

Duval County Public Schools

# Gregory Drive Elementary School



2020-21 Schoolwide Improvement Plan

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# Gregory Drive Elementary School

7800 GREGORY DR, Jacksonville, FL 32210

<http://www.duvalschools.org/gde>

## Demographics

**Principal: Augena Sapp**

Start Date for this Principal: 11/4/2017

<b>2019-20 Status</b> (per MSID File)	Active
<b>School Type and Grades Served</b> (per MSID File)	Elementary School KG-5
<b>Primary Service Type</b> (per MSID File)	K-12 General Education
<b>2019-20 Title I School</b>	Yes
<b>2019-20 Economically Disadvantaged (FRL) Rate</b> (as reported on Survey 3)	100%
<b>2019-20 ESSA Subgroups Represented</b> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners* Black/African American Students* Hispanic Students* Multiracial Students* White Students Economically Disadvantaged Students*
<b>School Grades History</b>	2018-19: C (45%) 2017-18: D (36%) 2016-17: D (37%) 2015-16: D (35%)
<b>2019-20 School Improvement (SI) Information*</b>	
<b>SI Region</b>	Northeast
<b>Regional Executive Director</b>	<a href="#">Cassandra Brusca</a>
<b>Turnaround Option/Cycle</b>	N/A
<b>Year</b>	
<b>Support Tier</b>	
<b>ESSA Status</b>	TS&I

\* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, [click here](#).

## School Board Approval

This plan is pending approval by the Duval County School Board.

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

1. have a school grade of D or F
2. have a graduation rate of 67% or lower
3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at [www.floridacims.org](http://www.floridacims.org).

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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## Gregory Drive Elementary School

7800 GREGORY DR, Jacksonville, FL 32210

<http://www.duvalschools.org/gde>

### School Demographics

School Type and Grades Served (per MSID File)	2019-20 Title I School	2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)
Elementary School KG-5	Yes	100%
Primary Service Type (per MSID File)	Charter School	2018-19 Minority Rate (Reported as Non-white on Survey 2)
K-12 General Education	No	86%

### School Grades History

Year	2019-20	2018-19	2017-18	2016-17
Grade	C	C	D	D

### School Board Approval

This plan is pending approval by the Duval County School Board.

### SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of D or F.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at

<https://www.floridacims.org>.

### Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

### School Mission and Vision

#### **Provide the school's mission statement.**

Gregory Drive Elementary School is a school in which every child, regardless of his or her background, becomes a healthy, productive, and educated member of society, through a safe and supportive academic experience.

#### **Provide the school's vision statement.**

Every student will become a successful reader by integrating math, science, and technology across all academic areas to reach his or her highest potential, drawing on the child's entire community for support.

### School Leadership Team

#### **Membership**

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Title	Job Duties and Responsibilities
Sapp, Augena	Principal	AuGena Sapp, Principal - Will monitor standards taught and planned for core curriculum. Monitor and model the use of Gradual Release Model, and scaffolded instruction for Tier 2 and Tier 3 students. Student data will be monitored and analyzed through data chats and monitored during monthly RTI meetings. Instruction will be monitored through classroom observations(Perform) and frequent forms of feedback. Professional development will be determined based on all of the above. As needed, the principal will initiate growth plans for intensive professional development and monitor task completion.
Washington, Teri	Instructional Coach	Teri Washington, Math Coach - Provides professional development on effective instructional strategies and implementation of rigorous math instruction as it pertains to Common Core standards/ New Florida Standards. She provides daily support to teachers, models lessons as needed and requested and assists teachers with lesson planning. She also supports teachers by conducting intervention on a small group of students.
Brown, Tangela	School Counselor	Tangela Brown, School Counselor- Facilitates MRT meetings, Problem Solving/RTI meetings, 504 meetings. Serves as the school's liaison between the school and the district as it pertains to MRT (Multi-Referral Team) meetings on a monthly basis. Supports the needs of the whole child and provides resources to parents.
Clawson, Tamme	Administrative Support	Tamme Clawson - Reading Interventionist - Provides instructional support and intervention for students in the area of ELA. Analyzes data and plans next steps for instruction to move students towards being on grade level.
Mincey, Mornike	Assistant Principal	Mornike Mincey, Assistant Principal - Will monitor standards taught and planned for core curriculum. Monitor and model the use of Gradual Release Model, and scaffolded instruction for Tier 2 and Tier 3 students. Student data will be monitored and analyzed through data chats and monitored during monthly RTI meetings. Instruction will be monitored through classroom observations(Perform) and frequent forms of feedback. Professional development will be determined based on all of the above.
James, Truella	Instructional Coach	Truella James, ELA Coach - Provides professional development on effective instructional strategies and implementation of rigorous ELA instruction as it pertains to Common Core standards/ New Florida Standards. She provides daily support to teachers, models lessons as needed and requested



Name	Title	Job Duties and Responsibilities
		and assists teachers with lesson planning. She also supports teachers by conducting intervention on a small group of students.
Torian, Nikki	Administrative Support	Instructional Data Analyst. Monitors, analyzes, and reports all instructional and Early Warning System data.

### Demographic Information

#### Principal start date

Saturday 11/4/2017, Augena Sapp

**Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective.** *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

4

**Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective.** *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

10

**Total number of teacher positions allocated to the school**

29

#### Demographic Data

<b>2020-21 Status</b> (per MSID File)	Active
<b>School Type and Grades Served</b> (per MSID File)	Elementary School KG-5
<b>Primary Service Type</b> (per MSID File)	K-12 General Education
<b>2019-20 Title I School</b>	Yes
<b>2019-20 Economically Disadvantaged (FRL) Rate</b> (as reported on Survey 3)	100%
<b>2019-20 ESSA Subgroups Represented</b> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners* Black/African American Students* Hispanic Students* Multiracial Students* White Students Economically Disadvantaged Students*

<b>School Grades History</b>	2018-19: C (45%) 2017-18: D (36%) 2016-17: D (37%) 2015-16: D (35%)
<b>2019-20 School Improvement (SI) Information*</b>	
<b>SI Region</b>	Northeast
<b>Regional Executive Director</b>	<a href="#">Cassandra Brusca</a>
<b>Turnaround Option/Cycle</b>	N/A
<b>Year</b>	
<b>Support Tier</b>	
<b>ESSA Status</b>	TS&I
* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, <a href="#">click here</a> .	

## Early Warning Systems

### Current Year

The number of students by grade level that exhibit each early warning indicator listed:

Indicator	Grade Level														Total
	K	1	2	3	4	5	6	7	8	9	10	11	12		
Number of students enrolled	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Attendance below 90 percent	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level												Total
	K	1	2	3	4	5	6	7	8	9	10	11	
Students with two or more indicators	0	0	0	0	0	0	0	0	0	0	0	0	0

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

**Date this data was collected or last updated**

Monday 6/22/2020

**Prior Year - As Reported****The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	99	112	91	99	104	0	0	0	0	0	0	0	505
Attendance below 90 percent	0	38	46	35	36	38	0	0	0	0	0	0	0	193
One or more suspensions	0	2	11	10	18	19	0	0	0	0	0	0	0	60
Course failure in ELA or Math	0	2	1	0	2	1	0	0	0	0	0	0	0	6
Level 1 on statewide assessment	0	0	0	0	73	73	0	0	0	0	0	0	0	146

**The number of students with two or more early warning indicators:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	35	67	55	71	92	0	0	0	0	0	0	0	320

**The number of students identified as retainees:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	5	8	7	9	5	1	0	0	0	0	0	0	0	35
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

**Prior Year - Updated****The number of students by grade level that exhibit each early warning indicator:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	0	99	112	91	99	104	0	0	0	0	0	0	0	505
Attendance below 90 percent	0	38	46	35	36	38	0	0	0	0	0	0	0	193
One or more suspensions	0	2	11	10	18	19	0	0	0	0	0	0	0	60
Course failure in ELA or Math	0	2	1	0	2	1	0	0	0	0	0	0	0	6
Level 1 on statewide assessment	0	0	0	0	73	73	0	0	0	0	0	0	0	146

**The number of students with two or more early warning indicators:**

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	35	67	55	71	92	0	0	0	0	0	0	0	320

#### The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	5	8	7	9	5	1	0	0	0	0	0	0	0	35
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

## Part II: Needs Assessment/Analysis

### School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component	2019			2018		
	School	District	State	School	District	State
ELA Achievement	30%	50%	57%	23%	49%	55%
ELA Learning Gains	49%	56%	58%	44%	56%	57%
ELA Lowest 25th Percentile	53%	50%	53%	62%	54%	52%
Math Achievement	39%	62%	63%	29%	62%	61%
Math Learning Gains	61%	63%	62%	41%	63%	61%
Math Lowest 25th Percentile	64%	52%	51%	34%	54%	51%
Science Achievement	21%	48%	53%	28%	50%	51%

### EWS Indicators as Input Earlier in the Survey

Indicator	Grade Level (prior year reported)						Total
	K	1	2	3	4	5	
	(0)	(0)	(0)	(0)	(0)	(0)	0 (0)

### Grade Level Data

**NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.**

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2019	24%	51%	-27%	58%	-34%
	2018	30%	50%	-20%	57%	-27%
Same Grade Comparison		-6%				
Cohort Comparison						
04	2019	29%	52%	-23%	58%	-29%

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
	2018	23%	49%	-26%	56%	-33%
Same Grade Comparison		6%				
Cohort Comparison		-1%				
05	2019	30%	50%	-20%	56%	-26%
	2018	37%	51%	-14%	55%	-18%
Same Grade Comparison		-7%				
Cohort Comparison		7%				

MATH						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2019	31%	61%	-30%	62%	-31%
	2018	42%	59%	-17%	62%	-20%
Same Grade Comparison		-11%				
Cohort Comparison						
04	2019	47%	64%	-17%	64%	-17%
	2018	23%	60%	-37%	62%	-39%
Same Grade Comparison		24%				
Cohort Comparison		5%				
05	2019	33%	57%	-24%	60%	-27%
	2018	34%	61%	-27%	61%	-27%
Same Grade Comparison		-1%				
Cohort Comparison		10%				

SCIENCE						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
05	2019	20%	49%	-29%	53%	-33%
	2018	36%	56%	-20%	55%	-19%
Same Grade Comparison		-16%				
Cohort Comparison						

### Subgroup Data

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	18	17		11	38						
ELL	14	73		21	82						
BLK	28	43	39	37	58	60	19				
HSP	20	71	80	40	84		20				
MUL	58			67							
WHT	33	48		35	48		15				

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
FRL	27	45	52	36	57	63	16				
2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17
SWD	23	21		36	23		20				
ELL	11	21		22	29						
ASN	55			64							
BLK	24	40	33	29	38	33	28				
HSP	30	27		41	43		20				
MUL	50			63							
WHT	43	54		35	48		61				
FRL	29	42	33	34	41	33	35				
2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16
SWD	25	57		36	46		18				
ELL	5	40		19	45						
ASN	46	73		54	36						
BLK	23	45	62	26	42	32	28				
HSP	12	35		29	48		30				
MUL	15			31							
WHT	33	39		34	41		33				
FRL	23	43	57	26	41	38	23				

### ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	TS&I
OVERALL Federal Index – All Students	47
OVERALL Federal Index Below 41% All Students	NO
Total Number of Subgroups Missing the Target	2
Progress of English Language Learners in Achieving English Language Proficiency	60
Total Points Earned for the Federal Index	377
Total Components for the Federal Index	8
Percent Tested	100%
Subgroup Data	

Students With Disabilities	
Federal Index - Students With Disabilities	17
Students With Disabilities Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	2
English Language Learners	
Federal Index - English Language Learners	50
English Language Learners Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years English Language Learners Subgroup Below 32%	0
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0
Asian Students	
Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0
Black/African American Students	
Federal Index - Black/African American Students	41
Black/African American Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Black/African American Students Subgroup Below 32%	0
Hispanic Students	
Federal Index - Hispanic Students	54
Hispanic Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Hispanic Students Subgroup Below 32%	0
Multiracial Students	
Federal Index - Multiracial Students	63
Multiracial Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0

White Students	
Federal Index - White Students	36
White Students Subgroup Below 41% in the Current Year?	YES
Number of Consecutive Years White Students Subgroup Below 32%	0
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	45
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	0

## Analysis

### Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

**Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.**

NA

**Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.**

NA

**Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.**

NA

**Which data component showed the most improvement? What new actions did your school take in this area?**

NA

**Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern?**

NA

**Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.**

1. NA
- 2.
- 3.
- 4.
- 5.

## Part III: Planning for Improvement



**Areas of Focus:**

**#1. Instructional Practice specifically relating to Standards-aligned Instruction**

<b>Area of Focus Description and Rationale:</b>	<p>ELA Standards-aligned Instruction: Standards Focus Walk data shows Gregory Drive averaging a 1.9 Sum of Averages for assessing student work. The areas were Determining Mastery, Learning Arc Alignment, and FSA Alignment. The 5 Essentials Data says that schools with strong Quality Professional Development, teacher development is rigorous and focused on student learning.</p> <p>Based on a comparison to the benchmark, an mScore of 57 means that Gregory Drive Elementary School is neutral on this measure.</p> <ol style="list-style-type: none"> <li>1. Correcting the gap in literacy is the objective in order to increase proficiency in reading. Using researched based programs, we hope to correct the foundational deficiencies and build fluency for improved comprehension.</li> <li>2. Monitoring instructional delivery and standards based alignment with feedback will provide teachers with immediate strategies for implementation in order to improve student academic achievement.</li> <li>3. Research indicates that fully teaching the standards will produce higher proficiency.</li> </ol>
<b>Measurable Outcome:</b>	<p>Standards Focus Walk data will improve from a 1.9 Sum of Averages for assessing student work to at least 3.5.</p> <p>5 Essentials Data, under strong professional development will increase from 57 (neutral) to 75 (strong).</p>
<b>Person responsible for monitoring outcome:</b>	Augena Sapp (sappa@duvalschools.org)
<b>Evidence-based Strategy:</b>	<ol style="list-style-type: none"> <li>1. Standards Walk-through observations to monitor the instructional delivery of the standards and objectives will build capacity within the teachers.</li> <li>2. Common planning structured to unpack the standards</li> <li>3. Administration will calibrate, collaborate, plan, and align observations to improve classroom standards based instruction.</li> </ol>
<b>Rationale for Evidence-based Strategy:</b>	As expressed in the Opportunity Myth, schools need to ensure students are getting standards-aligned instruction so they are prepared to face the assessments designed by the state, along with the following year's progression of standards.

**Action Steps to Implement**

~Frequent walk-through observations with feedback from administration and instructional support staff.

**Person Responsible** Augena Sapp (sappa@duvalschools.org)

~Teachers will engage in weekly Common Planning to unpack, plan, and pull resources focused on standards based instruction.

**Person Responsible** Truella James (jamest3@duvalschools.org)

~ Provide Professional Learning Cycles to plan standards based units of study using authentic literature and analyzing student work and assessments for alignment.

**Person Responsible** Truella James (jamest3@duvalschools.org)

~ Monitor remediation with the Bottom Quartile students using Leveled Literacy Instruction, Corrective Reading, Reading Mastery Signature Edition, Language for Learning, and Benchmark Assessments.

**Person Responsible** Nikki Torian (hudsonn1@duvalschools.org)

~Engagement in real world experiences to build student background knowledge by planning field trip to support standards.

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~ Title 1: Utilize Instructional Support staff and paraprofessionals to conduct small group instruction.

**Person Responsible** Tamme Clawson (clawsont@duvalschools.org)

~ Title 1: Provide Media Specialist with standards to align with Core instruction for student visits.

**Person Responsible** Truella James (jamest3@duvalschools.org)

~ Title 1: Provide the students with more texts in hand for increased exposure to literature.

**Person Responsible** Tamme Clawson (clawsont@duvalschools.org)

**#2. Instructional Practice specifically relating to Standards-aligned Instruction****Area of Focus Description and Rationale:**

Science Standards-aligned Instruction:

Standards Focus Walk data shows Gregory Drive averaging a 1.9 Sum of Averages for assessing student work. The areas were Determining Mastery, Learning Arc Alignment, and FSA Alignment. The 5 Essentials Data says that schools with strong Quality Professional Development, teacher development is rigorous and focused on student learning.

Based on a comparison to the benchmark, an mScore of 57 means that Gregory Drive Elementary School is neutral on this measure.

1. Merging literature science standards will improve instruction and increase proficiency in science. Using researched based programs, we hope to correct the foundational deficiencies and build vocabulary and conceptualization for improved performance.
2. Monitoring instructional delivery and standards based alignment with feedback will provide teachers with immediate strategies for implementation in order to improve student academic achievement.
3. Research indicates that fully teaching the standards will produce higher proficiency.

Students will be targeted for proficiency and their data will be monitored to solidify 65% or higher on each re-assessment by providing remediation for the standards that do not meet mastery.

**Measurable Outcome:**

Standards Focus Walk data will improve from a 1.9 Sum of Averages for assessing student work to at least 3.5.

5 Essentials Data, under strong professional development will increase from 57 (neutral) to 75 (strong).

**Person responsible for monitoring outcome:**

Morenike Mincey (minceym@duvalschools.org)

**Evidence-based Strategy:**

1. Standards Walk-through observations to monitor the instructional delivery of the standards and objectives will build capacity within the teachers.
2. Common planning structured to unpack the standards
3. Administration will calibrate, collaborate, plan, and align observations to improve classroom standards based instruction.

**Rationale for Evidence-based Strategy:**

As expressed in the Opportunity Myth, schools need to ensure students are getting standards-aligned instruction so they are prepared to face the assessments designed by the state, along with the following year's progression of standards.

**Action Steps to Implement**

~Engagement in real world experiences to build student background knowledge by planning field trips to support standards.

**Person Responsible**

Morenike Mincey (minceym@duvalschools.org)

~Frequent walk-through observations with feedback from administration and instructional support staff.

**Person Responsible**

Augena Sapp (sappa@duvalschools.org)

~Monitoring fidelity of use for Acaletics Science

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~ Increased remediation of standards by analyzing assessment data monthly

**Person Responsible** Nikki Torian (hudsonn1@duvalschools.org)

~Providing students with monthly benchmark assessments in order to monitor mastery of standards taught

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~ Provide the students with more literature integration in Science.

**Person Responsible** Truella James (jamest3@duvalschools.org)

~ Provide teachers with Science Professional Learning Cycles once per month to plan standards based units of study using exploration and literature with a focus on analyzing student work for alignment.

**Person Responsible** Augena Sapp (sappa@duvalschools.org)

**#3. Instructional Practice specifically relating to Standards-aligned Instruction****Area of Focus Description and Rationale:**

Mathematics Standards-aligned Instruction:

Standards Focus Walk data shows Gregory Drive averaging a 1.9 Sum of Averages for assessing student work. The areas were Determining Mastery, Learning Arc Alignment, and FSA Alignment. The 5 Essentials Data says that schools with strong Quality Professional Development, teacher development is rigorous and focused on student learning.

Based on a comparison to the benchmark, an mScore of 57 means that Gregory Drive Elementary School is neutral on this measure.

1. Increased focus on the learning arc to unpack standards will improve instruction and increase proficiency in mathematics. Using researched based programs, we hope to correct the foundational deficiencies and build fluency and conceptualization for improved performance.
2. Monitoring instructional delivery and standards based alignment with feedback will provide teachers with immediate strategies for implementation in order to improve student academic achievement.
3. Research indicates that fully teaching the standards will produce higher proficiency.

Students will be targeted for proficiency and their data will be monitored to solidify 65% or higher on each re-assessment by providing remediation for the standards that do not meet mastery.

**Measurable Outcome:**

Standards Focus Walk data will improve from a 1.9 Sum of Averages for assessing student work to at least 3.5.

5 Essentials Data, under strong professional development will increase from 57 (neutral) to 75 (strong).

**Person responsible for monitoring outcome:**

Morenike Mincey (minceym@duvalschools.org)

**Evidence-based Strategy:**

1. Standards Walk-through observations to monitor the instructional delivery of the standards and objectives will build capacity within the teachers.
2. Common planning structured to unpack the standards
3. Administration will calibrate, collaborate, plan, and align observations to improve classroom standards based instruction.

**Rationale for Evidence-based Strategy:**

As expressed in the Opportunity Myth, schools need to ensure students are getting standards-aligned instruction so they are prepared to face the assessments designed by the state, along with the following year's progression of standards.

**Action Steps to Implement**

~Provide teachers weekly common planning sessions to plan by unpacking the standards and aligning resources, manipulatives, and strategies for math to build effective lessons.

**Person Responsible**

Teri Washington (washingtot4@duvalschools.org)

~ Provide teachers with Math Professional Learning Cycles to analyzing student work and assessments.

**Person Responsible**

Teri Washington (washingtot4@duvalschools.org)

~ Provide the students with more fact fluency practice.

**Person Responsible** Teri Washington (washingtot4@duvalschools.org)

~Providing students with frequent assessments in order to monitor mastery of standards taught.

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~ Increased remediation of standards by analyzing assessment data monthly

**Person Responsible** Nikki Torian (hudsonn1@duvalschools.org)

~Engagement in real world experiences to build student background knowledge by planning field trips to support standards.

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~Monitoring fidelity of use for Acaletics Math

**Person Responsible** Teri Washington (washingtot4@duvalschools.org)

~Frequent walk-through observations with feedback from administration and instructional support staff.

**Person Responsible** Augena Sapp (sappa@duvalschools.org)

~Increase remediation of standards by analyzing assessment data monthly and utilizing instructional support staff and paraprofessional to conduct small group.

**Person Responsible** Morenike Mincey (minceym@duvalschools.org)

~Provide differentiated small group materials through the utilization of MAFS iReady workbooks for standard based rigorous practice.

**Person Responsible** Teri Washington (washingtot4@duvalschools.org)

**#4. Culture & Environment specifically relating to Social Emotional Learning****Area of Focus Description and Rationale:**

The 5 Essentials data show that there needs to be a focus on the area of positive culture and environment for teachers, students, and parents in 3 areas. Student-Teacher Trust - 43 (neutral), Parent-Teacher Trust - 12 (Very Weak), and Teacher-Teacher Trust - 29 (Weak). Improving this area will have a positive impact on the social, emotional, and academic success of students. It will also improve the teacher retention, cultural proficiency, and relationship between colleagues, administration, parents, and students. Using a book study of Cultural Proficiency: A Manual for School Leaders has benefited many school leaders, students, teachers and communities they serve. Cultural Proficiency helps to establish a mindset and worldview for effectively describing and responding to inequities.

On the 5 Essentials survey, students responded and Student-Teacher Trust received a performance of 43 (neutral). The goal is to improve this performance to increase at least 15 points.

**Measurable Outcome:**

On the 5 Essentials survey, parents responded and Parent-Teacher Trust received a performance of 12 (Very Weak). The goal is to improve this performance to increase at least 30 points.

On the 5 Essentials survey, teachers responded and Teacher-Teacher Trust received a performance of 29 (Weak). The goal is to improve this performance to increase at least 15 points.

**Person responsible for monitoring outcome:**

Augena Sapp (sappa@duvalschools.org)

**Evidence-based Strategy:**

Monthly staff assessments will be administered using the Cultural Proficiency Continuum to track improvement from the assessment given at the beginning of the year. Admin created surveys will be given to students, parents, faculty and staff to keep a current pulse on positive school culture and environment and action steps will result from the analyzing of the data. Official end of year 5 Essentials data will be used as the specific measure that will prove our success with these intentional efforts.

**Rationale for Evidence-based Strategy:**

5 Essentials Survey (Implementing next steps for each area) is a tool that is used to plan for school improvement. Healthy data on this survey has a direct impact on the academic success of a school

**Action Steps to Implement**

Monthly staff assessments will be administered using the Cultural Proficiency Continuum to track improvement from the assessment given at the beginning of the year.

**Person Responsible**

Augena Sapp (sappa@duvalschools.org)

Admin created surveys will be given to students, parents, faculty and staff to keep a current pulse on positive school culture and environment and action steps will result from the analyzing of the data.

**Person Responsible**

Morenike Mincey (minceym@duvalschools.org)

**Additional Schoolwide Improvement Priorities**



After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities.

**To be continued..**

## Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment ensuring all stakeholders are involved.

The 5 Essentials data show that there needs to be a focus on the area of positive culture and environment for teachers, students, and parents. This intentional improvement will be implemented this year in the following ways:

**Teachers:** Teachers will be engaged in a book study using Cultural Proficiency: 4th edition by Randall B. Lindsey. This book will engage colleagues in collaborative dialogue about creating powerful teaching and learning environments. It will help teachers recognize and respond to both individual and group differences to break down barriers. Following each Early Release day, teachers will use the Cultural Proficiency Continuum to assess the limitations of school practices and identify opportunities to shift the culture.

**Students:** Students will benefit from the book study of their teachers. In addition, students will be engaged in frequent surveys and positive experiences that build awareness and respect for the relationship of others. The input from students will guide administration with next steps to ensure that the students feel valued and are respected which will improve the positive school culture.

**Parents:** Parents will be surveyed more frequently to provide the school with feedback and suggestions that would improve school culture. Monthly parent nights will maximize opportunity for teachers and parents to engage in positive interaction to positively impact the social, emotional, and academic success of each child.

### Parent Family and Engagement Plan (PFEP) Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

## Part V: Budget

**The approved budget does not reflect any amendments submitted for this project.**

1	III.A.	Areas of Focus: Instructional Practice: Standards-aligned Instruction	\$0.00
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2	III.A.	Areas of Focus: Instructional Practice: Standards-aligned Instruction	\$0.00
3	III.A.	Areas of Focus: Instructional Practice: Standards-aligned Instruction	\$0.00
4	III.A.	Areas of Focus: Culture & Environment: Social Emotional Learning	\$0.00
Total:			\$0.00