## Duval County Public Schools

## Cedar Hills Elementary

 School

## 2019-20 Schoolwide Improvement Plan

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## Cedar Hills Elementary School

6534 ISH BRANT RD, Jacksonville, FL 32210
http://www.duvalschools.org/cedarhills

## Demographics

## Principal: Marva Mckinney M

| 2019-20 Status (per MSID File) | Active |
| :---: | :---: |
| School Type and Grades Served (per MSID File) | Elementary School KG-5 |
| Primary Service Type (per MSID File) | K-12 General Education |
| 2018-19 Title I School | Yes |
| 2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3) | 100\% |
| 2018-19 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk) | Students With Disabilities* <br> English Language Learners* <br> Asian Students <br> Black/African American Students* <br> Hispanic Students* <br> Multiracial Students <br> White Students <br> Economically Disadvantaged <br> Students |
| School Grades History | 2018-19: $C(41 \%)$ $2017-18: D(40 \%)$ $2016-17: C(44 \%)$ $2015-16: C(50 \%)$ $2014-15: C(44 \%)$ |
| 2019-20 School Improvement (SI) Information* |  |
| SI Region | Northeast |
| Regional Executive Director | Cassandra Brusca |
| Turnaround Option/Cycle | N/A |
| Year |  |
| Support Tier |  |


| ESSA Status | CS\&I |
| :---: | :---: |
| * As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here. |  |

## School Board Approval

This plan is pending approval by the Duval County School Board.

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of $D$ or $F$. This plan is also a requirement for Targeted Support and Improvement (TS\&I) and Comprehensive Support and Improvement (CS\&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS\&I, a school must have one or more ESSA subgroup(s) with a Federal Index below $41 \%$. This plan shall be approved by the district. There are three ways a school can be designated as CS\&l:

1. have a school grade of $D$ or $F$
2. have a graduation rate of $67 \%$ or lower
3. have an overall Federal Index below $41 \%$.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.
The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of D or F, or a graduation rate $67 \%$ or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at www.floridacims.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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6534 ISH BRANT RD, Jacksonville, FL 32210
http://www.duvalschools.org/cedarhills

## School Demographics

## School Type and Grades Served (per MSID File)

Elementary School KG-5

Primary Service Type (per MSID File)

K-12 General Education

## 2018-19 Title I School

Yes

Charter School

No

2018-19 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)

100\%

School Grades History

| Year | $2018-19$ | $2017-18$ | $2016-17$ | 2015-16 |
| :---: | :---: | :---: | :---: | :---: |
| Grade | C | D | C | C |

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## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

## School Mission and Vision

Provide the school's mission statement.
Our Mission is to provide educational excellence in every school for every student everyday.Cedar Hills Elementary is committed to providing highly quality educational opportunities that will inspire all students to acquire and use the knowledge and skills needed to succeed in a global economy and culturally diverse world.

Provide the school's vision statement.
Our vision is to ensure every student is inspired and prepared for success in college or career and life.

## School Leadership Team

## Membership

Identify the name, email address and position title for each member of the school leadership team:

| Name Title | Job Duties and Responsibilities |
| :--- | :--- |
| The Leadership Team provides direction, instructions and guidance to |  |
| all teachers towards |  |
| achieving academic goals and improving the school as a whole. The |  |
| Leadership Team collaborates |  |
| daily, formal meetings take place once weekly. The Qualtrics Survey is |  |
| Marva |  |
| one tool that is used to gather |  |
| information from the faculty and staff, this information assists with the |  |
| shared decision making |  |
| process to determine the scope and sequence of professional |  |
| development for the school year. |  |

## Early Warning Systems

## Current Year

The number of students by grade level that exhibit each early warning indicator listed:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of students enrolled | 78 | 80 | 89 | 107 | 84 | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 533 |
| Attendance below 90 percent | 0 | 5 | 1 | 9 | 6 | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 |
| One or more suspensions | 2 | 5 | 1 | 10 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Level 1 on statewide assessment | 0 | 0 | 5 | 17 | 24 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 0 | 0 | 0 | 4 | 9 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29 |

The number of students identified as retainees:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 2 | 3 | 4 |  |  |  | 8 | 9 | 10 | 11 | 12 |  |
| Retained Students: Current Year | 0 | 0 | 0 | 17 | 0 |  |  | 0 | 0 | 0 | 0 | 0 | 0 | 17 |
| Students retained two or more times | 0 | 0 | 0 | 0 | 0 |  |  | 0 | 0 | 0 | 0 | 0 | 0 |  |

FTE units allocated to school (total number of teacher units)
Date this data was collected or last updated
Thursday 8/15/2019
Prior Year - As Reported
The number of students by grade level that exhibit each early warning indicator:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Attendance below 90 percent | 0 | 7 | 17 | 26 | 14 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| One or more suspensions | 3 | 2 | 2 | 2 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| Course failure in ELA or Math | 0 | 4 | 1 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 52 | 29 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 |

The number of students with two or more early warning indicators:

| $\quad$ Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 2 | 2 | 5 | 11 | 18 | 17 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 |

The number of students by grade level that exhibit each early warning indicator:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Attendance below 90 percent | 0 | 7 | 17 | 26 | 14 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| One or more suspensions | 3 | 2 | 2 | 2 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 |
| Course failure in ELA or Math | 0 | 4 | 1 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 52 | 29 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 2 | 2 | 5 | 11 | 18 | 17 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 |

## Part II: Needs Assessment/Analysis

## School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

| School Grade Component |  | 2019 |  | $\mathbf{2 0 1 8}$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School | District | State | School | District | State |
| ELA Achievement | $26 \%$ | $50 \%$ | $57 \%$ | $33 \%$ | $49 \%$ | $55 \%$ |
| ELA Learning Gains | $41 \%$ | $56 \%$ | $58 \%$ | $49 \%$ | $56 \%$ | $57 \%$ |
| ELA Lowest 25th Percentile | $49 \%$ | $50 \%$ | $53 \%$ | $57 \%$ | $54 \%$ | $52 \%$ |
| Math Achievement | $42 \%$ | $62 \%$ | $63 \%$ | $41 \%$ | $62 \%$ | $61 \%$ |
| Math Learning Gains | $51 \%$ | $63 \%$ | $62 \%$ | $44 \%$ | $63 \%$ | $61 \%$ |
| Math Lowest 25th Percentile | $44 \%$ | $52 \%$ | $51 \%$ | $48 \%$ | $54 \%$ | $51 \%$ |
| Science Achievement | $31 \%$ | $48 \%$ | $53 \%$ | $37 \%$ | $50 \%$ | $51 \%$ |

EWS Indicators as Input Earlier in the Survey

| Indicator | Grade Level (prior year reported) |  |  |  |  |  | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ |  |
| Number of students enrolled | $78(0)$ | $80(0)$ | $89(0)$ | $107(0)$ | $84(0)$ | $95(0)$ | $533(0)$ |
| Attendance below 90 percent | $0(0)$ | $5(7)$ | $1(17)$ | $9(26)$ | $6(14)$ | $13(11)$ | $34(75)$ |
| One or more suspensions | $2(3)$ | $5(2)$ | $1(2)$ | $10(2)$ | $3(4)$ | $3(2)$ | $24(15)$ |
| Course failure in ELA or Math | $0(0)$ | $0(4)$ | $0(1)$ | $0(18)$ | $0(0)$ | $0(0)$ | $0(23)$ |
| Level 1 on statewide assessment | $0(0)$ | $0(0)$ | $5(0)$ | $17(52)$ | $24(29)$ | $40(27)$ | $86(108)$ |

## Grade Level Data

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

NOTE: An asterisk (*) in any cell indicates the data has been suppressed due to fewer than 10 students tested, or all tested students scoring the same.

| ELA |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 03 | 2019 | 28\% | 51\% | -23\% | 58\% | -30\% |
|  | 2018 | 22\% | 50\% | -28\% | 57\% | -35\% |
| Same Grade Comparison |  | 6\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 04 | 2019 | 27\% | 52\% | -25\% | 58\% | -31\% |
|  | 2018 | 25\% | 49\% | -24\% | 56\% | -31\% |
| Same Grade Comparison |  | 2\% |  |  |  |  |
| Cohort Comparison |  | 5\% |  |  |  |  |
| 05 | 2019 | 28\% | 50\% | -22\% | 56\% | -28\% |
|  | 2018 | 33\% | 51\% | -18\% | 55\% | -22\% |
| Same Grade Comparison |  | -5\% |  |  |  |  |
| Cohort Comparison |  | 3\% |  |  |  |  |


| MATH |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 03 | 2019 | 38\% | 61\% | -23\% | 62\% | -24\% |
|  | 2018 | 24\% | 59\% | -35\% | 62\% | -38\% |
| Same Grade Comparison |  | 14\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 04 | 2019 | 44\% | 64\% | -20\% | 64\% | -20\% |
|  | 2018 | 49\% | 60\% | -11\% | 62\% | -13\% |
| Same Grade Comparison |  | -5\% |  |  |  |  |
| Cohort Comparison |  | 20\% |  |  |  |  |
| 05 | 2019 | 42\% | 57\% | -15\% | 60\% | -18\% |
|  | 2018 | 43\% | 61\% | -18\% | 61\% | -18\% |
| Same Grade Comparison |  | -1\% |  |  |  |  |
| Cohort Comparison |  | -7\% |  |  |  |  |


| SCIENCE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- <br> District <br> Comparison | State | School- <br> State <br> Comparison |
| 05 | 2019 | $32 \%$ | $49 \%$ | $-17 \%$ | $53 \%$ | $-21 \%$ |
|  | 2018 | $45 \%$ | $56 \%$ | $-11 \%$ | $55 \%$ | $-10 \%$ |
| Same Grade Comparison | $-13 \%$ |  |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |

Subgroup Data

| 2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subgroups | ELA <br> Ach. | ELA <br> LG | ELA <br> LG <br> L25\% | Math <br> Ach. | Math <br> LG | Math <br> LG <br> L25\% | Sci <br> Ach. | SS <br> Ach. | MS <br> Accel. | Grad <br> Rate | C \& C <br> Accel |
| SWD | 6 | 26 | 35 | 21 | 25 | 20 | 8 |  |  |  |  |


| 2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{aligned} & \text { ELA } \\ & \text { LG } \\ & \text { L25\% } \end{aligned}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | SS <br> Ach. | MS Accel. | Grad <br> Rate <br> $2017-18$ | C \& C <br> Accel <br> $2017-18$ |
| ELL | 21 | 18 |  | 21 | 27 |  |  |  |  |  |  |
| BLK | 18 | 44 | 50 | 36 | 54 | 52 | 22 |  |  |  |  |
| HSP | 19 | 29 |  | 35 | 38 |  |  |  |  |  |  |
| WHT | 41 | 43 |  | 58 | 51 |  | 60 |  |  |  |  |
| FRL | 25 | 44 | 49 | 39 | 48 | 44 | 30 |  |  |  |  |
| 2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | SS <br> Ach. | MS Accel. | Grad <br> Rate <br> $2016-17$ | C \& C <br> Accel <br> 2016-17 |
| SWD | 3 | 27 | 29 | 18 | 50 |  |  |  |  |  |  |
| ELL | 8 | 60 |  | 33 | 60 |  |  |  |  |  |  |
| BLK | 23 | 33 | 20 | 33 | 55 | 43 | 38 |  |  |  |  |
| HSP | 26 | 31 |  | 37 | 50 |  |  |  |  |  |  |
| WHT | 30 | 32 |  | 53 | 65 |  | 63 |  |  |  |  |
| FRL | 23 | 35 | 30 | 39 | 62 | 56 | 47 |  |  |  |  |
| 2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | SS <br> Ach. | MS Accel. | Grad <br> Rate <br> 2015-16 | C \& C <br> Accel <br> $2015-16$ |
| SWD | 9 | 26 | 43 | 17 | 40 | 45 | 9 |  |  |  |  |
| ELL | 7 | 30 |  | 29 | 30 |  |  |  |  |  |  |
| BLK | 27 | 47 | 56 | 36 | 42 | 52 | 30 |  |  |  |  |
| HSP | 37 | 64 |  | 53 | 64 |  |  |  |  |  |  |
| WHT | 48 | 51 |  | 48 | 49 |  | 50 |  |  |  |  |
| FRL | 31 | 52 | 56 | 41 | 45 | 43 | 27 |  |  |  |  |

## ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

| ESSA Federal Index | CS\&I |
| :--- | :---: |
| ESSA Category (TS\&I or CS\&I) | 39 |
| OVERALL Federal Index - All Students | YES |
| OVERALL Federal Index Below 41\% All Students | 5 |
| Total Number of Subgroups Missing the Target | 31 |
| Progress of English Language Learners in Achieving English Language Proficiency | 315 |
| Total Points Earned for the Federal Index | 8 |
| Total Components for the Federal Index | $100 \%$ |
| Percent Tested |  |


| Students With Disabilities |  |
| :---: | :---: |
| Federal Index - Students With Disabilities | 20 |
| Students With Disabilities Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years Students With Disabilities Subgroup Below 32\% |  |
| English Language Learners |  |
| Federal Index - English Language Learners | 24 |
| English Language Learners Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years English Language Learners Subgroup Below 32\% |  |
| Native American Students |  |
| Federal Index - Native American Students |  |
| Native American Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Native American Students Subgroup Below 32\% |  |
| Asian Students |  |
| Federal Index - Asian Students |  |
| Asian Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Asian Students Subgroup Below 32\% |  |
| Black/African American Students |  |
| Federal Index - Black/African American Students | 39 |
| Black/African American Students Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years Black/African American Students Subgroup Below 32\% |  |
| Hispanic Students |  |
| Federal Index - Hispanic Students | 30 |
| Hispanic Students Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years Hispanic Students Subgroup Below 32\% |  |
| Multiracial Students |  |
| Federal Index - Multiracial Students |  |
| Multiracial Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Multiracial Students Subgroup Below 32\% |  |
| Pacific Islander Students |  |
| Federal Index - Pacific Islander Students |  |
| Pacific Islander Students Subgroup Below 41\% in the Current Year? | N/A |
| Number of Consecutive Years Pacific Islander Students Subgroup Below 32\% |  |


| White Students |  |
| :--- | :---: |
| Federal Index - White Students | 51 |
| White Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years White Students Subgroup Below 32\% |  |
| Economically Disadvantaged Students |  |
| Federal Index - Economically Disadvantaged Students | 39 |
| Economically Disadvantaged Students Subgroup Below 41\% in the Current Year? | YES |
| Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32\% |  |

## Analysis

## Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

The lowest area of performance was in ELA achievement at $26 \%$. Some of the contributing factors include novice teachers, teacher turnover, and a new reading curriculum. Teachers were trained throughout the school year for RMSE and Corrective reading

## Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

The lowest area of performance was in bottom quartile math and math learning gains. Some of the contributing factors include novice teachers, teacher turnover, and a new math curriculum

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

The largest gap in performance is ELA achievement. Some of the contributing factors include novice teachers, teacher turnover, and a new reading curriculum. Teachers were trained throughout the school year for RMSE and Corrective reading

Which data component showed the most improvement? What new actions did your school take in this area?

ELA lowest 25 percent showed the most improvement, this may be contributed to RMSE and Corrective reading

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern? (see Guidance tab for additional information)

Attendance below 90 percent
Level 1 on statewide assessments
Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

1. ELA Achievement
2. Science Achievement
3. Learning Gains ELA/Math
4. Lowest 25th percentile ELA
5. Lowest 25th percentile Math

## Part III: Planning for Improvement

## Areas of Focus:

Title ELA and Bottom Quartile

Rationale
State the
measurable
outcome the school plans to achieve

Person responsible for monitoring outcome
Evidence-based Strategy
Rationale for
Evidence-based
Strategy
Action Step

1. Increase the use of Corrective Reading, Reading Mastery Signature Edition, IReady LAFS materials and Performance Coach. Targeted selection of students participating in the 21st century after school
2. Targeted selection of students participating in the 21st century after school program.
3. Utilizing:

Implement Corrective Reading Program
Description Implementation of Reading Mastery Signature Edition LAFS Materials as Core Reading Implement Performance Coach in the after school program
4. Enhance lesson implementation including small group instruction and differentiated instruction.
5. Administrators will conduct daily classroom walkthroughs with timely and explicit feedback.
6. ELA Coach will follow up with teachers on next steps and provide continuous support.

Person Responsible Courtney Woods (ellisc@duvalschools.org)
Title
Rationale
State the measurable
outcome the school
plans to achieve

Math Proficiency, Gains and Bottom Quartile
The goal is to increase the Math overall proficiency, gains and bottom quartile gains for the students with disabilities, ELL, Black/African American students, Hispanic students and economically disadvantaged students.

## School Data:

42\% Math Proficiency (Increase of 4\% from 2017-2018)

State the measurable outcome the school plans to achieve

Person responsible for monitoring outcome
Evidence-based Strategy
Rationale for
Evidence-based

## Strategy

Action Step

Description
$44 \%$ Math Bottom Quartile (Decrease of 6\% from 2017-2018)
Intended outcome: The intended outcome is to increase Math proficiency, gains and bottom quartile gains as measured by the FSA. As a result of enhanced instructional practices student achievement will increase.

| 1. Increase the use of Eureka Math, Acaletics K-5, and Performance Coach. |  |
| :--- | :--- |
| 2. Targeted selection of students participating in the 21st century after school |  |
| program. |  |
| 2. Utilizing: |  |
| Description | Implementation of Eureka Math <br> Implementation of Acaletics <br> Implement Eureka Succeed Workbook <br> Implement Performance Coach in the after school program <br> Person Responsible <br> Ino one identified] |

## \#3

| Title | Behavior (Social and Emotional Learning) |
| :---: | :---: |
| Rationale | The goal is to decrease negative occurrences among peers Intended Outcome: The outcome is to promote a school culture that contributes to social and emotional learning with a focus on diversity and inclusion, empathy and critical thinking, communication, problem solving and peer relationships. This alignment will contribute to an increase in student achievement and a healthy classroom and school environment |
| State the measurable outcome the school plans to achieve | The outcome is to promote a school culture that contributes to social and emotional learning with a focus on diversity and inclusion, empathy and critical thinking, communication, problem solving and peer relationships. This alignment will contribute to an increase in student achievement and a healthy classroom and school environment |
| Person responsible for monitoring outcome | [no one identified] |
| Evidencebased Strategy | All staff will use the five themes within the Sanford Harmony curriculum: diversity and inclusion, empathy and critical thinking, communication, problem solving and peer relationships. The PBIS plan will be incorporated with the themes to promote continuity within the school as a whole. The School Counselor and Assistant Principal will monitor the effectiveness of the program as indicated by a reduction in negative infractions between students. Students and Parents will be referred to Full Service Schools as needed where additional resources will be provided. |
| Rationale for Evidencebased Strategy |  |
| Action Step |  |

1. Utilize Full Service Schools
2. Utilize Sanford Harmony Curriculum
3. Communication with parents via Class DoJo and Class Tag
4. Academic Awards

Description
2.
3.
4.
5.

## Person

Responsible
Additional Schoolwide Improvement Priorities (optional)
After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities (see the Guidance tab for more information).

Activity \#1
Title: ELA and Bottom Quartile
Rationale:
The goal is to increase the ELA overall proficiency and bottom quartile gains for the students with disabilities, ELL, Black/African American students, Hispanic students and economically disadvantaged students.
School Data:
26\% ELA Proficiency (Increase of1\% from 2017-2018)
41\% ELA Gains (Increase of 7\% from 2017-2018)
49\% ELA Bottom Quartile (Increase of 21\% from 2017-2018)
Intended Outcome: The intended outcome is to increase the overall ELA proficiency, gains and bottom quartile scores as measured by the FSA. As a result of enhanced instructional practices student achievement will increase.

Point People: Coach Courtney Woods (Ellisc@duvalschools.org) and Interventionist Teresa Logan (logant@duvalschools.org)

Action Step for ELA:
Description: Increase the use of Corrective Reading, Reading Mastery Signature Edition, I-Ready LAFS materials and Performance Coach. Targeted selection of students participating in the 21st century after school program.
Utalizing:
Implement Corrective Reading Program
Implementation of Reading Mastery Signature Edition
LAFS Materials as Core Reading
Implement Performance Coach in the after school program
People Responsible: Interventionist Teresa Logan (logant@duvalschools.org), Tutor Andrea Phillips (phillipsA3@duvalschools.org, Tutor Elizabeth Benton (bentonE@duvalschools.org) and Media Specialist Pam Drinkwater (drinkwatep@duvalschools.org)

Plan to Monitor Effectiveness: Implement professional development based on the needs of the faculty. Effectively utilize pre-planning, common planning, early release days for training.
Description: Enhance lesson implementation including small group instruction and differentiated instruction. Administrators will conduct daily classroom walkthroughs with timely and explicit feedback.
ELA Coach will follow up with teachers on next steps and provide continuous support.
Person Responsible: Coach Courtney Woods (ellisc@duvalschools.org), Assistant Principal Megan Ray (byerleym@duvalschools.org) and Principal Marva McKinney (mckinneym3@duvalschools.org)

Activity \#2
Title: Math Proficiency, Gains and Bottom Quartile
Rationale: The goal is to increase the Math overall proficiency, gains and bottom quartile gains for the students with disabilities, ELL, Black/African American students, Hispanic students and economically disadvantaged students.
School Data:
42\% Math Proficiency (Increase of 4\% from 2017-2018)
$51 \%$ Math Gains (Decrease of 8\% from 2017-2018)
44\% Math Bottom Quartile (Decrease of 6\% from 2017-2018)
Intended outcome: The intended outcome is to increase Math proficiency, gains and bottom quartile gains as measured by the FSA. As a result of enhanced instructional practices student achievement will increase.

Point Person: Coach Vincent Taylor (taylorv2@duvalschools.org)
Action Step
Description: Increase the use of Eureka Math, Acaletics K-5, and Performance Coach. Targeted selection of students participating in the 21st century after school program.
Utilizing:
Implementation of Eureka Math
Implementation of Acaletics
Implement Eureka Succeed Workbook
Implement Performance Coach in the after school program
Person Responsible: Coach Vincent Taylor (taylorv2@duvalschools.org)
Plan to Monitor Effectiveness: Implement professional development based on the needs of the faculty. Effectively utilize pre-planning, common planning, and early release days for training. Enhance lesson implementation including small group instruction and differentiated instruction. Administrators will conduct daily classroom walkthroughs with timely and explicit feedback. Math Coach will follow up with teachers on next steps and provide continuous support.

Person Responsible: Coach Vincent Taylor (taylorv2@duvalschools.org)

## Activity \#3

Title: Behavior (Social and Emotional Learning)
Rationale: The goal is to decrease negative occurrences among peers
Intended Outcome: The outcome is to promote a school culture that contributes to social and emotional learning with a focus on diversity and inclusion, empathy and critical thinking, communication, problem solving and peer relationships. This alignment will contribute to an increase in student achievement and a healthy classroom and school environment
Point Person: Principal Marva McKinney (mckinneym3@duvalschools.org), Assistant Principal Megan Ray (byerleym@duvalschools.org) and Volunteer Liaison Krista Hitson (HitsonK@duvalschools.org)
Action Step
Description:
Utilize Full Service Schools
Utilize Sanford Harmony Curriculum
Communication with parents via Class DoJo and Class Tag
Academic Awards
Plan to Monitor Effectiveness: All staff will use the five themes within the Sanford Harmony curriculum: diversity and inclusion, empathy and critical thinking, communication, problem solving and peer relationships. The PBIS plan will be incorporated with the themes to promote continuity within the school as a whole. The School Counselor and Assistant Principal will monitor the effectiveness of the program as indicated by a reduction in negative infractions between students. Students and Parents will be referred to Full Service Schools as needed where additional resources will be provided.

People Responsible: Principal Marva McKinney (mckinneym3@duvalschools.org), Assistant Principal Megan Ray (byerleym@duvalschools.org) and Volunteer Liaison Krista Hitson (HitsonK@duvalschools.org)

> Additional Title I Requirements
> This section must be completed if the school is implementing a Title I, Part A schoolwide program and opts to use the Schoolwide Improvement Plan to satisfy the requirements of the schoolwide program plan, as outlined in the Every Student Succeeds Act, Public Law No. 114-95, Â§ 1114(b). This section is not required for non-Title I schools.

Describe how the school plans to build positive relationships with parents, families, and other community stakeholders to fulfill the school's mission and support the needs of students.

The Parent Academy in Duval County will conduct quarterly sessions from areas of the curriculum that are designed based on the needs of the Cedar Hills community. Additional activities will take place throughout the year, which include: Conference Nights, Books N' Brunch, the annual Book Fair, and Fall Festival, PTA and SAC meetings will be held once monthly and parents are encouraged to volunteer within the school.

## PFEP Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.
Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

Every classroom teacher will utilize the Sanford Harmony Program, this program uses practical strategies, stories, activities, and lessons for improving relationships, teaching empathy, increasing student confidence and reducing bullying.

Describe the strategies the school employs to support incoming and outgoing cohorts of students in transition from one school level to another.

Cedar Hills will hold an Orientation and an Open House night for parents of children preparing to enter elementary school. We plan to offer tours to families of Pre k students. During the summer, parents are welcome to visit and tour the school and meet the administration.

Describe the process through which school leadership identifies and aligns all available resources (e.g., personnel, instructional, curricular) in order to meet the needs of all students and maximize desired student outcomes. Include the methodology for coordinating and supplementing federal, state and local funds, services and programs. Provide the person(s) responsible, frequency of meetings, how an inventory of resources is maintained and any problem-solving activities used to determine how to apply resources for the highest impact.

The school-based RtI Leadership Team meets regularly to discuss interventions to increase positive student behavior and overall student academic achievement. The interventions are monitored, and then reviewed to ensure that progress is being made. If there is no progress, the team looks at various alternatives to achieve the goal outlined for the students.

The Rtl Team will focus their meetings around two essential questions:

1. What do we expect our students to learn?
2. How will we respond when students do not learn as we expect?

The MTSS/Rtl leadership Team and the grade level instructional teams meet to review data. With input from teachers the initial draft of the SIP was developed.
Title I, Part A
Services are provided to ensure students requiring additional remediation time built into every classroom teacher's instructional schedules for reading and math. Tier II and Tier III support are provided
throughout the day by the teachers, school counselor and district support personnel.
Title III
Services are provided through the district for educational materials and ELL district support services to improve the education of immigrant and English Language Learners.

Title X- Homeless
The district social worker will provide resources such as clothing, school supplies, and social serves referrals for students identified as homeless to eliminate barriers for a fee and appropriate education. The parent liaison will help by coordinating Bright Holidays and other activities.

Violence Prevention Programs
In support of the Superintendent's goal to establish safe and secure schools, the district provides Foundations and CHAMPS training to our schools' Foundations team.

Nutrition Programs
The school participates in the Breakfast in the Classroom program,
VPK Programs
To transition other pre-k programs into the elementary setting, Cedar Hills Elementary will hold tours for families with students who will enter Cedar Hills Elementary as kindergartners.

Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, industry or community organizations.

The School Counselor will conduct Career and College week. During the week long sessions, the students will learn about various careers and colleges. Special guests will be invited from various businesses and community organizations.

## Part V: Budget

## The approved budget does not reflect any amendments submitted for this project.

| 1 | III.A. | Areas of Focus: ELA and Bottom Quartile |  |
| :--- | :--- | :--- | :---: |
| 2 | III.A. | Areas of Focus: Math Proficiency, Gains and Bottom Quartile | $\$ 0.00$ |
| 3 | III.A. | Areas of Focus: Behavior (Social and Emotional Learning) | $\$ 0.00$ |
|  |  | $\$ 0.00$ |  |

