG		\$1,836.00
		Notes: Employee Social Security Ben additional hours for the purpose of pro science, mathematics, CHAMPS, and	ofessional development		
6400	240-Workers Compensation	3221 - Charles Drew Elementary School	UniSIG		\$437.00
	•	Notes: Employee Worker's Compensa the purpose of professional developm CHAMPS, and reading.			
6400	250-Unemployment Compensation	3221 - Charles Drew Elementary School	UniSIG		\$12.00
		Notes: Employee Benefits @.05% for professional development and plannin reading.			
5100	519-Technology-Related Supplies	3221 - Charles Drew Elementary School	UniSIG		\$3,280.00
		Notes: Purchase 628 @\$3.39 student system. The headphones will allow ea out disturbing their peers. Utilizing the increase their pass rate in the areas o systems are critical for the students in align with the standards. Both of these learning experience.	ach student to experience headphones is essentia f phonics and phonemic Grades 3-5 to hear the	e their tailor al to helping awareness various aud	ed instruction with the students . The speaker lio resources that
5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$1,373.00
		Notes: Office Depot - Purchase office during the school year.	supplies such as folders	s, pencils, p	ens, etc. for use
6400	369-Technology-Related Rentals	3221 - Charles Drew Elementary School	UniSIG		\$400.00
I		Notes: Purchase Planbook.com as a t	ool to help teachers with	h creating le	sson plans.

	5100	643-Capitalized Hardware and Technology-Related Infrastructure	3221 - Charles Drew Elementary School	UniSIG		\$11,000.00
			Notes: Purchase 2 Recordex Devices simplicity slate \$140 each, floor stand for instructional presentations and pro teachers will utilize the devices to end learning.	ds \$575 each, and insta ofessional development	llation at \$3 for teacher	25 each) to be used s. Students and
2	III.A.	Areas of Focus: Mathemati	cs			\$94,139.00
	Function	Object	Budget Focus	Funding Source	FTE	2019-20
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$26,700.00
			Notes: Purchase instructional materia Associates, Inc. ACALETICS to supp to reinforce math and science concep a supplement to the core instructiona	ort mathematics for stu ots and to reinforce Flor	dents to utili	ize for Math Club and
	6400	310-Professional and Technical Services	3221 - Charles Drew Elementary School	UniSIG		\$7,500.00
			Notes: Provide professional developr ACALETICS consultant will provide o to meet the individual learning needs ensure that direct instruction is provid	on-site professional deve of educators at each pl	elopment foi hase of impl	r teachers designed
	5100	644-Computer Hardware Non-Capitalized	3221 - Charles Drew Elementary School	UniSIG		\$18,800.00
			Notes: Purchase 75 Lenovo 300e 2nd \$239 each. The 75 additional comput iReady online diagnostic reading and tracking to achieve end of year target @ \$875.00 will be used for monitoring	ters will provide student I math sub-skill level and ts for students. One- Th	s in Grades d on-going µ ink Pad L38	1-2 with access to progress monitoring 30, Intel Core i7-8559
	5100	644-Computer Hardware Non-Capitalized	3221 - Charles Drew Elementary School	UniSIG		\$5,200.00
			Notes: Purchase 10 - ELMO TTi2id D each. The additional ELMOS will prov document camera as an instructional solving. The ELMO will increase stud styles of the students.	vide teachers in Grades tool while modeling, di	K-2 with ac	ccess to utilizing the t, and our problem
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$5,000.00
			Notes: Purchase instructional materia support mathematics. Grades K-2 wil utilize the Bulletin Board Kit. 40@95.	ll utilize the Small Group	o/Center Kit	
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$1,195.00
			Notes: Purchase - 500 @ 2.39 6x91/ for students in Grades 1-5	2 spiral journals to be u	tilized as iRe	eady MATH journals
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$2,220.00
			Notes: Purchase - 74 Chart Tablets to posting the learning goal, routines an			
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$10,284.00
			Notes: Every Day Counts K-5: Calend provide students with repetitive exposi necessary for closing the achievement	sure to math foundation		

	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$17,240.00
			Notes: Purchase instructional materia Learning Systems - RTI Intervention: #4@1520.00; Math Connections: Gra	Foundations Kits 1-2: #	4@1140. Fo	
3	III.A.	Areas of Focus: Lowest Qua	artile			\$59,837.00
	Function	Object	Budget Focus	Funding Source	FTE	2019-20
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$23,300.00
			Notes: Purchase instructional materia - FUNDATIONS K-3 Classroom Set. I hour to support phonics and phonemi Classroom Set Levels Kindergarten - 5@ 1475.50 Third Grade 5@ 1432.70	FUNDATIONS will be us ic awareness acquisitive 5@ 1133.10 First Grad	sed during i and fluenc	ntervention power y. Fundations
	5100	510-Supplies	3221 - Charles Drew Elementary School	UniSIG		\$31,060.00
			Notes: Purchase instructional materia Math & Science, Support Coach, Per supplementary science resources for reinforce science concepts by providi	rformance Coach to sup students to utilize for cl	port reading assroom ins	g, mathematics, and struction and to
	6400	140-Substitute Teachers	3221 - Charles Drew Elementary School	UniSIG		\$5,000.00
			Notes: Substitute will be hired to relie instructional support to students, and PLCs and data chat sessions to ensu close achievement gaps.	to provide common pla	nning time f	or teachers during
	6400	220-Social Security	3221 - Charles Drew Elementary School	UniSIG		\$383.00
			Notes: Employee Social Security Ben	nefits @7.65% for Subst	itutes.	
	6400	240-Workers Compensation	3221 - Charles Drew Elementary School	UniSIG		\$91.00
			Notes: Employee Worker's Compense	ation @1.82% for Subst	titutes	
	6400	250-Unemployment Compensation	3221 - Charles Drew Elementary School	UniSIG		\$3.00
			Notes: Unemployment Compensation	n @0.05% for Substitute	s	
4	III.A.	Areas of Focus: Students W	/ith Disabilities			\$0.00
5	III.A.	Areas of Focus: ELL Englis	h Language Learners			\$0.00
6	III.A.	Areas of Focus: BLACK				\$0.00
7	III.A.	Areas of Focus: HISPANIC				\$0.00
8	III.A.	Areas of Focus: Economica	lly Disadvantage			\$0.00
					Total:	\$268,042.50