Duval County Public Schools

Chimney Lakes Elementary School



2020-21 Schoolwide Improvement Plan

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Chimney Lakes Elementary School

9353 STAPLES MILL DR, Jacksonville, FL 32244

http://www.duvalschools.org/cle

Demographics

Principal: Marianne Lee

Start Date for this Principal: 6/23/2020

2019-20 Status (per MSID File)	Active
School Type and Grades Served (per MSID File)	Elementary School KG-5
Primary Service Type (per MSID File)	K-12 General Education
2019-20 Title I School	Yes
2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	85%
2019-20 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners Asian Students Black/African American Students Hispanic Students Multiracial Students White Students Economically Disadvantaged Students
School Grades History	2018-19: A (62%) 2017-18: B (61%) 2016-17: A (69%) 2015-16: A (67%)
2019-20 School Improvement (SI) Info	ormation*
SI Region	Northeast
Regional Executive Director	<u>Cassandra Brusca</u>
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	N/A

* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here.

School Board Approval

This plan is pending approval by the Duval County School Board.

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

- 1. have a school grade of D or F
- 2. have a graduation rate of 67% or lower
- 3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at www.floridacims.org.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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Chimney Lakes Elementary School

9353 STAPLES MILL DR, Jacksonville, FL 32244

http://www.duvalschools.org/cle

School Demographics

School Type and Gi (per MSID		2019-20 Title I Schoo	l Disadvan	Economically taged (FRL) Rate ted on Survey 3)					
Elementary S KG-5	School	85%							
Primary Servio (per MSID I	• •	Charter School	(Reporte	Minority Rate ed as Non-white Survey 2)					
K-12 General E	ducation	No		69%					
School Grades Histo	ory								
Year	2019-20	2018-19	2017-18	2016-17					
Grade	Α	A	В	А					

School Board Approval

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Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

The mission of Chimney Lakes Elementary School is to enrich and broaden students' awareness of other cultures, which will prepare them to become college and career ready through valuable learning experiences.

Provide the school's vision statement.

Chimney Lakes Elementary is a professional team committed to providing children the opportunity to develop a continual love of learning through a secure and encouraging atmosphere in which daily success is met, diversity is appreciated, and discovery allows for student involvement and achievement.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Title	Job Duties and Responsibilities
Gilley, Bill	Principal	Facilitator
	Assistant Principal	Kimberly Seibert and Nichelle Smith (neither name was found in the pull down menu)

Demographic Information

Principal start date

Tuesday 6/23/2020, Marianne Lee

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

0

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

0

Total number of teacher positions allocated to the school

Demographic Data

2020-21 Status (per MSID File)	Active
(per weib r lie)	

School Type and Grades Served (per MSID File)	Elementary School KG-5
Primary Service Type (per MSID File)	K-12 General Education
2019-20 Title I School	Yes
2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	85%
2019-20 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* English Language Learners Asian Students Black/African American Students Hispanic Students Multiracial Students White Students Economically Disadvantaged Students
	2018-19: A (62%)
	2017-18: B (61%)
School Grades History	2016-17: A (69%)
	2015-16: A (67%)
2019-20 School Improvement (SI) Infe	ormation*
SI Region	Northeast
Regional Executive Director	Cassandra Brusca
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	N/A
* As defined under Rule 6A-1.099811, Florida Administrative Code	e. For more information, click here.

Early Warning Systems

Current Year

The number of students by grade level that exhibit each early warning indicator listed:

Indicator	Grade Level													Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Number of students enrolled	125	178	165	164	188	155	0	0	0	0	0	0	0	975
Attendance below 90 percent	1	48	23	25	33	28	0	0	0	0	0	0	0	158
One or more suspensions	0	0	3	0	5	4	0	0	0	0	0	0	0	12
Course failure in ELA	1	1	0	0	0	0	0	0	0	0	0	0	0	2
Course failure in Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level													
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOLAI
Students with two or more indicators	1	8	9	0	2	4	0	0	0	0	0	0	0	24

The number of students identified as retainees:

lu dinata a	Grade Level													Total
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	1	8	2	0	14	3	0	0	0	0	0	0	0	28
Students retained two or more times	0	0	0	0	0	0	0	0	0	0	0	0	0	

Date this data was collected or last updated

Tuesday 6/23/2020

Prior Year - As Reported

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													
indicator	K	1	1 2		4	5	6	7	8	9	10	11	12	Total
Number of students enrolled	176	168	180	200	148	184	0	0	0	0	0	0	0	1056
Attendance below 90 percent	0	35	15	17	17	18	0	0	0	0	0	0	0	102
One or more suspensions	0	6	3	4	7	1	0	0	0	0	0	0	0	21
Course failure in ELA or Math	0	23	11	7	6	3	0	0	0	0	0	0	0	50
Level 1 on statewide assessment	0	8	14	8	19	28	0	0	0	0	0	0	0	77

The number of students with two or more early warning indicators:

Indicator	Grade Level													
Indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Students with two or more indicators	0	17	10	10	13	14	0	0	0	0	0	0	0	64

The number of students identified as retainees:

lu dia stan	Grade Level													Total
Indicator		1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	7	2	0	14	3	1	0	0	0	0	0	0	0	27
Students retained two or more times	0	0	0	2	0	0	0	0	0	0	0	0	0	2

Prior Year - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
indicator	K	1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Number of students enrolled	176	168	180	200	148	184	0	0	0	0	0	0	0	1056
Attendance below 90 percent	0	35	15	17	17	18	0	0	0	0	0	0	0	102
One or more suspensions	0	6	3	4	7	1	0	0	0	0	0	0	0	21
Course failure in ELA or Math	0	23	11	7	6	3	0	0	0	0	0	0	0	50
Level 1 on statewide assessment	0	8	14	8	19	28	0	0	0	0	0	0	0	77

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
Indicator		1	2	3	4	5	6	7	8	9	10	11	12	TOtal
Students with two or more indicators		17	10	10	13	14	0	0	0	0	0	0	0	64

The number of students identified as retainees:

Indicator		Grade Level												Total
		1	2	3	4	5	6	7	8	9	10	11	12	Total
Retained Students: Current Year	7	2	0	14	3	1	0	0	0	0	0	0	0	27
Students retained two or more times	0	0	0	2	0	0	0	0	0	0	0	0	0	2

Part II: Needs Assessment/Analysis

School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

Sahaal Grada Companant		2019		2018				
School Grade Component	School	District	State	School	District	State		
ELA Achievement	61%	50%	57%	63%	49%	55%		
ELA Learning Gains	61%	56%	58%	67%	56%	57%		
ELA Lowest 25th Percentile	62%	50%	53%	61%	54%	52%		
Math Achievement	72%	62%	63%	77%	62%	61%		
Math Learning Gains	67%	63%	62%	76%	63%	61%		
Math Lowest 25th Percentile	56%	52%	51%	76%	54%	51%		
Science Achievement	53%	48%	53%	61%	50%	51%		

EWS Indicators as Input Earlier in the Survey												
Indicator		Grade Level (prior year reported)										
indicator	K	1	2	3	4	5	Total					
	(0)	(0)	(0)	(0)	(0)	(0)	0 (0)					

Grade Level Data

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

	ELA												
Grade	Year	School	District	School- District Comparison	State	School- State Comparison							
03	2019	60%	51%	9%	58%	2%							
	2018	60%	50%	10%	57%	3%							
Same Grade C	omparison	0%											
Cohort Com	Cohort Comparison												
04	2019	68%	52%	16%	58%	10%							
	2018	63%	49%	14%	56%	7%							
Same Grade C	omparison	5%			•								
Cohort Com	parison	8%											
05	2019	51%	50%	1%	56%	-5%							
	2018	64%	51%	13%	55%	9%							
Same Grade C	omparison	-13%			,								
Cohort Com	parison	-12%											

			MATH			
Grade	Year	School	District	School- District Comparison	State	School- State Comparison
03	2019	60%	61%	-1%	62%	-2%
	2018	62%	59%	3%	62%	0%
Same Grade C	omparison	-2%				
Cohort Com	Cohort Comparison					
04	2019	84%	64%	20%	64%	20%
	2018	76%	60%	16%	62%	14%
Same Grade C	omparison	8%				
Cohort Com	parison	22%				
05	2019	65%	57%	8%	60%	5%
	2018	72%	61%	11%	61%	11%
Same Grade C	omparison	-7%			•	
Cohort Com	parison	-11%				

SCIENCE												
Grade	Year	School	District	School- District Comparison	State	School- State Comparison						
05	2019	50%	49%	1%	53%	-3%						

SCIENCE												
Grade	Year	School	District	School- District Comparison	State	School- State Comparison						
	2018	69%	56%	13%	55%	14%						
Same Grade C	Same Grade Comparison											
Cohort Com	parison											

Subgroup Data

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS												
ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18		
32	52	58	39	57	43	25						
48	94	91	52	69								
82			91									
49	60	64	60	62	51	34						
60	71	80	74	69	71	64						
72	72		86	63		71						
72	53	39	80	72	60	65						
56	61	64	63	64	53	46						
	2018	SCHO	OL GRAD	E COMP	ONENT	S BY SI	JBGRO	UPS		•		
ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17		
31	49	47	43	51	42	48						
22	67	55	67	47								
83			92									
55	60	50	59	57	39	59						
53	58	56	72	62	53	65						
68	63		75	70								
73	58	67	82	66	63	84						
58	58	54	66	60	45	64						
	2017	SCHO	OL GRAD	E COMF	ONENT	S BY SI	JBGRO	UPS	•			
ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16		
42	56	68	61	70	74	52						
50	63	64	63	84								
78	79		83	64								
49	59	60	65	70	68	47						
58	61	59	78	83	78	57						
81	75		88	87								
77	74	65	88	80	90	74						
55	62	55	69	76	78	53						
	32 48 82 49 60 72 72 56 ELA Ach. 31 22 83 55 53 68 73 58 ELA Ach. 42 50 78 49 58 81 77	ELA Ach. ELA LG 32 52 48 94 82 49 60 60 71 72 72 72 53 56 61 2018 ELA ELA LG LG 31 49 22 67 83 55 60 53 58 68 63 73 58 58 58 58 2017 ELA LG LG 42 56 50 63 78 79 49 59 58 61 81 75 77 74 74	ELA Ach. ELA LG L25% 32 52 58 48 94 91 82 94 91 49 60 64 60 71 80 72 72 72 72 53 39 56 61 64 2018 SCHOO ELA LG LG LS% 31 49 47 22 67 55 83 56 68 68 63 7 55 60 50 53 58 56 68 63 7 58 58 54 2017 SCHOO ELA LG LG L25% 42 42 56 68 50 63 64 78 79 49 59 60 58 61 59 81 75	ELA Ach. ELA LG LG L25% Math Ach. 32 52 58 39 48 94 91 52 82 91 49 60 64 60 60 71 80 74 72 72 86 72 53 39 80 80 56 61 64 63 2018 SCHOOL GRAD ELA Ach. ELA LG LG L25% Math Ach. Ach.	ELA Ach. ELA LG LG L25% Math Ach. Math LG LG 32 52 58 39 57 48 94 91 52 69 82 91 60 64 60 62 60 71 80 74 69 72 72 86 63 72 56 61 64 63 64 COMF ELA Ach. ELA LG LG LS Math Ach. LG LG 122 67 55 67 47 83 92 55 60 50 59 57 53 58 56 72 62 68 63 75 70 73 58 67 82 66 58 58 54 66 60 2017 SCHOOL GRADE COMF ELA LG LG LG Math Ach. LG 10 10 10 10 10 10 10	ELA Ach. ELA LG LG L25% Math Ach. Math LG L25% Math LG L25%	ELA Ach. ELA LG LG L25% Math Ach. Math LG L25% Math LG L25% Sci Ach. 32 52 58 39 57 43 25 48 94 91 52 69	ELA Ach. ELA LG L25% Math LG L25% Math LG L25% Math LG L25% Sci Ach. Sci Ac	ELA Ach. ELA LG LG L25% ELA Ach. LG L25% Math Ach. LG L25% Math LG L25% Ach. Ach. Accel. 32 52 58 39 57 43 25 ————————————————————————————————————	BLA Color		

ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	N/A
OVERALL Federal Index – All Students	62
OVERALL Federal Index Below 41% All Students	NO
Total Number of Subgroups Missing the Target	0
Progress of English Language Learners in Achieving English Language Proficiency	66
Total Points Earned for the Federal Index	498
Total Components for the Federal Index	8
Percent Tested	100%
Subgroup Data	
Students With Disabilities	
Federal Index - Students With Disabilities	46
Students With Disabilities Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	0
English Language Learners	
Federal Index - English Language Learners	70
English Language Learners Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years English Language Learners Subgroup Below 32%	0
Native American Students	
Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0
Asian Students	
Federal Index - Asian Students	87
Asian Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Asian Students Subgroup Below 32%	0
Black/African American Students	
Federal Index - Black/African American Students	54
Black/African American Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Black/African American Students Subgroup Below 32%	0
Hispanic Students	
Federal Index - Hispanic Students	70

Hispanic Students			
Hispanic Students Subgroup Below 41% in the Current Year?	NO		
Number of Consecutive Years Hispanic Students Subgroup Below 32%	0		
Multiracial Students			
Federal Index - Multiracial Students	73		
Multiracial Students Subgroup Below 41% in the Current Year?	NO		
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0		
Pacific Islander Students			
Federal Index - Pacific Islander Students			
Pacific Islander Students Subgroup Below 41% in the Current Year?			
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0		
White Students			
Federal Index - White Students	63		
White Students Subgroup Below 41% in the Current Year?	NO		
Number of Consecutive Years White Students Subgroup Below 32%	0		
Economically Disadvantaged Students			
Federal Index - Economically Disadvantaged Students	59		
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	NO		
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	0		

Analysis

Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

Fifth Grade science had hte lowest percentage of students proficient. Two new teachers were teaching science.

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

Fifth grade dropped by 19%. Two new teachers were teaching science.

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

Fifth Grade ELA had the greatest gap at 55. there were two three man teams resulting in fewer minutes for ELA. We Have addresse this by having no three man teams.

Which data component showed the most improvement? What new actions did your school take in this area?

Fourth Grade math imporved by 8% points.

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern?

Number of students with attendance issues and the number of students scoring at a level 1 in fifth grade.

Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

- 1. Increase standard based instruction based on the rigor of the standard was low.
- 2. ELA and Math growth in fifth grade on the FSA.
- 3.
- 4.
- 5.

Part III: Planning for Improvement

Areas of Focus:

#1. Instructional Practice specifically relating to Standards-aligned Instruction

Area of Focus Description and Rationale:

Instruction will match the depth, breath, and scope of the grade level standards to ensure that students can show proficiency at grade level. Based on our Standard Walks we found that teachers struggled with creating lessons that aligned student taks to the rigor of the grade level standards. While some lessons fell on the standard arc, most standards were not taught to mastery. There is a disconnect between what is observed and what is precieved based on comparing the data from the Standard Walk Through Dashboard and the result from the 5 Essential Survey.

Measurable Outcome:

At Chimney Lakes the Standard Aligned tasks will increase by 100% from 0.7 to 1.4 on the Student Task Alignment Dial on the Standards Walk Through Dashboard.

Person responsible for

Bill Gilley (gilleyb@duvalschools.org)

monitoring outcome:

Evidence-

based

Chimney Lakes teachers will collaboratively plan during PLC's to create learning plans and learning arc of a standard ensuring that standards are taught so that students can show mastery. Teachers will develop exit ticket and assessments that detemine mastery of the lessons/standards taught. Teachers will be provided supplies, through Title One funding, in order to create charts, handouts, and print outs to bring the planning to life within the

classroom.

Rationale

Strategy:

Chimney Lakes used the Standards Walk Through Rubric and Standards Walk Through Dashboard to collect data based on standards based instruciton during the 2019-2020 school year. The school data will be shared with teachers during PLC and faculty meetings in order to drive our work during our PLC's.

for Evidencebased Strategy:

Action Steps to Implement

Create a master schedule that ensures a dedicated PLC time for each grade level and department.

Person Responsible

Bill Gilley (gillyb@duvalschools.org)

Train teachers on how to create a Learning Arc based on specific standards. Provide differentiated professional developement for teachers.

Person Responsible

Bill Gilley (gilleyb@duvalschools.org)

Schedule paraprofessionals, reading interventionists, and math interventions for grade levels to support implementation on lessons that are on the learning arc.

Person Responsible

Bill Gilley (gilleyb@duvalschools.org)

Provide quarterly TDE for teachers to work on creating standards-based learning arcs for grade level standards.

Person Responsible

Bill Gilley (gilleyb@duvalschools.org)

Administration will be trained by distirict level support staff in order to train teachers on the standardsbased learning arcs. This includes monthly Principal PLC's and vists with partner school. Along with weekly meetings with Chimney Lakes administrative team in order to callibrate and discuss next steps.

Person Responsible

[no one identified]

Chimeny Lakes will create a tier system using the standard arcs developed to show where on the continumum a lessons falls. (Example: Tier one - beginning/introduction Tier Two- specific pieces of the standard Tier Three- Completion of standard/ending assessment). Teachers will post what tier the lesson is at beside the posted standard.

Person
Responsible
Bill Gilley (gilleyb@duvalschools.org)

Administration will conduct frequent walk throughs using the Standards Walk Through tool to monitor our progress.

Person
Responsible
Bill Gilley (gilleyb@duvalschools.org)

#2. Instructional Practice specifically relating to ELA

Area of Focus Description and Rationale:

Instruction will target areas of student deficiency using data to ensure that students show growth. According to administration observations, both formal and informal, it was observed that teachers struggled with using to data to design and provide lessons that meet student needs.

Measurable Outcome: During observations, both informal and formal, administration will see an increase in the percent of lessons delivered that use data to differentiate instruction. By doing this, the percentage of students who show growth on the ELA FSA should increase.

Person responsible

for monitoring outcome:

Bill Gilley (gillyb@duvalschools.org)

Evidencebased Strategy: Chimney Lakes will continue to conduct Walk to Read Reading Mastery for students in grades K-2. In grades 3-5, Chimney Lakes will use LLI in small group instruction. Both programs will address student deficits by using initial placement and monitoring data to target instruction. Paraprofessionals, two reading interventionists, and a part-time Reading Tutor will assist with the implementation of these programs. Additionally, Chimney Lakes will train our media specialist to assist with supporting remediation of student comprehension skills. A Parent Liasion will be funded to help communicate with parents

comprehension skills. A Parent Liasion will be funded to help communicate with parents about how they can be supportive of our standards based educational approach.

Rationale

for Evidencebased Strategy: Reading Mastery and LLI are both programs with a wide base of research that use testing and dat to place and monitor students so that individualized instruction can be delivered. Additionally, Reading Mastery and LLI are district approved and provided.

Action Steps to Implement

- 1. Train teachers, paraprofessionals, and interventionists in all grades on how to use the invervention programs.
- 2. Administration will monitor and train teachers on the implementation of programs.
- 3. Master-schedule will have Walk to Read embedded.
- 4. Teachers will receive TDE for training as needed throughout the year.
- 5. Paraprofessionals will push into classrooms to work with students on deficient skills at each grade level.
- 6. Teachers will use a variety of methods including using technology such as computers and document cameras (replacement cameras will be provided to teachers who need them through Title One funding).
- 7. Parent Liaison will work with parents through schedulded parent nights with stratigies they can use to help support the work that is taking place in the classroom.

Person Responsible

Bill Gilley (gilleyb@duvalschools.org)

Additional Schoolwide Improvement Priorities

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities.

The school leadership team will be using the data from the 5-essential surveys to work on Instructional Leadershop area focusing on feedback. A feedback form will be developed for each type of walk through that occurs during the school year. Leadership will also develop a monthly focus calendar for the 2020-21 school year. Leadership will also add Acaletics for Science in the the fifth grade to continue improve proficiency in science. Chimney Lakes will also hire reading and math interventionist in order to support classroom learning and provide remeidation to students who fail to mastery the curriculum. A media specialist will be added to the staff in order to provide support for K-5 ELA teachers. Paraprofessioanls will also provide support for our most academically at-risk students in all subject areas. We will also be hiring an additional teacher (1st) to reduce class size and target at risk students. As we continue to foacus on standard based instruction, teachers will be provided supplies to supplement the work. The school plans on purchasing laptop computers to help interventionist remediate students in both math and reading.

Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment ensuring all stakeholders are involved.

The school has added a parent liaison position to help with assisting the shool with meeting he needs of all our parents. She will be responsible for parent nights based on those needs. The parent liaison will work along side of the PTA to promote parential involvement. School Advisory Council meetings will be held at two different times in order to give stakeholders a choice. We believe this will increase parent involvement.

Parent Family and Engagement Plan (PFEP) Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.

Part V: Budget

The approved budget does not reflect any amendments submitted for this project.

1	III.A.	Areas of Focus: Instructional Practice: Standards-aligned Instruction	\$0.00
2	III.A.	Areas of Focus: Instructional Practice: ELA	\$0.00
		Total:	\$0.00