

Santa Rosa County School District

Bagdad Elementary School



2020-21 Schoolwide Improvement Plan

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Bagdad Elementary School

4512 FORSYTH ST, Milton, FL 32583

<http://www.santarosa.k12.fl.us/schools/bes/>

Demographics

Principal: Tiphanie Sapp

Start Date for this Principal: 4/20/2014

2019-20 Status (per MSID File)	Active
School Type and Grades Served (per MSID File)	Elementary School PK-5
Primary Service Type (per MSID File)	K-12 General Education
2019-20 Title I School	Yes
2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	70%
2019-20 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* Black/African American Students* Hispanic Students Multiracial Students* White Students Economically Disadvantaged Students
School Grades History	2018-19: B (61%) 2017-18: C (44%) 2016-17: C (51%) 2015-16: C (41%)
2019-20 School Improvement (SI) Information*	
SI Region	Northwest
Regional Executive Director	Rachel Heide
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	N/A

* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, [click here](#).

School Board Approval

This plan was approved by the Santa Rosa County School Board on 10/8/2020.

SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS&I) and Comprehensive Support and Improvement (CS&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS&I, a school must have one or more ESSA subgroup(s) with a Federal Index below 41%. This plan shall be approved by the district. There are three ways a school can be designated as CS&I:

1. have a school grade of D or F
2. have a graduation rate of 67% or lower
3. have an overall Federal Index below 41%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F, or a graduation rate 67% or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at www.floridacims.org.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

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Bagdad Elementary School

4512 FORSYTH ST, Milton, FL 32583

<http://www.santarosa.k12.fl.us/schools/bes/>

School Demographics

<p>School Type and Grades Served (per MSID File)</p> <p style="text-align: center;">Elementary School PK-5</p>	<p>2019-20 Title I School</p> <p style="text-align: center;">Yes</p>	<p>2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)</p> <p style="text-align: center;">63%</p>
<p>Primary Service Type (per MSID File)</p> <p style="text-align: center;">K-12 General Education</p>	<p>Charter School</p> <p style="text-align: center;">No</p>	<p>2018-19 Minority Rate (Reported as Non-white on Survey 2)</p> <p style="text-align: center;">24%</p>

School Grades History

Year	2019-20	2018-19	2017-18	2016-17
Grade	B	B	C	C

School Board Approval

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SIP Authority

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The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all non-charter schools with a current grade of D or F (see page 4). For schools receiving a grade of A, B, or C, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at <https://www.floridacims.org>.

Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

Part I: School Information

School Mission and Vision

Provide the school's mission statement.

Educate students for success by providing a superior relevant education.

Provide the school's vision statement.

Our students will be productive, successful contributors to society.

School Leadership Team

Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:

Name	Title	Job Duties and Responsibilities
Baxley, Daniel	Principal	<ul style="list-style-type: none"> *Facilitate and monitor the implementation of strategies aligned with the goals of the school improvement plan in a systemic way to meet local, state and federal guidelines. *Manage and administer the overall instructional program at the assigned school. *Manage and administer the overall activities of assessing and developing the instructional program at the assigned school. *Manage and administer the assessment program for the school. *Manage and supervise the wise use of personnel resources. *Manage, supervise and evaluate personnel. *Manage the implementation and administration of negotiated employee contracts at the school level. *Manage and administer the development of long and short-range instructional and facility needs. *Manage the discipline of students on buses, including statutory provisions for suspension. *Maintain a high visibility within all areas of the facility. *Establish guidelines for proper student conduct and effective disciplinary procedures and policies. *Manage the discipline of students on campus, including statutory provisions for suspension and adhering to adopted District policies. *Manage and supervise the function of financial planning for the school, including the preparation of the school’s budget. *Manage and supervise, through wise use, the financial resources of the school. *Manage and administer the function of purchasing by the school to ensure maximum educational value of supplies, materials, equipment and services. *Adhere to state statute and District policies relating to financial accounting to ensure judicious management of all school funds. *Manage and administer the preparation of financial reports for the school. *Manage and administer the function of student accounting at the school, as it pertains to funding, attendance, and the FTE process. *Develop and maintain positive school/community relations and act as liaison between the two. *Be proactive in decisions relating to school and community well-being. *Use effective positive interpersonal communication skills. *Assign to teachers such responsibility and authority for student control as deemed appropriate. *Communicate, through staff meetings and written communications, for the purpose of keeping staff informed of policy, procedures, instructional programs and existing problems.
Sapp, Tiphonie	Assistant Principal	<ul style="list-style-type: none"> *Assist the Principal in planning and implementing the school improvement program. *Assist the Principal and other staff in maintaining a clean and safe school plant. *Assist in the selection, supervision and evaluation of all school personnel.*Assist teachers in interpreting and implementing district curriculum. *Aid teachers in organizing classrooms for effective learning.

Name	Title	Job Duties and Responsibilities
		<ul style="list-style-type: none"> *Recommend curriculum adjustments to meet the special learning needs of students. *Provide appropriate professional development opportunities to faculty and staff. *Assist the Principal in planning and carrying out staff and parent curriculum meetings. *Serve as the administrative representative on the school's Integrated Services Team. *Complete special assignments assigned by the Principal. *Assume building supervisory responsibility in the absence of the Principal. *Maintain high visibility within all areas of the facility, and assist teachers in maintaining discipline. *Assist in the supervision of all school activities and programs. *Supervise students in order to maintain a safe and orderly environment. *Prepare such records and reports as the Principal may assign.
Thomas, Vicki	Instructional Coach	<ul style="list-style-type: none"> *Promotes family involvement in education through partnerships between schools, parents, other organizations, agencies, parent centers, and community-based family partners. • Increases educators' awareness of the issues that impact family involvement for at-risk, minority, or hard-to-reach families. • Provides information, training, and support for families and educators. • Collaborates with all other professional reading and support personnel in the delivery of multi-system support for teachers and students. • Assesses students using a variety of measures to determine appropriate instructional needs. • Provides ongoing training and follow-up in the use of assessment tools to assist the continuous development of students. • Collaborates with and coach teachers on the use of assessment data to plan instruction; analyze school literacy data and plan for future literacy needs. • Collects data/ranking sheets. • Organizes and monitors intervention groups. *Communicates with faculty and staff with professionalism. • Exhibits strength in professionalism and communication skills. • Demonstrates characteristics of an on-going learner. • Accesses a rich repertoire of instructional practices, strategies, resources and applies them appropriately. • Serves as a reading contact between the Literacy Department and elementary schools.
Cahill, Rebecca	Instructional Coach	<ul style="list-style-type: none"> *Meets and instructs assigned reading courses of 3-5 students in the locations and at the times designated. *Completes duties as assigned as a reading teacher in the instructional personnel job description. *Responsible for planning, coordinating, and implementing professional development in the area of literacy based on formal and informal assessment data. *Collaborates with all other professional reading and support personnel in the delivery of multi-system support for teachers and students.

Name	Title	Job Duties and Responsibilities
		<p>*Aligns coaching activities to Just Read, Florida! Formula for reading success and current standards.</p> <p>*Models best practices lessons which use literacy-based learning strategies.</p> <p>*Coaches teachers in all curriculum areas on how to enhance students' literacy skills.</p> <p>*Uses assessment data to assist administrators and guidance counselors with placement of students in appropriate instructional or intervention programs.</p> <p>*Facilitates study groups in the area of literacy.</p> <p>*Works with teachers to ensure fidelity of core and supplemental reading programs.</p> <p>*Works with school's Leadership Team, Data Team, and Literacy Leadership Team to determine the school's strengths and needs for improvement in the area of literacy.</p> <p>*Participates in district and state activities that include professional development designed to enhance the coaching model and regular coaching meetings.</p> <p>*Provides own method of transportation, when required, to visit various sites.</p> <p>*Maintains official records and files and performs other incidental tasks consistent with the goals and objectives of this position.</p>

Busbee, Pamela	Teacher, K-12	<ul style="list-style-type: none"> • Directs assistant teachers, student teachers, instructional assistants, volunteers and/or student workers for the purpose of providing an effective classroom program, addressing the needs of individual students. • Instructs students for the purpose of improving their success in academics through a defined course of study. • Responds to student, faculty and parental inquiries for the purpose of achieving overall student, school and family success. • Supports other classroom teachers for the purpose of assisting them in the implementation of established. curriculum and/or individual student plans.
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Demographic Information

Principal start date

Sunday 4/20/2014, Tiphanie Sapp

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

1

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective. *Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.*

6

Total number of teacher positions allocated to the school

41

Demographic Data

2020-21 Status (per MSID File)	Active
School Type and Grades Served (per MSID File)	Elementary School PK-5
Primary Service Type (per MSID File)	K-12 General Education
2019-20 Title I School	Yes
2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)	70%
2019-20 ESSA Subgroups Represented (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk)	Students With Disabilities* Black/African American Students* Hispanic Students Multiracial Students* White Students Economically Disadvantaged Students
School Grades History	2018-19: B (61%) 2017-18: C (44%) 2016-17: C (51%) 2015-16: C (41%)
2019-20 School Improvement (SI) Information*	
SI Region	Northwest
Regional Executive Director	Rachel Heide
Turnaround Option/Cycle	N/A
Year	
Support Tier	
ESSA Status	N/A
* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here .	

Early Warning Systems

Current Year

The number of students by grade level that exhibit each early warning indicator listed:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	69	84	62	66	70	58	0	0	0	0	0	0	0	409
Attendance below 90 percent	18	29	14	23	11	11	0	0	0	0	0	0	0	106
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA	0	1	2	0	1	0	0	0	0	0	0	0	0	4
Course failure in Math	0	1	2	2	1	3	0	0	0	0	0	0	0	9
Level 1 on 2019 statewide ELA assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on 2019 statewide Math assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	1	2	0	0	1	0	0	0	0	0	0	0	4

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	0	0	0	0	0	0	0	0	0	0	0	0	0	
Students retained two or more times	0	0	0	1	0	1	0	0	0	0	0	0	0	2

Date this data was collected or last updated

Monday 6/15/2020

Prior Year - As Reported

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	83	76	77	78	67	68	0	0	0	0	0	0	0	449
Attendance below 90 percent	6	3	5	1	0	1	0	0	0	0	0	0	0	16
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	3	6	7	6	0	0	0	0	0	0	0	22

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	1	3	2	3	0	0	0	0	0	0	0	0	0	9
Students retained two or more times	0	0	0	0	1	1	0	0	0	0	0	0	0	2

Prior Year - Updated

The number of students by grade level that exhibit each early warning indicator:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Number of students enrolled	83	76	77	78	67	68	0	0	0	0	0	0	0	449
Attendance below 90 percent	6	3	5	1	0	1	0	0	0	0	0	0	0	16
One or more suspensions	0	0	0	0	0	0	0	0	0	0	0	0	0	
Course failure in ELA or Math	0	0	0	0	0	0	0	0	0	0	0	0	0	
Level 1 on statewide assessment	0	0	0	0	0	0	0	0	0	0	0	0	0	

The number of students with two or more early warning indicators:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Students with two or more indicators	0	0	3	6	7	6	0	0	0	0	0	0	0	22

The number of students identified as retainees:

Indicator	Grade Level													Total
	K	1	2	3	4	5	6	7	8	9	10	11	12	
Retained Students: Current Year	1	3	2	3	0	0	0	0	0	0	0	0	0	9
Students retained two or more times	0	0	0	0	1	1	0	0	0	0	0	0	0	2

Part II: Needs Assessment/Analysis

School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

School Grade Component	2019			2018		
	School	District	State	School	District	State
ELA Achievement	58%	68%	57%	57%	68%	55%
ELA Learning Gains	71%	64%	58%	57%	60%	57%
ELA Lowest 25th Percentile	76%	56%	53%	47%	51%	52%
Math Achievement	58%	72%	63%	64%	73%	61%
Math Learning Gains	56%	67%	62%	45%	59%	61%
Math Lowest 25th Percentile	51%	52%	51%	32%	47%	51%
Science Achievement	57%	65%	53%	56%	61%	51%

EWS Indicators as Input Earlier in the Survey							
Indicator	Grade Level (prior year reported)						Total
	K	1	2	3	4	5	
	(0)	(0)	(0)	(0)	(0)	(0)	0 (0)

Grade Level Data
NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

ELA						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2019	51%	71%	-20%	58%	-7%
	2018	41%	66%	-25%	57%	-16%
Same Grade Comparison		10%				
Cohort Comparison						
04	2019	57%	66%	-9%	58%	-1%
	2018	57%	66%	-9%	56%	1%
Same Grade Comparison		0%				
Cohort Comparison		16%				
05	2019	61%	69%	-8%	56%	5%
	2018	52%	64%	-12%	55%	-3%
Same Grade Comparison		9%				
Cohort Comparison		4%				

MATH						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
03	2019	52%	71%	-19%	62%	-10%
	2018	63%	73%	-10%	62%	1%
Same Grade Comparison		-11%				
Cohort Comparison						
04	2019	68%	73%	-5%	64%	4%
	2018	61%	74%	-13%	62%	-1%
Same Grade Comparison		7%				
Cohort Comparison		5%				
05	2019	50%	71%	-21%	60%	-10%
	2018	49%	70%	-21%	61%	-12%
Same Grade Comparison		1%				
Cohort Comparison		-11%				

SCIENCE						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
05	2019	54%	65%	-11%	53%	1%

SCIENCE						
Grade	Year	School	District	School-District Comparison	State	School-State Comparison
	2018	42%	66%	-24%	55%	-13%
Same Grade Comparison		12%				
Cohort Comparison						

Subgroup Data

2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2017-18	C & C Accel 2017-18
SWD	30	64	73	39	59	58					
BLK	47	80		44	60						
HSP	73			73							
MUL	43	63		35	47						
WHT	60	72	76	61	55	57	63				
FRL	54	72	77	58	55	46	54				
2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2016-17	C & C Accel 2016-17
SWD	11	29	36	25	36	31					
BLK	30	36		35	21						
HSP	70			70							
MUL	45	53		55	47						
WHT	52	45	37	61	51	41	44				
FRL	49	44	37	58	50	40	42				
2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS											
Subgroups	ELA Ach.	ELA LG	ELA LG L25%	Math Ach.	Math LG	Math LG L25%	Sci Ach.	SS Ach.	MS Accel.	Grad Rate 2015-16	C & C Accel 2015-16
SWD	16	33	36	24	20						
BLK	32	43		27	33						
HSP	55			64							
MUL	48	67		57	58						
WHT	62	57	43	70	46	24	62				
FRL	53	55	50	57	44	32	50				

ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

ESSA Federal Index	
ESSA Category (TS&I or CS&I)	N/A
OVERALL Federal Index – All Students	61
OVERALL Federal Index Below 41% All Students	NO

ESSA Federal Index	
Total Number of Subgroups Missing the Target	0
Progress of English Language Learners in Achieving English Language Proficiency	
Total Points Earned for the Federal Index	427
Total Components for the Federal Index	7
Percent Tested	100%

Subgroup Data	
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Students With Disabilities	
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Federal Index - Students With Disabilities	54
Students With Disabilities Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Students With Disabilities Subgroup Below 32%	0

English Language Learners	
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Federal Index - English Language Learners	
English Language Learners Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years English Language Learners Subgroup Below 32%	0

Native American Students	
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Federal Index - Native American Students	
Native American Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Native American Students Subgroup Below 32%	0

Asian Students	
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Federal Index - Asian Students	
Asian Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Asian Students Subgroup Below 32%	0

Black/African American Students	
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Federal Index - Black/African American Students	58
Black/African American Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Black/African American Students Subgroup Below 32%	0

Hispanic Students	
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Federal Index - Hispanic Students	73
Hispanic Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Hispanic Students Subgroup Below 32%	0

Multiracial Students	
Federal Index - Multiracial Students	47
Multiracial Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Multiracial Students Subgroup Below 32%	0
Pacific Islander Students	
Federal Index - Pacific Islander Students	
Pacific Islander Students Subgroup Below 41% in the Current Year?	N/A
Number of Consecutive Years Pacific Islander Students Subgroup Below 32%	0
White Students	
Federal Index - White Students	63
White Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years White Students Subgroup Below 32%	0
Economically Disadvantaged Students	
Federal Index - Economically Disadvantaged Students	59
Economically Disadvantaged Students Subgroup Below 41% in the Current Year?	NO
Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32%	0

Analysis

Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

The lowest 25% in math was the lowest data component as evidenced by 5th Grade Math. It went up a percentage point, but the overall growth rate compared to the district and state is low, and needs to be at a higher rate. An apparent challenge for our students has been being consistent at mastering higher order thinking problems through a deeper understanding of what's being asked, as well as consistency with math instructors on the grade level. Historical data prior to 17-18 and 18-19 clearly shows that 5th grade math is steadily increasing and although there's more growth to be made, the overall growth through the years that has been achieved comes from a trend of researched-based instruction and strategies that are making a difference in how students interpret math.

Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

There were no declines in any of the data components, however 3rd Grade Math was noted as showing a decline. The factors that contributed to this decline was a first year of Coach Teaching team, which comes with challenge of working out the dynamics of communicating effectively, as well as a grade level to collaborate and capitalize on the strengths of each other. During the first semester

of school, we had a student teacher in the Math and Science block. We also had a high percentage of SWD in this particular grade level.

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

The data component that had the greatest gap when compared to the state average were 3rd and 5th Grade Math. They both lag behind the state by 10% points. Factors that contributed to this gap were challenge of students developing a deeper understanding of math concepts and parents being able to assist their child in the home environment.

Which data component showed the most improvement? What new actions did your school take in this area?

The data component that showed the most improvement was ELA Learning Gains for the Lowest 25%. One new action that we took was intensive intervention that was conducted by the Reading Coach, classroom teacher, and AIS instead of paraprofessionals. Also, retention students in 3rd grade participated in a more intensive intervention called 4i. This intensive intervention was a deliberate small group instruction for an additional of one hour of reading instruction using Phonics for Reading, iReady books, and an integration of science to promote rigor. Another action taken was after school tutoring (two days a week) was offered for six weeks for our lowest 25%. During the tutoring, students used the iReady computer program as well as received targeted remediation for their weaknesses based on data. Each student was consistently monitored and tracked daily small group instruction as well as in our monthly MTSS meetings.

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern?

The first area of concern indicated in the EWS is school wide attendance framework, especially in KG. We have deliberately taken preventative measures to ensure parents and students understand the importance of attending school regularly, and the role it plays in their child's education and future. We have new school procedures and policies that identify students who are showing signs of negative attendance patterns.

The next area of concern is students not proficient on the FSA and course failure. We target this weakness by using consistent research-based strategies referenced above, as well as daily instruction with rigor and intervention.

Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

1. Math Proficiency
2. Learning Gains in Math
3. ELA Proficiency
4. Relationship Capacity among stakeholders conducive to student success through a wide range of activities that enhances communication, motivation, behavior and rigor
5. Attendance

Part III: Planning for Improvement

Areas of Focus:

#1. Instructional Practice specifically relating to Math

Area of Focus

Description and Rationale: Students need to have a deeper conceptual understanding of math in order to be proficient.

Measurable Outcome: Bagdad Elementary will increase by at least four percentage points (58% to 62%) on the 2021 FSA Math Assessment.

Person responsible for monitoring outcome: Daniel Baxley (baxleyc@santarosa.k12.fl.us)

Evidence-based Strategy: Bagdad Elementary will focus on effective practices through explicit instruction, conceptual understanding, pose purposeful questions, visual representations, schema instruction and meta cognitive strategies

Rationale for Evidence-based Strategy: These strategies are conducive to building the conceptual knowledge of math. According to Principles to Actions: Ensuring Mathematical Success for All, "Effective teaching of mathematics builds fluency with procedures on a foundation of conceptual understanding so that students, over time, become skillful in using procedures flexibly as they solve contextual and mathematical problems." Resources consisted of faculty/staff, school/district discussion about best practices used in math instruction.

Action Steps to Implement

1. School-wide math committee to discuss and implement best practices for math.
2. Faculty to participate in math professional development with district personnel.
3. Small group math instruction to target students' strengths and weaknesses.
4. Promote conceptual understanding of math concepts.
5. Using software programs to increase basic math skills (iReady, Freckle, BrainPop, Flocabulary, Prodigy, (Renaissance).
6. Use STEAM activities to provide adequate rigor during math block.
7. Computer time (before school) to help students build fluency.
8. Tutoring/Family night/workshop to build family knowledge in math standards.

Person Responsible Daniel Baxley (baxleyc@santarosa.k12.fl.us)

#2. Culture & Environment specifically relating to Positive Behavior Intervention and Supports

Area of Focus Description and Rationale: Building positive relationships among stakeholders is vital to student success. It is imperative that stakeholders feel emotionally safe and connected in order to motivate and encourage them to maximize their potential.

Measurable Outcome: To increase at least one percentage point on our total school grade from last year, shifting from 61% to at least 62%, making Bagdad Elementary an "A" school.

Person responsible for monitoring outcome: Daniel Baxley (baxleyc@santarosa.k12.fl.us)

Evidence-based Strategy: Bagdad Elementary utilizes Positive Behavioral Interventions and Supports (PBIS) strategies, along with Capturing Kids' Heart (CKH) to create a learning environment where students feel safe and love to come to school.

Rationale for Evidence-based Strategy: These strategies are used to provide a learning environment conducive to student success. Research indicates that positive relationships between the teacher and student leads to academic achievement and social/emotional improvement. Resources consisted of faculty, staff, students, parents, district leaders, and community members feedback as well as academic, discipline, and attendance data. Our school data has continued to climb each year due to focus on building positive relationships with all stakeholders.

Action Steps to Implement

1. Train all faculty and staff in PBIS and CKH.
2. Use CKH strategies (EXCEL Model) in all situations.
3. Use of Behavior Coach, counselors, and mentors on campus to promote positive interaction.
4. Engage stakeholders in various school-wide events throughout the year to build relationship capacity referenced in FPEP Plan.
5. Utilize our House System to promote student engagement, community involvement, and parental support.
6. Recognition/awards for students with good behavior.
7. Use of the program "Bulldog of the Month", as selected by the houses to recognize students for having exemplary behaviors.
8. Monthly House meetings/activities in place to reward positive student behavior.
9. Quarterly/end of Year house rewards implemented to reward positive student body behavior.
10. Mentoring partnership with NAS Whiting Field and Big Brothers/Big Sisters of Northwest Florida.

Person Responsible: Tiphonie Sapp (sappt@santarosa.k12.fl.us)

#3. Instructional Practice specifically relating to ELA

Area of Focus Description and Rationale:	Our school is 10% below the district in ELA, making it a must to enhance the instruction in this area.
Measurable Outcome:	Our school will strive to go from 58% to 62% on the FSA for 2021.
Person responsible for monitoring outcome:	Daniel Baxley (baxleyc@santarosa.k12.fl.us)
Evidence-based Strategy:	Bagdad Elementary will use small group instruction and other effective practices conducive to explicit instruction.
Rationale for Evidence-based Strategy:	With the implementation of the small group instruction and reading/phonics program in the primary grades, we feel confident that learning gaps will be closed and reading will improve.

Action Steps to Implement

1. School wide literacy committee to discuss and implement best practices for ELA.
2. Faculty to participate in ELA professional development with district personnel.
3. Small group ELA instruction to target students' strengths and weaknesses, especially in the area of phonics and writing.
4. Use of software programs to increase ELA skills (Freckle, iReady, BrainPop, Flocabulary, Renaissance).
5. Use of STEAM activities to provide adequate rigor during the ELA block.
6. Tutoring/Family nights to build family knowledge in ELA standards.

Person Responsible Daniel Baxley (baxleyc@santarosa.k12.fl.us)

Additional Schoolwide Improvement Priorities

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities.

The school leadership team will meet monthly. The school data team will meet weekly. Administration will meet weekly with the school reading coach. These meetings will be used to address the needs of the school. According to SMART, our current year to date attendance rate is 90.5%. Last year at this time, it was 94.91%. With the Covid-19 pandemic, we are following CDC and district guidelines by sending students home as Covid-19 symptoms are reported. This situation is causing students to have to stay home for several days, which is greatly affecting our schoolwide attendance at this time. Due to Covid-19, the Remote platform is a new experience that is affecting our school attendance. We are striving to educate our staff and parents with the everchanging safety protocols to keep staff and students at school. We will continue to monitor and implement our attendance policies by rewarding students who are able to attend school regularly, by announcing students on the school morning show, providing ribbons and certificates, as well as awarding House points for good attendance. We will continue to hold Attendance Improvement Meetings in an effort intervene and promote positive attendance.

Part IV: Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups to employ school improvement strategies that impact the positive school culture and environment are critical. Stakeholder groups more proximal to the school include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.

Stakeholders play a key role in school performance and addressing equity. Consulting various stakeholder groups is critical in formulating a statement of vision, mission, values, goals, and employing school improvement strategies.

Describe how the school addresses building a positive school culture and environment ensuring all stakeholders are involved.

Relationship building is a top priority at Bagdad Elementary. Bagdad Elementary strives to provide an atmosphere where our stakeholders feel safe, valued and respected. The platforms that we use to promote such an environment is Capturing Kids' Hearts and our Bulldogs in the House System. These two platforms have played a vital role in the positive culture and climate of our school. The use of Capturing Kids' Hearts EXCEL Model and schoolwide House events allows all stakeholders to play an active role in these endeavors. All students, faculty and staff belong to one of our four Houses. They are all given a House shirt and lanyard to wear. Students earn points for their House by faculty and staff for positive behavior/ discipline, academics, attendance, school/community involvement. Houses with the most points at the end of every 9 weeks wins a special party. The yearly House winner wins an off campus trip. Parents are invited to attend these events. Since the implementation of these systems, we have been recognized by the state of Florida for parent engagement, as well as being a National Showcase School for the past 4 years.

Parent Family and Engagement Plan (PFEP) Link

The school completes a Parental Involvement Plan (PFEP), which is available at the school site.