## Belmont Academy



## 2020-21 Schoolwide Improvement Plan

## Table of Contents

School Demographics ..... 3
Purpose and Outline of the SIP ..... 4
School Information ..... 7
Needs Assessment ..... 11
Planning for Improvement ..... 17
Positive Culture \& Environment ..... 0
Budget to Support Goals ..... 20

## Belmont Academy

1476 SW WALTER AVE, Lake City, FL 32024
www.belmontacademy.com

## Principal: Ron Barker

| 2019-20 Status (per MSID File) | Active |
| :---: | :---: |
| School Type and Grades Served (per MSID File) | Combination School PK-12 |
| Primary Service Type (per MSID File) | K-12 General Education |
| 2019-20 Title I School | No |
| 2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3) | 41\% |
| 2019-20 ESSA Subgroups Represented <br> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk) | Students With Disabilities* <br> Asian Students <br> Black/African American Students <br> Hispanic Students <br> Multiracial Students <br> White Students <br> Economically Disadvantaged <br> Students |
| School Grades History | $\begin{aligned} & 2018-19: \mathrm{A}(81 \%) \\ & 2017-18: \mathrm{A}(78 \%) \\ & 2016-17: \mathrm{A}(72 \%) \\ & 2015-16: \mathrm{A}(71 \%) \end{aligned}$ |
| 2019-20 School Improvement (SI) Information* |  |
| SI Region | Northeast |
| Regional Executive Director | Cassandra Brusca |
| Turnaround Option/Cycle | N/A |
| Year |  |
| Support Tier |  |
| ESSA Status | N/A |

* As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here.


## School Board Approval

## N/A

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a Schoolwide Improvement Plan (SIP) for each school in the district that has a school grade of D or F. This plan is also a requirement for Targeted Support and Improvement (TS\&I) and Comprehensive Support and Improvement (CS\&I) schools pursuant to 1008.33 F.S. and the Every Student Succeeds Act (ESSA).

To be designated as TS\&I, a school must have one or more ESSA subgroup(s) with a Federal Index below $41 \%$. This plan shall be approved by the district. There are three ways a school can be designated as CS\&l:

1. have a school grade of $D$ or $F$
2. have a graduation rate of $67 \%$ or lower
3. have an overall Federal Index below 41\%.

For these schools, the SIP shall be approved by the district as well as the Bureau of School Improvement.
The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of D or F, or a graduation rate $67 \%$ or less. Districts may opt to require a SIP using a template of its choosing for schools that do not fit the aforementioned conditions. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at www.floridacims.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Table of Contents

Purpose and Outline of the SIP ..... 4
School Information ..... 7
Needs Assessment ..... 11
Planning for Improvement ..... 17
Title I Requirements ..... 0
Budget to Support Goals ..... 20

## Belmont Academy

1476 SW WALTER AVE, Lake City, FL 32024
www.belmontacademy.com

## School Demographics

## School Type and Grades Served (per MSID File)

Combination School PK-12

Primary Service Type (per MSID File)

K-12 General Education

## 2019-20 Title I School

No

Charter School

Yes

2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3)

41\%

## 2018-19 Minority Rate

(Reported as Non-white on Survey 2)

School Grades History

| Year | 2019-20 | $2018-19$ | $2017-18$ | $2016-17$ |
| :--- | :---: | :---: | :---: | :---: |
| Grade | A | A | A | A |

School Board Approval

## N/A

## SIP Authority

Section 1001.42(18), Florida Statutes, requires district school boards to annually approve and require implementation of a school improvement plan (SIP) for each school in the district that has a school grade of $D$ or F .

The Florida Department of Education (FDOE) SIP template meets all statutory and rule requirements for traditional public schools and incorporates all components required for schools receiving Title I funds. This template is required by State Board of Education Rule 6A-1.099811, Florida Administrative Code, for all noncharter schools with a current grade of $D$ or $F$ (see page 4). For schools receiving a grade of $A, B$, or $C$, the district may opt to require a SIP using a template of its choosing. This document was prepared by school and district leadership using the FDOE's school improvement planning web application located at https://www.floridaCIMS.org.

## Purpose and Outline of the SIP

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. The Florida Department of Education encourages schools to use the SIP as a "living document" by continually updating, refining and using the plan to guide their work throughout the year. This printed version represents the SIP as of the "Date Modified" listed in the footer.

## Part I: School Information

## School Mission and Vision

Provide the school's mission statement.
Create an accelerated learning environment through visionary leadership, qualified and capable teachers, and dedicated, involved parents.

Provide the school's vision statement.
Excellence for all students, through visionary leadership, empowered teachers, and involved parents.

## School Leadership Team

## Membership

Identify the name, email address, position title, and job duties/responsibilities for each member of the school leadership team.:
Name Title Job Duties and Responsibilities

| Barker, <br> Ron | Principal | disciplinary matters, managing the budget, and hiring teachers and other <br> personnel. Leads teachers and staff, set goals and ensures students meet <br> their learning objectives. |
| :--- | :--- | :--- |
| Jackson, Assistant Assists the school principal in the leadership, coordination, supervision, and <br> mandi <br> Principal   |  |  |

Sloan, Assistant Assists the school principal in the leadership, coordination, supervision, and
Drew Principal management of the school program and operation.

Lloyd, Jody

Other

Manages all non-instructional functions, services, and staff so that the instructional team can maintain a concentrated focus on teaching and student achievement and maximize instructional time.

Pierce, Administrative Serves as a support to the Leadership Team. Oversees the MTSS process Stephanie Support and 504 plans on campus.
Wingate, Administrative Ms. Wingate serves as the Academic Advisor for secondary students.
Larana Support

Demographic Information

## Principal start date

Monday 7/1/2013, Ron Barker

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Highly Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

2

Number of teachers with a 2019 3-year aggregate or a 1-year Algebra state VAM rating of Effective. Note: For UniSIG Supplemental Teacher Allocation, teachers must have at least 10 student assessments.

9

Total number of teacher positions allocated to the school
33
Demographic Data

| 2020-21 Status (per MSID File) | Active |
| :---: | :---: |
| School Type and Grades Served (per MSID File) | Combination School PK-12 |
| Primary Service Type (per MSID File) | K-12 General Education |
| 2019-20 Title I School | No |
| 2019-20 Economically Disadvantaged (FRL) Rate (as reported on Survey 3) | 41\% |
| 2019-20 ESSA Subgroups Represented <br> (subgroups with 10 or more students) (subgroups below the federal threshold are identified with an asterisk) | Students With Disabilities* <br> Asian Students <br> Black/African American Students <br> Hispanic Students <br> Multiracial Students <br> White Students <br> Economically Disadvantaged <br> Students |
| School Grades History | $\begin{aligned} & \text { 2018-19: } \mathrm{A}(81 \%) \\ & 2017-18: \mathrm{A}(78 \%) \\ & 2016-17: \mathrm{A}(72 \%) \\ & 2015-16: \mathrm{A}(71 \%) \end{aligned}$ |
| 2019-20 School Improvement (SI) Information* |  |
| SI Region | Northeast |
| Regional Executive Director | Cassandra Brusca |
| Turnaround Option/Cycle | N/A |
| Year |  |


| Support Tier |  |
| :---: | :---: |
| ESSA Status | N/A |
| * As defined under Rule 6A-1.099811, Florida Administrative Code. For more information, click here. |  |

Early Warning Systems

## Current Year

The number of students by grade level that exhibit each early warning indicator listed:

| Indicator | Grade Level |  |  |  |  |  |  |  |  |  |  |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |  |
| Number of students enrolled | 55 | 55 | 54 | 52 | 43 | 63 | 44 | 50 | 42 | 43 | 34 | 33 | 17 | 585 |
| Attendance below 90 percent | 8 | 8 | 3 | 5 | 2 | 6 | 7 | 7 | 4 | 8 | 7 | 5 | 4 | 74 |
| One or more suspensions | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Course failure in ELA | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 2 | 1 | 0 | 6 |
| Course failure in Math | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 3 |
| Level 1 on 2019 statewide ELA assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 2 | 1 | 1 | 7 |
| Level 1 on 2019 statewide Math assessment | 0 | 0 | 0 | 0 | 0 | 2 | 3 | 1 | 1 | 0 | 1 | 1 | 1 | 10 |
|  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
|  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |  | 0 |  |  |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 0 | 0 | 0 | 1 | 0 | 1 | 1 | 2 | 1 | 1 | 2 | 0 | 0 | 9 |

## The number of students identified as retainees:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retained Students: Current Year | 6 | 3 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 13 |
| Students retained two or more times | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 4 |

Date this data was collected or last updated
Tuesday 10/6/2020

## Prior Year - As Reported

The number of students by grade level that exhibit each early warning indicator:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of students enrolled | 51 | 56 | 50 | 36 | 63 | 43 | 45 | 47 | 44 | 35 | 33 | 23 | 25 | 551 |
| Attendance below 90 percent | 12 | 2 | 5 | 2 | 5 | 2 | 3 | 2 | 2 | 4 | 2 | 0 | 5 | 46 |
| One or more suspensions | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 2 | 0 | 5 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 2 | 3 | 2 | 3 | 2 | 2 | 1 | 1 | 2 | 18 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 3 | 2 | 9 |

The number of students identified as retainees:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| Retained Students: Current Year | 4 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | $\mathbf{4}$ | 0 | 0 | 0 | 0 | 11 |
| Students retained two or more times | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 5 |

Prior Year - Updated
The number of students by grade level that exhibit each early warning indicator:

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| Number of students enrolled | 51 | 56 | 50 | 36 | 63 | 43 | 45 | 47 | 44 | 35 | 33 | 23 | 25 | 551 |
| Attendance below 90 percent | 12 | 2 | 5 | 2 | 5 | 2 | 3 | 2 | 2 | 4 | 2 | 0 | 5 | 46 |
| One or more suspensions | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Course failure in ELA or Math | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 2 | 0 | 5 |
| Level 1 on statewide assessment | 0 | 0 | 0 | 0 | 2 | 3 | 2 | 3 | 2 | 2 | 1 | 1 | 2 | 18 |

The number of students with two or more early warning indicators:

| Indicator | K | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Students with two or more indicators | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 3 | 2 | 9 |

The number of students identified as retainees:

| Indicator | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retained Students: Current Year | 4 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | $\mathbf{4}$ | 0 | 0 | 0 | 0 | 11 |
| Students retained two or more times | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 5 |

## Part II: Needs Assessment/Analysis

## School Data

Please note that the district and state averages shown here represent the averages for similar school types (elementary, middle, high school, or combination schools).

| School Grade Component |  | 2019 |  |  | $\mathbf{2 0 1 8}$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | School | District | State | School | District | State |  |
| ELA Achievement | $86 \%$ | $69 \%$ | $61 \%$ | $85 \%$ | $64 \%$ | $57 \%$ |  |
| ELA Learning Gains | $68 \%$ | $62 \%$ | $59 \%$ | $63 \%$ | $53 \%$ | $57 \%$ |  |
| ELA Lowest 25th Percentile | $67 \%$ | $57 \%$ | $54 \%$ | $68 \%$ | $52 \%$ | $51 \%$ |  |
| Math Achievement | $86 \%$ | $73 \%$ | $62 \%$ | $76 \%$ | $62 \%$ | $58 \%$ |  |
| Math Learning Gains | $73 \%$ | $67 \%$ | $59 \%$ | $62 \%$ | $56 \%$ | $56 \%$ |  |
| Math Lowest 25th Percentile | $59 \%$ | $57 \%$ | $52 \%$ | $50 \%$ | $48 \%$ | $50 \%$ |  |
| Science Achievement | $87 \%$ | $77 \%$ | $56 \%$ | $70 \%$ | $62 \%$ | $53 \%$ |  |
| Social Studies Achievement | $96 \%$ | $86 \%$ | $78 \%$ | $91 \%$ | $83 \%$ | $75 \%$ |  |

## EWS Indicators as Input Earlier in the Survey

| Indicator | Grade Level (prior year reported) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{K}$ | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{4}$ | $\mathbf{5}$ | $\mathbf{6}$ | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ |  |
|  | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $(0)$ | $0(0)$ |

## Grade Level Data

NOTE: This data is raw data and includes ALL students who tested at the school. This is not school grade data.

| ELA |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 03 | 2019 | 93\% | 68\% | 25\% | 58\% | 35\% |
|  | 2018 | 81\% | 58\% | 23\% | 57\% | 24\% |
| Same Grade Comparison |  | 12\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 04 | 2019 | 90\% | 62\% | 28\% | 58\% | 32\% |
|  | 2018 | 87\% | 56\% | 31\% | 56\% | 31\% |
| Same Grade Comparison |  | 3\% |  |  |  |  |
| Cohort Comparison |  | 9\% | $59 \%$ | 27\% | 56\% |  |
| 05 | 2019 | 86\% |  |  |  | 30\% |
|  | 2018 | 88\% | 53\% | 35\% | 55\% | 33\% |
| Same Grade Comparison |  | -2\% |  |  |  |  |
| Cohort Comparison |  | -1\% |  |  |  |  |
| 06 | 2019 | 67\% | 57\% | 10\% | 54\% | 13\% |
|  | 2018 | 90\% | 52\% | 38\% | 52\% | 38\% |
| Same Grade Comparison |  | -23\% |  |  |  |  |
| Cohort Comparison |  | -21\% |  |  |  |  |
| 07 | 2019 | 85\% | 53\% | 32\% | 52\% | 33\% |


| ELA |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
|  | 2018 | 76\% | 48\% | 28\% | 51\% | 25\% |
| Same Grade Comparison |  | 9\% |  |  |  |  |
| Cohort Comparison |  | -5\% |  |  |  |  |
| 08 | 2019 | 83\% | 54\% | 29\% | 56\% | 27\% |
|  | 2018 | 78\% | 51\% | 27\% | 58\% | 20\% |
| Same Grade Comparison |  | 5\% |  |  |  |  |
| Cohort Comparison |  | 7\% |  |  |  |  |
| 09 | 2019 | 94\% | 47\% | 47\% | 55\% | 39\% |
|  | 2018 | 74\% | 45\% | 29\% | 53\% | 21\% |
| Same Grade Comparison |  | 20\% |  |  |  |  |
| Cohort Comparison |  | 16\% |  |  |  |  |
| 10 | 2019 | 90\% | 49\% | 41\% | 53\% | 37\% |
|  | 2018 | 77\% | 46\% | 31\% | 53\% | 24\% |
| Same Grade Comparison |  | 13\% |  |  |  |  |
| Cohort Comparison |  | 16\% |  |  |  |  |


| MATH |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 03 | 2019 | 89\% | 70\% | 19\% | 62\% | 27\% |
|  | 2018 | 70\% | 66\% | 4\% | 62\% | 8\% |
| Same Grade Comparison |  | 19\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 04 | 2019 | 79\% | 64\% | 15\% | 64\% | 15\% |
|  | 2018 | 93\% | 67\% | 26\% | 62\% | 31\% |
| Same Grade Comparison |  | -14\% |  |  |  |  |
| Cohort Comparison |  | 9\% |  |  |  |  |
| 05 | 2019 | 89\% | 65\% | 24\% | 60\% | 29\% |
|  | 2018 | 88\% | 68\% | 20\% | 61\% | 27\% |
| Same Grade Comparison |  | 1\% |  |  |  |  |
| Cohort Comparison |  | -4\% |  |  |  |  |
| 06 | 2019 | 86\% | 69\% | 17\% | 55\% | 31\% |
|  | 2018 | 80\% | 57\% | 23\% | 52\% | 28\% |
| Same Grade Comparison |  | 6\% |  |  |  |  |
| Cohort Comparison |  | -2\% |  |  |  |  |
| 07 | 2019 | 90\% | 63\% | 27\% | 54\% | 36\% |
|  | 2018 | 85\% | 54\% | 31\% | 54\% | 31\% |
| Same Grade Comparison |  | 5\% |  |  |  |  |
| Cohort Comparison |  | 10\% |  |  |  |  |
| 08 | 2019 | 65\% | 36\% | 29\% | 46\% | 19\% |
|  | 2018 | 73\% | 37\% | 36\% | 45\% | 28\% |
| Same Grade Comparison |  | -8\% |  |  |  |  |
| Cohort Comparison |  | -20\% |  |  |  |  |


| SCIENCE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Year | School | District | School- District Comparison | State | School- State Comparison |
| 05 | 2019 | 95\% | 59\% | 36\% | 53\% | 42\% |
|  | 2018 | 80\% | 59\% | 21\% | 55\% | 25\% |
| Same Grade Comparison |  | 15\% |  |  |  |  |
| Cohort Comparison |  |  |  |  |  |  |
| 08 | 2019 | 0\% | 52\% | -52\% | 48\% | -48\% |
|  | 2018 |  |  |  |  |  |
| Cohort Comparison |  | -80\% |  |  |  |  |


| BIOLOGY EOC |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year | School | District | School Minus District | State | School Minus State |
| 2019 | 77\% | 63\% | 14\% | 67\% | 10\% |
| 2018 | 74\% | 60\% | 14\% | 65\% | 9\% |
| Compare |  | 3\% |  |  |  |
| CIVICS EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2019 | 98\% | 72\% | 26\% | 71\% | 27\% |
| 2018 | 91\% | 67\% | 24\% | 71\% | 20\% |
| Compare |  | 7\% |  |  |  |
| HISTORY EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2019 | 100\% | 63\% | 37\% | 70\% | 30\% |
| 2018 | 87\% | 62\% | 25\% | 68\% | 19\% |
| Compare |  | 13\% |  |  |  |
| ALGEBRA EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2019 | 87\% | 64\% | 23\% | 61\% | 26\% |
| 2018 | 100\% | 51\% | 49\% | 62\% | 38\% |
| Compare |  | -13\% |  |  |  |
| GEOMETRY EOC |  |  |  |  |  |
| Year | School | District | School Minus District | State | School Minus State |
| 2019 | 89\% | 50\% | 39\% | 57\% | 32\% |
| 2018 | 60\% | 46\% | 14\% | 56\% | 4\% |
| Compare |  | 29\% |  |  |  |

Subgroup Data

| 2019 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math <br> Ach. | $\begin{gathered} \text { Math } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \hline \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | SS <br> Ach. | MS Accel. |  | C \& C <br> Accel <br> $2017-18$ |
| SWD | 44 | 53 | 67 | 50 | 53 | 36 |  |  |  |  |  |
| ASN | 100 | 90 |  | 100 | 90 |  |  |  |  |  |  |
| HSP | 90 |  |  | 90 |  |  |  |  |  |  |  |
| MUL | 82 | 80 |  | 55 | 80 |  |  |  |  |  |  |
| WHT | 85 | 66 | 62 | 87 | 73 | 60 | 87 | 95 | 85 | 92 | 92 |
| FRL | 83 | 66 | 83 | 80 | 70 | 52 | 85 |  |  |  |  |
| 2018 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | Math LG | $\begin{aligned} & \text { Math } \\ & \text { LG } \\ & \text { L25\% } \end{aligned}$ | Sci Ach. | $\begin{gathered} \text { SS } \\ \text { Ach. } \end{gathered}$ | MS Accel |  | C \& C <br> Accel <br> $2016-17$ |
| SWD | 29 | 33 |  | 47 | 58 |  |  |  |  |  |  |
| HSP | 69 | 50 |  | 67 | 54 |  |  |  |  |  |  |
| WHT | 82 | 66 | 64 | 83 | 72 | 83 | 76 | 89 | 76 | 100 | 82 |
| 2017 SCHOOL GRADE COMPONENTS BY SUBGROUPS |  |  |  |  |  |  |  |  |  |  |  |
| Subgroups | ELA <br> Ach. | $\begin{gathered} \text { ELA } \\ \text { LG } \end{gathered}$ | $\begin{gathered} \text { ELA } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Math Ach. | Math LG | $\begin{gathered} \text { Math } \\ \text { LG } \\ \text { L25\% } \end{gathered}$ | Sci Ach. | $\begin{gathered} \text { SS } \\ \text { Ach. } \end{gathered}$ | MS Accel |  | C \& C <br> Accel <br> $2015-16$ |
| HSP | 79 | 77 |  | 71 | 69 |  |  |  |  |  |  |
| WHT | 85 | 62 | 66 | 75 | 60 | 46 | 72 | 93 | 86 |  |  |

## ESSA Data

This data has been updated for the 2018-19 school year as of 7/16/2019.

| ESSA Federal Index | N/A |
| :--- | :---: |
| ESSA Category (TS\&I or CS\&I) | 81 |
| OVERALL Federal Index - All Students | NO |
| OVERALL Federal Index Below 41\% All Students | 0 |
| Total Number of Subgroups Missing the Target |  |
| Progress of English Language Learners in Achieving English Language Proficiency | 889 |
| Total Points Earned for the Federal Index | 11 |
| Total Components for the Federal Index | $100 \%$ |
| Percent Tested |  |
|  | Subgroup Data |
| Federal Index - Students With Disabilities | 51 |
| Students With Disabilities Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Students With Disabilities Subgroup Below 32\% | 0 |

## English Language Learners

| Federal Index - English Language Learners |  |  |  |
| :--- | :---: | :---: | :---: |
| English Language Learners Subgroup Below 41\% in the Current Year? | N/A |  |  |
| Number of Consecutive Years English Language Learners Subgroup Below 32\% | 0 |  |  |
| Native American Students |  |  |  |
| Federal Index - Native American Students |  |  |  |
| Native American Students Subgroup Below 41\% in the Current Year? | N/A |  |  |
| Number of Consecutive Years Native American Students Subgroup Below 32\% | 0 |  |  |
| Astudents | 95 |  |  |
| Federal Index - Asian Students | NO |  |  |
| Asian Students Subgroup Below 41\% in the Current Year? | 0 |  |  |
| Number of Consecutive Years Asian Students Subgroup Below 32\% |  |  |  |
| Black/African American Students |  |  |  |
| Federal Index - Black/African American Students | N/A |  |  |
| Black/African American Students Subgroup Below 41\% in the Current Year? | 0 |  |  |
| Number of Consecutive Years Black/African American Students Subgroup Below 32\% |  |  |  |

## Hispanic Students

| Federal Index - Hispanic Students | 90 |
| :--- | :---: |
| Hispanic Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Hispanic Students Subgroup Below 32\% | 0 |

## Multiracial Students

| Federal Index - Multiracial Students | 74 |
| :--- | :---: |
| Multiracial Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Multiracial Students Subgroup Below 32\% | 0 |
| Pacific Islander Students |  |
| Federal Index - Pacific Islander Students | N/A |
| Pacific Islander Students Subgroup Below 41\% in the Current Year? | 0 |
| Number of Consecutive Years Pacific Islander Students Subgroup Below 32\% |  |

## White Students

| Federal Index - White Students | 80 |
| :--- | :---: |
| White Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years White Students Subgroup Below 32\% | 0 |

Economically Disadvantaged Students

| Federal Index - Economically Disadvantaged Students | 74 |
| :--- | :---: |
| Economically Disadvantaged Students Subgroup Below 41\% in the Current Year? | NO |
| Number of Consecutive Years Economically Disadvantaged Students Subgroup Below 32\% | 0 |

## Analysis

## Data Reflection

Answer the following reflection prompts after examining any/all relevant school data sources (see guide for examples for relevant data sources).

## Which data component showed the lowest performance? Explain the contributing factor(s) to last year's low performance and discuss any trends.

Due to Covid-19, state test scores were not reported for the 2019-2020 school year.
Based on data from the 2018-2019 school year, the data component that showed the lowest performance was Math Lowest 25 Percentile at $59 \%$. Of those students, only $42 \%$ made learning gains. This data component was previously on a steady increase prior to this. This can be attributed to a lack of Professional Development that focuses on math instruction for teachers and interventionists alike. A lack of a math intervention curriculum at the school can be another potential contributing factor.

Based on data from the 2018-2019 school year, our overall lowest quartile in ELA 2018-2019 was $67 \%$. When ELA scores are broken down, writing proficiency specifically was only at $51 \%$ schoolwide. Low proficiency in writing brings down our overall ELA proficiency, as well as learning gains in ELA.

## Which data component showed the greatest decline from the prior year? Explain the factor(s) that contributed to this decline.

The lowest 25th percentile in math showed a decline from $78 \%$ proficiency in 2018 to $59 \%$ proficiency in 2019. This was the lowest data component in 2019. This data component had been on a steady increase until 2019. This may be due to an influx of students enrolling through the lottery system of students that were significantly below grade level in math. A lack of training for the support staff providing math interventions to those struggling students, as well as the lack of a math intervention curriculum at the school may be other contributing factors.

Which data component had the greatest gap when compared to the state average? Explain the factor(s) that contributed to this gap and any trends.

Due to Covid-19, we are reflecting upon data from the 2018-2019 school year. During this year, Belmont Academy was above the state average on all subjects, grade levels, and subgroups. The largest gap between Belmont's performance and the state average was in Science Achievement. Belmont was $31 \%$ above the state average. Hiring two new Science teachers in the last school year to improve student proficiency in Science may have contributed to this, as well as the after school Science Club that was available from students in 1st through 12th grade.

Which data component showed the most improvement? What new actions did your school take in this area?

In the 2018-2019 school year, the data component that showed the most improvement was Geometry EOC. Proficiency went up by $29 \%$ from 2018 to 2019. This can be attributed to Geometry tutoring after school. In addition to the teacher, a tutor was hired 3 days per week to work specifically with students struggling in higher level math.

Another data component that showed significant improvement in is ELA Learning Gains for SWD. Learning gains for SWD increased by 20\% from 2018 to 2019. Belmont hired a full time ESE teacher in the 2017-2018 school year whose entire day was dedicated to serving SWD, as well as a paraprofessional to specifically support SWD.

Reflecting on the EWS data from Part I (D), identify one or two potential areas of concern?
In 2019-2020, 49 students had attendance below 90\%. In addition to this attendance concern, the school converted to Innovative Learning for all students at the end of the 3rd quarter. Students cannot receive the full benefits of school if they are not present to access the curriculum and teacher. Attendance was not taken during this time of Innovative Learning and many students were not maintaining the rigor of the typical school year.

## Rank your highest priorities (maximum of 5) for schoolwide improvement in the upcoming school year.

1. The lowest 25th percentile in math will show an increase from 59\% proficiency in 2019 to $65 \%$ proficiency in 2021.
2. ELA Learning Gains will increase from 68\% proficiency in 2019 to $70 \%$ proficiency in 2021.
3. Increase support for teachers through mentoring, PD, peer observations, etc.
4. Alignment of academic, social, and behavioral expectations for students among school staff.

## Part III: Planning for Improvement

Areas of Focus:

## \#1. Instructional Practice specifically relating to Math

Area of
Focus
Description
and
Rationale:
Measurable The lowest 25th percentile in math will show an increase from 59\% proficiency in 2019 to Outcome: 65\% proficiency in 2021.

## Person

 responsiblefor monitoring outcome:
Evidence- The evidenced-based strategies implemented for this area of focus will include professional based
Strategy: developments on curricular resources, as well as strategies to increase student

Rationale
for
Evidencebased
Strategy:
The lowest 25th percentile in math showed a decline from 78\% proficiency in 2018 to 59\% proficiency in 2019. This was the lowest data component in 2019. This data component had been on a steady increase until 2019.

Maria Randell (maria.randell@belmontacademy.com)

## Action Steps to Implement

Professional developments will be provided by Belmont staff focusing on curricular resources available to our school that support mathematics (Exact Path, ALEKS, ConnectED, etc.).

## Person

Responsible Maria Randell (maria.randell@belmontacademy.com)
A group of our teachers will attend the NCTM Regional Conferences and Exposition in Tampa, FL.

## Person Responsible <br> Stephanie Pierce (stephanie.pierce@belmontacademy.com)

A group of teachers and school leaders will attend the Innovative Schools Conference in Atlanta, Georgia.

## Person Responsible

## \#2. Instructional Practice specifically relating to ELA

Area of

## Focus

Description
and
Rationale:
Measurable
Outcome:

## Person

 responsiblefor monitoring outcome:

## Evidence-

 basedStrategy:

Based on available FSA data from the 2018-2019 school year, ELA learning gains were only at a $68 \%$. Upon further evaluation of these scores, it was discovered that writing proficiency was an area that was severely lacking at $51 \%$. Low proficiency in writing brings down the overall ELA score.

ELA learning gains will increase from 68\% proficiency in 2019 to 70\% proficiency in 2021.

Stephanie Pierce (stephanie.pierce@belmontacademy.com)

In order to focus on improving writing proficiency, professional development will be provided on available curricular resources, such as Study Island, Renaissance, ConnectED, Exact Path, etc. We will also focus on professional development to increase student engagement and motivation in the classroom.
Rationale Based on the data from the previous school year, only $51 \%$ of students were considered for Evidencebased Strategy:
proficient in writing (score of 7 out of 10 or higher). Based on surveys administered to our staff, it indicated that professional development in writing was a high area of need. Teachers also indicated that they would like training in our digital resources to support Innovative Learners.

## Action Steps to Implement

ELA teachers will attend a professional development at the Florida Literacy Conference in Orlando, FL (April 2021).

## Person

Responsible
Stephanie Pierce (stephanie.pierce@belmontacademy.com)
PD will be provided on curricular resources by Belmont staff members.

## Person

Responsible
Stephanie Pierce (stephanie.pierce@belmontacademy.com)
Support will be provided by a teacher with specialized training in teaching writing.
Person
Responsible Stephanie Pierce (stephanie.pierce@belmontacademy.com)
Additional Schoolwide Improvement Priorities

After choosing your Area(s) of Focus, explain how you will address the remaining schoolwide improvement priorities.

Based on survey data from the 2019-2020 school year, teachers have shown a need for additional support. This will be addressed through orientations, needs assessment surveys for teachers, peer mentoring, peer observations, and a variety of other professional development opportunities. This will be achieved by adding a part time instructional coach to support teachers and offering opportunities for teacher modeling/observations and measured through teacher surveys, PD documentation, and follow-up activities.

The school will also continue to address climate and culture using the Knights 55 and House System. The goal is to align academic, social, and behavioral expectations for students among staff. Explicit expectations were developed for students, parents, teachers, and support staff and will be shared with all stakeholders through various methods. In order to demonstrate that this goal was met, we will look for a decrease in referrals and other discipline issues.

## Part V: Budget

The approved budget does not reflect any amendments submitted for this project.

| 1 | III. A. | Areas of Focus: Instructional Practice: Math |  |  |  | \$13,418.20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Function | Object | Budget Focus | Funding Source | FTE | 2020-21 |
|  | 6400 | 130-Other Certified Instructional Personnel | 0402 - Belmont Academy | Title II |  | \$7,956.40 |
|  |  |  | Notes: To increase math proficiency in the lowest quartile administrators and teacher leaders will attend the Innovative Schools Conference to learn how to meet the needs of at-risk and struggling students as well as improve school discipline, climate, and culture. |  |  |  |
|  | 6400 | 120-Classroom Teachers | 0402 - Belmont Academy | Title II |  | \$5,461.80 |
|  |  |  | Notes: To increase math proficiency in the lowest quartile, math teachers will attend the NCTM Regional Conference to learn new strategies of teaching math. |  |  |  |
| 2 | III. A. | Areas of Focus: Instructional Practice: ELA |  |  |  | \$4,641.00 |
|  | Function | Object | Budget Focus | Funding Source | FTE | 2020-21 |
|  | 6400 | 120-Classroom Teachers | 0402 - Belmont Academy | Title II |  | \$4,641.00 |
|  |  |  | Notes: To increase ELA learning gains from $68 \%$ to $70 \%$, Language Arts teachers will attend the Florida Literacy Conference in Orlando, FL. |  |  |  |
|  |  |  | Total: |  |  | \$29,735.03 |

